



William and Flora Hewlett Foundation records

This finding aid was produced using ArchivesSpace on December 16, 2020.

Describing Archives: A Content Standard

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

Table of Contents

Summary Information	3
Biographical / Historical	3
Scope and Contents	4
Arrangement	5
Administrative Information	5
Controlled Access Headings	6
Collection Inventory	7
President's Office	7
Photographs	13
Published Material	14
Conflict Resolution Program	16
Oral History Project	16
Transcripts	16
Background Materials	17
Annual Reports	19
Board of Directors Meeting Dockets	19
Grant Products	23
Children and Youth	23
Education	23
Environment	30
Global Development	30
US-Latin American Relations	37
Performing Arts	37
Philanthropy	37
Population	38
Special Projects	38
San Diego School Reform	39
Bay Area School Reform Collaborative (BASRC)	41
San Francisco Bay Area Performance Space	46
William and Flora Hewlett Foundation Audiovisual Material	50
Oversize Material	68

Summary Information

Repository:	Rockefeller Archive Center
Creator:	William & Flora Hewlett Foundation
Title:	William and Flora Hewlett Foundation records
ID:	FA1501
Date [inclusive]:	1966-2014
Physical Description:	32.36 Cubic Feet
Language of the Material:	English .

[^ Return to Table of Contents](#)

Biographical / Historical

William (Bill) Hewlett was a founding partner of the Hewlett-Packard Company which was started in 1939. Longtime supporters of environmental and social-issue non-profit groups as well as the performing arts, he and his wife Flora formed the Hewlett Foundation on November 27, 1966. The Foundation began with only three trustees: Bill and Flora Hewlett along with their son, Walter. In the early days, it was very much a small family foundation, with many of the giving considerations reflecting the Hewletts' personal philanthropic giving and decisions being made during meetings in the family living room.

The Hewlett Foundation hired its first executive director, John May, in 1974. May had formerly been the director of the San Francisco Foundation in which Bill Hewlett had long been involved. Under May's leadership the Foundation formalized the application review procedure and expanded its board leadership outside of the Hewlett family. He also served to begin an increase of the Foundation's staff hiring a variety of consultants to assist the Foundation in its different program areas. One of these consultants, Ted Lobman, became the Foundation's first full-time program officer with his focus being on education. One of the key tenets, both of the Hewlett-Packard Company and the Hewlett Foundation was a management style that became known as the "HP Way". This management style stressed an informal work environment where the working groups were given independence and latitude in decision making as well as a focus on the interpersonal connections, stressing that coworkers should care for one another and their communities. Though there was no formal system of programs, under the leadership of Bill and Flora Hewlett, the Foundation focused in five main issues: health care, environment, population, education, and quality of life in the San Francisco Bay Area.

Flora Hewlett died in 1977 and upon her death, almost the entirety of her estate went to the Foundation increasing its endowment exponentially. At the same time, Bill Hewlett stepped away from day-to-

day management at Hewlett-Packard and stepped into the role of board chair at the Foundation while Roger Heyns took over the role of president of the Foundation from John May. During his tenure at the Foundation he reshaped it from the small family foundation that made decisions based on organizations known to the president and board members, to a large foundation that used a formal procedure and professional staff to seek out programs that were most deserving in the targeted areas that the Foundation chose to support. Under Heyns the Foundation ended their program support for healthcare (he felt the field was too amorphous and already being well funded by other foundations) and expanded into funding in the area of conflict resolution and began a program on US-Mexico relations.

In 1993, David Gardner took over as president of the Foundation upon Roger Heyns' retirement. As HP stock increased in price, Gardner developed an investment strategy that proved highly successful for the Foundation and led to rapid growth in the Foundation's assets. Under Gardner's leadership, term limits by program staff were also formalized. The Foundation had long encouraged term limits for the Foundation to increase new ideas at the Foundation while trying to avoid having program officers be too overly connected to grantees. This process was formalized under Gardner limiting program officer's terms to six years (with a possible three years extension given by the board). This was extended to eight years in 2005.

Paul Brest took over leadership in the Foundation in 2000, and the following year Bill Hewlett passed away. Upon Hewlett's death, the assets of the Foundation almost tripled, making it the fifth largest private foundation in the country. Paul Brest remained as Foundation president until 2012. Under his leadership the Foundation continued its grant making in the fields it was in while expanding their initiatives to include work in the areas of climate change and the use of open education resources. The Foundation also during this time merged its programs on global development and population (about 2008) and moved into their new headquarters in Menlo Park, California.

Larry Kramer, a former dean at Stanford Law School, took over as Foundation president in 2012. Under his leadership, the Foundation has added to new time-bound initiatives examining the challenges of cybersecurity and addressing the problem of the increasing polarization in politics and its role on the effectiveness of the US government.

[^ Return to Table of Contents](#)

Scope and Contents

The William and Flora Hewlett Foundation records documents the foundation's early history and programs. The majority of the material is biographical in nature, with only a small amount of grant-related records which can be found in the Grant Products series.

[^ Return to Table of Contents](#)

Arrangement

The William and Flora Hewlett Foundation records are arranged as received, represented by following series:

Series 1: President's Office, 1967-2014

Series 2: Photographs, 1980-2005

Series 3: Published Material, 1966-2016

Series 4: Conflict Resolution Program, 1984-2004

Series 5: Oral History Project, 1995-2004

Series 6: Annual Reports, 1966-2008

Series 7: Board of Directors Meeting Dockets, 2000-2014

Series 8: Grant Products, 1999-2012

Series 9: San Diego School Reform, 1998-2004

Series 10: Bay Area School Reform Collaborative (BASRC), 1994-2004

Series 11: San Francisco Bay Area Performance Space, 1986-2012

Series 12: Audio Visual Material, 1998-2012

Series 13: Oversize Material, 2005-2012

[^ Return to Table of Contents](#)

Administrative Information

Publication Statement

Rockefeller Archive Center

15 Dayton Avenue
Sleepy Hollow 10591
archive@rockarch.org

URL: <http://www.rockarch.org>

Immediate Source of Acquisition

Donated by the William and Flora Hewlett Foundation in 2019.

Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

When requesting to view audiovisual material, please refer to the Title and the AV Number (example: AV 1916). Researchers are asked to check the "Restrictions" note for each Title. If a Title does not currently have an access copy, please contact a RAC archivist for further instruction.

Conditions Governing Use

The William and Flora Hewlett Foundation retains legal title, copyright and literary property rights. The Hewlett Foundation grants the RAC the ability to give permission to researchers the right to quote and cite material from the RAC in their publication. Requests to reproduce material in its entirety will be referred to the Hewlett Foundation.

[^ Return to Table of Contents](#)

Controlled Access Headings

- Teachers--Training of
- Educational evaluation -- California -- San Diego (Calif.)
- English language -- Study and teaching
- Equality -- Education -- United States
- Education -- Standards
- Economic development
- Economic policy
- Global Development
- United States -- Relations -- Latin America
- Performing arts
- Population

- San Diego (Calif.)

Collection Inventory

President's Office, 1967-2014

Title/Description	Instances	
Annual Report, 1967-1976	box 1	folder 1
Scope and Contents Spreadsheets on grants made, sorted by program and by recipient.		
President's Statements, 1976-1996	box 1	folder 2-3
Scope and Contents President's Statements, 1976-1999 (Reprinted May 1999). This is a bound compilation of all the "President's Statements" printed as an introduction to each Hewlett Foundation Annual Report. Two copies.		
Planning - Strategic Planning Memos to David P. Gardner, 1997-1998	box 1	folder 4
Scope and Contents From a "Three Memos" exercise, to David Gardner from the program directors (Performing Arts, Education, Family and Community Development, U.S. - Latin American Relations, Conflict Resolution, Environment, and Population). First written in June/July 1997 and then revised in January/February 1998.		
Planning - Request for Planning Information, 1999-2000	box 1	folder 5
Scope and Contents Memo from Paul Brest to staff, July 26, 1999.		
Planning - Education, 1999-2000	box 1	folder 6
Scope and Contents Review of K-12 Programs: Background Materials, Social Policy Research Associates Education Program Objectives, Assessment, and Forward Planning Memo to Paul Brest from Ray Bacchetti and Ida Oberman, October 7, 1999		

Brief Thoughts on Directions for the Foundation's K-12 Education Program, memo to Ray Bacchetti, Ida Oberman, and David L. Kripp, February 16, 2000

Toward an Education Agenda for the Hewlett Foundation, David L. Kripp, February 2000

Toward a Higher Education Agenda for Foundations, David L. Kripp, January 2000

The Future of the Hewlett Foundation Education Program, Ida Oberman to David Krip, Paul Brest, Ray Bacchetti Michael Smith, Education Program: Notes for Board Meeting (February 11, 2001)

Planning - United States-Latin America Relations, 1999-2000	box 1	folder 7
-------------------------------------------------------------	-------	----------

Scope and Contents

U.S.-Latin American Relations Program overview

U.S.-Latin American Relations Program Strategic Planning Ideas David Lorey

Report to the William and Flora Hewlett Foundation on the Program on U.S.-Latin American Relations, John H. Coatsworth, Harvard University, September 2000.

Current Grants; Current Collaborative Grants, no date

Email from David Lorey to Paul Brest, Subject: Memo of Jan. 19 (Review and Strategic Planning)

Memo to Board of Directors from Paul Brest Strategic Planning for U.S. Latin American Relations Program, October 7, 2000.

Planning - Population Program, 1999-2000	box 1	folder 8
------------------------------------------	-------	----------

Scope and Contents

Population Program Summary

2000 Budget Planning Memorandum, Population Program

Population Program Review

Planning - Performing Arts, 1999-2000	box 1	folder 9
---------------------------------------	-------	----------

Scope and Contents

Response to July 26, 1999 Memo, Melanie Beene to Paul Brest

Performing Arts Program

Outline of January 2000 meeting with Paul Brest and Susan Bell

Planning outline and timeline, Melanie Beene to Paul Brest and Susan Bell, January 26, 2000

Planning - Family and Community Development, 1999-2000

box 2

folder 10

Scope and Contents

Program Summary

Response to July 26 Memo, Alvertha Penny to Paul Brest, October 8, 1999

Background Paper on a Proposed Asset Accumulation Funding Category and an Update on Local and National IDA Programs, Alvertha Penny to Paul Brest, November 29, 1999

Comparison of Funders, Alvertha Penny to Paul Brest, December 22, 1999

Proposed Consultants for Strategic Planning Process, Alvertha Penny and Renu Karir to Paul Brest, January 19, 2000

Strategic Planning Process Experts, Thoughtful Observers and Critics (Revised) List, Alvertha Penny to Paul Brest and Susan Bell, February 4, 2000

Recommendations for Consultant: Cluster Evaluation of Employment Development Grantees, Alvertha Penny to Paul Brest, February 14, 2000.

Strategic Planning Process Experts, Thoughtful Observers and Critics (Revised) List, Alvertha Penny to Paul Brest and Susan Bell, February 22, 2000

Meeting Notes: Family and Community Development Neighborhood Revitalization Strategic Planning Advisory Meeting, Tuesday, June 13, 2000

Documents from Disadvantage Children and Youth Strategic Planning Advisory Meeting, New York, October 10-11, 2000

Documents from Disadvantaged Children and Youth Strategic Planning Advisory Meeting, Palo Alto, October 19-20, 2000

Planning - Program Officer Meeting, 1999-2000

box 2

folder 11

Scope and Contents

Problem Solving based on a draft of a work in progress by Paul Brest and Linda Hamilton-Krieger

Exhibits 1-8: Draft budget memoranda from the eight programs, 1999-2000

Presidential Transition, 1999

box 2

folder 12

Scope and Contents

Organization Charts

Letter from Paul Brest to Walter Hewlett re: board meeting and proposed new administration positions (July 12, 1999)

Miscellaneous correspondence about transition, new hires, people to meet, Annenberg and Bay Area School Reform Collaborative

Neighborhood Improvement Initiative, 2000-2002

box 2

folder 13-14

Scope and Contents

Neighborhood Improvement Initiative (1999)

One East Palo Alto Neighborhood Improvement Initiative Community Plan. The Community of Palo Alto with assistance from the Peninsula Community Foundation, et. al. June 26, 2000.

Revised Resource List Prepared for NII Planning Groups: Programs Serving East Palo Alto.

Haas Center for Public Service at Stanford University. April 25, 2000.

Community Profile: East Palo Alto. Haas Center for Public Service, Stanford University. October 2002.

