



Ford Foundation records, Oral History Project

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English

Describing Archives: A Content Standard

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

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Summary Information

| | |
|----------------------------------|---|
| Repository: | Rockefeller Archive Center |
| Creator: | Ford Foundation |
| Title: | Ford Foundation records, Oral History Project |
| ID: | FA618 |
| Date [inclusive]: | 1965-2006 |
| Physical Description: | 14.8 Cubic Feet Extent is approximate. |
| Language of the Material: | English |

Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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Biographical / Historical

In 1970 the Executive Committee of the Board of Trustees of the Ford Foundation approved a project to record oral history interviews with past and present trustees, officers and staff members. The project was designed to gather material for future historical analysis of the organization of the Foundation and the evolution of its program. On June 10, 1971, Foundation President McGeorge Bundy approved President's Authority Project #07190398 for \$232,800 to finance the work. Charles T. Morrissey, Director of the Vermont Historical Society and President of the Oral History Association, was named Project Director. Ronald J. Grele, who had worked on the John F. Kennedy Library oral history project, was named Assistant Director. From 1971-1974 over 70 persons were interviewed by Morrissey and Grele. The audio recordings were transcribed and indexed during 1973-1974, with additional funding provided by a supplement to the original grant.

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Scope and Contents

Oral History Project records include administrative correspondence and memoranda, background materials and interview notes compiled by project staff, audio recordings and transcripts of interviews and a name/subject index. Documentation concerning the origins and administration of the project dates from 1965-2006. Subjects discussed in the interviews themselves include the role of the Ford family in establishing the Foundation, the preparation of the Report of the Study for the Ford Foundation on Policy and Program, program development and operations, staffing, administration and the involvement of Trustees in Foundation affairs.

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Arrangement

The collection is arranged in the following series and subseries:

I. Administrative Files; II. Audio Recordings; III. Index; IV. Transcripts

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Administrative Information

Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

Processing Information

Arranged and described by Jim Moske, Ford Foundation archives, November 2006.

Conditions Governing Use

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details.

Conditions Governing Use

Researchers are required to use Access Copies of the interview transcripts. No transcript may be photocopied or duplicated in its entirety.

Material contained in the Administrative Files (Series I) may not be quoted or cited.

Copyright to all interviews is held by the Ford Foundation. Permission to quote from certain oral histories is limited by agreement with the interviewee.

Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

Conditions Governing Access

Access to some interviews is limited or restricted based on the stipulations of individual oral history agreements. Interviews are open as applicable restrictions expire.

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Related Materials

Related Materials

A substantial oral history of former Ford Foundation India Representative Douglas Ensminger was recorded during 1971-1973, but was not formally a part of the project covered by these records. The Ensminger oral history and related materials are also held by the Ford Foundation Archives and are available separately.

Former Foundation Vice President F. Champion Ward composed a memoir of his experiences as a consultant and officer of the Foundation in 1985, in lieu of an oral history interview. The Ward memoir is held by the Archives and is available as Report #012126.

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Controlled Access Headings

- Oral histories
- Oral history

Collection Inventory

Administrative Files, 1965-2005

Physical Description: 2.4 Cubic Feet 2 record storage cartons.

Conditions Governing Use:

Conditions Governing Use

Material contained in the Administrative Files (Series I) may not be quoted or cited.

| Title/Description | Instances | |
|---|-----------|----------|
| Access policies and procedures, 1973-2005 | box 1 | folder 1 |
| Possible additional interviews, 1999-2000 | box 1 | folder 2 |

Scope and Contents

Includes correspondence between James Armsey, Richard Magat, Alan Divack, Michael Lipsky, and Susan Berresford, discussing the addition of oral history interviews to the Foundation's archive. No additional oral history interviews were made at the time.

Nonparticipants

Scope and Contents

Includes oral history candidates who did not participate, and interviewees who withdrew from the project.

| Title/Description | Instances | |
|-----------------------------|------------|----------|
| Abrams, Frank, 1972 | box 1 | folder 3 |
| Armsey, James W., 1972-1973 | box 1 | folder 4 |
| Benton, William, 1973 | box 1 | folder 5 |
| Bechtel, Stephen D., 1973 | box 3 (AV) | |

Scope and Contents

Audio tape memoranda

| | | |
|-------------------------------|-------|-----------|
| Cole, Fred | box 1 | folder 6 |
| Cowles, John, 1971-1975 | box 1 | folder 7 |
| Ensminger, Douglas, 1973-1989 | box 1 | folder 8 |
| Friendly, Fred W., 1973 | box 1 | folder 9 |
| Hoffman, Paul G., 1972-1974 | box 1 | folder 10 |
| Sutton, Francis X., 1975 | box 1 | folder 11 |
| Ward, F. Champion, 1985 | box 1 | folder 12 |

