



Ford Foundation records, International Affairs, Office Files of Joseph E. Slater

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English

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Summary Information

Repository:	Rockefeller Archive Center
Creator:	Stone, Shepard
Creator:	Nielsen, Waldemar A.
Creator - aut:	Slater, Joseph E.
Creator:	Ford Foundation
Creator:	Gordon, Stanley
Creator:	Catalano, Richard M.
Title:	Ford Foundation records, International Affairs, Office Files of Joseph E. Slater
ID:	FA619
Date [inclusive]:	1957-1967
Physical Description:	21.2 Cubic Feet
Language of the Material:	English
Abstract:	The files from the Office of Joseph E. Slater, cover the years 1957 to 1967, and consist primarily of reports, correspondence, inter-office memoranda, and notes. The material has been arranged into six series. There was no discernible order within the series; therefore, the processor imposed an artificial order on their arrangement. Material falling into the following categories has been removed and transferred to the appropriate records groups in the Ford Foundation Archives: - Unpublished staff and consultant reports -Speeches by Mr. Slater and other Ford Foundation staff -Office of Reports (OR) publications - Budget papers Listings of the staff and consultant reports, speeches, and OR publications that were removed from the papers are appended to this register. The Archives maintains an index (#39) of budget papers. For additional information regarding Mr. Slater and the International Affairs program, the researcher should consult Slater's oral history.

Preferred Citation

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Biographical / Historical

Joseph E. Slater, Program Officer in Charge of the **International Affairs (IA) Program** from January 1967 until November 1967, also held the following positions:

11/1961-12/1966 Associate Director, International Affairs Program (IA)

11/1961-7/1962 Study Director, Special Committee to review Ford Foundation's operations and future policies and programs

8/1957-10/1960 Program Associate, International Affairs Program (IA)

During Mr. Slater's tenure at the Foundation, he took several leaves of absence:

1961 Department of State, Deputy Assistant Secretary for Educational and Cultural Affairs

1960-61 Development Loan Fund, Assistant Managing Director

1958-59 The President's Committee to Study the United States Military Assistance Program, Executive Secretary

Before joining the Foundation in 1957, Mr. Slater was Chief Economist at the Creole Petroleum Corporation (Standard Oil Co., N.J.) in Caracas, Venezuela; and Executive Director of the Creole Foundation, also in Caracas. Prior to his work in Venezuela, Mr. Slater held various posts in the United States Government, both in the U.S and abroad.

Mr. Slater was born in Salt Lake City, Utah on August 17, 1922. He graduated with honors from the University of California at Berkeley in 1943 with an A.B. degree in Economics.

Mr. Slater resigned from the Foundation in November 1967. From 1967 to 1972 he was President of the Salk Institute, La Jolla, California; and from 1969 to 1986, President and Chief Executive Officer of the Aspen Institute for Humanistic Studies. In 1986, he assumed the post of Chairman of the John J. McCloy International Center in New York City.

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Biographical / Historical

Segment One: International Activities of the Ford Foundation: An Overview

The Foundation's aspiration to become a national and international philanthropy for the advancement of human welfare was first formally expressed in the seminal 1949 report of the Gaither Study Committee, *Report of the Study for the Ford Foundation on Policy and Program* (RAC Library, call letters 361.7 GAI), which was commissioned by the Board of Trustees to chart the Foundation's future. Foundation Trustees launched Ford's international grantmaking activities in 1950 when they approved the committee's report and its embrace of peace, democracy, and freedom. Since then, the Foundation has tackled these goals using a variety of strategies and responding to changing contexts, from the Cold War to the 1989 fall of the Berlin Wall and beyond.

Toward the Foundation's aspirational goal, "the establishment of peace", its international activities have comprised a wide range of conceptual approaches and focus areas. These include international affairs, international studies, international understanding, arms control and disarmament, international law, international economic concerns, and overseas development in nearly every region of the world. Three distinct periods emerge for the international grantmaking defined by external contextual changes and internal changes in Foundation leadership and structures: the expansion era of 1950-1965; the transition and restructuring years of 1966-1988; and the post-1989 shift away from Cold War dichotomies. During each of the distinct historical periods the consistent objectives were: 1) to ensure freedom and democracy in developed countries; 2) to foster education and international understanding in all countries; and 3) to contribute to the social, economic, and political development of less developed countries.

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Segment 2. Period Sketch - The Expansion Era 1950-1965

The Ford Foundation's expansion era (1950-1965) began when the Gaither Study Committee Report placed "peace" as the area of top priority for the Foundation and set the Ford Foundation on a global course. Board Chair Henry Ford II writing in the 1951 Annual Report of the Foundation, identified "the danger of war" as the "the prime threat to human welfare today." Under the leadership of the three Ford Foundation presidents in this period-- Paul Hoffman, H. Rowan Gaither and Henry Heald--and several key trustees, notably the two seriatim chairs, John J. McCloy and Julius A. Stratton, the Foundation programs were largely informed by the post-World War II desire to avoid nuclear war and promote greater understanding among the world's peoples, strengthening of the United Nations, and enhancing both private and public American participation in world affairs. The strong board presence of university presidents and former leaders of postwar reconstruction efforts in Europe also helped to inform Ford's approach to building the field of peace and international security in the United States and encouraged extensive overseas activities.

For example, the first three presidents of the expanded Foundation ranged from government and business leadership experience to academic and nonprofit: Paul Hoffman (at Ford, 1950-1953) ran the Marshall Plan in Europe; H. Rowan Gaither Staffer (1948-1953), President (1953-1956) and Trustee (1956-1958) had MIT and Rand experience; Henry Heald, former president, Illinois Institute of Technology and New York University, President (1956-1966). The trustees also ran the leadership gamut from government and

nonprofits to academic: Trustee John J. McCloy (from 1953; chair, 1959-1965) was assistant Secretary of War during World War II and chairman of the Council on Foreign Relations; and Trustee Julius A. Stratton (Trustee from 1955; chair, 1966-1970) was president of MIT.

When Ford became an international foundation in 1950, it had a small staff and operated through separate funds. The expansive period in the 1950s and 1960s resulted in a large number of field offices, which increased Ford's global footprint. Support focused on a mix of US university-based programs for research and training; think-tanks for policy-oriented meetings and policy research; and action projects specifically in less developed countries. The Foundation's focus on peace, freedom, and democracy played out against the Cold War backdrop for scientific and military competition between the United States, the Soviet Union and China.

Under President Hoffman, the Foundation's work was organized by the areas identified in the Gaither Committee Report: Area One, the Establishment of Peace; Area Two, The Strengthening of Democracy; Area Three, The Strengthening of the Economy; Area Four, Education in a Democratic Society; and Area Five, Individual Behavior and Human Relations.

Program differentiation began in the Gaither era. When he began in 1953, he introduced the following programs, with international work under nearly all of them: International Programs, Public Affairs Programs, Program in Economic Development and Administration [mainly U.S. based], Education Program, The TV-Radio Workshop, and Behavioral Sciences Program. In 1954, the Foundation gave prominence to the international work explicitly through changing the program names and separating international affairs and overseas development. The 1954 program names were: The Advancement of Education, Education for Democracy, Increasing Knowledge of Foreign Areas, Economic Development and Administration, the Behavioral Sciences, and Overseas Development. In 1955, Increasing Knowledge of Foreign Areas became Increasing International Understanding. In 1956, the last year of the Gaither presidency, the program roster read: Education in the United States, The Behavioral Sciences, Public Affairs, Hospital Aid (only in the U.S.), Economic Development and Administration, International Understanding, and Overseas Development. Names changed but the program focus often remained the same.

President Heald maintained the areas of international interest of Hoffman and Gaither. The International Affairs program housed the programs based in the United States, Europe and Japan, with a few activities linking American and developing countries institutions. The Overseas Training and Research Program took over the efforts to increase American understanding of international issues. From 1957-1959, an International Legal Studies program, run from New York, helped build law programs in developing countries. Starting in 1959, the Overseas Development program comprised all the regional and country offices. In fiscal year 1964, Heald convinced the trustees to add a new focus on population, with grants both in the United States and overseas.

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Segment 2. Period Summary - The Expansion Era 1950-1965

With the ever-increasing budget and trustee willingness to invade capital, presidents Hoffman, Gaither and Heald oversaw vast growth in the Foundation's international activities in the United States, other developed countries and developing countries. Activities crossed disciplines, institutions, and national boundaries, although few crossed intra-foundation boundaries. Under the three presidents, Foundation staff in various domestic and international offices from New York interacted with the regional and country offices headed by representatives. Usually in this period, however, these offices in fact worked more closely with local governments than with New York staff, reinforcing the commitment to locally led social and economic development in less-developed countries.

The shared values of this early period reflected as much the continuing competition between the Communist and capitalist worlds as the concerns about maintaining peace. The Cold War provided the contextual continuity for grantmaking on the core themes of increasing American understanding of the rest of the world, building and strengthening connections not only with European and Asian democracies but also with Eastern European countries, the Soviet Union, China, and Cuba.

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Segment 3. Period Sketch - Transition and Restructuring 1966-1988

In the 1960s, the Ford Foundation Trustees began to rethink the role of the Foundation in the context of the era's dramatic political and cultural changes. For instance, the passage of the 1964 Civil Rights Act created a domestic policy context in which the Foundation could more deeply engage with issues of rights and social justice. Events overseas starting in the late 1960s would extend the rights agenda to international affairs and development operations at the Foundation -- all advanced by the leadership of McGeorge Bundy (president, 1966-1979).

McGeorge Bundy was appointed president in 1966, following a significant career in national security and academic administration. During World War II, he worked with the Army's intelligence division, and in the early post-war years was a political analyst at the Council on Foreign Relations. Even without a postgraduate degree, at the age of thirty-four he became dean of the Faculty of Arts and Science at Harvard University. In 1961, President Kennedy appointed Bundy to be Special Assistant to the President for National Security - a position he held for five years under both Kennedy and Johnson. Those significant years saw the Bay of Pigs invasion, the Cuban Missile Crisis, and the beginnings of the Vietnam War.

