

2022-2 HR Project

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HR Team 1



Yunho

PPT Making

Statistical
Modelling



Ridho

Data Analysis

Data Modelling



Hansung

Team Managing

Data Modelling



Seungyeon

Report Planning

Report Writing



Kyeongmin

Report Writing

Story Telling

Main Goal



Is it Possible to Predict Promotion?

Mission of HR Team 1

What Kind of **Features** Are For **Promotions**?

HR Management contributes Greatly to Growth of Company

→ When Task Transfer is Needed,

- Systemic Learning Opportunities Will be Available
- Acquire Job-Required Skills, Knowledge and Info
- Improve Employees' Ability Level and Organizational Performance

Data

78,298

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Employees

Data

Variables



Department



Region



Education



Gender



Recruit
Channel



Awards
Won



No of Trainings
and
AVG Scores



Age



Previous
Ratings



Service
Length



Performance



Promoted

Data

Processing

STAGE 01

Removing
N/As

STAGE 02

Change
Types

STAGE 03

Drop Unnecessary
Columns

STAGE 04

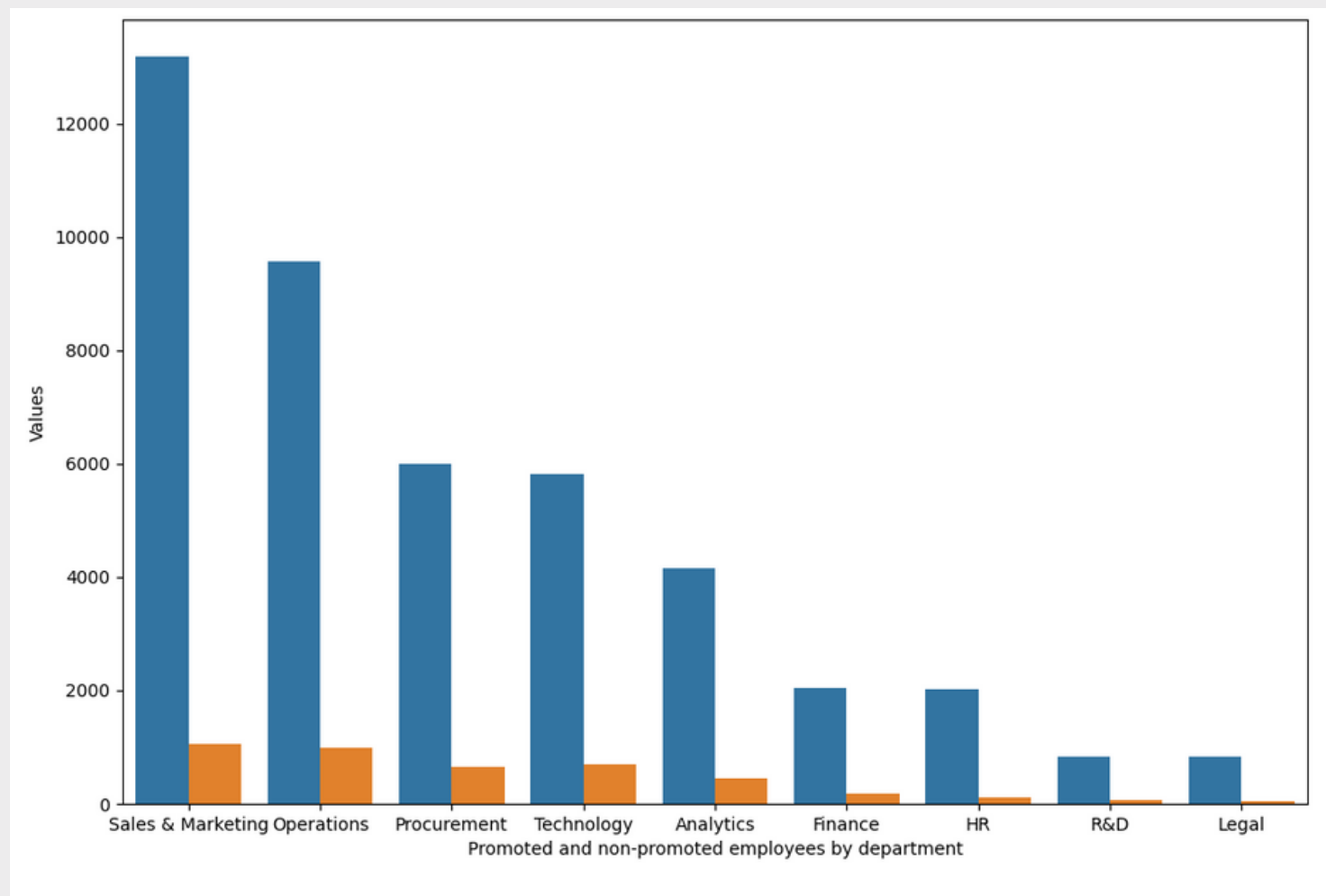
Make Dummy
Variables

STAGE 05

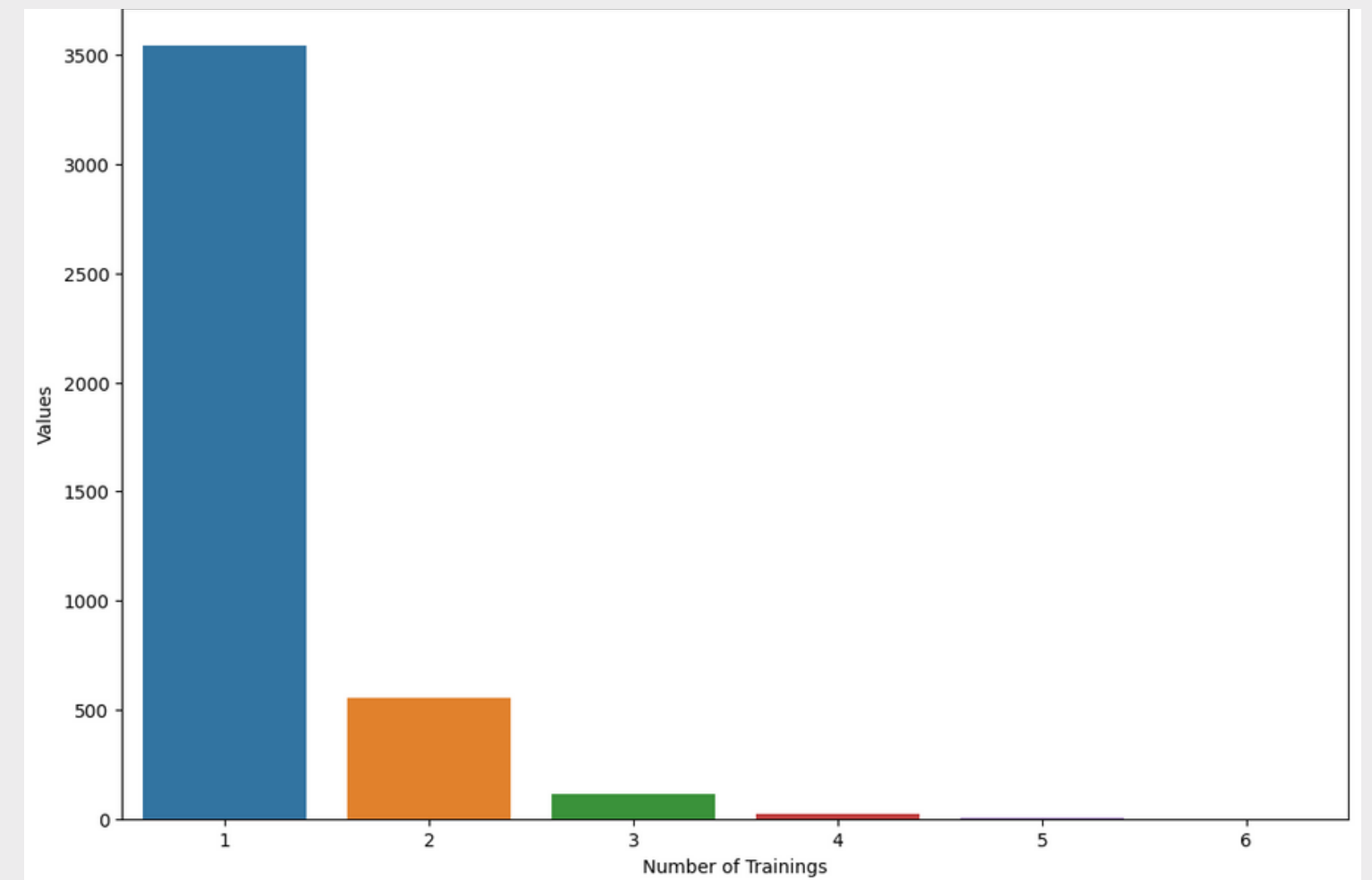
Split Data into
Train and Test

Analysis

Visualization



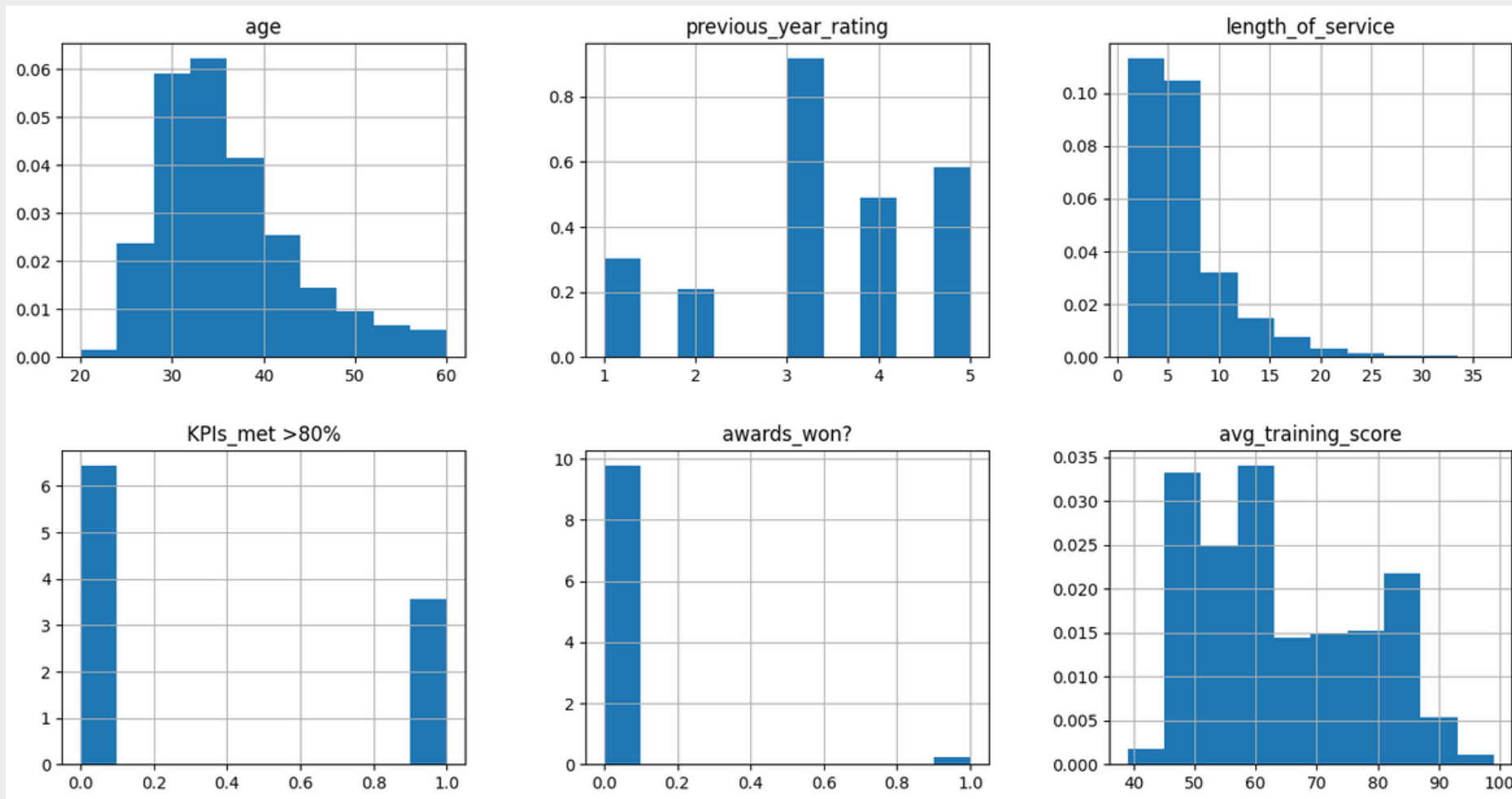
Promoted ■ and Not-Promoted ■
Employees by Department



