



# Ford Foundation records, Oral History Project

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English

Describing Archives: A Content Standard

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

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## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	Ford Foundation
<b>Title:</b>	Ford Foundation records, Oral History Project
<b>ID:</b>	FA618
<b>Date [inclusive]:</b>	1965-2006
<b>Physical Description:</b>	14.8 Cubic Feet Extent is approximate.
<b>Language of the Material:</b>	English

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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## Biographical / Historical

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In 1970 the Executive Committee of the Board of Trustees of the Ford Foundation approved a project to record oral history interviews with past and present trustees, officers and staff members. The project was designed to gather material for future historical analysis of the organization of the Foundation and the evolution of its program. On June 10, 1971, Foundation President McGeorge Bundy approved President's Authority Project #07190398 for \$232,800 to finance the work. Charles T. Morrissey, Director of the Vermont Historical Society and President of the Oral History Association, was named Project Director. Ronald J. Grele, who had worked on the John F. Kennedy Library oral history project, was named Assistant Director. From 1971-1974 over 70 persons were interviewed by Morrissey and Grele. The audio recordings were transcribed and indexed during 1973-1974, with additional funding provided by a supplement to the original grant.

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## Scope and Contents

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Oral History Project records include administrative correspondence and memoranda, background materials and interview notes compiled by project staff, audio recordings and transcripts of interviews and a name/subject index. Documentation concerning the origins and administration of the project dates from 1965-2006. Subjects discussed in the interviews themselves include the role of the Ford family in establishing the Foundation, the preparation of the Report of the Study for the Ford Foundation on Policy and Program, program development and operations, staffing, administration and the involvement of Trustees in Foundation affairs.

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## Arrangement

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The collection is arranged in the following series and subseries:

I. Administrative Files; II. Audio Recordings; III. Index; IV. Transcripts

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

### Processing Information

Arranged and described by Jim Moske, Ford Foundation archives, November 2006.

## Conditions Governing Use

Researchers are required to use Access Copies of the interview transcripts. No transcript may be photocopied or duplicated in its entirety.

Material contained in the Administrative Files (Series I) may not be quoted or cited.

Copyright to all interviews is held by the Ford Foundation. Permission to quote from certain oral histories is limited by agreement with the interviewee.

## Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

## Conditions Governing Access

Access to some interviews is limited or restricted based on the stipulations of individual oral history agreements. Interviews are open as applicable restrictions expire.

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details.

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## Related Materials

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### Related Materials

A substantial oral history of former Ford Foundation India Representative Douglas Ensminger was recorded during 1971-1973, but was not formally a part of the project covered by these records. The Ensminger oral history and related materials are also held by the Ford Foundation Archives and are available separately.

Former Foundation Vice President F. Champion Ward composed a memoir of his experiences as a consultant and officer of the Foundation in 1985, in lieu of an oral history interview. The Ward memoir is held by the Archives and is available as Report #012126.

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## Controlled Access Headings

- Oral histories
- Oral history

## Collection Inventory

### Administrative Files, 1965-2005

Physical Description: 2.4 Cubic Feet 2 record storage cartons.

Conditions Governing Use:

#### Conditions Governing Use

Material contained in the Administrative Files (Series I) may not be quoted or cited.

Title/Description	Instances	
Access policies and procedures, 1973-2005	box 1	folder 1
Possible additional interviews, 1999-2000	box 1	folder 2

#### Scope and Contents

Includes correspondence between James Armsey, Richard Magat, Alan Divack, Michael Lipsky, and Susan Berresford, discussing the addition of oral history interviews to the Foundation's archive. No additional oral history interviews were made at the time.

### Nonparticipants

#### Scope and Contents

Includes oral history candidates who did not participate, and interviewees who withdrew from the project.