When Bundy arrived at the Foundation, he initiated a restructuring that modeled government departments rather than the academic ones President Henry Heald had established in the 1950s. At the same time, he had to contend with serious financial constraints due to Ford's overspending in the prior periods and to economic downturns in the global economy. The Board of Trustees mandated an annual spending of over \$100 million.

These economic constraints meant that Foundation programs had to be more selective across the range of its programs. Nonetheless, international activities remained prominent with the new president and trustees. President Bundy and key trustees such as Eugene Black (1960-1968, former head of the World Bank) and Robert S. McNamara (1968-1986, former U.S. Secretary of Defense and then head of the World Bank, 1968-1981) reflected a commitment to the international activities. Bundy also added to the board in 1972 the first trustee from a developing country, the Indonesian activist and scholar, Dr. Soedjakmoto, the former Ambassador to the United States from his country and then Special Adviser on Social and Cultural Affairs to the Chairman of Indonesia's National Development Planning Agency.

To create economies of scale, Bundy unified US-based international and overseas activities under one division: the International Division (using the name for the first time). That division comprised Resources for Development (area studies, languages, and exchanges), Population, International Relations, Planning and Evaluation, and the country programs. David Bell, an economist and the first administrator of the US Agency for International Development (1962-1966), was named vice president and served in that capacity until the end of Bundy presidency.

In 1966, Bundy terminated the long-standing internationally oriented but domestically based International Training and Research Program. Several large domestic programs -- including support of centers of international studies - were phased out in the 1970s. Instead, Ford launched under its international affairs efforts a focused but robust program in security and arms control. Over Bundy's tenure, the overseas offices were reduced from twenty in 1966 to twelve in 1979, when he retired.

The Foundation increasingly turned its attention to different set of international issues including human rights and working in repressive societies, such as South Africa. The military coups in Latin America during the late 1960s and early 1970s led the Foundation to initiate in 1976 a human rights program housed in Vice President Bell's office.

In 1979, Franklin Thomas was named president of the Ford Foundation (1979-1996). In contrast to Bundy's international and defense policy background, Franklin Thomas brought to the Ford Foundation his experience in law, housing, and community development. Prior to joining the Foundation, Thomas, a lawyer, was a Foundation trustee. He chaired the Rockefeller Foundation-funded Study Commission on U.S. Policy towards South Africa and led the Ford-funded Bedford-Stuyvesant Restoration Corporation in New York from its beginning in 1966 until he left in 1979. Earlier, he had been deputy police commissioner of NYC.

In the first decade of Thomas' tenure, the international work was still framed using the post-war East-West dichotomy. Several trustees brought to the board active engagement in international issues: Donald F. McHenry (trustee over the period 1981-1993) had served as ambassador to the U.N. and was active in the anti-apartheid movement; and General Olusegun Obasanjo (trustee over the period 1987-1999) had been Nigerian head of state from 1976-1979, and was then president of the African leadership Forum. Along with McNamara and Soedjakmoto, Rodrigo Botero, an internationally renowned economist from

Colombia and former Colombian Minister of Finance and Credit from 1974 to 1976, remained on the board over the period 1978-1989.

During the early years of the Thomas presidency, the scope and strategies of the Foundation's activities were also influenced by economic and global pressures, leading to reduced assets and further financial stringencies. Thomas' board-mandated reductions resulted, for example, the firing of twenty senior staff at the same time. To achieve more effective and efficient programs, Thomas had a vision of Ford as one foundation, linking the domestic and overseas activities under new program themes: Urban Poverty, Rural Poverty and Resources, Human Rights and Social Justice, Governance and Public Policy, Education and Culture, and International Affairs.

The restructured Foundation comprised two programmatic divisions led by vice presidents: U.S. and International Affairs Programs (USIAP) headed by Susan Berresford; and Developing Countries Program (DCP), headed by William Carmichael. Berresford had been at the Foundation since 1970, coming from the U.S. Manpower Career Development Agency. She served in the National Affairs area, first as program assistant and then program officer (1972-1980), becoming head of women's programs in 1980. The main international efforts under USIAP were housed in Rural Poverty and Resources, Human Rights and Governance, and International Affairs. The other programs - Urban Poverty, Education and Culture, and Program-Related Investments - also addressed a scattering of international issues related to their main themes.

Carmichael had joined the Foundation in 1968 as Representative in Brazil. In July 1971, he was named Head of the Office of Latin America and the Caribbean, and in September of 1977, he became Head of the Middle East and Africa Office. The DCP program was responsible for all the Field Offices: Andean and the Southern Cone, Brazil, Mexico and Central America, Bangladesh, India, Southeast Asia, West Africa, Eastern and Southern Africa, and Middle East and North Africa.

When the Foundation initiated a Human Rights and Governance program (HR&G) in 1981, it was the first instance of a Ford program explicitly entitled "human rights," despite the fact that human rights grantmaking that had started officially in 1976. International Affairs remained separate from HR&G. In 1987, however, the Board conceptually linked three programs, creating a Trustee committee called Human Rights, Governance, and International Affairs, which existed until 1992. Operationally, however, the programs relating to these fields did not often work together.

International governance remained a commitment under Thomas. The Foundation, for example, had a long-established relationship with the United Nations: from 1951 until 1988, the United Nations received ninety grants from the Foundation (it received another 198 over the period 1989-2009).

In these early years of the Thomas presidency, dramatic changes were occurring in the Soviet Union and Eastern Europe. Under President Mikhail Gorbachev's leadership since 1985, the USSR was opening up to the international community, the rule of law in society was taking prominence there, and press freedoms were spreading. The foundation developed new programs in the region, drawing on the \$60 million already spent to promote human rights and free expression and increase Western understanding of developments there.

Given the continuing economic constraints facing the Foundation and rising debt in developing countries, the Foundation shifted support under DCP to smaller scale community-based initiatives in the field offices. Thomas was also charged by the Board to increase the diversity of grantees, especially to favor

populations "most affected" by the problems of concern to the Ford Foundation. The Foundation built on earlier efforts and sharpened its focus on women's issues throughout the world, including shifting the focus of the population program to women's reproductive health and child survival.

In the 1980s, Carmichael and others, with strong support from Thomas and the board, continued the 1970s' support of South African grantees for training large numbers of black lawyers and litigating sensitive cases in the South African legal system. Recognizing the multifaceted nature of discrimination in South Africa, the Foundation not only advanced the rule of law, but also strengthened civic organizations, women's groups, and educational institutions. Further, it supported a number of activist organizations in the United States that were energetically advocating US governmental sanctions against South Africa and for private disinvestment. The Foundation also played a role in shaping US policy on apartheid through the role Thomas played from 1985 to 1987 chairing the US Secretary of State's Advisory Committee on South Africa.

The Foundation's overseas staff also sought to improve the economic situation in poor, marginalized communities through targeted loan programs particularly to women head of households, beginning with the innovative work in Bangladesh of Professor Mohammed Yunus, the founder of the Grameen Bank. The results led the way to establish the field of microfinance with the aim of empowering women living in poverty conditions, such as through a microfinance network in Latin America starting 1980 and a global lending program for women starting in 1987.

Thomas encouraged staff to share results at worldwide meetings. During those meetings, Ford staff in the country offices and in New York tried to follow the mandate to work as "one foundation." The persistent challenge toward meeting that goal, however, was that initiatives emerging from the New York-based programs, or indeed any program developed in one country, were not always adaptable, relevant or acceptable in other countries or regions. It remained a challenge to develop a unified program, despite the commitment at the highest level of foundation leadership.

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Segment 3. Period Summary - Transition and Restructuring 1966-1988

During this era, the Foundation's earlier interest in business and the economy evolved into a commitment to improving conditions for people living on the margins of society. The Ford Foundation promoted advancements in women's rights around the globe and introduced micro-lending into grantmaking. At the same time, the economic issues that were shaping program strategies also affected the Foundation's assets. Severe cuts resulted in a significant restructuring of country programs and reduced budgets across all programs.

Even with the cuts in country offices, in the 1970s Ford grantees in developing countries received approximately 80% of the International Division budget. The remaining fifth went to Population, Development Studies, and International Affairs. Although representing a much smaller piece, the International Security and Arms Control program from 1973 was the Foundation's most concerted effort

to make meaningful inroads in disarmament and nuclear issues - those challenges most directly linked to the Foundation's historic concern for peace. By 1979, the Ford Foundation was the biggest funder of arms control as a field, both in the U.S. and overseas.

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Scope and Contents

The office files of Joseph E. Slater span the years 1957 to 1967. During this time, Mr. Slater held various positions in the International Affairs (IA) program, ultimately becoming Program Officer in Charge. The files are comprised of many types of documents totaling 21.5 linear feet: reports, drafts, background papers, strategy papers, requests for grant action, correspondence, memoranda, minutes, and notes. This material stems from Slater's involvement in a wide range of activities within and outside the Foundation: conferences, committees, program reviews, meetings, world-wide travel, and day-to-day Foundation activity. The files are particularly strong with regard to the following topics:

Atlantic partnership; European community; Economic development; Relationship between developed and developing countries; East-West relations; Asia and the Pacific; International organizations; International communications; Science and technology; World affairs education

In 1962, Slater served as Study Director of the Special Committee appointed by the Board of Trustees, and its Chairman, John J. McCloy. This committee issued a report, "Directives and Terms of Reference for the 1960's". The working papers of the Committee, drafts of its report, and four volumes of supporting material, which are arranged in a separate collection, are complemented by material in Slater's files.

"Directives and Terms of Reference for the 1960's" reviewed the Foundation's program activities from 1950 to 1961, and recommended a revised set of policies and programs for the decade ahead. The four regions of concern to the IA program were: the United States, the Atlantic community, the Pacific, and the international community. Overall, the goals were twofold: to solidify political, economic, and social foundations within each region, and to develop mediums for the coordination and cooperation of their policies in the international arena. An overriding objective was to reduce global tensions.

The bulk of Slater's files document the actions taken by the IA program as a result of the recommendations made in the Committee's Report. The contents of Slater's files may be enhanced if viewed in connection with the report, its supporting material, and with the working files of the Committee. Slater's files which predate the Report's publication (1957-1961), are largely devoted to U.S. foreign economic policy, and Atlantic and European affairs. To this end, they are integral to the later material.

