

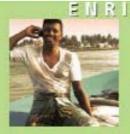


Investor Forum First-half 2006











### **Agenda**

### **Highlights**

**Financials** 

**Subsidiary Performance** 

**Key Performance Indicators** 

**Updates** 





# Highlights – 1H2006

| <b>Key Financials</b>               | Units                          | Six months ended 30 Jui           |                                   |                                  |  |
|-------------------------------------|--------------------------------|-----------------------------------|-----------------------------------|----------------------------------|--|
|                                     |                                | 2006<br>Group                     | 2006<br>Company                   | 2005<br>Company                  |  |
| Revenue EBITDA Profit after Tax EPS | Rs.Mn<br>Rs.Mn<br>Rs.Mn<br>Rs. | 12,280<br>6,596<br>4,933<br>0.684 | 12,031<br>6,395<br>4,885<br>0.678 | 8,138<br>4,538<br>3,446<br>0.681 |  |
| <b>Key Financials</b>               |                                | Six r                             | nonths end                        | ed 30 June                       |  |
|                                     |                                | 2006                              | 2006                              | 2005                             |  |
| Revenue                             | US\$ Mn                        | Group<br>118                      | Company 116                       | Company<br>81                    |  |

US\$ Mn

US\$ Mn

US\$



**EBITDA** 

**EPS** 

**Profit after Tax** 



45

34

0.0068

61

47

0.0065

63

0.0066

# Highlights – 1H2006

| Subscriber Base              |      | Six months ended 30 June                   |
|------------------------------|------|--|
|                              |      | 2006 2005                                  |
|                              |      | Company                                    |
| Total New Additions (Net)    | 000s | 439 382                                    |
|                              |      | As at 30 June                              |
|                              |      | 2006 2005                                  |
| Total Active Subscriber Base | 000s | 2,562 1,757                                |
| <b>Operational Results</b>   |      | Six months ended 30 June 2006 2005 Company |
| Blended ARPU                 | Rs.  | <b>668</b> 706                             |
| Annualised Churn             | %    | <b>12.38*</b> 5.63                         |

\*1H 06 Company initiated churn accounts for 84% of overall churn





**Highlights** 

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# **P&L Highlights**

Group 2Q06 results is after deduction of subsidiary's exceptional cost items in 2Q06.

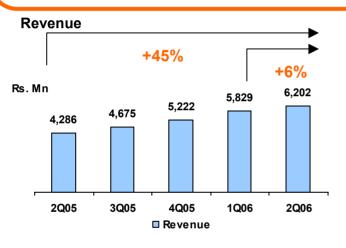
| (All figures in Rs. Mn. | Thi   | ree Months En | ded 30 June | Six    | Months Ende | ed 30 June |
|-------------------------|-------|---------------|-------------|--------|-------------|------------|
| except for ratios)      | 2006  | 2006          | 2005        | 2006   | 2006        | 2005       |
|                         | Group | Company       | Company     | Group  | Company     | Company    |
|                         |       |               |             |        |             |            |
| Revenue                 | 6,327 | 6,202         | 4,286       | 12,280 | 12,031      | 8,138      |
| Growth (%)              | 48    | 45            |             | 51     | 48          |            |
| <b>Direct Costs</b>     | 2,190 | 2,085         | 1,274       | 4,271  | 4,151       | 2,595      |
| Growth (%)              | 72    | 64            |             | 65     | 60          |            |
| <b>Gross Profit</b>     | 4,137 | 4,117         | 3,012       | 8,009  | 7,879       | 5,544      |
| Growth (%)              | 37    | 37            |             | 44     | 42          |            |
| Gross Margin (%)        | 65    | 66            | 70          | 65     | 65          | 68         |
| OPEX                    | 1,450 | 1,429         | 1,177       | 2,777  | 2,747       | 1,985      |
| Growth (%)              | 23    | 21            |             | 40     | 38          |            |
| EBITDA                  | 3,395 | 3,325         | 2,347       | 6,596  | 6,395       | 4,538      |
| Growth (%)              | 45    | 42            |             | 45     | 41          |            |
| EBITDA Margin (%)       | 54    | 54            | <b>55</b>   | 54     | 53          | 56         |
| PBT                     | 2,571 | 2,608         | 1,735       | 4,998  | 4,950       | 3,475      |
| Growth (%)              | 48    | 50            |             | 44     | 42          |            |
| PAT                     | 2,536 | 2,574         | 1,724       | 4,933  | 4,885       | 3,446      |
| Growth (%)              | 47    | 49            |             | 43     | 42          |            |
| PAT Margin (%)          | 40    | 42            | 40          | 40     | 41          | 42         |