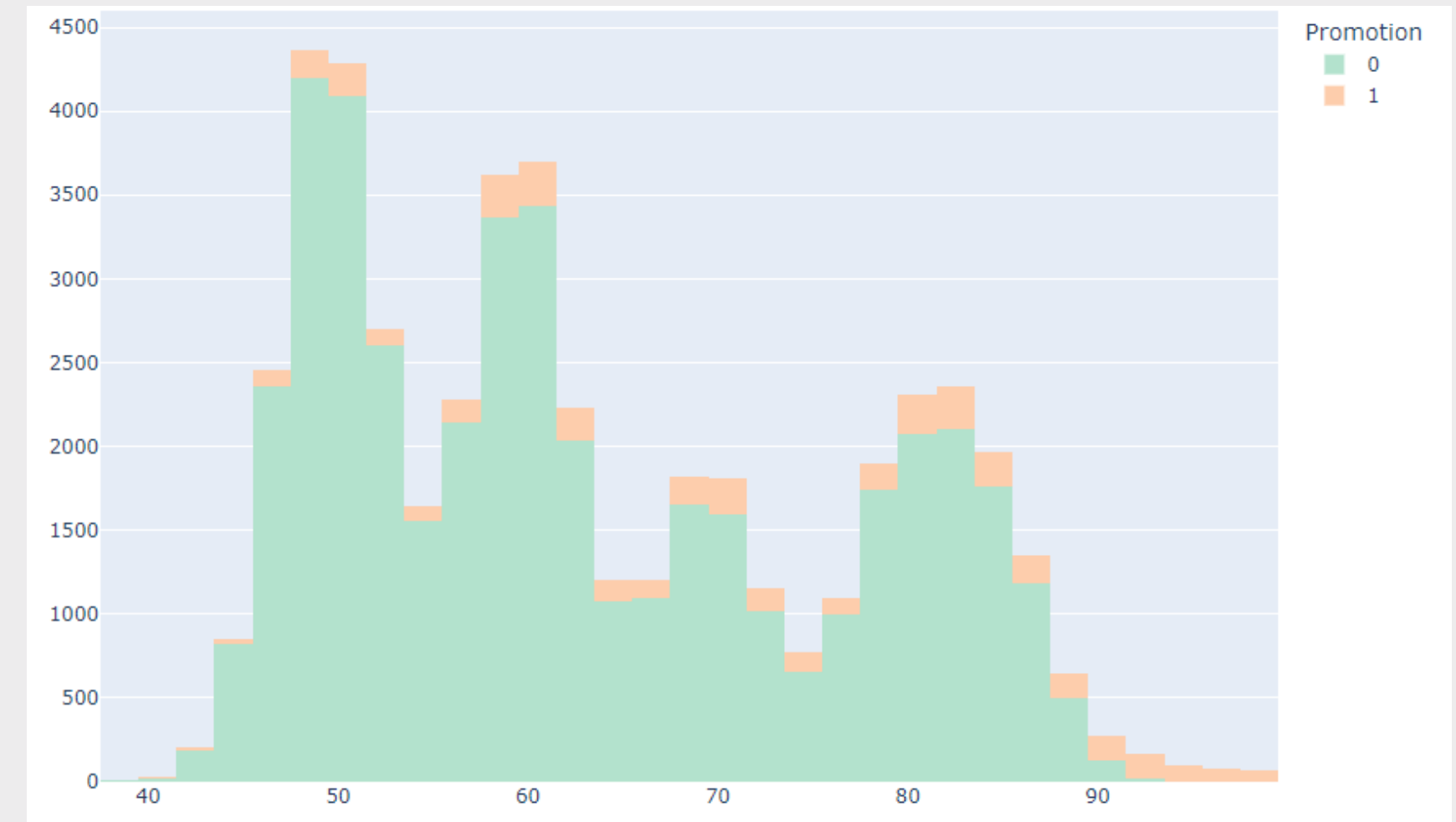
Employees Promoted by
Number of Previous Trainings