Social Policy Research, 2000

box 2

folder 15

Scope and Contents

Evaluation of K-12 Education Grantmaking at the William and Flora Hewlett Foundation, Social Policy Research (March 27, 2000)

Foundation Initiatives for Children, 2002

box 2

folder 16

Scope and Contents

Public/Private Ventures, Foundation Initiatives for Children,
Youth and Families: A View of the Landscape (October
2002)

Strategic Plans, 2003	box 2	folder 17
-----------------------	-------	-----------

Scope and Contents

Susan Bell, Strategic Plans for 2003.

President's Memos, 2000-2008	box 3	folder 18-19
------------------------------	-------	--------------

President's Memos, 2009-2014	box 3	folder 20
------------------------------	-------	-----------

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2025.

Between Meetings Newsletter, 2003-2005	box 3	folder 21
----------------------------------------	-------	-----------

Board Minute Notes, 2005-2006	box 3	folder 22
-------------------------------	-------	-----------

Scope and Contents

Nancy Strausser, Assistant to the President, handwritten
notes in advance of the Board meeting minutes.

Program Memoranda, 2006-2009	box 3	folder 23
------------------------------	-------	-----------

Program Associate Grantmaking Manual, 2009 September 4	box 3	folder 24
--------------------------------------------------------	-------	-----------

New Building 2121 Sand Hill Road, 1998-2001	box 3	folder 25
---------------------------------------------	-------	-----------

Scope and Contents

Memo to staff "The Buck Estate" (August 7, 1998)

Contact sheet photographs of site preparation "If You Build
it They Will Come" (2001)

"New Office Plans for Hewlett Foundation" Photocopy of
clipping.

Newsletters, 2004-2006	box 3	folder 26
------------------------	-------	-----------

Financial Statements, 2002-2010	box 3	folder 27
---------------------------------	-------	-----------

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2021.

Form 990-PF, 2002-2012	box 3	folder 28
------------------------	-------	-----------

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2023.

Carnegie Medal of Philanthropy, 2005	box 4	folder 29
--------------------------------------	-------	-----------

Background Materials, 1997-1999	box 4	folder 30
---------------------------------	-------	-----------

Scope and Contents

Materials compiled to help with the oral history interviews.

Roger W. Heyns, Concept Paper: Public Policy Institute of California (1997)

Development Studies Center

Bay Area School Reform Collaborative: Annual Report (Fall 1999)

John May, 1977	box 4	folder 31
----------------	-------	-----------

Scope and Contents

Reprints of materials written by the Foundation's first president.

Stanford Hewlett Challenge, 2007-2011	box 4	folder 32
---------------------------------------	-------	-----------

Conditions Governing Access:

Conditions Governing Access

Restricted – Open in 2022.

Scope and Contents

Celebrating Transformative Philanthropy: The 10th Anniversary of the William and Flora Hewlett Foundation Gift to Stanford University (2011)

William R. Hewlett, 1976-2001	box 4	folder 33
-------------------------------	-------	-----------

Scope and Contents

William R. Hewlett to Roger W. Heyns (June 25, 1976); handwritten notes on Heyn's letter sent July 12, 1976

William R. Hewlett to Arjay Miller (August 6, 1971)

Arjay Miller, Notes for Eulogy of Bill Hewlett (January 20, 2001)

Sheet music, "Goodbyes Unnecessary-Forever Connected by Music

William R. Hewlett Memorial Service, 2001 January 20	box 4	folder 34
------------------------------------------------------	-------	-----------

William R. Hewlett National Academy of Sciences Biographical Memoir, 2001	box 4	folder 35
---------------------------------------------------------------------------	-------	-----------

William R. Hewlett Newspaper Clippings, 2001	box 4	folder 36
----------------------------------------------	-------	-----------

Scope and Contents

"Hewlett Packard Co Founder Dies" Oregonian (January 13, 2001), Section E Page 1

"High Tech Pioneer Hewlett Dies" San Francisco Chronicle (January 13, 2001) Section 1 Page 1

Newspaper Clippings, 2001-2013	box 4	folder 37
--------------------------------	-------	-----------

Newspaper Clippings - Green Building, 2004-2005	box 4	folder 38
-------------------------------------------------	-------	-----------

Scope and Contents

'Green' Buildings: Energy Efficiency, "Thoughtful Design Pay Off," San Jose Mercury News, March 30, 2004, E1.

[^ Return to Table of Contents](#)

Photographs, 1980-2005

Title/Description	Instances	
Miscellaneous, undated	box 4	folder 39
Oral History Photos, 1999	box 4	folder 40

Scope and Contents

Photos collected by Gabrielle Morris in 1999 to include in the oral histories she worked on. Mix of originals and paper prints.

Hewlett Foundation Building, undated	box 4	folder 41
--------------------------------------	-------	-----------

Scope and Contents

Photographs of HF Building prior to occupation. Envelope has names of Marvin Wax and Jo Conover.

World Neighbors Presentation, undated	box 4	folder 42
---------------------------------------	-------	-----------

Bill Hewlett Family, 1980 September	box 4	folder 43
-------------------------------------	-------	-----------

Scope and Contents

Formal portrait of whole family, September 1980.

Peter Hewlett, 1990 February	box 4	folder 44
------------------------------	-------	-----------

Scope and Contents

Formal portraits of Peter Hewlett and his wife.

Neighborhood Improvement Initiative Parade, East Palo Alto , 2000	box 5	folder 45
LBJ Presidential Library Photos, undated	box 5	

Scope and Contents

CD of 2 photos of Bill Hewlett meeting President Johnson

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

Jim Hewlett, 1991 December	box 5	folder 46
----------------------------	-------	-----------

Scope and Contents

Formal sitting portraits of Jim Hewlett taken by Carole de Gery.

Neighborhood Improvement Initiative Meeting, 2001	box 5	folder 47-50
Hewlett Foundation Picnic, 1992 April	box 6	folder 51

Scope and Contents

San Felipe Ranch (April 1992). Includes photos of Bill Hewlett and Roger Heyns.

Hewlett Foundation Dinner, undated	box 6	folder 52
------------------------------------	-------	-----------

Scope and Contents

Before 2001, includes photos of Bill Hewlett, Roger Heyns, and David Gardner.

Population Program - Africa Trip, 2005	box 6	folder 53
----------------------------------------	-------	-----------

[^ Return to Table of Contents](#)

Published Material, 1966-2016

Title/Description	Instances	
History of the Performing Arts Program by Laurie MacDougall, 1966-2016	box 6	folder 54-55

A Practical Guide to Outcome-Focused Philanthropy, 2016 November	box 6	folder 56-57
The Flora Family Foundation: The Early Years, 1998-2003 by Herant Katchadourian, 2004	box 7	folder 58
Personnel Policies Handbook, 1999 June	box 7	folder 59
No Reason to Wait: The Benefits of Greenhouse Gas Reduction in Sao Paulo and California, 2005 December	box 7	folder 60
No Reason to Wait: The Benefits of Greenhouse Gas Reduction in Sao Paulo and California CD, 2005 December	box 7	folder 60
<u>Conditions Governing Access:</u> Conditions Governing Access Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.		
Improving the Practice of Philanthropy: An Evaluation of the Hewlett Foundation's Knowledge Creation and Dissemination Strategy, 2013 September 25	box 7	folder 61
Open Educational Resource Initiative, undated	box 7	folder 62
Taking Action on Climate Change, undated	box 7	folder 63
The Hewlett Foundation in Mexico: A Growing Partnership, undated	box 7	folder 64
Solving Problems for the Common Good, undated	box 7	folder 65
The Population Program: Solving Problems for the Common Good, undated	box 7	folder 66
The Hewlett Foundation Building: Environmental Values at Work, undated	box 7	folder 67
Environmental Conflict Resolution: Strategies for Environmental Grantmakers, undated	box 7	folder 68
Collaborative Governance: A Guide for Grantmakers, undated	box 7	folder 69
Community Development: A Guide for Grantmakers on Fostering Better Outcomes through Good Process, undated	box 7	folder 70
The Flora Family Foundation - Annual Reports, 1999-2012	box 7	folder 71
Annual Brochures, 1979-2002	box 8	folder 72-73
The Founding of the William and Flora Hewlett Foundation: A History Prepared on the Occasion of its 50th Anniversary, 2016 September 1	box 8	folder 74
50 Years of Philanthropy DVD, 2016	box 8	

Conditions Governing Access:**Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

[^ Return to Table of Contents](#)

Conflict Resolution Program, 1984-2004

Title/Description	Instances	
Budget Memoranda, 1984	box 8	folder 75
Transmittal Letter, undated	box 8	folder 76
Annual Meeting, 1995-1998	box 8	folder 77-79
Annual Meeting, 2000-2004	box 9	folder 80-86

[^ Return to Table of Contents](#)

Oral History Project, 1995-2004

Scope and Contents

A thirty-year history project, 1966-1999. Conducted by Gabrielle Morris.

Transcripts, 1999-2001

Title/Description	Instances	
Series Introduction: The Past is Prologue - Interviewee List and Partial Chronology, 2001 September	box 10	folder 87
Ray Bacchetti: Invigorating Hewlett Education Programs, 1993-1999, 1999 November	box 10	folder 88
Dyke Brown, Education Consultant, 1978-1993: Teaching Ethics and Values, 1999 October	box 10	folder 89
Hugh Burroughs: New Dimensions in Regional Grantmaking, 1977-1988, 1999 August	box 10	folder 90
Alice DePalma Davis: John May and the Hewlett Foundation, 1975-1977, 1999 August	box 10	folder 91
Robert Erburu: Future Challenges and Opportunities, a Trustee's View, 1999 October	box 10	folder 92

James C. Gaither: A Trustee's View on Leadership Responsibilities, 1999 June	box 10	folder 93
David P. Gardner: Experiences as President of the Foundation, 1993-1999, 1999 November	box 10	folder 94
Eleanor Hewlett Gimon: Trustees' Growing Workload and New Responsibilities, 2000 January	box 10	folder 95
Patricia Gump: The Conflict Resolution Program and Life at the Foundation, 1979-1999, 1999 November	box 11	folder 96
James Hewlett: One-on-One Philanthropy, 1999 September	box 11	folder 97
Walter B. Hewlett: Becoming Chairman of the Board, 1966-1995, 1998-1999	box 11	folder 98
William A. Hewlett: Family Values in the Hewlett Foundation, 1972-1980, 1999 September	box 11	folder 99
Roger W. Heyns: Collected Thoughts on Grantmaking and the Hewlett Foundation, 1986-1989	box 11	folder 100
Mary Jaffe: The Next Generations - Preparing for Change, 1999 November	box 11	folder 101
Herant Katchadourian: On Trusteeship and Friendship, 1989-1999, 1999 June	box 11	folder 102
Theodore Lobman: At the Fulcrum of Educational Change, 1977-1985, 1999 August	box 11	folder 103
Arjay Miller: Hewlett Foundation Trusteeship, 1978-1995, 1999 June	box 12	folder 104
Anne Firth Murray: Developments in Environment and Population Programs, 1978-1987, 1999 September	box 12	folder 105
William Nichols: Responsibilities and Observations of the Treasurer, 1985-1999, 1999 November	box 12	folder 106
Marianne Pallotti: Vice President and Corporate Secretary, 1977-1999, 1999 January	box 12	folder 107
Alvertha Bratton Penny: Community Development Grants, 1994-1999: Investment in Leadership, 1999 November	box 12	folder 108
B. Stephen Toben: Refining and Expanding Grantmaking, 1991-1999: the Conflict Resolution Program, 1999 November	box 12	folder 109

Background Materials, 1995-2004

Title/Description	Instances	
Notes on Working Copies, 2004	box 12	folder 110
Correspondence, 2000-2003	box 12	folder 111
Series List, undated	box 12	folder 112
Legal Agreements on Use, 1999		

	box 12	folder 113
Correspondence - Bacchetti, 1999-2000	box 13	folder 114
Correspondence - Brown, 1999-2000	box 13	folder 115
Correspondence - Burroughs, 1999-2000	box 13	folder 116
Correspondence - Davis, 1999-2000	box 13	folder 117
Correspondence - Erburu, 1999-2001	box 13	folder 118
Correspondence - Gaither, 1999-2001	box 13	folder 119
Correspondence - Gardner, 1998-2000	box 13	folder 120
Correspondence - Gimon (Hewlett), 1999-2002	box 13	folder 121
Correspondence - Gump, 1999-2000	box 13	folder 122
Correspondence - Hewlett, James, 1999-2001	box 13	folder 123
Correspondence - Hewlett, Walter, 1998-2001	box 13	folder 124
Correspondence - Hewlett, William, 1999-2001	box 13	folder 125
Correspondence - Jaffe, 1999-2001	box 13	folder 126
Correspondence - Katchadourian, 1999-2001	box 13	folder 127
Correspondence - Lobman, 1999-2000	box 13	folder 128
Correspondence - Miller, 1999-2000	box 13	folder 129
Correspondence - Murray, 1999-2000	box 13	folder 130
Correspondence - Nichols, 1999-2000	box 13	folder 131
Correspondence - Pallotti, 1999-2000	box 13	folder 132
Correspondence - Penny, 1999-2000	box 13	folder 133
Correspondence - Toben, 1999-2001	box 13	folder 134
Child Development Project - Dyke Brown Interview, 1998-2000	box 13	folder 135
Neighborhood Improvement - Executive Summary: Implementation of the Regional Development and CED Project, 1990 January 17	box 13	folder 136
Conflict Resolution - Robert A. Baruch Bush Report and Commentary, 1995-1999	box 13	folder 137
Interviews - James Hewlett, Walter Hewlett, Mary Jaffe	box 13	

Conditions Governing Access:**Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access

surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

[^ Return to Table of Contents](#)

Annual Reports, 1966-2008

Title/Description	Instances	
1966-1977	box 13	folder 138-139
1978-1985	box 14	folder 140-147
1986-1992	box 15	folder 148-154
1993-1999	box 16	folder 155-161
2000-2005	box 17	folder 162-167
2006-2008	box 18	folder 168-169

[^ Return to Table of Contents](#)

Board of Directors Meeting Dockets, 2000-2014

Scope and Contents

Meeting dockets containing quarterly reports on each program area. Program areas include: conflict resolution, education, environment, global development, family and community development, performing arts, population, US-Latin American relations, and special projects.