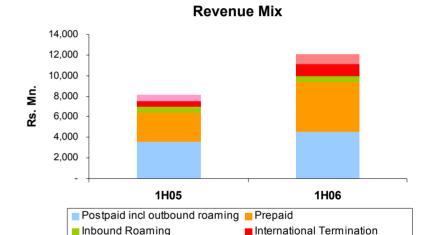




#### **Revenue Growth**

- Steady growth in revenue- 48 per cent increase over 1H05
- Prepaid revenue becomes the dominant contributor to revenue with 40 per cent share
- Termination revenue increased by 93 per cent
- Non voice revenues continue to increase. SMS revenue accounts for approx. 6 per cent of total revenue in 1H06, and Non-SMS Data Revenue accounts for approx. 1 percent of Total Revenue.





Other Revenue

#### Total Revenue(in Rs. Mn)

| Revenue Composition            | 1H05  | %   | 1H06   | %   | Change % |
|--------------------------------|-------|-----|--------|-----|----------|
| Postpaid incl outbound roaming | 3,547 | 44  | 4,566  | 38  | 29       |
| Prepaid                        | 2,828 | 35  | 4,826  | 40  | 71       |
| Inbound Roaming                | 616   | 8   | 594    | 5   | (4)      |
| International Termination      | 568   | 7   | 1,098  | 9   | 93       |
| Other Revenue                  | 582   | 6   | 950    | 8   | 62       |
| Total Revenue                  | 8,142 | 100 | 12,034 | 100 | 48       |

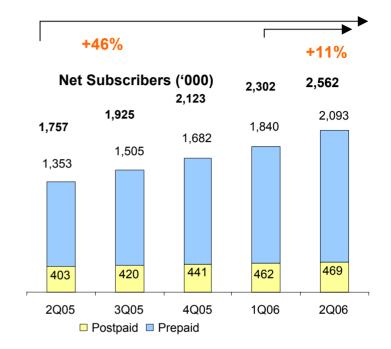




International Termination

#### **Revenue Drivers**

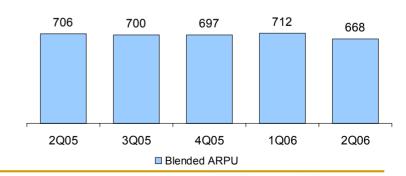
- Market leadership with sustained growth in subscribers (46 per cent YoY)
- Pre/post mix:82:18
- Coverage and Quality of Service Improvements
- Blended ARPU down 5 per cent with subscriber base more skewed towards prepaid







#### Blended ARPU (Rs.)



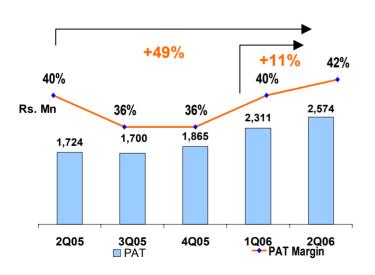




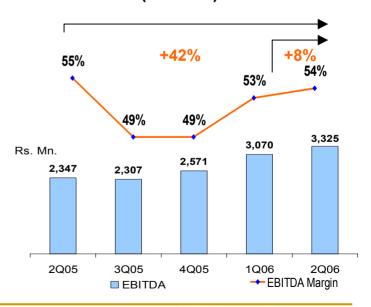
#### **Healthy EBITDA and PAT Margins**

- The spill over effect from exceptional inbound roaming revenues in the aftermath of tsunami for 1Q05, have contributed to higher margins in the 1H05 when compared to 1H06.
- The growth in contribution of the lower margin international termination revenue stream has also contributed towards the slight erosion of the overall margins.

