



Young (Edgar B.) papers

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Rockefeller Archive Center

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Summary Information

Repository:	Rockefeller Archive Center
Creator - aut:	Young, Edgar B.
Creator - aut:	Rockefeller, John D., III (John Davison), 1906-1978
Creator:	Lincoln Center for the Performing Arts
Creator:	Japan Society. (New York, N.Y.)
Title:	Edgar B. Young papers
ID:	FA109
Date [inclusive]:	1952-1980
Physical Description:	27.36 Cubic Feet 72 boxes
Language of the Material:	English

Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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Biographical/Historical note

Edgar B. Young, a staff associate of John D. Rockefeller 3rd (JDR 3rd), played a vital role in the creation and early administration of Lincoln Center for the Performing Arts.

Young was born April 27, 1908, in Anderson, Indiana. His academic credentials include an A.B. from DePauw University (1929) and graduate work at the London School of Economics (Economics 1931), the University of Pennsylvania (Economics 1933), and American University (Public Administration 1935).

Prior to his employment as a Rockefeller family associate, Young held several administrative positions in the U. S. Employment Service (1934-1939) and the U. S. Bureau of the Budget (1939-1941). He also served as an Assistant to the Executive Director of the Port of New York Authority (1945-1946). From 1946 to 1949, Young began his service to the Rockefeller family as a staff associate of John D.

Rockefeller, Jr. Then in 1949, he became the full-time staff associate for JDR 3rd and served in that capacity throughout the time period of the balance of the records documented in this collection.

Young's career closely mirrors the interests and activities of JDR 3rd. In the early 1950s, JDR 3rd devoted much of his energy to the promotion of a greater cultural and educational exchange between Asia and western societies, most notably the United States. These activities centered around the revitalization of the Japan Society, for which Young was appointed Secretary in 1952, and the creation of the Asia Society, for which Young was appointed Secretary upon its founding in 1956.

Young was actively involved in the Lincoln Center project from its origin, participating in many of the early discussions while JDR 3rd served on the Exploratory Committee for a Musical Arts Center. After incorporation, Young became Lincoln Center's Secretary (1956-1962) and JDR 3rd became its first President (June 22, 1956-1961). Rockefeller was succeeded as President by General Maxwell Taylor on January 4, 1961. Following Taylor's resignation to accept a position as military advisor for President John F. Kennedy, Young served as the Acting President of Lincoln Center from June 26 to December 31, 1961. At that time, William Schuman was named the third President of Lincoln Center (1961-1968) and Young was subsequently appointed Executive Vice President (1962-1965) and Chairman of the Building Committee (1961-1971). Young also often served as a member of both the Executive and Education Committees at various points throughout his tenure with Lincoln Center.

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Scope and Contents note

Lincoln Center for the Performing Arts is a nonprofit institution dedicated to fostering the arts of opera, music, dance, drama, and arts education. Its objective is not only to exist as a physical place where the arts are created and performed, but also to promote and facilitate access to the arts to as wide an audience as possible.

The Edgar B. Young collection documents Lincoln Center as a project fueled by the work and vision of volunteers and the non-profit sector of the economy. It serves as a model of successful urban renewal and collaboration between the private sector and various agencies of all levels of government.

The birth of Lincoln Center for the Performing Arts developed from the convergence of three independent actions. First was the availability of land. In 1954, the New York City Committee on Slum Clearance (under the chairmanship of Robert Moses and Mayor Robert Wagner) designated a 17-block area of Manhattan between West 62nd and West 70th Streets for redevelopment. Once the appropriate city government approvals were obtained, this became the Lincoln Square Urban Renewal Project (with Lincoln Square as the intersection of Broadway and Columbus Avenue). Second and third, two major New York art associations, the Metropolitan Opera Association and the Philharmonic-Symphony Society, were both actively and independently looking for new homes. Both organizations had independently come to the conclusion that building a new home to fit their custom specifications and acoustic requirements, rather than becoming a tenant in an existing structure, was essential for their performers and the long term existence and growth of their organizations.

The catalyst for the convergence of these independent activities into one interrelated project was Wallace K. Harrison who had been asked to serve as the design architect for both the new Metropolitan Opera House and the Philharmonic Hall project. Harrison also had a long standing relationship with various New York City government officials as well as the Rockefeller family. Harrison met with John D. Rockefeller 3rd, Chair of the Board of the Rockefeller Foundation at the time, and Young to discuss the dilemma confronting the Metropolitan Opera and the Philharmonic as well as possible solutions. Young and JDR 3rd were interested in further participation and soon after met with other prominent art administrators including Lincoln Kirstein (Managing Director of the New York City Ballet) and William Shuman (President of the Juilliard School). On the invitation of Charles Spofford (Metropolitan Opera Association Executive Committee Chairman), JDR 3rd attended informal meetings with many of these same men, leading to the establishment of the Exploratory Committee for a Musical Arts Center with the objective of defining a common mission and building a performing arts center. This committee eventually led to the incorporation of Lincoln Center in 1956 and, after decades of planning, designing and redesigning, construction and reconstruction, the opening and operation of the nation's largest performing arts complex.

The Edgar B. Young Papers document Young's professional career with Lincoln Center and, to a much lesser extent, the Japan Society. This is not a collection of his personal papers. Due to Young's extensive experience in a wide variety of Lincoln Center positions and activities, this collection documents all aspects of the Lincoln Center project including the origin of Lincoln Center, Inc.; the planning, construction, and completion of each of the original buildings; early administration and operations; constituent relations; fundraising; financial administration; public relations; and the adoption of various sponsored programs beyond the original scope of its mandate such as the Lincoln Center Student Program, the Lincoln Center Film Festival, and sponsorship of the New York World's Fair.

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Arrangement note

The Edgar B. Young papers are arranged into three series:

Series 1 - Lincoln Center, Inc. (1952-1980) Series 2 - Japan Society (1973-1978) Series 3 - Photographs

The material within each series is further divided in subseries arranged alphabetically by subject. The material within each subseries is arranged alphabetically by folder title.

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File Plan note

This collection was originally designated under the former classification Rockefeller Family (I), RG 17 Associates – Series B: Edgar B. Young.

The photographs were originally designated as photographs series 1073.

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Administrative Information

Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

Conditions Governing Access

Open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

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Related Materials

Related Archival Materials note

Related Collections at the Rockefeller Archive Center

Office of the Messrs. Rockefeller records, Series E - Cultural Interests Boxes 36-43 on Lincoln Center.

Nelson A. Rockefeller papers, Series P - Ann C. Whitman - Politics Box 23, Folder 522 on E. B. Young and the New York State Theater Construction

John D. Rockefeller 3rd Papers Series 1 - Office of the Messrs. Rockefeller Files Subseries 3 - Asian Interests, Boxes 35-56 Subseries 4 - Lincoln Center, Boxes 57-79 Series 3 - Office and Home Files Subseries 3 - Philanthropy and Public Interests, Box 47, Folders 285-290 on Lincoln Center Subseries 5 - Asian Interests, Boxes 75-80

Rockefeller Family Archives, Record Group 13 - Public Relations Various press releases and published articles

Rockefeller Foundation records, Record Group 1.2 - Projects, Series 200R - United States - Arts and Humanities Boxes 364-369, Folders 3288-3321 - Lincoln Center Board of Directors Minutes and Reports, 1950s-1960s

Malcolm Wilson Papers, World's Fair Files, Boxes 8-9, Folders 224-263

Young, Edgar B., "Lincoln Center: The Building of An Institution." New York: New York University Press, 1980.

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Controlled Access Headings

- Urban renewal
- Japan
- Philanthropy -- New York (N.Y.)
- New York (N.Y.)
- Arts
- Philanthropy
- Performing arts

Collection Inventory

Lincoln Center, Inc., 1952-1980 (1956-1976) (1956-1976)

Arrangement note

This series encompasses the overwhelming majority of the collection and is arranged into 11 subseries, each of which is organized alphabetically by folder title:

Subseries 1 - Administration Subseries 2 - Art Subseries 3 - Building Operations Subseries 4 - Constituent Relations
 Subseries 5 - Education Subseries 6 - Financial Administration Subseries 7 - Fundraising Subseries 8 - Kirstein,
 Lincoln Subseries 9 - Planning and Construction Subseries 10 - Public Relations Subseries 11 - Working Files

Administration, 1956-1980

Scope and Contents note

The material presented here includes complete sets of the Board of Directors (1956-1978) and Executive Committee (1961-1978) meeting minutes, as well as the by-laws and certificate of incorporation for Lincoln Center, Inc. It is a loose federation of constituent institutions with each constituent retaining absolute artistic and financial autonomy for its organization. The primary relationship between Lincoln Center, Inc. and its constituents is that of landlord to tenant, with Lincoln Center, Inc. holding the ownership of all buildings, structures, common spaces and pledging to act in the common interest of all parties.

This subseries also contains background material for Edgar B. Young's 1970 summary report which details the capital funding from incorporation in 1956 through initial building completion in 1969. Although this subseries does contain some financial policy and finance related records, those interest in more detailed financial matters may wish to consult Subseries 6 - Financial Administration.

Title/Description	Instances	
Administrative Committee, 1969-June 1971	box 1	folder 1
Administrative Committee, August-December 1971	box 1	folder 2
Administrative Committee, January-March 1972	box 1	folder 3
Administrative Committee, June-September 1972	box 1	folder 4
Administrative Committee, October 1972-September 1973	box 1	folder 5
Advertising - Vitrine Displays, 1963-1966 (1973)	box 1	folder 6
Board of Directors - Correspondence and Miscellany, 1956-1960	box 1	folder 7
Board of Directors - Correspondence and Miscellany, 1961-1965	box 1	folder 8
Board of Directors - Correspondence and Miscellany, 1966-June 1968	box 1	folder 9
Board of Directors - Correspondence and Miscellany, 1968-June 1971	box 1	folder 10
Board of Directors - Correspondence and Miscellany, 1972-1975	box 1	folder 11
Board of Directors - Correspondence and Miscellany - Traffic Analysis, November 1975	box 1	folder 12
Board of Directors - Correspondence and Miscellany, January-April 14, 1976	box 2	folder 13
Board of Directors - Correspondence and Miscellany, April 26 - December 1976	box 2	folder 14