Analysis

Visualization



Histograms of Some Variables



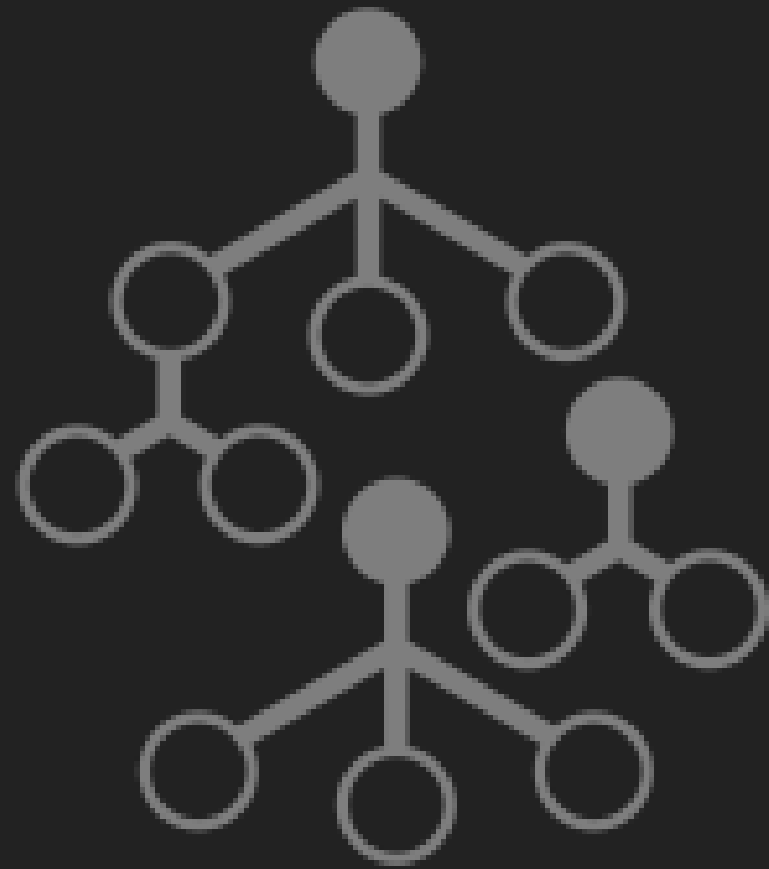
Distribution Number of Years

■ : Not Promoted
■ : Promoted

ML Analysis

	Logistic Regression	Decision Tree	Random Forest	Best Score
Accuracy	0.916502	0.893835	0.932244	Random Forest
Precision	0.669536	0.402160	0.754403	Random Forest
Recall	0.078924	0.453680	0.327502	Decision Tree
F1 Score	0.141072	0.426346	0.456713	Random Forest
AUC ROC	0.537605	0.694721	0.658676	Decision Tree

Random Forest In Test Set



The Random Forest Model
Predicted **787** Employees out of
1,043 Who got actually
Promoted

Implication: Expected Opportunities

- Assist promotion decision making
- Consideration of job or role diversity.
- Establishing fair and standardized promotion system.
- HR feedback reasons(indicators) on unpromoted employees
 - promote individual development and motivation
 - higher efficiency and productivity of organization

Implication: Limitations

What could be other features that may affect promotion?

- current position
- department performance
- leadership
- performance indicator divided in specific criteria

Who makes the final decision?

- The function of prediction models is to assist decision making.
Senior Executives may not use the model all the time.

Conclusion



References

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Thanks for your attention!