

Product Case Study Challenge – Testbook.com



Upskill and get hired!

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Eighty-Two
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Case Overview

1. **Problem** - Skill gap between the early job seekers and the market demand
2. **Tasks** - To identify the pain points of the end users to find out the possible solutions
3. **End goal** - Design a product for Upskilling Bharat and verified hiring for the recruiters
4. **Client** - Testbook.com (Leading EdTech company in govt. job preparation segment).

AGENDA

- What we are solving
- For whom & why we are solving
- How we are solving (Design+Business)
- How we will scale and earn

What we are solving



Current Process for Upskilling and Job Application

Step 1

Search for required skills on Internet

Step 2

Decide from where to learn the skills

Step 3

Upskill and learn different skills

Step 4

Apply for jobs on multiple platforms

Problem:

No credible information is available at ease.

Problem:

Plenty of options makes decision making for user difficult.

Problem:

Majority of courses are unstructured with no clear path to proceed further and less credibility of online courses.

Problem:

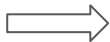
Discovering jobs, applying on multiple platforms is a tedious and time taking task.

For whom we are solving



Market Size (B2C)

Population(15-34 yo)



420 Million



Upskilling Required:40%



168 Million

As per MHRD, fresh grads every year: 25.1 Mn.

Out of them, no. of grads needs upskilling: assuming 70%
since only 1% crowd from tier-1 colleges = 17.5 Mn

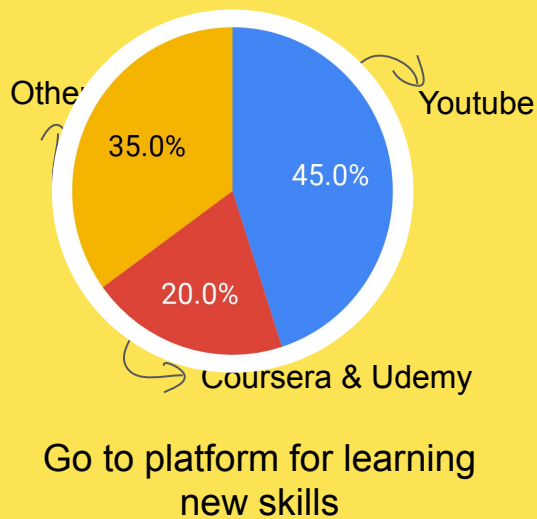
As per Statista.com, internet user % = 40%

Target Audience: 10%(185.5) Mn=
18.55 Mn



User Research

Understanding the pain points around upskilling and online job hunting*



Students comments on online upskilling

- Not aware about the required skill sets & demand for a particular career.
- Too much content on internet, not sure where to start.
- Everyone can gain an online certification today and hence low credibility in the eyes of a recruiter.

Students comments on online job hunting

- Finding relevant opening & recruiter is difficult
- Don't get shortlisted despite having relevant skills
- Much time consuming

* These comments & platform preference are based on our market research & user interviews done with 50+ students



User Research

Understanding the psychological behaviour of GenZ (1195-2010) population

1. More than **half (59%)** would learn **professional skills to make more money**
2. Gen Z starts their **job search early**, half of them starts in their junior/senior year
3. **Only 57%** think their education has **prepared them well for future careers**
4. **The majority 59%** don't think their current jobs will exist in the same form 20 years from now, they **need continuous upskilling**.



User Personas



**Mayank, 20, Final Year
College Student**

- Exploring different career options
- Confused what skills companies are looking and how to prepare for them.



**Ankit, 24, Recent
Graduate**

- Looking to upskill his expertise to grow
- Need to stay updated with emerging market trends, and job opportunities



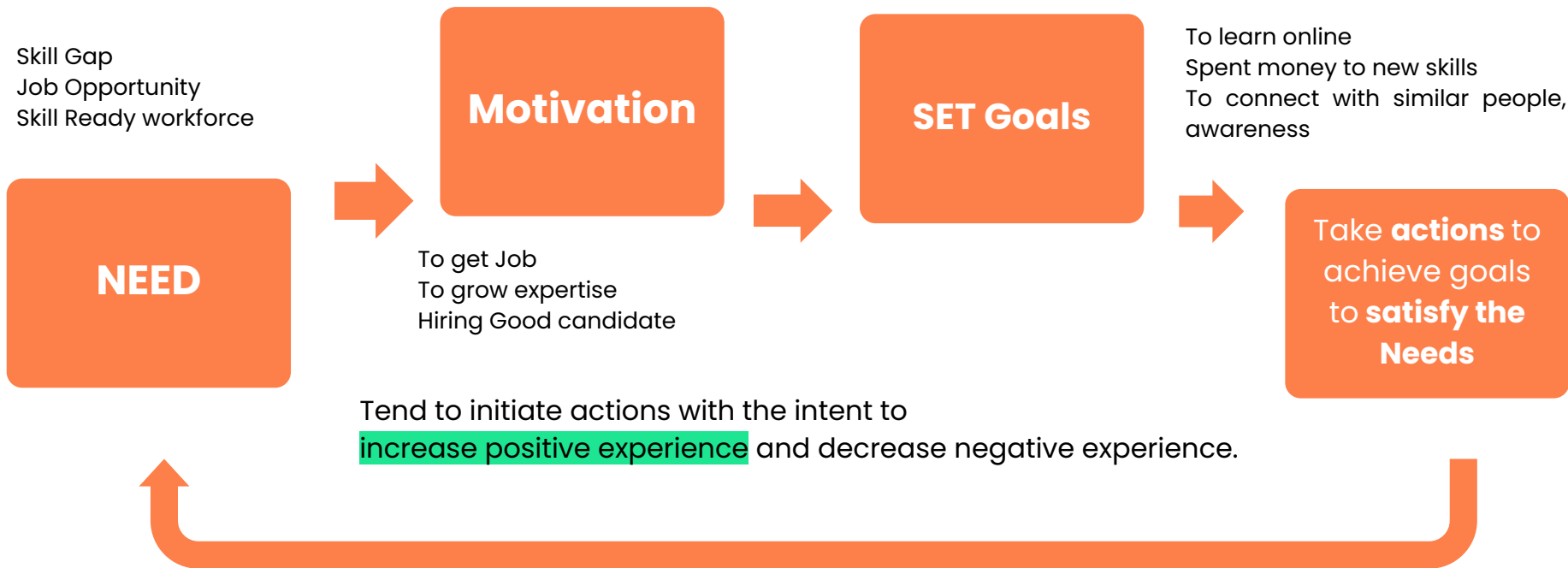
Sakshi, 26, Recruiter

- Lack of job ready workforce
- Lack of formal training.
(Only 4.69% of total workforce received formal training)