Interviewees

| Title/Description | Instances | |
|----------------------------------|-----------|-----------|
| Bell, David E., 1972-1976 | box 1 | folder 13 |
| Berelson, Bernard, 1972-1979 | box 1 | folder 14 |
| Bixler, Paul H., 1972-2005 | box 1 | folder 15 |
| Black, Eugene, 1972-1977 | box 1 | folder 16 |
| Borgmann, Carl W., 1972-1979 | box 1 | folder 17 |
| Brown, Dyke, 1972-1977 | box 1 | folder 18 |
| Bundy, McGeorge, 1973-2000 | box 1 | folder 19 |
| Coombs, Philip H., 1972-1976 | box 1 | folder 20 |
| David, Donald K., 1972-1979 | box 1 | folder 21 |
| Davis, Chester, 1972-1973 | box 1 | folder 22 |
| Donaldson, William H., 1975-1976 | box 2 | folder 23 |
| Dressner, Howard R., 1974-1976 | box 2 | folder 24 |
| Ellis, James R., 1972-1985 | box 2 | folder 25 |
| Ethridge, Mark F., 1972-1981 | box 2 | folder 26 |
| Eurich, Alvin C., 1974-1987 | box 2 | folder 27 |
| Faust, Clarence, 1972-1985 | box 2 | folder 28 |
| Ferry, W. H., 1972-1975 | box 2 | folder 29 |
| Fletcher, C. Scott, 1972-2005 | box 2 | folder 30 |
| Ford, Benson, 1972-1978 | box 2 | folder 31 |
| Ford, Henry II, 1972-1985 | box 2 | folder 32 |
| Fox, Melvin J., 1972-1975 | | |

| | | |
|---------------------------------|-------|-----------|
| | box 2 | folder 33 |
| Gladieux, Bernard L., 1972-1985 | box 2 | folder 34 |
| Gordon, Kermit, 1972-1977 | box 2 | folder 35 |
| Gould, Laurence M., 1972-1975 | box 2 | folder 36 |
| Griffiths, George H., 1972-1974 | box 2 | folder 37 |
| Gustavson, Reuben G., 1973-1974 | box 2 | folder 38 |
| Haas, Walter A., 1972-1997 | box 2 | folder 39 |
| Harkavy, Oscar, 1974 | box 2 | folder 40 |
| Harrison, Gordon, 1972-1975 | box 2 | folder 41 |
| Heald, Henry T., 1971-1985 | box 2 | folder 42 |
| Heard, Alexander, 1975 | box 3 | folder 43 |
| Henderson, Vivian, 1972-1982 | box 3 | folder 44 |
| Hertz, Willard J., 1974 | box 3 | folder 45 |
| Hill, F.F., 1972-1984 | box 3 | folder 46 |
| Howard, John B., 1972-1974 | box 3 | folder 47 |
| Hutchins, Robert M., 1972-1974 | box 3 | folder 48 |
| Katz, Milton, 1972-1979 | box 3 | folder 49 |
| Kennan, George F., 1972-1973 | box 3 | folder 50 |
| Land, Edwin H., 1972-1974 | box 3 | folder 51 |
| Larsen, Roy E., 1971-1979 | box 3 | folder 52 |
| Laughlin, James, 1972-1979 | box 3 | folder 53 |
| Loudon, John H., 1974 | box 3 | folder 54 |
| Lowry, W. McNeil, 1971-1981 | box 3 | folder 55 |
| McCloy, John J., 1972-1984 | box 3 | folder 56 |
| McDaniel, Joseph M., 1971-1976 | box 3 | folder 57 |
| McKeever, Porter, 1972-1975 | box 3 | folder 58 |
| McNamara, Robert S., 1974 | box 3 | folder 59 |
| McNeely, Janet, 1974-2006 | box 3 | folder 60 |
| Magat, Richard, 1974-1975 | box 3 | folder 61 |
| Marquis, Donald G., 1972-1975 | box 3 | folder 62 |
| Marshall, Dorothy N., 1972-1974 | box 3 | folder 63 |
| Miller, J. Irwin, 1974-1984 | box 3 | folder 64 |

| | | |
|----------------------------------|-------|-----------|
| Morrill, James L., 1972-1975 | box 3 | folder 65 |
| Nielsen, Waldemar, 1972-1974 | box 4 | folder 66 |
| Nims, William H., 1971-1974 | box 4 | folder 67 |
| Plante, Lilian, 1972-1975 | box 4 | folder 68 |
| Price, Don K., 1971-1974 | box 4 | folder 69 |
| Saudek, Robert, 1972-1976 | box 4 | folder 70 |
| Sheldon, Richard C., 1973-1975 | box 4 | folder 71 |
| Slater, Joseph E., 1972-1984 | box 4 | folder 72 |
| Spaeth, Carl, 1972-1977 | box 4 | folder 73 |
| Stone, Shepard, 1972-1984 | box 4 | folder 74 |
| Stratton, Julius A., 1972-1975 | box 4 | folder 75 |
| Sviridoff, Mitchell, 1974-1985 | box 4 | folder 76 |
| Thompson, Marcia, 1973-1976 | box 4 | folder 77 |
| Wald, Patricia M., 1972-1974 | box 4 | folder 78 |
| Webster, Bethuel M., 1972-1974 | box 4 | folder 79 |
| Wright, Thomas H., 1974 | box 4 | folder 80 |
| Wyzanski, Charles E., 1968-1984 | box 4 | folder 81 |
| Ylvisaker, Paul N., 1972-1979 | box 4 | folder 82 |
| Young, James Webb, 1972-1974 | box 4 | folder 83 |
| Project origins, 1965-1974 | box 4 | folder 84 |
| Restriction schedules, 1974-2005 | box 4 | folder 85 |