Title/Description	Instances	
2000 July 14-17	box 18	folder 170
2000 October 15-16	box 18	folder 171
2001 February 11-12	box 18	folder 172-173
2001 October 14-15	box 19	folder 174
Carolyn Provost, 2002 January 27-28	box 19	folder 175
2002 April 14-15	box 19	folder 176
2002 July 14-15	box 19	folder 177
Carolyn Provost, 2002 October 20-21	box 19	folder 178

Scope and Contents

Includes building dedication.

John McGuirk, 2003 January 12-13	box 20	folder 179
John McGuirk, 2003 April 13-14	box 20	folder 180
John McGuirk, 2003 July 13-14	box 20	folder 181
John McGuirk, 2003 October 19-20	box 20	folder 182
John McGuirk, 2004 January 25-26	box 20	folder 183
John McGuirk, 2004 April 4-5	box 21	folder 184
Carolyn Provost, 2004 July 11-12	box 21	folder 185
Carolyn Provost, 2004 October 24-25	box 21	folder 186-187
John McGuirk, 2005 February 27-28	box 21	folder 188
Carolyn Provost, 2005 June 19-20	box 21	folder 189
Carolyn Provost, 2005 September 8-10	box 22	folder 190
2005 October 16-17	box 22	folder 191-192
Linda Clayton, 2005 October 16-17	box 30	folder 228-229
Nancy Strausser, 2006 February 26-27	box 22	folder 193
Jean McCall, 2006 June 18-19	box 22	folder 194
2006 October 15-16	box 30	folder 230-231
Nancy Strausser, 2006 October 15-16	box 23	folder 195-196
Nancy Strausser, 2007 February 25-26	box 23	folder 197
Jean McCall, 2007 November 18-19	box 23	folder 198
Nancy Strausser, 2008 March 16-17	box 23	folder 199
Carolyn Provost, 2008 July 20-21	box 24	folder 200
Megan Mermis, 2008 September 9-12	box 24	folder 201
Nancy Strausser, 2008 November 16-17	box 24	folder 202
Nancy Strausser, 2009 March 29-30	box 24	folder 203
Megan Mermis, 2009 March 29-30	box 25	folder 204
Nancy Strausser, 2009 July 19-20	box 25	folder 205
Retreat - Megan Mermis, 2009 September 15-17	box 25	folder 206

Jean McCall, 2009 November 15-16	box 25	folder 207
Megan Mermis, 2010 March 21-22	box 26	folder 208
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted - Open in 2021.		
Connie Bassett, 2010 March 21-22	box 26	folder 209
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted - Open in 2021.		
Connie Bassett, 2010 July 18-19	box 26	folder 210
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted - Open in 2021.		
Megan Mermis, 2010 September 13-15	box 26	folder 211
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted - Open in 2021.		
Nancy Strausser, 2010 November 14-15	box 26	folder 212
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted - Open in 2021.		
2010 November 14-15	box 27	folder 213
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted - Open in 2021.		
Megan Mermis, 2011 March 20-21	box 27	folder 214
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted - Open in 2022.		
2011 July 17-18	box 27	folder 215
<u>Conditions Governing Access:</u>		

Conditions Governing Access

Restricted - Open in 2022.

Nancy Strausser, 2011 November 13-14

box 27

folder 216

Conditions Governing Access:**Conditions Governing Access**

Restricted - Open in 2022.

Eric Brown, 2011 November 13-14

box 28

folder
217-218Conditions Governing Access:**Conditions Governing Access**

Restricted - Open in 2022.

Megan Mermis, 2012 March 18-19

box 28

folder 219

Conditions Governing Access:**Conditions Governing Access**

Restricted - Open in 2023.

Sarah Singh, 2012 July 15-16

box 28

folder 220

Conditions Governing Access:**Conditions Governing Access**

Restricted - Open in 2023.

Sarah Singh, 2012 September 10-13

box 28

folder 221

Conditions Governing Access:**Conditions Governing Access**

Restricted - Open in 2023.

Family Version, 2012 September 10-13

box 28

folder 222

Conditions Governing Access:**Conditions Governing Access**

Restricted - Open in 2023.

Library, 2013 March 17-18

box 28

folder 223

Conditions Governing Access:**Conditions Governing Access**

Restricted - Open in 2024.

Jon Jeter, 2013 July 21-22

box 29

folder 224

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2024.

Jon Jeter, 2013 November 10-11	box 29	folder 225
--------------------------------	--------	------------

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2024.

Communications, 2014 March 16-17	box 29	folder 226
----------------------------------	--------	------------

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2025.

Communications, 2014 July 13-14	box 29	folder 227
---------------------------------	--------	------------

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2025.

[^ Return to Table of Contents](#)

Grant Products, 1999-2012

Scope and Contents

Gaps in numbers due to electronic only copies.

Children and Youth, 2005

Title/Description

Instances

CH-1 On Your Own Without A Net: The Transition to Adulthood for Vulnerable Populations - Osgood, Foster, Flanagan (2002-8268), 2005

box 31 folder 232

Education, 1999-2012

Title/Description

Instances

E-1 Passing the Torch: Strategies for Innovation in Community College ESL, Executive Summary - Chrisman, Crandall (2004-441), 2007

box 31 folder 233

E-2 The Cleveland Literacy System: A Comprehensive Approach to Changing Instructional Practice - Williams (2004-5017), 2005

box 31 folder 234

E-3 Using Student-Assessment Results to Improve Instruction: Lessons from a Workshop - Murnane, Sharkey, Boudett (2001-7090), 2005	box 31	folder 235
E-4 The "Data Wise" Improvement Process: Eight Steps for Using Test Data to Improve Teaching and Learning - Boudett, City, Murnane (2001-7090), 2006	box 31	folder 236
E-5 Teaching Educators How to Use Student Assessment Data to Improve Instruction - Boudett, Murnane, City (2001 -7090), 2005	box 31	folder 237
E-6 Tough Choices in Designing a Formative Assessment System - Sharkey, Murnane (2001-7090), 2006	box 31	folder 238
E-7 Inquiry at Different Organizational Levels: Teachers as Reflective Practitioners - Ramirez (2004-4219), 2006 January	box 31	folder 239
E-7 Data-Driven Instruction: A View from the Bottom Up - Young (2004-4219), 2005 April	box 31	folder 240
E-8 The Coach's Role as a Boundary Spanner: Brokering Information and Building Legitimacy - Coggins (2004-4219), 2004 April	box 31	folder 241
E-9 Improving Instructional Capacity through School-Based Reform Coaches - Coggins, Stoddard, Cutler (2004-4219), 2003 April	box 31	folder 242
E-10 Towards Evidence-Based Instructional Practice - Young (2004-4219), 2004 November	box 31	folder 243
E-11 Coaching as a Districtwide Reform Strategy - Coggins (2004-4219), 2004 October	box 31	folder 244
E-12 Diffusion of Instructional Innovations in Schools: The Case of Knowledge for Teaching Reading to English Language Learners - Ramirez (2004-4219), 2005 March	box 31	folder 245
E-13 Teachers' Use of Data: Embedded Contexts and Instructional Logics - Young (2004-4219), 2005 September	box 31	folder 246
E-14 Passing the Torch: Strategies for Innovation in Community College ESL - Chrisman, Crandall (2004-4441), 2007	box 31	folder 247
E-15 California Community Colleges Struggle to Meet the Challenges of the State's Underprepared Workforce - California Tomorrow (2003-9029), 2007	box 31	folder 248
E-16 Rules of the Game: How State Policy Creates Barriers to Degree Completion and Impedes Student Success in the California Community Colleges - Shulock, Moore (2005-6787), 2007 February	box 31	folder 249
E-17 Can California Import Enough College Graduates to Meet Workforce Needs? - Johnson, Reed (2006-8194), 2007	box 31	folder 250
E-18 California Community Colleges: Making Them Stronger and More Affordable - Zumeta, Frankle (2006-7724), 2007	box 31	folder 251

E-23 The Role of Districts in Fostering Instructional Improvement: Lessons from Three Urban Districts Partnered with the Institute for Learning - Marsh, Kerr, Ikemoto (2002-7991), 2005	box 31	folder 252
E-24 An International Episode - James, The Internet Archive: The Internet Bookmobile (2003-9312), 2005	box 31	folder 253
E-25 Old Christmas - Irving, The Internet Archive: The Internet Bookmobile (2003-9312), 2005	box 31	folder 254
E-26 From Blueprint to Reality: San Diego's Education Reforms - Betts, Zau, King (2003-8426), 2005	box 31	folder 255
E-27 Basic Education Online: Identifying High-Quality Developmental Education and ESOL Courses for the Open-Content Environment - League for Innovation in the Community College (2004-5012), 2005	box 31	folder 256
E-28 A Difficult Balance: Incentives and Quality Control in Alternative Certification Programs - Johnson, Birkeland, Peske (2002-7178), 2005	box 31	folder 257
E-29 The District Role in Instructional Improvement: A Case Study of High School Reform in San Diego City Schools - Husbands (2002-8322), 2005 September	box 31	folder 258
E-35 Toward a K-20 Student Unit Record Data System for California - Vernez, Krop, Vuollo (2006-8637), 2008	box 31	folder 259
E-36 Answering the Question that Matters Most: Has Student Achievement Increased Since No Child Left Behind? - Center on Education Policy (2006-7911), 2007	box 31	folder 260
E-37 Torchlights in ESL: Five Community Profiles - Zachry, Dibble, Seymour (2004-4441), 2007	box 31	folder 261
E-40 Students First: Renewing Hope for California's Future - Governor's Committee on Education Excellence (2006-9108), 2007 November	box 31	folder 262
E-41 Students First: Renewing Hope for California's Future, Technical Report - Governor's Committee on Education Excellence (2006-9108), 2007 November	box 31	folder 263
E-42 Answering the Knock of Opportunity: Addressing the Data Needs for California's English Learners - Perez (2006-8421), 2008 February	box 31	folder 264
E-43 Funding Formulas for California Schools: Simulations and Supporting Data - Rose, Sengupta, Sonstelie, 2008 January	box 31	folder 265
E-43 Report to the Hewlett Foundation - Narrative, Work Plan and Progress, Financials, CAL-PASS Strategic Plan - California Partnership for Achieving Student Success (2005-7397), 2007	box 31	folder 266
E-44 The Need for Adequate Resources for At-Risk Children - Allgood (2003-9099), 2006 August	box 31	folder 267