Understanding how users take decisions

Based on the Gray's Theory of Motivation:



What motivates Mayank, Ankit or you or Me to go learn online ?

How we are solving

Solution Overview



Student side

Choose career interest(s)



Understand the skill required



Learn & practise the skills



Give skill tests & get verified



Apply for relevant jobs & get hired!

Employer side

Post the job(s)



Get only verified candidates apply



Shortlist the candidates and start the hiring process



Hire candidate and close the job post.

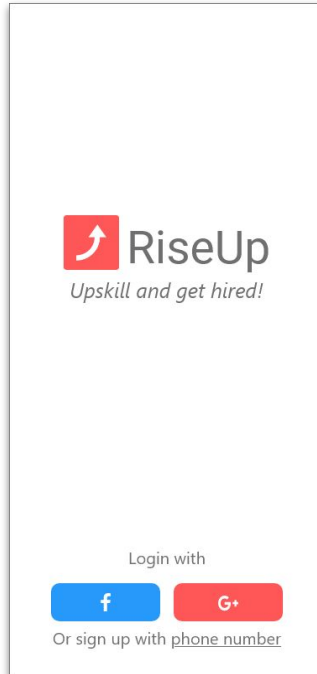
RiseUp is a one-stop solution for candidates to learn employable skills and apply for the job

SOLUTION WIREFRAMES



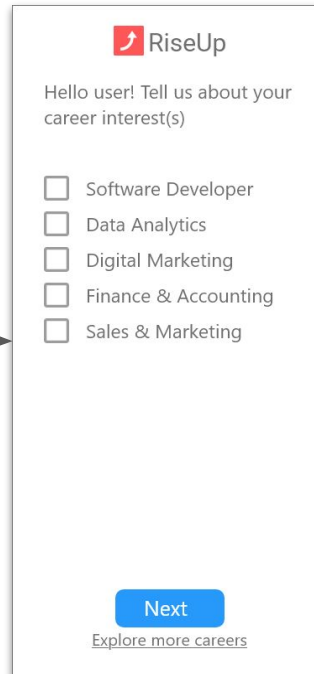
User Onboarding (student side)

Landing Page



Login screen with easy login options; FB, G+, Phone Number

Career Interests



Understanding the career interest of user which will help us in displaying the relevant skills to user.

Home Page



Search bar

Notification panel

Career interest toggles to view the top skills of selected profile

Home page displaying the Top skills according to the role selected above.



My Course Library



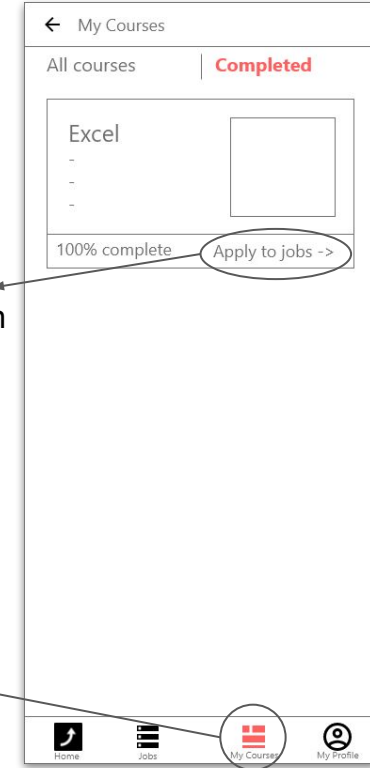
Course Library: User can find all of its purchased courses in this tab. This tab has 2 sections; All courses & Completed courses.

It shows what percent of course has user already completed.

User can directly click here to go to course content section and can complete the course.

User can directly apply to jobs which requires this skill

My Courses tab





Course Navigation & Enrollment

Objective - To give user ease of management, navigating & enrollment but not buying!

Design Attributes-

1. Course Completion Bar
2. Current companies Hiring for the particular selected Skill
3. Paid Modules Indicator
4. Value at the End of the course
5. Course Enrollment

