



Business Performance - Q3 2005

Agenda

- Highlights
- Financials
- Key Performance Indicators
- Going Forward.....
- Conclusion





Highlights – Q3 2005

Highlights - YTD

Key Financials

Revenue Rs 12,813 Mn

EBITDA Rs 6,885 Mn
Profit after Tax Rs 5,147 Mn

EPS Rs 1.52

Subscriber Base

Total New Additions 567k

Post paid 92k

Pre paid 475k

Operational Results

■ Blended ARPU Rs 711





Financials - A Snapshot

Nine Months ended September 2005

Profit & Loss

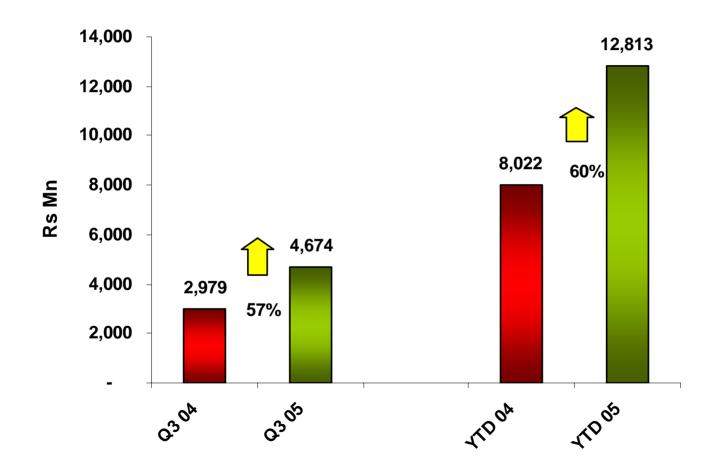
| (All figures in Rs. Mn) | Q3 04 | Q3 05 | YTD 04 | YTD 05 |
|-------------------------|-------|-------------|--------|--------|
| Revenue | 2,979 | 4,674 | 8,022 | 12,813 |
| YoY Growth (%) | | 57% | | 60% |
| Direct Costs | 1,025 | 1,651 | 2,793 | 4,246 |
| YoY Growth (%) | | 61% | | 52% |
| Gross Profit | 1,954 | 3,023 | 5,228 | 8,567 |
| YoY Growth (%) | | 55% | | 64% |
| Gross Margin (%) | 66% | 65 % | 65% | 67% |
| OPEX | 735 | 1,273 | 1,974 | 3,258 |
| YoY Growth (%) | | 73% | | 65% |
| EBITDA | 1,649 | 2,331 | 4,426 | 6,885 |
| YoY Growth (%) | | 41% | | 56% |
| EBITDA Margin (%) | 55% | 50% | 55% | 54% |
| PBT | 1,223 | 1,702 | 3,174 | 5,177 |
| YoY Growth (%) | , | 39% | | 63% |
| PAT | 1,193 | 1,700 | 3,144 | 5,147 |
| YoY Growth (%) | ,,,,, | 42% | | 64% |
| PAT Margin (%) | 40% | 36% | 39% | 40% |





Revenue Growth

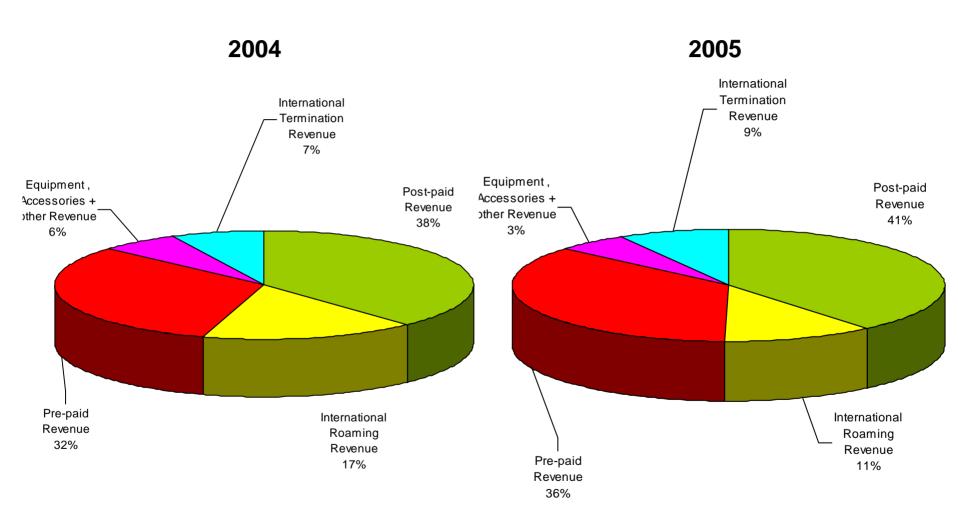
Revenue has grown at 60% during nine months ended 30 September 2005 compared to 30 September 2004.







