



Ford Foundation records, International Division, South and Southeast Asia, Karachi and Islamabad, Pakistan, Field Office Files

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Table of Contents

Summary Information	3
Biographical / Historical	3
Scope and Contents	6
Arrangement	6
Administrative Information	6
Collection Inventory	7
Travel and Study Awards	7
Subject Files	9

Summary Information

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[^ Return to Table of Contents](#)

Biographical / Historical

Segment One: International Activities of the Ford Foundation: An Overview

The Foundation's aspiration to become a national and international philanthropy for the advancement of human welfare was first formally expressed in the seminal 1949 report of the Gaither Study Committee, *>Report of the Study for the Ford Foundation on Policy and Program* (RAC Library, call letters 361.7 GAI), which was commissioned by the Board of Trustees to chart the Foundation's future. Foundation Trustees launched Ford's international grantmaking activities in 1950 when they approved the committee's report and its embrace of peace, democracy, and freedom. Since then, the Foundation has tackled these goals using a variety of strategies and responding to changing contexts, from the Cold War to the 1989 fall of the Berlin Wall and beyond.

Toward the Foundation's aspiration#al goal, "the establishment of peace", its international activities have comprised a wide range of conceptual approaches and focus areas. These include international affairs, international studies, international understanding, arms control and disarmament, international law,

international economic concerns, and overseas development in nearly every region of the world. Three distinct periods emerge for the international grantmaking defined by external contextual changes and internal changes in Foundation leadership and structures: the expansion era of 1950-1965; the transition and restructuring years of 1966-1988; and the post-1989 shift away from Cold War dichotomies. During each of the distinct historical periods the consistent objectives were: 1) to ensure freedom and democracy in developed countries; 2) to foster education and international understanding in all countries; and 3) to contribute to the social, economic, and political development of less developed countries.

[^ Return to Table of Contents](#)

Biographical / Historical

Segment 2. Period Sketch - The Expansion Era 1950-1965

The Ford Foundation's expansion era (1950-1965) began when the Gaither Study Committee Report placed "peace" as the area of top priority for the Foundation and set the Ford Foundation on a global course. Board Chair Henry Ford II writing in the 1951 Annual Report of the Foundation, identified "the danger of war" as the "the prime threat to human welfare today." Under the leadership of the three Ford Foundation presidents in this period-- Paul Hoffman, H. Rowan Gaither and Henry Heald--and several key trustees, notably the two seriatim chairs, John J. McCloy and Julius A. Stratton, the Foundation programs were largely informed by the post-World War II desire to avoid nuclear war and promote greater understanding among the world's peoples, strengthening of the United Nations, and enhancing both private and public American participation in world affairs. The strong board presence of university presidents and former leaders of postwar reconstruction efforts in Europe also helped to inform Ford's approach to building the field of peace and international security in the United States and encouraged extensive overseas activities.

For example, the first three presidents of the expanded Foundation ranged from government and business leadership experience to academic and nonprofit: Paul Hoffman (at Ford, 1950-1953) ran the Marshall Plan in Europe; H. Rowan Gaither Staffer (1948-1953), President (1953-1956) and Trustee (1956-1958) had MIT and Rand experience; Henry Heald, former president, Illinois Institute of Technology and New York University, President (1956-1966). The trustees also ran the leadership gamut from government and nonprofits to academic: Trustee John J. McCloy (from 1953; chair, 1959-1965) was assistant Secretary of War during World War II and chairman of the Council on Foreign Relations; and Trustee Julius A. Stratton (Trustee from 1955; chair, 1966-1970) was president of MIT.

When Ford became an international foundation in 1950, it had a small staff and operated through separate funds. The expansive period in the 1950s and 1960s resulted in a large number of field offices, which increased Ford's global footprint. Support focused on a mix of US university-based programs for research and training; think-tanks for policy-oriented meetings and policy research; and action projects specifically in less developed countries. The Foundation's focus on peace, freedom, and democracy played out against the Cold War backdrop for scientific and military competition between the United States, the Soviet Union and China.