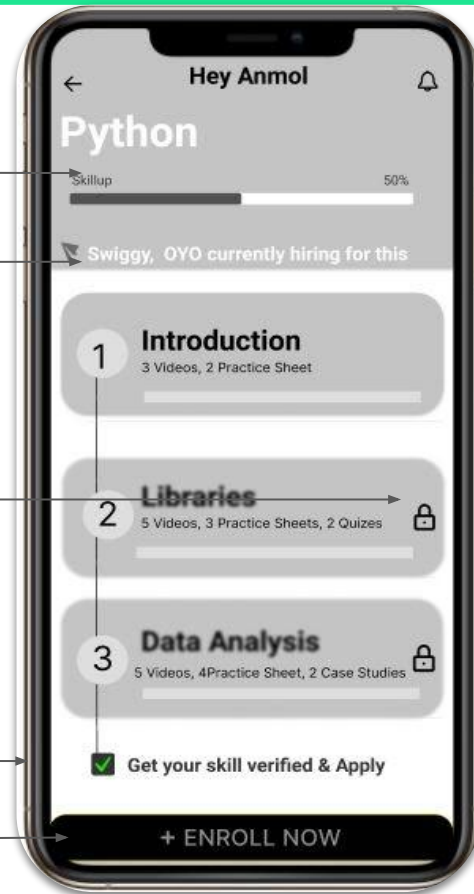
Course completion Bar

Current companies hiring for Python

Indicating the Paid Modules

Get verify after 3 Modules

Course Enrollment



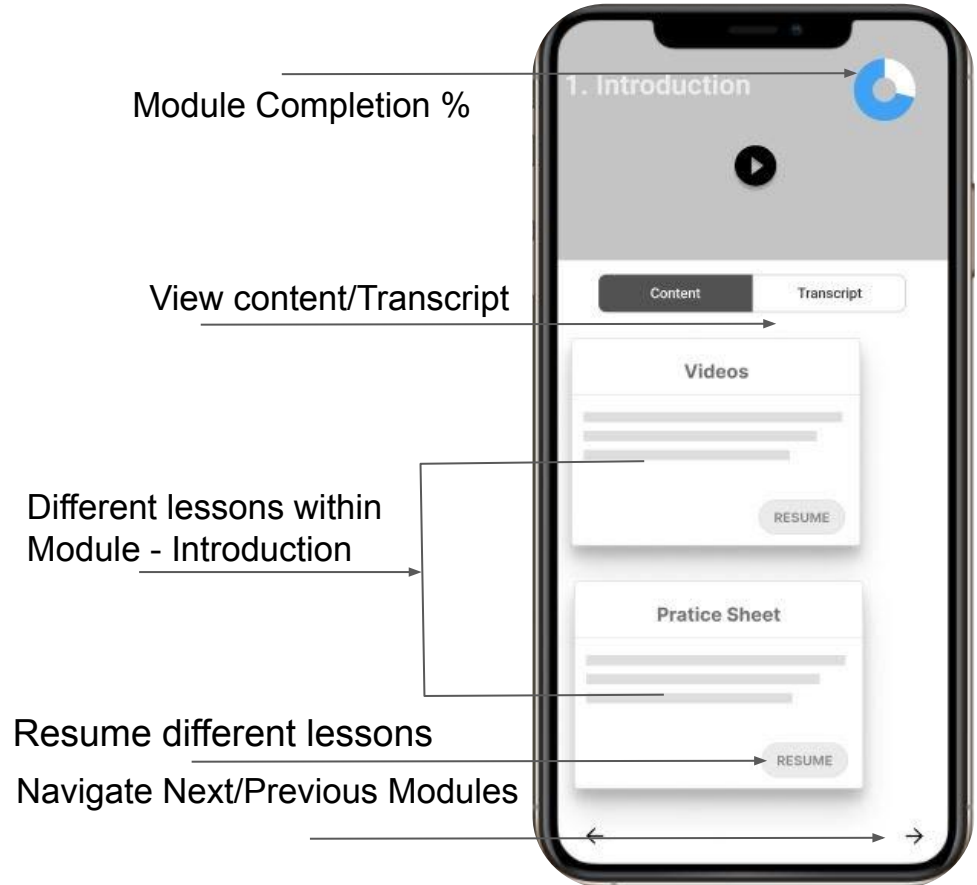


Course Access

Objective - To provide one screen subtopics navigation !

Design Attributes-

1. Keep user engage by enabling navigation to the next subtopics, modules
2. Quick switch between video transcripts and content without stopping the current playing video





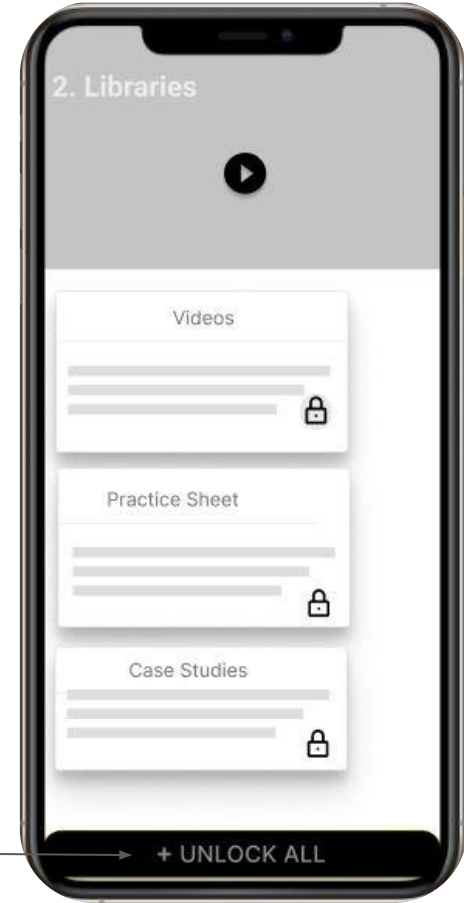
Locked Course Modules

Objective - To make already enrolled users to buy the Skill Course to access the paid modules

Design Attributes-

1. Showing all the lock lessons within particular Module
2. This screen is just after navigating from previous free lesson, so users are more prompt to unlock in a rhythm of learning

+Button to Unlock(Buy)





Skill Verification

Description

Skill verification is a crucial part of our product and we are proposing a set of test with increasing difficulty levels that user has to complete in order to achieve the verification badge.

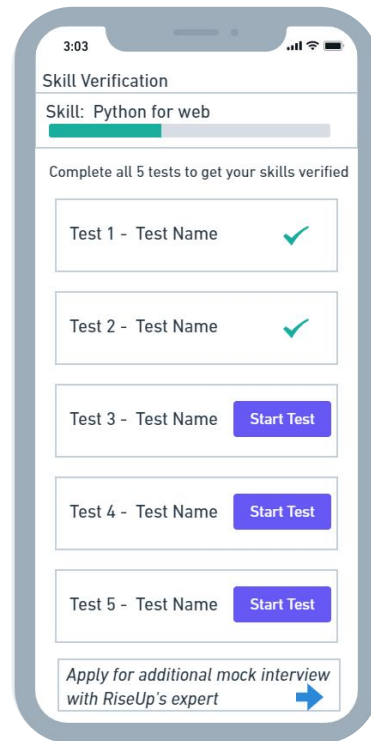
Along with verification skill tests, user can also apply for an additional mock interview with our subject matter expert to get an industry referral.