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Index

Physical Description: 17 box(es) 3.5x5x12 inches each

| Title/Description | Instances |
|--|-----------|
| A - Behavioral Science | box 5 |
| Behavioral Science - BY | box 6 |
| C - Cox | box 7 |
| Cox Committee - Ensemble Theater | box 8 |
| Ensminger - Ford Foundation | box 9 |
| Ford Foundation - Ford Foundation officers | box 10 |

| | |
|---|--------|
| Ford Foundation offices - Foundations | box 11 |
| Four Continents - Gottbaum | box 12 |
| Gould - Hoffman | box 13 |
| Hoffman - India | box 14 |
| India program - Lowrie | box 15 |
| Lowry - Monson | box 16 |
| Morrill - Peace Corps | box 17 |
| Pearson - Rockefeller | box 18 |
| Rockefeller - Study for the Ford Foundation on Policy and Program | box 19 |
| Study for the Ford Foundation... - Ward | box 20 |
| Ward - Z | box 21 |

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Transcripts

Physical Description: 9 Cubic Feet 20 standard document boxes.

Conditions Governing Use:

Conditions Governing Use

Copyright to all interviews is held by the Ford Foundation. Permission to quote from certain oral histories is limited by agreement with the interviewee.

Master copies

Physical Description: 4.4 Cubic Feet 10 standard document boxes.

Conditions Governing Access:

Conditions Governing Access

All master copies are restricted from scholarly access. Access to some interviews is limited or restricted based on observance of the stipulations established by interviewees in their respective oral history agreements. Interviews are opened to research as applicable restrictions expire. Consult Archivist for further information.

Conditions Governing Use:

Conditions Governing Use

Researchers are required to use the Access Copies interview transcripts. No transcript may be photocopied or duplicated in its entirety.

| Title/Description | Instances | |
|--|-----------|-----------|
| Bell, David, 1972 November 16, December 15 | box 22 | folder 86 |
| Berelson, Bernard, 1972 July 7 | box 22 | folder 87 |

| | | |
|---|--------|------------|
| Bixler, Paul H., 1972 November 1 | box 22 | folder 88 |
| Black, Eugene, 1972 August 1 | box 22 | folder 89 |
| Borgmann, Carl W., 1973 January 22 | box 22 | folder 90 |
| Brown, Dyke, 1972-1973 | box 22 | folder 91 |
| Bundy, McGeorge, 1972 February 11 | | |
| <u>Conditions Governing Access:</u> Conditions Governing Access | | |
| Missing / Not housed at RAC. | | |
| Coombs, Philip H., 1973 July 10 | box 23 | folder 92 |
| David, Donald K., 1972 March 14, 23 | box 23 | folder 93 |
| Davis, Chester, 1972 April 21 | box 23 | folder 94 |
| Donaldson, William H. | | |
| <u>Conditions Governing Access:</u> Conditions Governing Access | | |
| Missing / Not housed at RAC. | | |
| Dressner, Howard R. | | |
| <u>Conditions Governing Access:</u> Conditions Governing Access | | |
| Missing / Not housed at RAC. | | |
| Ellis, James R., 1973 July 20 | box 23 | folder 95 |
| Ethridge, Mark F., 1972 May 8 | box 23 | folder 96 |
| Eurich, Alvin C., 1972 November 28 | box 23 | folder 97 |
| Faust, Clarence, 1972 January 30; 1973 January 31, February 1 | box 23 | folder 98 |
| Ferry, W.H., 1972 July 13, 25 | box 24 | folder 99 |
| Fletcher, C. Scott, 1973 March 1, 2, 3 | box 24 | folder 100 |
| Ford, Benson, 1973 May 24 | box 24 | folder 101 |
| Ford, Henry II, 1973 August 1 | box 24 | folder 102 |
| Fox, Melvin J., 1972 October 24, 27, November 2, 8, 21, December 5 | box 24 | folder 103 |
| Gladieux, Bernard L., 1972 June 29 | box 24 | folder 104 |
| Gordon, Kermit, 1972 December 19 | box 25 | folder 105 |
| Gould, Laurence M., 1973 January 25, 26 | box 25 | folder 106 |
| Griffiths, George H., 1972 September 20 | | |

Conditions Governing Access:**Conditions Governing Access**

Missing / Not housed at RAC.

| | | |
|---------------------------------------|--------|------------|
| Gustavson, Reuben G., 1973 January 25 | box 25 | folder 107 |
| Haas, Walter A., 1973 July 18 | box 25 | folder 108 |

Harkavy, Oscar

Conditions Governing Access:**Conditions Governing Access**

Missing / Not housed at RAC.

