

# Rockefeller (Nelson A.) papers, AIA-IBEC, Series B

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Rockefeller Archive Center

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## **Summary Information**

**Repository:** Rockefeller Archive Center

**Creator:** Inter-American Development Commission

**Creator:** United States. International Development Advisory Board

**Creator:** Rockefeller, Mary (Mary Todhunter Clark)

**Creator:** Ruebhausen, Oscar M.

**Creator:** Whitman, Ann

**Creator:** Morrow, Hugh

**Creator:** United States. Dept. of Health and Human Services

**Creator:** International Basic Economy Corporation

**Creator:** United States. Office of Inter-American Affairs

**Creator:** Rockefeller, Abby Aldrich

**Creator - aut:** Rockefeller, Nelson A. (Nelson Aldrich)

**Creator:** United States. Dept. of State

**Creator:** American International Association for Economic and Social

Development

**Creator:** United States, Office of the Coordinator of Inter-American Affairs

**Creator:** Rockefeller family

**Creator:** United States. Dept. of State. Bureau of Western Hemisphere Affairs

**Creator:** United States. President's Advisory Committee on Government

Organization

**Creator:** Hinman, George

**Title:** Nelson A. Rockefeller papers, AIA-IBEC, Series B

**ID:** FA339

**Date [inclusive]:** 1945-1971

**Physical Description:** 40 document box(es)

**Language of the** English

**Material:** 

#### **Preferred Citation note**

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <a href="http://www.rockarch.org/research/citations.php">http://www.rockarch.org/research/citations.php</a>

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# Biographical/Historical note

Nelson Aldrich Rockefeller was born on July 8, 1908, in Bar Harbor, Maine, the third child of John Davison Rockefeller, Jr., and Abby Aldrich Rockefeller. He graduated from the Lincoln School of Teachers College at Columbia University in New York City in 1926. Mr. Rockefeller attended Dartmouth College where he was elected to Phi Beta Kappa, graduating cum laude in 1930 with an A.B. degree in economics.

After college, Mr. Rockefeller was active in family enterprises, including real estate, banking, and family philanthropies. His major business interests in time became focused on Rockefeller Center and Latin America. In 1938, he became the president of Rockefeller Center.

In 1935, because of his interest in national affairs and his desire to learn about U.S. business abroad, Mr. Rockefeller became a director of Creole Petroleum Company, the Venezuelan subsidiary of Standard Oil of New Jersey. This association led eventually to his deep, life-long interest in Latin America. He made extensive visits to Latin America in 1937 and 1939 to study economic, social, and political conditions. He resigned his directorship in the Creole Petroleum Company in 1940.

In 1940, Mr. Rockefeller and his four brothers organized the Rockefeller Brothers Fund to carry out a broad range of philanthropic activities.

Throughout his life Mr. Rockefeller was an avid supporter of the arts. He served as a trustee, treasurer, president, and chair of the board of the Museum of Modern Art, which was cofounded by his mother. In 1954, he founded the Museum of Primitive Art, which collected of indigenous art of the Americas, Africa, Oceania, and early Asia and Europe.

After his 1939 visit to Latin America, Mr. Rockefeller prepared a memorandum for President Franklin D. Roosevelt outlining his deep concern over Nazi influence and penetration into that part of the world. In the memo he recommended a U.S. program of cooperation with the nations of the western hemisphere to achieve better relations among these nations and to help raise their standards of living. Largely as a result of this memo, President Roosevelt asked Mr. Rockefeller in August of 1940 to initiate and head a new program ultimately known as the Office of Inter-American Affairs. Mr. Rockefeller served as Coordinator of Inter-American Affairs, his first full-time position in public service.

Mr. Rockefeller served in this position until December 1944, when President Roosevelt appointed him Assistant Secretary of State for American Republic Affairs. In this post, Mr. Rockefeller initiated the

Inter-American Conference on Problems of War and Peace in Mexico City in February of 1945. It resulted in the Act of Chapultepec, which provided the framework for economic, social, and defense cooperation among the nations of the western hemisphere and set the principle that an attack on one of these nations would be regarded as an attack on all and jointly resisted.

Mr. Rockefeller signed the Act of Chapultepec on behalf of the United States. He also attended the United Nations Conference on International Organization in San Francisco in 1945. At the conference, there was considerable opposition to the idea of permitting, within the UN Charter, the formation of regional pacts such as the Act of Chapultepec. Mr. Rockefeller, who believed that the inclusion was essential, especially to U.S. policy in Latin America, successfully argued the need for regional pacts within the framework of the United Nations. The importance of this victory was underscored by the subsequent formation of NATO, SEATO, and the Rio Pact.

During these war-time years, Mr. Rockefeller also served as Chairman of the Inter-American Development Commission, which was established in June 1940 to reorganize and revitalize Latin American economies following the loss of European markets. He was also the U.S. Co-Chairman of the Mexican-American Development Commission to help Mexico emerge as an industrial nation in the transition from war to peace.

Mr. Rockefeller resigned as Assistant Secretary of State on August 24, 1945.

Upon his return to private life in New York in 1946, Mr. Rockefeller became chair of the board of Rockefeller Center and undertook a program of physical expansion. Two other initiatives during this period illustrate Mr. Rockefeller's continuing interest in Latin America and international economic development. In July of 1946, the Rockefeller brothers established a philanthropic organization, the American International Association for Economic and Social Development (AIA). AIA financed nonprofit projects to ameliorate health, educational, agricultural, and other social problems in the poorer areas of Latin America. Nelson Rockefeller served as President from July 1946 to June 1953 and from January 1957 to December 1958. In 1947, he organized the International Basic Economy Corporation (IBEC), a business corporation to help raise living standards in foreign countries through new economic enterprises. In its early years, IBEC concentrated on enterprises in Latin America but later expanded its activities to other regions. Mr. Rockefeller served as IBEC President from January 1947 to June 1953 and from January 1956 to December 1958.

In his inaugural address in January 1949, President Harry S. Truman announced the Point IV program for providing technical assistance to developing nations. This concept was based in part on programs Mr. Rockefeller and his associates had developed through the Office of the Coordinator of Inter-American Affairs and the private, philanthropic AIA. In November of 1950, President Truman asked Mr. Rockefeller to serve as Chairman of the International Development Advisory Board. The Board was charged with recommending policies for carrying out the Point IV program. The Board's report, entitled "Partners in Progress," provided the basic blueprint for America's foreign assistance program.

On November 20, 1952, President-elect Dwight D. Eisenhower asked Mr. Rockefeller to serve as Chairman of the President's Advisory Committee on Government Organization, a group created to recommend ways to improve the efficiency of the executive branch of the government. As Chairman of that committee, Mr. Rockefeller recommended 13 reorganization plans to the President, 10 of which were approved by Congress. These plans achieved basic changes in the organization of the Department of Defense, the Department of Agriculture, and the Office of Defense Mobilization, among others. Another

of the plans led to the establishment of the Department of Health, Education, and Welfare. In June 1953, Mr. Rockefeller was appointed Under Secretary of the new department. He was especially active in the department's legislative program, recommending measures that covered an additional ten million people under the Social Security program. He resigned as HEW Under Secretary in 1954 to become Special Assistant to the President for Foreign Affairs.