Apply for skill verification

Take level wise skill tests

Complete all the levels and get the verification badge.

Apply for the mock interview with the RiseUp's expert to get industry referral



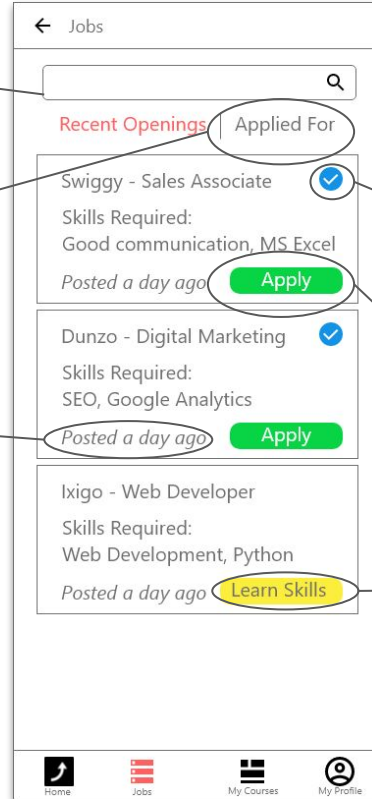
Job Application

Search bar to search for job openings. User can search skills, role, company etc.

Here user can check the status of the jobs that he has applied for.

It shows the recency of the job posting.

Note: User will be also get an notification as soon as any job is posted which matches his/her skill sets.



Job Application: User can easily apply to jobs for which he has the required skills or he can learn the required skills

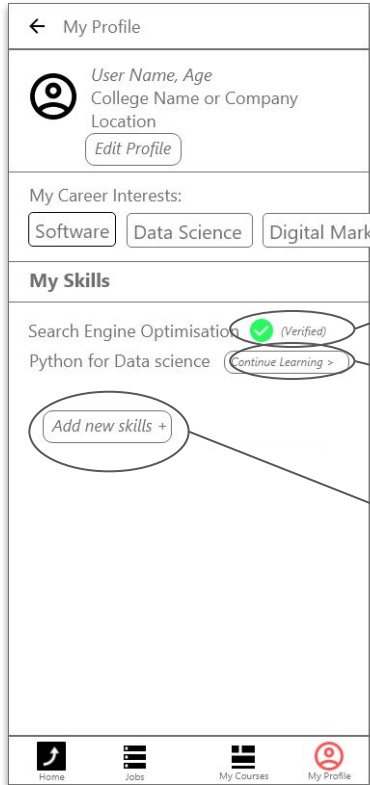
Blue Tick: It means that the user has all the skills verified which are required for this job.

User can directly apply to job in **single click**

User will be redirected to the course page of the missing skills upon clicking this button.



Student Profile



User Profile: Here user can view & change his career interests, skills acquired & personal details

Verification badge in front of the acquired skill

User can click here to continue learning the skill.

Here user can add new skills i.e. he will be redirected to the course discovery page.



Hiring Solution for Recruiters

Features

1. Get **only verified profiles**
2. Hire candidates with ease using **direct skill matching algorithm.**
3. Quick Job Posting
4. Connect and know the applicants before hiring.

Value Addition

1. Recruiter get initial filtering of candidates as per the skills
2. Only verified profiles can apply to job posted
3. Organization Brand Building
4. Understanding the candidates beforehand



Recruiter Dashboard

Description - To give user ease of management and quick navigating!

Filter search

Design Attributes

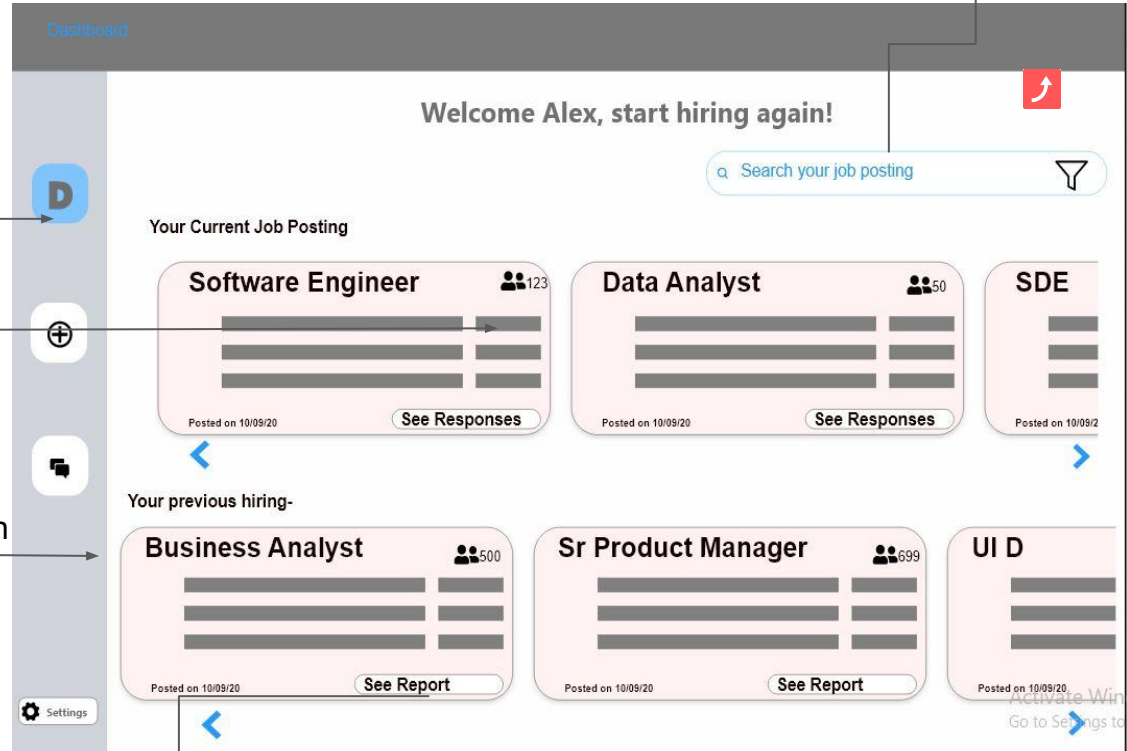
- Previous Posting
- Current Job Postings
- No. of total response to each job post