| | | |
|---|--------|------------|
| Harrison, Gordon, 1972 November 21, 30, December 22 | box 25 | folder 109 |
| Heald, Henry T., 1972 January 7, February 24, 25 | box 25 | folder 110 |
| Heard, Alexander, 1972 December 21; 1974 September 24 | box 25 | folder 111 |
| Henderson, Vivian, 1973 April 16 | box 25 | folder 112 |
| Hertz, Willard, 1973 May 8; 1974 December 23 | box 26 | folder 113 |
| Hill, F.F., 1973 April 20 | box 26 | folder 114 |
| Howard, John B., 1973 February 13, 15, 23 | box 26 | folder 115 |
| Hutchins, Robert M., 1972 May 23, 24 | box 26 | folder 116 |
| Katz, Milton, 1972 June 22 | box 26 | folder 117 |
| Kennan, George F., 1972 March 29 | box 26 | folder 118 |
| Land, Edwin H., 1973 August 20 | box 27 | folder 119 |
| Larsen, Roy E., 1972 October 25 | box 27 | folder 120 |

Laughlin, James, 1973 May 22

Conditions Governing Access:**Conditions Governing Access**

Missing / Not housed at RAC.

| | | |
|--|--------|----------------|
| Loudon, John H., 1972 December 7 | box 27 | folder 121 |
| Lowry, W. McNeil, 1972 January 14, 18, 26, December 4, 11, 18; 1973 February 12, 26, March 6, April 24, May 7, 17, 30, August 27, November 16; 1974 April 23 | box 27 | folder 122-123 |
| McCloy, John J., 1972 June 26, July 26 | box 28 | folder 124 |
| McDaniel, Joseph M., 1971 November 17, December 1, 2, 9; 1972 January 5, 13, 19, February 2, 9, 16, July 25, August 3 | box 28 | folder 125-126 |
| McKeever, Porter, 1973 August 15 | box 28 | folder 127 |
| McNamara, Robert S., 1972 December 6 | box 28 | folder 128 |

| | | |
|--|--------|------------|
| McNeely, Janet, 1973 November 27 | box 28 | folder 129 |
| Magat, Richard, 1974 January 24, March 14 | box 29 | folder 130 |
| Marquis, Donald G., 1972 October 27 | box 29 | folder 131 |
| Marshall, Dorothy N., 1973 August 21 | box 29 | folder 132 |
| Miller, J. Irwin <u>Conditions Governing Access:</u> Conditions Governing Access Missing / Not housed at RAC. | | |
| Morrill, James L., 1972 November 2 | box 29 | folder 133 |
| Nielsen, Waldemar, 1972 November 2 | box 29 | folder 134 |
| Nims, William H., 1971 November 5 | box 29 | folder 135 |
| Plante, Lilian, 1972 June 14; 1974 April 2 | box 29 | folder 136 |
| Price, Don K., 1972 June 22-23 | box 29 | folder 137 |
| Saudek, Robert, 1972 September 14 <u>Conditions Governing Access:</u> Conditions Governing Access Missing / Not housed at RAC. | | |
| Sheldon, Richard C., 1973 August 7 | box 30 | folder 138 |
| Slater, Joseph E., 1973 February 2 | box 30 | folder 139 |
| Spaeth, Carl, 1972 April 24 | box 30 | folder 140 |
| Stone, Shepard, 1972 December 12 | box 30 | folder 141 |
| Stratton, Julius A., 1972 February 18, October 18 | box 30 | folder 142 |
| Sviridoff, Mitchell, 1974 February 12, March 4 | box 30 | folder 143 |
| Thompson, Marcia, 1974 August 16 | box 30 | folder 144 |
| Wald, Patricia M., 1972 December 19 | box 30 | folder 145 |
| Webster, Bethuel M., 1972 June 9 | box 31 | folder 146 |
| Wright, Thomas H., Jr., 1973 July 19 | box 31 | folder 147 |
| Scope and Contents Includes correspondence and memos related to Wright's oral history interview. | | |
| Wyzanski, Charles E., 1972 June 5, 21 | box 31 | folder 148 |
| Ylvisaker, Paul N., 1973 September 27, October 27 | box 31 | folder 149 |

Young, James Webb, 1973 January 24

box 31

folder 150

Access copiesPhysical Description: 4.4 Cubic Feet 10 standard document boxes

| Title/Description | Instances |
|--|------------------------|
| Bell, David, 1972 November 16, December 15 | box 32 folder 151 |

Biographical / Historical

David E. Bell, Executive Vice President of the Ford Foundation's International Division, was a member of the Foundation staff from June 1966 until his retirement in August 1981.

During this period, he held the following positions:

March 1969, Executive Vice President, International Division; June 1966, Vice President, International Division

David Bell was born on January 20, 1919. He received his B.A. degree with highest honors from Pomona College of Claremont, California, in 1939, and was elected Phi Beta Kappa. In 1941, he earned an M.A. in Economics from Harvard University.

