

*"One rule to rule all rules,
one rule to find the others, one
rule to use above them all and
in the darkness bind them"*

The One Rule ...

All other rules are secondary

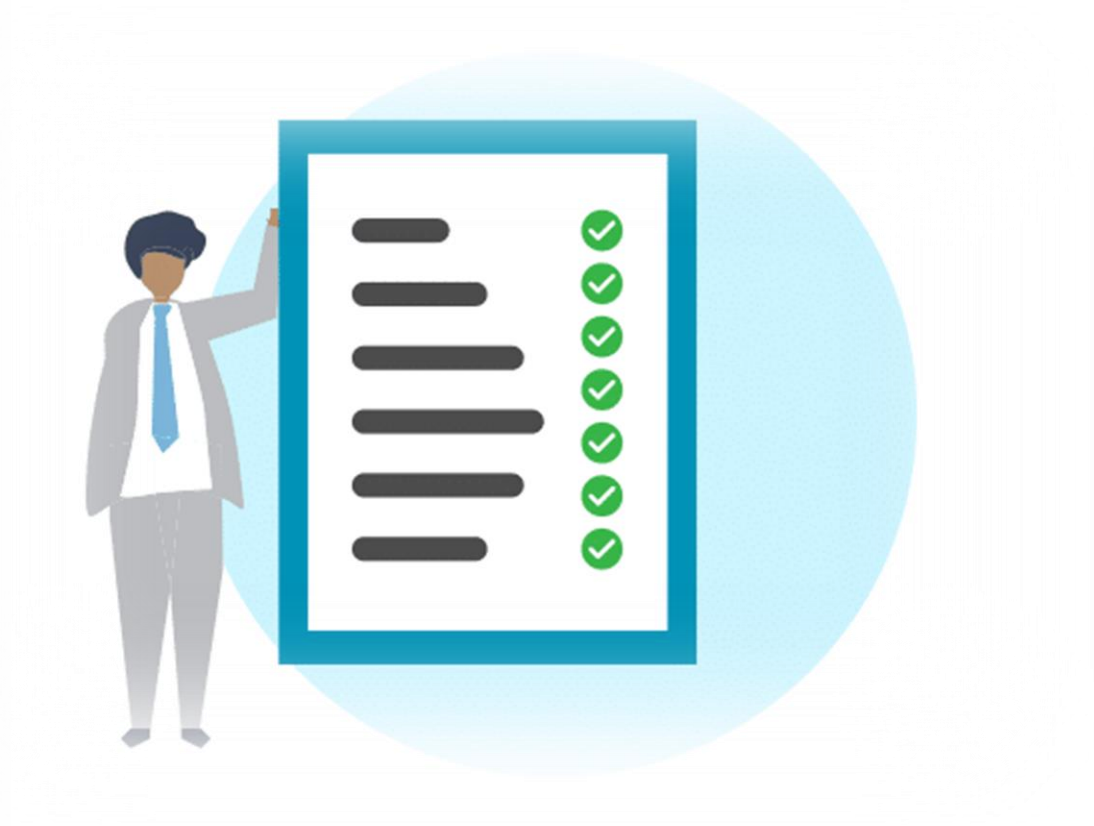
Today's Agenda

- Follow-up from last time – requirements
- What's the most important part of PM?
- The One Rule
- Discussions and stuff in relation to The One Rule



Requirements (from last time)

- Different ways of describing requirements
- Comments, conclusions, suggestions, insights



Today's Agenda

- Follow-up from last time – requirements
- **What's the most important part of PM?**
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What do YOU
think is the
most
important part
of project
management

- I want to hear your opinion(s)
- Let's do a survey (#1)
- Summary

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The One Rule Revealed

*"One rule to rule all
rules, one rule to find
the others, one rule to
use above them all and
in the darkness bind
them"*

The single most important rule of project management.....

The short version:

The three most important things in project management are overview, overview and overview.

The slightly longer version:

The three most important things in project management are:

- 1) Create an overview right from the start**
- 2) Update the overview daily**
- 3) Use the overview to guide all decisions**



The One Rule

Now, obviously The One Rule as stated is designed to provoke and hence inspire discussion (and to be easy to remember). It's also trivial to state and understand – but often a lot harder to actually follow.

But it's true!

Without an overview, all other PM stuff, tools and methods really doesn't matter. One could argue that “all other PM stuff, tools and methods” are done precisely to establish and maintain an overview.



By Peter J. Yost

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The One Rule

But in the real world, a good, actionable overview does not appear by itself just because we do “other PM stuff, tools and methods”.

We need to actively work to create and maintain an overview. Every, single day.

“All other PM stuff, tools and methods” *are* also important, but only if they help us establish and maintain an overview or are used in a situation where *an overview has already been established*.

So, at the end of the day, creating and maintaining an overview and “most other PM stuff, tools and methods” play nicely together.

But the overview is where it all starts and ends!

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Which
tools/methods
have you used
in your projects
(so far) that has
helped you
maintain an
overview of
your project(s)?

