

Trilateral Commission (North America) records

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English

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Rockefeller Archive Center

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Summary Information

Repository: Rockefeller Archive Center

Creator: Trilateral Commission.

Title: The Trilateral Commission (North America) records

ID: FA420

Date [inclusive]: 1972-2001

Physical Description: 217 Cubic Feet

Physical Description: Total volume is an approximation.

Language of the

Material:

English

Preferred Citation note

When citing Trilateral Commission records for publication, the following format should be used:

Repository Name, Collection Name, Folder Number, specific item description.

Example: RAC, The Trilateral Commission (North America) records, Folder 2673, Franklin to Heck, March 1, 1979.

Biographical/Historical note

The Trilateral Commission is a discussion group focused mainly on policy studies which was founded in 1973 by David Rockefeller and several other prominent private sector leaders of North America, Europe and Japan to broaden the understanding of international issues and their transnational impact.

In many ways the origins of the Trilateral Commission stem from the reorganization and reconstruction of the political and economic order following the resolution of World War II. The United Nations Monetary and Financial Conference held July 1-22, 1944 at the Washington Hotel in Bretton Woods, New Hampshire, commonly known as the Bretton Woods Conference, brought together delegates from all the allied nations to stabilize and regulate the international monetary and financial order. The Bretton Woods accords established the International Bank for Reconstruction and Development, the General Agreement on Tariffs and Trade (GATT) and the International Monetary Fund (IMF). A period of

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significant economic growth followed particularly in the regions of Western Europe and Japan where the redevelopment of infrastructure and the expansion of trade exports increased their relative economic power.

The exchange rate management system established at Bretton Woods, with the U.S. dollar as its benchmark, remained in place until 1971 when U.S. President Richard M. Nixon abolished the direct convertibility of the U.S. dollar to gold and in effect abandoned U.S. participation in the Bretton Woods system. In this period of rapid change, economic and financial instability and growing nationalist tendencies discouraging the open market system established at Bretton Woods, the Trilateral Commission was conceptualized and formulated.

In March 1972, speaking before Chase Bank investment forums in Montreal, London, Brussels and Paris, David Rockefeller called for "an international commission for peace and prosperity composed of private citizens drawn from the NATO countries and Japan to examine such vital fields as international trade and investment; environmental problems; control of crime and drugs; population control; and assistance to developing nations."1 Rockefeller considered Japan as an essential member of the international community and viewed a commission as a mechanism for including the Japanese in the international dialogue.

While on an airplane headed to the Bilderberg group meeting in Belgium in April 1972, David Rockefeller spoke with a like-minded colleague Zbigniew Brzezinski, Director of the Research Institute on Communist Affairs, Columbia University. Two years earlier Brzezinski had published Between Two Ages: America's Role in the Technotronic Era in which he advocated that "a community of developed nations must eventually be formed if the world is to respond effectively to the increasingly serious crisis that in different ways now threatens both the advanced world and the Third World."2 To address transnational issues and problems "an effort must be made to forge a community of the developed nations that would embrace the Atlantic States, the more advanced European communist states and Japan. These nations need not – and for a very long time could not – form a homogenous community resembling EEC."3 Brzezinski's thesis called for reshaping the framework of international affairs. "Movement toward such a community will in all probability require two broad and overlapping phases. The first of these would involve the forging of community links among the United States, Western Europe and Japan, as well as other more advanced countries...the second phase would include the extension of these links to more advanced communist countries." 4 Brzezinski envisioned forming a trilateral body, "a highlevel consultative council for global cooperation, regularly bringing together the heads of governments of the developed world to discuss their common political security, educational-scientific and economictechnological problems, as well as to deal with their moral obligations toward the developing nations."5 Finally Brzezinski argued that a trilateral body intent on enabling international discourse and the sharing of information regarding issues of commonality is lacking within the existing structure of international organizations, stating that "a council of this sort, perhaps initially linking only the United States, Japan and Western Europe, and thus bringing together the political leaders of states sharing certain common aspirations and problems of modernity, would be more effective in developing common programs then is the United Nations, whose efficiency is unavoidably limited by the Cold War and northsouth divisions"6

The Bilderberg group promotes understanding and discourse between North American and Western European countries. At the April 1972 meeting David Rockefeller, as he had done previously, urged the Bilderberg Executive Committee to take a trilateral approach and invite the participation of Japan. When his recommendation for trilateralism was again rejected by Bilderberg, Rockefeller continued to pursue the idea, investigating its application through further consultations with Brzezinski, George S. Franklin,

a college roommate of Rockefeller's at Harvard who served as Executive Director of the Council on Foreign Relations from 1953-1971, and interested colleagues in Europe and Japan. David Rockefeller's consultations culminated with a July 23-24, 1972 meeting at Pocantico Hills, NY attended by C. Fred Bersten, Robert Bowie, Zbigniew Brzezinski, McGeorge Bundy, Karl Carstens, Guido Colonna di Paliano, Francois Duchene, Rene Folk, George S. Franklin, Max Kohnstamm, Bayless Manning, Kiichi Miyazawa, Kinhide Mushakoji, Saburo Okita, Henry Owen, David Rockefeller and Tadashi Yamamoto; in which the participants enthusiastically agreed to take steps to establish the Trilateral Commission.7

Shortly thereafter in the Fall of 1972 and early 1973, the respective areas designated regional chairman, Zbignew Brzezinski was selected as the Commission's Director, and financial support was obtained from several sources including but not limited to the Kettering Foundation and Ford Foundation, to supplement the initial seed monies provided by David Rockefeller.

The Commission was originally established for a 3 year period. It has since been renewed for successive triennia, most recently for a 13th triennium to be completed in 2012.

1 Rockefeller, David. Memoirs. New York: Random House, 2002, p.416. 2 Brzezinski, Zbigniew. Between Two Ages. New York: The Viking Press, 1970, p.293. 3 Brzezinski, Zbigniew. Between Two Ages. New York: The Viking Press, 1970, p.295. 4 Brzezinski, Zbigniew. Between Two Ages. New York: The Viking Press, 1970, p.296. 5 Brzezinski, Zbigniew. Between Two Ages. New York: The Viking Press, 1970, p.297. 6 Brzezinski, Zbigniew. Between Two Ages. New York: The Viking Press, 1970, p.297. 7 The Trilateral Commission: A Proposal, March 15, 1973, folder 6062, box 997, RG 3. Rockefeller Brothers Fund Records, RAC.

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Biographical/Historical note

Administrative Structure of the Trilateral Commission

Organizing Chairman (Founder) – David Rockefeller

Regional Chairmen – Three (One from each trilateral region)

Director – In the first triennia, the Commission had a central Director, Zbigniew Brzezinski, responsible for overseeing day to day operations, focusing particularly on policy studies.

Coordinator – In 1977, the Commission chose to decentralize by creating the position of Coordinator rather than continuing with a Director. The Coordinator, George Franklin, was chosen by the Executive Committee. The Coordinator continued to oversee Commission operations, but the European and Japanese offices were considerably strengthened.

Executive Committee – comprised of Regional Chairmen, Deputy Chairmen and other members from all three regions. The Executive Committee is responsible for the policy recommendations of the Commission.

In 2000, the Commission accomplished one of the goals Brzezinski had envisioned by expanding its membership to include representatives from other advanced democratic nations – restructuring the Japanese membership to encompass that of the Pacific Asian region including but not limited to: Australia, Malaysia, New Zealand, Philippines, Singapore and Thailand. Commission leaders have also actively sought to include individuals from communist and other non-trilateral countries in the discourse, through the planning for, and/or holding of meetings in non-trilateral areas such as Moscow (1980), Beijing (1981) and Mexico City (1984, 1990). Such meetings were not always successfully held as initially proposed, but the Commission continues to engage opportunities to enhance the discussion through expanded participation and the inclusion of differing perspectives.

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Scope and Contents note

The objective of the Trilateral Commission is to foster discussion and cooperation among the core democratic industrialized areas of the world. David Rockefeller defined the Commission's primary focus as bringing "the best brains in the world to bear on the problems of the future."8

In the 1970's the dominance of the United States in the world community and economy was diminishing and there was a sense that a new more equitable paradigm of international affairs would be needed to address global challenges. The Commission acts as a platform for greater cooperation between the member regions as well as an opportunity to enhance discussion and understanding of the problems, concerns and interests common to all three areas.

Upon its founding in 1973, the Commission's immediate goals were to introduce Japan into the international community; welcome Japanese participation in trilateral discourse; and bring together prominent non-governmental leaders, representing all three geographical regions and a variety of professional fields to address the key common problems facing the three regions.

Specific aims of the Commission include:

- 1. To facilitate better communication. Communication in turn helps to alleviate potential misunderstandings as well as to develop greater understanding of the complex issues confronting the three regions and the world.
- 2. To propose policies. Policy recommendations are mainly in the area of foreign policy including economic relations, political and security concerns, and the relationship of trilateral countries to the developing world and/or to communist nations.

3. To foster understanding and support of the Commission's recommendations among governmental and private sector non-member leaders in all three trilateral regions.

Files for the regional commissions in Europe and Japan are not represented in the collection.

8 Sklar, Holly ed., Trilateralism. South End Press, Boston, MA., 1980. p.83.

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Administrative Information

Publication Statement

Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591 archive@rockarch.org

URL: http://www.rockarch.org

Processing Information note

Minimal archival processing of the Trilateral Commission (North America) records was conducted by Robert Battaly, Assistant Director, Head of Processing, Rockefeller Archive Center in March-April 2011 to arrange and describe the material and enable scholarly access. Further archival processing, primarily to address the preservation and conservation needs of the records, will be conducted at a later date, as necessary.

