



# Ford Foundation records, Office of the President, Office Files of H. Rowan Gaither

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English

Describing Archives: A Content Standard

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## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	Ford Foundation
<b>Title:</b>	Ford Foundation records, Office of the President, Office Files of H. Rowan Gaither
<b>ID:</b>	FA621
<b>Date [inclusive]:</b>	1947-1958
<b>Physical Description:</b>	6.16 Cubic Feet
<b>Language of the Material:</b>	English
<b>Abstract:</b>	<p>The office files of H. Rowan Gaither cover the years 1947 to 1959, with the bulk of the records dating from 1951 to 1956. The arrangement of the records closely follows an outline that was found enclosed with the files. Presumably the outline described the order in which the files were arranged by Gaither's secretary, Ann Eggars. (Archives was unable to locate this outline as of May 1996.) The files consist mainly of correspondence, reports and notes. Records maintained by Gaither pertaining to the 1949 Study Committee, aka the Gaither Committee, were transferred to the record series for the Study Committee. Some material from the Fund for Adult Education (FAE) folders in series II, boxes 2 and 3, was copied and placed in the F AE grant files, P A51 0-0026 and P A530-0206. Speeches, reports and publications were transferred to their respective collections in the Archives. Transfers are noted on cross-reference sheets in Gaither's records. Appendices to this register list Gaither's speeches and reports and other staff and consultant reports that were transferred to the Ford Foundation Archives' Speech Collection and Unpublished Reports Collection.</p>

### Preferred Citation

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## Biographical / Historical

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H. Rowan Gaither, Ford Foundation President from March 1953 to October 1956, also held the following positions in the Foundation:

- 1948-1950 Director, The Study Committee
- 1951 Associate Director
- 1953-1956 President
- 1953-1960 Trustee
- 1956-1958 Chairman, Board of Trustees

H. Rowan Gaither was born on November 23, 1909. He received his A.B. and LL.B. degrees from the University of California, in 1929 and 1933 respectively. He was admitted to the California bar in 1933.

Before coming to the Ford Foundation, Gaither followed careers in law, banking, and public service. From 1933 to 1936, Gaither served as Special Assistant to the General Counsel of the Farm Credit Administration in Washington.

In 1936 he returned to California where he became partner in the San Francisco law firm of Cooley, Crowley & Supple, later Cooley, Crowley & Gaither. From 1942 to 1945 Gaither, on leave from his law firm, served as Assistant Director of the Radiation Laboratory at the Massachusetts Institute of Technology. He was awarded the Presidential Certificate of Merit for his service in this organization.

In 1948, Gaither helped to organize the Rand Corporation, and was appointed Chairman of the Board. In that same year, he was asked by the trustees of the Ford Foundation "to organize and direct a planning study of policy and program for the Foundation." (Report of the Study... 1949, p. 9) Gaither served as Chairman of the Study Committee and Director of the staff of the Committee.

In March 1953, Gaither was appointed President of the Ford Foundation. He served in this position until his resignation on October 1, 1956. On April 22, 1956, Gaither had been named Chairman of the Board of Trustees, a post he held until 1958. Gaither continued to serve as a Ford Foundation trustee until 1960.

During the last year of his life, Gaither was intermittently active in the venture-capital field with the firm of Draper, Gaither and Anderson.

He died on April 6, 1961.

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## Scope and Contents

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The office files of H. Rowan Gaither consist of 5 1/2 linear feet (15 archives boxes) of correspondence, notes and reports. They reflect the early years of the Ford Foundation after its expansion in 1949 from a local Michigan charity to a national and international philanthropic organization. In 1950, the Report of the Study for the Ford Foundation on Policy and Program was issued by the Study Committee, which was chaired by Gaither.

This report proposed five program areas to be the focal points of the Ford Foundation's operations. In 1950, they were adopted by the Foundation Trustees. They were: Area I: The Establishment of Peace; Area II: The Strengthening of Democracy; Area III: The Strengthening of the Economy; Area IV: Education in a Democratic Society; and Area V: Individual Behavior and Human Relations. The Gaither office files focus on the implementation of these five program areas. The records demonstrate the influence of, but do not contain, the records of the Study Committee which constitute a separate record sense.