In the early 1960s, the building of an Atlantic partnership was a Foundation priority. The main objective of the partnership was to strengthen and unify the European Community to the point where it could be

an equal partner to the United States. Another basic principle was the establishment of links between the developed countries of the "free world" and the developing countries.

The files demonstrate IA's interest in meeting the goals of the Atlantic partnership. They document the support given to European initiatives in economic development and integration, higher education, and to the encouragement of relationships between Western Europe and the developing countries.

The files which cover Europe and the Atlantic partnership are not restricted to an individual series. Slater's trips abroad, inter-Foundation activity, and external conferences and organizations all have a bearing on this topic. Of particular significance is the material related to the following individuals, organizations, and subjects:

Individuals

Dowling, Walter; Gordey, Michel; Huntley, James H.; Kohnstamm, Max; Moore, Ben T.; Neuman, Robert; Schaetzel, J. Robert

Organizations

Atlantic Institute (1); European Productivity Agency

Subjects

Business and management education; Economic development and integration; European travel; Economic and social development of Latin America; Young Leaders project (2)

A cohesive Atlantic community was also important to the East- West relationship. The files contain a variety of documentation with regard to this topic. In the late 1950s, IA began to stimulate international cultural activities as a means of expanding East-West contacts. Slater's notes of his trip to the Soviet Union in 1964 indicate the Foundation's concern for East-West issues. A letter from Zbigniew Brzezinski (March 23, 1967) reports on the mood in Europe toward East-West issues, and makes recommendations to the Foundation for programs in this area.

For a more detailed account of the topics having to do with Europe, the Atlantic, and the East-West relationship, consult the individual folder listings, located elsewhere in this register.

In 1958, Slater organized an informal group of businessmen, academicians, and former government officials from outside the Foundation to study foreign economic policy, particularly the role of private enterprise in its implementation. The files of the "Foreign Economic Policy Project" include correspondence, reports, memoranda, agenda material, and minutes. Subsequently, Henry Heald (then President of the Foundation) appointed an ad hoc committee (Shepard Stone, Neil Chamberlain, and John Howard) to examine, on behalf of Foundation interests, the issue of economic cooperation in the foreign arena. Material from Slater's study group was used by this committee. (3)

During Slater's tenure, IA expanded to include the developed countries of the Pacific, particularly Japan; and to a lesser degree Australia. IA activities were designed to bring Japanese institutions into the mainstream of western democratic activity, namely that of the Atlantic partnership. The material generated by Herbert Passin, Foundation consultant on Japan throughout the 1960s, documents the

Foundation's activities in Japan during that decade. Also included are a few pieces on the Foundation's involvement in Korea during that time.

Although Latin America is not traditionally one of IA's regional interests, Slater was involved in certain Latin American projects. His files include material from a Foundation study to establish a "House of the Americas" (Casa de las Americas). This study was a building block in the creation of the Center for Inter-American Relations. (See PA67-285) Included in the files are the project's final proposal by Philip Van Slyck, and commentary on the project by Latin American scholars.

Slater worked as a consultant to the late Senator Jacob Javits in the establishment of ADELA - the Atlantic Community Development Group for Latin America (P A63-218). Its goal was to encourage multilateral private investment in Latin America. A long-term goal was the establishment of a Latin American Common Market. Slater's correspondence with Javits regarding Latin American economic integration is included in the files. Former President of Colombia, Alberto Lleras Camargo, was also involved in this project.

From March 13 to 17, 1963, Slater attended a seminar sponsored by the Council on Religion and International Affairs entitled, "Intervention and the American Purpose: Cuba 1962". Top government officials who had been involved in the Cuban Missile Crisis were among those who participated in the discussions. The file from this conference includes Slater's handwritten notes of sessions with Paul Nitze, then Assistant Secretary of Defense for International Security Affairs; Roger Hilsman, then Director of Intelligence and Research Department of State; and Harlan Cleveland, then Assistant Secretary of State for International Organization Affairs. The file also includes a copy of a memorandum from Slater to Stone in which Slater conveys some of the discussion's conclusions with regard to the impact of the crisis on the Atlantic alliance.

In 1962, the Council on Foreign Relations (CFR) received an IA grant (P A62-365), for studies concerning the development of the Atlantic partnership and the challenge presented by Communist China. CFR, in turn, established two projects - The United States and China in World Affairs and Atlantic Policy Studies. These projects were comprised of steering committees and smaller study and discussion groups. Slater's files contain many of the working and background papers used by these committees and study groups, and supplement the material in the grant file, which is on microfilm. As a member of the Council on Foreign Relations, Slater also participated in CFR studies which examined the relationship between science and international relations. These files include material produced by two discussion groups, Science and the National Interest and Science and Foreign Policy.

(Slater's files also document IA's interest in exploring the role of science in world affairs, particularly the impact of scientific development on international relations. These files include drafts of reports by Foundation staff and consultants, inter-office memoranda, and correspondence from individuals in the field.)

During Slater's tenure, the IA program was concerned with strengthening the United Nations. The files include preparatory material for a study done by Lawrence Finklestein on this subject. Some Foundation grants to the Brookings Institution were designated for work in this area. The files contain material on two Brookings' projects: (1) the United Nations Policy Studies Program, a committee on which Slater served, and (2) the strengthening of the United Nations' specialized agencies, notably the U.N.'s Institute for Training and Research.

The Foundation's interest in the field of international communications prompted it to participate in the creation of the International Broadcast Institute (1966-1967). The files contain Slater's correspondence with those closely involved with this project - Louis Cowan, David Webster and Sig Mickelson. There is also correspondence documenting international support and recommendations for the establishment of the institute from individuals associated with the media, as well as from professionals in other fields. The group includes Michel Gordey (Le Monde, France), Aurelio Peccei (Olivetti, Italy), Robert McDonald (Vice President, Foreign Policy Association), George Probst, (Chairman, Broadcasting Foundation of America), William Benton and Maurice Mitchell (Publisher and Chairman, and President, Encyclopedia Britannica). Finally, there are numerous internal and external reports which chronicle the development of the institute.

The IA program supported the study of arms control. The files include correspondence relating to a consultants' report by Eric Stevenson and John Teeple, "Research in Arms Control and Disarmament, 1960-1963". Memoranda and correspondence relating to Ernest Lefever's consultancy work in this field are also included.

There is material that demonstrates the Foundation's interest in the caliber of the United States' public service. Of particular interest, is an 8-page letter from Slater to John McCloy (January 1960), on the importance of strong public leadership. The letter contains possible ways to improve the public service career system.

Citizen Education in World Affairs was an IA study to improve adult knowledge of, and participation in world affairs. The memoranda of James Huntley (staff) and Calvin Nichols (consultant) contain information on the Foundation's support of World Affairs Councils throughout the United States, and of other IA activity to promote world affairs education.

Material from the Foundation's 1962 study, Personnel for Overseas Development, is included. This study examined the qualifications of personnel from the developed world, working in developing countries. Both private and public sector organizations were considered.

The files contain material from IA program reviews that took place in 1966 and 1967. They include strategy papers and memoranda regarding many of the topics already mentioned, for example, the Atlantic community, international economic cooperation, relationships between developed and developing countries, rising young leaders, the United Nations, and international scientific cooperation. Two draft reports, "International Order, International Institutions and the United Nations" and "The United Nations, International Institutions and International Order", contain commentary by Henry Kissinger, then at the Center for International Affairs, Harvard University; and Robert Manning, Editor, The Atlantic Monthly.

The "review" files also contain individual country reports. These include several papers on the People's Republic of China. They demonstrate the Foundation's interest in opening lines of communication with Mainland China. One means was to stimulate contemporary Chinese studies in the United States and abroad. In a memorandum (Nov 8, 1966) to Slater, Kenneth T. Young (the Asia Society) suggested a "Program for Contemporary Chinese Affairs" for the years 1970-1995.

Finally, in addition to the extensive memoranda of James Huntley and Herbert Passin, Slater's files also include grantee-status memoranda by Charles McVicker (IA consultant, 1966-1967) documenting a range of IA interests; and some European trip notes of Stanley Gordon, Richard Catalano, Waldemar

Nielson, and Shepard Stone, colleagues in the IA program. Mr. Stone was Director of IA from 1955 to 1965. Stone and Slater collaborated on many projects, and shared a close professional relationship. In addition to his trip notes, Slater's files also contain some of Stone's correspondence and memoranda.(4)

NOTES:

(1) The Atlantic Institute should not be confused with the Atlantic Foundation. The creation of a Foundation never came to fruition. However, the material generated by its proposals are located in these files.

(2) The Young Leaders project was a talent scout system to build a community of potential leaders who embraced the European- Atlantic concept.

(3) Slater's committee was also referred to as the Private Initiative for International Economic Cooperation for Growth and Freedom. The goal of the ad-hoc committee as stated by Heald, was a United States and free world program of economic cooperation for growth and freedom.

(4) See Ford Foundation reports #002804, "Citizen Education in World Affairs: 1) The Foreign Policy Association 2) The World Affairs Councils" and #002581, "Report of Committee on Citizen Education in World Affairs", for more information on this topic.

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Arrangement

The office files of Joseph E. Slater are divided into six series:

I. CHRONOLOGICAL FILES

II. GEOGRAPHIC FILES

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VI. TRIP NOTES

Some of the series, or items among particular series, are interrelated. When this is the case, cross references are indicated at the head of the series, and/or are listed after the individual folder listings.

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Administrative Information

Publication Statement

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Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

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Collection Inventory

CHRONOLOGICAL FILES, 1957-1967

Arrangement

CHRONOLOGICAL FILES and the material within each file, are arranged in reverse chronological order. The folder titles are also listed in reverse chronological order.

