

**From:** [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** [REDACTED] commissioning of UKSPF - thoughts  
**Date:** 11 April 2023 10:55:25  
**Attachments:** [image001.png](#)  
[external.png](#)

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 External email >

Hi [REDACTED]

Only just received this – my thoughts would be:

[REDACTED] was “caught short” / kept in the dark and unable to advise correctly, leading to lots of go-nowhere meetings in the run up to the tender being released, that ended up being largely irrelevant once the sums involved, and process, were made clear!

At [REDACTED] min bid, the small organisations were unable to bid solo, and there was no vehicle in place to be part of a consortium, nor any time to create one.

[REDACTED] was by contrast TOO small for the 4 x primes to *need* to enter into consortia arrangements – I met with 2 of the 4 to attempt this and was not needed (or was that just me?!)

Why could NCC not have been the umbrella vehicle and more importantly, can it be, for next time? If not, who?

That’s it really. Once I’ve seen the collated thoughts, I should imagine I’ll be happy to put my name to them.

Thank you for doing this!

[REDACTED]



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**2022 Highly Commended:** Robin Corbett Awards

**2021 Highly Commended:** NEPACS Ruth Cranfield Award

**2021 Commended:** Howard League for Penal Reform

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