E-45 Invest in Success: How Finance Policy Can Increase Student Success at California's Community Colleges - Shulock, Moore (2005-6787), 2007 October	box 31	folder 268
E-51 California's K-12 Public Schools: How Are They Doing? - Carroll, Krop, Arkes (2003-9643), 2005	box 32	folder 269
E-55 Choosing Better Schools: A Report on Student Transfers under the No Child Left Behind Act - Brown, Citizen's Commission on Civil Rights (2002-8440), 2004	box 32	folder 270
E-60 Report to the Hewlett Foundation on Development of Strategic Plan for CAL-PASS - Phillips, 2007 December	box 32	folder 271
E-66 Opening Doors: Getting Back on Track: Effects of a Community College Program for Probationary Students - Scrivener, Sommo, Collado (2006-7928), 2009 April	box 32	folder 272
E-68 The Benefits to Taxpayers from Increases in Students' Education Attainment - Carroll, Erkut (2005-6208), 2009	box 32	folder 273
E-83 Promising Practices for Middle School English Learners - Walqui (2007-8567), 2009 September	box 32	folder 274
E-84 Policies and Practices to Improve Student Preparation and Success - Bueschel, Venezia (2006-7913), 2009	box 32	folder 275
E-90 Using Student Data to Improve Teaching and Learning: Findings from an Evaluation of the Formative Assessments of Student Thinking in Reading (FAST-R) Program in Boston Elementary Schools - Quint, Sepanik, Smith (2006-8569), 2008	box 32	folder 276
E-91 Educating California: Choices for the Future - Johnson (2007-1419), 2009	box 32	folder 277
E-115 Ten-Year Trends in California's Dropout and Graduate Rates - Rumberger, 2009 August	box 32	folder 278
E-116 Ethnic and Gender Difference in California High School Graduation Rates - Rumberger, Rotermund (2009-3973), 2009 March	box 32	folder 279
E-117 High School Dropouts and the Economic Losses from Juvenile Crime in California - Belfield, Levin (2009-3973), 2009 September	box 32	folder 280
E-119 Closing the Achievement Gap: Report of Superintendent Jack O'Connell's California P-16 Council - California Department of Education (2007-1413), 2008 January	box 32	folder 281
E-229 A California Education Policy Convening: Getting from Facts to Policy - EdSource (2007-1414), 2007 October 19	box 32	folder 282
E-230 School Resources and Academic Standards in California: Lessons from the Schoolhouse - Rose, Sonstelie, Reinhard (2001-6649), 2006	box 32	folder 283
E-231 School Budgets and Student Achievement in California: The Principal's Perspective - Rose, Sonstelie, Richardson (2001-6649), 2004	box 32	folder 284

E-232 High Expectations, Modest Means: The Challenge Facing California's Public Schools - Rose, Sonstelie, Reinhard (2001-6649), 2003	box 32	folder 285
E-233 Californians and Education - PPIC Statewide Survey (2005-5652), 2007	box 32	folder 286
E-236 Getting Down to Facts: School Finance and Governance in California - Loeb, Bryk, Hanushek (2005-6237), 2007 March	box 32	folder 287
E-236B Getting Down to Facts Conference (2005-6237), 2007	box 32	folder 288
E-235 First to Worst - Learning Matters (2002-7864), 2004	box T1	
<p><u>Conditions Governing Access:</u> Conditions Governing Access</p> <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
E-235D First to Worst - Trailer Only (2002-7864)	box 32	
<p><u>Conditions Governing Access:</u> Conditions Governing Access</p> <p>Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.</p>		
E-237 The Next Big Test - Washington Monthly (2011-6429), 2012	box 32	folder 289
E-246 Teaching and California's Future: The Status of the Teaching Profession: Research Findings and Policy Recommendations - Center for the Future of Teaching and Learning (1998-2274), 1999	box 32	folder 290
E-247 California's Teaching Force: Key Issues and Trends - Guha, Campbell, Humphrey (2000-4721), 2006	box 32	folder 291
E-248 Dissemination of Findings and Recommendations: Promising Practices for Middle School English Learners in California - Walqui (2010-5480), 2011 November	box 32	folder 292
E-249 Tough Liberal: Albert Shanker and the Battles over Schools, Unions, Race, and Democracy - Kahlenberg (2002-8436), 2007	box 32	folder 293
E-250 The Status of the Teaching Profession - Wechsler, Tiffany-Morales, Campbell (2000-4721), 2007	box 32	folder 294
E-251 The Status of the Teaching Profession - Shields, Humphrey, Wechsler (2000-4721), 2001	box 32	folder 295

E-252 The Status of the Teaching Profession: An Update to the Teaching and California's Future Task Force - Shields, Esch, Humphrey (1998-2274), 2000	box 32	folder 296
E-330 Class and Schools: Using Social, Economic, and Educational Reform to Close the Black-White Achievement Gap - Rothstein (2003-9099), 2004	box 32	folder 297
E-331 Legal Report: Analysis of California and Federal Laws Governing Release of Educational Data to Researchers - Greene, Perkins (2006-8260), 2007 October 12	box 32	folder 298
E-332 Learning from Student Assessment Results: Lessons for New York State - Murnane, Sharkey (2001-7090), 2004 March	box 32	folder 299
E-335 Districtwide Strategies to Promote Data Use for Instructional Improvement - Kerr, Marsh, Ikemoto (2002-7991), 2005 April	box 32	folder 300
E-337 Learning Matters: Promo (2007-1061)	box 32	

Conditions Governing Access:**Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

E-338 Recession's Effects Batter New York's School District - NewsHour with Jim Lehrer (2007-1061), 2009	box 32	
----------------------------------------------------------------------------------------------------------	--------	--

Conditions Governing Access:**Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

E-339 Higher Ed, Higher Costs (featuring programs: Paying for College, Drowning in Debt, The Costs of Colleges, and four related podcasts) - NewsHour with Jim Lehrer (2007-1061), 2009	box 32	
-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------	--

Conditions Governing Access:**Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access

surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

E-340 Leadership: A Challenging Course: New Leaders Trying to Fix Urban School Systems in Deep Trouble, Paul Vallas, New Orleans - NewsHour with Jim Lehrer (2007-1061), 2008 box 32

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

E-341 Leadership: A Challenging Course: New Leaders Trying to Fix Urban School Systems in Deep Trouble, Michelle Rhee, Washington, D.C. - NewsHour with Jim Lehrer (2007-1061), 2008 box 32

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

E-342 Leadership: A Challenging Course: New Leaders Trying to Fix Urban School Systems in Deep Trouble, Year Two: Episode 1 - NewsHour with Jim Lehrer (2007-1061), 2009 box 32

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

E-343 Leadership: A Challenging Course: New Leaders Trying to Fix Urban School Systems in Deep Trouble, Year Two: Episodes 7, 8, 9 and Podcasts - NewsHour with Jim Lehrer (2007-1061), 2009 box 32

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed

because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

E-344 When School is Home - NewsHour with Jim Lehrer (2007-1061), 2009 box 32

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

E-354 Engineering with a Human Touch - Humanitarian Engineering Program, Colorado School of Mines (2003-8446), 2008 box 32

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Environment, 1999-2005

Title/Description	Instances	
EN-3 Volume 1: Pu'u Anahulu and Pu'u Wa'awa'a (napu'u), at kekaha-Kona, Hawai'i: A Report on Archival-Historical Documentary Research, and Oral History Interviews - Maly (99-4352), 1999	box 33	folder 301
EN-3 Volume 2: Pu'u Anahulu and Pu'u Wa'awa'a (napu'u), at kekaha-Kona, Hawai'i: Oral History Interviews - Maly (99-4352), 1999	box 33	folder 302-304
EN-16 Ending the Energy Stalemate: A Bipartisan Strategy to Meet America's Energy Challenges - National Commission on Energy Policy (2002-8102), 2004 December	box 33	folder 305
EN-21 No Reason to Wait: The Benefits of Greenhouse Gas Reduction in Sao Paulo and California (2005-6993), 2005	box 33	folder 306
EN-22 Assessing Natural Gas and Oil Resources: An Example of a New Approach in the Greater Green River Basin - LaTourrette, Bernstein, Hanson (2002-8056), 2003	box 33	folder 307

Global Development, 2002-2012

Title/Description	Instances	
GD-1 Healthy Food, Farms & Families - Bread for the World Institute (2006-8678), 2007	box 33	folder 308
GD-5 Growth Report: Strategies for Sustained Growth and Inclusive Development - Commission on Growth and Development (2006-7642), 2008	box 33	folder 309
GD-6 The Role of Institutions in Growth and Development - Acemoglu, Robinson (2006-7642), 2008	box 33	folder 310
GD-7 Finance, Financial Sector Policies, and Long-Run Growth - Demirguc-Kunt, Levine (2006-7642), 2008	box 33	folder 311
GD-8 Cities: Engines of Growth and Prosperity for Developing Countries? - Duranton (2006-7642), 2008	box 33	folder 312
GD-9 Housing Policy in Developing Countries: The Importance of Informal Economy - Arnott (2006-7642), 2008	box 33	folder 313
GD-10 Economic Growth in Egypt: Impediments and Constraints (1974-2004) - El Beblawi (2006-7642), 2008	box 33	folder 314
GD-11 Spatial Inequality and Economic Development: Theories, Facts, and Policies - Kim (2006-7642), 2008	box 33	folder 315
GD-12 Leadership, Policy Making, and Economic Growth in African Countries: The Case of Nigeria - Iyoha (2006-7642), 2008	box 33	folder 316
GD-13 Urbanization, Agglomeration, and Economic Development - Quigley (2006-7642), 2008	box 33	folder 317
GD-14 Perspective on Growth: A Political-Economy Framework, Lessons for the Singapore Experience - Ying, Eng, Robinson (2006-7642), 2008	box 33	folder 318
GD-15 Exchange Rate Economics - Williamson (2006-7642), 2008	box 33	folder 319
GD-16 Normalizing Industrial Policy - Rodrik (2006-7642), 2008	box 33	folder 320
GD-17 The Real Exchange Rate and Economic Growth - Eichengreen (2006-7642), 2008	box 33	folder 321
GD-18 Globalization, Growth, and Distribution: Framing the Questions - Kanbur (2006-7642), 2008	box 33	folder 322
GD-19 Growth Strategies and Dynamics: Insights from Country Experiences - El-Erian, Spence (2006-7642), 2008	box 33	folder 323
GD-20 Political Competition, Policy Making, and the Quality of Public Policies in Costa Rica - Lehoucq (2006-7642), 2008	box 33	folder 324
GD-21 Leadership for Growth, Development, and Poverty Reduction: an African Viewpoint and Experience - Mkapa (2006-7642), 2008	box 33	folder 325
GD-22 Growth Strategies for Africa - Collier (2006-7642), 2008	box 33	folder 326

GD-25 Islam: Governance, Ideology and U.S. Policy for the New Administration and the New Congress - Clark (2006-8599), 2009 February 14-20	box 33	folder 327
GD-26 Energy Security and Climate Change: Policy Challenges for the New Administration and the New Congress - Clark (2006-8599), 2009 April 4-10	box 33	folder 328
GD-27 Political Islam: Policy Challenges for the New Administration and the New Congress - Clark (2006-8599), 2009 May 26-June 1	box 33	folder 329
GD-28 Improving "No Child Left Behind": Linking World-Class Education Standards to America's Economic Recovery - Clark (2006-8599), 2009 August 17-22	box 33	folder 330
GD-38 WTO Disciplines on Agricultural Support: Seeking a Fair Basis for Trade - Orden, Blandford, Josling (2006-7863), 2011	box 33	folder 331
GD-39 Globalization, Poverty, and Inequality - Collins, Graham (2004-5006), 2004	box 33	folder 332
GD-40 Agricultural Commodities, Trade and Sustainable Development - Lines (2004-5006), 2005	box 33	folder 333
GD-41 Trade Development-Poverty Linkage: Reflections from Selected Asian and Sub-Saharan African Countries - Razzaque, Raihan (2008-1887), 2008	box 33	folder 334
GD-42 Towards More Inclusive Trade Policy Making: Process and Role of Stakeholders in Select African Countries (2008-1887), 2009	box 33	folder 335
GD-43 How does Trade Lead to Development and Poverty Reduction? Evidence from the Field (2008-1888), 2008	box 33	folder 336
GD-44 Making Aid Work - Banerjee (2006-8224), 2007	box 33	folder 337
GD-45 Self-Enforcing Trade: Developing Countries and WTO Dispute Settlement - Bown (2008-2026), 2009	box 34	folder 338
GD-46 Brazil in the Global Economy: Measuring the Gains for Trade - Polaski, de Souza Ferreira Filho, Berg (2005-6795), 2009	box 34	folder 339
GD-47 Sustainable Bioenergy Development in UEMOA Member Countries - West African Economic and Monetary Union (2003-9453), 2008	box 34	folder 340
GD-48 Monetization of Food Aid: Reconsidering U.S. Policy and Practice - Simmons (2003-9453), 2009	box 34	folder 341
GD-49 Make Trade Fair - Oxfam (2005-6239), undated	box 34	folder 342
GD-50 Fields of Gold: Lifting the Veil on Europe's Farm Subsidies (2008-2775), 2010	box 34	

