

**Asunto:** Oferta de trabajo

**De:** Sergio Luján Mora <[sergio.lujan@ua.es](mailto:sergio.lujan@ua.es)>

**Fecha:** 10/04/2012 11:00

**Para:** Antonio Ferrández Rodríguez <[antonio@dlsi.ua.es](mailto:antonio@dlsi.ua.es)>

Hola.

Me ha costado un poco... pero lo he encontrado :-)

----- Mensaje original -----

**Asunto:**Fwd: [DISTRIB] Google is looking for Software Engineers in Munich

**Fecha:**Wed, 17 Nov 2010 16:15:00 +0100

**De:**Sergio Luján Mora <[sergio.lujan@ua.es](mailto:sergio.lujan@ua.es)>

**Organización:**Universidad de Alicante

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Hola.

¿Lo habéis leído? ¡¡Parece el temario de PED!!

----- Mensaje original -----

**Asunto:**[DISTRIB] Google is looking for Software Engineers in Munich

**Fecha:**Wed, 17 Nov 2010 16:07:08 +0100

**De:**Alexandra Balahur <[abalahur@dlsi.ua.es](mailto:abalahur@dlsi.ua.es)>

Hola a todos:

hace un tiempo me contactaron de Google Munich para preguntarme si estaba interesada en trabajar como Software Engineer en uno de sus proyectos. De la charla que tuvimos y de los detalles que me dio el HR que me llamó, los proyectos de Google Munich me han parecido muy interesantes.

A continuación, podéis ver los detalles que me mandó a mi el HR, sobre los proyectos software que están desarrollando en Google Munich y sobre lo que se evalúa en entrevista de trabajo.

Por todos aquellos que estáis interesados en ser SEs en Google, podéis contactar con Angus Furlonger, HR de Google Munich, en la siguiente dirección de correo electrónico:

Angus Furlonger <[angusf@google.com](mailto:angusf@google.com)>

Saludos,  
Alexandra

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Hi Alexandra,

thanks for the chat and please find attached some more information.

<http://www.google.de/intl/en/jobs/germanylocations/munich/>

A few tips for a successful Google interview:

The interview will include topics such as coding, data structures, algorithms, computer science theory, and systems design. We recommend you spend some time exploring our website to get into the right mind frame. Google Publications and Labs is a good starting point.

Google Labs Links:

<http://labs.google.com>

<http://labs.google.com/papers.html>

System Design Publications:

Google File System (<http://labs.google.com/papers/gfs.html>)

Google Bigtable (<http://labs.google.com/papers/bigtable.html>)

Google MapReduce (<http://labs.google.com/papers/mapreduce.html>)

Books to assist you in preparing for your interview:

"Programming Interviews Exposed: Secrets to Landing Your Next Job"

Authors: John Mongan, Noah Suojanen, and Eric Giguère (Wiley Computer Publishing)

"Programming Pearls"

Author: Jon Bentley

"Introduction to Algorithms"

Authors: Cormen, Leiserson, Rivest & Stein

Please review the following topics:

Big-O notations also known as "the run time characteristic of an algorithm". You may want to refresh hash tables, heaps, binary trees, linked lists, depth-first search, recursion. For more information on Algorithms you can visit:

[http://www.topcoder.com/tc?module=Static&d1=tutorials&d2=alg\\_index](http://www.topcoder.com/tc?module=Static&d1=tutorials&d2=alg_index)

Coding: You should know at least one programming language really well, and it should preferably be C++ or Java. C# is OK too, since it's pretty similar to Java. You will be expected to write some code in at least some of your interviews. You will be expected to know a fair amount of detail about your favorite programming language.

**Sorting:** Know how to sort. Don't do bubble-sort. You should know the details of at least one  $n \log(n)$  sorting algorithm, preferably two (say, quick sort and merge sort). Merge sort can be highly useful in situations where quick sort is impractical, so take a look at it.

**Hashtables:** Arguably the single most important data structure known to mankind. You absolutely should know how they work. Be able to implement one using only arrays in your favorite language, in about the space of one interview.

**Trees:** Know about trees; basic tree construction, traversal and manipulation algorithms. Familiarize yourself with binary trees, n-ary trees, and trie-trees. Be familiar with at least one type of balanced binary tree, whether it's a red/black tree, a splay tree or an AVL tree, and know how it's implemented. Understand tree traversal

**Algorithms:** BFS and DFS, and know the difference between inorder, postorder and preorder.

**Graphs:** Graphs are really important at Google. There are 3 basic ways to represent a graph in memory (objects and pointers, matrix, and adjacency list); familiarize yourself with each representation and its pros & cons. You should know the basic graph traversal algorithms: breadth-first search and depth-first search. Know their computational complexity, their tradeoffs, and how to implement them in real code. If you get a chance, try to study up on fancier algorithms, such as Dijkstra and A\*.

**Other Data Structures:** You should study up on as many other data structures and algorithms as possible. You should especially know about the most famous classes of NP-complete problems, such as traveling salesman and the knapsack problem, and be able to recognize them when an interviewer asks you them in disguise. Find out what NP-complete means.

**Mathematics:** Some interviewers ask basic discrete math questions. This is more prevalent at Google than at other companies because counting problems, probability problems, and other Discrete Math 101 situations surrounds us. Spend some time before the interview refreshing your memory on (or teaching yourself) the essentials of combinatorics and probability. You should be familiar with n-choose-k problems and their ilk – the more the better.

**Operating Systems:** Know about processes, threads and concurrency issues. Know about locks and mutexes and semaphores and monitors and how they work. Know about deadlock and livelock and how to avoid them. Know what resources a processes needs, and a thread needs, and how context switching works, and how it's initiated by the operating system and underlying hardware. Know a little about scheduling. The world is rapidly moving towards multi-core, so know the fundamentals of "modern" concurrency constructs. For information on System

**Design:**

<http://research.google.com/pubs/DistributedSystemsandParallelComputing.html>

**Helpful links:**

- <http://www.google.com/support/jobs/bin/static.py?page=gettingintogoogle.html>
- [http://www.youtube.com/watch?v=w887Nla\\_V9w](http://www.youtube.com/watch?v=w887Nla_V9w)
- <http://www.youtube.com/lifeatgoogle>
- <http://steve-yegge.blogspot.com/2008/03/get-that-job-at-google.html>

A few last tips:

- Talk through your thought process about the questions you are asked. In all of Google's interviews, our engineers are evaluating not only your technical abilities but also how you approach problems and how you try to solve them.
- Ask clarifying questions if you do not understand the problem or need more information. Many of the questions asked in Google interviews are deliberately underspecified because our engineers are looking to see how you engage the problem. In particular, they are looking to see which areas leap to your mind as the most important piece of the technological puzzle you've been presented.
- Think about ways to improve the solution you'll present. In many cases, the first answer that springs to mind isn't the most elegant solution and may need some refining. It's definitely worthwhile to talk about your initial thoughts to a question, but jumping immediately into presenting a brute force solution will be received less well than taking time to compose a more efficient solution.

I look forward to hearing from you.

Kind regards,

Angus