Revenue Mix (Nine Months comparison)







Revenue Mix

| Revenue Composition (Rs. Million) | Q3 04 | % | Q3 05 | % | YTD 04 | % | YTD 05 | % | Change % |
|--------------------------------------|-------|------|-------|------|--------|-------|--------|------|----------|
| Post-paid Revenue | 833 | 28% | 1,573 | 34% | 3,052 | 38% | 5,235 | 41% | 71% |
| International Roaming Revenue | 723 | 24% | 770 | 16% | 1,328 | 17% | 1,421 | 11% | 7% |
| monational regarding revenue | 120 | 2170 | 770 | 1070 | 1,020 | 11 70 | 1,121 | 1170 | 1 70 |
| Pre-paid Revenue | 807 | 27% | 1,598 | 34% | 2,572 | 32% | 4,609 | 36% | 79% |
| Equipment, Accessories+other Revenue | 290 | 10% | 129 | 3% | 492 | 6% | 402 | 3% | -18% |
| International Termination Revenue | 326 | 11% | 604 | 13% | 578 | 7% | 1,146 | 9% | 98% |
| Total Revenue | 2,979 | 100% | 4,674 | 100% | 8,022 | 100% | 12,813 | 100% | 60% |

Data revenue up 77% compared to Q3 04 accounting for 3% of total mobile revenue, with significant contributions coming from SMS, GPRS, RingIn tones & smart messaging.





Direct Costs

Dialog has realised *scale advantages* to minimize the growth of direct costs.

| Direct Cost Breakdown (All amounts in Rs. Million) | YTD 04 | % | YTD 05 | % | Change % |
|---|----------------|-------|----------------|-------|----------|
| Network Related Costs As a % of Revenue | 2,462 30.7% | 88.1% | 3,736 29.2% | 88.0% | 52% |
| Customer Related Costs As a % of Revenue | 329 4.1% | 11.8% | 500 3.9% | 11.8% | 52% |
| Others As a % of Revenue | 3 0.03% | 0.1% | 10 0.08% | 0.2% | 233% |
| Total Direct Cost As a % of Revenue | 2,793 35% | 100% | 4,246 33% | 100% | 52% |





International Telecom Operator Levy

- Imposed in March 2003 with the Liberalization of International Services via
 - Special direction by the Minister of Telecommunications dated 21/02/03

| Figures in US Cents | 03/2003-03/2004 | From 04/2004 |
|-----------------------------------|-----------------|--------------|
| Incoming Local Access Fee | 7.20 | 5.20 |
| Contribution to Vishva Grama Fund | 3.80 | 3.80 |
| Total Network Contribution | 11.00 | 9.00 |

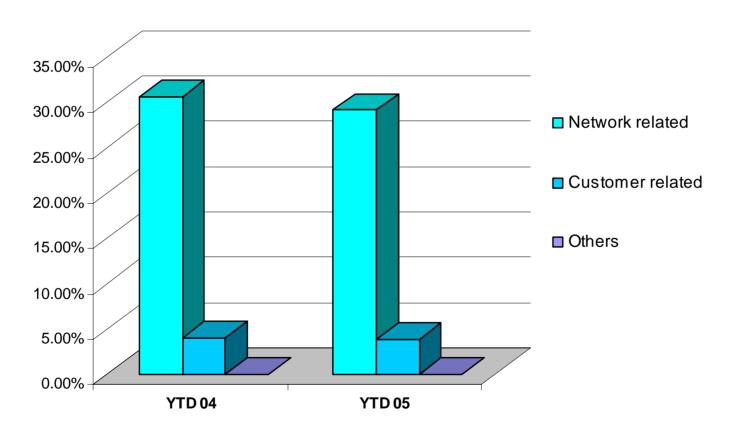
- Enacted by Parliament in October 2004 Finance Act, No 11 of 2004
- Dialog Telekom has settled all VGF payments as at end Sept '05.
 - □ Value Rs.335Mn (YTD Sept '05)





Direct Costs relative to Revenue

Total direct costs as a proportion of revenue has dropped by 2% for the nine months ended 30 September 05 compared to the same period in 2004.