#### PAT (Rs. Mn.)



#### EBITDA (Rs. Mn.)

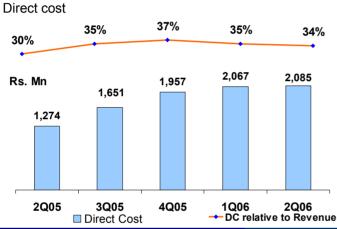




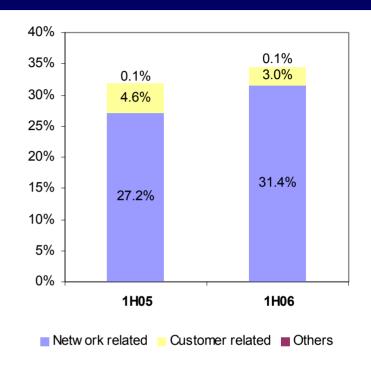


### **Direct Costs**

 Direct costs relative to revenue has improved by 1 point relative to performance in the immediately preceding quarter – (1Q06).



| ■ Direct Cost                 |       |      |       |      |          |
|-------------------------------|-------|------|-------|------|----------|
| (All figures in Rs. Mn.)      | 1H 05 | %    | 1H 06 | %    | Change % |
| Network Related Costs         | 2,213 | 85.3 | 3,779 | 91.0 | 71       |
| As a % of Revenue             | 27.20 |      | 31.41 |      |          |
| <b>Customer Related Costs</b> | 377   | 14.5 | 358   | 8.6  | -5       |
| As a % of Revenue             | 4.60  |      | 2.98  |      |          |
| Others                        | 5     | 0.2  | 14    | 0.3  | 154      |
| As a % of Revenue             | 0.07  |      | 0.11  |      |          |
| Total Direct Cost             | 2,595 | 100  | 4,151 | 100  | 60       |
| As a % of Revenue             | 32.00 |      | 35.00 |      |          |



 Network Related Costs as a % of Revenue is expected to revert back close to historical levels during the 2H06. Maintenance contract renegotiations concluded recently with notable concessions





#### **Network Costs**

| (All figures in Rs. Mn.)             | 1H05  | % of Revenue | 1H06   | % of Revenue |
|--------------------------------------|-------|--------------|--------|--------------|
| Net Revenue                          | 8,138 |              | 12,031 |              |
| Network Related Costs                |       |              |        |              |
| Lease Circuit Rental                 | 167   | 2.1%         | 175    | 1.5%         |
| International Telecommunication Levy | 208   | 2.6%         | 423    | 3.5%         |
| Telecom equipment depreciation       | 757   | 9.3%         | 1,113  | 9.2%         |
| International Origination Cost       | 191   | 2.3%         | 299    | 2.5%         |
| Roaming expenditure                  | 227   | 2.8%         | 312    | 2.6%         |
| Other network costs                  | 663   | 8.1%         | 1,456  | 12.1%        |
| Total                                | 2,213 | 27.2%        | 3,779  | 31.4%        |

#### \*International Telecommunication Levy

- Enacted by Parliament in October 2004 Finance Act, No 11 of 2004
- Imposed with retrospective effect dating back to March 2003 with the Liberalization of International Services via Special direction by the Minister of Telecommunications dated 21/02/03
- The amount to be paid under the levy for a terminated international minute

| Figures in US Cents               | From 04/2004 |
|-----------------------------------|--------------|
| Incoming Local Access Fee         | 5.20         |
| Contribution to Vishva Grama Fund | 3.80         |
| <b>Total Network Contribution</b> | 9.00         |

- Regulator to determine a refund of a part of this levy as compensation for rural network development.
- Any such refund would be reflected as a cost reversal at a future date -has not been taken in to account at this stage.
- PAT for 1H 06 is stated after provisioning for ITL –Rs 423 Mn
  - of this, Rs 348 Mn has been settled as of date.