Title/Description	Instances	
Abrams, Frank, 1972	box 1	folder 3
Armsey, James W., 1972-1973	box 1	folder 4
Benton, William, 1973	box 1	folder 5
Cole, Fred	box 1	folder 6
Cowles, John, 1971-1975	box 1	folder 7
Ensminger, Douglas, 1973-1989	box 1	folder 8
Friendly, Fred W., 1973	box 1	folder 9

Hoffman, Paul G., 1972-1974	box 1	folder 10
Sutton, Francis X., 1975	box 1	folder 11
Ward, F. Champion, 1985	box 1	folder 12

## Interviewees

Title/Description	Instances	
Bell, David E., 1972-1976	box 1	folder 13
Berelson, Bernard, 1972-1979	box 1	folder 14
Bixler, Paul H., 1972-2005	box 1	folder 15
Black, Eugene, 1972-1977	box 1	folder 16
Borgmann, Carl W., 1972-1979	box 1	folder 17
Brown, Dyke, 1972-1977	box 1	folder 18
Bundy, McGeorge, 1973-2000	box 1	folder 19
Coombs, Philip H., 1972-1976	box 1	folder 20
David, Donald K., 1972-1979	box 1	folder 21
Davis, Chester, 1972-1973	box 1	folder 22
Donaldson, William H., 1975-1976	box 2	folder 23
Dressner, Howard R., 1974-1976	box 2	folder 24
Ellis, James R., 1972-1985	box 2	folder 25
Ethridge, Mark F., 1972-1981	box 2	folder 26
Eurich, Alvin C., 1974-1987	box 2	folder 27
Faust, Clarence, 1972-1985	box 2	folder 28
Ferry, W. H., 1972-1975	box 2	folder 29
Fletcher, C. Scott, 1972-2005	box 2	folder 30
Ford, Benson, 1972-1978	box 2	folder 31
Ford, Henry II, 1972-1985	box 2	folder 32
Fox, Melvin J., 1972-1975	box 2	folder 33
Gladieux, Bernard L., 1972-1985	box 2	folder 34
Gordon, Kermit, 1972-1977	box 2	folder 35
Gould, Laurence M., 1972-1975	box 2	folder 36
Griffiths, George H., 1972-1974	box 2	folder 37
Gustavson, Reuben G., 1973-1974	box 2	folder 38
Haas, Walter A., 1972-1997	box 2	folder 39

Harkavy, Oscar, 1974	box 2	folder 40
Harrison, Gordon, 1972-1975	box 2	folder 41
Heald, Henry T., 1971-1985	box 2	folder 42
Heard, Alexander, 1975	box 3	folder 43
Henderson, Vivian, 1972-1982	box 3	folder 44
Hertz, Willard J., 1974	box 3	folder 45
Hill, F.F., 1972-1984	box 3	folder 46
Howard, John B., 1972-1974	box 3	folder 47
Hutchins, Robert M., 1972-1974	box 3	folder 48
Katz, Milton, 1972-1979	box 3	folder 49
Kennan, George F., 1972-1973	box 3	folder 50
Land, Edwin H., 1972-1974	box 3	folder 51
Larsen, Roy E., 1971-1979	box 3	folder 52
Laughlin, James, 1972-1979	box 3	folder 53
Loudon, John H., 1974	box 3	folder 54
Lowry, W. McNeil, 1971-1981	box 3	folder 55
McCloy, John J., 1972-1984	box 3	folder 56
McDaniel, Joseph M., 1971-1976	box 3	folder 57
McKeever, Porter, 1972-1975	box 3	folder 58
McNamara, Robert S., 1974	box 3	folder 59
McNeely, Janet, 1974-2006	box 3	folder 60
Magat, Richard, 1974-1975	box 3	folder 61
Marquis, Donald G., 1972-1975	box 3	folder 62
Marshall, Dorothy N., 1972-1974	box 3	folder 63
Miller, J. Irwin, 1974-1984	box 3	folder 64
Morrill, James L., 1972-1975	box 3	folder 65
Nielsen, Waldemar, 1972-1974	box 4	folder 66
Nims, William H., 1971-1974	box 4	folder 67
Plante, Lilian, 1972-1975	box 4	folder 68
Price, Don K., 1971-1974	box 4	folder 69
Saudek, Robert, 1972-1976	box 4	folder 70
Sheldon, Richard C., 1973-1975	box 4	folder 71