Operating Costs relative to Revenue

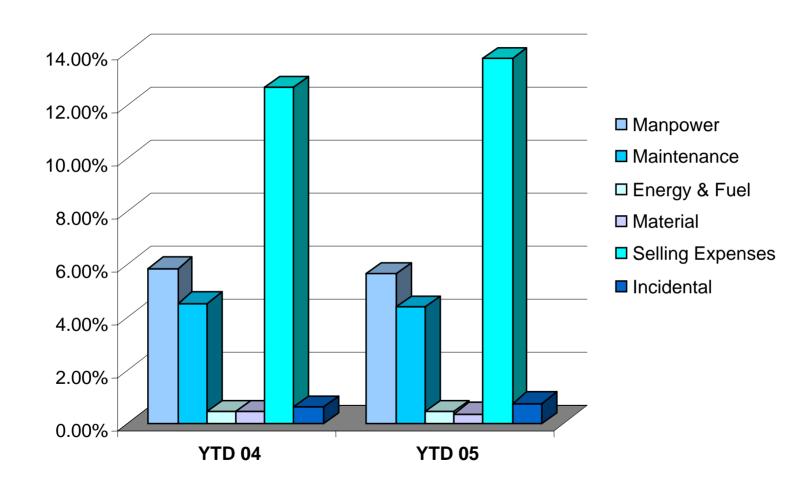
Cost of Manpower maintained < 6%

| OPEX Breakdown (All amounts in Rs. Million) | YTD 04 | % | YTD 05 | % | Change % |
|--|----------------|-------|--------------|-------|----------|
| Manpower As a % of Revenue | 469 5.9% | 23.8% | 725 5.7% | 22.2% | 54.4% |
| Maintenance As a % of Revenue | 364 4.5% | 18.5% | 564 4.4% | 17.3% | 54.7% |
| Energy & Fuel As a % of Revenue | 36 0.4% | 1.8% | 59 0.5% | 1.8% | 63.6% |
| Material As a % of Revenue | 37 0.5% | 1.9% | 48 0.4% | 1.5% | 31.5% |
| Selling Expenses As a % of Revenue | 1,017 12.7% | 51.5% | 1,763 14% | 54.1% | 73.4% |
| Incidental As a % of Revenue | 51 0.6% | 2.6% | 99 1% | 3.0% | 96.1% |
| Total Expenses As a % of Revenue | 1,974 25% | 100% | 3,258 25% | 100% | 65% |





Operating Costs relative to Revenue

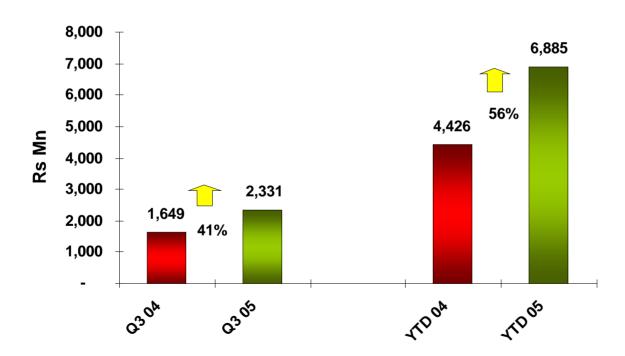






EBITDA Growth

EBITDA has grown at 56% during the nine months ended 30 September 2005 compared to 30 September 2004