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

GD-51 Towards an African Green Revolution: Report and Recommendations from High-Level Meetings at the Salzburg Global Seminar - Yuksel (2008-2777), 2008	box 34	folder 343
GD-52 Supporting Africa's Strategy for Reducing Rural Poverty: U.S. Agricultural Development Assistance, 2005-2008 - Taylor, Shiferaw (2006-8677), 2009	box 34	folder 344
GD-53 American Interests in South Asia: Building Grand Strategy in Afghanistan, Pakistan, and India - Scowcroft, Burns, Price (2010-6000), 2011	box 34	folder 345
GD-56 Setting Up a Modern Macroeconomic Policy Framework in Brazil, 1993-2004 - Werneck (2006-7642), 2009	box 34	folder 346
GD-57 Real Exchange Rates, Saving, and Growth: Is There a Link? - Montiel, Serven (2006-7642), 2009	box 34	folder 347
GD-58 Avenues for Export Diversification: Issues for Low-Income Countries - Brenton, Newfarmer, Walkenhorst (2006-7642), 2009	box 34	folder 348
GD-59 Macroeconomic Policy: Does it Matter for Growth? The Role of Volatility - Fatas, Mihov (2006-7642), 2009	box 34	folder 349
GD-60 Current Debates on Infrastructure Policy - Estache, Fay (2006-7642), 2009	box 34	folder 350
GD-61 Explaining China's Development and Reforms - Hofman, Wu (2006-7642), 2009	box 34	folder 351
GD-62 Growth Challenges for Latin America: What Has Happened, Why, and How to Reform the Reforms - Ffrench-Davis (2006-7642), 2009	box 34	folder 352
GD-63 Chile's Growth and Development: Leadership, Policy-Making Process, Policies, and Results - Schmidt-Hebbel (2006-7642), 2009	box 34	folder 353
GD-64 Africa's Growth Turnaround: From Fewer Mistakes to Sustained Growth - Page (2006-7642), 2009	box 34	folder 354
GD-65 Remarks for Yale Workshop on Global Trends and Challenges: Understanding Global Imbalances - Cooper (2006-7642), 2009	box 34	folder 355
GD-66 Growth and Education - Aghion (2006-7642), 2009	box 34	folder 356
GD-67 From Growth Theory to Policy Design - Aghion, Durlauf (2006-7642), 2009	box 34	folder 357

GD-68 Eight Reason We Are Given Not to Worry About the U.S. Deficits - Frankel (2006-7642), 2009	box 34	folder 358
GD-69 A New Bretton Woods? - Rajan (2006-7642), 2009	box 34	folder 359
GD-70 Climate Change and Economic Growth - Mendelsohn (2006-7642), 2009	box 34	folder 360
GD-71 What Do We Know about Monetary Policy that Friedman Did Not Know? - Wyplosz (2006-7642), 2009	box 34	folder 361
GD-72 Climate Change, Mitigation, and Developing Country Growth - Spence (2006-7642), 2009	box 34	folder 362
GD-73 Urbanization and Growth - Spence, Annez, Buckley (2006-7642), 2009	box 34	folder 363
GD-98 The Big Book: The World's Biggest Lesson - Global Campaign for Education (2008-2100), 2008	box 34	folder 364
GD-M-1 Lost in Transition: Bold Ambitions, Limited Results for Human Rights under Fox - Human Rights Watch (2006-7586), 2006	box 34	folder 365
GD-M-2 Testimonios del derecho a saber - Audiffred (2005-6769), 2006	box 34	folder 366
GD-M-3 Cultura de la transparencia: primera encuesta de acceso a la información publica en México - Pacheco Luna (2005-6769), 2006	box 34	folder 367
GD-M-4 Derecho de acceso a la información en del poder judicial - Caballero Juarez, Diaz, Villanueva (2005-6769), 2006	box 34	folder 368
GD-M-5 Derecho de acceso a la información publica parlamentaria - Nava Gomar, Luna Pla, Villanueva (2005-6769), 2006	box 34	folder 369
GD-M-6 Importancia social del derecho a saber - Diaz Rodriquez (2005-6769), 2005	box 34	folder 370
GD-M-7 IFAI y la calidad jurídica de sus decisiones - Gomez Gallardo (2005-6769), 2005	box 34	folder 371
GD-M-8 Manual Ciudadano de uso de la Ley de Transparencia y Acceso a la Información Publica Gubernamental (2005-6769), 2006	box 35	folder 372
GD-M-9 Indicadores de transparencia y reforma desarticulo 6 constitucional - Gomez Gallardo, Villanueva (2005-6769), 2007	box 35	folder 373
GD-M-10 Mexico's Right-to-Know Reforms: Civil Society Perspectives - Fox, Haight, Hofbauer (2006-7512), 2007	box 35	folder 374
GD-M-11 Federal Institute for Access to Information in Mexico and a culture of transparency - Sobel, Davis Knoll, Fernandez Bogato (2004-5147), 2006	box 35	folder 375-376
GD-M-12 Diez años del TLCAN en México - Gambrill (2002-6887), 2006	box 35	folder 377

GD-M-13 Insercio#n laboral de migrantes mexicanos y latinos en Estados Unidos - Levine (2001-6887), 2006	box 35	folder 378
GD-M-14 Debates sobre la guerra contra el terrorismo: una perspectiva trasatl#ntica - Antal (2001-6887), 2006	box 35	folder 379
GD-M-15 Me#xico y Estados Unidos en el 2000: dos elecciones paradigma#ticas - Marquez-Padilla (2001-6887), 2006	box 35	folder 380
GD-M-16 El movimiento chicano en el paradigma del multiculturalismo de los Estados Unidos: de pochos a chicanos, hacia la identidad - Garcia y Garcia (2001-6887), 2007	box 35	folder 381
GD-M-17 Alternativas energe#ticas para el siglo XXI - Vargas, Valde#s-Ugalde (2001-6887), 2006	box 35	folder 382
GD-M-18 Procesos de integracion en las Ame#ricas - Gambrill (2001-6887), 2006	box 35	folder 383
GD-M-19 By other means for other ends? Bush's re-election reassessed - Hussain, Valde#s-Ugalde (2001-6887), 2005	box 35	folder 384
GD-M-20 Recursos naturales estrate#gicos: los hidrocarburos y el agua - Vargas, Valde#s-Ugalde (2002-6887), 2006	box 35	folder 385
GD-M-21 Dos modelos de integracio#n energe#tica: Ame#rica del Norte/Ame#rica del Sur - Vargas, Valde#s-Ugalde (2002-6887), 2007	box 35	folder 386
GD-M-22 Nuevos actores en Ame#rica del Norte (volumes 1 and 2) - Antal (2002-6887), 2005	box 35	folder 387-388
GD-M-23 Cine y propaganda para Latinoame#rica: Me#xico y Estados Unidos en la encrucijada de los an#os cuarenta - Peredo Castro (2002-6887), 2004	box 35	folder 389
GD-M-24 Cambio clima#tico: desacuerdo entre Estados Unidos y Europa - Antal (2002-6887), 2004	box 35	folder 390
GD-M-25 Fronteras en Ame#rica del Norte: estudios multidisciplinarios - Romero, Gutie#rrez Romero (2002-6887), 2004	box 35	folder 391
GD-M-26 One Wound for Another - Una herida por otra: testimonios de Latin@s in the U.S. through cyberspace - Joysmith, Lomas (2002-6887), 2005	box 35	folder 392
GD-M-27 La pol#itica energe#tica estadounidense: ¿asunto de seguridad o de mercado? - Vargas (2002-6887), 2005	box 35	folder 393
GD-M-28 Estados Unidos, intervencio#n y poder mesia#nico: la Guerra Fri#a en Guatemala, 1954 - Valde#s-Ugalde (2002-6887), 2007	box 36	folder 394
GD-M-29 Mexico's National Human Rights Commission: a critical assessment - Human Rights Watch (2006-9090), 2008	box 36	folder 395
GD-M-31 Me#xico abierto 2007: publicaciones y actividades (2005-6768), 2007	box 36	folder 396

GD-M-32 Seguridad nacional en México y las relación con estados unidos - Curzio (2002-6887), 2007	box 36	folder 397
GD-M-34 Clasemediero: pobre no ma#s, desarrollado au#n no - de la Calle (2008-3138), 2010	box 36	folder 398
GD-M-34C Derecho y economía - Garcia y Garcia, Zavala Rubach (2007-9792), 2009	box 36	folder 399
GD-M-35C Situacion de los derechos humanos de las persona migrantes y solicitantes des asilo detenidas en las Estaciones Migratorias de Me#xico, 2007-2009 - Sin Fronteras (2007-9784), 2009	box 36	folder 400
GD-M-36 Gobernar por resultados? Implicaciones de la política de evaluación del desempeño del gobierno Mexicano - Gonzales (2007-1179), 2008	box 36	folder 401
GD-M-38 Por un Congreso con rostro: ¿que# representan los que quieren representarnos?, 2006	box 36	folder 402
GD-M-39 Definicio#n de una agenda fiscal el desarrollo de las organizaciones de la sociedad civil en Me#xico (2005-6240), 2007	box 36	folder 403
GD-M-40 Reporte Chihuahua: análisis del cambio de modelo en el proceso penal - Medina Perea, Araiza Reyes, Lugo Reyes (2012-5588), 2009	box 36	folder 404
GD-M-41 Drug War in Mexico: Confronting a Shared Threat - Shirk (2010-5588), 2011	box 36	folder 405
GD-M-42 Evaluating Accountability and Transparency in Mexico: National, Local, and Comparative Perspectives - Rios Cazares, Shirk (2010-5588), 2007	box 36	folder 406
GD-M-43 Police and Public Security in Mexico - Donnelly, Shirk (2010-5588), 2010	box 36	folder 407
GD-M-44 Justiciabaro#metro: diagnostico integral de la policia municipal de Ciudad Juarez - Moloeznik, Shirk, Suarez de Garay (2010-5588), 2011	box 36	folder 408
GD-M-45 Justiciabaro#metro: a comprehensive assessment of the municipal police of Ciudad Juarez - Moloeznik, Shirk, Suarez de Garay (2010-5588), 2011	box 36	folder 409
GD-M-46 Organized Crime: Beyond Drug Trafficking - ReVista (2010-5588), 2012	box 36	folder 410
GD-M-47 Drug Violence in Mexico: Data and Analysis through 2011 - Molzahn, Rios, Shirk (2010-5588), 2012	box 36	folder 411
GD-M-48 Assessing Mexico's Judicial Reform: Views of Judges, Prosecutors, and Public Defenders - Ingram, Rodriguez Ferreira, Shirk (2010-5588), 2011	box 36	folder 412
GD-M-49 Armed with Impunity: Curbing Military Human Rights Abuses in Mexico - Daly, Heinle, Shirk (2012-5588), 2012	box 36	folder 413

GD-M-50 Justiciabaro#metro: Survey of Judges, Prosecutors, and Public Defenders in Nine Mexican States - Ingram, Rodriguez Ferreira, Shirk (2012-5588), 2011	box 36	folder 414
GD-M-51 Shared Responsibility: U.S.-Mexico Policy Options for Confronting Organized Crime - Olson, Shirk, Selee (2012-5588), 2011	box 36	folder 415
GD-M-57 Definicio#n de una agenda fiscal el desarrollo de las organizaciones de la sociedad civil en Me#xico (2005-6240), 2007	box 36	folder 416

US-Latin American Relations, 1999-2005

Title/Description	Instances	
LA-1 New Patterns for Mexico: Observations on Remittances, Philanthropic Giving, and Equitable Development - Merz (2004-4570), 2005	box 36	folder 417-418
LA-2 America's Newcomers and the Dynamics of Diversity - Bean, Stevens (1998-3258), 2003	box 36	folder 419
LA-3 Closing the Education Gap: Benefits and Costs - Vernez, Krop, Rydell (1995-7938), 1999	box 36	folder 420

Performing Arts, 2007

Title/Description	Instances	
PA-1 An Unfinished Canvas: Arts Education in California: Taking Stock of Policies and Practices - Woodworth, Gallagher, Campbell (2006-8573), 2007	box 37	folder 421
PA-2 An Unfinished Canvas: Arts Education in the San Francisco Bay Area: A Supplementary Status Report - Woodworth, Park (2006-8573), 2007	box 37	folder 422

Philanthropy, 2002-2010

Title/Description	Instances	
PH-1 Nonprofit Governance and the Sarbanes-Oxley Act - Ostrower, Bobowick (2001-6394), 2006	box 37	folder 423
PH-2 Nonprofit Governance in the United States: Findings on Performance and Accountability from the First National Representative Study - Ostrower (2001-6394), 2007	box 37	folder 424
PH-3 Providing Long-Term Services after Major Disasters - DeVita, Morley (2001-6394), 2007	box 37	folder 425
PH-4 After Katrina: Shared Challenges for Rebuilding Communities - DeVita (2001-6394), 2007	box 37	folder 426
PH-11 Borderless Giving - Global Philanthropy Forum, 2nd Annual Conference (2002-7977), 2003	box 37	folder 427