Dashboard Home

No of applications

Vertical Navigation

Expand to see list of candidates



Recruiter – Job Posting

Description- To give user ease of management, navigating and posting jobs

Metrics -

- No of students having particular verified skills
- Total number of job posted by each recruiter per month

The screenshot shows a web interface for job posting. On the left, a sidebar contains a 'D' icon, a blue circle with a white plus sign, a chat icon, and a 'Settings' button. An arrow points from the text 'Add a New Job' to the plus icon. The main area has a header 'Job Posting' and a sub-header 'Hire verified profiles only, post A new job NOW!'. Below this are three buttons: 'Post' (blue checkmark), 'Only Verified Profiles' (yellow checkmark), and 'Hire' (green checkmark). The 'Post now' section contains a form with fields for 'Title/Role', 'Description', 'Skills Required', 'your@mail.com', 'Select an option', and 'Option selected'. A 'Post Now' button is at the bottom right. An arrow points from the text 'Post the Job after filling the required details' to the 'Post Now' button.

Job Posting

Hire verified profiles only, post A new job NOW!

Post Only Verified Profiles Hire

Post now

Title/Role

Description

Skills Required

your@mail.com

Select an option

Option selected

Post Now

Activate Windows
Go to Settings to activate Windows.

Settings

Add a New Job

Post the Job after filling the required details



Recruiter – Candidate Connect

Objective - Chat and view profile on the same screen!

Metrics -

No. of Recruiter- Candidate connects per job posted

No of candidates profile viewed by per recruiter

The screenshot displays the 'Chat and Connect' interface. On the left, a vertical sidebar contains a 'Chat' button with a speech bubble icon. The main area is split into two sections. The top section, titled 'Messages from Rashmi, she recently applied to your job', shows a chat conversation where Rashmi asks for a portfolio link and Aman responds 'Yes, sure'. The bottom section displays the 'Open to Data Scientist Fulltime role' profile for Rashmi, a 'Final Year Student, Govt college Engineering'. The profile includes social links (Python, SQL, ML), a 'PROJECTS' section with '+12 more' projects, and a 'Work Experience' section. Arrows point from the labels 'Candidate Profile', 'Social Links', 'Projects Visibility', and 'Work Experience' to their respective elements in the profile card. A 'Chat' label with an arrow points to the chat button in the sidebar.

Chat

Candidate Profile

Social Links

Projects Visibility

Work Experience



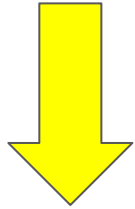
Key Success Metrics

- **Acquisition:** Number of monthly signups
- **Activation:** $(\text{Number of course enrollments}) / (\text{Number of signups})$
- **Stickiness:** DAU, MAU, Session length (*Student side*)
- **Revenue:** Number of courses sold per month
- **North Star:** Avg number of verified skill badges per user per month.
- Avg number of job applications per user per month.
- Number of job posting done by companies.
- Percentage of job applicants and students hired from RiseUp.



Product Pricing

Preliminary Stage(*Not charging recruiter*):