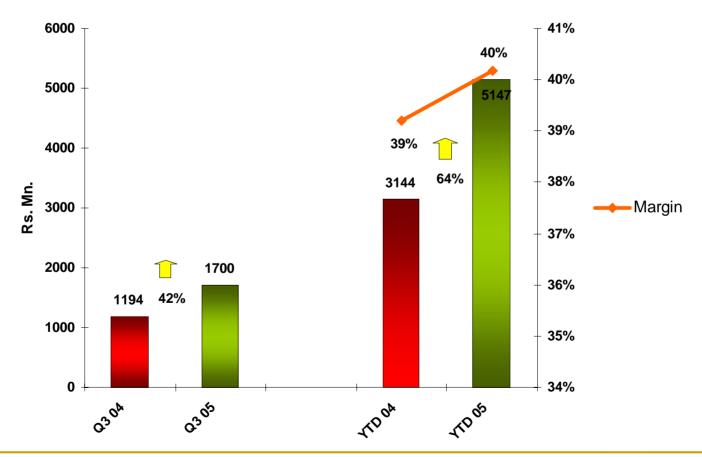






PAT Growth

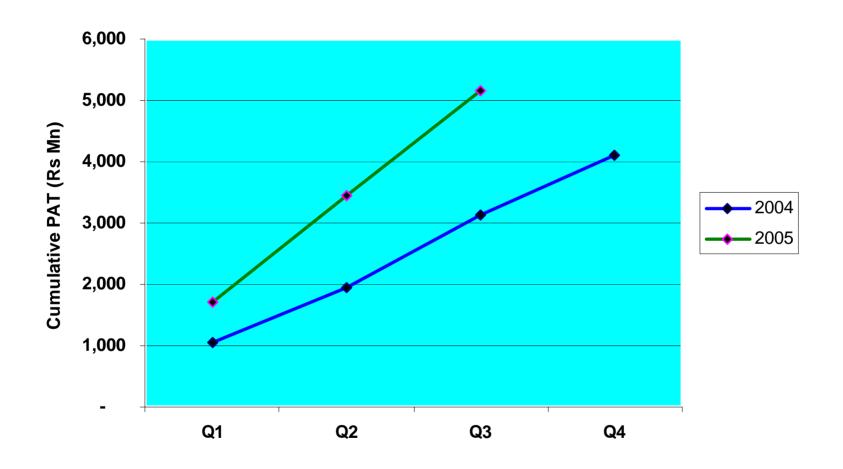
- Net Profit has grown at 64% to Rs 5.15 Billion for nine months ended 30 September from Rs 3.14 Billion compared to the same period in 2004.
- NP Margin has improved from 39% (in Q3 04) to 40% (in Q3 05)







PAT trend 2004 Vs 2005







Summary Balance Sheet

| | 30 Se | ptember |
|-------------------------------|----------|---------|
| (all amounts in Rs. Million) | 2005* | 2004 |
| Fixed Assets | 18,525 | 12,095 |
| Intangible Assets | 126 | 100 |
| Cash and Bank | 7,345 | 2,566 |
| Net Working Capital excl cash | 1,888 | 24 |
| Non Current Liabilities | (66) | (3,448) |
| Bank Borrowings | (10,098) | (3,580) |
| Net Assets | 17,721 | 7,756 |
| | | |
| Share Capital & Share Premium | 12,680 | 1,639 |
| Retained Earnings | 5,036 | 6,112 |
| Revaluation Reserves | 5 | 5 |
| Net Equity | 17,721 | 7,756 |

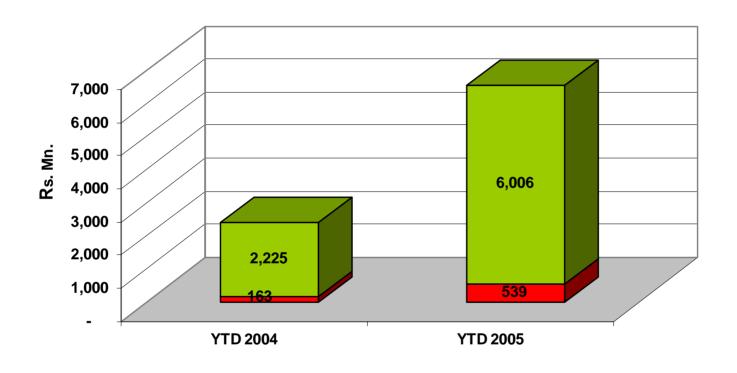
^{*}Based on a limited review carried out by the auditors





Capex Composition – (Core & Non Core Assets)

Invested a further Rs 3.8 Billion in the mobile network infrastructure compared to previous year