Slater, Joseph E., 1972-1984	box 4	folder 72
Spaeth, Carl, 1972-1977	box 4	folder 73
Stone, Shepard, 1972-1984	box 4	folder 74
Stratton, Julius A., 1972-1975	box 4	folder 75
Sviridoff, Mitchell, 1974-1985	box 4	folder 76
Thompson, Marcia, 1973-1976	box 4	folder 77
Wald, Patricia M., 1972-1974	box 4	folder 78
Webster, Bethuel M., 1972-1974	box 4	folder 79
Wright, Thomas H., 1974	box 4	folder 80
Wyzanski, Charles E., 1968-1984	box 4	folder 81
Ylvisaker, Paul N., 1972-1979	box 4	folder 82
Young, James Webb, 1972-1974	box 4	folder 83
Project origins, 1965-1974	box 4	folder 84
Restriction schedules, 1974-2005	box 4	folder 85

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## Index

Physical Description: 17 box(es) 3.5x5x12 inches each

Title/Description	Instances
A - Behavioral Science	box 5
Behavioral Science - BY	box 6
C - Cox	box 7
Cox Committee - Ensemble Theater	box 8
Ensminger - Ford Foundation	box 9
Ford Foundation - Ford Foundation officers	box 10
Ford Foundation offices - Foundations	box 11
Four Continents - Gottbaum	box 12
Gould - Hoffman	box 13
Hoffman - India	box 14
India program - Lowrie	box 15
Lowry - Monson	box 16
Morrill - Peace Corps	box 17

Pearson - Rockefeller	box 18
Rockefeller - Study for the Ford Foundation on Policy and Program	box 19
Study for the Ford Foundation... - Ward	box 20
Ward - Z	box 21

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## Transcripts

Physical Description: 9 Cubic Feet 20 standard document boxes.

Conditions Governing Use:

### Conditions Governing Use

Copyright to all interviews is held by the Ford Foundation. Permission to quote from certain oral histories is limited by agreement with the interviewee.

## Access copies

Physical Description: 4.4 Cubic Feet 10 standard document boxes

Title/Description	Instances
Bell, David, 1972 November 16December 15	box 32      folder 151

## Biographical / Historical

David E. Bell, Executive Vice President of the Ford Foundation's International Division, was a member of the Foundation staff from June 1966 until his retirement in August 1981.

During this period, he held the following positions:

March 1969, Executive Vice President, International Division; June 1966, Vice President, International Division

David Bell was born on January 20, 1919. He received his B.A. degree with highest honors from Pomona College of Claremont, California, in 1939, and was elected Phi Beta Kappa. In 1941, he earned an M.A. in Economics from Harvard University.

Prior to Bell's career with the Ford Foundation, he held the following positions:

1942, Budget Examiner, U.S. Bureau of the Budget; 1945-51, Assistant to the Chief, Fiscal Division, The White House; 1951-53, Administrative Assistant to the President, The White House; 1954-57, Field Supervisor, Pakistan Planning Board Project, IIE - Harvard University,

Pakistan; 1957-60, Lecturer, Economics; Secretary, Graduate School of Public Administration, Harvard University; 1961-62, Director, U.S. Bureau of the Budget 1962-66, Administrator, Agency for International Development

After his retirement from the Foundation, Mr. Bell joined the Faculty of the Harvard University School of Public Health.

Mr. Bell's personal papers have been donated to the John F. Kennedy Presidential Library. Other papers are at the Harry Truman Presidential Library.