Charging the user for a
skill → ₹ 399



Charging the user for
verification and
participating in placement
process → ₹299

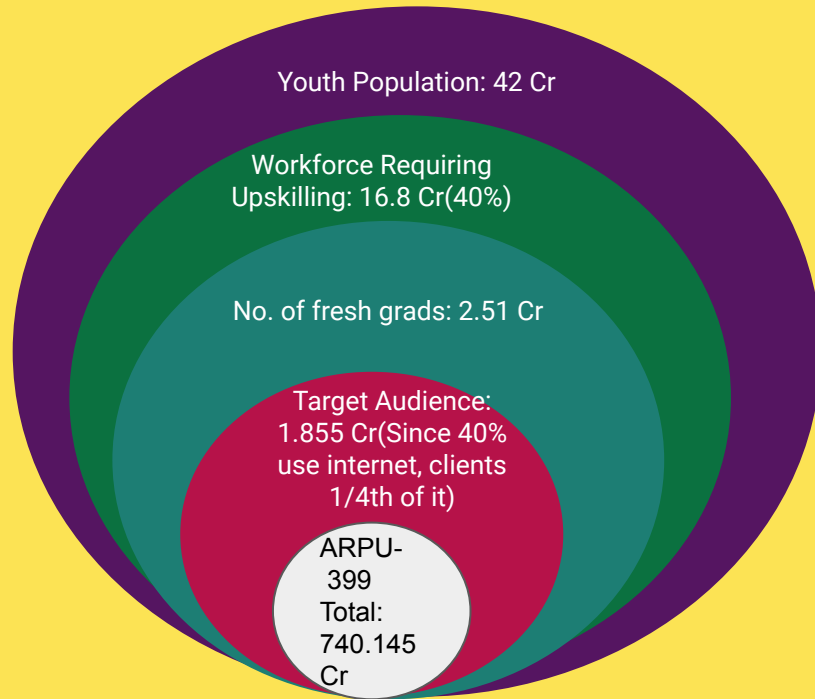


Charging for additional
mock interviews →
₹299

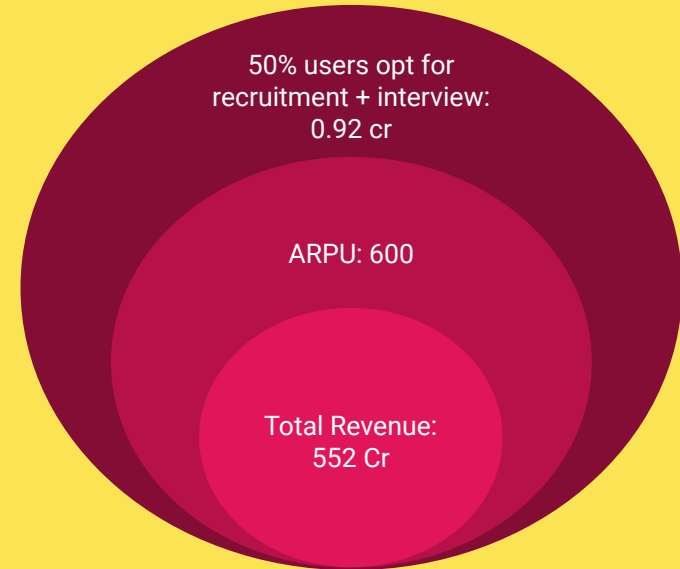
Average Revenue Per User: ₹ 1,000



Business Revenue Model:



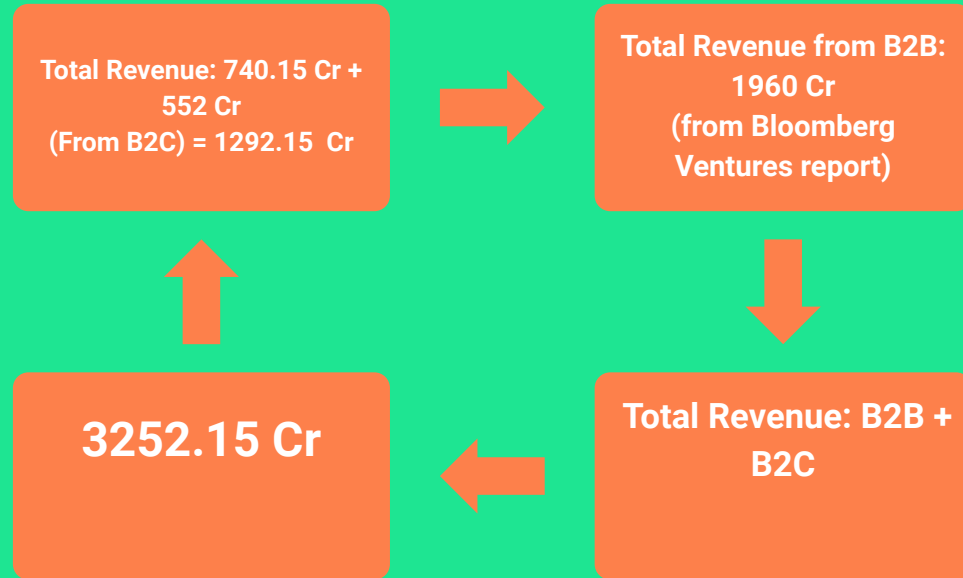
For Up-skilling: B2C
Revenue source: courses + live projects sale



For Recruitment: B2C
Revenue source : package deal to clgs: Up-skilling + recruitment



Business Revenue Model:



Analysis of Competition and Competitive Advantages:



S.No.	Company	Target Audience	USP	Our Product's Competitive Advantage
1	PrepInsta	B2C: Fresh Graduates	Superior UI-UX displaying customized prep. analytics	<ul style="list-style-type: none">• Focusses B2B + B2C• Live Projects to upgrade skills
2	Crio.Do	Tech Audience, learn developer skills	Learn by building live projects	<ul style="list-style-type: none">• Wide variety of courses+projets• Direct Recruiter connection
3	Perspect AI	Recruiters + Graduates	Candidate selection by leveraging AI	<ul style="list-style-type: none">• Upskilling provided.
4	Prep-Bytes	College Students	Personalized guidance to crack clg interviews and get hired	<ul style="list-style-type: none">• Connect to Recruiters• Prep for upskill and not just to get hired• Verified profiles for recruiters.

SWOT



Strengths:

- Online Sources provide quality education: **4 lakh distant learning** enrollments.
- Existing user base of client of **1.27 cr audience**
- Online courses are cheap compared to offline: **175%** increase in online education from **2008 to 2014**

Weakness:

- **User Retention:** **Udemy** Report suggested most users don't learn paid courses after 2nd video.
- Building and maintaining user trust.

Opportunities:

- **Ed-Tech:** Open space, no big player domination.
- **Investors** are easy to attract: Recently, Unacademy got funding from Fb+ General Atlantic.
- **Covid-19** has increased the **digital reach**.
- India working population: **62.5 %**

Threats:

- **Cyber security** is a huge concern
- Big players are eyeing in the market and can provide huge competition.



Business Model Canvas:

01	Key Partners	<ul style="list-style-type: none">• College Students• Fresh Graduates• Recruiters
02	Key activities	<ul style="list-style-type: none">• Provide upskilling to largest workforce of world• Marketplace for recruiters to find verified talent• USP: Practice+ Verify + Hire
03	Customer Relationship	<ul style="list-style-type: none">• Loyalty• Satisfaction• Reliability
04	Cost Structure	<ul style="list-style-type: none">• Fixed Cost: Service charges to the employees, maintenance, etc• Variable Cost: Advertising, user acquisition, etc• Key Most Expensive Activity: Product design and Software Development
05	Revenue Streams	<ul style="list-style-type: none">• B2C: fixed course price + recruitment + mock interviews• B2B: if college becomes a client, then price of upskilling + providing recruiter and placement charges