Board of Directors - Correspondence and Miscellany, February-May 1977	box 2	folder 15
Board of Directors - Correspondence and Miscellany, June-September 1977	box 2	folder 16
Board of Directors and Members Meetings Minutes - Conferences, February 17-18 and June 7, 1956	box 2	folder 17
Board of Directors and Members Meetings Minutes - General Files, June-December 1956	box 2	folder 18
Board of Directors and Members Meetings Minutes - General Files, January-June 1957	box 2	folder 19
Board of Directors and Members Meetings Minutes - General Files, July-December 1957	box 2	folder 20
Board of Directors and Members Meetings Minutes - General Files, January-May 1958	box 2	folder 21
Board of Directors and Members Meetings Minutes - General Files, June-December 1958	box 3	folder 22
Board of Directors and Members Meetings Minutes - General Files, January-April 1959	box 3	folder 23
Board of Directors and Members Meetings Minutes - General Files, May-September 1959	box 3	folder 24
Board of Directors and Members Meetings Minutes - General Files, October-December 1959	box 3	folder 25
Board of Directors and Members Meetings Minutes - General Files, January-April 1960	box 3	folder 26
Board of Directors and Members Meetings Minutes - General Files, May-September 1960	box 3	folder 27
Board of Directors and Members Meetings Minutes - General Files, October-December 1960	box 3	folder 28
Board of Directors and Members Meetings Minutes - General Files, January-May 1961	box 3	folder 29
Board of Directors and Members Meetings Minutes - General Files, June-December 1961	box 3	folder 30
Board of Directors and Members Meetings Minutes - General Files, 1962	box 4	folder 31
Board of Directors and Members Meetings Minutes - General Files, 1963	box 4	folder 32
Board of Directors and Members Meetings Minutes - General Files, 1964	box 4	folder 33
Board of Directors and Members Meetings Minutes - General Files, 1965	box 4	folder 34

Board of Directors and Members Meetings Minutes - General Files, 1966-1967	box 4	folder 35
Board of Directors and Members Meetings Minutes - General Files, 1968-1969	box 4	folder 36
Board of Directors and Members Meetings Minutes - General Files, 1970-1971 (1979)	box 4	folder 37
Board of Directors and Members Meetings Minutes - General Files, 1972 (1979)	box 4	folder 38
Board of Directors and Members Meetings Minutes - General Files, 1973 (1979)	box 4	folder 39
Board of Directors and Members Meetings Minutes - General Files, January-March 1974 (1979)	box 5	folder 40
Board of Directors and Members Meetings Minutes - General Files, January-March 1975 (1979)	box 5	folder 41
Board of Directors and Members Meetings Minutes - General Files, May-December 1974 (1979)	box 5	folder 42
Board of Directors and Members Meetings Minutes - General Files, May-September 1975 (1979)	box 5	folder 43
Board of Directors and Members Meetings Minutes - General Files, January-April 1976 (1979)	box 5	folder 44
Board of Directors and Members Meetings Minutes - General Files, May 1976 (1979)	box 5	folder 45
Board of Directors and Members Meetings Minutes - General Files, June-October 1976 (1979)	box 5	folder 46
Board of Directors and Members Meetings Minutes - General Files, January 1977 (1979)	box 5	folder 47
Board of Directors and Members Meetings Minutes - General Files, May 1977 (1979)	box 5	folder 48
Board of Directors and Members Meetings Minutes - General Files, September 1977 (1979)	box 6	folder 49
Board of Directors and Members Meetings Minutes - General Files, December 1977 (1979)	box 6	folder 50
Board of Directors and Members Meetings Minutes - General Files, February-March 1978 (1979)	box 6	folder 51
Board of Directors and Members Meetings Minutes - General Files, May-July 1978 (1979)	box 6	folder 52
Board of Directors and Members Meetings Minutes - General Files, September-December 1978 (1979)	box 6	folder 53
Bookings, 1959-1961 (1971)	box 6	folder 54
By-Laws and Certificate of Incorporation, 1956-1957 (1971)	box 6	folder 55

By-Laws and Certificate of Incorporation, 1959-January 1961 (1971)	box 6	folder 56
By-Laws and Certificate of Incorporation, March 1961-1970 (1971)	box 6	folder 57
By-Laws and Certificate of Incorporation, 1976	box 7	folder 58
Executive Committee Meetings Minutes, January-July 1961	box 7	folder 59
Executive Committee Meetings Minutes, August-December 1961	box 7	folder 60
Executive Committee Meetings Minutes, 1962	box 7	folder 61
Executive Committee Meetings Minutes, 1963	box 7	folder 62
Executive Committee Meetings Minutes, 1964	box 7	folder 63
Executive Committee Meetings Minutes, 1965	box 7	folder 64
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), February-July 1966	box 7	folder 65
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), September 1966-February 1967	box 7	folder 66
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), March-December 1967	box 7	folder 67
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), January-October 1968	box 7	folder 68
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), November 1968-September 1969	box 7	folder 69
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), December 1969-November 1970	box 8	folder 70
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), 1971	box 8	folder 71
Executive Committee Meetings Minutes, 1972	box 8	folder 72
Executive Committee Meetings Minutes, January-April 1973	box 8	folder 73
Executive Committee Meetings Minutes, May-December 1973	box 8	folder 74
Executive Committee Meetings Minutes, January-April 1974	box 8	folder 75
Executive Committee Meetings Minutes, May-October 1974	box 8	folder 76
Executive Committee Meetings Minutes, January-March 1975	box 8	folder 77
Executive Committee Meetings Minutes, October-November 1975	box 8	folder 78
Executive Committee Meetings Minutes, January-February 1976	box 8	folder 79
Executive Committee Meetings Minutes, April-September 1976	box 9	folder 80

Executive Committee Meetings Minutes, October-November 1976	box 9	folder 81
Executive Committee Meetings Minutes, January-April 1977	box 9	folder 82
Executive Committee Meetings Minutes, May-October 1977	box 9	folder 83
Executive Committee Meetings Minutes, November 1977	box 9	folder 84
Executive Committee Meetings Minutes, December 1977	box 9	folder 85
Executive Committee Meetings Minutes, April-September 1978	box 9	folder 86
Executive Committee Meetings Minutes, October-November 1978	box 9	folder 87
Financial and Policy Problems, 1965-October 1966	box 9	folder 88
Financial and Policy Problems, November-December 1966	box 9	folder 89
Financial and Policy Problems, January-May 1967	box 10	folder 90
Financial and Policy Problems, June-August 1967	box 10	folder 91
Financial and Policy Problems, September-December 1967, 1968	box 10	folder 92
Key People - Allen, Reginald, 1957-1960	box 10	folder 93
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted material		
Key People - Mazzola, John W., 1962	box 10	folder 94
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted material		
Key People - Nelson, Otto L., Jr. - General, 1959	box 10	folder 95
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted material		
Key People - Schuman, William - Personal, 1961-1976	box 10	folder 96
<u>Conditions Governing Access:</u> Conditions Governing Access Restricted material		
Key People - Spofford, Charles M., 1959	box 10	folder 97
<u>Conditions Governing Access:</u>		

Conditions Governing Access

Restricted material

Key People - Taylor, Maxwell D. - General - Organization Queries and Replies, 1960	box 10	folder 98
<u>Conditions Governing Access:</u> Conditions Governing Access		
Restricted material		
Key People - Taylor, Maxwell D. - General - Personal, 1960-1962	box 10	folder 99
<u>Conditions Governing Access:</u> Conditions Governing Access		
Restricted material		
Organization of Staff - General Files, c. 1956-1980	box 10	folder 100
Organization of Staff - Organizational Charts, 1961-1965 (1973)	box 10	folder 101
Policy Planning Committee, January-March 10, 1969	box 10	folder 102
Policy Planning Committee, March 20-May 1969	box 10	folder 103
Presidency of Lincoln Center, June 1969	box 10	folder 104
Public Spaces and Revenue-Producing Facilities, 1958-1960 (1971)	box 10	folder 105
Report - Background Material on 1970 Summary, 1955-October 1957 (1976)	box 10	folder 106
Report - Background Material on 1970 Summary, December 1957-January 1959 (1976)	box 11	folder 107
Report - Background Material on 1970 Summary, February 1959-1962 (1976)	box 11	folder 108
Report - Background Material on 1970 Summary, 1963-September 1965 (1976)	box 11	folder 109
Report - Background Material on 1970 Summary, November 1965-1969 (1976)	box 11	folder 110
Restaurants and Refreshment Facilities, 1958-1965 (1972)	box 11	folder 111
Ticket Sales, 1978	box 11	folder 112
Traffic, 1958-1963 (1971)	box 11	folder 113
Traffic, 1965-1969 (1971)	box 11	folder 114
<u>Related Archival Materials note:</u>		

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 1.

Art, 1960-1972**Scope and Contents note**

This subseries documents various art-related grants and the subsequent art acquisitions, including Alexander Calder's stabile "Guichet" and Henry Moore's "Reclining Figure." The largest single grant to Lincoln Center for visual arts was given by the Albert A. List Foundation in 1961 and included funds to commission posters for special events.

Title/Description	Instances	
Arts and Acquisitions Policy, 1960-1962 (1973)	box 11	folder 115
<u>Related Archival Materials note:</u>		
Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Arts and Acquisitions Policy, 1962-1964 (1973)	box 11	folder 116
<u>Conditions Governing Access:</u>		
Conditions Governing Access		
Restricted material		
Arts and Acquisitions Policy, 1963-1965 (1973)	box 11	folder 117
Arts and Acquisitions Policy, 1965-1972 (1973)	box 11	folder 118
<u>Conditions Governing Access:</u>		
Conditions Governing Access		
Restricted material		
Arts and Acquisitions Policy, 1966-1971 (1973)	box 11	folder 119
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, 1967-1968 (1970)	box 12	folder 120
<u>Related Archival Materials note:</u>		
Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, 1969-January 1970 (1970)	box 12	folder 121
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, February-May 1970 (1970)	box 12	folder 122
<u>Related Archival Materials note:</u>		

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 2.

Buildings - Juilliard - Works of Art, 1969-1970 (1973)	box 12	folder 123
Buildings - Metropolitan Opera - Sculpture - Lehmbruck, Wilhelm - "Kneeling Woman", 1961-1967 (1971)	box 12	folder 124
Buildings - Metropolitan Opera - Works of Art, 1960-1966 (1971)	box 12	folder 125
Buildings - New York State Theater - Works of Art (Acquisitions, etc.), 1962-April 1964 (1971)	box 12	folder 126
Buildings - New York State Theater - Works of Art (Acquisitions, etc.), August-December 1964 (1971)	box 12	folder 127
Buildings - New York State Theater - Works of Art (Acquisitions, etc.), 1965-1968 (1971)	box 12	folder 128
Buildings - Philharmonic Hall - Works of Art (Acquisitions, etc.), 1962-1965 (1971)	box 12	folder 129
Buildings - Philharmonic Hall - Works of Art (Acquisitions, etc.), 1962-1971 (1971)	box 12	folder 130

Conditions Governing Access:

Conditions Governing Access

Restricted material

Chermayeff and Lustig Contract, 1961-1965 (1973)	box 12	folder 131
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Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 3.