Scope and Contents

SERIES I, CHRONOLOGICAL FILES (1957-1967), consists of 7.5 linear feet of Slater's outgoing correspondence to persons outside the Foundation and to Foundation staff, his memoranda to the files, as well as copies and drafts of requests for grant action (RGAs). CHRONOLOGICAL FILES are a comprehensive documentation of Slater's activities while at the Foundation. The files covering the months September 1960 to August 1957 also contain some of Slater's incoming correspondence. Additional correspondence between Slater and many of the individuals in the latter group may be found in other series. CHRONOLOGICAL FILES also contain two folders of memoranda documenting Slater's May-June 1959 trip to Europe. These files are best used in conjunction with the additional memoranda in the corresponding TRIP NOTES (Series VI) file. There are no chronological files for the November 1961 to November 1960 period, during which time Slater was on a leave of absence.

Title/Description	Instances	
1967 November - April	box 1	folder 1-11
1967 March - 1966 September	box 2	folder 12-21
1966 August - January	box 3	folder 22-31
1965 December - April	box 4	folder 32-42
1965 March - 1964 November	box 5	folder 43-52
1964 October - April	box 6	folder 53-62
1964 March - 1963 August	box 7	folder 63-71
1963 July - January	box 8	folder 72-81
1962 December - February	box 9	folder 82-92
1962 January - 1961 December, 1960 October - June	box 10	folder 93-102
1960 May - June	box 11	folder 103-111
1959 December - May (European Trip May-June 1959)	box 12	folder 112-120
1959 June - 1958 October	box 13	folder 121-129
1958 September - April	box 14	folder 130-136
1958 March - 1957 August		

box 15

folder
137-143[^ Return to Table of Contents](#)

GEOGRAPHIC FILES, 1957-1967

Scope and Contents

SERIES II, GEOGRAPHIC FILES (1957-1967), consists of 2.25 linear feet of correspondence, memoranda, notes, and drafts of reports. GEOGRAPHIC FILES are divided into three subseries: ASIA PACIFIC, EUROPE/ATLANTIC and LATIN AMERICA. Within each sub series the material is further divided into the following sections: countries, individuals, organizations, and topics. The organizations which are filed in each section are entered by name in the ORGANIZATION FILES (Series IV) folder listings with the appropriate cross reference to Series II. Other cross references are indicated in the folder listings. The GEOGRAPHIC FILES are best used in conjunction with the TRIP NOTES (Series VI).

Arrangement

GEOGRAPHIC FILES are comprised of three subseries: ASIA/PACIFIC, EUROPE/ATLANTIC, and LATIN AMERICA. They are arranged in alphabetical order. Within each subseries the sections are arranged in alphabetical order. The material within each folder is arranged in reverse chronological order.

ASIA/PACIFIC

Related Materials:

Related Materials

See also: Trip Notes (Series VI), Asia/Pacific, 1963-67, and Subjects Files (Series V), Office of International Affairs.

Countries

Title/Description	Instances	
Australia - correspondence, memoranda, 1967 February - 1965 April, 1964 November - 1961 January	box 16	folder 144-145
<u>Related Materials:</u> Related Materials See also: 'Asia/Pacific, Education' for Australian National University.		
China, 1967 October - 1962 February	box 16	folder 146
<u>Related Materials:</u> Related Materials See also: Asia/Pacific, Individuals - Kenneth Young; Organization Files (Series IV), Council on Foreign Relations.		
Hong Kong - correspondence, 1965 July - 1963 September		

	box 16	folder 147
Hong Kong - memoranda, 1965 August - 1960 April	box 16	folder 148
Japan - miscellaneous correspondence, memoranda, 1967 April - 1962 January	box 16	folder 149
Japan - Herbert Passin memoranda, 1967 May - 1962 June	box 16	folder 150-151
Korea, 1967 June - 1966 February	box 16	folder 152
New Zealand, 1968 February - 1961 August	box 16	folder 153
The Philippines, 1964 January	box 16	folder 154

Individuals

Related Materials:

Related Materials

See also: 'Asia/Pacific ADELA'; 'Latin America, ADELA' for Jacob Javits. See also: 'Subjects Files (Series V), Office of International Affairs - General' for Charles McVicker. See also: 'Asia/Pacific, Japan; Korea' for Herbert Passin.

Title/Description	Instances	
Kenneth Young, 1967 March - 1964 May	box 16	folder 155

Related Materials:

Related Materials

See also: Subjects Files (Series V), Office of International Affairs - IA Program Review.

Organizations

Title/Description	Instances	
ADELA Investment Company, 1967 October - 1966 July	box 16	folder 156

Related Materials:

Related Materials

See also: Latin America, ADELA

Asian Broadcasting Union, 1966 June - May	box 16	folder 157
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Topics

Title/Description	Instances	
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Education - Australian National University, 1966 June - March	box 16	folder 158
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Related Materials:

Related Materials

See also: 'Asia/Pacific, Hong Kong' for Chinese University of Hong Kong.

EUROPE/ATLANTIC

Related Materials:

Related Materials

See also: Trip Notes (Series VI), Europe, 1958-59; Subject Files (Series V), Office of International Affairs; Chronological Files (Series I).

Countries

Related Materials:

Related Materials

For Developing Countries see: 'Europe/Atlantic, Topics'. For France see: 'Meetings, U.S. French roundtable'. For Latin America see: 'Europe/Atlantic, developing countries'.

Title/Description	Instances	
Austria, 1967 October - 1966 October	box 17	folder 159
<u>Related Materials:</u> Related Materials See also: Trip Notes (Series VI), Shepard Stone trip notes - Europe 1957.		
Berlin, 1965 December - 1962 January	box 17	folder 160
<u>Related Materials:</u> Related Materials See also: Meeting Files (Series III), Berlin Advisory Group and Cultural Projects for Berlin.		
Canada, 1966 January - 1964 April	box 17	folder 161
Cyprus, 1962 November	box 17	folder 162
Eastern Europe, 1967 April - 1959 November	box 17	folder 163
<u>Related Materials:</u> Related Materials See also: 'Europe/Atlantic, Zbigniew Brzezinski' - 1957 April'.		
Germany, 1966 December - 1959 November	box 17	folder 164
<u>Related Materials:</u>		

Related Materials

See also: 'Europe/Atlantic, developing countries'.

Great Britain, 1966 March - 1959 May	box 17	folder 165
Italy	box 17	folder 166
The Netherlands, 1957 November - October	box 17	folder 167
Spain, 1967 August	box 17	folder 168

Individuals

Related Materials:

Related Materials

For Miriam Camps, see: Trip Notes (Series VI), Europe 1958-1959. For Walter Dowling, see: Organization Files (Series IV), The Atlantic Institute. For J.B. Duroselle, see: Europe/Atlantic, Developing countries: Latin America; and Trip Notes (Series VI), Europe 1958-1959. For Jacques Freymond, see: Europe/Atlantic, Economy : European Free Trade Area. For Raymond Goldsmith, see: Organization Files (Series IV), OECD. For Michel Gordey, see: Meeting Files (Series III), U.S.-French roundtable; and Organization Files (Series IV), International Broadcast Institute. For Max Kohnstamm, see: Organization Files (Series IV), The Atlantic Institute. For H. Philip Mettger, see: Europe/Atlantic, Young Leaders Project.

Title/Description	Instances	
Brzezinski, Zbigniew, 1967 March	box 17	folder 169
Heaps, David, 1963 June - 1962 December	box 17	folder 170
Huntley, James, 1967 January - 1963 July	box 17	folder 171-173

Related Materials:

Related Materials

See also: Europe/Atlantic, Young Leaders Project; Meeting Files (Series III), U.S.-French roundtable; and Subject Files (Series V), Citizen Education on World Affairs.

Konz, Peider, 1966 February - 1965 July	box 17	folder 174
Miscellaneous correspondence, 1966 August - May 1957	box 17	folder 175
Moore, Ben T., 1965 May - 1962 February	box 17	folder 176
Neumann, Robert, 1964 May	box 17	folder 177

Related Materials:

Related Materials

See also: Meeting Files (Series III), U.S.-French roundtable.

Schatzel, J. Robert, 1967 February - 1962 April	box 17	folder 178
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Related Materials:

Related Materials

See also: Organization Files (Series IV), The Atlantic Institute; and Subject Files (Series V), Public Service.

Organizations

Related Materials:

Related Materials

For Atlantic Institute, see: Organization Files (Series IV). For Graduate Institute of International Studies, Geneva, see: Europe/Atlantic, European Free Trade Area. For PEP (Political and Economic Planning, London), see: Trip Notes (Series VI), Europe 1958-1959.

Title/Description	Instances	
Atlantic Foundation - Memoranda, notes, 1962 March - 1959 June	box 17	folder 179
Atlantic Foundation - Proposals, 1962 June - March 1960	box 17	folder 180
European Productivity Agency, 1959 June	box 17	folder 181

Related Materials:

Related Materials

See also: Europe/Atlantic, economic development and integration.

Topics

Related Materials:

Related Materials

For 'East/West', see: Europe/Atlantic, Zbigniew Brzezinski; Subject Files (Series V), Culture, Office of International Affairs; and Trip Notes (Series VI), USSR, 1964 August-October.

Title/Description	Instances	
Atlantic partnership, 1963 November - 1961 September	box 18	folder 182
Developing Countries - Comments re: Slater's July 1959 memorandum, 1959 August	box 18	folder 183
Developing Countries - Latin America, 1964 January	box 18	folder 184
Developing Countries - Miscellaneous correspondence, memoranda, 1966 March - 1957 May	box 18	folder 185
Economy - Economic development and integration, 1963 November - 1959 November	box 18	folder 186
Economy - European Free Trade Area, 1966 July - 1965 November	box 18	folder 187
Education - Business and management, 1960 January	box 18	folder 188

Related Materials:

Related Materials

See also: Trip Notes (Series VI), Richard Castalano trip notes, Europe 1966.

Education - Free University of Berlin, 1965 October - 1964 March	box 18	folder 189
Education - Miscellaneous, 1963 June - 1960 July	box 18	folder 190
Young Leaders Project - Correspondence, 1967 March - 1965 May	box 18	folder 191

Related Materials:

Related Materials

See also: Trip Notes (Series VI), Paris, 1965 January & June-July; and Organization Files (Series IV), The Atlantic Institute.