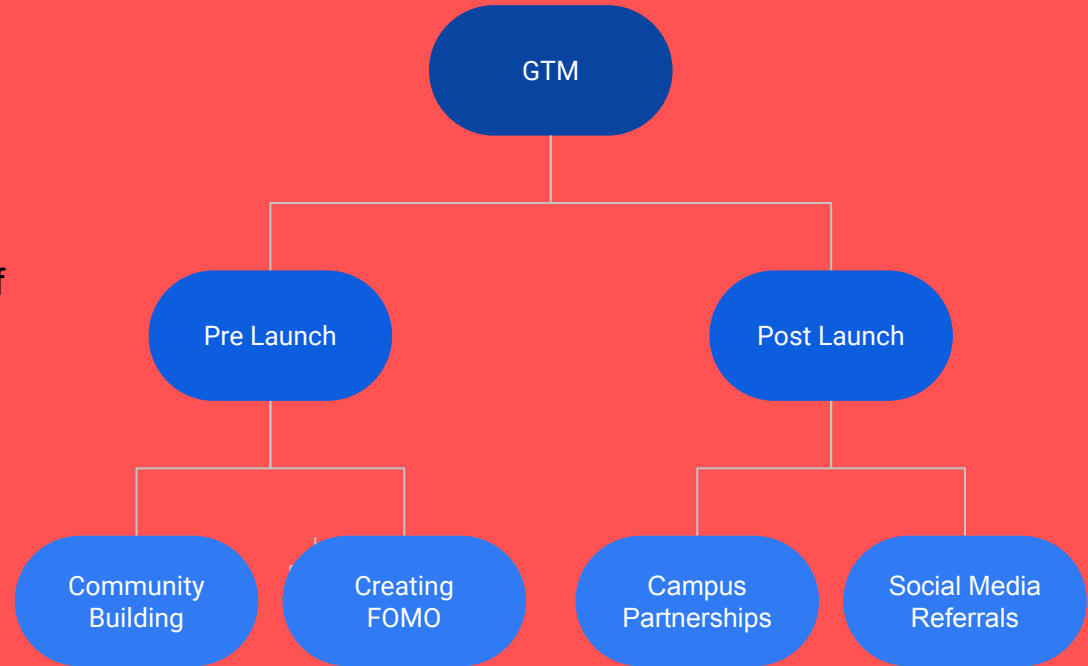
Go-To Market Strategy

Pre-Launch Strategy

1. **Community Building** - Building a direct user community earlier will keep the customers updated and engaged
2. **FOMO** - Creating a perception of missing out essential job skills and opportunities will get people in

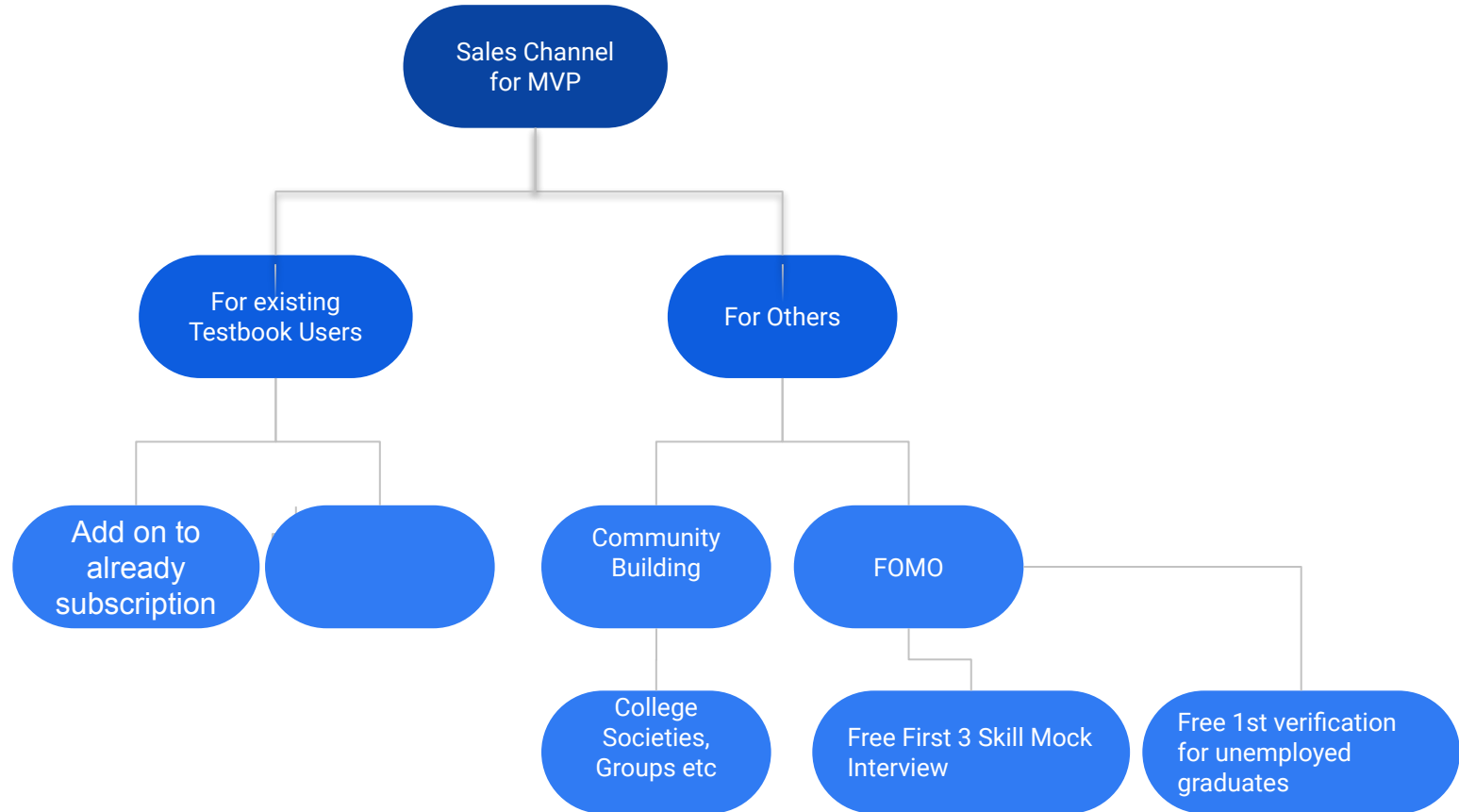
Post Launch Strategy

1. **Campus Partnerships (B2B)** - Following the users where they are offline. Partnering with campuses different Job Prep Skills modules
2. **Social Media Referrals** - Incentifying the Initial Network referrals joining