Under President Hoffman, the Foundation's work was organized by the areas identified in the Gaither Committee Report: Area One, the Establishment of Peace; Area Two, The Strengthening of Democracy; Area Three, The Strengthening of the Economy; Area Four, Education in a Democratic Society; and Area Five, Individual Behavior and Human Relations.

Program differentiation began in the Gaither era. When he began in 1953, he introduced the following programs, with international work under nearly all of them: International Programs, Public Affairs Programs, Program in Economic Development and Administration (mainly U.S. based), Education Program, The TV-Radio Workshop, and Behavioral Sciences Program. In 1954, the Foundation gave prominence to the international work explicitly through changing the program names and separating international affairs and overseas development. The 1954 program names were: The Advancement of Education, Education for Democracy, Increasing Knowledge of Foreign Areas, Economic Development and Administration, the Behavioral Sciences, and Overseas Development. In 1955, Increasing Knowledge of Foreign Areas became Increasing International Understanding. In 1956, the last year of the Gaither presidency, the program roster read: Education in the United States, The Behavioral Sciences, Public Affairs, Hospital Aid (only in the U.S.), Economic Development and Administration, International Understanding, and Overseas Development. Names changed but the program focus often remained the same.

President Heald maintained the areas of international interest of Hoffman and Gaither. The International Affairs program housed the programs based in the United States, Europe and Japan, with a few activities linking American and developing countries institutions. The Overseas Training and Research Program took over the efforts to increase American understanding of international issues. From 1957-1959, an International Legal Studies program, run from New York, helped build law programs in developing countries. Starting in 1959, the Overseas Development program comprised all the regional and country offices. In fiscal year 1964, Heald convinced the trustees to add a new focus on population, with grants both in the United States and overseas.

[^ Return to Table of Contents](#)

Biographical / Historical

Segment 2. Period Summary - The Expansion Era 1950-1965

With the ever-increasing budget and trustee willingness to invade capital, presidents Hoffman, Gaither and Heald oversaw vast growth in the Foundation's international activities in the United States, other developed countries and developing countries. Activities crossed disciplines, institutions, and national boundaries, although few crossed intra-foundation boundaries. Under the three presidents, Foundation staff in various domestic and international offices from New York interacted with the regional and country offices headed by representatives. Usually in this period, however, these offices in fact worked more closely with local governments than with New York staff, reinforcing the commitment to locally led social and economic development in less-developed countries.

The shared values of this early period reflected as much the continuing competition between the Communist and capitalist worlds as the concerns about maintaining peace. The Cold War provided the contextual continuity for grantmaking on the core themes of increasing American understanding of the rest of the world, building and strengthening connections not only with European and Asian democracies but also with Eastern European countries, the Soviet Union, China, and Cuba.

[^ Return to Table of Contents](#)

Scope and Contents

Contains travel and study awards and subject files.

[^ Return to Table of Contents](#)

Arrangement

Arranged in two series by file type.

[^ Return to Table of Contents](#)

Administrative Information

Publication Statement

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Conditions Governing Access note

Material is open for scholarly research, with prior archival review.

Material more than ten years old is open for scholarly research.

Select individual files are restricted, as noted. Permission to access these files must be obtained from the Ford Foundation before scholarly access is permitted.

Conditions Governing Use note

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

Immediate Source of Acquisition note

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

Processing Information

Level 1 Minimal Processing has been conducted to establish basic intellectual and physical control of the material and assess immediate preservation and conservation needs. Material remains as received, in original folders and storage boxes.

Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC. Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

[^ Return to Table of Contents](#)

Collection Inventory

Travel and Study Awards, 1968-1975

Title/Description	Instances
Ahmad, Bashir, 1968-1974	box 1
Fatma, Dr. Matin, 1974	box 1

Faridi, Tazeen, 1973	box 1
Faruqi, Modh. Akhtar, 1972-1973	box 1
Ginai, Naseem Asghar, 1973	box 1
Haq, Dr. Israrul, 1971	box 1
Hashmi, Zafar Ali, 1970	box 1
Ikram, Khalid, 1970-1971	box 1
Isani, Usman Ali, 1973-1974	box 1
Jamali, Sikandar Hayat, 1972-1973	box 1
Jawed, Khalid, 1972-1973	box 1
Khan, Khurshid, 1971-1973	box 1
Khan, Sarshar Ahmad, 1969-1970	box 1
Qureshi, Sarfaraz K., 1972	box 1
Razzaque, Mohd. Abdur, 1971	box 1
Saifi, M.L., 1970-1971	box 1
Sehrai, Fidaullah, 1970-1971	box 1
Wasti, S. Razi, 1973	box 1
Afzal, Mohammed, 1973	box 2
Ahmad, Mushtaq, 1969-1975	box 2
Ahmad, Wajihuddin, 1970	box 2
Ahmad, Wajihuddin, 1971	box 2
Akhtar, Dr. A. Hafeez, 1971	box 2
Azam, Khan Mohammed, 1969-1970	box 2
Azfar, J., 1970-1971	box 2
Hassan, Parvez, 1969	box 2
Huque, Dr. Heshamul, 1973	box 2
Hussain, Ghulam, 1972	box 2
Hussain, Syed Munir, 1972	box 2
Inayat, M. Rafique, 1973	box 2
Khajak, Mohd. Yousuf, 1972-1973	box 2
Khan, Abdul Ghaffar, 1974	box 2
Khan, Shoaib Sultan, 1972	box 2
Khan, Umar Draz, 1974	box 2

Kiani, Aquila, 1974	box 2
Lord Caradon, 1973	box 2
Mudoga, Freda, 1973	box 2
Qureshi, Nek Mohd., 1970-1971	box 2
Radhu, Ghulam Mohammed, 1972	box 2
Raoof, Mohd. Adbur, 1973	box 2
Saeed, Ahmad, 1973	box 2
Yagel, Dr. Sadik, 1973	box 2
Yusuf, Kaniz Fatima, 1973	box 2
Abbasi, Shams, 1974	box 3
Ahmad, Meekal, 1969-1971	box 3
Ahmad, Naseer, 1974	box 3
Ahmad, Nisar, 1970-1975	box 3
Ahmad, Nigar R., 1973	box 3
Ahsan, Rashida, 1974	box 3
Ali, Syed Azad, 1973-1974	box 3
Anwar, Rehana, 1974	box 3
Ata, Farooq, 1968-1970	box 3
Baluch, Mohammad Khan, 1974	box 3
Baluch, Shukrulian Khan, 1972-1973	box 3
Beg, Razia Azam Ali, 1974	box 3
Dani, A.H., 1971	box 4
Erkin, Dr. Kandemir, 1973	box 4
Feliciano, Dr. Gloria, 1973	box 4
Farooq, Arshad, 1973	box 4
Hussain, Syed Sajjad, 1973-1974	box 4

[^ Return to Table of Contents](#)

Subject Files

Title/Description	Instances
Grant Projects -- College of Home Economics -- Reports, Mar 1952-Mar 1955	box 4