Albert A. List Foundation Gift for Art, 1961-1963 (1973)	box 12	folder 132
Albert A. List Foundation Gift for Art, 1964-1971 (1973)	box 12	folder 133
Miscellaneous Works of Art - Rejections and Incomplete Negotiations, 1960-1966 (1973)	box 13	folder 134
Posters, 1961-September 13, 1963 (1973)	box 13	folder 135
Posters, September 23, 1963-1969 (1973)	box 13	folder 136
Sculpture - Calder, Alexander - Stabile "Guichet", 1964-April 11, 1965 (1973)	box 13	folder 137
Sculpture - Calder, Alexander - Stabile "Guichet", April 15, 1965-1967 (1973)	box 13	folder 138

Related Archival Materials note:

Related Archival Materials note

Architectural material has been removed and is housed separately.

Sculpture - Moore, Henry - "Reclining Figure", 1961-August 1964 (1973)	box 13	folder 139
Sculpture - Moore, Henry - "Reclining Figure", September 1964-July 1965 (1973)	box 13	folder 140
Sculpture - Moore, Henry - "Reclining Figure", August-September 1965 (1973)	box 13	folder 141
Sculpture - Moore, Henry - "Reclining Figure", October-December 1965 (1973)	box 13	folder 142
Sculpture - Moore, Henry - "Reclining Figure", 1966-1973 (1973)	box 13	folder 143
Sculpture - Moore, Henry - "Reclining Figure", July 13, 1972 (1973)	box 13	folder 144

Conditions Governing Access:

Conditions Governing Access

Restricted material

Sculpture - Smith, David - "Zig IV", 1965-1969 (1973)	box 13	folder 145
Sculpture - Smith, David - "Zig IV", 1965-1969 (1973)	box 13	folder 146

Conditions Governing Access:

Conditions Governing Access

Restricted material

Sculpture - James Wines Commission, 1965-1969 (1973)	box 13	folder 147
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Building Operations, 1958-1978**Scope and Contents note**

This subseries contains information about the costs, budgets, maintenance and operations of various buildings, including Avery Fisher Hall.

Title/Description	Instances	
Maintenance and Budgets - Garage, 1963-1970	box 13	folder 148
Maintenance and Budgets - Garage, 1971-1972	box 13	folder 149
Maintenance and Budgets - General Services Committee, 1974-1975	box 13	folder 150
Maintenance and Budgets - General Services Committee, 1976-April 1977	box 14	folder 151

Maintenance and Budgets - General Services Committee, May-September 22, 1977	box 14	folder 152
Maintenance and Budgets - General Services Committee, September 27, 1977-May 1978	box 14	folder 153
Maintenance and Budgets - Juilliard Building - Costs and Budgets, 1963-August 12, 1964 (1971)	box 14	folder 154
Maintenance and Budgets - Juilliard Building - Costs and Budgets, August 19, 1964-February 1966 (1971)	box 14	folder 155
Maintenance and Budgets - Juilliard Building - Costs and Budgets, March-July 1966 (1971)	box 14	folder 156
Maintenance and Budgets - Juilliard Building - Costs and Budgets, September 1966-March 1971 (1971)	box 14	folder 157
Maintenance and Budgets - Juilliard Drama Division - Lincoln Center Fund - Summary Budgets, 1968-1969	box 14	folder 158

Scope and Contents note

Book 2 (No Book 1).

Maintenance and Budgets - Maintenance, Repairs and Operations, 1962-May 1964	box 14	folder 159
Maintenance and Budgets - Maintenance, Repairs and Operations, December 1964-March 1965	box 14	folder 160
Maintenance and Budgets - Maintenance, Repairs and Operations, April 1965-November 24, 1965	box 14	folder 161
Maintenance and Budgets - Maintenance, Repairs and Operations, November 29, 1965-1972	box 15	folder 162
Maintenance and Budgets - McKinsey & Company, Inc. - Management Consultants, 1964-1965	box 15	folder 163
Maintenance and Budgets - New York State Theater - General Files, 1961-1964 (1971)	box 15	folder 164
Maintenance and Budgets - New York State Theater - Operations, 1958-1965 (1971)	box 15	folder 165
Maintenance and Budgets - Operating Costs (Estimated), n.d., 1959-January 1960 (1971)	box 15	folder 166
Maintenance and Budgets - Operating Costs (Estimated), February 1960-1962 (1971)	box 15	folder 167

Related Archival Materials note:

Related Archival Materials note

Architectural material has been removed and is housed separately.

Maintenance and Budgets - Philharmonic Hall - Complaints, 1963-1966 (1971)	box 15	folder 168
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Maintenance and Budgets - Philharmonic Hall - Income and Expenditures, 1966-1970 (1971)	box 15	folder 169
Maintenance and Budgets - Philharmonic Hall - Operations, 1962-1963 (1971)	box 15	folder 170
Maintenance and Budgets - Philharmonic Hall - Operations, 1964-1965 (1971)	box 15	folder 171
Maintenance and Budgets - Philharmonic Hall - Report - "Strengthening the Operation of Lincoln Center" - McKinsey & Company, Inc., December 1964	box 15	folder 172
Maintenance and Budgets - Security - All Lincoln Center Buildings (Vincent Gillen Associates), 1964-1972	box 16	folder 173
Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, 1975-February 2, 1976	box 16	folder 174
Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, February 5-August 1976	box 16	folder 175
Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, September-October 1976	box 16	folder 176
Maintenance and Budgets - Subsidiary Corporations, 1962-1963 (1972)	box 16	folder 177
Physical Plant, 1965-1966	box 16	folder 178

Constituent Relations, 1955-1978

Scope and Contents note

Creating and maintaining a positive working relationship between Lincoln Center, Inc. and its constituents, as well as between each constituent, was essential to the success and growth of Lincoln Center. Each constituent negotiated its own contract with Lincoln Center, Inc. and subsequently abided by their individual agreements. Correspondence, negotiations and/or agreements are available with all the founding and major constituents as well as the early potential constituents including: The Philharmonic-Symphony Society, The Metropolitan Opera Association, Juilliard School, Library/Museum of the Performing Arts, the Repertory Theater of Lincoln Center, the Chamber Music Society, New York Shakespeare Festival, and the Film Society of Lincoln Center, Inc. Of special note are the agreements with Lincoln Center, Inc. of the Metropolitan Opera Association and the Philharmonic-Symphony Society as well as documentation of the special subcommittee on the Philharmonic musicians strike and the subsequent revision of the Philharmonic agreement (1973).

This subseries also documents the longstanding negotiations with the City Center of Music and Drama, Inc., leading to its constituency in 1965. Minutes of the meetings of the Lincoln Center Council (1957-1962, 1968-1971) are contained here as well.

Title/Description	Instances	
The Chamber Music Society, 1967	box 16	folder 179
The Chamber Music Society, 1968-1970	box 16	folder 180
The City Center of Music and Drama, Inc. - General Files, 1963-1972	box 16	folder 181

The City Center of Music and Drama, Inc. - Negotiations, n.d., 1955-May 1959 (1977)	box 16	folder 182
The City Center of Music and Drama, Inc. - Negotiations, June 1959-1960	box 16	folder 183
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Education, 1958-1978

Scope and Contents note

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Student Program - General Files, May 1961-1962	box 26	folder 302

Student Program - General Files, 1964-1967	box 26	folder 303
Student Program - "The Hunting of the Squiggle: A Study of a Performing Arts Institution and Young People" by Marc Schubart, 1970-1971	box 26	folder 304
Student Program - "A Teacher's Guide to Lincoln Center" - Booklet, 1971-1972	box 26	folder 305
Student Program - Teacher's Guide - General Files, n.d., 1964-1967	box 26	folder 306

Financial Administration, 1956-1972

Scope and Contents note

This subseries focuses on the financial aspects of the project, including financial policy and planning, budget and construction costs, budget analysis, the capital fund and projected capital needs. Investigators of administrative issues should also consult Subseries 1 - Administration.

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Fundraising, 1956-1973

Scope and Contents note

Lincoln Center, Inc., as a nonprofit institution with no accumulated financial reserves and no corporate or commercial means of financing, originally envisioned a private-sector fundraising campaign seeking the support of individual donors and organizational grants. Due to expansion of the project and rising capital costs, Lincoln Center also sought city, state, and federal government funding, but the private sector remained the source of a majority of the funding, and acquiring such funds remained a top priority. This subseries documents the private fundraising campaign. The largest organization grants were submitted by the Ford Foundation and the Rockefeller Foundation as well as the Avalon Foundation. Monumental personal pledges were received early on from John D.

Rockefeller Jr. and John D. Rockefeller 3rd, which helped to solidify the ultimate success of the project as well as spur the Lincoln Center Campaign toward greater and more diversified support. Also noteworthy are the gifts by Vivian Beaumont Allen and Alice Tully for the theaters that bear their respective names.

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Kirstein, Lincoln, 1953-1959

Scope and Contents note

This subseries contains the Lincoln Center files of Lincoln Kirstein, managing director of the New York City Ballet. He was an active participant in the Exploratory Committee for a Musical Arts Center and played a vital role in the establishment and creation of Lincoln Center. The Day and Zimmerman Feasibility Report of 1956 and Kirstein's mid-1950s outgoing correspondence illuminate the organization's early issues and policy formation decisions.

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Exploratory Committee for a Musical Arts Center - General Files, 1953-February 13, 1956	box 36	folder 414
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Report - Day & Zimmerman, Inc. Feasibility Report - pp. 1-70, December 31, 1956	box 38	folder 437
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Report - Day & Zimmerman, Inc. Feasibility Report - Appendices, V-F - end, December 31, 1956	box 38	folder 441

Planning and Construction, 1956-1978

Scope and Contents note

The largest portion of the collection documents the planning and construction of each building in the Lincoln Center complex, as well as various aspects of the Lincoln Center Urban Renewal Project including the relocation of original residents, the purchase and demolition of the Kennedy building, and the expansion of the Juilliard School to encompass the High School of Commerce site. The files of the Building Committee and its various Subcommittees are also available.

Wallace K. Harrison served as the design architect for the Lincoln Center complex, developing and executing the overall site plan. Planning and construction of each of the Lincoln Center buildings was a separate and contractually independent project with its own custom architectural and engineering specifications, its own design architect and construction firm, and its own budget and completion schedule. The design architects for each individual building within the complex are: Philharmonic Hall - Max Abramovitz; Metropolitan Opera House - Wallace K. Harrison; New York State Theater - Philip Johnson; Vivian Beaumont Theater - Eero Saarinen; Library/Museum (physically connected to the Vivian Beaumont Theater) - Gordon Bunshaft; Juilliard School and Alice Tully Hall - Pietro Belluschi. Various acoustic and stage alterations following building completion are also documented including the Bolt, Beranek and Newman acoustics study, and subsequent alterations, of Philharmonic Hall.

Another vital aspect of the Lincoln Center project is the negotiations, agreements, and public funding obtained, from the city and state of New York and the federal government. Of particular note is the agreement by Lincoln Center to host the performing arts activities of the New York World's Fair (1964-1965) and the subsequent state funding obtained for what became the New York State Theater. As a result of this agreement Lincoln Center was contractually obligated to complete the New York State Theater and its Promenade, as well as several other portions of the complex, for the World's Fair.