Berelson, Bernard, 1972 July 7	box 32	folder 152-153
Bixler, Paul H., 1972 November 1	box 32	folder 154-155
Black, Eugene, 1972 August 1	box 32	folder 156
Borgmann, Carl W., 1973 January 22	box 32	folder 157
Brown, Dyke, 1972-1973	box 32	folder 158
Bundy, McGeorge, 1972 February 11	box 33	folder 159

## Biographical / Historical

McGeorge Bundy was President of the Ford Foundation from March 1966 until his retirement in May 1979. Bundy was born March 30, 1919. He received his A.B. degree in 1940 from Yale University.

Prior to his tenure with the Ford Foundation, Mr. Bundy held the following positions: 1948-49 Political Analyst, Council on Foreign Relations; 1949-51 Visiting Lecturer, Government, Harvard University; 1951-54 Associate Professor, Government, Harvard University; 1953-61 Dean, School of Arts & Sciences, Harvard University; 1954-61 Professor, Government, Harvard University; 1961-66 Special Assistant to the President for National Security, The White House.

After leaving the Foundation in 1979, Bundy became a professor of history at New York University for 10 years. In 1990, he joined the Carnegie Corporation of New York.

Bundy's publications include: On Active Service in Peace and War, 1948 (co-authored with Henry L. Stimson); Pattern of Responsibility, 1952 (editor); The Strength of Government, 1968; Danger and Survival: Choices About the Bomb in the First 50 Years, 1988.

McGeorge Bundy died in Boston on September 16, 1996.

	box 33	folder 160
David, Donald K., 1972 March 1423	box 33	folder 160
Davis, Chester, 1972 April 21	box 33	folder 162
Donaldson, William H. <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Missing / Not housed at RAC.		
Dressner, Howard R. <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Missing / Not housed at RAC.		
Ellis, James R., 1973 July 20	box 33	folder 163
Ethridge, Mark F., 1972 May 8	box 33	folder 164
Eurich, Alvin C., 1972 November 28	box 33	folder 165
Faust, Clarence, 1972 January 30; 1973 January 31, February 1	box 33	folder 166
Ferry, W.H., 1972 July 13, 25	box 33	folder 167
Fletcher, C. Scott, 1973 March 1, 2, 3	box 34	folder 168
Ford, Benson, 1973 May 24	box 34	folder 169
Ford, Henry II, 1973 August 1	box 34	folder 170
Fox, Melvin J., 1972 October 24, 27, November 2, 8, 21, December 5	box 34	folder 171-172
Gladieux, Bernard L., 1972 June 29	box 34	folder 173
Gordon, Kermit, 1972 December 19	box 34	folder 174
Gould, Laurence M., 1973 January 25, 26	box 34	folder 175
Griffiths, George H., 1972 September 20	box 34	folder 176
Gustavson, Reuben G., 1973 January 25	box 35	folder 177
Haas, Walter A., 1973 July 18	box 35	folder 178
Harkavy, Oscar <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Missing / Not housed at RAC.		
Harrison, Gordon, 1972 November 21, 30, December 22	box 35	folder 179
Heald, Henry T., 1972 January 7, February 24, 25	box 35	folder 180

## Biographical / Historical

Henry T. Heald was President of the Ford Foundation from 1956 to 1965.

Dr. Heald was born November 8, 1904 in Lincoln, Nebraska. He received his B.S. degree in 1923 from Washington State College, and his M.S. degree in 1925 from the University of Illinois, both in civil engineering. In 1942, he earned the D.Eng. degree from the Rose Polytechnic Institute, and the LL.D. from Northwestern University. Mr. Heald was awarded more than twenty honorary doctoral degrees.

Prior to Heald's career with the Ford Foundation, he was associated with the Armour Institute of Technology from 1927 until 1940. During this period, Heald rose from the rank of Assistant Professor of Civil Engineering to Professor and Dean of the College. In 1940, Mr. Heald was instrumental in bringing about the consolidation of the Armour Institute with the Lewis Institute to form the Illinois Institute of Technology, where he served as President until 1952. From 1952 until 1956, Heald served as Chancellor (President) of New York University.