Grant Projects -- College of Home Economics -- Association Conference, Feb 1955-Jan 1957	box 4
Grant Projects -- College of Home Economics -- Karachi Council, 1953-1957	box 4
Grant Projects -- College of Home Economics -- Karachi -- Architect, 1952-1955	box 4
Grant Projects -- College of Home Economics -- Karachi -- General, 1954-1955	box 4
Grant Projects -- College of Home Economics -- American Personnel, 1954-1956	box 4
Grant Projects -- College of Home Economics -- Karachi General, 1951-1953	box 4
Grant Projects -- College of Home Economics -- Tours, Jul-Dec 1954	box 4
Grant Projects -- College of Home Economics -- Tucker, 1953-1956	box 4
Grant Projects -- Polytechnic Institutes -- Karachi -- General, 1954-1955	box 4
Council for the College of Domestic Science -- Architect, 1953	box 4
College of Home Economics -- Peshawar, 1952-1956	box 4
University of Karachi -- Sound-proofing of the Language Lab, 1968-1967	box 4
Pakistan Technical Education Program -- Professional Activities Report, 1963	box 5
Pakistan Technical Education Program -- Professional Activities Reports, 1966-1967	box 5
Pakistan Technical Education Program -- Professional Activities Reports, 1961-1962	box 5
Pakistan Technical Education Program -- Professional Activities Reports, 1965-1966	box 5
Pakistan Technical Education Program -- Professional Activities Reports, 1962-1964	box 5
Pakistan Technical Education Program -- Professional Activities Reports, 1958-1959	box 5
Pakistan Technical Education Project -- Terminal Report, 1961-1963	box 5
Technical Education -- General, 1967-1968	box 5
Areas of Interest -- Library Assistance (Jerry W. Dye), 1962-1964	box 5
Library Assistance (Jerry Dye), 1964	box 5

Library Assistance (Jerry Dye), 1965	box 5
Grant Projects -- Technical Education Grants -- General, Feb 1954-Feb 1956	box 6
Grant Projects -- Survey of Technical Education -- General, Feb-Jul 1954	box 6
Technical Education -- General, Apr-Aug 1964	box 6
Technical Education -- General, Sep 1964-Oct 1965	box 6
Technical Education -- General, Nov 1965-Apr 1967	box 6
Technical Education -- General, May-Aug 1967	box 6
Polytechnic Institutes --Prospective Teachers Training Program, 1953-1955	box 6
Grant Projects -- Polytechnic Institutes -- Karachi -- Architect, 1952-1953	box 6
Grant Projects -- Polytechnic Institutes -- Karachi -- Personnel, 1952-1955	box 6
Grant Projects -- Polytechnic Institutes -- Dacca -- Personnel, Oct 1953-Mar 1955	box 6
Agriculture -- Rice and Sugarcane Crops Seminar, Dec 1974	box 6
Agriculture -- International Rice Research Institute, 1969-1972	box 6
Agriculture -- A.L.A.D. (Beirut), 1975	box 6
Agriculture -- International Association of Agricultural Economists Conference (IAAE), 1972-1974	box 6
Agriculture -- General, 1972-1975	box 7
Population Matters -- USAID, 1969-1970	box 7
Population -- General, 1969-1974	box 7
Population -- General, 1975-1977	box 7
Population -- Pakistan Population Review, 1972-1973	box 7
Population -- International Committee on Population Program Management (ICOMP), 1972-1976	box 7
Population -- Ford Foundation/Rockefeller Foundation, 1971-1976	box 7
PIDE Project Planning and Evaluation, 1974-1975	box 7
Educational Television, 1968-1973	box 8
Instructional Technology, 1968-1974	box 8
Cultural Interests -- General, 1968-1975	box 8
Islam and Social Change -- University of Chicago, 1972-1979	box 8
Government of Pakistan -- General Correspondence, 1969-1974	

	box 8
Development Administration and Management -- The Management Association of Pakistan, 1968-1969	box 8
Travel and Study Awards -- Finance and Administration, 1978-1980	box 8
Reporting -- Pakistan Grants Status -- Grants to Individuals, 1974-1975	box 8
West Pakistan Management Association Survey, 1973-1975	box 8
Small Industries, 1973-1974	box 9
Baluchistan, 1972-1973	box 9
Baluchistan Correspondence, 1974-1976	box 9
University of Baluchistan, 1972	box 9
Baluchistan -- Forest Department, 1972	box 9
Planning Commission, 1969-1970	box 9
Pakistan Review, 1969-1970	box 9
Agriculture -- Rice, 1972-1974	box 9
Language Studies -- Ford Foundation Grants to Pakistan, 1959-1973	box 9
Education -- General, 1972-1975	box 9
Kinnaird College for Women -- Lahore, 1975-1981	box 9
New York General Correspondence, 1973-1979	box 10
All Pakistan Women's Association (APWA), 1972-1981	box 10
Home Economics -- Early Development of Home Economics in Pakistan 1952-1969, [1970]	box 10
Women's Act -- General (1/3), 1972-1975	box 10
Women's Act -- General (2/3), 1976-1978	box 10
Women's Act -- General (3/3), 1979	box 10
Women's Act -- General -- Attachment Folder, 1973-1980	box 10
Women -- Attachment Folder, 1979-1981	box 11
Women's Resource Center, 1976-1979	box 11
General Research -- Training File, 1978-1980	box 11
Training and Study -- General -- Attachment Folder, 1972-1976	box 11
Political Economy of South Asia Project, 1978-1980	box 11
Training and Study Program -- General, 1976-1981	box 11