Prior to Bell's career with the Ford Foundation, he held the following positions:

1942, Budget Examiner, U.S. Bureau of the Budget; 1945-51, Assistant to the Chief, Fiscal Division, The White House; 1951-53, Administrative Assistant to the President, The White House; 1954-57, Field Supervisor, Pakistan Planning Board Project, IIE - Harvard University, Pakistan; 1957-60, Lecturer, Economics; Secretary, Graduate School of Public Administration, Harvard University; 1961-62, Director, U.S. Bureau of the Budget 1962-66, Administrator, Agency for International Development

After his retirement from the Foundation, Mr. Bell joined the Faculty of the Harvard University School of Public Health.

Mr. Bell's personal papers have been donated to the John F. Kennedy Presidential Library. Other papers are at the Harry Truman Presidential Library.

Berelson, Bernard, 1972 July 7

box 32

folder
152-153

Bixler, Paul H., 1972 November 1

| | | |
|------------------------------------|--------|-------------------|
| | box 32 | folder 154-155 |
| Black, Eugene, 1972 August 1 | box 32 | folder 156 |
| Borgmann, Carl W., 1973 January 22 | box 32 | folder 157 |
| Brown, Dyke, 1972-1973 | box 32 | folder 158 |
| Bundy, McGeorge, 1972 February 11 | box 33 | folder 159 |

Biographical / Historical

McGeorge Bundy was President of the Ford Foundation from March 1966 until his retirement in May 1979. Bundy was born March 30, 1919. He received his A.B. degree in 1940 from Yale University.

Prior to his tenure with the Ford Foundation, Mr. Bundy held the following positions: 1948-49 Political Analyst, Council on Foreign Relations; 1949-51 Visiting Lecturer, Government, Harvard University; 1951-54 Associate Professor, Government, Harvard University; 1953-61 Dean, School of Arts & Sciences, Harvard University; 1954-61 Professor, Government, Harvard University; 1961-66 Special Assistant to the President for National Security, The White House.

After leaving the Foundation in 1979, Bundy became a professor of history at New York University for 10 years. In 1990, he joined the Carnegie Corporation of New York.

Bundy's publications include: *On Active Service in Peace and War*, 1948 (co-authored with Henry L. Stimson); *Pattern of Responsibility*, 1952 (editor); *The Strength of Government*, 1968; *Danger and Survival: Choices About the Bomb in the First 50 Years*, 1988.

McGeorge Bundy died in Boston on September 16, 1996.

| | | |
|-------------------------------------|--------|------------|
| Coombs, Philip H., 1973 July 10 | box 33 | folder 160 |
| David, Donald K., 1972 March 14, 23 | box 33 | folder 160 |
| Davis, Chester, 1972 April 21 | box 33 | folder 162 |

Donaldson, William H.

Conditions Governing Access:

Conditions Governing Access

Missing / Not housed at RAC.

Dressner, Howard R.

Conditions Governing Access:

Conditions Governing Access

Missing / Not housed at RAC.

| | | |
|--|--------|----------------|
| Ellis, James R., 1973 July 20 | box 33 | folder 163 |
| Ethridge, Mark F., 1972 May 8 | box 33 | folder 164 |
| Eurich, Alvin C., 1972 November 28 | box 33 | folder 165 |
| Faust, Clarence, 1972 January 30; 1973 January 31, February 1 | box 33 | folder 166 |
| Ferry, W.H., 1972 July 13, 25 | box 33 | folder 167 |
| Fletcher, C. Scott, 1973 March 1, 2, 3 | box 34 | folder 168 |
| Ford, Benson, 1973 May 24 | box 34 | folder 169 |
| Ford, Henry II, 1973 August 1 | box 34 | folder 170 |
| Fox, Melvin J., 1972 October 24, 27, November 2, 8, 21, December 5 | box 34 | folder 171-172 |
| Gladieux, Bernard L., 1972 June 29 | box 34 | folder 173 |
| Gordon, Kermit, 1972 December 19 | box 34 | folder 174 |
| Gould, Laurence M., 1973 January 25, 26 | box 34 | folder 175 |
| Griffiths, George H., 1972 September 20 | box 34 | folder 176 |
| Gustavson, Reuben G., 1973 January 25 | box 35 | folder 177 |
| Haas, Walter A., 1973 July 18 | box 35 | folder 178 |

Harkavy, Oscar

Conditions Governing Access:

Conditions Governing Access

Missing / Not housed at RAC.

| | | |
|---|--------|------------|
| Harrison, Gordon, 1972 November 21, 30, December 22 | box 35 | folder 179 |
| Heald, Henry T., 1972 January 7, February 24, 25 | box 35 | folder 180 |

Biographical / Historical

Henry T. Heald was President of the Ford Foundation from 1956 to 1965.

Dr. Heald was born November 8, 1904 in Lincoln, Nebraska. He received his B.S. degree in 1923 from Washington State College, and his M.S. degree in 1925 from the University of Illinois, both in civil engineering. In 1942, he earned the D.Eng. degree from the Rose Polytechnic Institute, and the LL.D. from Northwestern University. Mr. Heald was awarded more than twenty honorary doctoral degrees.