Following his retirement from the Foundation, Heald served as a consultant to the Case Institute of Technology and the Western Reserve University to establish the Case Western Reserve University of Cleveland, Ohio.

Henry T. Heald died November 23, 1975 in Winter Park, Florida.

Heard, Alexander, 1972 December 21; 1974 September 24	box 35	folder 181
Henderson, Vivian, 1973 April 16	box 35	folder 182
Hertz, Willard, 1973 May 8; 1974 December 23	box 35	folder 183-184
Hill, F.F., 1973 April 20	box 35	folder 185
Howard, John B., 1973 February 13, 15, 23	box 36	folder 186
Hutchins, Robert M., 1972 May 23, 24	box 36	folder 187

## Biographical / Historical

Robert M. Hutchins (1899-1977) was an educator, academic administrator and foundation leader who served as Associate Director of the Ford Foundation from 1951-1954. Hutchins was hired by the Foundation's new President, Paul G. Hoffman, to provide input on the development of grant portfolios related to education, civil liberties, civil rights and international cooperation. He played a key role in the establishment and early activities of three independent funds created by the Foundation: the Fund for Adult Education, the Fund for the Advancement

of Education and the Fund for the Republic. Because Hoffman spent a great deal of time traveling during his tenure as President, Hutchins played a strong role in the overall administration of Foundation affairs and in managing the Pasadena headquarters. Hutchins left the Ford Foundation in 1954 to become President of the Fund for the Republic.

Prior to joining the Foundation, Hutchins came to prominence as President (1929-1945) and Chancellor (1945-1951) of the University of Chicago. He was a widely known, and frequently controversial, authority in the field of higher education. Hutchins was Chairman of the Board of Editors of Encyclopedia Britannica from 1943-1974.

Katz, Milton, 1972 June 22	box 36	folder 188
Kennan, George F., 1972 March 29	box 36	folder 189
Land, Edwin H., 1973 August 20	box 36	folder 190
Larsen, Roy E., 1972 October 25	box 36	folder 191
Laughlin, James, 1973 May 22	box 36	folder 192
Loudon, John H., 1972 December 7	box 36	folder 193
Lowry, W. McNeil, 1972 January 14, 18, 26, December 4, 11, 18; 1973 February 12, 26, March 6, April 24, May 7, 17, 30, August 27, November 16; 1974 April 23	box 36	folder 194-196
	box 37	folder 197

### **Biographical / Historical**

Wilson McNeil Lowry (1913-1993) was born on February 17, 1913 in Columbus, Kansas. He graduated from the University of Illinois with a B.A. in 1934 and taught in the University's Department of English from 1936 to 1941 when he received a PhD in English from the University. After service as a Navy lieutenant in World War II, Mr. Lowry worked in journalism, first as Associate Editor of the Dayton Daily News (1946-1947), then Chief of the Washington Bureau of James M. Cox Newspapers (1947-1952).

He was Associate Director of the International Press Institute (1952-1953) when he was hired by the Ford Foundation as an assistant to William McPeak in order to direct the Foundation's education program. Mr. Lowry helped develop the Foundation's program in the area of Humanities and the Arts, and served as its first director when the program was formally established in 1957. He later served as Vice President of the Office of Policy and Planning (1964-1966), Vice President of the Division of Humanities and the Arts (1965-1975) and Acting President of the Foundation for a short time after the retirement of Henry T. Heald, until McGeorge Bundy was hired (1965-1966). Mr. Lowry retired in 1975, but

continued to work as a pro bono consultant in the arts, including a term as president of the San Francisco Ballet (1988-1991).

Mr. Lowry died on June 6, 1993.