Young Leaders Project - Drafts, memoranda, 1967 January - 1966 February	box 18	folder 192
Young Leaders Project - Drafts, memoranda, notes, 1964 December - [n.d.]	box 18	folder 193
Young Leaders Project - Lists of names and comments, 1966 January	box 18	folder 194-195
Young Leaders Project - Memoranda, 1966 January - 1965 March	box 18	folder 196

LATIN AMERICA

Related Materials:

Related Materials

See also: Chronological Files (Series I) for equivalent dates.

Individuals

Related Materials:

Related Materials

For Alberto Lleras, see: Meeting Files (Series III), Encuentros', April 1965.

Title/Description	Instances	
Miscellaneous correspondence, 1965 March - 1962 January	box 19	folder 197-198
Miscellaneous correspondence, notes, [n.d.] = 1957 September	box 19	folder 199

Organizations

Title/Description	Instances	
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ADELA (Atlantic Community Development Group for Latin America) - Annual reports, shareholder bulletins, 1966 June - 1965 April	box 19	folder 200
ADELA (Atlantic Community Development Group for Latin America) - Correspondence: Jacob Javits, 1967 October - 1962 December	box 19	folder 201
ADELA (Atlantic Community Development Group for Latin America) - Correspondence, memoranda, notes, 1964 December - 1963 March	box 19	folder 202
ADELA (Atlantic Community Development Group for Latin America) - General information, 1964 December - 1962 November	box 19	folder 203
Center for Inter-American Relations - Correspondence, 1967 January - 1966 March	box 19	folder 204
Center for Inter-American Relations - Van Slyck, Philip: draft proposal, 1965 August	box 19	folder 205
Center for Inter-American Relations - Van Slyck, Philip: final proposal, 1965 November	box 20	folder 206
Center for Inter-American Relations - Van Slyck proposal: commentary, 1966 March - 1965 September	box 20	folder 207

Topics

Title/Description	Instances	
Economic development and integration - Meetings, 1967 April - 1966 September	box 20	folder 208
Economic development and integration - Memoranda, 1967 April - 1966 November, 1963 March	box 20	folder 209

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MEETING FILES, 1958-1967

Arrangement

MEETING FILES are arranged in alphabetical order by title of the meeting, sponsor of the meeting, the place of the meeting, and meeting dates.

The material within each folder is arranged in reverse chronological order.

Scope and Contents

SERIES III, MEETING FILES (1958-1967), consists of 3 linear feet of correspondence, memoranda, notes, agendas, minutes, and background and meeting papers. This series includes all meetings except those of the Council on Foreign Relations and the International Broadcast Institute which are included in Series IV, ORGANIZATION FILES. Series II is made up of many different types of meetings: conferences, committees, seminars, colloquiums, formal and informal study groups, and briefings. Some were sponsored by the Ford Foundation and held internally, others resulted from Foundation grants and were held under the auspices of the grantees, while others matched

Foundation interests and were attended by Mr. Slater in his capacity of staff member of the International Affairs program.

Title/Description	Instances	
Arden House Meeting (on Latin America), 16-18 October 1959., 1959 October - September	box 21	folder 210
University Seminar on the Atlantic Community, Columbia University, 1962-1963., 1963 February - 1962 May	box 21	folder 211
Atlantic Conference of Political Youth Leaders, The Atlantic Treaty Association, Paris, July 7-11, 1958., 1958 July - May	box 21	folder 212
Atlantic Relationships, Eastern Europe and the United Nations, National Policy Panel, UNA-USA, June-November 1967., 1967 November - May	box 21	folder 213
Berlin Advisory Group, Ford Foundation, 1963., 1963 April	box 21	folder 214
Britain in the 1970s, New York University, Center for International Studies, April 7, 1966., 1966 March	box 21	folder 215
Canada-United States Relationship, Canadian-American Assembly, Mont Gabriel, Quebec, June 23-26, 1964., 1964 November - June	box 21	folder 216
Changing East-West Relations and the Unity of the West, European-American Colloquium, The Washington Center of Foreign Policy Research, May 1-2, 1964., 1964 November - June	box 21	folder 217
Committee on Educational Interchange Policy, Institute of International Education, [seven meetings from] February 1962 - April 1964. , 1964 April - 1962 February	box 21	folder 218
	box 22	folder 219-224
Conference on World Tensions, University of Chicago & World Brotherhood Inc., May 11-13, 1960., 1960 August - May	box 22	folder 225
Cultural Projects for Berlin, U.S. Department of State, March 8, 1962., 1962 March	box 22	folder 226
Seminar on Deterrence and Arms Control, Institute for Defense Analyses, July 25-27, 1960., 1963 July	box 22	folder 227
[Economic development, informal discussion on], Carnegie Endowment International Center, October 12, 1959., 1959 October	box 22	folder 228
Encuentros Siglo XX, Cuernavaca, Mexico, April 22-26, 1965., 1965 May - February	box 22	folder 229-230
Encuentros Siglo XX, Paracas, Peru, June 2-5, 1966., 1966 August - 1965 November	box 22	folder 231
Encuentros Siglo XX [plans for a third meeting], 1967 September - 1966 September 1966	box 22	folder 232
[Europe and the Atlantic Relationships], Ford Foundation, April 30, 1964., 1964 April - March	box 22	folder 233

[Europe and the less developed nations], Ford Foundation, [proposed series of conferences]., 1960 January - 1959 September	box 22	folder 234
European-American Colloquium, Villa Serbelloni, Bellagio, Italy, October 14-18, 1965., 1965 October	box 22	folder 235
European Conference, November 26-28, 1965., 1965 November	box 22	folder 236
European-Latin American Conference, Ford Foundation, Villa Serbelloni, Bellagio, Italy, October 4-9, 1964., 1964 October - May	box 22	folder 237
[Foreign Economic Policy], Ford Foundation ad hoc committee, November 1959 - July 1959., 1959 July - 1958 November	box 22	folder 238
Scope and Contents		
Includes material on the United States Free World Program of Economic Cooperation for Growth and Freedom.		
[Foreign Economic Policy Project], [Joseph Slater's study group], New York, 1958-1959., 1963 July - 1958 May	box 23	folder 239-242
Scope and Contents		
Includes material on the Private Initiative for International Economic Cooperation for Growth and Freedom.		
Foreign Views on the Major Issues of the Sixties, The World Affairs Council of Northern California, August 20-21, 1963., 1963 August - 1963 July	box 23	folder 243
Franklin Publications vis-a-vis USIA and AID, March 7, 1962., 1962 March	box 23	folder 244
The Future of Europe, Federal Trust for Education and Research, Ditchley Park, England, February 18-20, 1966., 1966 February	box 23	folder 245
The Future of the Atlantic Alliance, The University of Chicago, October 21-23, 1963., 1963 November - October	box 23	folder 246-247
IA [International Affairs] Science Consultation, Ford Foundation, New York, February 9, 1966., 1966 February	box 23	folder 248
IBM International Agencies Seminar, Poughkeepsie, N.Y., February 2-3, 1967, 1967 October - 1966 November	box 23	folder 249
Impact of Science and Technology on International Relations, Ford Foundation, New York, February 20, 1963., 1963 February	box 23	folder 250
Integrating Multi-Source Aid, Society for International Development, April 4-6, 1963., 1963 March - February	box 23	folder 251
Inter-American Exchange of Persons, International Institute of Education, Puerto Rico, October 14-18, 1958., 1959 March - 1958 October	box 24	folder 252-253

Related Materials:**Related Materials**

See also: Third National Conference on Exchange of Persons.

Inter-American Press Association, Annual Meeting, San Francisco, October 6-8, 1959., 1959 October - 1958 October	box 24	folder 254
Internal and External Factors in Development in the South Asia-Pacific Region, Council on World Tensions [proposed conference], Kuala Lumpur., 1963 August - 1962 November	box 24	folder 255
International Committee Meetings, National Planning Association, December 1961 - March 1965., 1965 December - 1961 November	box 24	folder 256-257
International Conference on Defense and Strategy, Harvard University, Center for International Affairs, May 31-June 9, 1963., 1963 June - May	box 24	folder 258
International Institute for Books, National Academy of Sciences, September 13, 1966., 1966 September	box 24	folder 259
Intervention and the American Purpose: Cuba 1962, Airlie Conference, March 13-17, 1963., 1963 March	box 24	folder 260
[Japan and the Free World Economy], Committee for Economic Development, Tokyo, Japan, October 16-23, 1962., 1962 October	box 24	folder 261
Japanese-American Conference, Williamsburg, Virginia, April 4-9, 1967., 1967 April	box 24	folder 262
Japanese-American Roundtable Conference on Current International Problems, Dartmouth College, October 1-7, 1962., 1962 November - September	box 25	folder 263
[Japanese Science], Washington D.C., December 1, 1962., 1962 December - May	box 25	folder 264
Manpower Planning and Development, Ford Foundation Study Committee, 1965., 1965 November - February	box 25	folder 265
The Meaning of Commercial Television, University of Texas & Stanford University, Asilomar, CA, April 24-26, 1966., 1966 April - February	box 25	folder 266
The National Security Policy of the United States, U.S. Military Academy, West Point, N.Y., December 2-5, 1959., 1960 February - October 1959	box 25	folder 267
Outer Space: Prospects for Man and Society, European American Assembly, Brighton, England, May 13-16, 1962., 1962 May	box 25	folder 268
Patterns of Economic and Social Change, Preparatory Study Commission, National Council of Churches, Department of International Affairs, January - June 1963., 1963 June - January	box 25	folder 269
Personnel for Overseas Development, Ford Foundation, New York, 1962., 1962 December - March	box 25	folder 270

Planning and Development of New Towns, United Nations Roundtable Conference, Moscow, USSR, August 24 - September 7, 1964., 1964 August	box 25	folder 271
Planning for National Security, [Roger Hilsman's informal committee], Washington, D.C., 1959-1960., 1960 May - 1959 April	box 25	folder 272
Private Enterprise's Social Responsibility, Creole Foundation, New York, March 12, 1964., 1964 March - June	box 25	folder 273
[Projections in the Future], Herman Kahn, Hudson Institute, May 3, 1967., 1967 June - March	box 25	folder 274
Racial Issues in American Foreign Policy, University of Denver, July 27-30, 1967., 1967 May - 1966 February	box 25	folder 275
[Science Cooperation, Taiwan], NAS Committee Briefing, National Academy of Sciences, Washington D.C., June 22, 1964., 1964 June - April	box 26	folder 276
The Security of Southern Asia, Institute for Strategic Studies, August 16-18, 1963., 1963 November - June	box 26	folder 277
Tensions in Development in the Western Hemisphere, Council on World Tensions, Bahia, Brazil, August 6-11, 1962., 1962 September - July	box 26	folder 278
Third National Conference on Exchange of Persons, International Institute of Education, Washington D.C., January 28-31, 1959., 1959 February - 1958 November	box 26	folder 279-280
United Nations Policy Studies Program, Brookings Institution, Washington D.C., 1963., 1963 November - June	box 26	folder 281
The United States and Eastern Europe, The American Assembly, April 27-30, 1967., 1967 April	box 26	folder 282
The United States and Japan, The American Assembly, October 28-31, 1965., 1965 October	box 26	folder 283
[U.S.-French Roundtable], Ford Foundation, [proposed conference], December 1964-May 1966., 1966 May - 1964 December	box 26	folder 284

Scope and Contents

Includes correspondence to/from Michel Gordey.