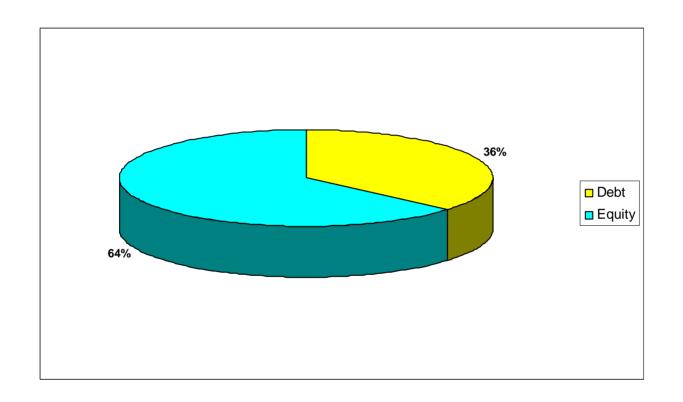


■ Operational capex ■ Netw ork Related





Gearing Ratio as of 30th September 2005







Cash Flow Summary

| (All amounts in Rs Million) | YTD 04 | YTD 05 |
|--|---------|---------|
| | | |
| Profit Before Tax | 3,174 | 5,177 |
| Adjustments for: | | |
| Interest Cost | 116 | 127 |
| Depreciation | 1,056 | 1,402 |
| Amortisation | 93 | 134 |
| Retirement benefit obligation | 5 | 18 |
| Other Adjustments | 326 | (659) |
| (incl exchange diff, Profit on sale of | | (555) |
| FA & Changes in WC) | | |
| Cash generated from Operations | 4,769 | 6,199 |
| Net cash used in Investing Activities | (2,504) | (6,713) |
| Net cash used in Financing Activities | (161) | 4,811 |





Lenders

| All amounts in US\$Mn | Loan Amount | Outstanding as at 30th September 2005 |
|-----------------------------------|-------------|---------------------------------------|
| Citi/Commercial Syndicated Ioan | 21.00 | 12.03 |
| Standard Chartered Bank | 25.00 | 24.67 |
| International Finance Corporation | 30.00 | 15.00 |
| HSBC | 25.00 | 24.43 |

(An agreement was signed with IFC in '04 for a loan facility of US\$30Mn, with an option of increasing up to US\$50Mn)

Cash position as of 30 September 2005

| | Value ('000) | % in Rupee terms |
|-------------------------|--------------|------------------|
| Foreign Currency - US\$ | 21,300 | 29% |
| Local Currency - LKR | 5,176,967 | 71% |
| Total - LKR | 7,335,682 | 100% |





Performance Indicators

Earnings per Share

| | 30 Sep | otember |
|--|--------|---------|
| Rs (Mn) | 2005 | 2004 |
| PAT | 5,147 | 3,144 |
| Dividend on preference shares | - | (81) |
| Net Income Applicable to ordinary shares | 5,147 | 3,063 |
| Par Value | Rs 1/- | Rs 10/- |
| Ordinary Shares at the beginning(Mn) | 370 | 37 |
| Issuance of shares during the period(Mn) | 7,403 | - |
| Weighted average number of shares | | |
| January to May | 1,850 | - |
| (370 Mn shares x 5 months) | | |
| May to July | 13,826 | - |
| (6,913 Mn shares x 2 months) | | |
| July to September | 14,806 | |
| (7,403 Mn shares x 2 months) | | |
| | 30,482 | - |
| Weighted average number of shares, end of period(Mn) | 3,387 | 37 |
| EPS (Rs) | 1.52 | 82.8 |
| EPS (Rs) - For analyst purposes | 0.93 | 82.8 |





Balance Sheet Indicators

| KPI | YTD 2005 | YTD 2004 |
|------------------------------------|----------|----------|
| Net tangible assets per share(Rs.) | 2.39 | 175.33 |
| Gearing Ratio | 0.36 | 0.32 |
| Debt to EBITDA ratio (times) | 1.05 | 0.54 |
| Return on Equity (%) | 39% | 65% |
| Return on Capital Employed (%) | 22% | 24% |
| Earnings per Share (Rs.) | 1.52 | 82.8 |
| Current Ratio (times) | 3.19 | 1.79 |