- Let's do a survey (#2)
- Summary/Discussion

- Let's do a survey (#3)
- Summary/Discussion

What has
been the
worst cause of
losing the
overview of
the project?

The history so
far

- Let's do a survey (#4)
- Summary/Discussion

Tools or
methods that
helps us
create and
maintain an
overview

- Let's do a survey (#5)
- Summary/Discussion

Today's Agenda

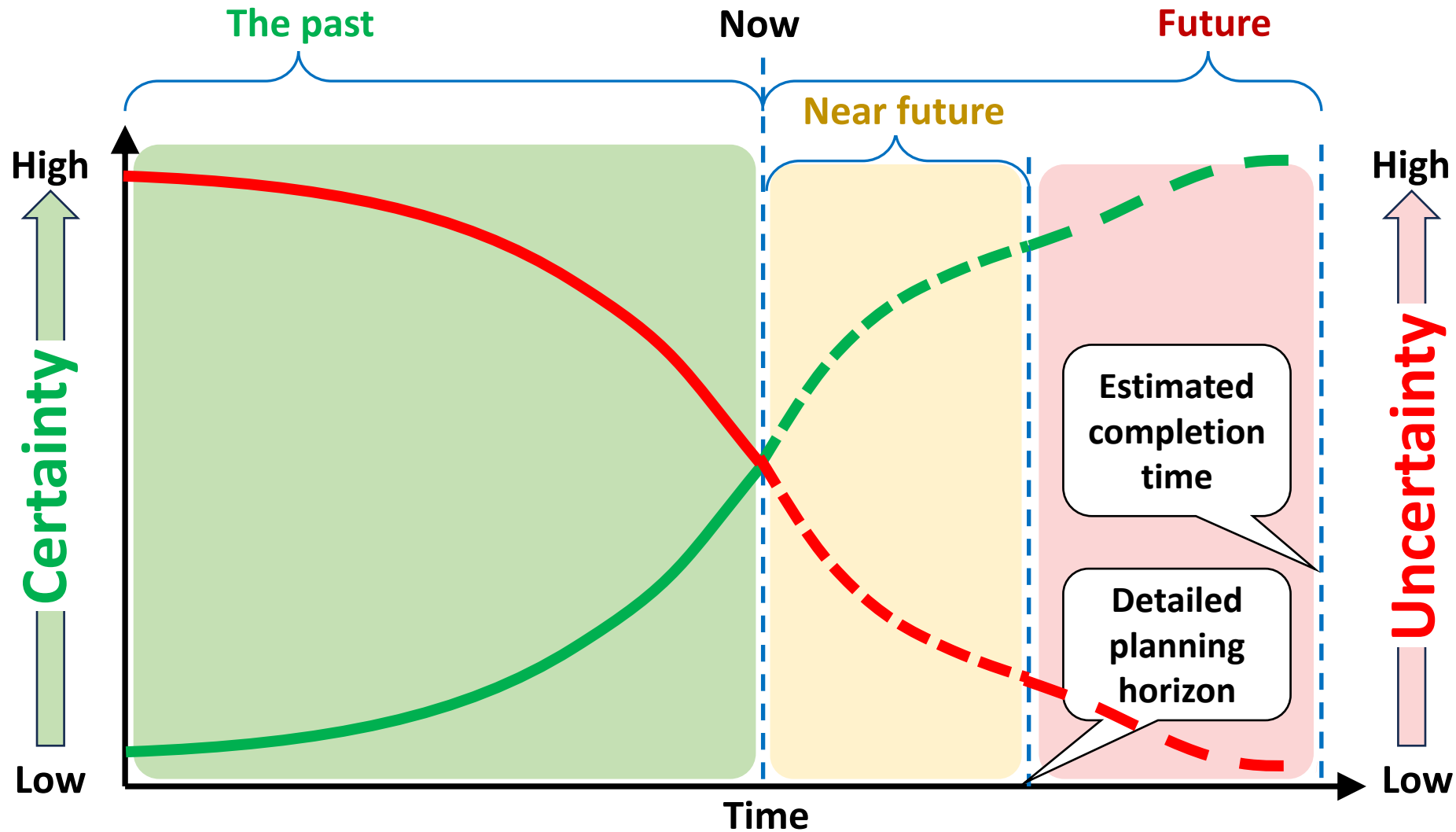
- Follow-up from last time – requirements
- What's the most important part of PM?
- The One Rule
- Discussions and stuff in relation to The One Rule
- **Thinking about overview in terms of the past, the now and the future**



Which
knowledge do
we need to
form a good
overview of
our project?

- Let's do a survey (#6)
- Summary/Discussion

A project – the past, the now and the future



Which
data/tools/
methods
related to the
past can we
use to help us
create and
maintain a
project
overview?

- Let's do a survey (#7)
- Summary/Discussion

Which
data/tools/me
thods **related**
to the now can
we use to help
us create and
maintain a
project
overview?

- Let's do a survey (#8)
- Summary/Discussion

Which
data/tools/me
thods **related**
to the future
can we use to
help us create
and maintain
a project
overview?

- Let's do a survey (#9)
- Summary/Discussion

G. Andalf Project Manager