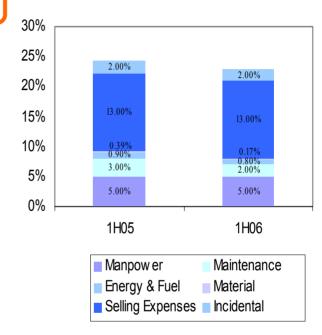




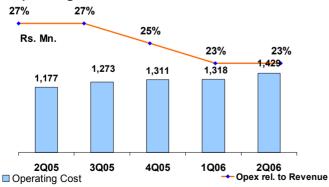
# **Operating Costs**

Opex as a percentage of revenue improved by 1 percentage point over 1H05

| (All figures in Rs. Mn.)                   | 1H05               | %   | 1H06              | %   | Change % |
|--|--------------------|-----|-------------------|-----|----------|
| Selling Expenses As a % of Revenue         | <b>1,019</b><br>13 | 51  | <b>1,506</b>      | 55  | 48       |
| Manpower<br>As a % of Revenue              | <b>427</b><br>5    | 22  | <b>655</b><br>5   | 24  | 53       |
| Maintenance<br>As a % of Revenue           | <b>272</b> 3       | 14  | 185<br>2          | 7   | (32)     |
| Energy & Fuel As a % of Revenue            | <b>74</b> 0.9      | 4   | <b>91</b><br>0.8  | 3   | 23       |
| Material As a % of Revenue                 | <b>32</b><br>0.39  | 1   | <b>21</b><br>0.17 | 1   | (35)     |
| Incidental As a % of Revenue               | 161<br>2           | 8   | 289<br>2          | 11  | 80       |
| Total Operating Expenses As a % of Revenue | 1,985<br>24        | 100 | 2,747<br>23       | 100 | 38       |



#### **Operating Costs**



Downward trend in Opex maintained.





# **Selling Expenses**

 Selling Expenses maintained below 13 per cent of Revenue despite growth in Subscriber additions over 1H05

| (All figures in Rs. Mn.) | 1H05 % | 1H05 % of Revenue |        | of Revenue |
|--------------------------|--------|-------------------|--------|------------|
| Net Revenue              | 8,138  |                   | 12,031 |            |
| Selling expenses:        |        |                   |        |            |
| Sales Commission         | 562    | 6.91%             | 739    | 6.14%      |
| Advertising              | 159    | 1.96%             | 204    | 1.70%      |
| Sales Promotion          | 87     | 1.07%             | 171    | 1.42%      |
| Others                   | 211    | 2.59%             | 392    | 3.26%      |
| Total                    | 1,019  | 12.53%            | 1,506  | 12.52%     |





# **EBITDA Margin analysis**

- Direct Expense curtailment improved EBITDA compared to 1Q06.
- Increased S&M activities in 2Q06.

**EBITDA Margin 1Q06** 

+2.10% Direct Expenses (@33.61%

Sales & Marketing(@12.86%) -0.71%

Other expenses (@10.18%) -0.45%

**EBITDA Margin 2Q06** 

53.61%

52.67%

@ denotes percentage of revenue





### **Balance Sheet**

- Balance Sheet remains healthy.
- Net Assets per share have improved.

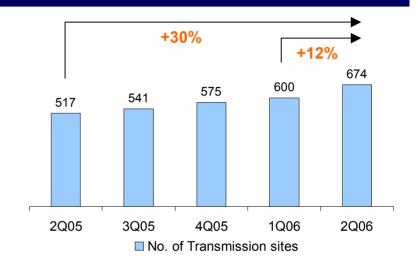
| (All figures in Rs. Mn.)       | 30 Jur  | 31 Dec 2005 |         |
|--------------------------------|---------|-------------|---------|
|                                | Group   | Company     | Company |
| Non - current assets           |         |             |         |
| Property, plant and equipment  | 22,579  | 21,372      | 18,986  |
| Intangible assets              | 1,676   | 455         | 348     |
| Investment in subsidiary       | 0       | 1,971       | 1,971   |
| ·                              | 24,255  | 23,798      | 21,305  |
| Current assets                 |         |             |         |
| Inventories                    | 1,127   | 1,127       | 964     |
| Receivables and prepayments    | 6,602   | 6,343       | 3,494   |
| Cash and cash equivalents      | 4,516   | 4,415       | 6,624   |
|                                | 12,245  | 11,885      | 11,082  |
| Total assets                   | 36,500  | 35,683      | 32,387  |
| Capital and reserves           |         |             |         |
| Ordinary shares                | 7,403   | 7,403       | 7,403   |
| ESOS Trust shares              | (2,145) | (2,145)     | (2,385) |
| Share premium                  | 5,277   | 5,277       | 5,277   |
| Revaluation reserve            | 5       | 5           | 5       |
| Dividend Reserve               | 70      | 70          | 0       |
| Retained earnings              | 9,020   | 8,973       | 6,901   |
|                                | 19,631  | 19,583      | 17,201  |
| Non - current liabilities      |         |             |         |
| Subscription in advance        | 0.4     | 0.4         | Nil     |
| Borrowings                     | 7,206   | 6,570       | 8,913   |
| Deferred Tax Liability         | 29      | 29          | Nil     |
| Retirement benefit obligations | 89      | 89          | 75      |
| · ·                            | 7,324   | 6,688       | 8,989   |
| Current liabilities            |         |             |         |
| Trade and other payables       | 8,490   | 8,386       | 5,100   |
| Current tax liabilities        | 70      | 70          | 36      |
| Borrowings                     | 984     | 954         | 1,062   |
|                                | 9,544   | 9,411       | 6,198   |
| Total liabilities              | 16,869  | 16,100      | 15,186  |
| Total equity and liabilities   | 36,500  | 35,683      | 32,387  |
| Net Asset per share (Rs)       | 2.652   | 2.645       | 2.323   |