Prior to Heald's career with the Ford Foundation, he was associated with the Armour Institute of Technology from 1927 until 1940. During this period, Heald rose from the rank of Assistant Professor of Civil Engineering to Professor and Dean of the College. In 1940, Mr. Heald was instrumental in bringing about the consolidation of the Armour Institute with the Lewis Institute to form the Illinois Institute of Technology, where he served as President until 1952. From 1952 until 1956, Heald served as Chancellor (President) of New York University.

Following his retirement from the Foundation, Heald served as a consultant to the Case Institute of Technology and the Western Reserve University to establish the Case Western Reserve University of Cleveland, Ohio.

Henry T. Heald died November 23, 1975 in Winter Park, Florida.

| | | |
|---|--------|-------------------|
| Heard, Alexander, 1972 December 21; 1974 September 24 | box 35 | folder 181 |
| Henderson, Vivian, 1973 April 16 | box 35 | folder 182 |
| Hertz, Willard, 1973 May 8; 1974 December 23 | box 35 | folder 183-184 |
| Hill, F.F., 1973 April 20 | box 35 | folder 185 |
| Howard, John B., 1973 February 13, 15, 23 | box 36 | folder 186 |
| Hutchins, Robert M., 1972 May 23, 24 | box 36 | folder 187 |

Biographical / Historical

Robert M. Hutchins (1899-1977) was an educator, academic administrator and foundation leader who served as Associate Director of the Ford Foundation from 1951-1954. Hutchins was hired by the Foundation's new President, Paul G. Hoffman, to provide input on the development of grant portfolios related to education, civil liberties, civil rights and international cooperation. He played a key role in the establishment and early activities of three independent funds created by the Foundation: the Fund for Adult Education, the Fund for the Advancement of Education and the Fund for the Republic. Because Hoffman spent a great deal of time traveling during his tenure as President, Hutchins played a strong role in the overall administration of Foundation affairs and in managing the Pasadena headquarters. Hutchins left the Ford Foundation in 1954 to become President of the Fund for the Republic.

Prior to joining the Foundation, Hutchins came to prominence as President (1929-1945) and Chancellor (1945-1951) of the University of Chicago. He was a widely known, and frequently controversial, authority in the field of higher education. Hutchins was Chairman

of the Board of Editors of Encyclopedia Britannica from 1943-1974.

| | | |
|--|--------|----------------|
| Katz, Milton, 1972 June 22 | box 36 | folder 188 |
| Kennan, George F., 1972 March 29 | box 36 | folder 189 |
| Land, Edwin H., 1973 August 20 | box 36 | folder 190 |
| Larsen, Roy E., 1972 October 25 | box 36 | folder 191 |
| Laughlin, James, 1973 May 22 | box 36 | folder 192 |
| Loudon, John H., 1972 December 7 | box 36 | folder 193 |
| Lowry, W. McNeil, 1972 January 14, 18, 26, December 4, 11, 18; 1973 February 12, 26, March 6, April 24, May 7, 17, 30, August 27, November 16; 1974 April 23 | box 36 | folder 194-196 |
| | box 37 | folder 197 |

Biographical / Historical

Wilson McNeil Lowry (1913-1993) was born on February 17, 1913 in Columbus, Kansas. He graduated from the University of Illinois with a B.A. in 1934 and taught in the University's Department of English from 1936 to 1941 when he received a PhD in English from the University. After service as a Navy lieutenant in World War II, Mr. Lowry worked in journalism, first as Associate Editor of the Dayton Daily News (1946-1947), then Chief of the Washington Bureau of James M. Cox Newspapers (1947-1952).

He was Associate Director of the International Press Institute (1952-1953) when he was hired by the Ford Foundation as an assistant to William McPeak in order to direct the Foundation's education program. Mr. Lowry helped develop the Foundation's program in the area of Humanities and the Arts, and served as its first director when the program was formally established in 1957. He later served as Vice President of the Office of Policy and Planning (1964-1966), Vice President of the Division of Humanities and the Arts (1965-1975) and Acting President of the Foundation for a short time after the retirement of Henry T. Heald, until McGeorge Bundy was hired (1965-1966). Mr. Lowry retired in 1975, but continued to work as a pro bono consultant in the arts, including a term as president of the San Francisco Ballet (1988-1991).

Mr. Lowry died on June 6, 1993.

| | | |
|---|--------|----------------|
| McCloy, John J., 1972 June 26, July 26 | box 37 | folder 198 |
| McDaniel, Joseph M., 1971 November 17, December 1, 2, 9; 1972 January 5, 13, 19, February 2, 9, 16, July 25, August 3 | box 37 | folder 199-202 |
| McKeever, Porter, 1973 August 15 | box 38 | folder 203 |
| McNamara, Robert S., 1972 December 6 | | |

| | | |
|---|--------|------------|
| | box 38 | folder 204 |
| McNeely, Janet, 1973 November 27 | box 38 | folder 205 |
| Magat, Richard, 1974 January 24, March 14 | box 38 | folder 206 |

Biographical / Historical

Richard Magat was a member of the Ford Foundation staff from 1957 until 1982. Throughout his career at the Foundation Mr. Magat worked in the Office of Reports.