While serving as Special Assistant, Mr. Rockefeller played a key role in the development of the "Open Skies" proposal for checking on world armaments through mutual air reconnaissance. He accompanied President Eisenhower to the Geneva Summit Conference in 1955, where the plan was proposed to the world by the President. Mr. Rockefeller resigned as Special Assistant on December 31, 1955.

Mr. Rockefeller first ran for public office in 1958 and was elected Governor of New York on November 4, defeating incumbent Averill Harriman. He took office January 1, 1959, and was subsequently reelected Governor three more times, thus becoming the first Governor in the nation's history to be elected to four 4-year terms.

Nelson Rockefeller's tenure as a public servant in the federal government was a formative period in his life. By the time he left Washington to assume the governorship of New York, he had received a thorough education in the workings of the federal government. His chairmanship of PACGO permitted him to examine every aspect of the executive branch. This and his work in HEW exposed him to a wide variety of domestic issues. He gained experience in initiating legislation, in foreign policy and diplomacy, in domestic and international economics, and in national security and military affairs. In the process he also received an education in national politics and gained a reputation for being an effective and hardworking administrator. Most importantly, these appointments provided him with the opportunity to form the friendships and personal associations that served him throughout his political career.

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# **Scope and Contents note**

This series includes 16 cubic feet of Nelson A. Rockefeller's personal copies of correspondence, reports, and publications reflecting his interest in the development and management of two private international development agencies: the American International Association for Economic and Social Development (AIA) and the International Basic Economy Corporation (IBEC).

The AIA was established in July 1946 by Nelson Rockefeller as a nonprofit philanthropic organization to help underdeveloped countries combat poverty, disease, and illiteracy by disseminating technical and managerial expertise and equipment. The AIA worked closely with local governments and other established organizations to develop programs that could eventually be supported and managed locally. The AIA was active primarily in rural rehabilitation and agricultural development. It developed farm and extension services to provide training in agriculture (helping farmers improve their dairy herds and diversify crops) and home economics. To help farmers establish credit and secure loans from local banks, the AIA established rural credit and assistance associations such as ACAR (Associacao de Credito e Assistencia Rural) and ABCAR (Associacao Brasileira de Credito e Assistencia Rural). AIA was also

active in agricultural research and nutritional education and in improving rural roads, communications, and primary education. While this series primarily documents operations in Venezuela and Brazil, where the agency was most active, there is also documentation of AIA operations in Peru, Panama, Puerto Rico, and India.

IBEC was established in January 1947 for the same general purposes as AIA, but it was operated as a forprofit business. It focused on developing the "basic economies" of underdeveloped countries and thus encouraged others in those countries to establish competitive businesses. By 1971 IBEC had established almost 200 separate companies in 33 countries. These businesses were involved in supermarkets, agricultural services, milk processing and distribution, mutual funds, middle-income housing, poultry breeding, and manufacturing. In Venezuela, IBEC operated through a subsidiary, the Venezuelan Basic Economy Corporation (VBEC). Between 1947 and 1955, VBEC established companies in farming (PACA), fishing (PESCA), and wholesale (CADA), as well as a milk company (INLACA). In Brazil, IBEC provided specialized services to farmers to upgrade production through a hybrid seed company (SASA), a hog production company (SAFAP), a helicopter crop dusting company (HELICO), and a mechanized agricultural services company designed to clear and cultivate virgin land (EMA). IBEC also developed a method of producing low-cost poured concrete homes in Puerto Rico, Chile, Peru, Mexico, Iraq, and Iran. In the process IBEC helped to develop and market the Cinva Ram press, a pioneering tool for making bricks. Another subsidiary, V. D. Anderson, sold and installed oil extraction, continuous rendering, and synthetic rubber machinery throughout the world. The poultry endeavors of IBEC were merged with a U.S. poultry breeding company, Arbor Acres Farm, Inc., to introduce breeding plants into 15 developing countries. In Thailand IBEC had a coconut fiber plant and a cotton and silk textile and clothing firm making use of the unique designs of the Thai culture.

Other major topics include ANCAR (The Northeastern Association of Credit and Rural Assistance); highway construction in Brazil; iron ore and sulfite projects in Brazil; General Coffee Company; H.P. Hood & Sons; AIA work in India; IBEC study of Italy and Ireland; IBEC Research Institute reports on corn, coffee, and cereal in Brazil, Venezuela, and Ecuador; IBEC Technical Services airport survey; IBEC and Avila oil investments in Texas; IBEC Housing Corporation; AIA finances and contributions; Juancito Salud comic books; IBEC Economic Development Corporation; IBEC Research Institute; IBEC supermarkets; and IBEC Investing Corporation.

The development of these projects and proposals for others are documented in this series. The material includes Nelson Rockefeller's original handwritten notes outlining the purpose, objectives, and structure of what would later become AIA and IBEC and his notes on his visits with President Romulo Betancourt of Venezuela in 1947, as well as his handwritten comments on various memos, reports, and letters.

The bulk of the material covers the period from the establishment of the two agencies to 1958, when Nelson Rockefeller resigned his presidencies to assume his new duties as governor of New York. There are a few documents dated as late as 1971.

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#### File Plan note

Former Classification: III 04 B

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#### **Administrative Information**

#### **Publication Statement**

Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591 archive@rockarch.org

URL: http://www.rockarch.org

# **Revision Description**

## **Processing Information note**

Processing Level 3: Standard Processing.

## **Conditions Governing Use note**

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## **Conditions Governing Access note**

Material in the Rockefeller family collections that provides the names, correspondence, or activities of living members of the Rockefeller family, and/or documents the net wealth of any Rockefeller family members, is restricted from scholarly access.

RAC is unable to provide access to obsolete media and original digital media. In addition separated media may not yet have undergone stabilization procedures. When feasible, a digital surrogate may be created via special order. All applicable charges will apply. See RAC Head of Archival Services or RAC Head of Digital Programs for details.

## **Processing Information note**

Michele Hiltzik, Harold Oakhill June 1991

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## **Controlled Access Headings**

- New York (N.Y.)
- New York (State)
- Philanthropy -- United States
- Economic policy
- Economics
- Education
- National security -- United States
- Business enterprises, Foreign
- Civic improvement
- Philanthropy -- New York (N.Y.)
- Civics
- Developing countries
- Art, Primitive
- Arts
- Brazil
- Business
- Philanthropy
- United States
- State governments -- United States
- Venezuela
- Presidential candidates -- United States -- History -- 20th century
- Presidential campaigns -- United States
- Social problems -- Latin America
- Public health -- Latin America
- Political science
- Political campaigns -- United States
- Philanthropy -- New York (State)
- Government agencies
- Government policy
- Governors -- Election -- New York (State) -- 1958
- Governors -- Election -- New York (State) -- 1962
- Agriculture -- Latin America
- Agriculture
- Education -- Latin America
- Federal government -- United States