Finding Aid Preparation The finding aid was prepared by Robert Battaly, Assistant Director, Head of Processing, Rockefeller Archive Center, April 2011. Many of the contextual notes originated as annotations by Charles B. Heck, Trilateral Commission Secretary, upon shipment of the material to the Rockefeller Archive Center.

Existence and Location of Copies note

Microfilm copies of portions of the Zbigniew Brzezinski Files (Box 241A), Gerard C. Smith Files (Box 308B-P), and Trilateral Commission Early Correspondence, 1972-1975 (Box 310A-B) are available at the Jimmy Carter Library, Atlanta, GA.

Immediate Source of Acquisition note

The Trilateral Commission (North America) donated these records to the Rockefeller Archive Center in March 2003. The Archive Center received the collection in four accessions in 1985 (Accession 1985:153, 1985:171, 1985:201) and 2002 (2002:045).

Conditions Governing Use note

The Trilateral Commission retains copyright to published project reports and to the issues of Trialogue. The Rockefeller Archive Center has authority to grant permission to cite and publish material from these publications. Requests to publish long excerpts from a copyrighted publication, or the publication in its entirety will be referred to the officers of the Trilateral Commission.

Conditions Governing Access note

Records more than 15 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

To be granted scholarly access to the records of the Trilateral Commission (North America), all users must complete an RAC use agreement. Please see the RAC Head of Reference for details.

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

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Related Materials

Related Archival Materials note

1. Rockefeller Brothers Fund records, Grants (See Archivist for details). 2. Rockefeller Family & Associates, General Files (See Archivist for details, special permissions may be required). 3. John Stremlau Papers, Box 26, Folders 301-303. 4. Office of the Messrs. Rockefeller records, World Affairs Series Files document Rockefeller family contributions to international relations including the Institute of Pacific Relations and the Council on Foreign Relations.

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Controlled Access Headings

- Nuclear disarmament
- Nuclear arms control
- International relations
- International economic relations
- Energy policy
- Environmental policy
- Asia -- Foreign relations
- East-West trade
- Industrial relations
- International cooperation
- Fiscal policy
- Foreign relations
- Nuclear energy
- Asia -- Foreign economic relations -- United States
- Population policy

Collection Inventory

Meetings, 1972-2001

Physical Description: 53.5 Cubic Feet Boxes 1-94.

Scope and Contents

The collection does not contain documentation of the European or Japanese/Pacific Asian Executive Committee meetings.

Scope and Contents

The Commission serves as a forum for discussion of issues common to all three trilateral regions, primarily by organizing and holding meetings among and between its members.

Arrangement

Series 1 is arranged into the following subseries: 1. Preliminary and Early Meetings; 2. Principal International Meetings; 3. Other Meetings. Each subseries is loosely arranged chronologically. Subseries 3 is primarily arranged by meeting type, and subsequently loosely arranged chronologically.

Other Finding Aids

For an overview of meeting records contained in the collection, please refer to "Major Meetings" (<u>available as a PDF</u>)

Related Materials:

Related Materials

Documentation of various Commission meetings is also available in the Francois Sauzey files in Series 3, the Officers Files (Series 5), and the Early Office Files in Series 6.

Scope and Contents

- 1. Preliminary and Early Meetings, 1972-1975 The preliminary and early meeting records document several preparatory meetings in the Commission's formation. Files are also included from North American regional meetings which preceded the international Executive Committee meetings in 1973 and 1974. The pattern of meetings in the early years was for the international Executive Committee meeting to be preceded by regional meetings of the entire membership in that given region.
- 2. Principal International Meetings The principal international meeting records provide documentation of the Executive Committee meetings, Plenary meetings, and the preparation for several meetings planned to be held outside the Trilateral area including Moscow early 1980 (a planned meeting with members from all three regions cancelled after the Soviet invasion of Afghanistan); Beijing 1981 (a meeting held in 1981 with members from all three areas, followed by travel in China); and Mexico City 1984 (cancelled due to scheduling when it became clear that President de la Madrid would be out of the country at the time). A conference was later held in Mexico City prior to the 1990 Plenary meeting in Washington, D.C.

Since the inception of the Commission, the location of the annual meetings has rotated among the three regions.

The first three international meetings of the Commission --- 1. Tokyo October 1973; 2. Brussels June 1974; and 3. Washington, D.C. December 1974 --- were all executive committee meetings. The first international plenary meeting was held in Tokyo/Kyoto in May 1975. The next major meeting was an executive committee meeting held in Paris in December 1975. Then the May 1976 meeting in Ottawa was a plenary meeting. All subsequent principal international meetings have been plenary meetings.

From 1976-1979 the plenary meetings took place approximately every 9 months. Since 1979, the plenary meetings have been conducted on an annual basis. The substance of the principal international meetings is collected in issues of Trialogue, (which draws together presentations from each meeting) and through the project reports (which are discussed in draft form at the meetings). Meeting participation and programs can be tracked in the program/bio books.

3. Other Meetings The records of other meetings include that of: Chairmen's Meetings, 1974-1998 (typically held just prior to the annual plenary meeting, although in some years they were held directly after the plenary meeting); Three Region Executive Committee (typically met over breakfast on one day of the plenary meeting.); North American Executive Committee and Trustees (typically met each summer and have held some special meetings); Meetings with David Rockefeller as Chairman; North American Events; North American Regional Dinners, 1986-1991 and European Regional Meetings. Documentation of various Commission meetings is also available in the Francois Sauzey files in Series 3, the Officers Files (Series 5), and the Early Office Files in Series 6.

Preliminary and Early Meetings

Title/Description	Instances	
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Meeting - Minutes, 1972 May 9	box 1	folder 2
Visit to Europe Re: Proposed International Commission, (Max Kohnstam), 1972 May 23-June 1	box 1	folder 3
Comments on Proposed Commission, 1972 May 23-June 1	box 1	folder 4

Meeting - Agenda, 1972 May 9	box 1	folder 5
Meeting - Master Copy of Proposed Agenda, 1972 May 9	box 1	folder 6
Persons Interviewed In Europe, 1972	box 1	folder 7
Visit to Japan (with David Rockefeller and Joseph V. Reed, Jr.), 1972 June	box 1	folder 8
Expenses in Connection with Project, 1972	box 1	folder 9
Meeting - Agenda (New), Pocantico, 1972 July 24	box 1	folder 10
Meeting - Agenda (Old), Pocantico, 1972 July 24	box 1	folder 11
Meeting - Minutes, Pocantico, 1972 July 23-24	box 1	folder 12
Meeting - Participants, Pocantico, 1972 July 24	box 1	folder 13
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Plenary Meeting, Paris - Andrew Frankel Files - Lion

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Conditions Governing Access note

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Plenary Meeting, Paris - Andrew Frankel Files - Sato

box 51A

folder 3788

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Plenary Meeting, Paris - Andrew Frankel Files - Kobayashi

box 51A

folder 3789

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Plenary Meeting, Paris - Andrew Frankel Files - Poher

box 51A

folder 3790

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

box 51A

folder 3791

Plenary Meeting, Paris - Andrew Frankel Files - Burke

Conditions Governing Access note:

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box 51A

folder 3792

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Plenary Meeting, Paris - Andrew Frankel Files - Cota

box 51A

folder 3793

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CLOSED to scholarly research due to preservation concerns.

Plenary Meeting, Paris - Andrew Frankel Files - Dumas

box 51A

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Plenary Meeting, Paris - Andrew Frankel Files - Barne

box 51A

folder 3796

Conditions Governing Access note:

Conditions Governing Access note

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box 51A

folder 3797

Conditions Governing Access note:

Conditions Governing Access note

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box 51A

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Task Force Reports/Projects, 1973-2001

Physical Description: 60.6 Cubic Feet Boxes 95=209.

Scope and Contents

Apart from the gathering of the membership at meetings, the other major activity of the Trilateral Commission involves writing and distributing policy studies which are undertaken primarily through the creation, development and distribution of Task Force or Project reports, also known as the Triangle Papers.

Task Force or Project Reports typically involved a team of authors from the three regions working together for a year or more to create a report. The report was often discussed, usually in draft form, at an annual meeting. Reports have usually been published and circulated widely once they are completed.

There are several exceptions to this general rule: 1. Three reports had single authors: the 1985 Nishihara Report; the 1990 Israel-Pakistan FitzGerald paper; and the 1992 Gyohten paper. 2. Seven are signed individual essays,

sometimes with a joint conclusion. 3. Several reports were completed with the help of outside/unaffiliated institutes such as the Atlantic Institute.

In 1991-1992 three working groups were created – 1. Common Security Issues – which led to Report 43: Keeping the Peace in the Post-Cold War Era: Strengthening Multilateral Peacekeeping (1993). 2. Global Issues (Migration and Refugees) – which led to Report 44: International Migration Challenges in a New Era (1993). 3. Economic Interdependence – which served as the framework for Gyohten's Report 42: Regionalism in a Converging World (1992)

Individual papers prepared in the context of these working groups were published in the 1992 Working Group Papers.

The task force reports/projects permit intensive consideration of an issue, or a set of issues, and allow the participation of experts, including non-members, possibly from nontrilateral countries as authors, consultants or contributors. The reports often serve to provide context and perspective rather than recommending a set of specific policy directives.

The topics are chosen by the Commission leadership (chairmen, deputy chairmen, and directors) with the advice of the Executive Committee and others.

Topics include: 1. Economic Relations (monetary, fiscal, trade and investment policy); 2. Security (arms control, nuclear proliferation); 3. Energy issues (and the political implications of energy policies); 4. Relations among trilateral countries; 5. Relations with developing countries; 6. Relations with communist countries; 7. International institutions and political consultations.