He held the following positions: April 1957, Writer; October 1957, Program Assistant; May 1958, Director; March 1968, Director and Editor; January 1982, Director (part time).

As Director and Editor, Mr. Magat was responsible for: preparing press releases, writing notes to editors and drafting letters to congressmen; writing and editing Foundation publications and articles including the Annual Report, Current Interests, and Ford Foundation Letter; recommending public reports on Foundation activity; responding to media inquiries and arranging press conferences; and administering the Office of Reports.

Mr. Magat also held the following positions: 1947-51, Dayton Daily News, Ohio, The Binghamton Sun, New York, Reporter; 1951-52, McGraw-Hill Book Company, Editor in Technical Writing Service; 1952-53, Paramount News, Script Writer; 1953-57, New York University, Senior News Writer, Office of Information Services; 1967, Mayor's Advisory Panel on Decentralization of NYC Schools, Special Assistant; 1969, SUNY (Mount Vernon) Cooperative College, Instructor; 1975, Joint Committee for the Reappraisal of the Role of the Red Cross, Editor; 1979, SUNY (New York) Fashion Institute of Technology, Instructor.

Mr. Magat was born January 1, 1927. He received his A.B. degree in 1947 from New York University. Mr. Magat took additional courses at Columbia University, New York University and the New School. Mr. Magat is the author of Ford Foundation at Work, New York: Plenum (1979), and As Others See Us, Geneva: Henry Dumant Institute (1975). He also wrote articles for Saturday Review, Consumer Reports, Trans-action and other magazines and journals. Mr. Magat left the Ford Foundation in September 1982 to become President of the Edward W. Hazen Foundation.

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Conditions Governing Access

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Biographical / Historical

Waldemar A. Nielsen worked as a staff member of the Ford Foundation from 1952 through 1961. During the course of his tenure with the Foundation he held the following positions:

October 1957, Associate Director, International Affairs;
May 1956, Executive Associate, Program Area I ; June 1953, Assistant to the President, Office of the President;
December 1952, West Coast Representative, Pasadena, CA; October 1952, Staff Associate, Program Area V.

Mr. Nielsen left the Foundation in 1961 to become President of the African-American Institute. He worked as a consultant to the Foundation on various occasions between 1961 and 1970.

Mr. Nielsen was born March 27, 1917 in Greensburg, Pennsylvania. He graduated from the University of Missouri in economics and received a bachelor of science degree in business administration from the same university that year. He received a master's degree in political science at the University of Wisconsin in 1940. Prior to his career at the Ford Foundation, Mr. Nielsen held the following positions:

1951-52, Director of the European Information Division, Office of the U.S. Special Representatives in Europe;
1948-51, Deputy Director of the Information Division, Office of the U.S. Special Representative in Europe;
1947-48, Special Assistant, Secretary of Commerce;
1946-47, [public opinion pollster], Department of State;
1940-43, Field Director, Division of Program Surveys - Department of Agriculture.

Mr. Nielsen published two books about foundations: The Big Foundations (1972) and The Golden Donors (1985). He also published various articles in Public Opinion Quarterly, Harper's Magazine, the New Yorker, and the Journal of Social Issues.

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| Nims, William H., 1971 November 5 | box 38 | folder 211 |
| Plante, Lilian, 1972 June 14; 1974 April 2 | box 38 | folder 212 |
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| Slater, Joseph E., 1973 February 2 | box 39 | folder 216 |

Biographical / Historical

Joseph E. Slater, Program Officer in Charge of the International Affairs (IA) Program from January 1967 until November 1967, also held the following positions:

11/1961-12/1966 Associate Director, International Affairs Program (IA); 11/1961-7/1962 Study Director, Special Committee to review Ford Foundation's operations and future policies and programs; 8/1957-10/1960 Program Associate, International Affairs Program (IA).

During Mr. Slater's tenure at the Foundation, he took several leaves of absence:

1961 Department of State, Deputy Assistant Secretary for Educational and Cultural Affairs; 1960-61 Development Loan Fund, Assistant Managing Director; 1958-59 The President's Committee to Study the United States Military Assistance Program, Executive Secretary.

Before joining the Foundation in 1957, Mr. Slater was Chief Economist at the Creole Petroleum Corporation (Standard Oil Co., N.J.) in Caracas, Venezuela; and Executive Director of the Creole Foundation, also in Caracas. Prior to his work in Venezuela, Mr. Slater held various posts in the United States Government, both in the U.S and abroad.

Mr. Slater was born in Salt Lake City, Utah on August 17, 1922. He graduated with honors from the University of California at Berkeley in 1943 with an A.B. degree in Economics.

Mr. Slater resigned from the Foundation in November 1967. From 1967 to 1972 he was President of the Salk Institute, La Jolla, California; and from 1969 to 1986, President and Chief Executive Officer of the Aspen Institute for Humanistic Studies. In 1986, he assumed the post of Chairman of the John J. McCloy International Center in New York City.