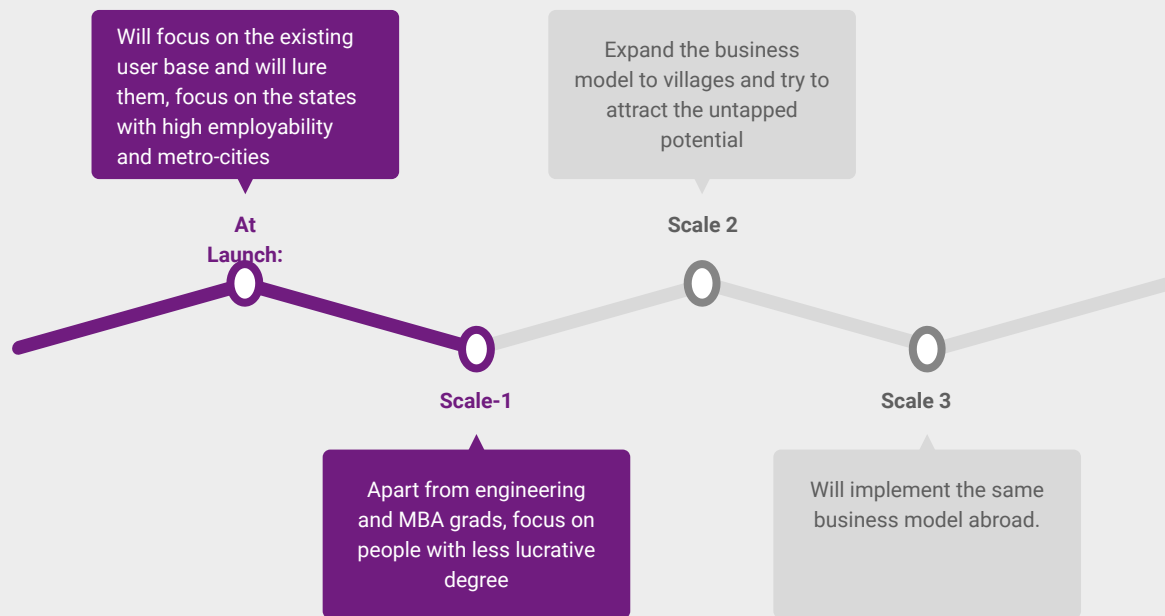


Similar strategies helped LinkedIn, Quora, Spotify, Stackoverflow to get into the GenZ Market

Go To Market – Sales Channel

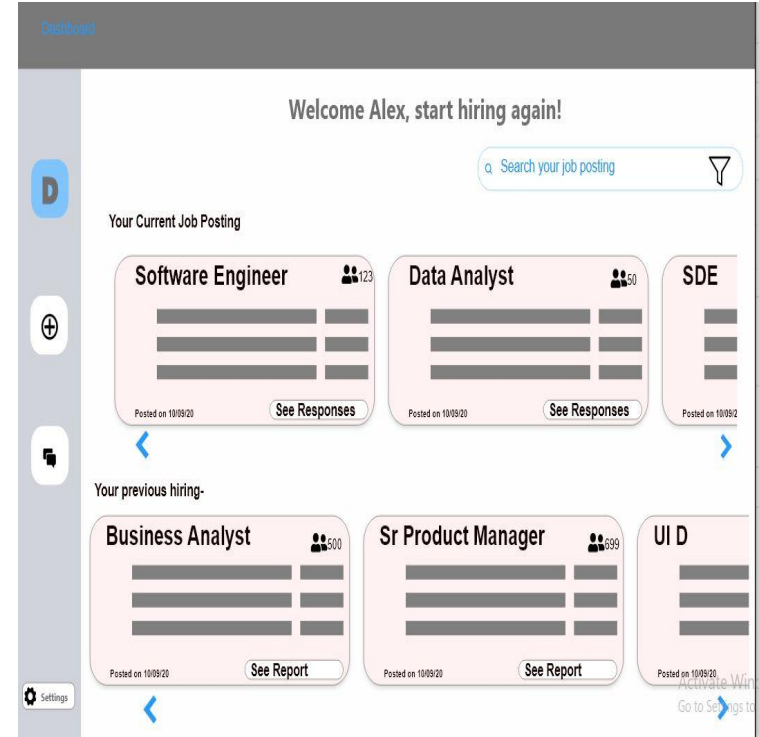
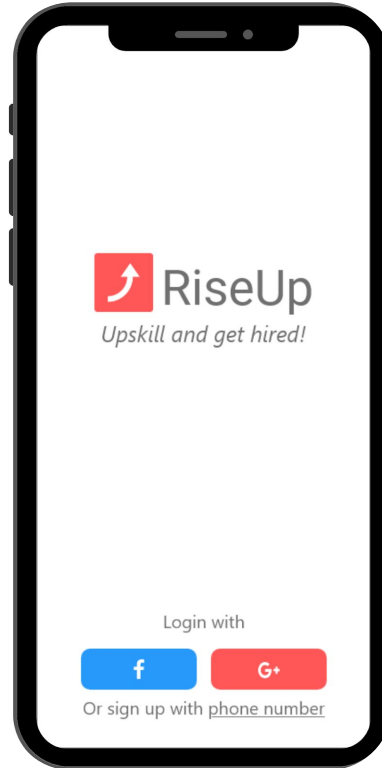


Strategy to Scale:





One Slide Summary



Thank you!



RiseUp

Upskill and get hired!