University College London, 1973-1979	box 11
Harvard Center for International Affairs (Harvard University), 1976-1980	box 11
Rural Development -- General, 1977-1981	box 11
Rural Development -- Khan, Akhtar Hameed, 1973-1980	box 11
Princeton Parvin Fellowships, 1973-1981	box 11
Human Rights, 1976-1980	box 11
Human Rights -- Attachment Folder, 1980	box 11
Islam -- General, 1979-1981	box 12
Migration and Refugees -- General, 1978-1981	box 12
Migration and Refugees -- General -- Attachment Folder, 1979-1980	box 12
Sind Regional Planning Organization (SRPO) -- General, 1979-1981	box 12
People's Republic of China, 1978-1981	box 12
Social Sciences -- General, 1969-1981	box 12
Social Sciences -- Attachments Folder, 1955-1978	box 12
Social Science Research in Pakistan -- M. Sinding, 1954-1978	box 12
Government of Pakistan -- Reports, 1973-1981	box 12
Government of Pakistan -- Policies, 1972-1980	box 12
Government of Pakistan -- General, 1975-1980	box 12
Provident Fund -- Basic Documents, 1958-1979	box 12
Provident Fund -- Minutes of Meetings, 1959-1981	box 12
United Nations -- Correspondence, 1975-1981	box 13
World Bank (IBRD), 1972-1981	box 13
United States Embassy/US AID, 1975-1981	box 13
International Manpower Institute, 1972-1977	box 13
Ford Foundation -- Program in Pakistan, 1975-1980	box 13
International Development Research Centre, 1976-1980	box 13
Environment -- Documents, 1972-1981	box 13
Center for Agricultural Policy Studies, 1976-1979	box 13
University of Karachi -- Population Studies Program, 1974-1981	box 13
International Institute of Education (IIE), 1969-1981	box 13

Population -- General, 1973-1981	box 13
Population -- Organizations -- Family Planning Association, 1974-1981	box 13
Population -- Organizations -- Population Council, 1975-1979	box 13
Population -- Organizations -- Ford Foundation/Rockefeller Programs, 1976-1981	box 13
Agriculture -- Crops -- Maize, 1974-1979	box 14
Agriculture -- Crops -- Cotton -- Current, 1965-1981	box 14
Agriculture -- Crops -- Rice -- Current, 1974-1980	box 14
Agriculture -- Crops -- Wheat -- Current, 1974-1981	box 14
Agriculture -- Crops -- Sorghum and Millets, 1975-1977	box 14
Agriculture -- Crops -- General, 1975-1980	box 14
Agriculture -- Food, 1975-1980	box 14
Agriculture -- Fertilizer, 1978-1979	box 14
Agriculture -- Nutrition, 1980	box 14
Agriculture -- Land Reform, 1977	box 14
Agriculture -- General (1/2), 1976-1979	box 14
Agriculture -- General (2/2), 1980-1981	box 14
Agriculture -- General (Documents), 1979-1981	box 14
University of Agriculture -- Faisalabad, 1978-1981	box 14
Intermediate Agricultural Mechanical Technology, 1974-1980	box 15
Agriculture -- Water Research, 1975-1981	box 15
Agriculture -- Organizations -- Rice Research Institute, Kala Shah Kaku, 1975-1981	box 15
Agriculture -- Organizations -- ADC NY, 1974-1978	box 15
Agriculture -- Organizations -- ALAD, 1975-1976	box 15
Agriculture -- Organizations -- International Rice Research Institute (IRRI) -- Current, 1974-1981	box 15
Agriculture -- Organizations -- CGIAR, 1974-1980	box 15
Agriculture -- Organizations -- ARC (Pakistan), 1975-1980	box 15
Agriculture -- Organizations -- CIMMYT, 1975-1981	box 15
Boston University, 1976-1981	box 15
Berkeley English Language Program in Pakistan, 1980	box 15
WAPDA -- Master Planning, 1977-1980	box 15