PH-12 Borderless Giving: Building Partnerships across Sectors - Global Philanthropy Forum, 3rd Annual Conference (2002-7977), 2004	box 37	folder 428
PH-13 An Information Oasis redf - Twersky (2002-8282), 2002	box 37	folder 429
PH-14 Panel on the Nonprofit Sector: Strengthening Transparency Governance Accountability of Charitable Organizations, A Final Report to Congress and the Nonprofit Sector (2004-5262), 2005 June	box 37	folder 430
PH-15 Panel on the Nonprofit Sector: Strengthening Transparency Governance Accountability of Charitable Organizations, A Supplement to the Final Report to Congress and the Nonprofit Sector (2004-5262), 2006 April	box 37	folder 431
PH-16 The Outcome Toolbox: A Practical Guide to the Nonprofit Application of Outcomes - Penna, Berger (2007-9308), 2010	box 37	folder 432

Population, 2006

Title/Description	Instances	
P-1 Public Choices, Private Decisions: Sexual and Reproductive Health and the Millennium Development Goals - Bernstein, Hansen (2003-9409), 2006	box 37	folder 433
P-2 U.S. Foreign Assistance for Family Planning and Reproductive Health: Influences and Entry Points - Manson (2006-7832), 2006 December 5	box 37	folder 434
Report of the Pilot Population Program in West Africa, 1999-2000	box 37	folder 434a

Special Projects, 2005-2010

Title/Description	Instances	
SP-1 California Road Map for a Tax and Fiscal Majority: A Values-Based Approach - Brownstein, Ito (2005-6248), 2007 May	box 37	folder 435
SP-2 Historical Analysis of Tax and Fiscal Propositions in California: 1978-2004 - Hsu, Brownstein, Ellis-Lamkins (2005-6248), 2006 May	box 37	folder 436
SP-3 California 2025: Taking on the Future - Hanak, Baldassare (2005-5809), 2005	box 37	folder 437
SP-4 California 2025: It's Your Choice - Baldassare, Hanak (2005-5809), 2005	box 37	folder 438
SP-5 California 2025 Publicity Folder - Baldassare, Hanak (2005-5809), 2005	box 37	folder 439
SP-6 Education and a Civil Society: Teaching Evidence-Based Decision Making - Callan, Grotzer (2006-7668), 2009	box 37	folder 440

SP-7 On the Global Nuclear Future, vols. 1-2 - Daedalus (2008-2824), 2009-2010	box 37	folder 441
SP-8 Science and Technology for America's Progress: Ensuring the Best Presidential Appointments in the New Administration - Committee on Science and Technology in the National Interest (2008-2408), 2008	box 37	folder 442
SP-9 Educational Progress Across Immigrant Generations in California - Reed, Hill, Jepsen (2003-8854), 2005	box 37	folder 443
SP-10 Changing Course: A New Direction for U.S. Relations with the Muslim World - Leadership Group on U.S.-Muslim Engagement (2006-8867), 2008 September	box 37	folder 444
SP-15 Small Changes Big Results for the World's Poor - Boston Review (2009-4334), 2011	box 37	folder 445
SP-17 Presidency: Preserving Our Institutions: The Second Report of the Continuity of Government Commission: Presidential Succession (2003-9530), 2009	box 37	folder 446

[^ Return to Table of Contents](#)

San Diego School Reform, 1998-2004

Title/Description	Instances	
Implementing Standards-Based Reform in San Diego Schools: Update Report - Barbara Neufeld (Education Matters, Inc.), 2000-2001	box 38	folder 447
Compliance Investigation and Report #SS-221-00/01 (San Diego Unified School District), 2001	box 38	folder 448
San Diego's Big Boom: District Bureaucracy Supports Culture of Learning - Amy Hightower (Center for the Study of Teaching and Policy, University of Washington), 2001-2002	box 38	folder 449
San Diego City School Board of Education Memorandum - Andrew C. Porter, 2002	box 38	folder 450
Semi-Annual Report to the Edna McConnell Clark Foundation: Grant #00027 (San Diego City Schools Institute for Learning), 2002	box 38	folder 451
Building Instructional Quality: Inside-Out, Bottom Up, and Top-Down Perspectives on San Diego's School Reform - Linda Darling Hamilton, et. al, 2002	box 38	folder 452
A Review of San Diego's School Reform: Progress to Date and Prospects for the Future - Anthony S. Bryk and Sharon Greenberg, 2003	box 38	folder 453
Foundation for the Improvement of Mathematics and Science Education, Consolidated Report, 2004	box 38	folder 454

San Diego Administrator and Principal Surveys (Stanford University, Center for the Study of Teaching and Policy), 2000	box 38	folder 455
California Standards Test Results, 1998-2002	box 38	folder 456
Stanford Achievement Test Results, 1998-2000	box 38	folder 457
Comprehensive Study of District's Remedial Reading Programs and their Affect on Under-Performing Students, 2000	box 38	folder 458
SDUSD Demographic Information, 2000	box 38	folder 459
San Diego City Schools' Reform Initiative: Views from Inside Schools - Amy M. Hightower, 2000	box 38	folder 460
Instructional Leadership and Systemic High School Reform: The Role of the School District - Jennifer L. Husbands, 2001-2003	box 38	folder 461
Correspondence, 2000-2001	box 38	folder 462
Encanto Elementary School Profile, 2002	box 38	folder 463
Hewlett Foundation, San Diego Evaluation Meeting, 2002	box 38	folder 464
Hewlett Foundation, San Diego Evaluation Meeting Photographs, 2002	box 38	
<p>Conditions Governing Access:</p> <p>Conditions Governing Access</p> <p>Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Center for the Study of Teaching and Policy Study and Recommendations, 2001	box 39	folder 465
San Diego City Schools Information - Angier Elementary Schools: Work Plan, 1999-2000	box 39	folder 466
San Diego Latino Coalition of Education, 2001	box 39	folder 467
School Variation and Systemic Instructional Improvement in Community School District #2, New York City - Richard Elmore and Deanna Burney, 1997	box 39	folder 468
Continuous Improvement in Community District #2, New York City - Richard Elmore and Deanna Burney, 1998	box 39	folder 469
Building a Learning Community: The Story of New York City Community School District #2 - Kate Maloy, 1998	box 39	folder 470
Professional Development and the Achievement Gap in Community School District #2 - Michael Harwell, et al., 2000	box 39	folder 471
The Evaluation of the National School District and Networks Grant Program , undated	box 39	folder 472

San Diego Research and Evaluation Comments, 2000-2001	box 39	folder 473
Developing a Research Agenda Related to San Diego School Reforms: Proposed Workplan - Andy Porter and Tom Glennan, 2002	box 39	folder 474
Meeting on Research and Evaluation in San Diego Schools: Briefing Materials, 2001 August 15-16	box 39	folder 475
San Deigo City Schools Research Conference, 2002	box 39	folder 476
Status Report on Implementation of the Blueprint and Related Reform Activities , 2001	box 39	folder 477
Business Plan for San Diego Unified School District, 2001	box 39	folder 478
Developing Principals as Instructional Leaders - Elaine Fink and Lauren Resnick, undated	box 39	folder 479
Funder Meeting on San Diego Schools and Implementation of the Blueprint, 2002 February 27	box 39	folder 480
Blueprint for Student Success - Executive Summary , 2001	box 40	folder 481
Business Plan Reviews, 2001	box 40	folder 482
Blueprint for Success - Matrix of Strategies, 2001-2002	box 40	folder 483
Blueprint for Success - Process Staff, 2001	box 40	folder 484
Blueprint for Student Success - The American Institute of Research, 2002	box 40	folder 485-486
San Diego Achievement Forum: Achievement in San Diego City Schools: A Progress Report, 2002	box 40	folder 487
Education Reform in San Diego City Schools: Progress Report, 2002	box 40	folder 488
Articles, 2005	box 40	folder 489
Community Engagement Around San Diego Unified's Reform Program, undated	box 40	folder 490
Not Without Talented Teachers: The Distribution of Teaching Capacity in San Diego County - Scott Grimes, 2001	box 40	folder 491
Educational Leadership Development Academy, undated	box 40	folder 492
From Blueprint to Reality: San Diego's Education Reforms - Betts, Zau, King (Public Policy Institute of California), 2005	box 40	folder 493

[^ Return to Table of Contents](#)

Bay Area School Reform Collaborative (BASRC), 1994-2004

Scope and Contents

Hewlett Foundation involvement with the Annenberg Challenge and BASRC grants that originated from the Annenberg and Hewlett contracts.

Title/Description	Instances	
Binder, 1994	box 41	folder 494-496
Scope and Contents Working Group membership; Annenberg strategy and parameters; Funding proposal; Project manager; Meeting notes; Format example; DPG (David P. Gardner); Eric Schaps; Ted Mitchell; Los Angeles Proposal; New York City Proposal; Chicago Proposal; Coalition for Essential Schools; News Articles; Nation at Risk; Joint Venture Silicon Valley; Journal Articles; ECS Reality Check and other materials (Education Commission of the States); Goals 2000 (Riley speech at ECS); Reforms comparison.		
Original Contract, 1995-1998	box 41	folder 497
Contract - Administrative, 1996-1999	box 41	folder 498
Contract and Related Materials, 1995-2000	box 41	folder 499
Scope and Contents Final contract; Interpretations; Amendments; Review of Final Drafts; Board of Trustees Review; Annenberg response; RFB Interpretation memo; Conference Call results; Conference call 7/27/95; RFB to Henrich 7/26/95; Annenberg xraft 7/21/95; HF to Annenberg 7/16/95; Opening Draft 5/10/95; Renewal for 2001-2006.		
Verification and Matchable Grants, 1995-1997	box 42	folder 500-503
Scope and Contents Grant alignment forms for schools to earn a matching grant.		
After the Test: How Schools are Using Data to Close the Achievement Gap - Kiley Walsh, Springboard Schools , 2003	box 42	folder 504
Mid-Year Report, 1995-1996	box 42	folder 505
William R. Hewlett, 1995	box 43	folder 506
Annenberg Challenge, 2000	box 43	folder 507
Hewlett-Annenberg Contract, 2000	box 43	folder 508
Press Conference Announcing BASRC, 1995 May 17	box 43	folder 509
By-Laws, 1998	box 43	folder 510
IRS 501(c)3 Determination, 1995	box 43	folder 511
Financial Reports, 1997-1999		

	box 43	folder 512
Annual Reports, 1995-2000	box 43	folder 513
BASRC Leadership, San Francisco Unified School District, 1996-1998	box 43	folder 514
Third Year Report, 1999	box 43	folder 515-516
Evaluations, 2005	box 44	folder 517-518
Walter H. Annenberg's Challenge to the Nation: A Progress Report, 1995	box 44	folder 519
Memo - Discretionary Planning Grant, 1995	box 44	folder 520
Miscellaneous, 1995	box 44	folder 521

Scope and Contents

Board list, work plan for Spring/Summer 1995; working group membership; draft Common Commitments of BASRC Support Providers; memos regarding meetings; draft mission statement and description of support providers; meeting agendas, notes.