- International relations -- United States
- Latin America
- Governors -- Election -- New York (State) -- 1966
- Governors -- Election -- New York (State) -- 1970
- International economic relations
- International relations
- Rockefeller Brothers Fund
- New York (State). Governor (1959-1973 : Rockefeller)
- Inter-American Development Commission
- United States. International Development Advisory Board
- Rockefeller, Mary (Mary Todhunter Clark)
- Ruebhausen, Oscar M.
- Whitman, Ann
- Morrow, Hugh
- United Nations
- United States. Dept. of Health and Human Services
- Museum of Primitive Art (New York, N.Y.)
- International Basic Economy Corporation
- United States. Office of Inter-American Affairs
- Republican Party (U.S.: 1854-)
- Nixon, Richard M. (Richard Milhous)
- Rockefeller, Abby Aldrich
- Rockefeller, Nelson A. (Nelson Aldrich)
- United States. Dept. of State
- Museum of Modern Art (New York, N.Y.)
- American International Association for Economic and Social Development
- United States. Office of the Coordinator of Inter-American Affairs
- Rockefeller family
- United States. Dept. of State. Bureau of Western Hemisphere Affairs
- United States. President's Advisory Committee on Government Organization
- Hinman, George

## **Other Finding Aids note**

Detailed finding aids for each series of this collection are available:

Nelson A. Rockefeller papers, Activities (FA338)

Nelson A. Rockefeller Papers, Art (FA340)

Nelson A. Rockefeller Papers, Countries (FA341)

Nelson A. Rockefeller Papers, DNA (FA342)

Nelson A. Rockefeller Papers, Family and Friends (FA343)

Nelson A. Rockefeller Papers, Oral Histories (FA344)

Nelson A. Rockefeller Papers, Politics - New York City Office (FA345)

Nelson A. Rockefeller Papers, Politics - George L. Hinman (FA346)

Nelson A. Rockefeller Papers, Politics - Oscar M. Ruebhausen (FA347)

Nelson A. Rockefeller Papers, Projects (FA348)

Nelson A. Rockefeller Papers, Speeches, Post-Vice Presidential (FA349)

Nelson A. Rockefeller Papers, Washington, DC (FA350)

Nelson A. Rockefeller Papers, Ann C. Whitman - Politics (FA351)

Nelson A. Rockefeller Papers, Hugh Morrow Interviews (FA352)

# Physical Characteristics and Technical Requirements note

Materials requiring specialized equipment for access (film, audio, video, slides) may be closed to research dependent on availability of the applicable equipment

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services/Head of Reference.

## **Collection Inventory**

Title/Description	Instances	
AIA - Bolivar Foundation, 1945-1947	box 1	folder 1

#### **Scope and Contents note**

Proposed predecessor of AIA. Was to be a high governmental operation to improve living standards and industry in LAtin America. Kadow preliminary proposals on program and staff. Change of name to AIA in Feb. 1946. Beginnings of IBEC

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(International Basic Economy Corporation). Correspondents include NAR, F. P. Corrigan, Eugene Holman, K.J. Kadow.

AIA - General, 1946-1958	box 1	folder 2	
Scope and Contents note			
Certificate of Incorporation. Cooperation in Venezuela documents. Report on early projects. NAR's comments on purpose of AIA. Organization of International Development Services, Inc. Project proposals. Changes in Program. Oil company participation. Status reports. Louise A. Boyer. Correspondents include NAR, John E. Lockwood, W. K. Harrison, John Camp.			
AIA - Alton, W. H., 1947-1949	box 1	folder 3	
Scope and Contents note			
Report on 1947 inspection trip of AIA in Venezuela and Brazil. Correspondents include NAR, W. H. Alton.			
AIA - ANCAR (Northeastern Association of Credit and Rural Assistance) - Brazil, 1953-1956	box 1	folder 4	
Scope and Contents note			
Budget, 1956 report on progress. Correspondents include Walter Crawford.			
AIA - Anderson, V. D. Co., 1956-1958	box 1	folder 5	
Scope and Contents note			
Purchase of company by IBEC (International Basic Economy Corporation). Equipment claim by Venezuelan firm. Correspondents include NAR, Francis A. Jamieson.			
AIA - Barbosa, T. Q., 1949-1951	box 1	folder 6	
Scope and Contents note			
Brazilian representative. Conditions in Brazil. Changes in N.Y. office. Changing program. NAR comments on changing management teams. Both AIA and IBEC activities. Correspondents include NAR, T. Q. Barbosa.			
AIA - Brazil, 1950-1959	box 1	folder 7	

## **Scope and Contents note**

Personnel activity reports, progress. Brazilian conditions. Spread of programs in Brazil. Purcell - Aldrich correspondence investments in Brazil. IBEC related items. Correspondents include NAR, John Camp, Harry Bagley, R. Aldrich, Robert W. Purcell.

AIA - Brazil, 1950-1959	box 1	folder 0007A	
Scope and Contents note			
Personnel activity reports, progress. Brazilian conditions. Spread of programs in Brazil. Purcell - Aldrich correspondence investments in Brazil. IBEC related items. Correspondents include NAR, John Camp, Harry Bagley, R. Aldrich, Robert W. Purcell.			
AIA - Brazil, 1950-1959	box 1	folder 0007B	
Scope and Contents note			
Personnel activity reports, progress. Brazilian conditions. Spread of programs in Brazil. Purcell - Aldrich correspondence investments in Brazil. IBEC related items. Correspondents include NAR, John Camp, Harry Bagley, R. Aldrich, Robert W. Purcell.			
AIA - Brazil - Highway Construction, 1948-1949	box 2	folder 8	
Scope and Contents note			
Study of possible ways to finance highway construction. Plans tabled.			
AIA - Brazil - Iron Ore, 1956-1958	box 2	folder 9	
Scope and Contents note			
Study of possible IBEC investment in ore lands. Not completed.			
AIA - Brazil - Sulfite Project, 1956-1957	box 2	folder 10	
Scope and Contents note			
IBEC study of pulp wood possibilities in Brazil. Not consummated.			
AIA - Central American Program, 1950	box 2	folder 11	
Scope and Contents note			
Proposal for Central American work. No action. Correspondents include J. Maddox, NAR, WKIT.			
AIA - Consejo do Educacion Vacacional, 1952-1954	box 2	folder 12	

Reports on activities. Program canceled 1954. Correspondents include NAR.

AIA - CIDEA (Inter-American Council on Nutrition Education) - Booklets, 1949-1957	box 2	folder 13	
Scope and Contents note			
Preparation of comic book publications. Sample of work. Juancito Salud.			
AIA - CIDEA (Inter-American Council on Nutrition Education) - Report of CIDEA Activites, July 1, 1949-December 31, 1949	box 2	folder 14	
AIA - Coffee - Cumbuhy, 1951-1958	box 2	folder 15	
Scope and Contents note			
Possible coffee investments. Study of "flavor" elements in green and roasted coffee. Profit and non-profit implications. IRI (IBEC Research Institute) involvements. Coffee seed smuggling in Brazil. Primarily IBEC, IRI research work at fazenda Cambuhy in coffee growth. Griffing report on coffee production (1952). African coffee. Correspondents include NAR, Berent Friele, John French.			
AIA - Ecor Inc., 1950-1961	box 3	folder 16	
Scope and Contents note			
A non-profit group to study and improve basic economics and trading relationships of U.S., Europe, and Latin America. Organization and program. Minutes of meetings. Studies. Dissolved in 1961. Did no effective work. Correspondents include NAR, Stacy May.			
AIA - Ecor Inc Financial Statements, 1951-1960	box 3	folder 17	
AIA - Ecor Inc NAR Statement, 1950	box 3	folder 18	
Scope and Contents note			
NAR comments on purpose. Drafts.			
AIA - Ecor Inc Dr. R. Mattioli, 1950-1951	box 3	folder 19	
<b>Scope and Contents note</b>			
NAR correspondence with Mattioli on goals of Ecor.			
AIA - Employees, 1947-1958	box 3	folder 20	

Employee program. Hiring policies. Problems. Job descriptions. Correspondents include NAR, John Camp.