Miscellaneous -- General, 1980-1981	box 15
Institute of National Languages, 1973-1974	box 15
Language and Linguistics in Pakistan, 1970-1977	box 15
Hunsberger, I. Moyer, 1968-1976	box 15
Rural Unemployment, 1970-1975	box 15
Health -- Nutrition -- Population, 1972-1978	box 15
Education -- General -- Current, 1975-1981	box 16
Education -- General -- Attachment Folder, 1974-1979	box 16
Economic Planning -- Economic Review 1975, 1975-1976	box 16
New International Economic Order 1977, 1977-1980	box 16
International Economics Projects, 1978-1980	box 16
Employment, 1971-1979	box 16
Cultural Interests -- General, 1976-1981	box 16
Cultural Interests -- Consultants, 1970-1980	box 16
Cultural Interests -- Reports, 1980	box 16
Cultural Interests -- Archaeology -- Museums in Pakistan -- General, 1977-1981	box 16
Economics of Pakistan, 1976-1981	box 16
Economics in Pakistan -- Masood Akram (Consultant), 1975-1976	box 17
Economic Planning and Development -- General, 1974-1981	box 17
Economic Planning and Development -- Economic Research Institute, 1975-1981	box 17
Ericson, Mr. David M. and Ms. Mia A. M. de Kuijper (Consultants), 1979-1981	box 17
Government of Pakistan Regulations (Import Privileges), 1970-1975	box 17
Retrenchment, 1975-1978	box 17
File House #10, St. 67th Shalimar 7, 1975-1981	box 17
Small Causes Court, Karachi -- Miss Talat Hamida Lutfullah v. Ford Foundation in Pakistan -- Suit no. 359 of 1973 (1/4), 1971-1974	box 17
Small Causes Court, Karachi -- Miss Talat Hamida Lutfullah v. Ford Foundation in Pakistan -- Suit no. 359 of 1973 (2/4), 1971-1975	box 17
Small Causes Court, Karachi -- Miss Talat Hamida Lutfullah v. Ford Foundation in Pakistan -- Suit no. 359 of 1973 (3/4), 1972	box 17

Small Causes Court, Karachi -- Miss Talat Hamida Lutfullah v. Ford Foundation in Pakistan -- Suit no. 359 of 1973 (4/4), 1971-1975	box 17
Grant Projects -- Polytechnic Institute -- Karachi -- Progress Reports, 1954-1955	box 18
Pakistan Technical Education Program -- Professional Activities Report, 1966-1967	box 18
Pakistan Technical Education Program -- Professional Activities Reports, 1961-1963	box 18
Grant Projects -- Polytechnic Institute -- Karachi -- Reports, 1952-1955	box 18
Grant Projects -- Polytechnic Institute -- Correspondence from Wentworth, 1952-1953	box 18
Grant Projects -- Polytechnic Institute at Karachi -- Wentworth Institute -- Progress Report, 1953	box 18
Grant Projects -- Survey of Technical Education, Feb 1954-May 1960	box 19
A Report of The Afghan Institute of Technology, Nov 1952	box 19
East Bengal Polytechnic Institute -- Dacca -- Report, Oct 1955	box 19
Grant Projects -- Technical Education -- Oklahoma A&M Grant, Sep 1954-Dec 1955	box 19

[^ Return to Table of Contents](#)