The task force reports/projects are reported to the Trilateral Commission, not of the Trilateral Commission. This distinction is an important one because attempting to reach a consensus among trilateral countries is often extremely difficult or impossible to achieve. The Commission in effect is not coming to a consensus on the issues being discussed; instead several appropriate individuals are chosen to investigate a topic and their findings are then reported to the Commission.

A unique characteristic of the trilateral reporting process involves giving experts a forum within which to discuss issues, and to potentially seek multilateral long term solutions and common ground, without the pressures of national interests, which so often dominate bilateral negotiations between countries.

Arrangement

This series is arranged numerically by Report Number (Task Force Reports 1-55). Accompanying files extend through Report 52 (1998).

Scope and Contents

The Task Force files contained in the collection have accompanying "front matter" which chronicles the process by which each report was developed, often including various draft chapters and reports, correspondence between authors and/or authors meeting records and meetings with other consultants or experts. Accompanying files may also include publication arrangements, and documentation of press conferences and/or publicity.

Box 209 contains two copies of most published reports. One copy is available of Report #37, #38, #39, #42 and #53. A final published version of Report #52 is not available in the archival collection. There is no individual copy of Report #9, but #9 is available in the combined volumes published by the NYU Press.

Four draft reports were not completed for publication – Report #20: Major Payment Imbalances and International Financial Stability (1979); Labor Market Problems and Policies in Modern Trilateral Societies (no assigned #, 1980); Report #34: Science and Technology in Trilateral Relations: Competition and Cooperation (1987); and Report #47: Revitalizing Trilateral Democracies.

Most reports were translated into Japanese. Many were translated into German. Some were translated into Spanish, French, Russian, and/or Italian. Translations are sporadically available within the body of the collection.

Scope and Contents

Trilateral Commission - Task Force Reports (Triangle Papers)

- 1. Towards a Renovated World Monetary System The Trilateral Commission (© 1973); Motoo Kaji, Richard N. Cooper and Claudio Segré. ISBN: 0-930503-61-9. Related Archival Material: Monetary Task Force (Box 95, 209, 308E). RAC Library: 339.5 KAJ.
- 2. The Crisis of International Cooperation The Trilateral Commission (© 1974). François Duchêne, Kinhide Mushakoji and Henry Owen. ISBN: 0-930503-60-0. Related Archival Material: Political Task Force (Box 95, 209, 308E, 345).
- 3. A Turning Point in North-South Economic Relations The Trilateral Commission (© 1974). Richard N. Gardner, Saburo Okita and B.J. Udink. ISBN: 0-930503-56-2. Related Archival Material: LDC Task Force (Box 96, 97, 209, 308E).
- 4. Directions for World Trade in the Nineteen-Seventies The Trilateral Commission (© 1974). Guido Colonna Di Paliano, Philip H. Trezise and Nobuhiko Ushiba. ISBN: 0-930503-59-7. 36 pp. Related Archival Material: Trade Task Force (Box 97, 98, 209, 308E).
- 5. Energy: The Imperative for a Trilateral Approach The Trilateral Commission (© 1974). John C. Campbell, Guy de Carmoy and Shinichi Kondo. ISBN: 0-930503-58-9. 36 pp. Related Archival Material: Energy Task Force (Box 98, 99, 209, 308F, 343).
- 6. Energy: A Strategy for International Action The Trilateral Commission (© 1974). John C. Campbell, Guy de Carmoy and Shinichi Kondo. ISBN: 0-930503-57-0. 48 pp. Related Archival Material: Energy Task Force (Box 98, 99, 209, 308F, 343). RAC Library: 333.8 CAM.
- 7. OPEC, the Trilateral World, and the Developing Countries: New Arrangements for Cooperation, 1976-1980 The Trilateral Commission (© 1975). Richard N. Gardner, Saburo Okita and B.J. Udink. ISBN: 0-930503-55-4. 32 pp. Related Archival Material: LDC Task Force (Box 96, 97, 209, 308E).
- 8. The Crisis of Democracy Trilateral Commission © 1975, New York University Press. Michel Crozier, Samuel P. Huntington and Joji Watanuki. ISBN: 0-8147-1305-3. 220 pp. Related Archival Material: Democracies Task Force (Boxes 99, 100, 209, 356).
- 9. A New Regime for the Oceans Trilateral Commission © 1976, New York University Press. Michael Hardy, Ann L. Hollick, Johan Jørgen Holst, Douglas M. Johnston and Shigeru Oda. ISBN: 0-930503-54-6. 54 pp. Related Archival Material: Oceans Task Force (Box 101, 102, 209, 308E).
- 10. Seeking a New Accommodation in World Commodity Markets The Trilateral Commission (© 1976). Carl E. Beigie, Wolfgang Hager and Sueo Sekiguchi. ISBN: 0-930503-53-8. 40 pp. Related Archival Material: Access to Supplies Task Force (Box 102, 103, 209). RAC Library: 382 BEI.
- 11. The Reform of International Institutions The Trilateral Commission (© 1976). C. Fred Bergsten, Georges Berthoin and Kinhide Mushakoji. 31 pp. Related Archival Material: Institutions Task Force (Box 104, 209, 356). RAC Library: 382 BER.
- 12. The Problem of International Consultations The Trilateral Commission (© 1976). Egidio Ortona, J. Robert Schaetzel and Nobuhiko Ushiba. ISBN: 0-930503-51-1. 21 pp. Related Archival Material: Consultations Task Force (Box 104, 105, 209, 356).

- 13. Collaboration with Communist Countries in Managing Global Problems: An Examination of the Options The Trilateral Commission (© 1977). Chihiro Hosoya, Henry Owen and Sir Andrew Shonfield. ISBN: 0-930503-47-3. 33 pp. Related Archival Material: Communist Involvement Task Force (Box 105, 106, 209).
- 14. Towards a Renovated International System The Trilateral Commission (© 1977). Richard N. Cooper, Karl Kaiser and Masataka Kosaka. ISBN: 0-930503-46-5. 68 pp. Related Archival Material: Renovated International System Task Force (Box 107, 108, 209).
- 15. An Overview of East-West Relations The Trilateral Commission (© 1978). Jeremy R. Azrael, Richard Löwenthal and Tohru Nakagawa. ISBN: 0-930503-42-2. 70 pp. Related Archival Material: East-West Task Force (Box 108, 109, 110, 209, 234, 308F). RAC Library: 337 TRI.
- 16. Reducing Malnutrition in Developing Countries: Increasing Rice Production in South and Southeast Asia The Trilateral Commission (© 1978). Umberto Colombo, D. Gale Johnson and Toshio Shishido. ISBN: 0-930503-41-4. 55 pp. Related Archival Material: Food Task Force (Box 110, 111, 112, 113, 114, 115, 209, 308E). RAC Library: 337 TRI.
- 17. Energy: Managing the Transition The Trilateral Commission (© 1978). John C. Sawhill, Keichi Oshima and Hanns W. Maull. ISBN: 0-930503-40-6. 92 pp. Related Archival Material: Energy Task Force (Box 115, 116, 117, 118, 119, 209). RAC Library: 337 TRI.
- 18. Collective Bargaining and Employee Participation in Western Europe, North America and Japan The Trilateral Commission (© 1979). Benjamin C. Roberts, George C. Lodge and Hideaki Okamoto. ISBN: 0-930503-36-8. 90 pp. Related Archival Material: Labor-Management Task Force (Box 120, 121, 122, 123, 124, 209, 235). RAC Library: 337 TRI.
- 19. Industrial Policy and the International Economy The Trilateral Commission (© 1979). John Pinder, Takashi Hosomi and William Diebold. ISBN: 0-930503-35-X. 82 pp. Related Archival Material: Industrial Policy Task Force (Box 124, 125, 126, 209, 347). RAC Library: 337 TRI & 338.91 PIN.
- 20. Major Payments Imbalances and International Financial Stability The Trilateral Commission (© 1979, in draft form). Masao Fujioka, Alexandre Lamfalussy and Bruce K. MacLaury. Related Archival Material: Payments Imbalances Task Force (Box 127, 128, 129, 226).

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- 21. Trade in Manufactured Products with Developing Countries: Reinforcing North-South Partnership The Trilateral Commission (© 1981). Albert Fishlow, Jean Carrière and Sueo Sekiguchi. ISBN: 0-930503-29-5. 85 pp. Related Archival Material: North South Trade Task Force (Box 132, 133, 134, 135, 136, 137, 209, 327). RAC Library: 382 FIS.
- 22. The Middle East and the Trilateral Countries The Trilateral Commission (© 1981). Garret FitzGerald, Hideo Kitahara, Arrigo Levi and Joseph Sisco. ISBN: 0-930503-28-7. 52 pp. Related Archival Material: Middle East Task Force (Box 138, 139, 140, 141, 142, 209). RAC Library: 327 MID.
- 23. The Trilateral Countries in the International Economy of the 1980s The Trilateral Commission (© 1982). Miriam Camps, Ryokichi Hirono and Karsten Laursen. ISBN: 0-930503-24-4. 64 pp. Related Archival Material: New Vistas Task Force (Box 142, 143, 144, 145, 146, 209).
- 24. East-West Trade at a Crossroads: Economic Relations with the Soviet Union and Eastern Europe Trilateral Commission © 1982, New York University Press. Robert V. Roosa, Michiya Matsukawa and Armin Gutowski. ISBN: 0-8147-7385-0. 119 pp. Related Archival Material: East-West Trade Task Force (Box 147, 148, 149, 150, 209, 226). RAC Library: 382 ROO.