AIA - Employees - Pension Plans, 1947-1958	box 3	folder 21	
Scope and Contents note			
Incentives. Discussions of fringe benefit plans for NAR corporation.			
AIA - Employees - Handy Associates, 1949	box 3	folder 22	
AIA - Ford Foundation, 1950-1951	box 3	folder 23	
Scope and Contents note			
NAR appeal to Foundation for funds to finance AIA type programs outside Latin America. No results.			
AIA - Gates, T. S., Jr., 1948-1951	box 3	folder 24	
Scope and Contents note			
Served on Treasurers Advisory committee of IBEC. Reports on investment policies. Correspondents include NAR, T. S. Gates, Jr.			
AIA - General Coffee Co. Inc., 1957-1958	box 3	folder 25	
Scope and Contents note			
Budgets and Finance statements.			
AIA - Graham, William L., 1957-1959	box 4	folder 26	
Scope and Contents note			
He had a plan for selling the private enterprise system to the world. He made personal loans to small local businessmen. Wanted NAR help. IBEC subscribes \$25,000. Comments on his methods in India. NAR gave stock in PEI back to Graham in 1958. Correspondents include NAR, William Graham, T.B. Keehan.			
AIA - Hanks, Bryan, 1956-1958	box 4	folder 27	
Scope and Contents note			
Plans for low cost housing. Correspondents include B. Hanks, NAR.			
AIA - Hood, H. P. & Sons, 1955-1956	box 4	folder 28	

Exchange of ideas on milk market in Venezuela. Hood advice. Correspondents include NAR.

AIA - India Project, T. B. Keehan, 1952-1956

box 4

folder 29

#### **Scope and Contents note**

Sending T.B. Keehan to India as consultant to the India Cooperative Unit. Reports of Indian progress Cultural exchange program. Difficulties in India. Correspondents include NAR, T.B. Keehan, Louise A. Boyer, Walter Crawford.

AIA - India Project, T. B. Keehan, 1956-1957

box 4

folder 30

#### **Scope and Contents note**

Sending T.B. Keehan to India as consultant to the India Cooperative Unit. Reports of Indian progress Cultural exchange program. Difficulties in India. Correspondents include NAR, T.B. Keehan, Louise A. Boyer, Walter Crawford.

AIA - India Project, T. B. Keehan, 1957-1958

box 4

folder 31

#### **Scope and Contents note**

Sending T.B. Keehan to India as consultant to the India Cooperative Unit. Reports of Indian progress Cultural exchange program. Difficulties in India. Correspondents include NAR, T.B. Keehan, Louise A. Boyer, Walter Crawford.

AIA - India Project, T. B. Keehan, 1959-1961

box 4

folder 32

#### **Scope and Contents note**

Sending T.B. Keehan to India as consultant to the India Cooperative Unit. Reports of Indian progress Cultural exchange program. Difficulties in India. Correspondents include NAR, T.B. Keehan, Louise A. Boyer, Walter Crawford.

AIA - India Project, T. B. Keehan - Eisenhower Visit to India, 1959

box 4

folder 33

#### **Scope and Contents note**

Keehan reports and observations.

AIA - India - Confidential Memoranda: Report on Cooperatives and the AIA Cooperative League Work in India, 1955

box 4

folder 34

Keehan returns to U.S. Reports on work of AIA and Cooperative League in India.

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AIA - India - Vincent Cheechi Plan, 1952	box 4	folder 35	
Scope and Contents note			
Cheechi plan for aid in Europe through cooperative organizations.			
IBEN Co., 1956-1958	box 5	folder 36	
Scope and Contents note			
To package and market soluble coffee in Europe; an affiliate of IBEC; IBEC interest sold to Tenco. Correspondents include NAR, Berent Friele.			
IBEC (International Basic Economy Corporation) - Ireland, 1951	box 5	folder 37	
Scope and Contents note			
Digest of IBEC Technical Services Corporation (ITSC). Survey of Ireland's industrial potentials. Correspondents include Stacy May.			
IBEC - Italian [Islands] Interests, 1956-1957	box 5	folder 38	
Scope and Contents note			
Reports on Italian economic conditions. Possible NAR commitments in Italy. Correspondents include NAR, R. Mattioli.			
IBEC - Investment Committee, 1956-1958	box 5	folder 39	
Scope and Contents note			
Reports on investments. Agendas of committee meetings. Activities in Latin America, Europe, and Asia.			
IBEC - Technical Services Corp. (ITSC), 1947-1953	box 5	folder 40	
Scope and Contents note			
Robert Moses report on Brazil lands. Report on Trans-Arabian Highway. Corporation liquidated in 1953. 1948 report on Cuba for the Chase Bank by Stacy May. Correspondents include NAR, W. K. Harrison, George Dudley.			
IBEC Technical Services Corporation - Caracas La Guira Highway, 1949	box 5	folder 41	
IBEC Technical Services Corporation - Finances, 1951-1953	box 5	folder 42	

Purchase and sale of securities.

AIA - International Development Services, Inc. (IDS), 1953	box 5	folder 43	
Scope and Contents note			
AIA grant to IDS. Correspondents include NAR, Robert W. Hudgens.			
AIA - Economic Development in Cuba, 1948	box 5	folder 44	
AIA & IRI (IBEC Research Institute) Merger, 1957	box 6	folder 45	
Scope and Contents note			
Arrangements for merger. Correspondents include NAR, Lawrence Levy.			
IBEC Research Institute - Reports - Stacy May Ecuador Study, 1949	box 6	folder 46	
IBEC Research Institute - Reports - IBEC Research Institute Description, n.d.	box 6	folder 47	
IBEC Research Institute - Reports - Venezuelan Studies, 1950	box 6	folder 48	
IBEC Research Institute - Reports - Brazil Progress Report, 1951	box 6	folder 49	
IBEC Research Institute - Reports - Brazil Coffee Program, 1951	box 6	folder 50	
IBEC Research Institute - Reports - Corn Pre-Emergence Weed Control, 1951	box 6	folder 51	
IBEC Research Institute - Reports - Venezuelan Herbicide Program, 1951	box 6	folder 52	
IBEC Research Institute - Reports - Possible Increase in Scope of Activities, 1952	box 6	folder 53	
IBEC Research Institute - Reports - Summary of Brazil Projects, 1953	box 6	folder 54	
IBEC Research Institute - Reports - Brazil Progress Report, 1954	box 6	folder 55	
IBEC Research Institute - Reports - Coffee Studies and Reports, 1954	box 6	folder 56	
IBEC Research Institute - Reports - Cereals Investigations, 1954	box 6	folder 57	
IBEC Research Institute - Reports - Research in Brazil, 1955	box 6	folder 58	
IBEC Research Institute - Brazil - Progress Reports, 1955-1956	box 7	folder 59	
IBEC Research Institute - Brazil - Progress Reports, 1956-1957	box 7	folder 60	
IBEC Research Institute - Brazil - Progress Reports, 1959	box 7	folder 61	
IBEC Research Institute - Agricultural, Chemical and Related Subjects, 1954	box 7	folder 62	

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John Camp for nutrition, education programs in Peru. Plans for development of Cuzco. Correspondents include John Camp, NAR, R. Hudgens.