Board Background Book, 1995	box 44	folder 522-523
Support Provider Meeting and Member List, 1996	box 44	folder 524
Media References, 1996	box 44	folder 525
Funders' Learning Community Brown Bag Lunch, 1996	box 44	folder 526
District Membership Scoring Rubric, 1996	box 44	folder 527
Membership Mailings, 1996-1997	box 44	folder 528
Walter H. Annenberg's Challenge to the Nation: A Progress Report, 1996	box 45	folder 529
Memo - Funding Request and Operational Questions, 1996	box 45	folder 530
Hewlett-Annenberg Challenge Annual Report, 1997	box 45	folder 531
An Initial Look at the Bay Area School Reform Collaborative: The first six months of leadership funding and program activities - Becky Crowe, Center for Research on the Context of Teaching [CRC], Stanford University, 1997	box 45	folder 532
School/University Partnership Initiative - Application and Scoring Rubric , 1997	box 45	folder 533
Technology in Education Reform Task Force, undated	box 45	folder 534
Program Director's Grant Files, 1996-1997	box 45	folder 535

CRC 2 Year Report - Assessing Results: The BASRC, Year Two , 1998	box 45	folder 536
Hewlett-Annenberg Challenge Annual Report, 1998	box 45	folder 537
Schools at Work:1998 Bay Area School Reform Collaborative Assembly Program Guide , 1998	box 45	folder 538
The Lingo: Annenberg Challenge, 1998	box 45	folder 539
Report from the Bay Area High School Task Force: Rethinking the High School Leadership Model and How We Prepare People to Lead High Schools into the 21st Century, 1998	box 45	folder 540

Scope and Contents

1. Report 2. Hewlett Foundation Funding Proposal 3. Program Description 4. Themes and Essential Questions 5. Tentative Syllabi for Courses to be Taught During 1999-2000 6. Rubric for Knowledge and Skill Development. 7. Tentative Syllabi for Courses to be Taught During 1999-2000. 8. Exit Portfolio Expectations 9. Sample Agendas for Monthly Principal Breakfast Meetings 10. Sample Agendas for Quarterly Superintendent Meetings

Background Essays, 1999	box 45	folder 541
Why think Regionally; What is Our Vision for 2006; Who Are Our Partners? Who Shares the Vision? And What Partners Do We Need?, 1999	box 45	folder 542
Semiannual Report for Gail Levin, Annenberg Foundation , 1999	box 45	folder 543
Assessing Results: The Bay Area School Reform Collaborative, Year Three , 1999	box 45	folder 544
Measuring Up! Program, 1999	box 45	folder 545-546
Hewlett-Annenberg Challenge Annual Report, 1999	box 46	folder 547
Annual Report of the Bay Area School Reform Collaborative: Theory of Action, 2000	box 46	folder 548
Sustaining Change: A Regional Intermediary Strategy for Supporting School Reform in the Bay Area, 2000	box 46	folder 549
Assessing Results: Bay Area School Reform Collaborative, Year Four, 2000	box 46	folder 550
High School Study: Preliminary Report - Stacy Beese, 2000	box 46	folder 551
BASRC Evaluation Design Overview, 2000	box 46	folder 552
Evaluating BASRC Leadership Schools. Progress on SAT-9: Regional Comparisons and BASRC Effects - Talbert, Lin, 2000	box 46	folder 553
Hewlett-Annenberg-BASRC Contract, 2000	box 46	folder 554
Leadership Funding Memos, 2000	box 46	folder 555

Building Learning Communities in Schools: Request for Proposals, 2000	box 46	folder 556
Bay Area Support Providers, 2001	box 46	folder 557
Meeting Agenda, 2001 January 30	box 46	folder 558
Evaluation Cost Assessment, 2001	box 46	folder 559
Funder's Forum, 2001	box 46	folder 560
Phase 2 Evaluation Meeting, 2001	box 46	folder 561
Leadership School Monthly Mailing Update, 2001	box 46	folder 562
Meeting on 2002-2006 Budget, 2001	box 47	folder 563
Evaluation Phase 2, 2001	box 47	folder 564-565
Notes, 2002	box 47	folder 566
MDRC's Design Plan for BASRC Evaluation, 2002	box 47	folder 567
Bay Area School Reform Collaborative: Phase One (1995-2001) Evaluation, 2002	box 47	folder 568
Interim Report, 2002	box 47	folder 569
MDRC-CRC BASRC Evaluation Design Retreat, 2002	box 47	folder 570-571
Interim Report, 2002 August 28	box 48	folder 572
Newsletters and Annual Report, 2002	box 48	folder 573
Summary Report, 2002	box 48	folder 574
Evaluation Material, 2002	box 48	folder 575
Business Plan, 2002	box 48	folder 576
Final Report, 2003	box 48	folder 577
Interim Report, 2002-2003	box 48	folder 578
Planning Mid-Term Review, 2003	box 48	folder 579
Board Retreat Material, 2003 March 27	box 48	folder 580
Correspondence, 2003	box 48	folder 581
School District Updates, 2003	box 48	folder 582
Board Retreat Material, 2003 April 17	box 48	folder 583
Just for the Kids Partnership, 2003	box 48	folder 584
Board Preparation Material, 2003	box 48	folder 585
Mid-Point Review, 2003	box 48	folder 586
Board Meeting Material, 2003 October 9	box 48	folder 587

Annual Report, 2004	box 49	folder 588
Strategic Planning Report, 2004	box 49	folder 589
Board Meeting, 2004 February 18	box 49	folder 590
Interim Report, 2004	box 49	folder 591
Advisory Board Meeting, 2004 March 19	box 49	folder 592
Board Meeting, 2004 April 17	box 49	folder 593
Board Retreat, 2004 April 15-16	box 49	folder 594
Business Plan Meeting, 2004 May 12	box 49	folder 595
Business Plan 2004-2008, 2004	box 49	folder 596
Board Meeting, 2004 May 14	box 49	folder 597
Board Meeting, 2004 June 22	box 49	folder 598
Board Meeting, 2004 August 24	box 49	folder 599
California Best Practices Study, 2004	box 49	folder 600-601
Evaluation Meeting, 2004	box 49	folder 602

[^ Return to Table of Contents](#)

San Francisco Bay Area Performance Space, 1986-2012

Title/Description	Instances	
Space for the Arts Study - Laurie MacDougall, 2000	box 50	folder 603
Hewlett Foundation Recipient Summaries - Circuit Network, 2001	box 50	folder 604
ArtsMarket Correspondence, 2000	box 50	folder 605
Studies and the City, 2000	box 50	folder 606
Art Space Organizations, 2000	box 50	folder 607
Art Space Models and Solutions, 2000-2002	box 50	folder 608
Partnership for Affordable Non-Profit Space (PANS), 2000-2002	box 50	folder 609
Partnership for Affordable Non-Profit Space (PANS) - Meeting Minutes, 2001-2002	box 50	folder 610
Partnership for Affordable Non-Profit Space (PANS) - orgSPACES.org, 2000-2002	box 50	folder 611
Partnership for Affordable Non-Profit Space (PANS) - Art Spaces, 2000-2001	box 50	folder 612
Artspace Projects, Inc. - Contract, 2000-2001	box 50	folder 613

Artspace Projects, Inc. - Brochures and Budget, 1999-2002	box 50	folder 614
San Francisco Cultural Facilities Fund, 1999-2000	box 50	folder 615
Compass Point Study, 2000-2004	box 51	folder 616
Part III: The Project on Good Work in Theatre - Year 2 Progress Report to the William and Flora Hewlett Foundation and the Ford Foundation, 2001 June	box 51	folder 617
Artspace Projects, Inc. - Clippings, 2000	box 51	folder 618
San Jose Symphony, 2002	box 51	folder 619
San Jose Arts Fund, 1995	box 51	folder 620
Mountain View Community School of Music and Art, 2001-2002	box 51	folder 621-622
Tannery Arts Center - Correspondence, 1999-2006	box 51	folder 623
Survey of Artists Space Needs in Santa Cruz and San Jose, 2003	box 51	folder 624
Tannery Arts Center - Plan Presentation, 2006	box 52	folder 625-626
Tannery Arts Center - Mataraza Plan, 2003	box 52	folder 627
9th Street Media Center - Correspondence, 2000-2003	box 52	folder 628
9th Street Media Center - Lease and Amendments, 2001-2002	box 52	folder 629
Mid-Market Redevelopment, 2001-2002	box 52	folder 630
Fort Mason Center, 2001	box 52	folder 631-632
Investing in Creativity: A Study of the Support Structure for U.S. Artists - The Urban Institute, 2003-2004	box 53	folder 633
Spotlight - LINES and San Francisco Dance Center Three Year Transition Plan, 2001-2002	box 53	folder 634
National Cultural Facilities Study - Final Report, 1994	box 53	folder 635
Tannery Arts Center - Photo Book, undated	box 53	folder 636
Continental Harmony: A Study in Community-Based Arts, 2001	box 53	folder 637
Continental Harmony - Radio Documentaries Disk 1 of 3	box 53	folder 637

Conditions Governing Access:**Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because

of preservation concerns. Access copy currently unavailable.
Please contact a RAC archivist for further instruction.

Nonprofits at Risk: The Space and Occupancy Crisis Facing San Francisco's Nonprofit Community, 2000	box 53	folder 638
The Market for a San Francisco Nonprofit Multi-Tenant Project - A Study for the Charles and Helen Schwab Foundation, 2001	box 53	folder 639
A Management Audit of the Center for the Arts at Yerba Buena Gardens - Melanie Beene, 1992	box 53	folder 640
Downtown Berkeley Public Improvements Plan, 1994	box 54	folder 641
Bay Area Regional Performing Arts Facilities Study, 1995	box 54	folder 642
Land Use and the California Economy: Principles for Prosperity and Quality of Life, 1994	box 54	folder 643
California Arts Organizations: How Are They Affected by Rent and Labor Costs #97-1443, 1997	box 54	folder 644
Involving Youth in Nonprofit Arts Organizations, 2006	box 54	folder 645
1994-1995 Orchestra Survey Report - Association of California Symphony Orchestras, 1995	box 54	folder 646
The William and Flora Hewlett Foundation's Performing Arts Program - Recommendations for the Diagnosis and Treatment of Financial Distress in Nonprofit Performing Arts Organizations - Oakland Symphony Case Study, 1991	box 54	folder 647
The State of Orchestral Organizations in the Bay Area, 2001	box 54	folder 648
Advocating for the Arts: Fundamentals, Training, and New Directions for Local Arts Agencies and Municipal Arts Programs in Alameda County, 1991	box 54	folder 649
Preliminary Database and Tools: Work in Progress - Haas, Hewlett, Irvine Foundations, 1999	box 54	folder 650
Preliminary Report on Market Conditions, Trends, and Transformations Affecting the Four Cities, 1999	box 54	folder 651
Third Monthly Progress Report and Analysis: The Nature of the Marketplace, the Nature of the Field - Haas, Hewlett, Irvine Foundations, 1999	box 54	folder 652
Fourth Monthly Progress Report: Update on Findings - Haas, Hewlett, Irvine Foundations, undated	box 54	folder 653
Sixth Monthly Progress Report - Haas, Hewlett, Irvine Foundations, 1999	box 54	folder 654
California Arts Audience Research Project: Performing Arts in California - Rebuilding, Repositioning, Re-emerging - Haas, Hewlett, Irvine Foundations, 2000	box 55	folder 655
Hastings College of the Law - The Great Hall Performing Arts Facility - Planning Study, 1986	box 55	folder 656

The Great Hall Project - Analysis of Potential Users and Competing Facilities, 1989	box 55	folder 657
The Great Hall Project - Management Study with Recommendations, 1989	box 55	folder 658
Pier 70 Advisory Group, 2000	box 55	folder 659
Artspace, Inc. - Twentieth Anniversary Report of Progress, undated	box 55	folder 660
Artspace, Inc. - Analysis and Viability Study of Space for the Arts in San Francisco, 2001 July	box 56	folder 661
Artspace, Inc. - Analysis and Viability Study of Space for the Arts in San Francisco, 2001 October	box 56	folder 662
Proposed Arts Policy for the City and County of San Francisco, 1991	box 56	folder 663
The Impact of the Non-Profit Arts on the Economy of San Francisco, 1987	box 56	folder 664
A Community Collaboration for the Arts - Silicon Valley Arts Fund, undated	box 56	folder 665
Northern California Community Loan Fund, 2002	box 56	folder 666
Creativity and Neighborhood Development: Strategies for Community Investment - Nowak, 2007	box 56	folder 667
The Arts Advantage to California in the Changing World - California Legislature Joint Committee on the Arts, 2001	box 56	folder 668
Check Up: An Assessment Tool for Community Service and Cultural Organizations, undated	box 57	folder 669
Building Community: A Report to the Baltimore Community Foundation - Boyer, 1992	box 57	folder 670
Creative Communities Initiative Summary Report - National Guild of Community Schools of the Arts, 2006	box 57	folder 671
A State Arts Agency: Performance Measurement Toolkit - The National Assembly of State Arts Agencies, 1996	box 57	folder 672
California Arts Initiative Public Opinion Survey, 2001	box 57	folder 673
Jobs, the Arts, and the Economy: Highlighting Findings from NALAA's Arts in the Local Economy Study, 1994	box 57	folder 674
Mobilizing Arts and Cultural Resources for Community Development, 2005	box 57	folder 675
Conceptual Alternatives Workbook - An Updated Plan for Area B of the Presidio, 2000	box 57	folder 676
Creative Community Index: Measuring Progress Toward a Vibrant Silicon Valley, undated	box 57	folder 677
Nonprofit Finance Fund, undated	box 57	folder 678

Exploring the Role of the Arts in the Development of Disadvantaged Communities - Conference Summary, 1990	box 57	folder 679
White Paper on the Economic Impact of the Arts and Culture Industry in San Jose, 2003	box 57	folder 680
Securing a Safe Haven: Facilities Strategies for San Francisco's Nonprofits, 2000	box 57	folder 681
The Values Study: Rediscovering the Meaning and Value of Arts Participation, 2004	box 57	folder 682-683
Re-Commissioning Management Manual - CTG Energetics, Inc., 2003	box 58	folder 684
Re-Commissioning Management Manual: Commissioning Report - CTG Energetics, Inc., 2003	box 58	folder 685
A Portrait of Race and Ethnicity in California: An Assessment of Social and Economic Well-Being - Reyes, 2001	box 58	folder 686
Re-engaging High School Dropouts: Early Results of the National Gaud YOUTH ChalleNGe Program Evaluation, 2009	box 58	folder 687
Birth Control - Top Picks, 2012	box 58	folder 688
Mayfair Neighborhood Improvement Initiative - Teamworks, 2000	box 58	folder 689
Kipp Schools: A Study of Early Implementation and Achievement - Final Report, 2008	box 58	folder 690
Community Health in Action Fellowship Program - Annual Report, 2003	box 58	folder 691

[^ Return to Table of Contents](#)

William and Flora Hewlett Foundation Audiovisual Material, 1998-2012

Scope and Contents

Oral history project interviews, grant product media, and foundation-related material.