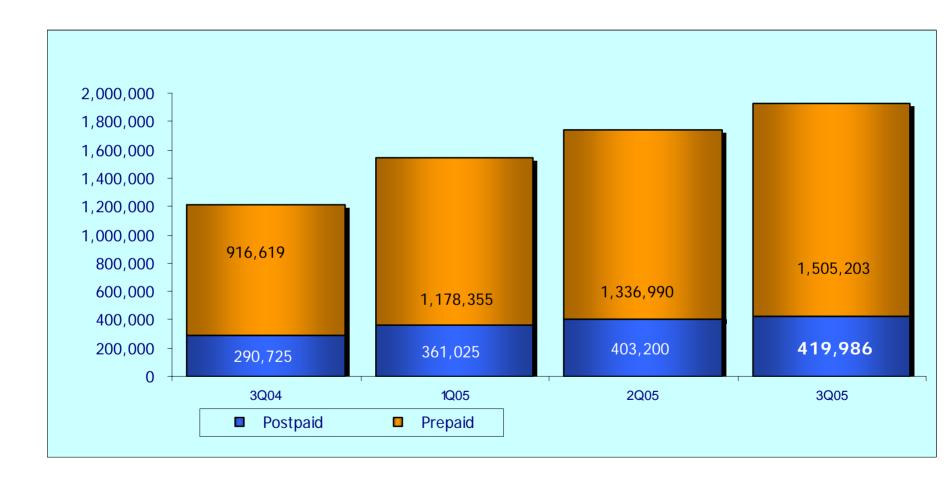
^{*}No of ordinary shares in issue(thousands) 7,403,435 37,000





Key Operational Indicators - Subscriber Breakdown

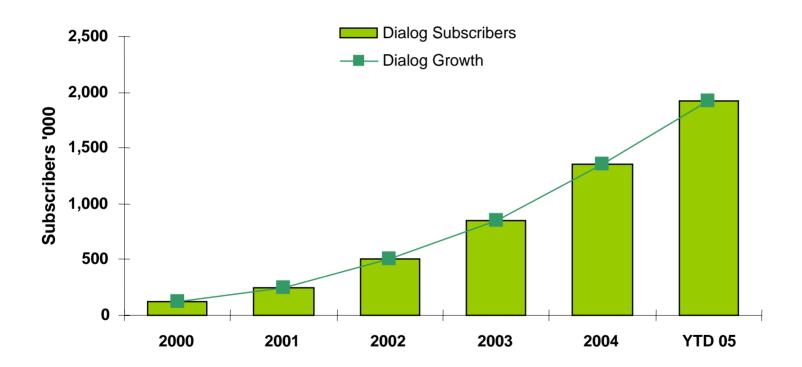
Pre paid subscriber base increased by 64% & post paid by 44% for nine months ended 30 September 2005 compared to 30 September 2004.







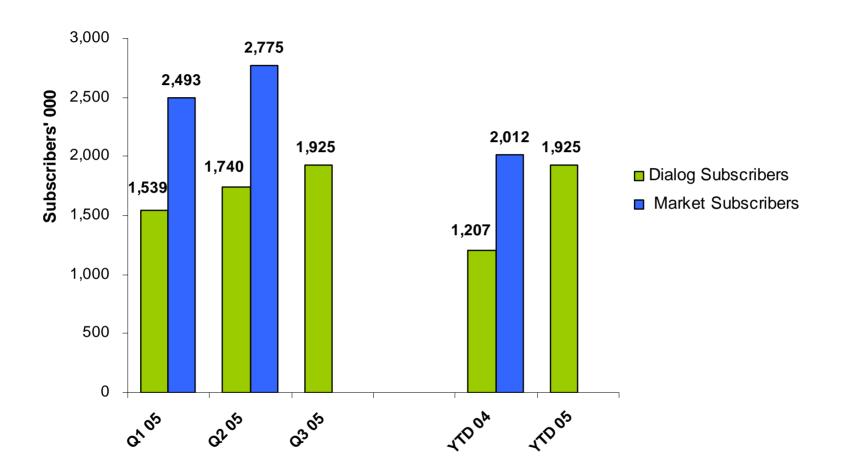
Key Operational Indicators – Dialog Subscriber Growth