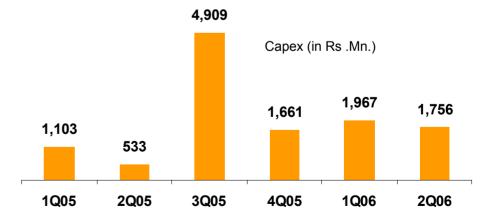




# **Capex Trend**

- Continued investment in Network Infrastructure - Rs 1.76 Bn in 2Q06
- Capex to intensify in 2H06
- Equal focus on coverage and capacity









# **Cash Flow Highlights**

 Strong cash flows. Net Cashflows from operating activities up 39 per cent compared to 1H05.

| ( All figures in Rs.Mn)                          | Six Months end<br>2006<br>Comp | 2005           |
|--|--------------------------------|----------------|
| Net cash from operating activities               | 4,602                          | 3,322          |
| Net cash used in investing activities            | (3,749)                        | (1,628)        |
| Net cash used in financing activities            | (3,062)                        | (2,425)        |
| Increase/(decrease) in cash and cash equivalents | (2,209)                        | (732)          |
| Movement in cash and cash equivalents            |                                |                |
| At start of year Increase/(decrease)             | 6,624<br>(2,209)               | 3,170<br>(732) |
| At end of year                                   | 4,415                          | 2,438          |





# Reconciliation of Cash generated from Operations

| (All figures in Rs. Mn.)                                  | Six months ende<br>2006<br>Com | ed 30 June<br>2005<br>pany |
|---|--------------------------------|----------------------------|
| Profit before Tax   | 4,950                          | 3,475                      |
| Adjustments for:  |                                |                            |
| Interest Expenses   | 128                            | 69                         |
| Depreciation  | 1,185                          | 896                        |
| Amortisation  | 77                             | 84                         |
| Retirement Benefit Obligation                             | 15                             | 12                         |
| Other Adjustments*  | (1,648)                        | (1,094)                    |
| (incl. Changes in WC, exchange diff,Profit on sale of FA) |                                |                            |
| Cash Generated from Operations                            | 4,707                          | 3,441                      |

\*Other adjustments include net VAT payments of Rs.1.02 Bn paid to the Department of Inland Revenue





### Lenders

• IFC – 1st capital repayment made in June 06.

| (All figures in US \$ Mn.)        | Facility Type |       |        | Period     |             | Outstanding as at 30 |
|-----------------------------------|---------------|-------|--------|------------|-------------|----------------------|
|                                   | USD           | SLR   | Total  | <12 months | > 12 months | June 2006            |
|                                   |               |       |        |            |             |                      |
| Citi/Commercial Syndicated Ioan   | 4.20          | 16.80 | 21.00  | 2.02       | 7.65        | 9.67                 |
|                                   |               |       |        |            |             |                      |
| Standard Chartered Bank           | -             | 25.00 | 25.00  | -          | 24.06       | 24.06                |
|                                   |               |       |        |            |             |                      |
| International Finance Corporation | 30.00         | -     | 30.00  | 2.50       | 11.25       | 13.75                |
|                                   |               |       |        |            |             |                      |
| HSBC                              | -             | 25.00 | 25.00  | 4.81       | 14.21       | 19.02                |
|                                   |               |       |        |            |             |                      |
| Total                             | 34.20         | 66.80 | 101.00 | 9.32       | 57.18       | 66.50                |

(An agreement was signed with IFC in 2004 for a loan facility of US\$30Mn, with an option of increasing up to US\$50Mn)