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Conditions Governing Access:

Conditions Governing Access

Restricted material

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Band Shell - Architectural Models and Sketches, 1960-1961 (1971)	box 38	folder 446
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Building Committee - General Files, March-December 1966 (1978)	box 40	folder 474
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Building Committee - General Files, March 1967-January 1968 (1978)	box 40	folder 476
Building Committee - General Files, March-November 1968 (1978)	box 40	folder 477
Building Committee - General Files, 1969 (1978)	box 40	folder 478
Building Committee - General Files, 1971, 1973 (1978)	box 40	folder 479
Building Committee - Juilliard Subcommittee, 1960	box 40	folder 480
Building Committee - Juilliard Subcommittee, 1961-1963	box 40	folder 481
Building Committee - Juilliard Subcommittee, 1964	box 40	folder 482
Building Committee - Library/Museum Subcommittee, 1960-1962 (1973)	box 40	folder 483

Building Committee - Metropolitan Opera House Subcommittee, 1960	box 40	folder 484
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Building Committee - Metropolitan Opera House Subcommittee, 1961-1962	box 40	folder 485
Building Committee - Metropolitan Opera House Subcommittee, 1963	box 40	folder 486
Building Committee - New York State Theater Subcommittee, February-June 1963	box 40	folder 487
Building Committee - New York State Theater Subcommittee, July-October 1963	box 41	folder 488
Building Committee - New York State Theater Subcommittee, November 1963-January 1964	box 41	folder 489
Building Committee - New York State Theater Subcommittee, February-May 1964	box 41	folder 490
Building Committee - Philharmonic Hall Subcommittee, February-June 1960	box 41	folder 491
Building Committee - Philharmonic Hall Subcommittee, July 1960-March 1962	box 41	folder 492
Building Committee - Repertory Theater Subcommittee, 1960-1964 (1973, 1978)	box 41	folder 493
Building Committee - Vivian Beaumont Theater - Library Museum Subcommittee, 1962	box 41	folder 494
Church-State Issue (Court Case), September 11-October 1, 1957	box 41	folder 495
Church-State Issue (Court Case), October 17-November 19, 1957	box 41	folder 496
Church-State Issue (Court Case), December 1957-July 1958	box 41	folder 497
Church-State Issue (Court Case), August 1958-May 1959	box 41	folder 498
Commissary, January 8, 1962-April 13, 1967 (1971)	box 41	folder 499
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Construction - General Files, 1962 (1971)	box 41	folder 501
Construction - General Files, 1963 (1971)	box 41	folder 502
Construction - General Files, 1964 (1971)	box 41	folder 503
Construction - General Files, 1965 (1971)	box 41	folder 504
Construction - General Files, March-August 1966 (1971)	box 41	folder 505

Construction - General Files, September-December 1966 (1971)	box 41	folder 506
Construction - General Files, February-May 1967 (1971)	box 41	folder 507
Construction - General Files, June 1967	box 41	folder 508
Construction - General Files, July 1967-March 1968	box 41	folder 509
Construction - General Files, September 1968-April 1969	box 41	folder 510
Construction - General Files, May-July 1969	box 42	folder 511
Construction - General Files, August-October 1969	box 42	folder 512
Construction - General Files, November 1969-April 1970	box 42	folder 513
Construction - General Files, January-March 1970 (1971)	box 42	folder 514
Construction - General Files, April 1970-March 1972 (1971)	box 42	folder 515
Federal Government - Negotiations re: Site and Contract with New York City, October-December 1956 (1971-1976)	box 42	folder 516
Federal Government - Negotiations re: Site and Contract with New York City, February-April 1957 (1971-1976)	box 42	folder 517
Federal Government - Negotiations re: Site and Contract with New York City, May-September 1957 (1971-1976)	box 42	folder 518
Federal Government - Negotiations re: Site and Contract with New York City, October 1957-February 1958 (1971-1976)	box 42	folder 519
Federal Government - Negotiations re: Site and Contract with New York City, April-November 1958 (1971-1976)	box 42	folder 520
Federal Government - Negotiations re: Site and Contract with New York City, January-July 22, 1959 (1971-1976)	box 42	folder 521
<u>Related Archival Materials note:</u> Related Archival Materials note See also RAC Photograph Collection, Series 1073, Box 1, Folder 10.		
Federal Government - Negotiations re: Site and Contract with New York City, July 27-August 13, 1959 (1971-1976)	box 42	folder 522
<u>Related Archival Materials note:</u> Related Archival Materials note See also RAC Photograph Collection, Series 1073, Box 1, Folder 11. Architectural material has been removed and is housed separately.		
Federal Government - Negotiations re: Site and Contract with New York City, August 24, 1959-July 1, 1960 (1971-1976)	box 42	folder 523
Federal Government - Negotiations re: Site and Contract with New York City, 1957-1961	box 42	folder 524

Federal Government - Negotiations re: Site and Contract with New York City - Appendix File 2, July 24, 1959	box 42	folder 525
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Federal Government - Negotiations re: Site and Contract with New York City - Appendix File 3, August 3, 1959	box 43	folder 526
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Fountain, March 1962-March 1963	box 43	folder 527
Fountain, June-November 1963	box 43	folder 528
Fountain, 1964	box 43	folder 529
Fountain, 1965, December 1966, January 1967	box 43	folder 530
Garage Complex - Federal Grant-in-Aid, 1957-1958	box 43	folder 531
Garage Complex - Federal Grant-in-Aid, March-September 28, 1959	box 43	folder 532
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Garage Complex - Federal Grant-in-Aid, September 30-December 1, 1959	box 43	folder 533
Garage Complex - Federal Grant-in-Aid, 1960	box 43	folder 534
Garage Complex - Federal Grant-in-Aid, 1961	box 43	folder 535
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Garage Complex - Federal Grant-in-Aid, 1966-1971	box 43	folder 536
Garage Complex - Negotiations with New York City and Housing and Development Administration, 1964-February 8, 1971	box 43	folder 537
Garage Complex - Negotiations with New York City and Housing and Development Administration, February 11, 1971-1973	box 43	folder 538

Garage Complex - Negotiations with New York City and Housing and Development Administration - Nov 14, 1968 Report by Powers, 1968	box 43	folder 539
Handicapped Facilities in Buildings - General Files, 1960-1972 (1973)	box 43	folder 540
Handicapped Facilities in Buildings - Report, January 1967 (1973)	box 43	folder 541

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Architectural Barriers Committee of Metropolitan New York: Report on Lincoln Center Tour.

Insurance, 1967 (1971)	box 43	folder 542
Insurance, 1968-May 1969 (1971)	box 43	folder 543
Insurance, July 1969-December 1972 (1971)	box 43	folder 544
Insurance, March 1973 (1971)	box 44	folder 545
Joint Venture, October-December 1958 (1971)	box 44	folder 546
Joint Venture, 1959-1960 (1971)	box 44	folder 547
Joint Venture, March 1961-August 1, 1962 (1971)	box 44	folder 548
Joint Venture, August 7-December 1962 (1971)	box 44	folder 549
Joint Venture, February 1962 (1971)	box 44	folder 550

Conditions Governing Access:

Conditions Governing Access

Restricted material

Juilliard Building - Acoustics - General Files, 1962-1972 (1970)	box 44	folder 551
Juilliard Building - Acoustics - Practice Room, 1965-September 1969 (1970)	box 44	folder 552
Juilliard Building - Acoustics - Practice Room, October 1969-January 1972 (1970)	box 44	folder 553
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - Acoustics - Bolt, Beranek and Newman Studios, 1960	box 44	folder 554
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, 1959-April 1963 (1971)	box 44	folder 555
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, August 1963-February 1966 (1971)	box 44	folder 556
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, May 1966-March 1969 (1971)	box 44	folder 557
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, April 1969-1970 (1971)	box 44	folder 558

Juilliard Building - America-Israel Music Alliance, 1963-1964 (1971)	box 44	folder 559
<p><u>Related Archival Materials note:</u> Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Juilliard Building - Buildings, 1963-1968 (1971)	box 45	folder 560
<p><u>Related Archival Materials note:</u> Related Archival Materials note</p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 12. Architectural material has been removed and is housed separately.</p>		
Juilliard Building - Completion of the Building, 1969-April 1970 (1971)	box 45	folder 561
Juilliard Building - Completion of the Building, June 1970-February 4, 1971 (1971)	box 45	folder 562
Juilliard Building - Completion of the Building, February 24, 1971 (1971)	box 45	folder 563
Juilliard Building - Completion of the Building, February 26-May 1971 (1971)	box 45	folder 564
Juilliard Building - Completion of the Building, June 1970-February 1972 (1971)	box 45	folder 565
Juilliard Building - Construction, 1962-1965 (1970)	box 45	folder 566
Juilliard Building - Construction, 1966 (1970)	box 45	folder 567
Juilliard Building - Construction, 1967 (1970)	box 45	folder 568
<p><u>Related Archival Materials note:</u> Related Archival Materials note</p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 13.</p> <p><u>Conditions Governing Access:</u> Conditions Governing Access</p> <p>Restricted material</p>		
Juilliard Building - Construction, 1967 (1970)	box 45	folder 569
<p><u>Conditions Governing Access:</u> Conditions Governing Access</p> <p>Restricted material</p>		
Juilliard Building - Construction, 1968-1971 (1970)	box 45	folder 570

Juilliard Building - Dormitory Planning, 1957-1972 (1971)	box 46	folder 571
Juilliard Building - Furniture and Fixtures, 1968-June 1969 (1971)	box 46	folder 572
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Juilliard Building - Furniture and Fixtures, April 28, 1970 (1971)	box 46	folder 574
Juilliard Building - Furniture and Fixtures, April 29-September 16, 1970 (1971)	box 46	folder 575
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, c.1964-April 15, 1965 (1970)	box 46	folder 576
<u>Related Archival Materials note:</u> Related Archival Materials note Architectural material has been removed and is housed separately.		
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, April 20-September 30, 1965 (1970)	box 46	folder 577
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, November-December 1965 (1970)	box 46	folder 578
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, 1966 (1970)	box 46	folder 579
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, 1967-1972 (1970)	box 46	folder 580
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1962-1971	box 46	folder 581
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1972	box 46	folder 582
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1973-March 1974	box 46	folder 583
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), December 1974-1978	box 47	folder 584

Related Archival Materials note:

Related Archival Materials note

Architectural material has been removed and is housed separately.

Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1958-1960 (1970)	box 47	folder 585
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1961 (1970)	box 47	folder 586

Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 14.

Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1962-1970 (1970)	box 47	folder 587
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1971-1972	box 47	folder 588
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - New York City Agreement, February 1, 1966	box 47	folder 589

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Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, 1962 (1970-1971)	box 47	folder 590
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, February-May 1963 (1970-1971)	box 47	folder 591
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, June-December 1963 (1970-1971)	box 47	folder 592
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, 1964 (1970-1971)	box 47	folder 593
Juilliard Building - Millwork, 1965-1968 (1970-1971)	box 47	folder 594
Juilliard Building - New York State Urban Development Corporation (UDC), 1971-1973	box 47	folder 595
Juilliard Building - Planning - Final, 1961-June 1963 (1970)	box 47	folder 596
Juilliard Building - Planning - Final, July 1963-July 1964 (1970)	box 47	folder 597
Juilliard Building - Planning - Final, September 1964-January 1965 (1970)	box 48	folder 598
Juilliard Building - Planning - Final, February 1965-1966 (1970)	box 48	folder 599

Juilliard Building - Planning - Final, 1967-1970 (1970)	box 48	folder 600
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Juilliard Building - Planning - Preliminary, 1957-1960 (1971)	box 48	folder 601
Juilliard Building - Planning - Preliminary, 1961-1964 (1971)	box 48	folder 602
Juilliard Building - Site Expansion, January-February 1958	box 48	folder 603
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Juilliard Building - Site Expansion, March 1958	box 48	folder 604
Juilliard Building - Site Expansion, April-November 1958	box 48	folder 605
Juilliard Building - Site Expansion, 1961-1964 (1971)	box 48	folder 606
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 15.</p>		
Juilliard Building - Stage Equipment and Lighting - Brake Noise in Winches, December 1969-April 1970 (1971)	box 48	folder 607
Juilliard Building - Stage Equipment and Lighting - Brake Noise in Winches, May 1970-March 1971 (1971)	box 48	folder 608
Juilliard Building - Stage Equipment and Lighting - General Files, September 1965-September 1966 (1971)	box 48	folder 609
Juilliard Building - Stage Equipment and Lighting - General Files, October 1966-May 1967 (1971)	box 48	folder 610
Juilliard Building - Stage Equipment and Lighting - General Files, July-December 1968 (1971)	box 48	folder 611
Juilliard Building - Stage Equipment and Lighting - General Files, 1969-1970 (1971)	box 48	folder 612
Juilliard Building - Title II Grant, 1965-1967 (1971)	box 49	folder 613
Juilliard Building - Window Cleaning Scaffold, 1968-1970	box 49	folder 614
Juilliard Building - Window Cleaning Scaffold, 1971-July 1972	box 49	folder 615
Juilliard Building - Window Cleaning Scaffold, September-December 1972	box 49	folder 616
Kennedy Building, April 1957-October 1959	box 49	folder 617

Kennedy Building, November 1959-June 1961	box 49	folder 618
Labor Advisory Committee, 1958-1959	box 49	folder 619
Labor Advisory Committee, 1960-March 1961	box 49	folder 620
Labor Advisory Committee, April 1961-June 1963	box 49	folder 621
Labor Advisory Committee, July 1963-1969	box 49	folder 622
Library/Museum Furniture, Sound Equipment, etc., 1962-1965	box 49	folder 623
Library/Museum and New York State Theater - Negotiations with New York City and New York State - Agreement, January 8, 1964	box 49	folder 624
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, July 1957-January 1959 (1971)	box 49	folder 625
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, February-March 17, 1959 (1971)	box 49	folder 626
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 21, 1959-June 1960 (1971)	box 50	folder 627
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, September 1960-January 13, 1961 (1971)	box 50	folder 628
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, January 17-March 18, 1961 (1971)	box 50	folder 629
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 20-April 1961 (1971)	box 50	folder 630
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1964-1966 (1972)	box 50	folder 631
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, May-November 1961 (1971)	box 50	folder 632
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, November 28, 1961-February 1962	box 50	folder 633

Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March-June 1962	box 50	folder 634
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, August 1962-July 1963	box 50	folder 635
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, August 1963-April 1964	box 50	folder 636
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, July 1964-1965	box 50	folder 637
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 1966-October 1967	box 50	folder 638
Lincoln Center Plaza - General Files, 1962-1964 (1971)	box 50	folder 639
Lincoln Center Plaza - General Files, 1965-1968 (1971)	box 51	folder 640
Lincoln Square Urban Renewal Project - History of Land Offers, 1957-1959	box 51	folder 641
Lincoln Square Urban Renewal Project - Reports, Committee on Slum Clearance, City Planning Commission, 1956-January 1957	box 51	folder 642
Lincoln Square Urban Renewal Project - Reports, Committee on Slum Clearance, City Planning Commission, July 1957-1958	box 51	folder 643
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - General, 1959, 1961	box 51	folder 644
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 1-50, December 15, 1959	box 51	folder 645
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 51-100, December 15, 1959	box 51	folder 646
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 101-end, December 15, 1959	box 51	folder 647
Metropolitan Opera House - Chandeliers (Austrian Gift), May-July 1963 (1971)	box 51	folder 648
Metropolitan Opera House - Chandeliers (Austrian Gift), April-August 1964 (1971)	box 51	folder 649

Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 16.

Metropolitan Opera House - Chandeliers (Austrian Gift), October 1964-May 1965 (1971)	box 51	folder 650
Metropolitan Opera House - Chandeliers (Austrian Gift), June-September 16, 1965 (1971)	box 51	folder 651
Metropolitan Opera House - Chandeliers (Austrian Gift), September 17-December 1965 (1971)	box 51	folder 652
Metropolitan Opera House - Chandeliers (Austrian Gift), January-June 1966 (1971)	box 51	folder 653
Metropolitan Opera House - Chandeliers (Austrian Gift), July 1966-February 1967 (1971)	box 52	folder 654
Metropolitan Opera House - Chandeliers (Austrian Gift), March 1967-June 1968 (1971)	box 52	folder 655
Metropolitan Opera House - Costs and Budgets, March 1961-1963 (1971)	box 52	folder 656
Metropolitan Opera House - Costs and Budgets, 1964 (1971)	box 52	folder 657
Metropolitan Opera House - Costs and Budgets, February-July 1965 (1971)	box 52	folder 658
Metropolitan Opera House - Costs and Budgets, August-December 1965 (1971)	box 52	folder 659
Metropolitan Opera House - Costs and Budgets, February-April 22, 1966 (1971)	box 52	folder 660
Metropolitan Opera House - Costs and Budgets, April 25-May 12, 1966 (1971)	box 52	folder 661
Metropolitan Opera House - Costs and Budgets, July-November 14, 1966 (1971)	box 52	folder 662
Metropolitan Opera House - Costs and Budgets, November 21, 1966-January 14, 1969 (1971)	box 52	folder 663
Metropolitan Opera House - General Files, July 1958-July 1962	box 52	folder 664
Metropolitan Opera House - General Files, October 1962-November 11, 1963	box 52	folder 665
Metropolitan Opera House - General Files, November 20, 1963-December 1964 (1971)	box 52	folder 666

Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 17.

Metropolitan Opera House - General Files, 1965-January 1966 (1971)	box 52	folder 667
Metropolitan Opera House - General Files, April 1966-June 1967 (1971)	box 52	folder 668
Metropolitan Opera House - General Files, September 1967-December 1968 (1971)	box 53	folder 669
Metropolitan Opera House - Harrison & Abramovitz Meetings Minutes, 1957-1960	box 53	folder 670
Metropolitan Opera House - Opening - General Files, January-July 1966 (1971)	box 53	folder 671
Metropolitan Opera House - Opening - General Files, 1961-1965 (1975)	box 53	folder 672
Metropolitan Opera House - Opening - General Files, August-September 1966 (1971)	box 53	folder 673
Metropolitan Opera House - Patron Plaques and Founders Hall, 1964-1971 (1971), 1972	box 53	folder 674
Metropolitan Opera House - Restaurants, 1961-1966 (1971)	box 53	folder 675
Metropolitan Opera House - "Save the Met", 1966-1967 (1971)	box 53	folder 676
Metropolitan Opera House - Stage Equipment, 1963-November 21, 1966 (1971)	box 53	folder 677
Metropolitan Opera House - Stage Equipment, February 1967 (1971)	box 53	folder 678
Metropolitan Opera House - Stage Equipment, March-November 1967 (1971)	box 53	folder 679
Metropolitan Opera House - Stage Equipment, 1968 (1971)	box 53	folder 680
Metropolitan Opera House - Television, 1961-1967 (1971)	box 53	folder 681
Metropolitan Opera House - Traffic, 1963-1966 (1971)	box 53	folder 682
New York City - Contract - Agreement, December 10, 1957	box 53	folder 683
New York City - Contract - Agreement, August 21, 1958	box 53	folder 684

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Includes Supplemental Agreement.

New York City - Contract - Agreement, January 14, 1960	box 53	folder 685
New York City - Contract - Draft, August-September 1957	box 54	folder 686

New York City - Department of Parks, April 1960-October 1964 (1971)	box 54	folder 687
New York City - Department of Parks, November 1964-September 1965 (1971)	box 54	folder 688
<u>Related Archival Materials note:</u> Related Archival Materials note Architectural material has been removed and is housed separately.		
New York City - Department of Parks, October-December 1965 (1971)	box 54	folder 689
New York City - Department of Parks, 1966 (1971)	box 54	folder 690
New York City - Department of Parks, February 1967-1970 (1971)	box 54	folder 691
<u>Related Archival Materials note:</u> Related Archival Materials note Architectural material has been removed and is housed separately.		
New York City - Financing, 1967-1969	box 54	folder 692
New York City - Miscellany, 1961-1967	box 54	folder 693
New York City - Public Relations, 1965	box 54	folder 694
New York State Theater - Agreements (Architectural and Construction), 1962 (1971)	box 54	folder 695
New York State Theater - General Files, September 1961-March 1964 (1971)	box 54	folder 696
<u>Related Archival Materials note:</u> Related Archival Materials note See also RAC Photograph Collection, Series 1073, Box 1, Folder 18.		
New York State Theater - Construction, 1958-July 1961 (1971)	box 55	folder 697
New York State Theater - Construction, August 1964-March 1965 (1971)	box 55	folder 698
New York State Theater - Construction, November 1965-1968 (1971)	box 55	folder 699
New York State Theater - Cornerstone and Plaque, 1962-1963 (1971)	box 55	folder 700
<u>Related Archival Materials note:</u>		

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 19.