McCloy, John J., 1972 June 26, July 26	box 37	folder 198
McDaniel, Joseph M., 1971 November 17, December 1, 2, 9; 1972 January 5, 13, 19, February 2, 9, 16, July 25, August 3	box 37	folder 199-202
McKeever, Porter, 1973 August 15	box 38	folder 203
McNamara, Robert S., 1972 December 6	box 38	folder 204
McNeely, Janet, 1973 November 27	box 38	folder 205
Magat, Richard, 1974 January 24, March 14	box 38	folder 206

## Biographical / Historical

Richard Magat was a member of the Ford Foundation staff from 1957 until 1982. Throughout his career at the Foundation Mr. Magat worked in the Office of Reports.

He held the following positions: April 1957, Writer; October 1957, Program Assistant; May 1958, Director; March 1968, Director and Editor; January 1982, Director (part time).

As Director and Editor, Mr. Magat was responsible for: preparing press releases, writing notes to editors and drafting letters to congressmen; writing and editing Foundation publications and articles including the Annual Report, Current Interests, and Ford Foundation Letter; recommending public reports on Foundation activity; responding to media inquiries and arranging press conferences; and administering the Office of Reports.

Mr. Magat also held the following positions: 1947-51, Dayton Daily News, Ohio, The Binghamton Sun, New York, Reporter; 1951-52, McGraw-Hill Book Company, Editor in Technical Writing Service; 1952-53, Paramount News, Script Writer; 1953-57, New York University, Senior News Writer, Office of Information Services; 1967, Mayor's Advisory Panel on Decentralization of NYC Schools, Special Assistant; 1969, SUNY (Mount Vernon) Cooperative College, Instructor; 1975, Joint Committee for the Reappraisal of the Role of the Red Cross, Editor; 1979, SUNY (New York) Fashion Institute of Technology, Instructor.

Mr. Magat was born January 1, 1927. He received his A.B. degree in 1947 from New York University. Mr. Magat took additional courses at Columbia University, New York University and the New School. Mr. Magat is the author of Ford Foundation at Work, New York: Plenum (1979), and As Others See Us, Geneva: Henry

Dumant Institute (1975). He also wrote articles for Saturday Review, Consumer Reports, Trans-action and other magazines and journals. Mr. Magat left the Ford Foundation in September 1982 to become President of the Edward W. Hazen Foundation.

Marquis, Donald G., 1972 October 27	box 38	folder 207
Marshall, Dorothy N., 1973 August 21	box 38	folder 208

Miller, J. Irwin

Conditions Governing Access:

### **Conditions Governing Access**

Missing / Not housed at RAC.

Morrill, James L., 1972 November 2	box 38	folder 209
Nielsen, Waldemar, 1972 October 5	box 38	folder 210

### **Biographical / Historical**

Waldemar A. Nielsen worked as a staff member of the Ford Foundation from 1952 through 1961. During the course of his tenure with the Foundation he held the following positions:

October 1957, Associate Director, International Affairs;  
May 1956, Executive Associate, Program Area I ; June 1953, Assistant to the President, Office of the President;  
December 1952, West Coast Representative, Pasadena, CA; October 1952, Staff Associate, Program Area V.

Mr. Nielsen left the Foundation in 1961 to become President of the African-American Institute. He worked as a consultant to the Foundation on various occasions between 1961 and 1970.

Mr. Nielsen was born March 27, 1917 in Greensburg, Pennsylvania. He graduated from the University of Missouri in economics and received a bachelor of science degree in business administration from the same university that year. He received a master's degree in political science at the University of Wisconsin in 1940. Prior to his career at the Ford Foundation, Mr. Nielsen held the following positions:

1951-52, Director of the European Information Division, Office of the U.S. Special Representatives in Europe;  
1948-51, Deputy Director of the Information Division, Office of the U.S. Special Representative in Europe;  
1947-48, Special Assistant, Secretary of Commerce;  
1946-47, [public opinion pollster], Department of State;  
1940-43, Field Director, Division of Program Surveys - Department of Agriculture.