Controlled Access Headings:

- Moving Images
- Sound recordings

Title/Description	Instances	
Bacchetti, Ray (1 of 2), 1999 November 19	box 1	Tape AV 15450
<u>Conditions Governing Access:</u>		

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Bacchetti, Ray (2 of 2), 1999 November 19	box 1	Tape AV 15451
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Brown, Dyke (1 of 2), 1999 October 22	box 1	Tape AV 15452
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Brown, Dyke (2 of 2), 1999 October 22	box 1	Tape AV 15453
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Burroughs, Hugh (1 of 2), 1999 August 4	box 1	Tape AV 15454
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Burroughs, Hugh (2 of 2), 1999 August 4	box 1	Tape AV 15455
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Davis, Alice DePalma (1 of 1), 1999 August 11	box 1	Tape AV 15456
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Erburu, Robert - Addendum, 2000 June	box 1	Tape AV 15457
<u>Conditions Governing Access:</u>		

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Gaither, James (1 of 2), 1999 June 18	box 1	Tape AV 15458
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Gaither, James (2 of 2), 1999 June 18	box 1	Tape AV 15459
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Gardner, David P. (1 of 2), 1999 November 11	box 1	Tape AV 15460
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Gardner, David P. (2 of 2), 1999 November 11	box 1	Tape AV 15461
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Gimon, Eleanor H. (1 of 2), 2000 January 31	box 1	Tape AV 15462
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Gimon, Eleanor H. (2 of 2), 2000 January 31	box 1	Tape AV 15463
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Gump, Patricia (1 of 2), 1999 November 30	box 1	Tape AV 15464
<u>Conditions Governing Access:</u>		

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Gump, Patricia (2 of 2), 1999 November 30	box 1	Tape AV 15465
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Hewlett, James (1 of 2), 1999 September 10	box 1	Tape AV 15466
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Hewlett, James (2 of 2), 1999 September 10	box 1	Tape AV 16467
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Hewlett, Walter (1 of 3), 1998 November 18	box 1	Tape AV 15468
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Hewlett, Walter (2 of 3), 1999 December 20	box 1	Tape AV 15469
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Hewlett, Walter (3 of 3), 1999 December 20	box 1	Tape AV 15470
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Hewlett, William A.(1 of 1), 1999 September 2	box 1	Tape AV 15471
<u>Conditions Governing Access:</u>		

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Jaffe, Mary H. (1 of 2), 1999 January 2

box 1

Tape AV
15472

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Jaffe, Mary (2 of 2), 1999 January 2

box 1

Tape AV
15473

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Katchadourian, Herant (1 of 2), 1999 June 23

box 1

Tape AV
15474

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Katchadourian, Herant (2 of 2), 1999 June 23

box 1

Tape AV
15475

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Lobman, Ted (1 of 3), 1999 August 21

box 1

Tape AV
15476

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Lobman, Ted (2 of 3), 1999 August 21

box 1

Tape AV
15477

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Lobman, Ted (3 of 3), 1999 August 21

box 1

Tape AV
15478

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Miller, Arjay (1 of 2), 1999 June 15	box 1	Tape AV 15479
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Miller, Arjay (2 of 2), 1999 June 15	box 1	Tape AV 15480
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Murray, Anne Firth (1 of 3), 1999 September 10	box 1	Tape AV 15481
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Murray, Anne Firth (2 of 3), 1999 September 10	box 1	Tape AV 15482
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Murray, Anne Firth (3 of 3), 1999 September 10	box 1	Tape AV 15483
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Nichols, William (1 of 2), 1999 November 23	box 1	Tape AV 15484
<u>Conditions Governing Access:</u> Conditions Governing Access <p>Access copy currently unavailable. Please contact a RAC archivist for further instruction.</p>		
Nichols, William (2 of 2), 1999 November 23	box 1	Tape AV 15485
<u>Conditions Governing Access:</u>		

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Pallotti, Marianne (1 of 2), 1999 January 22	box 1	Tape AV 15486
----------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Pallotti, Marianne (2 of 2), 1999 January 22	box 1	Tape AV 15487
----------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Penny, Alvertha (1 of 2), 1999 November 23	box 1	Tape AV 15488
--------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Penny, Alvertha (2 of 2), 1999 November 23	box 1	Tape AV 15489
--------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Schaps, Eric (1 of 1), 1999 November 12	box 1	Tape AV 15490
-----------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Toben, Stephen (2 of 2), 1999 November 18	box 1	Tape AV 15491
-------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Generic Classroom B-Roll - Learning Matters, Inc.	box 2	Tape AV 11848
---------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

NewsHour with Jim Lehrer Footage for the William and Flora Hewlett Foundation: Smiling Faces from the Developing World, Classroom Slots, Scenes from the West	box 2	Tape AV 11849
---------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Underwriting Spot #2 Education	box 2	Tape AV 11850
--------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

National Campaign to Prevent Teen Pregnancy - Media Reel Highlights	box 2	Tape AV 11851
------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Deep Dive	box 2	Tape AV 11852
-----------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Fathers Too Soon - Produced in Association with Channel One Network	box 2	Tape AV 11853
------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

FRONTLINE/World Stories to Hewlett Foundation: Coffee Country - Guatemala, Hole in the Wall - India, Kids Shots - South Africa	box 2	Tape AV 11854
--------------------------------------------------------------------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Advocates for Youth - News and Entertainment Media Clips (1), 2000	box 2	Tape AV 11855
--------------------------------------------------------------------	-------	---------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Advocates for Youth - News and Entertainment Media Clips (2)	box 2	Tape AV 11856
--------------------------------------------------------------	-------	---------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

A Walk in Your Shoes - Teen Parent	box 2	Tape AV 11857
------------------------------------	-------	---------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Hewlett Foundation 1998 Retreat at Chaminade, 1998	box 3	Tape AV 11858
----------------------------------------------------	-------	---------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Hewlett Foundation April '98 Retreat at Chaminade, 1998	box 3	Tape AV 11859
---------------------------------------------------------	-------	---------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

LinkTV - UN Millennium Goals Reel	box 3	Tape AV 11860
-----------------------------------	-------	---------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Planet Campaign TV Spots	box 3	Tape AV 11861
--------------------------	-------	---------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

International News Coverage in America: The Angry World, moderated by Terrance Smith - Complete TV Version, 2003-2004	box 3	Tape AV 11862
--------------------------------------------------------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

International News Coverage in America: The Angry World, moderated by Terrance Smith - Southern Newspaper Publishers Association Version, 2003-2004	box 3	Tape AV 11863
-----------------------------------------------------------------------------------------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Preventing Teenage Pregnancy - Ricki Lake, 2003 May 7	box 3	Tape AV 11864
-------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Mothers Too Soon - Produced in Association with Channel One Network	box 3	Tape AV 11865
------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

The Right-Wing Message Machine	box 3	Tape AV 11866
--------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Wide Angle: Red Lines and Deadlines - Thirteen WNET New York	box 3	Tape AV 11867
-----------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

NewsHour Promo Reel, 2004	box 3	Tape AV 11868
---------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

First to Worst, 2004	box 3	Tape AV 11869
----------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Middle School Confessions - HSP HBO Studio Productions	box 3	Tape AV 11870
--------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Scenarios USA - Choices: The Good, The Bad, The Ugly	box 4	Tape AV 11871
------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Scenarios USA - From an Objective Point of View: Today I Found Out	box 4	Tape AV 11872
-----------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Scenarios USA - Lipstick	box 4	Tape AV 11873
--------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Scenarios USA - Just Like You Imagined?	box 4	Tape AV 11874
-----------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

How Do You Spell God? - Part 1 - HSP HBO Studio Productions	box 4	Tape AV 11875
-------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Voices of Choice - Physicians Who Provided Abortions Before Roe v. Wade	box 4	Tape AV 11876
----------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Wide Angle: Ladies First - Thirteen WNET New York	box 4	Tape AV 11877
---------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

John Gardner: Uncommon American, 2000	box 4	Tape AV 11878
---------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

Scope and Contents

Narrated by Richard Dreyfuss.

Wide Angle: Time for School - Thirteen WNET New York	box 4	Tape AV 11879
------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC
archivist for further instruction.

The Act of Teaching - Part 1: Theatre Techniques for Classroom Presentations, 2001	box 4	Tape AV 11880
---------------------------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

The Act of Teaching - Part 2: Physical and Vocal Exercises, 2001	box 4	Tape AV 11881
------------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Wide Angle: Coca and the Congressman - Thirteen WNET New York	box 4	Tape AV 11882
---------------------------------------------------------------	-------	------------------

Conditions Governing Access:

Conditions Governing Access

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Paul Brest Farewell DVD, 2012 August 30

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2023.

Paul Brest MP4, 2012 August 30

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2023.

What Does A Grant Sound Like? A Holiday Mix Featuring Music By Hewlett Foundation Grantees, 1994

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Scope and Contents

1. The Sonos Handbell Ensemble: Water Music (Handel, arr. J. Meredith)
2. Kronos Quartet: Mini Skirt (Esquivel)
3. Rova: Juke Box Afro Balkan (Jon Raskin)
4. Crosspulse: I Like the Way You Move (OutKast)
5. Kitka: Shto Mi E Milo (Live at Ashkenaz)
6. Philharmonia Baroque Orchestra: Violin Concerto in D Major (Beethoven)
7. Los Cenzontle: Pasajero (Julian Gonzalez)
8. Other Minds: Theme Park (Alvin Curran)
9. San Jose Jazz Society: Take the A Train (Ellington)
10. San Francisco Girls Chorus: Picking the Seed Pods (Chen Yi)
11. Oakland Youth Orchestra: It Don't Mean A Thing (Ellington)

Steve Neal Video Clip regarding Paul Brest

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Interviews/Disc One - Steve Neal, Herant Katchadourian, Koh Boon Hwee, 2012 July 21

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because

of preservation concerns. Access copy currently unavailable.
Please contact a RAC archivist for further instruction.

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2023.

Interviews/Disc Two - Arjay Miller, Paul Brest, 2012 July 21

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2023.

Council on Foundations Philanthropy's Vision: A Leadership Summit, Washington Metropolitan Area - Strategic Philanthropy: Theory and Practice, Paul Brest, Meeting # FO0801, Session Number 64, 2008 May 4-7

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Board Interviews Files

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Campana Magnificus Video - Susan Bell Tribute, 2012 June

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because

of preservation concerns. Access copy currently unavailable.
Please contact a RAC archivist for further instruction.

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2023.

Jim Canales - James Irvine Foundation, 2012 July

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2023.

Fostering Collective Impact: Mexico Case Study (Final Mexico COP Video with Credit Changes - Janet Jarman), 2012 January 30

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Conditions Governing Access:

Conditions Governing Access

Restricted - Open in 2023.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 1 - Welcome), 2005 October 4

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 2 - Medal Ceremony), 2005 October 4

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 3 - Poverty and Health), 2005 October 4

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 4 - Environment and Sustainable Development), 2005 October 4

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 5 - Education), 2005 October 4

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 6 - International Peace, Justice and Security), 2005 October 4

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access

surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 7 - Democracy, Governance and Civil Society), 2005 October 4

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 8 - Legal, Fiscal and Governance), 2005 October 4

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

The Hewlett Foundation Retreat at Chaminade, 1998

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Lecture on the History on the Hewlett Foundation - Hewlett Foundation Retreat at Chaminade, 1998

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Wari le Magazine Economique - l'emission diffusee, 2009 May 31

Conditions Governing Access:

Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

[^ Return to Table of Contents](#)

Oversize Material, 2005-2012

Title/Description	Instances
Hewlett Challenge Celebration Book, 2012 November 3	box 59
California State Senate to The Center for the Future of Teaching and Learning Resolution, 2006 August 15	box 60
Appreciation Poster to Robert F. Erburu, 2005 October 16	box 61

[^ Return to Table of Contents](#)