New York State Theater - Cornerstone and Plaque, 1964 (1971)	box 55	folder 701
New York State Theater - Negotiations with New York State - Agreement, December 1962 (1971)	box 55	folder 702
New York State Theater - Negotiations with New York State - General Files, 1957-March 1961 (1971)	box 55	folder 703
New York State Theater - Negotiations with New York State - General Files, April 1961-1965 (1971)	box 55	folder 704
New York State Theater - Office Space, 1963-1965 (1971)	box 55	folder 705
New York State Theater - Opening Night - General Files, 1963 (1971)	box 55	folder 706
New York State Theater - Opening Night - General Files, 1964 (1971)	box 55	folder 707
New York State Theater - Opening Night - Invitations, February-March 17, 1964 (1971)	box 55	folder 708
New York State Theater - Opening Night - Invitations, March 19, 1964-1971 (1971)	box 55	folder 709
New York State Theater - Opening Week, 1962-January 1964 (1971)	box 56	folder 710
New York State Theater - Opening Week, January 28-March 20, 1964 (1971)	box 56	folder 711
New York State Theater - Opening Week, March 26-May 1964 (1971)	box 56	folder 712
Philharmonic Hall - Acoustics - Avery Fisher Hall, 1976	box 56	folder 713
Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, 1958-July 1959	box 56	folder 714
Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, October 1959-April 1960	box 56	folder 715

Related Archival Materials note:

Related Archival Materials note

Architectural material has been removed and is housed separately.

Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, November 1962, June 1963	box 56	folder 716
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Related Archival Materials note:

Related Archival Materials note

Architectural material has been removed and is housed separately.

Philharmonic Hall - Acoustics - General Files, n.d.	box 56	folder 717
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Philharmonic Hall - Acoustics - General Files, 1959, 1962	box 56	folder 718
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Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 20.

Philharmonic Hall - Acoustics - General Files, 1963-1964	box 56	folder 719
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Philharmonic Hall - Acoustics - General Files, 1965-1969	box 56	folder 720
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Philharmonic Hall - Acoustics - General Files, 1976-1977	box 56	folder 721
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Philharmonic Hall - Acoustics - Phases I and II, 1962-1963 (1971)	box 56	folder 722
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Scope and Contents note

Includes Philharmonic Hall seating chart, April 1963.

Philharmonic Hall - Acoustics - Phase III, February-July 8, 1964 (1971)	box 56	folder 723
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Philharmonic Hall - Acoustics - Phase IV, April-June 1965 (1971)	box 56	folder 724
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Philharmonic Hall - Acoustics - Phase IV, July-September 20, 1965 (1971)	box 57	folder 725
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Philharmonic Hall - Acoustics - Phase IV, September 22, 1965-1970 (1971)	box 57	folder 726
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Philharmonic Hall - Acoustics - Phase V - "1969 Project - Philharmonic Hall", 1967-1969 (1971)	box 57	folder 727
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Philharmonic Hall - Acoustics - Young's Analysis of Beranek's Article, 1975	box 57	folder 728
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Philharmonic Hall - Building Improvement, 1962-1963 (1971)	box 57	folder 729
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Philharmonic Hall - Building Improvement, 1964-1967 (1971)	box 57	folder 730
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Philharmonic Hall - General Files, 1956 (1971)	box 57	folder 731
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Philharmonic Hall - General Files, 1957 (1971)	box 57	folder 732
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Philharmonic Hall - General Files, 1958-April 1959 (1971)	box 57	folder 733
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Philharmonic Hall - General Files, May 1959-March 1960 (1971)	box 57	folder 734
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Philharmonic Hall - General Files, April 1960-June 1961 (1971)	box 57	folder 735
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Related Archival Materials note:**Related Archival Materials note**

Architectural material has been removed and is housed separately.

Philharmonic Hall - General Files, July-December 1961 (1971)	box 57	folder 736
Philharmonic Hall - General Files, 1962 (1971)	box 57	folder 737
Philharmonic Hall - Green Room, 1962-1965 (1971)	box 57	folder 738

Related Archival Materials note:**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 21.

Philharmonic Hall - Green Room, 1964-1965 (1971)	box 57	folder 739
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Conditions Governing Access:**Conditions Governing Access**

Restricted material

Philharmonic Hall - Harrison and Abromowitz Meetings Minutes, 1957-February 1959	box 57	folder 740
Philharmonic Hall - Harrison and Abromowitz Meetings Minutes, March 1959-1960	box 57	folder 741
Philharmonic Hall - Opening Night, 1961-September 17, 1962 (1971)	box 58	folder 742
Philharmonic Hall - Opening Night, September 19-22, 1962 (1971)	box 58	folder 743
Philharmonic Hall - Opening Night, September 23-December 17, 1962 (1971)	box 58	folder 744
Philharmonic Hall - Opening Night and Opening Week, August-September 1962 (1971)	box 58	folder 745
Philharmonic Hall - Opening Week, 1960-1961 (1971)	box 58	folder 746
Philharmonic Hall - Opening Week, February-August 1962 (1971)	box 58	folder 747
Philharmonic Hall - Opening Week, September-November 1962 (1971)	box 58	folder 748
Philharmonic Hall - Organ, 1956-April 1958 (1971)	box 58	folder 749
Philharmonic Hall - Organ, September 1958-April 1959 (1971)	box 58	folder 750
Philharmonic Hall - Organ, May 1959-March 1962 (1971)	box 58	folder 751

Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 22. Architectural material has been removed and is housed separately.

Philharmonic Hall - Organ, May 1962-March 1966 (1971)	box 58	folder 752
Philharmonic Hall - Seating Capacity, 1960-1961 (1971)	box 58	folder 753
Philharmonic Hall - Stage Alterations, 1972	box 58	folder 754
Relocation - Braislin, Porter & Wheelock - General Files, January-March 1957 (1971)	box 58	folder 755
Relocation - Braislin, Porter & Wheelock - General Files, January-May 1958 (1971)	box 59	folder 756
Relocation - Braislin, Porter & Wheelock - General Files, June-December 1958 (1971)	box 59	folder 757
Relocation - Braislin, Porter & Wheelock - General Files, January-April 1959 (1971)	box 59	folder 758
Relocation - Braislin, Porter & Wheelock - General Files, June 1959-August 1960 (1971)	box 59	folder 759
Relocation - Braislin, Porter & Wheelock - The Schorr Report, November 30, 1959	box 59	folder 760

Scope and Contents note

Final Report (March 4, 1969).

Relocation - Property Management and Construction, 1958-January 1959	box 59	folder 761
Relocation - Property Management and Construction, April 1959-1960	box 59	folder 762
Repertory Theater - Library Building Opening, 1964-1965 (1971)	box 59	folder 763
Repertory Theater - Library/Museum Conference, July 19, 1962	box 59	folder 764
Reports - Hart, Krivatsky, Stubee Feasibility Study, n.d.	box 60	folder 765

Related Archival Materials note:

Related Archival Materials note

Architectural material has been removed and is housed separately.

Reports - Project Status, April 1961-July 1962 (1971)	box 60	folder 766
Reports - Project Status, March 1963-March 1965 (1971)	box 60	folder 767
Television Facilities, November 1959-January 1963 (1972)	box 60	folder 768
Travertine - All Buildings, April 1963-June 1964 (1971)	box 60	folder 769

Vivian Beaumont Theater - Design and Building, n.d., 1957-1959 (1971)	box 60	folder 770
Vivian Beaumont Theater - Design and Building, 1960-1961 (1971)	box 60	folder 771
<u>Related Archival Materials note:</u> Related Archival Materials note See also RAC Photograph Collection, Series 1073, Box 1, Folder 23.		
Vivian Beaumont Theater - Design and Building, 1962 (1971)	box 60	folder 772
Vivian Beaumont Theater - Design and Building, January-September 1963 (1971)	box 60	folder 773
Vivian Beaumont Theater - Design and Building, October 1963-1964 (1971)	box 60	folder 774
Vivian Beaumont Theater - Design and Building, January-June 1965 (1971)	box 60	folder 775
Vivian Beaumont Theater - Design and Building, July-September 1965 (1971)	box 60	folder 776
Vivian Beaumont Theater - Design and Building, October 1, 1965-June 1966 (1971)	box 60	folder 777
Vivian Beaumont Theater - Design and Building, July 1966-1968 (1971)	box 60	folder 778
Vivian Beaumont Theater - Design and Building, 1970-1973 (1971)	box 60	folder 779

Public Relations, 1955-1973

Scope and Contents note

A formal public relations campaign was initiated in 1959 to increase the community awareness of the existence of Lincoln Center and to develop recognition within the society that Lincoln Center was built to serve the arts, entertainment and educational interests of the general public.

Newspaper clippings (1955-1963) and press releases (1956-1964) are available. Lincoln Center's role as the performing arts arm of the New York World's Fair (1964-1965) is also documented.

Public Relations press kits help illuminate two important events in the history of Lincoln Center. The first is a press kit from January 20, 1959 announcing the inclusion of Fordham University in the Lincoln Square Urban Renewal Project. Following public and legal opposition to the use of government funding to support a non-secular institution (which eventually resulted in the U.S. Supreme Court dismissal of the case), Fordham University purchased the land from West 60th to West 62nd Street between Columbus and Amsterdam Avenues and built housing for their Law School and Liberal Arts College. As the owner of its own land and facilities, Fordham University is a neighbor in Lincoln Square adjacent to Lincoln Center, but is not a constituent of Lincoln Center and was never offered, nor eligible, for such status. (Correspondence and legal documents regarding this Church-State Issue are available in Subseries 9 - Planning and Construction.) The second is a press kit from the Lincoln

Center Groundbreaking Ceremony on May 14, 1959, attended by President Dwight D. Eisenhower, John D. Rockefeller 3rd, Robert Moses, New York Mayor Robert Wagner and New York Lt. Governor Malcolm Wilson.

Title/Description	Instances	
Annual Reports, 1959-1963	box 61	folder 780
Annual Reports, 1967-1971	box 61	folder 781
Audience Surveys, 1963-1968 (1972)	box 61	folder 782
Brochures - Samples, c.1961	box 61	folder 783
Carnegie Hall - Legislation to Save Carnegie Hall, 1958-1962	box 61	folder 784
Clippings, April 1955-March 1957	box 61	folder 785
Clippings, April-July 1957	box 61	folder 786
Clippings, August-September 1957	box 61	folder 787
Clippings, October-November 1957	box 61	folder 788
Clippings, December 1957-February 1958	box 61	folder 789
Clippings, March-April 1958	box 61	folder 790
Clippings, May 1958	box 61	folder 791
Clippings, June-October 1958	box 61	folder 792
Clippings, November 1958-February 1959	box 62	folder 793
Clippings, March-June 1959	box 62	folder 794
Clippings, July-December 1959	box 62	folder 795
Clippings, 1960	box 62	folder 796
Clippings, 1961-June 1963	box 62	folder 797
Earl Newsom & Company, 1960	box 62	folder 798
Earl Newsom & Company, January-March 1961	box 62	folder 799
Earl Newsom & Company, April 1961-1965	box 62	folder 800
General Files, 1956-May 1957 (1973)	box 62	folder 801
General Files, June-December 1957 (1973)	box 62	folder 802
General Files, January-March 1958 (1973)	box 62	folder 803
<u>Related Archival Materials note:</u>		
Related Archival Materials note		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 24.		
General Files, April-May 1958 (1973)	box 62	folder 804
General Files, June-July 1958 (1973)	box 63	folder 805

Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 25.