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ORGANIZATION FILES, 1957-1967

Arrangement

ORGANIZATION FILES are arranged in alphabetical order. Organization files containing diverse material are arranged alphabetically by section. The material within each folder is arranged in reverse chronological order.

Related Materials:

Related Materials

For ADELA Investment Company, see: Geographic Files (Series II), Latin America, Organizations; and Asia/Pacific, Organizations. For Asian Broadcasting Union, see: Geographic Files (Series II), Asia/Pacific, Organizations. For Center for Inter-American Relations, see: Geographic Files (Series II), Latin America, Organizations. For Center for Southeast Asian Studies, see: Trip Notes (Series VI), Japan, 1966 July. For European Productivity Agency, see: Geographic Files (Series II), Europe/Atlantic, Organizations. For Graduate Institute of International Studies, Geneva, see: Geographic Files (Series II), Europe/Atlantic, European Free Trade Area. For Maison des Sciences de l'Homme (Center of Human Sciences, Paris) see: Trip Notes (Series VI), Paris, 1964 June. For Overseas Development Institute, see: Geographic Files (Series II), Europe/Atlantic, developing countries; Trip Notes (Series VI), Europe, 1958-1959. For PEP (Political and Economic Planning, London) see: Trip Notes (Series VI), Europe, 1958-1959.

Scope and Contents

SERIES IV, ORGANIZATION FILES (1957-1967), consists of 3.75 linear feet of reports, correspondence, memoranda, and notes. These files also include the material generated by the following broad study groups of the Council on Foreign Relations: Atlantic Policy Studies, (Atlantic-related study and discussion groups), The United States and China in World Affairs, U.S. Aid Policies and Programs in Viet Nam, Science and Foreign Policy, and Science and the National Interest. Also included is some meeting material of the International Broadcast Institute.

Title/Description	Instances	
The American Assembly, 1967 September - 1962 December	box 27	folder 285

Related Materials:

Related Materials

See also: Meeting Files (Series III), The United States and Eastern Europe; The United States and Japan.

The Atlantic Institute - Correspondence, 1967 July - 1961 March	box 27	folder 286
The Atlantic Institute - Meetings, minutes and summaries, 1966 April - 1965 June	box 27	folder 287
The Atlantic Institute - Memoranda, 1967 June - 1959 October	box 27	folder 288
The Atlantic Institute - NATO Parliamentarians Project, 1965 November - 1963 June	box 27	folder 289-290

Scope and Contents

Includes background material.

The Atlantic Institute - Progress Reports, 1963 February, 1960 September	box 27	folder 291
The Atlantic Institute - Projects, proposals, guidelines, 1966 April - [1960?]	box 27	folder 292-293

The Atlantic Institute - U.S.-EEC project, 1962 December - August	box 27	folder 294
The Atlantic Institute - Young Leaders Project, 1967 April - 1965 May	box 27	folder 295
<u>Related Materials:</u> Related Materials See also: Geographic Files (Series I), Europe/Atlantic, young leaders; Trip Notes (Series VI), Paris, 1965 January, & June-July.		
Brookings Institution, 1962 August - 1961 May	box 27	folder 296
<u>Related Materials:</u> Related Materials See also: Meeting Files (Series III), U.N. Policy Studies Program; Organization Files (Series IV), UNITAR, Cox correspondence.		
Council on Foreign Relations - Atlantic Policy Studies - Atlantic Agriculture, 1964 December - October	box 28	folder 297
Council on Foreign Relations - Atlantic Policy Studies - The Atlantic Community and the Underdeveloped Countries, 1966 January	box 28	folder 298
Council on Foreign Relations - Atlantic Policy Studies - Atlantic Monetary Arrangements, 1965 December - 1964 November	box 28	folder 299
Council on Foreign Relations - Atlantic Policy Studies - Atlantic Trade and Economic Arrangements, 1965 December - 1963 December	box 28	folder 300-301
Council on Foreign Relations - Atlantic Policy Studies - External Environment of the Atlantic Community, 1963 December	box 28	folder 302
Council on Foreign Relations - Atlantic Policy Studies - Planning Group Meeting, 1962 December	box 28	folder 303
Council on Foreign Relations - Atlantic Policy Studies - Review Group on Geiger Manuscript, 1966 January - 1963 November	box 28	folder 304
Council on Foreign Relations - Atlantic Policy Studies - Steering Committee, 1965 October - 1963 December	box 28	folder 305-309
Council on Foreign Relations - Atlantic Policy Studies - Western Strategy and Military Organization, 1964 September - 1963 December	box 28	folder 310-311
Council on Foreign Relations - [Atlantic-related study and discussion groups] - An Atlantic Assembly, 1963 January	box 29	folder 312
Council on Foreign Relations - [Atlantic-related study and discussion groups] - Military Stability and Political Evolution in Europe, 1967 April - 1966 July	box 29	folder 313

Council on Foreign Relations - [Atlantic-related study and discussion groups] - The OECD (Organization for Economic Cooperation and Development), 1964 April - February	box 29	folder 314
Council on Foreign Relations - [Atlantic-related study and discussion groups] - Strategy and Foreign Policy, 1961 March - 1960 March	box 29	folder 315
Council on Foreign Relations - The United States and China in World Affairs - American Public Attitudes Toward China, 1964 September - 1963 May	box 30	folder 316
Council on Foreign Relations - The United States and China in World Affairs - China-Atlantic Steering Committees, Joint Meeting, 1967 January - 1966 December	box 30	folder 317
Council on Foreign Relations - The United States and China in World Affairs - Negotiations and contacts between the United States and Communist China: Study Group, 1965 June	box 30	folder 318
Council on Foreign Relations - The United States and China in World Affairs - Steering Committee, 1966 January - 1962 April	box 30	folder 319-328
Council on Foreign Relations - The United States and China in World Affairs - U.S. Security and Alliance Policies in Asia, 1965 July - May	box 30	folder 329
Council on Foreign Relations - U.S. Aid Policies and Programs in Viet Nam - Study Group, 1960 June - 1959 October	box 31	folder 330-333
Council on Foreign Relations - Science and Foreign Policy - Discussion Group, 1964 December - 1963 March	box 31	folder 334-335
Council on Foreign Relations - Science and the National Interest - Discussion Group, 1966 November - March	box 31	folder 336-339
Council on Foreign Relations - Correspondence - Blum, Robert, 1965 May - 1963 January	box 32	folder 340
Council on Foreign Relations - Correspondence - Memberships, 1967 June - 1962 April	box 32	folder 341
Council on Foreign Relations - Miscellaneous - Air Force Installation Tour, 1967 November - 1958 May	box 32	folder 344
Council on Foreign Relations - Miscellaneous - Dinner/Luncheon Meetings, 1967 October - 1959 November	box 32	folder 345
Hudson Institute, 1965 June - 1964 August	box 33	folder 346
Institute for Strategic Studies, 1966 October - 1958 October	box 33	folder 347
Institute of International Education, 1965 March - 1961 July	box 33	folder 348
International Broadcast Institute (IBI) - Charter, 1967 May - 1966 June	box 34	folder 349-350
International Broadcast Institute (IBI) - Correspondence - Cowan, Louis, 1966 December - 1965 November, 1962 December	box 34	folder 351-352

International Broadcast Institute (IBI) - Correspondence - Cowan with non-Foundation individuals, 1966 September - March	box 34	folder 353
International Broadcast Institute (IBI) - Correspondence - Mickelson, Sig, 1968 April - 1966 May	box 34	folder 354
International Broadcast Institute (IBI) - Correspondence - Miscellaneous, 1967 July - 1965 September	box 34	folder 355-358

Scope and Contents

Includes correspondence to/from William Benton, Michel Gordey, Maurice Mitchell, Aurelio Peccei, and George Probst.

International Broadcast Institute (IBI) - Correspondence - Miscellaneous re: members, 1967 October - 1965 December	box 34	folder 359-360
International Broadcast Institute (IBI) - Correspondence - Webster, David, 1967 September - 1965 September	box 34	folder 361
International Broadcast Institute (IBI) - Meetings - Bellagio - Correspondence, 1966 April - 1965 December	box 35	folder 362
International Broadcast Institute (IBI) - Meetings - Bellagio - notes and agendas, 1966 March - January	box 35	folder 363
International Broadcast Institute (IBI) - Meetings - Bellagio - Reports, 1966 March - February	box 35	folder 364
International Broadcast Institute (IBI) - Meetings - Post-Bellagio, 1967 June - March, 1966 April - March	box 35	folder 365
International Broadcast Institute (IBI) - Reports, 1967 December - 1965 December	box 35	folder 366-369
Organization for Economic Cooperation and Development (OECD), 1966 October - 1965 August, 1963 October - March	box 36	folder 370-371

Related Materials:

Related Materials

See also: Council on Foreign Relations, OECD study.