Mr. Nielsen published two books about foundations: *The Big Foundations* (1972) and *The Golden Donors* (1985). He also published various articles in *Public Opinion Quarterly*, *Harper's Magazine*, the *New Yorker*, and the *Journal of Social Issues*.

Nims, William H., 1971 November 5	box 38	folder 211
Plante, Lilian, 1972 June 14; 1974 April 2	box 38	folder 212
Price, Don K., 1972 June 22, 23	box 38	folder 213
Saudek, Robert, 1972 September 14	box 38	folder 214
Sheldon, Richard C., 1973 August 7	box 39	folder 215
Slater, Joseph E., 1973 February 2	box 39	folder 216

### **Biographical / Historical**

Joseph E. Slater, Program Officer in Charge of the International Affairs (IA) Program from January 1967 until November 1967, also held the following positions:

11/1961-12/1966 Associate Director, International Affairs Program (IA); 11/1961-7/1962 Study Director, Special Committee to review Ford Foundation's operations and future policies and programs; 8/1957-10/1960 Program Associate, International Affairs Program (IA).

During Mr. Slater's tenure at the Foundation, he took several leaves of absence:

1961 Department of State, Deputy Assistant Secretary for Educational and Cultural Affairs; 1960-61 Development Loan Fund, Assistant Managing Director; 1958-59 The President's Committee to Study the United States Military Assistance Program, Executive Secretary.

Before joining the Foundation in 1957, Mr. Slater was Chief Economist at the Creole Petroleum Corporation (Standard Oil Co., N.J.) in Caracas, Venezuela; and Executive Director of the Creole Foundation, also in Caracas. Prior to his work in Venezuela, Mr. Slater held various posts in the United States Government, both in the U.S and abroad.

Mr. Slater was born in Salt Lake City, Utah on August 17, 1922. He graduated with honors from the University of California at Berkeley in 1943 with an A.B. degree in Economics.

Mr. Slater resigned from the Foundation in November 1967. From 1967 to 1972 he was President of the Salk Institute, La Jolla, California; and from 1969 to 1986, President and Chief Executive Officer of the Aspen Institute for Humanistic Studies. In 1986, he assumed

the post of Chairman of the John J. McCloy International Center in New York City.

Spaeth, Carl, 1972 April 24	box 39	folder 217
Stone, Shepard, 1972 December 12	box 39	folder 218
Stratton, Julius A., 1972 February 18, October 18	box 39	folder 219

### **Biographical / Historical**

Julius A. Stratton (1901-1994) was an educator, academic administrator and foundation leader who served as Trustee of the Ford Foundation from 1955-1966, and as Chairman of the Board from 1966-1971. Stratton was President of the Massachusetts Institute of Technology (MIT) from 1959-1966, and also served that institution at various times as Provost, Vice President and Chancellor. Stratton held bachelor's and master's degrees from MIT (1932, 1925), and was awarded the degree of Doctor of Science in Mathematical Physics from the Eidgenossische Technische Hochschule of Zurich, Switzerland (1927). Stratton joined the MIT faculty in 1928, and taught in the electrical engineering and physics departments for twenty years. During World War II, Stratton served as Expert Consultant in the Office of the Secretary of War, and was awarded a Medal for Merit in 1946. He was a member of the National Academy of Sciences, the American Philosophical Society and the Council on Foreign Relations. Stratton retired from the Ford Foundation Board of Trustees in 1972.

Sviridoff, Mitchell, 1974 February 12, March 4	box 39	folder 220
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### **Biographical / Historical**

Mitchell Sviridoff was born in New Haven, Connecticut on November 4, 1918. After graduating high school and vocational school, Mr. Sviridoff worked at an aircraft parts assembly plant in Stratford, Connecticut. He held various positions in the labor movement and eventually rose to become President of the Connecticut AFL-CIO. Between 1962 and 1966, he served as Executive Director of Community Progress Inc. (CPI) based in New Haven, Connecticut. CPI, an antipoverty organization founded through a Ford Foundation seed grant, funded grassroots programs in education, employment, housing, youth development, and social services. It quickly became a national model for its human-centered, community-based approach to urban renewal, which focused on providing disadvantaged individuals with the resources, education and employment opportunities they needed for advancement.