General Files, September-December 1958 (1973)	box 63	folder 806
General Files, January-September 1959 (1973)	box 63	folder 807
General Files, October 1959-1960 (1973)	box 63	folder 808
General Files, January-May 1961 (1973)	box 63	folder 809
General Files, June-October 1961 (1973)	box 63	folder 810
General Files, 1962 (1973)	box 63	folder 811
General Files, 1963 (1973)	box 63	folder 812
General Files, 1964 (1973)	box 63	folder 813
General Files, 1965-1966 (1973)	box 63	folder 814
General Files, 1967-1968 (1973)	box 63	folder 815
General Files, 1969-1972 (1973)	box 63	folder 816
Groundbreaking Ceremony - Clippings, May 14-15, 1959	box 63	folder 817
Groundbreaking Ceremony - General, May 14, 1959	box 63	folder 818
Groundbreaking Ceremony - Press Kit, May 14, 1959	box 64	folder 819

Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 26.

Guided Tours, n.d., 1963-1969	box 64	folder 820
Guided Tours, 1960-1969 (1973)	box 64	folder 821
"Holiday" - v. 44, n.3, September 1968	box 64	folder 822
Library/Museum of the Performing Arts - Proposal Kit, October-November 1961	box 64	folder 823

Related Archival Materials note:

Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 27.

Lincoln Center Festivals, 1963-1968	box 64	folder 824
Lincoln Center Films, 1958-1959	box 64	folder 825
Lincoln Center Films, 1960-1961	box 64	folder 826

Lincoln Center Neighborhood, March 1958-August 1961 (1971)	box 64	folder 827
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>Architectural material has been removed and is housed separately.</p>		
Lincoln Center Neighborhood, n.d., 1963-1971	box 64	folder 828
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 28.</p>		
Lincoln Center Neighborhood, October 1961-May 1965 (1971)	box 64	folder 829
Lincoln Center Neighborhood, 1966 (1971)	box 64	folder 830
Lincoln Center Neighborhood, January-September 1967 (1971)	box 64	folder 831
Lincoln Center Neighborhood, October 1967-August 1968 (1971)	box 65	folder 832
Lincoln Center Neighborhood, November 1968-1973 (1972)	box 65	folder 833
Lincoln Square Community Council, 1960-June 1968 (1972)	box 65	folder 834
Lincoln Square Community Council, July 1968-February 1971 (1972)	box 65	folder 835
Lincoln Square Community Council, March 1971-March 1973 (1972)	box 65	folder 836
Miscellany, 1961-1967 (1978)	box 65	folder 837
Miscellany, 1968-August 1971 (1972)	box 65	folder 838
Miscellany, September 1971-September 1972 (1972)	box 65	folder 839
Miscellany, 1978	box 65	folder 840
National, 1958, 1961 (1971)	box 65	folder 841
National, 1963-1965 (1971)	box 65	folder 842
New York World's Fair (1964-1965), May-October 7, 1960 (1972)	box 66	folder 843
New York World's Fair (1964-1965), October 10, 1960-January 1961 (1972)	box 66	folder 844
New York World's Fair (1964-1965), May-December 1961 (1972)	box 66	folder 845
New York World's Fair (1964-1965), February-April 1961 (1972)	box 66	folder 846
New York World's Fair (1964-1965), 1962-1964 (1972)	box 66	folder 847

New York World's Fair (1964-1965), 1963-1965	box 66	folder 848
"The Performing Arts" - General Files, 1959-1960 (1970)	box 66	folder 849
"The Performing Arts" - Issues, March 12, 1959-April 22, 1960 (1973)	box 66	folder 850
"The Performing Arts" - Issues, May 6, 1960-October 27, 1961 (1973)	box 66	folder 851
"The Performing Arts" - Issues, November 14, 1961-November 15, 1963 (1973)	box 66	folder 852
Philharmonic Hall - Opening of Books, October 2, 1961	box 66	folder 853
Photographs, n.d., 1964-1967	box 66	folder 854
Related Archival Materials note: Related Archival Materials note See also RAC Photograph Collection, Series 1073, Box 1, Folder 29.		
Press Releases - General Files, 1956-May 1958	box 66	folder 855
Press Releases - General Files, June-November 19, 1958	box 67	folder 856
Press Releases - General Files, November 21, 1958-May 1959	box 67	folder 857
Press Releases - General Files, June-December 1959	box 67	folder 858
Press Releases - General Files, January-June 10, 1960	box 67	folder 859
Press Releases - General Files, June 19-December 1960	box 67	folder 860
Press Releases - General Files, January-July 1961	box 67	folder 861
Press Releases - General Files, September 1961-March 1962	box 67	folder 862
Press Releases - General Files, April-July 1962	box 67	folder 863
Press Releases - General Files, August 1962-April 17, 1963	box 67	folder 864
Press Releases - General Files, April 22-August 16, 1963	box 67	folder 865
Press Releases - General Files, September 1963-1964	box 67	folder 866
Press Releases - Kit - Fordham University to Become Part of Lincoln Square, January 20, 1959	box 68	folder 867
Related Archival Materials note: Related Archival Materials note See also RAC Photograph Collection, Series 1073, Box 1, Folder 30.		
Programming, c.1961-1965	box 68	folder 868
Programming, c.1966-1968	box 68	folder 869
Programming, 1969-1973	box 68	folder 870

Repertory Theater Design - Press Releases and Publicity, November 14, 1961	box 68	folder 871
<p>Related Archival Materials note:</p> <p>Related Archival Materials note</p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 31.</p>		
West Side Association of Commerce and "The West Sider", 1961-1962	box 68	folder 872
Young's Comments about Manuscripts on Lincoln Center, November 1969	box 68	folder 873
Young's Comments about Manuscripts on Lincoln Center, December 1969	box 68	folder 874
Young's Comments about Manuscripts on Lincoln Center, 1970-1972	box 68	folder 875

Working Files, 1952-1977

Scope and Contents note

This subseries includes information regarding Edgar B. Young's work as author of "Lincoln Center: The Building of An Institution," New York: New York University Press, 1980.

The holdings available include various notes, outlines, documentation of interviews, Young's comments regarding the vital importance of the participation of JDR 3rd in the Lincoln Center project, and a revised manuscript written in October 1979.

Title/Description	Instances	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Commemorative Plaque, 1969-1972	box 68	folder 876
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - A Personal Commentary by Edgar B. Young, January 27, 1977	box 68	folder 877
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Edgar B. Young's Interview with Charles M. Spofford, February 15, 1977	box 68	folder 878
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Outline, 1976-1977	box 68	folder 879
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Phase I - Exploratory, 1976	box 68	folder 880
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Source Material, 1952-1955	box 68	folder 881
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - In Evolution of Concept and Institutional Composition, 1976-1977	box 68	folder 882

"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - In Architectural Planning and Construction, 1976-1977	box 68	folder 883
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - List of Lincoln Center Files in Archives, n.d.	box 68	folder 884
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #3 - In Relations with Government - City, State, Federal, 1976-1977	box 68	folder 885
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #4 - In Management, 1976-1977	box 68	folder 886
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #5 - In Public Relations, 1976-1977	box 68	folder 887
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #6 - In Finance, 1976-1977	box 68	folder 888

Scope and Contents note

A. Financial Planning B. Fundraising C. Personal Contributions

"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #6 - In Finance, 1970, 1976	box 68	folder 889
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Scope and Contents note

D. Rockefeller Sources

"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - A. - JDR 3rd Chronology, 1976-1977	box 69	folder 890
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - B. - Relocation and Demolition, 1976	box 69	folder 891
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - C. - Church/State Issue, 1976	box 69	folder 892
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - D. - Visual Arts at Lincoln Center, 1976-1977	box 69	folder 893
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - E. - High School of Music and Art, 1976	box 69	folder 894
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - F. - Educational Television, 1976	box 69	folder 895
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - G. - Lincoln Center Neighborhood Relations, 1976-1977	box 69	folder 896
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - H. - Lincoln Center Labor Relations, 1976	box 69	folder 897
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - I. - New York World's Fair, 1964, 1976	box 69	folder 898

"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - J. - Fund for Education and Creative Artistic Advancement, 1976-1977	box 69	folder 899
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - K. - Lincoln Center Operations, 1976-1977	box 69	folder 900
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - L. - Constituents Created by Lincoln Center, 1976-1977	box 69	folder 901
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - M. - Juilliard: Carnegie Corporation Grants and Funds for the Drama Division, 1977	box 69	folder 902
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Edgar B. Young's Schedule, c. 1970s	box 69	folder 903
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. A-1 - 3-30	box 69	folder 904
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. 4-1 - 5-31	box 69	folder 905
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. 6-1 - 7-6	box 69	folder 906
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part III - pp. 8-1 - 10-25	box 69	folder 907
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part III - pp. 11-1 - 12-9	box 69	folder 908
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 13-1 - 13-55	box 69	folder 909
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 14-1 - 16-20	box 69	folder 910
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 17-1 - 18-1	box 69	folder 911
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part V	box 69	folder 912

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Japan Society, 1973-1978

Arrangement note

This series is arranged into six subseries, each of which are organized alphabetically by folder title:

Subseries 1 - Administration Subseries 2 - Building Operations Subseries 3 - Education Subseries 4 - Financial Administration Subseries 5 - Fundraising Subseries 6 - Public Relations

Scope and Contents note

The Japan Society is a private, nonprofit institution founded in 1907, and revitalized in the 1950s through the effort and vision of John D. Rockefeller 3rd, to promote greater cultural understanding and cooperation between Japan and the United States. The Japan Society has developed and sponsored programs in the arts, business, education, and public affairs. These programs often include Japanese art exhibitions, films, performances, a lecture series, public policy research projects, educational fellowships, and sponsored classes in cultural and language studies for children and adults.

Due to its small size and limited time span, the holdings in this series only give a glimpse of the work of the Japan Society and Edgar Young's role in the organization.

Administration

Scope and Contents note

The largest of the subseries, Subseries 1 contains a copy of the Japan Society by-laws (1973) and minutes of the Executive Committee meetings (1973-1978).