United Nations - Correspondence: Finklestein, Lawrence, 1962 October - August	box 36	folder 372
<u>Related Materials:</u> Related Materials <p>See also: Meeting Files (Series III), United Nations Policy Studies Program; Subject Files (Series V), Office of International Affairs.</p>		
United Nations - Miscellaneous, 1967 September, 1965 April, 1962 March	box 36	folder 373
United Nations - Proposal: Peacekeeping in the Congo, 1964 June - 1963 October	box 36	folder 374

United Nations - Study: Finklestein, Lawrence, 1962 July - June	box 36	folder 375-376
United Nations-affiliated organizations - International Labor Organization, 1964 September - 1963 September	box 36	folder 377
United Nations-affiliated organizations - U.N. International School, 1967 May, 1964 January	box 36	folder 378
United Nations-affiliated organizations - UNA-USA, 1967 September - 1965 November	box 36	folder 379
United Nations-affiliated organizations - UNESCO, 1966 January - 1958 March	box 36	folder 380
<u>Related Materials:</u> Related Materials See also: Trip Notes (Series VI), 1958 February-March.		
United Nations-affiliated organizations - UNITAR (United Nations Institute for Training and Research) - Correspondence - Casson, Peter, 1964 February	box 36	folder 381
United Nations-affiliated organizations - UNITAR (United Nations Institute for Training and Research) - Correspondence - Cox, Arthur, 1964 November - 1963 December	box 36	folder 382
United Nations-affiliated organizations - UNITAR (United Nations Institute for Training and Research) - Correspondence - Finger, Seymour, 1964 March - 1963 October	box 36	folder 383
United Nations-affiliated organizations - UNITAR (United Nations Institute for Training and Research) - Correspondence - Miscellaneous, 1967 October - 1964 March	box 36	folder 384
United Nations-affiliated organizations - UNITAR (United Nations Institute for Training and Research) - Memoranda, notes, 1967 October - 1962 September	box 36	folder 385

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SUBJECT FILES, 1957-1967

Arrangement

SUBJECT FILES are arranged in alphabetical order. Subject files containing diverse material are arranged alphabetically by section. Office of International Affairs contains six sections, two of which - IA Program Review and OIR Self Study - are arranged in reverse chronological order.

The material within each folder is arranged in reverse chronological order.

Scope and Contents

SERIES V, SUBJECT FILES (1957-1967), consists of 3.75 linear feet of reports, drafts, correspondence, memoranda, and notes. Reports, drafts, internal Foundation memoranda, and individual IA dockets (requests

for grant action that were submitted to the Trustees for approval) which relate to program and budget planning of the IA program, are included in the subject files, Office of International Affairs. This subject also includes miscellaneous correspondence between Slater and individuals within and outside the Foundation. The miscellaneous correspondence is arranged alphabetically by individual or by his/her affiliated organization. Office of International Affairs also contains some memoranda of Richard Catalano (staff) and Charles McVicker (consultant). Office of International Affairs: miscellaneous notes, includes a memorandum (20 Mar 1961) by Waldemar Nielson on various IA program activities.

Title/Description	Instances	
Arms Control - Correspondence - Finklestein, Lawrence, 1963 October - 1958 December	box 37	folder 386
Arms Control - Correspondence - King, James E. , 1960 June - 1958 January	box 37	folder 387
Arms Control - Correspondence - Lefever, Ernest, 1963 October - 1960 February	box 37	folder 388
Arms Control - Correspondence - Leonard, L. Larry, 1960 June - 1958 January	box 37	folder 389
Arms Control - Correspondence - Miscellaneous, 1964 November - 1963 March, 1962 March - 1960 March	box 37	folder 390-391
Arms Control - Correspondence - Rock, Vincent, 1965 November - 1962 December	box 37	folder 392
Arms Control - Economics of Arms Control, 1962 March - 1961 December	box 37	folder 393
Arms Control - Grenville Clark Project, 1958 April - May	box 37	folder 394
Arms Control - Memoranda, notes, 1959 December - [n.d.]	box 37	folder 395
Arms Control - Stevenson/Teeple Report - Correspondence, 1964 November - 1963 September	box 37	folder 396
Arms Control - Stevenson/Teeple Report - Distribution, commentary, 1964 February - 1963 December	box 37	folder 397
Citizen Education on World Affairs - Correspondence - Allen, Charles, 1964 July	box 37	folder 398
Citizen Education on World Affairs - Correspondence - Huntley, James, 1966 January	box 37	folder 399
Citizen Education on World Affairs - Correspondence - Nichols, Calvin, 1965 May - 1963 December	box 37	folder 400
Citizen Education on World Affairs - List of selected organizations , 1966 May	box 37	folder 401
Civil Rights, 1967 February - 1965 March	box 37	folder 402
Communications, International, 1967 May - 1957 May	box 37	folder 403

Related Materials:

Related Materials

See also: Organization Files (Series IV), International Broadcast Institute.

Culture - Correspondence, 1964 June - 1957 August	box 38	folder 404
Culture - Memoranda, 1966 October - 1962 May, 1958 February - 1956 February	box 38	folder 405-406
Culture - Miscellaneous - RGAs, docket excerpts, proposals, 1964 December - 1955 December	box 38	folder 407
Culture - Miscellaneous - Notes, [n.d.]	box 38	folder 408
Education, 1965 June	box 38	folder 409
English as a Second Language, 1967 January - 1962 February	box 38	folder 410
Ford Foundation, new building, 1964 September - 1963 July	box 38	folder 411
A Marshall Plan for Harlem, 1976 April - 1966 November	box 38	folder 412
Miscellaneous Correspondence, A-Z, 1967-1961	box 38	folder 413-416
Office of International Affairs - Breakdown of IA Grants, 1966 September - 1963 April	box 39	folder 417
Office of International Affairs - Budget, 1967 September - 1966 March, 1963 February - 1962 March	box 39	folder 418-420
Office of International Affairs - Dockets - Fiscal Year 1966	box 40	folder 421-423
Office of International Affairs - Dockets - Fiscal Year 1965	box 40	folder 424-425
Office of International Affairs - Dockets - Fiscal Year 1964	box 40	folder 426-427
Office of International Affairs - Dockets - Fiscal Year 1963	box 41	folder 428-430
Office of International Affairs - Dockets - Fiscal Years 1962-1961	box 41	folder 431-433
Office of International Affairs - Dockets - 1960-1959	box 42	folder 434-436
Office of International Affairs - Dockets - 1956	box 42	folder 437
Office of International Affairs - General - Catalano, Richard: memoranda, 1967 June - 1965 January	box 43	folder 438-439
Office of International Affairs - General - McVicker, Charles: memoranda, 1967 May - 1966 May	box 43	folder 440-442
Office of International Affairs - General -Miscellaneous notes and grantee lists, 1965 April - 1957 January	box 43	folder 443

Scope and Contents

Includes correspondence to/from William Benton.

Office of International Affairs - IA Program Review - OD self-study, Beirut, 1967 April - 1966 August	box 44	folder 444
Office of International Affairs - IA Program Review - Commentary re strategy papers, 1966 December	box 44	folder 445
Office of International Affairs - IA Program Review - Strategy papers with commentary: Henry Kissinger, Robert Manning, 1966 December - November	box 44	folder 446-447
Office of International Affairs - IA Program Review - Reorganization, 1966 December - September	box 44	folder 448-449
Office of International Affairs - IA Program Review - Asia/Pacific, 1966 November	box 44	folder 450
Office of International Affairs - IA Program Review - Europe/Atlantic, 1966 November	box 44	folder 451
Office of International Affairs - IA Program Review - [IA administrator], 1966 November	box 44	folder 452
Office of International Affairs - IA Program Review - [IA concerns], 1966 November	box 44	folder 453
Office of International Affairs - IA Program Review - IA staff retreat: notes, 1966 November	box 44	folder 454
Office of International Affairs - IA Program Review - [proposals for U.N. and commentary on strategy paper: Lincoln Bloomfield], 1966 November	box 44	folder 455
Office of International Affairs - IA Program Review - [Proposals for U.N.: Elmore Jackson], 1966 November	box 44	folder 456
Office of International Affairs - IA Program Review - [Commentary re U.N. strategy paper: Porter McKeever], 1966 November	box 44	folder 457
Office of International Affairs - IA Program Review - IA history: Walter Ashley, James Huntley, 1966 April - 1965 December	box 44	folder 458
Office of International Affairs - OIR [Office of International Relations] Self Study - Commentary on self study documents, 1967	box 44	folder 459
Office of International Affairs - OIR [Office of International Relations] Self Study -Reports, drafts (miscellaneous), 1967 September - March	box 44	folder 460
Office of International Affairs - OIR [Office of International Relations] Self Study - Country statements, 1967 July	box 44	folder 461
Office of International Affairs - OIR [Office of International Relations] Self Study - Program paper, 1967 July	box 44	folder 462

Related Materials:**Related Materials**

See also: November and December 1966 program papers.

Population, 1959 July	box 45	folder 463
Public Service - Correspondence - McCloy, John, 1960 January	box 45	folder 464
Public Service - Correspondence - Miscellaneous, 1960 August - 1959 July	box 45	folder 465

Related Materials:**Related Materials**

See also: Public Service - Proposals - Miscellaneous (folder 468).

Public Service - Proposals - Educational Leaves for Congressional Employees, 1965 June - May	box 45	folder 466
Public Service - Proposals - Institute for International Service, 1963 October - 1961 November	box 45	folder 467
Public Service - Proposals - Miscellaneous, 1966 September - January, 1963 May	box 45	folder 468
Science - Correspondence, 1966 September - 1963 April	box 45	folder 469
Science - Drafts, correspondence, 1963 August - 1962 September	box 45	folder 470
Science - Memoranda, notes, 1966 September - 1962 May	box 45	folder 471

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TRIP NOTES, 1957-1967

Arrangement

TRIP NOTES are arranged in reverse chronological order by the inclusive dates of each trip. Within each trip, the places visited are arranged in alphabetical order. Within each folder, the material is arranged in reverse chronological order.