Key Operational Indicators – Dialog Subscriber Growth vs Industry



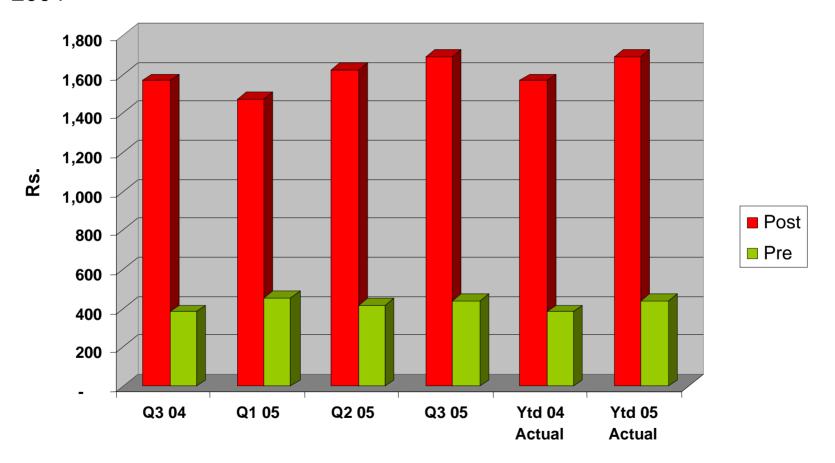
Source: TRC & Central Bank annual report on Industry Subscriber numbers





Key Operational Indicators – ARPU (post & pre)

Monthly blended ARPU as of Q3 2005 has increased by 6.4% compared to Q3 2004







Way forward





Way forward...

- Market Position
- 3G License
- MTT Networks
- 2 X Network Roll Out
- SAP Cut Over





Market Position

- Market Share improved to 63% as of Q2-05
 - 2Million Sri Lankans on Dialog Network
- Tariff Revisions to maintain/grow market share
 - KIT D2D
 - Free CLI, GPRS
 - Premium Quality IDD @ 11/-
- Value Added Services TheFuture.Today
 - RingIN tones for Prepaid
 - Sinhala/Tamil browser
 - 3G Pre-Commercial Trial
 - IVR Based bill payments





3G License

- 3G Licensing Process TRCSL
 - Consultation in Progress
 - Phase 1 allocation based on Beauty contest
 - □ License expected in Q1-2006
- Dialog 3G Pilot Network
 - 1st in South Asia
 - Non Commercial trial with 200+
 Dialog customers







MTT Networks (Pvt) Ltd

- DTL signed a SPA with the shareholders of MTT on 14 November
- The acquisition is expected to be completed by end of 2005
- MTT possess following licenses issued from regulator:
 - An exclusive license to establish and operate Communication Infrastructure facilities, Digital Microwave and Optical Fibre Transmission Network
 - Data license to provide last mile data connection products, including Broadband services, ISP, Switched and Non-switched Data Communications Network, Internet and related Services
 - External Gateway Operator license
 - Full facilities based Fixed WLL Services license
 - License for Carriage and Interconnection of Fixed Voice/Data Traffic
 - CDMA 450 Spectrum

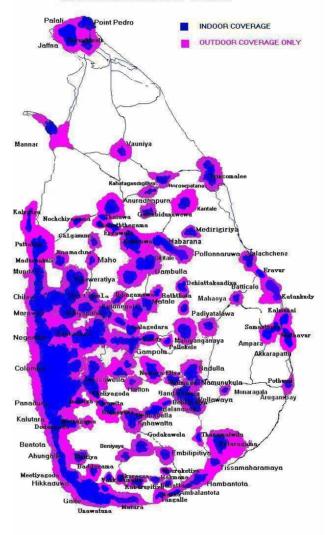




Network Rollout

550 + Sites covering all 9 provinces of the country.

DIALOG GSM CELLULAR COVERAGE - SRI LANKA







SAP

- Expected to cutover on 01 January 2006
- FI, CO, PS (inclusive of IM), SD and MM modules would be deployed in the first phase
- Biggest & Fastest (in terms of scale) implementation in Sri Lanka
- Expected Benefits:
 - Process efficiencies
 - Integrated reporting and budgetary control
 - Project Execution Project Management & Site Rollout
 - Enhanced Cost Information System





Thank you