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### Dialog Broadband Networks (Pvt) Ltd.(DBN)

#### Revenue, EBITDA and PAT

- For 2Q06, DBN recorded a revenue of Rs.183.99 Mn which is line with the revenue recorded in 1Q06.
- The EBITDA for 2Q06 recorded at Rs. 103.53 Mn is down by Rs. 26.86 Mn relative to 1Q06.
- PAT for 2Q06 was a loss of Rs 5 Mn relative to the PAT of Rs 85.2 Mn recorded for 1Q06.
- The adverse performance in profitability was mainly due to a few exceptional costs lines incurred in 2Q06: asset impairment (envisaged at the time of acquisition), amortisation charge pertaining to the PSTN license and finance cost on term loan accruing from the previous period





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# **Earnings per Share**

| Description  | Units  |       | Six months ended 30 June<br>2006 2005<br>Company |  |
|--|--------|-------|--|--|
| Description  | Offics |       |  |  |
| Net Income Applicable to ordinary shares                                       | Rs. Mn | 4,885 | 3,446  |  |
| Par Value  | Rs.    | 1     | 10   |  |
| Ordinary Shares at the beginning   | Mn     | 370   | 37   |  |
| Issuance of shares during the period   | Mn     | 7,403 | -  |  |
| Weighted average number of shares  |        |       |  |  |
| Ordinary Shares  | Mn     | 7,403 | 370  |  |
| Bonus Shares   | Mn     | -     | 3,686  |  |
| Retained Profits Capitalised   | Mn     | -     | 634  |  |
| Conversion of preference shares on 20 May 2005 (1269 Mn shares *1/12)          | Mn     | -     | 211  |  |
| Capitalisation of subscription in advance on 20 May 2005 (954 Mn shares *1/12) | Mn     | -     | 159  |  |
| Shares exercised and issued to employees                                       | Mn     | 5     | -  |  |
| Less: ESOS Shares issued   | Mn     | (199) | -  |  |
| Weighted average number of shares, end of period                               | Mn     | 7,210 | 5,061  |  |
| <b>EPS</b>   | Rs.    | 0.678 | 0.681  |  |





### **KPIs**

Key ratios indicate Financial Flexibility above average return generation

|                                    | 31 Dec 2005<br>Company | 1H2006<br>Company |
|------------------------------------|------------------------|-------------------|
| Net tangible assets per share(Rs.) | 2.32                   | 2.65              |
| Gearing Ratio (times)              | 0.37                   | 0.33              |
| Net Debt to EBITDA ratio (times)   | 0.36                   | 0.42              |
| Total Debt to equity (times)       | 0.58                   | 0.50              |
| Return on Equity (%)               | 41                     | 50                |
| Return on Capital Employed (%)     | 26                     | 33                |
| Earnings per Share (Rs.)           | 1.15                   | 0.68              |
| Current Ratio (times)              | 1.79                   | 1.26              |

^1H06 EPS computed for six months earnings only.





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### Recent Key Initiatives & Developments











- •To reward loyalty and promote Customer retention Kit 123 was launched. A Dialog KIT Customer can enjoy up to 3 minutes incoming free based on the number of years on the Dialog network
- •Launch of Star Call An alternative for text messages in Sinhala and Tamil.
- People's Bank promotion a mobile and a connection for only Rs. 475 for People's bank customers with the balance payable in 12 months
- •Dialog signed a hallmark investment agreement with Board of Investment (BOI) for US\$ 150 Mn.
- Hello awareness campaign.
- •The regulator has indicated that it would offer 3G licenses to all 4 operators (upto 10MHz of FDD and upto 5MHz of TDD spectrum). The Company is targeting to Launch 3G commercially in 3Q06 subject to availability of license.
- Expected to obtain part of the spectrum cleared in 3Q06 from the regulator to offer Fixed Telephony using the CDMA license (Fixed WLL).
- •The regulator plans to offer a fifth mobile license.





#### **Corporate Governance**



•Appointment of Mr. Mohamed V. Muhsin, Former Vice President and Chief Information Officer (CIO) of the World Bank Group, as an Independent Non-Executive Director.

•Continuing efforts to enhance internal controls over financial reporting as well as to improve quality of other key processes - quarterly limited reviews by external auditors and continuous internal audits.





# Thank you