Plax do Brasil, 1951-1954	box 7	folder 73	
Scope and Contents note			
IBEC Brazilian plastic project. No progress. Correspondents include NAR.			
Productos de Cafe - El Salvador, 1954-1958	box 7	folder 74	
Scope and Contents note			
IBEC coffee operations in El Salvador. Soluble coffee. IBEC owned 30%. Correspondents include NAR.			
Russell, R. P., 1947-1964	box 8	folder 75	
Scope and Contents note			
Went to Caracas in 1947. Direct reports to NAR on conditions in field and office. Trips to other Latin American locations. Confidential reports to NAR. Correspondents include NAR, R. P. Russell.			
Sementes Agroceres, S. A. (SASA), 1952-1956	box 8	folder 76	
Scope and Contents note			
Corn producing reports. Correspondents include NAR.			
Supermarkets - Brazil - Shopping Center, 1956-1957	box 8	folder 77	
Scope and Contents note			
IBEC project in Sao Paulo. Cost of land. Decision not to go ahead. Correspondents include NAR, W. B. Stroud.			
Supermarkets - Panama, 1956-1957	box 8	folder 78	
Scope and Contents note			
IBEC project. Planning stages. Political complications. Decision against going into business. Correspondents include NAR, John French.			
Supermarkets - Peru - Shopping Center, 1954-1957	box 8	folder 79	

## **Scope and Contents note**

Proposal for supermarket in Lima. Planning. Operation by IBEC. Milk. Slow increase in sales. Shopping center

operation. Correspondents include NAR, Lawrence Levy, Bernardo Jofre.

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Staff memoranda distributing policy decisions to staff. Policy committee meeting minutes.

AIA - Venezuela, 1947-1959	box 9	folder 87	
Scope and Contents note			
Preliminary planning. Maddox report on 1949 conditions, 1950 review of program. Reports on program progress. Expansion of program. Changes in program. Mass communications program. Correspondents include NAR, W. R. Hudgens, John Camp.			
AIA - Venezuela - Labor Unions, 1958	box 9	folder 88	
Scope and Contents note			
Discussion of company unions. U.S. opposition to company unions in Venezuela.			
AIA - Venezuela - NAR Visit to Betancourt - NAR Notes, Memos, etc., 1947	box 9	folder 89	
Scope and Contents note			
Disagreement between AIA and Venezuela government on AIA operations. Misunderstanding. NAR preparation of material to present to Betancourt. Detail of trip. Success of mission. Memoranda and statements on purpose of AIA. Correspondents include NAR, John E. Lockwood, Francis A. Jamieson, President Betancourt.			
AIA - Venezuela - NAR Visit to Betancourt - Material NAR took to Venezuela, June 1947	box 9	folder 90	
AIA - Venezuela - NAR Visit to Betancourt - Extra Copies of Report, 1947	box 9	folder 91	
VBEC (Venezuelan Basic Economy Corporation), 1947-1954	box 10	folder 92	
Scope and Contents note			
VBEC (Venezuelan Basic Economy Corporation) financial condition. Relations with oil companies. Policy changes. Correspondents include NAR, L. Levy.			
VEFISA, 1957-1958	box 10	folder 93	
Scope and Contents note			
IBEC Venezuelan finance company. To finance import trucks and cars. Correspondents include NAR.			
AIA - Printed Reports - 1947 Report on Compania Agricola & Industrial de Bocaina, 1947	box 10	folder 94	

AIA - Printed Reports - [French & Jones Report] Appraisal of Major Programs: AIA in Venezuela, 1951	box 10	folder 95
AIA - Printed Reports - CBR (Council of Rural Development) & Venezuelan Agriculture, 1952	box 10	folder 96
AIA - Printed Reports - Prospectus on Compania Anomina Lactuaria del Caribe (CALCA), 1944-1947	box 10	folder 97
AIA - Printed Reports - Inter-American Popular Information Program (PIIP), 1957	box 10	folder 98
AIA - Printed Reports - Plan for Industrial Education Valencia, 1957	box 10	folder 99
AIA - Printed Reports - 5V Sound Atom Report, 1957	box 10	folder 100
AIA - Printed Reports - 1964 Report on Rural Youth Club Programs, 1964	box 10	folder 101
AIA - Administration Memos, 1947	box 10	folder 102
Scope and Contents note		
Report policies, purchasing procedures, personnel office procedure, general organization. Correspondents include John Camp.		
IBEC - Administration Memos, 1947	box 10	folder 103
Scope and Contents note		
Cables, personnel, holidays, organization, project procedure, purchasing, public relations, reports, files. Correspondents include W. H. Alton.		
AIA - Organization and Financial, 1946-1947	box 11	folder 104
Scope and Contents note		
NAR to John Davison Rockefeller Jr. memo, 1946 on purposes. 1947 projects. Staff. Correspondents include NAR.		
IBEC-AIA - Agreements, 1947	box 11	folder 105
Scope and Contents note		
Policy covering inter-agency agreements.		
IBEC - Babassee Nuts, 1947	box 11	folder 106
Scope and Contents note		
Investigation of economic potential of babassee nuts. No follow through. Correspondents include NAR, Stacy May.		
IBEC - Bassert Process, 1947	box 11	folder 107

Process for hydrogen reduction of iron ore. Studies by Rockefeller Brothers Inc. VBEC (Venezuelan Basic Economy Corporation) interested in development of process with Venezuelan firm. Detail negotiations. Pilot for plans. Agreement. Correspondents include NAR, H. O. Castillo, R. P. Russell.

AIA-IBEC Board Meetings, 1947

box 11

folder 108

#### **Scope and Contents note**

Agendas, minutes and memoranda prepared for board meetings.

IBEC - Cargill, Inc., 1947

box 11

folder 109

#### **Scope and Contents note**

Grain production in Venezuela and Brazil; building silos for storage. Cargill agrees to study problem and make recommendations. Their report and proposal. Prospects for cooperation. Correspondents include NAR, Berent Friele, Stacy May, John Camp.

IBEC - Dry Ice, 1947

box 11

folder 110

#### **Scope and Contents note**

Investigation of Mexican system of manufacturing dry ice. Production of dry ice in Venezuela. NAR investment purchased by IBEC. Correspondents include NAR, J. R. Oreamuno.

IBEC - Frozen Foods, 1947

box 11

folder 111

#### **Scope and Contents note**

Conference with Birdseye people on potential market. Survey of Caracas outlets for frozen foods. Connection with fish company. Correspondents include John Camp, NAR, W. D. Bradford.

AIA - Brazil - Displaced Persons & Colonization, 1947

box 11

folder 112

#### **Scope and Contents note**

Possible project to assist immigration into Brazil. Decision not to participate. Correspondents include NAR, K. J. Kadow, Berent Friele.

IBEC - AIA - Oil Company Participation, 1947

box 11

folder 113

#### **Scope and Contents note**

Agreement by Creole, Socony, Esso and Shell to participate in AIA program in Venezuela. Description of purposes and work to oil companies. Development of prospectus. Oil company comments on IBEC business methods. Correspondents include NAR, J. N. Loudon, G. W. Hamilton, Brewster Jennings, John Camp.