Title/Description	Instances	
Annual Dinners, Meetings, Retreat, 1974-1978	box 70	folder 913
Annual Report, 1975-1976	box 70	folder 914
Bi-monthly Activities Reports to the Board, 1974-1977	box 70	folder 915
Bi-monthly Activities Reports to the Board, 1978	box 70	folder 916
Board of Directors Meetings, 1978	box 70	folder 917
By-Laws, 1973	box 70	folder 918
Committee Reports, 1977-1978	box 70	folder 919
Directors and Officers, 1974-1978	box 70	folder 920
Executive Committee Meetings Minutes, 1973	box 71	folder 921
Executive Committee Meetings Minutes, 1974	box 71	folder 922
Executive Committee Meetings Minutes, January-May 1975	box 71	folder 923
Executive Committee Meetings Minutes, June-December 1975	box 71	folder 924
Executive Committee Meetings Minutes, January-August 1976	box 71	folder 925
Executive Committee Meetings Minutes, September-December 1976	box 71	folder 926
Executive Committee Meetings Minutes, 1977	box 71	folder 927
Executive Committee Meetings Minutes, 1978	box 71	folder 928
"Japan-United States Friendship Act", 1975	box 71	folder 929
Nominating Committee, 1977-1978	box 72	folder 930
Program Review and U.S.-Japan Conference on Cultural and Educational Interchange (CULCON), 1975	box 72	folder 931

Search Committee, 1973-1974

box 72

folder 932

Conditions Governing Access:**Conditions Governing Access**

Restricted material

Building Operations

Title/Description	Instances	
Japan Society House - General Files, 1973-1976	box 72	folder 933
Japan Society House - Renovation, 1974-1975	box 72	folder 934

Education**Scope and Contents note**

Subseries 3 provides a glimpse of a few of the sponsored programs and conferences including the United States-Japan Intellectual Interchange Program (1973-1978).

Title/Description	Instances	
Colloquia, Conferences, Meetings, Programs, 1974-1978	box 72	folder 935
"Japan Today", 1978	box 72	folder 936
United States-Japan Intellectual Interchange Program, 1973-1978	box 72	folder 937

Financial Administration

Title/Description	Instances	
Committee on Budget and Finance, 1972-1977	box 72	folder 938
Pension Contract, n.d., 1977	box 72	folder 939

Fundraising

Title/Description	Instances	
Fundraising, Grants, 1973-1977	box 72	folder 940

Public Relations**Scope and Contents note**

Subseries 6 provides a brief look at some of the institution's 1970s activities through various brochures and newspaper clippings.

Title/Description	Instances	
Brochures and Clippings, n.d., 1975-1976	box 72	folder 941
Clippings, 1978	box 72	folder 942

"Newsletter", 1973-1978

box 72

folder 943

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Photographs

Physical Description: 0.4 Cubic Feet

Scope and Contents note

Edgar B. Young , a staff associate of John D. Rockefeller 3rd, played a vital role in the creation and early administration of Lincoln Center. Edgar B. Young was born April 27, 1908 in Anderson, IN. His academic credentials include an A.B. from DePauw University (1929) and post graduate degrees from the London School of Economics (Economics 1931), the University of Pennsylvania (Economics 1933), and American University (Public Administration 1935). Young was actively involved in the Lincoln Center project from its origin, participating in many of the early discussions while JDR 3rd served on the Exploratory Committee for a Musical Arts Center. After incorporation, Young became Lincoln Center's Secretary (1956-1962), and JDR 3rd became its first President (June 22, 1956-1961). Young also often served as a member of both the Executive and Education Committees at various points throughout his tenure with Lincoln Center. The Edgar B. Young collection documents Lincoln Center as a project fueled by the work and vision of volunteers and the non-profit sector of the economy. It serves as a model of successful urban renewal and collaboration between the private sector and various agencies of all levels of government. The photographs in this collection have been extracted from the print collection and relocated to Series 3.

General note

A total of one box of photographs have been extracted from the Edgar B. Young print collection. Photographs have been foldered; it has been noted on each folder where the photo was removed from. There is also a surrogate in place of the original in the print collection.

File Plan

When the Edgar B. Young photographs were initially extracted from the print collection, the images were designated as RAC photograph series 1073.

RAC has since intellectually returned these materials to their original provenance, and designated the photographs as Edgar B. Young papers, Series 3.

Physical labeling of the materials may temporarily remain as Series 1073. Future processing will rebox and relabel the contents to reflect their designation as Series 3, and take further steps to stabilize and preserve the items as necessary.

Title/Description

Instances

Lincoln Center, Inc. Administration Traffic, 1965-1969

box 84

folder 1

Scope and Contents note

2 photos: Lincoln Center concourse level access plan with street grid

Lincoln Center, Inc. Art

box 84

folder 2

Scope and Contents note

Buildings: Juilliard : Sculpture: Masayuki Yagare, Untitled.
Feb - March 1970 2 prints of the same image: JDR 3rd with
Mr. Doi and two unidentified women, Nagare dedication
ceremony, Lincoln Center, March 30, 1970

Lincoln Center, Inc. Art

box 84

folder 3

Scope and Contents note

Chermayeff and Lustig Contract, 1961 - 1965 (1973)
Lincoln Center symbol design, Chermayeff & Geismer
Associates, with correspondence of June 7, 1962

Lincoln Center, Inc. Constituent Relations

box 84

folder 4

Scope and Contents note

Library Museum of the Performing Arts: General Files,
1961 - 1962 (1971), Caption: Artist's conception of the
Library-Museum for the Performing Arts in Lincoln Center.
The view is of the façade on Amsterdam Avenue and the
side elevation on 65th Street.

Lincoln Center, Inc. Education

box 84

folder 5

Scope and Contents note

Choral Festival, May 1969 - 1972, 2 photos from the
"Report on the Second International University Choral
Festival" The Choral Festival was presented by the
Education Department of Lincoln Center and held March
13-31, 1969.

Lincoln Center, Inc. Fundraising

box 84

folder 6

Scope and Contents note

Public Participation Campaign March 8 - Sept 1960 (1972).
2 architectural models of Lincoln Center site from "Student
Press Conference" Portfolio, April 7, 1960) One of these
images is an early model of the Center with the following
people gathered around it: Alicia Markova (ballerina),
William Schuman (President of Juilliard), Martha Graham
(modern dancer), Dorothy Pixley (Juilliard student), Lucine
Amara (soprano), Rudolf Bing (Metropolitan Opera),
Reginald Allen (Executive Director of Operations of
Lincoln Center), George E. Judd, Jr. (Managing Director of
the New York Philharmonic), Leonard Bernstein (Maestro of
the New York Philharmonic), Robert Whitehead (theatrical
producer), Julie Harris (actress).

Lincoln Center, Inc. Fundraising

box 84

folder 7

Scope and Contents note

Rockefeller Foundation: General Files, 1958-June 1960. 4 photos - architectural models and artist's sketches of Lincoln Center Plaza and the Metropolitan Opera House.

Lincoln Center, Inc. Planning and Construction	box 84	folder 8
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Scope and Contents note

Band Shell: Architectural Models and Sketches, 1960-1961 (1971).

Lincoln Center, Inc. Planning and Construction	box 84	folder 9
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Scope and Contents note

Building Committee - General Files. November 1957-February 1958 (1971). Two copies of one photo - Consolidated Edison Plant in the block bounded by West End Avenue, Amsterdam Avenue, W. 65th Street and W. 66th Street.

Lincoln Center, Inc. Planning and Construction	box 84	folder 10
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Scope and Contents note

Federal Government: Negotiations re: Site and Contract with New York City, Jan-July 22, 1959 (1971-1976) 1 photo - Lincoln statue proposed for Dante Square, February 1959.

Lincoln Center, Inc. Planning and Construction	box 84	folder 11
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Scope and Contents note

Federal Government: Negotiations re: Site and Contract with New York City, July 27-Aug 13, 1959 (1971-1976) 2 photos (models B1 and B2) accompanying the Revised Site Plan of Lincoln Center.

Lincoln Center, Inc. Planning and Construction	box 84	folder 12
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Scope and Contents note

Juilliard Building: Buildings, 1963-1968 (1971) 7 photos - models of the site across the street from Juilliard, July 30, 1964.

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Scope and Contents note

Juilliard Building: Construction, 1967 (1970). 3 photos - From Collapse, March 9, 1967.

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Scope and Contents note

Juilliard Building: Lincoln-Amsterdam Urban Renewal Project: High School of Music and Art; High School of Performing Arts, 1961 (1970). 1 photo - model of High School.

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Scope and Contents note

Juilliard Building: Site Expansion, 1961-1964 (1971). 2 photos - including first exterior design model of the Juilliard School and Repertory Theater, May 1961.

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Scope and Contents note

Metropolitan Opera House: Chandeliers (Austrian Gift), April-Aug 1964 (1971). 1 photo - a crystal chandelier mounted in a Luxemburg theater.

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Scope and Contents note

Metropolitan Opera House: General Files, Nov 20, 1963-Dec 1964 (1971). 4 photos - "Opera Model Approved" February 26, 1964.

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Scope and Contents note

New York State Theater: General Files, Sept 1961-March 1964 (1971). 1 photo - NYS Theater, Philip Johnson, Architect.

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Scope and Contents note

New York State Theater: Cornerstone and Plaque, 1962-1963 (1971). 1 photo - New York State Theater, Orchestra Plan, Philip Johnson, Architect.

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Scope and Contents note

Philharmonic Hall: Acoustics: General Files, 1959, 1962 (3 photos - 1. Max Abramovitz of the architectural firm Harrison and Abramovitz, Released May 27, 1962; Dr. Leo L. Beranek, president of Bolt, Beranek and Newman, acoustical Design consultant to Abramovitz for Philharmonic Hall, Released May 27, 1962; photo

of an architectural design model of the auditorium of
Philharmonic Hall.

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Scope and Contents note

Philharmonic Hall: Green Room, 1962-1965 (1971). 2
photos - "Performing Arts" Steuben panels.

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Scope and Contents note

Philharmonic Hall: Organ, May 1959-Mar 1962 (1971).
1 photo - "Four manual Odell console recently installed,
William H. Odell" (1959).

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Scope and Contents note

Vivian Beaumont Theater: Design and Building, 1960-1961
(1971). 2 photos - Repertory Theater - Architectural Model
and Site Plan.

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Scope and Contents note

General Files, Jan-March 1958 (1973). 1 photo - EBY,
Houghton and Spofford; received with correspondence from
John W. McNulty, March 6, 1958.

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Scope and Contents note

General Files, June-July 1958 (1973). 2 photos - Demolition
Ceremony; received w/correspondence from John P. Davis,
July 30, 1958.

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Scope and Contents note

Groundbreaking Ceremony: Press Kit, May 14, 1959. 2
photos - artist's rendering of Philharmonic Hall and the
entire Lincoln Center site.

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Scope and Contents note

Library/Museum of the Performing Arts: Proposal Kit, Oct-Nov 1961. 2 photos - an artist's rendering of the Library-Museum and a site plan.

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Scope and Contents note

Lincoln Center Neighborhood, n.d., 1963-1971. 1 photo - a color sketch of the neighborhood.

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Scope and Contents note

Metropolitan Opera House, New York State Theater, Philharmonic Hall and Vivian Beaumont Theater.

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Scope and Contents note

Press Release Kit: Fordham University to become part of Lincoln Square, January 20, 1959. 6 photos - sketches & site plans of the proposed Fordham University campus at Lincoln Square.

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Scope and Contents note

Repertory Theater Design: Press Releases and Publicity, Nov 14, 1961. 12 photos - artist's renderings and models of the Repertory Theater.

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