- 25. Sharing International Responsibilities Among the Trilateral Countries The Trilateral Commission (© 1982). Nobuhiko Ushiba, Graham Allison and Thierry de Montbrial. ISBN: 0-930503-20-1. 102 pp. Related Archival Material: Sharing Responsibilities Task Force (Box 150, 151, 152, 153, 209, 226). RAC Library: 337.1 USH.
- 26. Trilateral Security: Defense and Arms Control Policies in the 1980s. The Trilateral Commission (© 1983). Gerard L. Smith, Paolo Vittorelli and Kiichi Saeki. ISBN: 0-930503-19-8. 106 pp. Related Archival Material: Trilateral Security Task Force (Box 153, 154, 155). RAC Library: 355 SMI.
- 27. Facilitating Development in a Changing Third World: Trade, Finance, Aid The Trilateral Commission (© 1983). Takeshi Watanabe, Jacques Lesourne and Robert S. McNamara. ISBN: 0-930503-18-X. 126 pp. Related Archival Material: Strategies for Assistance to Developing Countries Task Force (Box 155, 156, 157, 226). RAC Library: 338.91 WAT.
- 28. Democracy Must Work: A Trilateral Agenda for the Decade Trilateral Commission © 1984, New York University Press. David Owen, Zbigniew Brzezinski and Saburo Okita. ISBN: 0-8147-6161-5. 88 pp. Related Archival Material: Box 158, 159, 209. RAC Library: 337 OWE.
- 29. Agricultural Policy & Trade: Adjusting Domestic Programs in an International Framework Trilateral Commission © 1985, New York University Press. D. Gale Johnson, Kenzo Hemmi and Pierre Lardinois. ISBN: 0-8147-4168-1. 132 pp. Related Archival Material: Box 160, 161, 162, 163, 209. RAC Library: 338.1 JOH.
- 30. East Asian Security & The Trilateral Countries Trilateral Commission © 1985, New York University Press. Masashi Nishihara. ISBN: 0-8147-5759-6. 111 pp. Related Archival Material: Box 163, 209. RAC Library: 355 SMI.
- 31. Prospects for East-West Relations The Trilateral Commission (© 1986). William G. Hyland, Karl Kaiser and Hiroshi Kimura. ISBN: 0-930503-00-7. 52 pp. Related Archival Material: Box 163, 164, 209.
- 32. Conditions for Partnership in International Economic Management The Trilateral Commission (© 1986). C. Fred Bergsten, Etienne Davignon and Isamu Miyazaki. ISBN: 0-930503-01-5. 56 pp. Related Archival Material: Box 165, 166, 209.
- 33. Restoring Growth in the Debt-Laden Third World The Trilateral Commission (© 1987). Martin Feldstein, Hervé de Carmoy, Koei Narusawa and Paul R. Krugman. ISBN: 0-930503-02-3. 82 pp. Related Archival Material: Box 166, 167, 168, 169, 170, 209.
- 34. Science and Technology in Trilateral Relations: Competition and Cooperation The Trilateral Commission (© 1988, in draft form). Takashi Mukaibo, Harold Brown and Luis Solana. Related Archival Material: Box 170, 171, 172, 173, 209.
- 35. East Asia in Transition: Challenges for the Trilateral Countries The Trilateral Commission (© 1988). Richard C. Holbrooke, Roderick MacFarquhar and Kazuo Nukazawa. ISBN: 0-930503-04-X. 80 pp. Related Archival Material: Box 173, 173A, 209.
- 36. East-West Relations The Trilateral Commission (© 1989). Valéry Giscard d'Estaing, Yasuhiro Nakasone and Henry Kissinger. ISBN: 0-930503-06-6. 23 pp. Related Archival Material: Box 174, 175, 176, 177, 209.
- 37. International Financial Integration: The Policy Challenges The Trilateral Commission (© 1989). Shijuro Ogata, Richard N. Cooper and Horst Schulmann. ISBN: 0-930503-07-4. 28 pp. Related Archival Material: Box 177A, 178, 209.
- 38. The Israeli-Palestinian Issue The Trilateral Commission (© 1990). Garret FitzGerald. ISBN: 0-930503-66-X. 42 pp. Related Archival Material: Box 179, 209.

- 39. Latin America at a Crossroads: The Challenge to the Trilateral Countries The Trilateral Commission (© 1990). George W. Landau, Julio Feo and Akio Hosono. ISBN: 0-930503-62-7. 56 pp. Related Archival Material: Box 180, 181, 182, 209.
- 40. Beyond Interdependence: The Meshing of the World's Economy and the Earth's Ecology Jim MacNeill © 1991, Oxford University Press. ISBN: 0-19-507126-3. 192 pp. Related Archival Material: Box 184, 185, 209.
- 41. Global Cooperation After the Cold War: A Reassessment of Trilateralism The Trilateral Commission (© 1991). Joseph S. Nye, Jr., Kurt Biedenkopf and Motoo Shiina. ISBN: 0-930503-67-8. 64 pp. Related Archival Material: Box 186, 209.
- 42. Regionalism in a Converging World The Trilateral Commission (© 1992). Toyoo Gyohten. ISBN: 0-930503-68-6. 16 pp. Related Archival Material: 209.
- 43. Keeping the Peace in the Post-Cold War Era: Strengthening Multilateral Peacekeeping The Trilateral Commission (© 1993). John Roper, Masashi Nishihara, Olara Otunnu and Enid Schoettle. ISBN: 0-930503-70-8. 101 pp. Related Archival Material: Box 183, 186, 187, 188, 209.
- 44. International Migration Challenges in a New Era The Trilateral Commission (© 1993). Doris Meissner, Robert D. Hormats, Antonio Garrigues Walker and Shijuro Ogata. ISBN: 0-930503-69-4. 116 pp. Related Archival Material: Migration and Refugees Working Group (Box 189, 190, 191, 192, 209).

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- 45. An Emerging China in a World of Interdependence The Trilateral Commission (© 1994). Yoichi Funabashi, Michel Oksenberg and Heinrich Weiss. ISBN: 0-930503-71-6. 84 pp. Related Archival Material: Box 193, 194, 195, 209.
- 46. Engaging Russia The Trilateral Commission (© 1995). Robert D. Blackwill, Rodric Braithwaite and Akihiko Tanaka. ISBN: 930503-72-4. 139 pp. Related Archival Material: Box 195, 196, 197, 209.
- 47. Revitalizing Trilateral Democracies The Trilateral Commission (© 1995, in draft form only). Robert D. Putnam, Jean-Claude Casanova and Seizaburo Sato. Related Archival Material: Box 198, 199, 209.
- 48. Maintaining Energy Security in a Global Context The Trilateral Commission (© 1996). William F. Martin, Ryukichi Imai and Helga Steeg. ISBN: 0-930503-73-2. 117 pp. Related Archival Material: Box 200, 201, 202, 203, 209.
- 49. Globalization and Trilateral Labor Markets: Evidence and Implications The Trilateral Commission (© 1996). Niels Thygesen, Yutaka Kosai and Robert Z. Lawrence. ISBN: 0-930503-74-0. 112 pp. Related Archival Material: Box 203, 204, 209.
- 50. Managing the International System Over the Next Ten Years: Three Essays The Trilateral Commission (© 1997). Bill Emmott, Koji Watanabe and Paul Wolfowitz. ISBN: 0-930503-76-7. 62 pp. Related Archival Material: Box 204, 205, 209.
- 51. Community-Building With Pacific Asia The Trilateral Commission (© 1997). Charles E. Morrison, Akira Kojima and Hanns W. Maull. ISBN: 0-930503-75-9. 123 pp. Related Archival Material: Box 205, 206, 207, 209.
- 52. Advancing Common Purposes in the Broad Middle East The Trilateral Commission (1998). Robert H. Pelletreau, Reinhard Schlagintweit, Yoshiji Nogami and Dominique Moïsi. ISBN: 0-930503-77-5. 30 pp. Related Archival Material: 208.