IBEC - Finance, 1947	box 12	folder 114	
<b>Scope and Contents note</b>			
Capital structure. Recapitulation. Annuity plans. Comments in balance sheets. Investment policies. Correspondents include NAR, J. W. Hisle, T. S. Gates.			
AIA & IBEC - Executive Committee Meetings, 1947	box 12	folder 115	
Scope and Contents note			
Minutes of meetings.			
AIA & IBEC - Policy Committee Minutes, 1947	box 12	folder 116	
Scope and Contents note			
Minutes of meetings of AIA and IBEC.			
AIA & IBEC - Staff Committee Meetings, 1947	box 12	folder 117	
Scope and Contents note			
Minutes of meetings planning daily operations of AIA and IBEC. Correspondents include NAR.			
IBEC - Brazil - Agriculture Servicing Organization, 1947	box 12	folder 118	
Scope and Contents note			
Negotiations with International Harvester and Ferguson on tractors. Discussion of objectives and methods. Correspondents include NAR, Berent Friele, Stacy May, L. C. Heilbronner.			
IBEC - Brazil - Cocoa Project, 1947	box 12	folder 119	
<b>Scope and Contents note</b>			
Study of cocoa production possibilities in Brazil. Correspondents include Stacy May.			
IBEC - Brazil - Financial and Legal, 1947	box 12	folder 120	
<b>Scope and Contents note</b>			
Establishing organization in Brazil. Budgets. John Davison Rockefeller 3rd investment in IBEC. Correspondents include D. Jackson.			
IBEC - Brazil - Fomento Agro - Pecuario, S.A., 1947	box 12	folder 121	

To raise hogs in small economically balanced units. Planning, selection of a manager. Distribution of stock. Setting up farms. Initial success. Correspondents include NAR, T. Q. Barbosa, J. B. Griffing.

IBEC - Brazil - Organization, 1947	box 12	folder 122	
Scope and Contents note			
Kadow outline of proposed work. Developing program. Staff changes. Correspondents include D. W. Jackson, K. J. Kadow, NAR, Stacy May.			
IBEC - Brazil - Program, 1947	box 12	folder 123	
Scope and Contents note			
Stacy May's report on possibilities in Brazil. Joseph Jennan's report on the Development of New Areas. Correspondents include NAR, Stacy May, Joe Jennan.			
IBEC - Brazil - Progress Reports, 1947	box 12	folder 124	
Scope and Contents note			
Kadow reports on field progress. Reports sent to New York semi-monthly. Correspondents include NAR, K. J. Kadow, D. W. Jackson.			
IBEC - Brazil - Staff Meetings, 1947	box 12	folder 125	
Scope and Contents note			
Minutes of meetings of staff in Rio de Janeiro. Discussion of program.			
IBEC - Brazil - Sementes Agroceros, S.A., 1947	box 12	folder 126	
Scope and Contents note			
Hybrid corn seed company. Organization, operation, inspections. Rockefeller Foundation. Correspondents include NAR, D. W. Jackson.			
IBEC - Brazil - Serra da Bocaina Project, 1947	box 12	folder 127	
Scope and Contents note			
Large scale lumber scheme. Investigation of possible lumber industry partners. Assembling of lands. Collapse of project. Correspondents include K. J. Kadow, NAR, John E. Lockwood.			
IBEC - Brazil - Sul [South] America Transportes e Commercio, 1947	box 13	folder 128	

Trucking operation between Santos and Sao Paulo. Misunderstandings. Correspondents include NAR, K. J. Kadow, Forrest W. Manker.

IBEC - Technical Services Inc. (ITSC), 1947	box 13	folder 129	
<b>Scope and Contents note</b>			
Separate organization to conduct surveys and engineering studies and to manage financing and construction. Emphasis on transportation. Organization. Possible projects. Correspondents include NAR, Wally K. Harrison, Berent Friele.			
IBEC Technical Services Corporation - La Guaira Port Survey, 1947	box 13	folder 130	
Scope and Contents note			
Assembly project task force. Purposes of study. Arrangements for task force. Correspondents include NAR, W. K. Harrison.			
IBEC Technical Services Corporation - Sao Paulo Airport Survey, 1947	box 13	folder 131	
<b>Scope and Contents note</b>			
To formulate proposal to state of Sao Paulo for new airport. Task force. Confusion of terms of contract. Correspondents include NAR, W. K. Harrison.			
IBEC Technical Services Corporation - Slaughter House, 1947	box 13	folder 132	
<b>Scope and Contents note</b>			
Proposal for technical assistance to government. Related cattle slaughtering. Correspondents include NAR, John Camp.			
IBEC Technical Services Corporation - Surveys, 1947	box 13	folder 133	
Scope and Contents note			
Shoe industry, textiles, transit surveys, progress reports. Correspondents include NAR, J. R. Oreamuno.			
AIA - Brazil - [Fertility Experiments] Fertilizer, 1947	box 13	folder 134	
Scope and Contents note			
Efforts to import phosphate fertilizers into Brazil. Proposed fertilizer experiment. Correspondents include NAR, D. W. Jackson.			
AIA - Brazil - Nutrition, 1947	box 13	folder 135	

Plans for nutrition and home demonstration program. Bringing Brazilians to the U.S. for training. corn products company participation. Correspondents include K. J. Kadow, D. Jackson.

AIA - Brazil - Progress Reports, 1947	box 13	folder 136	
Scope and Contents note			
Semi-monthly reports from Rio office, July-December 1947.			
AIA - Venezuela, 1947	box 13	folder 137	
Scope and Contents note			
Plans for balancing VBEC (Venezuelan Basic Economy Corporation) activities in Venezuela with an AIA program. Developing proposals in information, training, and education. Turrialba project. Correspondents include John R. Camp, K. J. Kadow.			
VBEC (Venezuelan Basic Economy Corporation) - Advisory Committee File, 1947	box 13	folder 138	
Scope and Contents note			
Effort to create committee of eminent Venezuelans to make suggestions on VBEC (Venezuelan Basic Economy Corporation) program. Committee formed. No action here. Correspondents include NAR, W. F. Coles.			
VBEC (Venezuelan Basic Economy Corporation) - Compania Anonima Lactuaria del Caribe (CALCA), 1947	box 14	folder 139	
Scope and Contents note			
Study of possible reconstituted milk program in Caracas. Shift from AIA to IBEC project. Organization of company with Golden State Company. Correspondents include M. Tucker, NAr, M. W. Abby.			
VBEC (Venezuelan Basic Economy Corporation) - Compania Anonima Distribuidora de Alimintos (CADA), 1947	box 14	folder 140	
Scope and Contents note			
Selection of A. B. Toro as General Manager of food distribution project. Stacy May memo. Cooperation with oil companies. Organization of operations. Correspondents include NAR, Stacy May, A. B. Toro, John R. Camp.			
VBEC (Venezuelan Basic Economy Corporation) - Financial, Legal and Organization, 1947	box 14	folder 141	

Incorporation and capital structure detail. Transfer of funds. Stock holders rights. Budgets. Staff arrangements and responsibilities. Correspondents include NAR, John E. Lockwood, John Camp, J. W. Hisle, R. P. Russell.