In 1966, he became the first Administrator of the New York City Human Resources Administration and was charged with consolidating the City's numerous assistance

programs serving low-income communities. During his nine-month tenure, problems developed with staff over intolerable working conditions and he became disenchanted with the agency's unwieldy bureaucratic structure and inertia. He left in 1967 to accept the position of Vice President for National Affairs at the Ford Foundation.

As Vice President for National Affairs, Mr. Sviridoff established a number of programs intended to address the problems of American cities – including poverty, poor quality and delivery of government services, and racial and economic inequality in the justice system. Several of these programs later became separate, free-standing non-profit organizations such as the Vera Institute for Criminal Justice, the Manpower Demonstration Research Corporation, and the Police Foundation.

In addition to his oversight over the Foundation's work with urban renewal, Mr. Sviridoff served as a contact and facilitator between the Foundation and various city, state and the federal governments. These contacts led to his service as a policy advisor to the Nixon Administration on job creation and energy policy during the crises of the 1970s.

In 1980, Mr. Sviridoff left the Ford Foundation to accept a position as the first President of the Local Initiatives Support Corporation, a non-profit organization established by the Foundation to fund grassroots community development efforts. He left Local Initiatives in 1985 to teach at the New School for Social Research. There, he also directed the Kaplan Center for New York City Affairs at the Milano Graduate School, and founded the School's Community Development Research Center.

Mr. Sviridoff died on October 21, 2000, at age 81.

Thompson, Marcia, 1974 August 16	box 39	folder 221
Wald, Patricia M., 1972 December 19	box 39	folder 222
Ward, F. Champion, 1985	box 39	folder 223

#### Existence and Location of Copies:

#### **Existence and Location of Copies**

A copy of Ward's memoir is also found in the Ford Foundation's Catalogued Reports, as report #012126.

#### **Biographical / Historical**

Frederick Champion Ward was born on December 29, 1910 in New Brunswick, New Jersey. He graduated from Oberlin College in 1932 and was awarded a master's in philosophy in 1935. He went on to earn a doctorate in philosophy from Yale in 1937. He taught philosophy and

psychology from 1937 to 1945 at Denison University and, as Associate Dean, trained military officers for de-Nazification efforts in postwar Germany. After the war, Dr. Ward joined the faculty of the University of Chicago and served as Dean of the undergraduate Humanities Division from 1947 to 1954.

In 1954, Dr. Ward took leave from the university to travel to India for the Ford Foundation. Upon his return, he joined the Foundation as Director of the Overseas Development Program for the Middle East and Africa. He later became Deputy Vice President for International Programs. In 1965, he was promoted to Vice President of Education and Research, a position he held until 1967 when he became a Program Advisor to International Division's Office of the Vice President. He retired from the Foundation in 1977.

During the 1960s Dr. Ward served as Chairman of the White House Task Force on the Education of Gifted Persons and was a member of the UNESCO International Commission on the Development of Education.

After his retirement from the Foundation, Dr. Ward worked as a consultant for the World Bank, the Association of American Universities, and the Connecticut Board of Education. From 1978 to 1981, he was a senior consultant to the Board of the MacArthur Foundation and helped establish the "genius grant." Dr. Ward also served as Chancellor of the New School for Social Research in Manhattan from 1980 to 1983. He died on July 2, 2007 at the age of 96.

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### **Biographical / Historical**

Paul Norman Ylvisaker (1921-1992) was a noted city planner, government official, foundation executive, and dean of the Harvard Graduate School of Education. Ylvisaker directed the Ford Foundation's Public Affairs Program from 1955-1967.

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