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Biographical / Historical

Julius A. Stratton (1901-1994) was an educator, academic administrator and foundation leader who served as Trustee of the Ford Foundation from 1955-1966, and as

Chairman of the Board from 1966-1971. Stratton was President of the Massachusetts Institute of Technology (MIT) from 1959-1966, and also served that institution at various times as Provost, Vice President and Chancellor. Stratton held bachelor's and master's degrees from MIT (1932, 1925), and was awarded the degree of Doctor of Science in Mathematical Physics from the Eidgenossische Technische Hochschule of Zurich, Switzerland (1927). Stratton joined the MIT faculty in 1928, and taught in the electrical engineering and physics departments for twenty years. During World War II, Stratton served as Expert Consultant in the Office of the Secretary of War, and was awarded a Medal for Merit in 1946. He was a member of the National Academy of Sciences, the American Philosophical Society and the Council on Foreign Relations. Stratton retired from the Ford Foundation Board of Trustees in 1972.

Sviridoff, Mitchell, 1974 February 12, March 4

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Biographical / Historical

Mitchell Sviridoff was born in New Haven, Connecticut on November 4, 1918. After graduating high school and vocational school, Mr. Sviridoff worked at an aircraft parts assembly plant in Stratford, Connecticut. He held various positions in the labor movement and eventually rose to become President of the Connecticut AFL-CIO. Between 1962 and 1966, he served as Executive Director of Community Progress Inc. (CPI) based in New Haven, Connecticut. CPI, an antipoverty organization founded through a Ford Foundation seed grant, funded grassroots programs in education, employment, housing, youth development, and social services. It quickly became a national model for its human-centered, community-based approach to urban renewal, which focused on providing disadvantaged individuals with the resources, education and employment opportunities they needed for advancement.

In 1966, he became the first Administrator of the New York City Human Resources Administration and was charged with consolidating the City's numerous assistance programs serving low-income communities. During his nine-month tenure, problems developed with staff over intolerable working conditions and he became disenchanted with the agency's unwieldy bureaucratic structure and inertia. He left in 1967 to accept the position of Vice President for National Affairs at the Ford Foundation.

As Vice President for National Affairs, Mr. Sviridoff established a number of programs intended to address the problems of American cities – including poverty, poor quality and delivery of government services, and racial and economic inequality in the justice system. Several of these programs later became separate, free-standing

non-profit organizations such as the Vera Institute for Criminal Justice, the Manpower Demonstration Research Corporation, and the Police Foundation.

In addition to his oversight over the Foundation's work with urban renewal, Mr. Sviridoff served as a contact and facilitator between the Foundation and various city, state and the federal governments. These contacts led to his service as a policy advisor to the Nixon Administration on job creation and energy policy during the crises of the 1970s.

In 1980, Mr. Sviridoff left the Ford Foundation to accept a position as the first President of the Local Initiatives Support Corporation, a non-profit organization established by the Foundation to fund grassroots community development efforts. He left Local Initiatives in 1985 to teach at the New School for Social Research. There, he also directed the Kaplan Center for New York City Affairs at the Milano Graduate School, and founded the School's Community Development Research Center.

Mr. Sviridoff died on October 21, 2000, at age 81.

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| Wald, Patricia M., 1972 December 19 | box 39 | folder 222 |
| Ward, F. Champion, 1985 | box 39 | folder 223 |

Existence and Location of Copies:

Existence and Location of Copies

A copy of Ward's memoir is also found in the Ford Foundation's Catalogued Reports, as report #012126.

Biographical / Historical

Frederick Champion Ward was born on December 29, 1910 in New Brunswick, New Jersey. He graduated from Oberlin College in 1932 and was awarded a master's in philosophy in 1935. He went on to earn a doctorate in philosophy from Yale in 1937. He taught philosophy and psychology from 1937 to 1945 at Denison University and, as Associate Dean, trained military officers for de-Nazification efforts in postwar Germany. After the war, Dr. Ward joined the faculty of the University of Chicago and served as Dean of the undergraduate Humanities Division from 1947 to 1954.

In 1954, Dr. Ward took leave from the university to travel to India for the Ford Foundation. Upon his return, he joined the Foundation as Director of the Overseas Development Program for the Middle East and Africa. He later became Deputy Vice President for International Programs. In 1965, he was promoted to Vice President of Education and Research, a position he held until 1967

when he became a Program Advisor to International Division's Office of the Vice President. He retired from the Foundation in 1977.

During the 1960s Dr. Ward served as Chairman of the White House Task Force on the Education of Gifted Persons and was a member of the UNESCO International Commission on the Development of Education.

After his retirement from the Foundation, Dr. Ward worked as a consultant for the World Bank, the Association of American Universities, and the Connecticut Board of Education. From 1978 to 1981, he was a senior consultant to the Board of the MacArthur Foundation and helped establish the "genius grant." Dr. Ward also served as Chancellor of the New School for Social Research in Manhattan from 1980 to 1983. He died on July 2, 2007 at the age of 96.

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Biographical / Historical

Paul Norman Ylvisaker (1921-1992) was a noted city planner, government official, foundation executive, and dean of the Harvard Graduate School of Education. Ylvisaker directed the Ford Foundation's Public Affairs Program from 1955-1967.

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