The trip notes of Richard Catalano, Stanley Gordon, Waldemar Nielson, and Shepard Stone are arranged in alphabetical order at the end of the series. The material within each folder is arranged in reverse chronological order.

Scope and Contents

SERIES VI, TRIP NOTES (1957-1967), consists of 1.25 linear feet of itineraries, correspondence, memoranda and notes. This material should be used in conjunction with Series II, GEOGRAPHIC FILES. The material from Slater's earlier (1958 and 1959) trips to Europe are the most extensively documented. The trip notes of Richard Catalano, Stanley Gordon, Waldemar Nielson, and Shepard Stone are filed separately at the end of the series.

Title/Description	Instances
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Europe trip, 1967 May-June - Munich, Berlin, Paris - notes, 1967 June - May	box 46	folder 472
Asia/Pacific trip, 1966 June-July - Australia, New Zealand - Appointments, notes, 1966 June	box 46	folder 473
Asia/Pacific trip, 1966 June-July - Australia, New Zealand - Correspondence, 1966 June - May	box 46	folder 474
Asia/Pacific trip, 1966 June-July - Australia, New Zealand - Memoranda, 1966 June	box 46	folder 475
Asia/Pacific trip, 1966 June-July - Hong Kong - Notes, 1966 August - June	box 46	folder 476
Asia/Pacific trip, 1966 June-July - Japan - Appointments, 1966 July	box 46	folder 477
Asia/Pacific trip, 1966 June-July - Japan - Center for Southeast Asian Studies, 1966 July - May	box 46	folder 478
Asia/Pacific trip, 1966 June-July - Japan - Correspondence, 1966 July - 1965 November	box 46	folder 479
Asia/Pacific trip, 1966 June-July - Japan - Memoranda, 1966 July	box 46	folder 480
Asia/Pacific trip, 1966 June-July - Japan - Notes, 1966 July	box 46	folder 481
Asia/Pacific trip, 1966 June-July - Korea - Appointments, 1966 July - June	box 46	folder 482
Asia/Pacific trip, 1966 June-July - Korea - Correspondence, 1966 June	box 46	folder 483
Asia/Pacific trip, 1966 June-July - Korea - Memorandum, notes, 1966 July	box 46	folder 484
Asia/Pacific trip, 1966 June-July - Taiwan - Correspondence, 1966 July - June	box 46	folder 485
Europe trip, 1966 February - Switzerland, London - Appointments, correspondence, 1966 February - 1965 November	box 46	folder 486
Europe trip, January 1965 - Berlin - Notes, correspondence, 1965 January - 1964 December	box 46	folder 487
Europe trip, January 1965 - London, Paris, Berlin - Itinerary, appointments, 1965 January	box 46	folder 488
Europe trip, January 1965 - Paris - Memoranda, 1965 January	box 46	folder 489
Europe trip, 1965 June-July - London - Appointments, correspondence, 1965 July - June	box 46	folder 490
Europe trip, 1965 June-July - Paris - Appointments, 1965 July - June	box 46	folder 491
Europe trip, 1965 June-July - Atlantic Institute/Young Leaders Project, 1965 July - June	box 46	folder 492

Related Materials:

Related Materials

See also: Organization Files (Series IV), Atlantic Institute;
Geographic Files (Series II), Europe/Atlantic, Young
Leaders Project.

Europe & Soviet Union trip, 1964 August-October - Itinerary, 1964 August	box 46	folder 493
Europe & Soviet Union trip, 1964 August-October - Berlin - Appointments, 1964 September	box 46	folder 494
Europe & Soviet Union trip, 1964 August-October - Bucharest/Budapest - Correspondence, memoranda, background, 1964 september - August	box 46	folder 495
Europe & Soviet Union trip, 1964 August-October - Italy - Appointments, background material, 1964 October - May	box 46	folder 496
Europe & Soviet Union trip, 1964 August-October - Moscow - Correspondence, 1964 August	box 46	folder 497
Europe & Soviet Union trip, 1964 August-October - Correspondence, post-trip, 1965 August - 1964 October	box 46	folder 498
Europe & Soviet Union trip, 1964 August-October - Slater/Shulman (Mrs. Colette) notes, 1964 October - August	box 46	folder 499
Europe trip, 1964 January - Background material, 1963 August - May	box 46	folder 500
Europe trip, 1964 January - London, Paris - Appointments, 1964 January	box 46	folder 501
Europe trip, 1964 January - London - Correspondence, memoranda, 1964 January - 1963 May	box 46	folder 502
Europe trip, 1964 January - Paris - Correspondence, notes, 1964 January - 1963 December	box 46	folder 503
Europe trip, 1964 January - Paris - Maison des Sciences de l'Homme, 1964 January	box 46	folder 504
Europe trip, 1964 January - Spain - Correspondence, 1964 September - 1963 April	box 46	folder 505
Washington trip, 1964 - Appointments: 11-12 November 1964, 22 June 1964, 30 April-4 May 1964, 1964	box 46	folder 506

Related Materials:

Related Materials

See also: Meeting Files (Series III), Meetings: NAS
Committee for Science Cooperation, Taiwan.

Asia/Pacific trip, 1963 September - Japan - Correspondence, 1963 January - 1962 September	box 47	folder 507
Asia/Pacific trip, 1963 September - Japan - Memoranda, notes, 1963 September	box 47	folder 508

Asia/Pacific trip, 1962 September-November - Correspondence, 1962 October - September	box 47	folder 509
Asia/Pacific trip, 1962 September-November - Itineraries, [n.d.]	box 47	folder 510
Asia/Pacific trip, 1962 September-November - Australia, Hawaii - Memoranda, 1962 October	box 47	folder 511
Asia/Pacific trip, 1962 September-November - Hong Kong - Correspondence, notes, 1962 November - October	box 47	folder 512
Asia/Pacific trip, 1962 September-November - India - Correspondence, notes, 1962 November - September	box 47	folder 513
Asia/Pacific trip, 1962 September-November - Japan - Memoranda, 1962 October	box 47	folder 514
Europe trip, 1960 April-June - Background material, 1960 March - 1958 December	box 47	folder 515
Europe trip, 1960 April-June - Correspondence, 1960 May - March	box 47	folder 516
Europe trip, 1960 April-June - Itineraries, 1960 April	box 47	folder 517
Europe trip, 1960 April-June - Memoranda, 1960 June - April	box 47	folder 518
Europe trip, 1960 April-June - Post-trip notes, memoranda, 1960 November - June	box 47	folder 519
Europe trip, 1960 April-June - Great Britain - Background material, 1960 May - February	box 47	folder 520
Europe trip, 1960 April-June - Helsinki - Background material, 1960 May - April	box 47	folder 521
Europe trip, 1960 April-June - The Netherlands - Background material, 1959 December - February	box 47	folder 522
Europe trip, 1960 April-June - Yugoslavia - Background material, 1960 April - 1959 October	box 47	folder 523
Europe trip, 1960 April-June - Yugoslavia - Notes, 1960 April	box 47	folder 524
Europe trip, 1959 May-June - Itineraries, 1959 April	box 47	folder 525
<u>Related Materials:</u> Related Materials See also: Chronological Files (Series I), European trip, 1959 May-June.		
Europe trip, 1959 May-June - Basel, Switzerland - Memoranda, 1959 May	box 47	folder 526
Europe trip, 1959 May-June - Belgium - Memoranda, 1959 June	box 47	folder 527
Europe trip, 1959 May-June - France - Memoranda, 1959 June	box 47	folder 528
Europe trip, 1959 May-June - Germany (Berlin, Bonn) - Memoranda, 1959 June - May	box 47	folder 529

Europe trip, 1959 May-June - London - Memoranda, 1959 June	box 47	folder 530
Europe trip, 1959 May-June - Rome - Memoranda, 1959 May	box 47	folder 531
Europe trip, 1958 February-March - Background material, 1957 December - September	box 47	folder 532
Europe trip, 1958 February-March - Correspondence, 1958 March - January	box 47	folder 533
Europe trip, 1958 February-March - Itinerary, 1958 February	box 47	folder 534
Europe trip, 1958 February-March - Memoranda, 1958 March - February	box 47	folder 535
Europe trip, 1958 February-March - Post-trip correspondence, 1958 April - February	box 47	folder 536

Richard Catalano trip files, 1966

Arrangement

The material within each folder is arranged in reverse chronological order.

Title/Description	Instances	
Europe trip, 1966 - London, Paris, Geneva, Barcelona - Memoranda, appointments, 1966 July - April	box 48	folder 537

Stanley Gordon trip files, 1959

Arrangement

The material within each folder is arranged in reverse chronological order.

Title/Description	Instances	
Europe trip, 1959 - Bologna - Memoranda, 1959 November	box 48	folder 538
Europe trip, 1959 - Frankfurt - Memoranda, 1959 November	box 48	folder 539
Europe trip, 1959 - The Hague - Memoranda, 1959 October	box 48	folder 540
Europe trip, 1959 - Helsinki - Memoranda, 1959 October	box 48	folder 541
Europe trip, 1959 - London - Memoranda, 1959 October	box 48	folder 542
Europe trip, 1959 - Oslo - Memoranda, 1959 October	box 48	folder 543
Europe trip, 1959 - Paris - Memoranda, 1959 October	box 48	folder 544

Waldemar Nielsen trip files, 1959

Arrangement

The material within each folder is arranged in reverse chronological order.

Title/Description	Instances	
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Europe trip, 1959 - Athens, Greece - Memoranda, 1959 July - June

box 48

folder 545

Shepard Stone trip files, 1957, 1959

Arrangement

The material within each folder is arranged in reverse chronological order.

Title/Description	Instances	
Europe trip, 1959 - Brussels - Memoranda, 1959 October	box 48	folder 546
Europe trip, 1959 - London - Memoranda, 1959 October	box 48	folder 547
Europe trip, 1959 - Paris - Memorandum, 1959 October	box 48	folder 548
Europe trip, 1959 - Rome - Memoranda, 1959 October	box 48	folder 549
Europe trip, 1957 - Background material for speech, 1957 October - November	box 48	folder 550

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