- 53. 21st Century Strategies of the Trilateral Countries: In Concert or Conflict? The Trilateral Commission (1999). Robert Zoellick, Peter D. Sutherland and Hisashi Owada. ISBN: 0-930503-78-3. 66 pp. Related Archival Material: Box 209.
- 54. The New Central Asia: In Search of Stability The Trilateral Commission (2000). Alexander Rahr, Sherman Garnett and Koji Watanabe. ISBN: 0-930503-79-1. 79 pp. Related Archival Material: Box 209.
- 55. East Asia and The International System The Trilateral Commission (2001). Coordinator: Charles E. Morrison. Other Authors: Wendy K. Dobson, Michel Oksenberg, Hisashi Owada, Hadi Soesastro. Study Group chair: Tadashi Yamamoto. ISBN: 0-930503-80-5. 88 pp. Related Archival Material: Box 209.
- 56. Addressing The New International Terrorism: Prevention, Intervention and Multilateral Cooperation The Trilateral Commission (2003). Authors: Joseph S. Nye, Jr., Yukio Satoh and Paul Wilkinson. ISBN: 0-930503-81-6. 31pp. Related Archival Material: Not contained in collection.
- 57. The "Democracy Deficit" in the Global Economy: Enhancing the Legitimacy and Accountability of Global Institutions The Trilateral Commission (2003). Authors: Joseph S. Nye, Jr. and others. ISBN: 0-930503-84-8. 96pp. Related Archival Material: Not contained in collection.
- 58. The New Challenges to International, National and Human Security Policy The Trilateral Commission (2004). Anne-Marie Slaughter, Carl Bildt and Kazuo Ogura. ISBN: 0-930503-86-4. 66 pp. Related Archival Material: Not contained in collection.
- 59. Engaging with Russia: The Next Phase The Trilateral Commission (2006). Roderic Lyne, Strobe Talbott and Koji Watanabe. ISBN: 0-0-930503-87-2; 978-0-930503-87-1. 192 pp. Related Archival Material: Not contained in collection.
- 60. Nuclear Proliferation: Risk and Responsibility The Trilateral Commission (2006). Graham Allison, Hervé de Carmoy, Thérèse Delpech, and Chung Min Lee. Foreword by Henry Kissinger and Comment by Pierre Goldschmidt. ISBN-10: 0-930503-88-0; ISBN-13: 978-0-930503-88-8. 133 pp. Related Archival Material: Not contained in collection.
- 61. Energy Security and Climate Change The Trilateral Commission (2007). John Deutch, Anne Lauvergeon, and Widhyawan Prawiraatmadja. ISBN-13: 978-0-930503-90-1. 91 pp. Related Archival Material: Not contained in collection.
- 62. Engaging Iran and Building Peace in the Persian Gulf Region The Trilateral Commission (2008). Volker Perthes, Ray Takeyh and Hitoshi Tanaka. ISBN: 978-0-930503-91-8. 115 pp. Related Archival Material: Not contained in collection.
- 63. The Global Economic Crisis The Trilateral Commission (2011). E. Gerald Corrigan, Sir Callum McCarthy, Naoki Tanaka, Paul A. Volcker, and Bill Emmott. ISBN: 978-0-930503-93-2. 64 pp. Related Archival Material: Not contained in collection.
- 64. Nuclear Disarmament and Nonproliferation The Trilateral Commission (2011). Harold Brown, Graham Allison, Gilles Andréani, Kim Sung-han, Sergei Karaganov, Ariel E. Levite, Masashi Nishihara and Rajiv Sikri. ISBN: 978-0-930503-94-9. 120 pp. Related Archival Material: Not contained in collection.

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Scope and Contents

The Publications series contains documentation of the Commission's principal publication Trialogue, as well as the Commission's Annual Reports, 1974-1991, and a limited selection of publication distribution files.

Trialogue serves as the Commission's bulletin or newsletter including documentation of the Annual Meeting, other reports, speeches, and relevant policy discussions. Trialogue began as a mimeographed bulletin circulated to members and friends. It became a printed affair in 1975. With Francois Sauzey as its editor it grew to a substantial

magazine with one issue each year covering the annual meeting of the Commission and other issues each covering specific topics. But its subscriber base was not large enough to sustain an expanded publication schedule. In mid-1984, after Sauzey left the staff, Trialogue shifted to producing only one issue each year covering the annual plenary meeting. There were two special issues in the 1990s – a compilation of the Working Group papers in 1992, and the Commission's 25th Anniversary in 1998 (with Sauzey returning as its editor).

Arrangement

The Trialogue records are loosely arranged by Issue Number, 1-54 (1973-2000).

Scope and Contents

Some issues of Trialogue have related files, correspondence and work product within the collection. Many issues are represented only by a copy of the final publication. Final publications are available in Boxes 220-223.

Archival material related to Issue 4 is in Box 340 only. No final publication copy of Issue 4 is available.

Scope and Contents

Francois Sauzey Files – Sauzey was a member of the Commission's New York staff from mid-1976 through mid-1984. His primary responsibility was to act as editor of Trialogue. Sauzey also handled much of the Commission's public relations. In addition to Sauzey's Trialogue and public relations records, his files also contain meeting records and correspondence from his time with the Commission.

Scope and Contents

Trilateral Commission - Trialogue Issues

- T1. Trialogue: A Bulletin Of North American-European-Japanese Affairs: Oct. 1973. The Trilateral Commission (© 1973). Ed: Michael J. Sodaro. 6pp. Related Archival Material: Box 210, 336.
- T2. Trialogue: A Bulletin Of North American-European-Japanese Affairs: Nov 1973. (Includes "Statement Of Purposes" Of The Trilateral Commission). The Trilateral Commission (© 1973). Ed: Michael J. Sodaro. Related Archival Material: Box 210, 220.
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box 239A

folder 3841

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Brookings, 1993-1994

box 239A

folder 3842

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Rohesia Hamilton Metcalfe Files - Publications Distribution - T47

box 239A

folder 3843

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Rohesia Hamilton Metcalfe Files - Publications Distribution - China Report, 1994

box 239A

folder 3844

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1994 October-December

box 239A

folder 3845

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1994 April-June

box 239A

folder 3846

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1994 January-March

box 239A

folder 3847

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub-Dead Invoices

box 239A

folder 3848

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Old Versions of Forms

box 239A

folder 3849

Conditions Governing Access note:

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Subscribers Prior to Reconstruction

box 239A

folder 3850

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Old Subsriber Lists

box 239A

folder 3851

Conditions Governing Access note:

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Subscriber List, 19941993-March November

box 239A

folder 3852

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Subscriber List, 1994 April-May

box 239A

folder 3853

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Old Subscriber List, Pre-April 30, 1995

box 239A

folder 3854

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Subscribers as of February 1, 1993

box 239A

folder 3855

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Book Orders Shipped, 1993

box 239A

folder 3856

Conditions Governing Access note:

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Brookings Flier Mailing, 1993 December 3

box 239A

folder 3857

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box 239A

folder 3858

Conditions Governing Access note:

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Rohesia Hamilton Metcalfe Files - Publications Distribution - In House Mailing Lists, 1993

box 239A

folder 3859

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Capital City Mailing, 1993 August

box 239A

folder 3860

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Migration/Peacekeeping/Regionalism Subscriber Mailings, 1993

box 239A

folder 3861

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Mailing, 1993 February

box 239A

folder 3862

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Working Group Papers and Complimentary Respondents and Target Mailing

box 239A

folder 3863

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Subscribers. 1994

box 239A

folder 3864

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Book Orders Shipped, 1992

box 239A

folder 3865

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Target Mailing, 1992

box 239A

folder 3866

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Complimentary Query, 1992

box 239A

folder 3867

Conditions Governing Access note:

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Subscriber Mailing, 1992 October 23

box 239A

folder 3868

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Rohesia Hamilton Metcalfe Files - Publications Distribution -Environment, 1991 box 239A

folder 3869

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Rohesia Hamilton Metcalfe Files - Publications Distribution - Subscriber and PS Lists, 1995 November 29

box 239B

folder 3870

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box 239B

folder 3871

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Rohesia Hamilton Metcalfe Files - Publications Distribution - T48 - Comp and Target, 1995

box 239B

folder 3872

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Rohesia Hamilton Metcalfe Files - Publications Distribution -

box 239B

folder 3873

Target - Russia Flier, 1995 August 16 Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up Mailed, 1995 October

box 239B

folder 3874

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up Mailed, 1995 July-September

box 239B

folder 3875

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - T48 Mailings, 1995 August

box 239B

folder 3876

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Russia Report

box 239B

folder 3877

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - T49

box 239B

folder 3878

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Democracy Reports - Mailings to Subscribers

box 239B

folder 3879

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Mailings, 1995

box 239B

folder 3880

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Energy Report, 1996 September

box 239B

folder 3881

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Energy Report

box 239B

folder 3882

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Globalization Report - Mailings, 1996 December

box 239B

folder 3883

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Globalization Report

box 239B

folder 3884

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1996 January-March

box 239B

folder 3885

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1996 April-June

box 239B

folder 3886

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1996 July-September

box 239B

folder 3887

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1996 October-December

box 239B

folder 3888

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Subscribers, 1995

box 239B

folder 3889

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1995 April-June

box 239B

folder 3890

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1995 February

box 239B

folder 3891

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Sub/SO Paid Up and Mailed, 1995 January

box 239B

folder 3892

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Renewal Notices Sent, 1995

box 239B

folder 3893

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Publications Distribution - Mailing Memos, 1992-1997

box 239B

folder 3894

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Miscellaneous Correspondence, 1996 box 239B

folder 3895

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Miscellaneous Correspondence, 1995 box 239B

folder 3896

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Perry Financials

box 239B

folder 3897

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Rohesia Hamilton Metcalfe Files - Perry Fundraising

box 239B

folder 3898

Conditions Governing Access note:

Conditions Governing Access note

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Membership, 1978-1980s

Physical Description: 1 Cubic Feet Boxes 240-241.

Scope and Contents

When the Trilateral Commission was initially established, the intention had been to have an equal number of members from each of the three regions. Initial membership consisted of approximately 190 members. 1. North America (United States and Canada); 2. Europe (Belgium, Denmark, France, Ireland, Italy, Luxembourg, Netherlands, Norway, U.K., West Germany); 3. Japan.

Around 1980, membership ceilings were imposed for the three regions. These ceilings have been periodically raised as new countries are added.

Membership ceilings as of 2011 are: North America – 120 (87 US, 20 Canada, 13 Mexico). Europe – 160 (20 members each for Germany, France, Italy, U.K.)(14 Spain), (The remaining national quotas range from 4 to 9). Pacific Asian – 100+ In 2000, the Japanese group of 85 members was expanded and restructured. The new configuration is 57 Japan, 15 Korea, 8 Australia & New Zealand, 16 from 5 ASEAN Countries (Indonesia, Malaysia, Philippines, Singapore and Thailand). By 2008, the Pacific Asian group was comprised of more than 100 members. Individuals from Taiwan, Hong Kong and the People's Republic of China have also participated.