Productora Agro-Pecuaria, Compania Anonima (PACA, CAPA) -

Projects, 1947

VBEC (Venezuelan Basic Economy Corporation) - Government Correspondence, 1947	box 14	folder 142	
Scope and Contents note			
NAR with Romulo Betencourt about purposes of VBEC (Venezuelan Basic Economy Corporation). Correspondents include NAR, R. Betancourt.			
VBEC (Venezuelan Basic Economy Corporation) - Public Relations, 1947	box 14	folder 143	
Scope and Contents note			
Policy development in field of public relations. Some releases. Correspondents include Frank Jamieson, NAR.			
VBEC (Venezuelan Basic Economy Corporation) - Project Progress, 1947	box 14	folder 144	
Scope and Contents note			
Preliminary project planning. Progress of project, policy changes, air transportation, housing, immigration and others. Correspondents include K. J. Kadow, NAR, John Camp, Stacy May.			
VBEC (Venezuelan Basic Economy Corporation) - Compania Anonima de Peca y Productos Congelados, 1947	box 14	folder 145	
Scope and Contents note			
Study of fish market possibilities. Frozen food combination. Emerging fish program. Correspondents include NAR, Stacy May, Frances W. Taylor.			
Productora Agro-Pecuaria, Compania Anonima (PACA, CAPA), 1947	box 15	folder 146	
<b>Scope and Contents note</b>			
Efforts to reduce food prices in Venezuela. Cooperation with oil companies. Plan to buy and use land for food production and for experimental work. Correspondents include Stacy May, NAR, W. D. Bradford.			

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Livestock, rice, vegetables, fertilizer, Central Bolivia farm projects to implement efforts to reduce unit cost of Venezuelan food. Correspondents include NAR, John R. Camp, W. D. Bradford.

VBEC (Venezuelan Basic Economy Corporation) - Compania Anonima Hotelera, 1947	box 15	folder 148	
Scope and Contents note			
Negotiations on possible sale of Hotel Avila to Webb and Knapp. Correspondents include NAR.			
AIA-IBEC Certificates, By-Laws, Summary Statements, 1952-1957	box 15	folder 149	
Scope and Contents note			
Copies of some certificates of incorporation, prepared summaries of corporate structure.			
Memorandum on IBEC Securities Corporation, 1948	box 15	folder 150	
Investment Bank in Brazil - IBEC & Chase Bank, 1951	box 15	folder 151	
Appraisal, Gould Paper Company, 1954	box 15	folder 152	
VBEC (Venezuelan Basic Economy Corporation) and Affiliated Companies - Progress Reports, 1949	box 15	folder 153	
AIA-IBEC - Project Proposal, CADA (Compania Anomina Distribuidora de Alimentos), 1947	box 16	folder 154	
AIA-IBEC - Project Proposal, Compania Anonima Lactuaria del Caribe (CALCA), 1947	box 16	folder 155	
AIA-IBEC - Project Proposal, CAPCO, 1947	box 16	folder 156	
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IBEC - Oil and Gas Program, Carl E. Siegesmund, 1961	box 16	folder 162	
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IBEC - Oil Investment - Crebbs' - Finance/Accounting, Well Report, 1954-1956	box 17	folder 172
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IBEC - Oil Investment - Crebbs' - Atascosa County, Texas - Northwest Imogene, 1954	box 18	folder 178
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IBEC - Oil Investment - Crebbs' - Operations - Chambers County, Texas, Williams #1, 1954	box 18	folder 184
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IBEC - Oil Investment - Crebbs' - Garza County, Texas - G. W. Connell #1, 1954	box 18	folder 189
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Correspondence, memos re: meetings, appointments, etc.; press releases; some printed material.			
IBEC - General, 1947-1971	box 21	folder 220	
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Requests for information; proposals for IBEC; correspondence re: IBEC related industries and projects; letters offering opportunities to invest in South America.			
IBEC - General - IBEC & VBEC (Venezuelan Basic Economy Corporation) Memoranda, 1949	box 21	folder 221	
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Requests for information and replies sent.			
IBEC - Annual Operations Workshop Meetings, 1967-1969	box 21	folder 223	
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IBEC - Advisory Board Meeting - Zurich, May 16, 1969	box 21	folder 224	
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Memo re: program, attendance of meeting.			
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Correspondence re: election of directors.

IBEC - Board of Directors - Meetings, 1970-1971	box 21	folder 226	
Scope and Contents note			
Memos re: meetings of Board of Directors, June-November 1971; minutes of meetings; text of agreement between IBEC Housing Co. (IHC) of Oklahoma and Aztec Development Co.			
IBEC - Regular Meeting of Board of Directors of IBEC, March 23, 1971	box 21	folder 227	
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Consolidated budgets 1971, 1971; memos re: 1971 budget.			
IBEC - Chase Manhattan Bank, 1959, 1960, 1964	box 22	folder 229	
Scope and Contents note			
Correspondence and memos re: Chase Manhattan Bank Trust Loan Agreement.			
IBEC - Corporate Development Plan III, 1969-1971	box 22	folder 230	
IBEC - Africa, 1956	box 22	folder 231	
Scope and Contents note			
Memos re: interests in Belgian Congo, Rhodesia and Nyasaland and Nigeria.			
IBEC - Brazil, 1957-1958	box 22	folder 232	
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Memos re: IBEC interests in Brazil.			
IBEC - Directory for IBEC and Affiliated Co.'s, 1966	box 22	folder 233	
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IBEC - History of IBEC Luncheon, December 1967 - April 1968	box 22	folder 235	

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Correspondence and memos re: Wayne Broehl's book "The International Basic Economy Corporation;" press releases and fact sheet on IBEC; addresses of NAR and Ambassador Linowitz at luncheon April 11, 1968; memos re: luncheon;

reprint of "The MBA - Venture in Venezuela" by Wayne Broehl.

IBEC - Housing Corporation - General and Applications, 1954-1966	box 22	folder 236	
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Requests for special consideration in re: to housing projects; requests for information on housing; individuals making applications for jobs.			
IBENCO - T. C. Streibert, 1956	box 22	folder 237	
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Memos on Tenco and IBEC; requests for information; applications for positions with IBENCO; correspondence on marketing coffee.			
IBEC - Meetings, March 3, 1947 - May 21, 1948	box 22	folder 238	
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IBEC - Meetings, June 4, 1948 - January 12, 1949	box 22	folder 239	
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IBEC - Public Affairs Report, 1969	box 23	folder 243	
IBEC - McKinsey and Co. Study, March 1952	box 23	folder 244	
Preliminary Economic and Industrial Report on the United States of Venezuela, 1940	box 23	folder 245	
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Preliminary Economic and Industrial Report on the United States of Venezuela, 1940	box 23	folder 246	
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International Basic Economy Corporation, 1960	box 23	folder 247	
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Press releases re: reports; reports to shareholders; memos; management review February 22, 1966.

