# Cowry Data Scientist Interview Task

#### **Objective**

These task assesses your ability to:

- Frame and solve complex behavioural data problems.
- Design and defend a rigorous, scalable methodology.
- Extract and communicate actionable insights from structured and unstructured data.
- Balance statistical sophistication with interpretability and business impact.

You will respond to two real-life client briefs. Your submission will be presented in a 1-hour session:

- 45 minutes to walk through your approach, models, insights, and recommendations.
- 15 minutes for Q&A and technical discussion.

Prepare all of your slides in Google Slides. Provide figures to illustrate your findings throughout. Provide all code/notebooks in advance of your interview.

### Task 1: Predicting Career Preparedness Across Cultures and Modalities

Context (Predictive Modelling & Segmentation)

Following widespread disruption caused by global crises (e.g. pandemics, automation, Al displacement), people across regions face unique psychological and structural barriers to career advancement. A global talent solutions firm wants to understand and quantify the latent and explicit factors influencing career preparedness across 6 global regions and multiple sectors.

#### You are provided with:

- Primary research which assessed behavioural science-informed readiness factors, split into emotional/psychological and workplace/functional categories each with:
  - Implicit reaction-time based agreement data (fast choice test, 0 = Strongly Disagree,
    100 = Strongly Agree).
  - Explicit Likert-scale agreement scores (traditional survey).
- Qualitative open-text responses
- Demographics (e.g., age, gender, sector).
- Country identifiers and regional groupings.

# Your Challenge

You are tasked with understanding:

- 1. What drives feelings of preparedness for career advancement
- 2. Do people differ in what they report implicitly and explicitly
- 3. Do these differences vary by region

#### Your Tasks

- I. Global Drivers (Slide 1-2)
  - a. Identify the most predictive emotional and workplace factors of preparedness.

- b. Compare implicit vs. explicit predictors
- c. Evaluate whether implicit responses add incremental predictive value over explicit ones.
- 2. Analysis of Qualitative-Data (optional)
  - i. Analyse open-text responses key themes and drivers
- 3. Country-Level Modelling
  - a. Show how factor importance varies by country.

#### 4. Segmentation

- a. Segment the audiences based on their barriers and drivers using whatever methods you deem appropriate
- b. Depict and describe the main segments, describing their behavioural profiles

#### Deliverables:

- 1. Slides outlining key insights from the above tasks.
- 2. Provide notebooks (Python) and all data sets/iteration (bonus for modular, reusable)

#### **Evaluation Criteria**

- Clearly distinguishes between implicit and explicit responses, and evaluates their unique and combined predictive value.
- Selects appropriate modelling techniques and justifies the approach.
- Demonstrates model reliability using validation techniques and clearly interprets feature importance or coefficients.
- Highlights the limitations, assumptions, and potential biases in the data and modelling (e.g. response bias).
- Presents a clear and useful segmentation with behavioural profiles linked to barriers or drivers.

- Analyses are reproducible and well-organised, with clean, modular code.
- Communicates insights clearly and prioritises the most relevant findings.
- Includes appropriate visualisations to support interpretation and storytelling.
- Acknowledges business value and reflects on how insights could be applied impactfully.

# Task 2: Understanding Impact of a Behaviourally-Optimised Call Script on Customer Perceptions

Context: Applied NLP, Behavioural Analysis, and Experimentation

You have conducted a field experiment testing a new decision-support script for call-centre agents. The aim was to improve customer outcomes when choosing broadband packages - simplifying decisions, building trust, and reducing decision regret.

Your data consists of:

- Treatment and control groups (with/without the new script),
- Open-text feedback from post-call surveys,
- Metadata including date and whether the customer is from the VOLT customer segment

## Your Challenge

You are tasked with understanding:

- 1. How customers define "good" service, and how the new script shifted those definitions.
- 2. What aspects of service (e.g. clarity, empathy, agent personality) drive sentiment.
- Whether the new script systematically changed perceptions or emotional tone particularly for high-value segments like VOLT.

#### Your Tasks

#### 1. Preprocessing

- Exclude any responses from February (simulate a temporal filter).
- Segment the data into:
  - Non-VOLT customers
  - VOLT-only subgroup

- Treatment vs Control conditions within each.
- 2. Topic Modelling & Theme Discovery

Use methods of your choice e.g.:

- LDA / BERTopic / NMF for topic extraction from the open text.
- Open-Source LLMs for zero-shot theme extraction or summarisation.

For each group (general / VOLT), answer:

- What are the top latent topics mentioned?
- How do topic distributions differ by treatment?
- What percentage of comments mention agent personality, clarity, or reassurance?
- 3. Sentiment Analysis
  - Quantify sentiment using a technique of your choice
  - Compare:
    - Sentiment distribution between treatment vs control
    - Strength of sentiment for VOLT vs general sample
  - What topics co-occur with negative or positive sentiment?
  - Any shifts in emotional tone driven by the new script?
- 4. Modelling + Interpretation

(Optional but strongly encouraged)

- Train a classification model to predict positive vs negative sentiment using extracted topics or LLM embeddings.
  - o Identify key explainers of sentiment
- Evaluate whether treatment assignment is predictive of topic use or sentiment, controlling for segment

#### **Deliverables**

- I. Slides including:
  - Key behavioural themes that define good customer service.
  - Impact of the new script on topic prevalence and sentiment
  - Recommendations for refining agent scripts based on linguistic patterns and psychological insights.
- 2. Python notebooks demonstrating your pipeline (bonus for modular, reusable).

#### **Evaluation Criteria**

Your submission will be assessed based on the following:

- Rigour and scalability of methodology (e.g., modular code, reusable NLP pipeline)
- Integration of behavioural science frameworks (e.g., trust, decision ease, motivation)
- Depth and clarity of insights (not just surface-level topic identification)
- Ability to isolate causal or meaningful group differences (e.g., treatment vs control, VOLT vs general)
- Use of interpretable models and transparency of assumptions
- Appropriate use of LLMs with clear justification and critique including pros/cons of scale-up (cost, explainability, hallucination risk)
- Consideration of potential response bias or noise in text data
- Clearly note assumptions, limitations, and ethical risks (e.g., over-interpreting LLM-extracted themes)
- Professional communication: clarity, structure, prioritisation of insights in slides
- Actionability of recommendations for script refinement and deployment
- Optional: inclusion of modelling or sentiment drivers to enhance insight depth