Membership is by invitation. For the North American group, invitations are decided upon by the Executive Committee, on the basis of recommendations by members and staff. Members are generally corporate, political, educational and non-profit leaders including prominent businessmen, journalists, academicians, non-profit

executives, union and labor leaders and politicians. New members are chosen on a national basis. Membership procedures differ slightly depending on the national region. Members who accept positions in the executive branch of their government must forfeit their Commission membership.

The Trilateral Commission archives does not contain much documentation of the Commission's membership. Most North American membership files remain at the North American Office in Washington, D.C. Membership files for other regions are at their respective offices.

Title/Description	Instances	
Membership - Japanese, 1975-1986	box 240	folder 2609
Membership - European, 1977-1986	box 240	folder 2610
Member Participation, 1975-1986	box 240	folder 2611
U.S. Membership Matters, 1975-1986	box 240	folder 2612
Membership, 1973-1995	box 240	folder 2613
Membership, 1996-2000	box 240	folder 2613A
Japanese Commissioners, 1973-1990	box 240	folder 2614
Early European Membership, 1972-1979	box 240	folder 2615
European Membership Matters, 1979-1991	box 241	folder 2616
European Membership Matters, 1996-1998	box 241	folder 2616A
European Membership Matters, 1973-1981	box 241	folder 2617
Membership, 1984	box 241	folder 2618
Printed Membership Lists, Corporate Sponsors (and Task Force Brochure), 19851978-1981	box 241	folder 2619
TC Membership Breakdown by Location and Occupation, 1981-1984	box 241	folder 2620
Membership, 1979-1980	box 241	folder 2621
Membership, Post-March 1985, 1985-1986	box 241	folder 2622

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Officer's Files, 1974-1998

Physical Description: 50 Cubic Feet Boxes 241-310.

Scope and Contents

Leadership of the Trilateral Commission is composed of: 1. Regional Chairman (one from each of the three regions); 2. Deputy Chairman; 3. Directors; 4. Executive Committee (36 other members, exact total of membership fluctuates).

North American Chairmen: Gerard C. Smith, 1973-1977 (from establishment in 1973-mid 1977); David Rockefeller, 1977-1991 (also Founder and Honorary North American chairman); Paul A. Volcker, 1991-2001 (also Honorary North American Chairman); Thomas S. Foley, 2001-2008; Joseph S. Nye, Jr., 2009-.

European Chairmen: Max Kohnstamm, 1973-1976; Georges Berthoin, 1976-1992 (also Honorary European Chairman); Otto Graf Lambsdorff, 1992-2001 (also Honorary European Chairman); Peter Sutherland, 2001-2010 (also Honary European Chairman); Mario Monti, 2010-.

Japanese Chairmen: Takeshi Watanabe, 1973-1985; Isamu Yamashita, 1985-1992; Akio Morita, 1992-1993; Kiichi Miyazawa, Acting Chairmen, 1993-1997; Yotaro Kobayashi, Current (Pacific Asian Chairman).

Arrangement

Records are primarily arranged alphabetically, by the last name of the officer. 1. Zbigniew Brzezinski - Director of the Trilateral Commission from its inception in 1973 through mid-1976. In 1975-1976 Brzezinski served part-time and Christopher Makins was Deputy Director. Archival holdings include chronological files, January 1975-June 1976.

- 2. George S. Franklin North American Secretary from mid 1973 through 1976. Franklin served as the Commission's Coordinator from early 1977 through mid- 1982. Archival holdings are primarily chronological files, August 1974-1994 and a selection of alphabetical files.
- 3. Charles B. Heck Joined the Commission staff in 1974 as assistant to the Director (Zbigniew Brzezinski). In 1976 Heck became Deputy North American Secretary, then North American Secretary (1977-1981) and North American Director (1982-2001). Charles Heck was also editor of the Task Force reports from 1974-1991. Archival holdings are primarily meeting records and chronological files 1974-1998. The collection also holds a limited selection of office records created by assistants to Charles Heck including: Catherine Katin (Assistant to Charles Heck, 1977-1979); Daniel Newman (Assistant to Charles Heck, 1981-1984); and Erna Prickett Adelson (Assistant to Charles Heck, 1979-1981).
- 4. Christopher Makins Trilateral Commission Deputy Director, August 1975-June 1976. Makins began his career in the British diplomatic service with posts in London, Paris, Washington, D.C. and others. He then shifted his focus to U.S/European relations with appointments in organizations including, but not limited to: the Atlantic Council of the United States, the Aspen Institute, the German Marshall Fund and the Carnegie Endowment for International Peace. Makins served the Trilateral Commission in a variety of capacities, most notably as Deputy Director. Archival holdings include chronological files from August 1975-June 1976.
- 5. David Rockefeller Founder and North American Chairman, 1977-1991. David Rockefeller served as Chairman and Chief Executive Officer of Chase Manhattan Bank (now J.P. Morgan Chase Bank), from 1969-1980. Rockefeller relinquished his chairmanship of Chase Manhattan Bank in 1981. Archival holdings include chronological files, 1985-1998, and a selection of speeches, 1977-1980.
- 6. Gerard C. Smith Before becoming Trilateral Commission North American Chairman in 1973, Smith served as Director of the Arms Control and Disarmament Agency, and Chief United States negotiator of the Strategic Arms Limitation (SALT I) talks, which led to the Antiballistic Missile (ABM) Treaty of 1972. In mid-1977, he relinquished his Commission chairmanship to become Ambassador for Non-Proliferation Issues in the Carter administration. Smith had his office in Washington D.C. while the Trilateral Commission Director and North American staff were in New York. The Smith files represented in the collection were shipped to New York after Smith's chairmanship had concluded.
- 7. Paul A.Volcker North American Chairman, 1991-2001. Paul Volcker served as Chairman of the Board of Governors of the Federal Reserve System from August 1979-August 1987. Archival holdings are chronological files, 1991-1998.

Related Materials:

Related Materials

Documentation of the correspondence and activities of the Commission's officers is prevalent throughout the Trilateral Commission archives. Users of Series 5 are advised to also consider Series 6 Office Files, particularly the Early Office files.

Existence and Location of Copies:

Existence and Location of Copies

Microfilm copies of portions of the Zbigniew Brzezinski Files (Box 241A), Gerard C. Smith Files (Box 308B-P), and Trilateral Commission Early Correspondence, 1972-1975 (Box 310A-B) are available at the Jimmy Carter Library, Atlanta, GA.

Title/Description	Instances	
Zbigniew Brzezinski Chronological Files, 1975 January	box 241A	folder 4117
Conditions Governing Access note:		
Conditions Governing Access note		
CLOSED to scholarly research due to preservation concerns.		
Zbigniew Brzezinski Chronological Files, 1975 February	box 241A	folder 4118
Conditions Governing Access note: Conditions Governing Access note		
CLOSED to scholarly research due to preservation concerns.		
Zbigniew Brzezinski Chronological Files, 1975 March	box 241A	folder 4119
Conditions Governing Access note: Conditions Governing Access note		
CLOSED to scholarly research due to preservation concerns.		
Zbigniew Brzezinski Chronological Files, 1975 April	box 241A	folder 4120
Conditions Governing Access note:		
Conditions Governing Access note		
CLOSED to scholarly research due to preservation concerns.		
Zbigniew Brzezinski Chronological Files, 1975 May	box 241A	folder 4121
Conditions Governing Access note:		

CLOSED to scholarly research due to preservation concerns.

Zbigniew Brzezinski Chronological Files, 1975 June	box 241A	folder 4122	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1975 July	box 241A	folder 4123	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1975 August	box 241A	folder 4124	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1975 September	box 241A	folder 4125	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1975 October	box 241A	folder 4126	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1975 November	box 241A	folder 4127	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			

Conditions Governing Access note:

Zbigniew Brzezinski Chronological Files, 1975 December

box 241A

folder 4128

CLOSED to scholarly research due to preservation concerns.

Zbigniew Brzezinski Chronological Files, 1976 January	box 241A	folder 4129	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1976 February	box 241A	folder 4130	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1976 March	box 241A	folder 4131	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1976 April	box 241A	folder 4132	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1976 May	box 241A	folder 4133	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
Zbigniew Brzezinski Chronological Files, 1976 June	box 241A	folder 4134	
Conditions Governing Access note: Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			

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Zbigniew Brzezinski - Correspondence, 1976

Conditions Governing Access note:

box 241A

folder 4135

CLOSED to scholarly research due to preservation concerns.