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IBEC - Aldrich, Richard S., 1957-1966	box 24	folder 249	
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Miscellaneous correspondence re: IBEC in Brazil.			
IBEC - Allyn, Kay Management Services, Venezuela, 1968-1971	box 24	folder 250	
Scope and Contents note			
Correspondence re: miscellaneous clippings to NAR.			
IBEC - Camp, John R., 1957-1970	box 24	folder 251	
Scope and Contents note			
Report on trip to Liberia, Ghana, and Nigeria, June, 1957; correspondence re: AIA and IBEC operations in Latin America; reports on programs and projects.			
IBEC - Coles, William T., 1948-1965	box 24	folder 252	
Scope and Contents note			
Miscellaneous re: VBEC (Venezuelan Basic Economy Corporation); reports on projects; memos on meetings; correspondence re: management; Coles elected director, 1954; above's sale of IBEC stock, 1965.			
IBEC - Crawford, Walter L., 1960-1968	box 24	folder 253	
<b>Scope and Contents note</b>			
Miscellaneous correspondence re: AIA in Brazil, several projects meetings, retirement, 1968.			
IBEC - Friele, Berent, 1949-1960	box 24	folder 254	
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Memos re: IBEC in Latin America; correspondence re: business in Brazil.			
IBEC - Lockwood, John E., 1947-1951	box 24	folder 255	
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Chairman of Executive Committee, 1949. Correspondence re: IBEC in Brazil and Venezuela; reports on projects and investment.			
IBEC - Meads, Donald E Correspondence, 1965	box 25	folder 256	

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Rodman C. Rockefeller elected President, June 12, 1968, press releases; management newsletters; miscellaneous agenda items; printed material; miscellaneous correspondence.

IBEC - Double Ten Celebration, 1964	box 26	folder 264	
IBEC - Twentieth Anniversary Party, 1966-1968	box 26	folder 265	
<b>Scope and Contents note</b>			
Held in the Rainbow Room, NAR attended; audio tape; anniversary party guest list; transcript of NAR's remarks.			
IBEC - Stock, 1966-1971	box 26	folder 266	
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Memos on stock options, common stock exchange, 1966 and miscellaneous correspondence re: IBEC economic activity.			
IBEC - Registration Statement, 1970	box 26	folder 267	
<b>Scope and Contents note</b>			
Form S-1 under Securities Act of 1933.			
AIA-IBEC - VBEC (Venezuelan Basic Economy Corporation) - NAR Trip to Venezuela, June 1947	box 27	folder 268	
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Correspondence and memos re: NAR trip, December 1946-February 1947.			
AIA-IBEC - VBEC (Venezuelan Basic Economy Corporation) - President - R. Betancourt Correspondence, 1947	box 27	folder 269	
AIA-IBEC - VBEC (Venezuelan Basic Economy Corporation) - Report on Trip by NAR, June 14, 1947 - June 27, 1947	box 27	folder 270	
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AIA - General Correspondence and Memos, 1957-1965	box 27	folder 271	
<b>Scope and Contents note</b>			
Correspondence and memos re: studies, projects, programs, and proposals; reports re: "Cooperatives in Latin America," 1961; "An Interamerican Popular Information Program," 1957; correspondence re: phase-out of AIA programs 1967-1968.			
AIA - General Correspondence and Memos, 1965-1968	box 27	folder 272	

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AIA - Michigan State University Agreement (Proposed), 1964-1965	box 28	folder 280	
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AIA - Brazil - General, 1957-1960	box 29	folder 283	
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Correspondence and memos re: conservation project, population dynamics; printed material; miscellaneous memos and letters; reports of Programa Interamericano de Informacion Popular.			

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Publications and reports of AIA, PIJR (Programa Interamericano Para La Juventud Rural - Interamerican Rural Youth Program), etc.

AIA - Margate, Fla House Plans, n.d.	box 30	folder 289	
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AIA - CBR (Consejo de Bienestar Rural) - Reports, 1954-1958	box 30	folder 290	
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Appraisal of the major AIA programs based on French and Jones survey, part one - Venezuela. May, 1951.			
AIA - Inter-American Rural Youth Program (PIJR), 1958, 1962-1971	box 31	folder 298	
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Correspondence and memos re: 4-H support, work of AIA, miscellaneous correspondence; quarterly reports, newsletters; clippings publications, studies, reports.			
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Minutes of annual and regular meetings of Board of Directors; notice of meetings; financial statements; agendas.

IBEC - Agricultural Services (IAS), 1953-1968

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Correspondence and memos re: IAS (IBEC Agricultural Services) projects, IBEC, IAS (IBEC Agricultural Services) budget and loans, IBEC Finance Committee; meetings.

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Correspondence and memos re: cash requirements, poultry operations, etc., executive committee meetings; amendment to purchase Arbor Acres Farms, Inc., report - Arbor Acres Farms, Inc. Acquisition and Five Year Poultry Program, 1964.

IBEC - CADA (Copmpania Anomina Distribuidora de Alimentos), 1949-1951, 1962, 1971

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Correspondence and memos re: operations and sales of CADA (Copmpania Anomina Distribuidora de Alimentos) supermarkets, operations report December, 1951.

IBEC - Cafes de Mexico, 1957-1970

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#### **Scope and Contents note**

Miscellaneous correspondence and memos re: Cafes de Mexico plant. Correspondents include NAR, Justo F. Fernandez.

IBEC - Codival - Empreendimentos Crescinco - Brazil, 1956-1961

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Crescinco; investment sheets, investment employment contract.

IBEC - International Development Services, Inc. (IDS, Inc.), 1953-1964

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Correspondence and memos re: IDS (International Development Services, Inc.) - AIA agreement, February 20, 1953; report on situations and prospects; appointments of directors, 1964.

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IBEC - INCALA, Venezuela, 1954-1966

Memos re: stocks and stock holdings, real estate, finances, officers, meetings, agreements, etc., NAR resignation December 19, 1958.

December 19, 1958.			
IBEC - IHC (International Housing Corporation) - Cinva Ram Block Press Branch, 1963-1967	box 32	folder 307	
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Correspondence and memos re: availability and sales of Cinva Ram.			
IBEC - IHC (International Housing Corporation) - Middle East, 1953-1967	box 33	folder 308	
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Memos re: contracts, budgets, agreements, finances, programs, and projects; telegrams re: exit visa.			
IBEC - IHC (International Housing Corporation) - President, [Taxes/Finance], 1955	box 33	folder 309	
Scope and Contents note			
Memos re: U.S. taxes, finance and financial statements. Correspondents include NAR, J. W. Hisle, L. Boyer.			
IBEC - IHC (International Housing Corporation) - President, [Argentina, Chile, Colombia, Peru], 1960-1963	box 33	folder 310	
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Memos and correspondence re: housing in Argentina, Chile, Colombia, Peru. Correspondents include NAR, J. W. Hisle, L. Boyer.			
IBEC - IHC (International Housing Corporation) - Puerto Rico, 1949-1950, 1954-1967	box 33	folder 311	
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IBEC - Economic Development Corporation, 1957-1969	box 33	folder 312	
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Correspondence and memos re: operations, meetings; reports re: Bangkok, Thailand.			

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Correspondence and memos re: Venezuelan operations of INCALA, taxes, stock, milk option, prices, meetings and agreements.

IBEC - Palmeras de Occidente, 1967	box 33	folder 314	
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Memos re: finances, background de Palmeras, FINIBEC; chronology; Werner Report on the study of Palmeras de Occidente, S.A., March, 1967.			
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IBEC - Research Institute - IRI (IBEC Research Institute) - General, 1963-1971	box 35	folder 327	

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Correspondence and memos re: supermarkets in Venezuela, CADA (Compania Anomina Distribuidora de Alimentos), Puerto Rico, mobile stores, etc., financial statement.

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IBEC - Supermarkets - Italy, 1956-1962	box 37	folder 342	
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IBEC - VBEC (Venezuelan Basic Economy Corporation) - Foot & Mouth Disease, May - September 1947	box 37	folder 346	
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Investing; memorandum on "IBEC Securities Corporation," 1949.

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