Zbigniew Brzezinski - Travel

box 241A

folder 4136

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

box 241A

folder 4137

Zbigniew Brzezinski - Expense Reports

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

box 241A

folder 4138

Zbigniew Brzezinski - Invitations Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Zbigniew Brzezinski - Mailing Lists and Salutations

box 241A

folder 4139

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Zbigniew Brzezinski - Mid Atlantic Clubs

box 241A

folder 4140

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Zbigniew Brzezinski - Correspondence with Commissioners

box 241A

folder 4141

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

George S. Franklin

Title/Description

Instances

George Franklin Chronological Files		
George Franklin Chronological Files, 1974 July	box 242	folder 2623
George Franklin Chronological Files, 1974 August	box 242	folder 2623A
George Franklin Chronological Files, 1974 September	box 242	folder 2624
George Franklin Chronological Files, 1974 October	box 242	folder 2625
George Franklin Chronological Files, 1974 November	box 242	folder 2626
George Franklin Chronological Files, 1974 December	box 242	folder 2627
George Franklin Chronological Files, 1975 January-March	box 243	folder 2628
George Franklin Chronological Files, 1975 April-June	box 243	folder 2629
George Franklin Chronological Files, 1975 July	box 244	folder 2630
George Franklin Chronological Files, 1975 August	box 244	folder 2631
George Franklin Chronological Files, 1975 September	box 244	folder 2632
George Franklin Chronological Files, 1975 October	box 244	folder 2633
George Franklin Chronological Files, 1975 November	box 244	folder 2634
George Franklin Chronological Files, 1975 December	box 244	folder 2635
George Franklin Chronological Files, 1976 January	box 244	folder 2636
George Franklin Chronological Files, 1976 February	box 245	folder 2637
George Franklin Chronological Files, 1976 March	box 245	folder 2638
George Franklin Chronological Files, 1976 April	box 245	folder 2639
George Franklin Chronological Files, 1976 May-July	box 245	folder 2640
George Franklin Chronological Files, 1976 August-September	box 246	folder 2641
George Franklin Chronological Files, 1976 October	box 246	folder 2641A
George Franklin Chronological Files, 1976 November	box 246	folder 2642
George Franklin Chronological Files, 1976 December	box 247	folder 2643
George Franklin Correspondence with Commissioner and Staff, 1976	box 247	folder 2644
George Franklin Correspondence - Impact, 1976	box 247	folder 2645
George Franklin Italian Trip Bills, 1976	box 247	folder 2646
George Franklin Chronological Files, 1977 January	box 248	folder 2647
George Franklin Chronological Files, 1977 February	box 248	folder 2648
George Franklin Chronological Files, 1977 March	box 248	folder 2649
George Franklin Chronological Files, 1977 April	box 248	folder 2650
George Franklin Chronological Files, 1977 May	box 249	folder 2651

George Franklin Chronological Files, 1977 June	box 249	folder 2652
George Franklin Chronological Files, 1977 July	box 249	folder 2653
George Franklin Chronological Files, 1977 August	box 249	folder 2654
George Franklin Chronological Files, 1977 September	box 249	folder 2655
George Franklin Chronological Files, 1977 October	box 250	folder 2656
George Franklin Chronological Files, 1977 November	box 250	folder 2657
George Franklin Chronological Files, 1977 December	box 250	folder 2658
George Franklin Chronological Files, 1978 January	box 251	folder 2659
George Franklin Chronological Files, 1978 February	box 251	folder 2660
George Franklin Chronological Files, 1978 March	box 251	folder 2661
George Franklin Chronological Files, 1978 April	box 251	folder 2662
George Franklin Chronological Files, 1978 May	box 252	folder 2663
George Franklin Chronological Files, 1978 June	box 252	folder 2664
George Franklin Chronological Files, 1978 July	box 252	folder 2665
George Franklin Chronological Files, 1978 August	box 252	folder 2666
George Franklin Chronological Files, 1978 September	box 252	folder 2667
George Franklin Chronological Files, 1978 October	box 253	folder 2668
George Franklin Chronological Files, 1978 November	box 253	folder 2669
George Franklin Chronological Files, 1978 December	box 253	folder 2670
George Franklin Chronological Files, 1979 January	box 254	folder 2671
George Franklin Chronological Files, 1979-1981	box 254	folder 2671A
Conditions Governing Access note:		
Conditions Governing Access note		
Permanently Restricted - Confidential Material - Personnel		
George Franklin Chronological Files, 1979 February	box 254	folder 2672
George Franklin Chronological Files, 1979 March	box 254	folder 2673
George Franklin Chronological Files, 1979 April	box 255	folder 2674
George Franklin Chronological Files, 1979 May	box 255	folder 2675
George Franklin Chronological Files, 1979 June	box 255	folder 2676
George Franklin Chronological Files, 1979 July	box 255	folder 2677
George Franklin Chronological Files, 1979 August	box 256	folder 2678
George Franklin Chronological Files 1979 September		

George Franklin Chronological Files, 1979 September

	box 256	folder 2679	
George Franklin Chronological Files, 1979 October	box 256	folder 2680	_
George Franklin Chronological Files, 1979 November	box 256	folder 2681	_
George Franklin Chronological Files, 1979 December	box 256	folder 2682	_
George Franklin Chronological Files, 1980 January	box 257	folder 2683	_
George Franklin Chronological Files, 1980 February	box 257	folder 2684	_
George Franklin Chronological Files, 1980 March	box 257	folder 2685	_
George Franklin Chronological Files, 1980 April	box 257	folder 2686	_
George Franklin Chronological Files, 1980 May	box 257	folder 2687	_
George Franklin Chronological Files, 1980 June	box 257	folder 2688	_
George Franklin Chronological Files, 1980 July	box 257	folder 2689	_
George Franklin Chronological Files, 1980 August	box 257	folder 2690	_
George Franklin Chronological Files, 1980 September	box 258	folder 2691	_
George Franklin Chronological Files, 1980 October	box 258	folder 2692	_
George Franklin Chronological Files, 1980 November	box 258	folder 2693	_
George Franklin Chronological Files, 1980 December	box 258	folder 2694	_
George Franklin Chronological Files, 1981 January	box 258	folder 2695	_
George Franklin Chronological Files, 1981 February	box 258	folder 2696	_
George Franklin Chronological Files, 1981 March	box 258	folder 2697	_
George Franklin Chronological Files, 1981 April	box 258	folder 2698	_
George Franklin Chronological Files, 1981 May	box 259	folder 2699	_
George Franklin Chronological Files, 1981 June	box 259	folder 2700	_
George Franklin Chronological Files, 1981 July	box 259	folder 2701	_
George Franklin Chronological Files, 1981 August	box 259	folder 2702	_
George Franklin Chronological Files, 1979-1981	box 259	folder 2702A	_
Conditions Governing Access note: Conditions Governing Access note			
Permanently Restricted - Confidential Material - Personnel			
George Franklin Chronological Files, 1981 September	box 259	folder 2703	_
George Franklin Chronological Files, 1981 October	box 259	folder 2704	
George Franklin Chronological Files, 1981 November	box 259	folder 2705	
George Franklin Chronological Files, 1981 December	box 259	folder 2706	_

George Franklin Chronological Files, 1982 January	box 260	folder 2707
George Franklin Chronological Files, 1982 February	box 260	folder 2708
George Franklin Chronological Files, 1982 March	box 260	folder 2709
George Franklin Chronological Files, 1982 April	box 260	folder 2710
George Franklin Chronological Files, 1982 May	box 260	folder 2711
George Franklin Chronological Files, 1982 June	box 260	folder 2712
George Franklin Chronological Files, 1982 July	box 260	folder 2713
George Franklin Chronological Files, 1982 August	box 261	folder 2714
George Franklin Chronological Files, 1982 September	box 261	folder 2715
George Franklin Chronological Files, 1982 October	box 261	folder 2716
George Franklin Chronological Files, 1982 November	box 261	folder 2717
George Franklin Chronological Files, 1982 December	box 261	folder 2718
George Franklin Chronological Files, 1983 January	box 261	folder 2719
George Franklin Chronological Files, 1983 February	box 262	folder 2720
George Franklin Chronological Files, 1983 March	box 262	folder 2721
George Franklin Chronological Files, 1983 April	box 262	folder 2722
George Franklin Chronological Files, 1983 May	box 262	folder 2723
George Franklin Chronological Files, 1983 June	box 262	folder 2724
George Franklin Chronological Files, 1983 July	box 262	folder 2725
George Franklin Chronological Files, 1983 August	box 262	folder 2726
George Franklin Chronological Files, 1983 September	box 262	folder 2727
George Franklin Chronological Files, 1983 October	box 263	folder 2728
George Franklin Chronological Files, 1983 November	box 263	folder 2729
George Franklin Chronological Files, 1983 December	box 263	folder 2730
George Franklin - Georges Berthoin/George S. Franklin Meeting, 1981 July 10	box 263	folder 2731
George Franklin - Trip, Los Angeles, 1981 April	box 263	folder 2732
George Franklin - Franklin New York Times Article, 1958	box 263	folder 2732A
George Franklin - Trip - December 9, 1980 - Congressional Committees, 1980 December 9	box 263	folder 2733
George Franklin Chronological Files, 1984 January	box 263A	folder 3899
Conditions Governing Access note:		

CLOSED to scholarly research due to preservation concerns.

George Franklin Chronological Files, 1984 February

box 263A

folder 3900

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

box 263A

folder 3901

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George Franklin Chronological Files, 1984 March

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

George Franklin Chronological Files, 1984 April

box 263A

folder 3902

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

George Franklin Chronological Files, 1984 May

box 263A

folder 3903

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

George Franklin Chronological Files, 1984 June

box 263A

folder 3904

Conditions Governing Access note:

Conditions Governing Access note

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box 263A

folder 3905

George Franklin Chronological Files, 1984 July

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Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

box 263A

folder 3906

George Franklin Chronological Files, 1984 August

Conditions Governing Access note:

CLOSED to scholarly research due to preservation concerns.

concerns.			
George Franklin Chronological Files, 1984 September	box 263A	folder 3907	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1984 October	box 263A	folder 3908	
Conditions Governing Access note:			
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George Franklin Chronological Files, 1984 November	box 263A	folder 3909	
Conditions Governing Access note:			
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CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1984 December	box 263A	folder 3910	
Conditions Governing Access note: Conditions Governing Access note			
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George Franklin Chronological Files, 1985 January	box 263A	folder 3911	
Conditions Governing Access note: Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1985 February	box 263A	folder 3912	
Conditions Governing Access note: Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1985 March	box 263A	folder 3913	

Conditions Governing Access note:

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concerns.			
George Franklin Chronological Files, 1985 April	box 263A	folder 3914	
Conditions Governing Access note:			
Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1985 May	box 263A	folder 3915	
Conditions Governing Access note: Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1985 June	box 263A	folder 3916	
Conditions Governing Access note: Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1985 July	box 263A	folder 3917	
Conditions Governing Access note: Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1985 August	box 263A	folder 3918	
Conditions Governing Access note: Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1985 September	box 263A	folder 3919	
Conditions Governing Access note: Conditions Governing Access note			
CLOSED to scholarly research due to preservation concerns.			
George Franklin Chronological Files, 1985 October	box 263A	folder 3920	

George Franklin Chronological Files, 1986 May

Conditions Governing Access note:

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George Franklin Chronological Files, 1985 November	box 263A	folder 3921	
Conditions Governing Access note:			
Conditions Governing Access note			
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George Franklin Chronological Files, 1985 December	box 263A	folder 3922	
Conditions Governing Access note:			
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George Franklin Chronological Files, 1986 January	box 263A	folder 3923	
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George Franklin Chronological Files, 1986 February	box 263A	folder 3924	
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George Franklin Chronological Files, 1986 March	box 263A	folder 3925	
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George Franklin Chronological Files, 1986 April	box 263A	folder 3926	
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box 263A

folder 3927

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George Franklin Chronological Files, 1986 June	box 263A	folder 3928	
Conditions Governing Access note:			
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George Franklin Chronological Files, 1986 July	box 263A	folder 3929	
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George Franklin Chronological Files, 1986 August	box 263A	folder 3930	
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George Franklin Chronological Files, 1986 September	box 263A	folder 3931	
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George Franklin Chronological Files, 1986 November	box 263B	folder 3933	
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George Franklin Chronological Files, 1986 December	box 263B	folder 3934	

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box 263B folder 3935 George Franklin Chronological Files, 1987 January Conditions Governing Access note: **Conditions Governing Access note** CLOSED to scholarly research due to preservation concerns. folder 3936 box 263B George Franklin Chronological Files, 1987 February **Conditions Governing Access note: Conditions Governing Access note** CLOSED to scholarly research due to preservation concerns. George Franklin Chronological Files, 1987 March box 263B folder 3937 Conditions Governing Access note: **Conditions Governing Access note** CLOSED to scholarly research due to preservation concerns. George Franklin Chronological Files, 1987 April box 263B folder 3938 **Conditions Governing Access note: Conditions Governing Access note** CLOSED to scholarly research due to preservation concerns. box 263B folder 3939 George Franklin Chronological Files, 1987 May Conditions Governing Access note: **Conditions Governing Access note** CLOSED to scholarly research due to preservation concerns. box 263B folder 3940 George Franklin Chronological Files, 1987 June **Conditions Governing Access note: Conditions Governing Access note**

George Franklin Chronological Files, 1987 July

CLOSED to scholarly research due to preservation

box 263B

folder 3941

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Conditions Governing Access note:

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concerns.			
George Franklin Chronological Files, 1987 August	box 263B	folder 3942	
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George Franklin Chronological Files, 1987 September	box 263B	folder 3943	
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George Franklin Chronological Files, 1987 October	box 263B	folder 3944	
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George Franklin Chronological Files, 1987 November	box 263B	folder 3945	
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George Franklin Chronological Files, 1987 December	box 263B	folder 3946	
Conditions Governing Access note: Conditions Governing Access note			
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George Franklin Chronological Files, 1988 January	box 263B	folder 3947	
Conditions Governing Access note: Conditions Governing Access note			
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George Franklin Chronological Files, 1988 February	box 263B	folder 3948	

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George Franklin Chronological Files, 1988 March

box 263B

folder 3949

Conditions Governing Access note:

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box 263B

folder 3950

George Franklin Chronological Files, 1988 April

Conditions Governing Access note:

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box 263B

folder 3951

George Franklin Chronological Files, 1988 May

Conditions Governing Access note

Conditions Governing Access note:

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George Franklin Chronological Files, 1988 June-December

box 263B

folder 3952

Conditions Governing Access note:

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George Franklin Chronological Files, 1989 January-April

box 263B

folder 3953

Conditions Governing Access note:

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George Franklin Chronological Files, 1989 May-August

box 263B

folder 3954

Conditions Governing Access note:

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box 263B

folder 3955

George Franklin Chronological Files, 1989 September-

December

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George Franklin Chronological Files, 1990 January-March

box 263B

folder 3956

folder 3957

Conditions Governing Access note:

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George Franklin Chronological Files, 1990 April-June box 263B

Conditions Governing Access note:

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George Franklin Chronological Files, 1990 July-September box 263B folder 3958

Conditions Governing Access note:

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George Franklin Chronological Files, 1990 October-December box 263B folder 3959

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George Franklin Chronological Files, 1991 January-March box 263B folder 3960

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George Franklin Chronological Files, 1992 box 263B folder 3961

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George Franklin Chronological Files, 1993 box 263B folder 3962

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Charles B. Heck Files - Chronological, 1985 February	box 280	folder 2878
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Charles B. Heck Files - Chronological, 1987 March	box 285	folder 2904
Charles B. Heck Files - Chronological, 1987 April	box 285	folder 2905
Charles B. Heck Files - Chronological, 1987 May	box 286	folder 2906
Charles B. Heck Files - Chronological, 1987 June	box 286	folder 2907
Charles B. Heck Files - Chronological, 1987 July	box 286	folder 2908
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Charles B. Heck Files - Chronological, 1987 September	box 286	folder 2910
Charles B. Heck Files - Chronological, 1987 October	box 286	folder 2911
Charles B. Heck Files - Chronological, 1987 November	box 286A	folder 3968
Conditions Governing Access note: Conditions Governing Access note		
CLOSED to scholarly research due to preservation concerns.		
Charles B. Heck Files - Chronological, 1987 December	box 286A	folder 3969
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Charles B. Heck Files - Chronological, 1991 January	box 286A	folder 3970
Conditions Governing Access note:		

CLOSED to scholarly research due to preservation concerns.

Charles B. Heck Files - Chronological, 1991 February

box 286A

folder 3971

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

box 286A

folder 3972

Charles B. Heck Files - Chronological, 1991 March

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Charles B. Heck Files - Chronological, 1991 April

box 286A

folder 3973

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Charles B. Heck Files - Chronological, 1991 May

box 286A

folder 3974

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Charles B. Heck Files - Chronological, 1991 June

box 286A

folder 3975

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Charles B. Heck Files - Projects - Environmental Project, 1990

box 286A

folder 3976

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Charles B. Heck Files - Projects

box 286A

folder 3977

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Charles B. Heck Files - Chronological, 1988 January	box 287	folder 2912
Charles B. Heck Files - Chronological, 1988 February	box 287	folder 2913
Charles B. Heck Files - Chronological, 1988 March	box 287	folder 2914
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David I Manage		

Daniel J. Newman

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Christopher J. Makins Chronological Files, 1976 January

box 307A

folder 4147

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box 307A

folder 4148

Christopher J. Makins Chronological Files, 1976 February

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Christopher J. Makins Chronological Files, 1976 March

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Conditions Governing Access note

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Christopher J. Makins Chronological Files, 1976 April

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folder 4150

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Christopher J. Makins Chronological Files, 1976 May

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Conditions Governing Access note

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Christopher J. Makins Chronological Files, 1976 June

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Christopher J. Makins - Correspondence, 1976

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David Rockefeller Chronological Files, 1986 January-March

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David Rockefeller Chronological Files, 1986 July-November

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David Rockefeller Chronological Files, 1986 November-December box 308A

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David Rockefeller Chronological Files, 1987 January-September

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Gerard C. Smith

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Gerard C. Smith Files - Meetings - Prof. Brzezinski, Tokyo, 1974 March	box 308I	folder 4055
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This series contains a variety of office files created by the Trilateral Commission (North America) including early correspondence of the Commission's officers, general correspondence, and telexes. Of particular note are the Early Office Files including early organizational records and documentation of periodic reviews of the future of the Commission; relations and a possible merger with the Atlantic Institute; as well as other collaborative efforts. This series also contains a variety of press clippings, publicity and press coverage and publication files.

Existence and Location of Copies:

Existence and Location of Copies

Microfilm copies of portions of the Zbigniew Brzezinski Files (Box 241A), Gerard C. Smith Files (Box 308B-P), and Trilateral Commission Early Correspondence, 1972-1975 (Box 310A-B) are available at the Jimmy Carter Library, Atlanta, GA.

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General Physical Description note:

General Physical Description note

Microfilm copies of portions of the Trilateral Commission Early Correspondence (Box 310A-B) are available at the Jimmy Carter Library, Atlanta, GA.

Conditions Governing Access note:

Conditions Governing Access note

CLOSED to scholarly research due to preservation concerns.

Early Correspondence, 1972-1975

box 310B

General Physical Description note:

General Physical Description note

Microfilm copies of portions of the Trilateral Commission Early Correspondence (Box 310A-B) are available at the Jimmy Carter Library, Atlanta, GA.

Conditions Governing Access note:

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Scope and Contents

Much of the Commission's day-to-day financial material was discarded prior to shipment of the archival records to the Rockefeller Archive Center, and is therefore not contained in the archives of the Trilateral Commission (North America). Financial records documenting activities of the past five years are maintained in the Washington D.C. office

In the Commission's first triennium (July 1973-June 1976) all program expenses were covered out of the North American office in New York. In the second triennium, a system was put in place - termed the "balancing of accounts" - for program expenses to be shared among the three areas and for a coordination contribution to be made by Europe and Japan to North America. Archival holdings are available documenting the balancing of accounts, 1976-1988.

Funding for Commission operations was obtained from corporations and private foundations. Early funding sources documented in the archival collection include, but are not limited to: David Rockefeller, the Kettering Foundation, the Rockefeller Brothers Fund, the Lilly Endowment and the Ford Foundation.

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