Program Area One - The Establishment of Peace - was intended to foster international understanding, maintain world peace, and combat communist threats to the western world, by strengthening politically and economically the position of the free world, particularly the uncommitted developing countries. The projects were designed to work toward solutions to these problems and fell under the following categories: Overseas Development, Overseas Training and Research, International Affairs, and the Exchange of Persons. Program Area One records contain material relating to the planning and development of these subdivisions. They are particularly valuable in demonstrating the importance that the Foundation placed on gaining greater knowledge of the Soviet Union. The records also include letters from Douglas Ensminger, the first Ford Foundation representative in India. His correspondence concerns the Foundation's Area One developmental activities in India, which were intended to counterbalance similar assistance from the Soviet Union.

Program Area Two - The Strengthening of Democracy - was designed to safeguard individual civil liberties in a democratic society, and to strengthen the institutions and democratic processes themselves. Program Area Two records include material on the Fund for Adult Education, the Fund for the Republic, and the TV-Radio Workshop.

Program Area Three - The Strengthening of the Economy - was aimed at achieving a productive domestic and world economy in the face of the United States' military and economic commitments abroad and at home. Program Area Three records include material on Resources for the Future.

Program Area Four - Education in a Democratic Society - considered education to be the most important element for the improvement of human welfare and the guarantee of democracy. Program Area Four records include material on the Fund for the Advancement of Education and Intercultural Publications.

Program Area Five - Individual Behavior and Human Relations - addressed the need for knowledge of human behavior and for its application on all program areas of the Foundation. Program Area Five records include material on a controversial grant to the University of Chicago Law School. One purpose of the project was to "study the actual operation of the jury system". In 1954, as part of the research, the

deliberations of a jury in Wichita, Kansas were recorded without the jurors' knowledge. Public outrage resulted and eventually the case was investigated by the United States Senate Sub-Committee on Internal Security. The Ford Foundation received much criticism for having funded the project. This occurrence raised basic policy questions regarding the Foundation's relationship to its grantees, and the limits of Foundation accountability to, and responsibility for, grantee action. The incident and the questions it raised are well documented in the Area Five series.

The Ford Foundation itself came under Congressional investigation during the 1950s. In the wake of the Cox Committee (House Select Committee to Investigate Tax-Exempt Foundations and Comparable Organizations) and Reece Committee (House Special Committee to Investigate Tax-Exempt Foundations) hearings, the Foundation's Board and officers recognized the need to educate the public about the benefits of organized philanthropy and commissioned a study on this subject. The background material for the study is contained in the Program Area Two series. Gaither's files on the Cox and Reece Committees are located in Series VI, Administration, sub series on Public Relations (boxes 11 and 12).

Series VI, Administration, is comprised of five subseries: Personnel; Grant Policies and Procedures; Organization and Administration; Financial and Legal; and Public Relations. The records in this series, especially the Organization and Administration subseries, provide a good source for researchers investigating such topics as institution building and organization and management. This sub series draws on and applies the guidelines set forth by the Study Committee's report. Many reports from this sub series have been transferred to the Archives' Reports Collection. The remaining material complements the reports. The Administration series also contains a file on the financial relationship between the Ford Foundation and the Ford Motor Company during the years 1947 to 1956.

As a whole, Gaither's office files document the Foundation's unique role in the history of philanthropy, conveying the sense of limitless possibility that permeated the Foundation in its early years. They reflect the Foundation's resolve to act as an institution dedicated to promoting the public well-being and contributing to the solution of problems both national and international in scope, completely separate from the United States government.

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## Arrangement

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The office files of H. Rowan Gaither, Office of the President, are divided into eight subject series. Although Gaither did not become President until 1953, the records document his Foundation activities from 1950 to 1959, with the bulk of the records from 1951 to 1956, and include some earlier material, which he inherited from his predecessor, Paul Hoffman. The series are:

I. Area One: The Establishment of Peace II. Area Two: The Strengthening of Democracy III. Area Three: The Strengthening of the Economy IV. Area Four: Education in a Democratic Society V. Area Five: Individual Behavior and Human Relations VI. Administration VII. Non-Program Suggestions VIII. Ford Motor Company Reports

Series I: Area One files (1951-1956). Arranged alphabetically by subject, then chronologically within each subject.

Series II: Area Two files (1949-1956). Four subseries, as follows:

- Program Material (1949-1956). Arranged alphabetically by subject, then chronologically within each subject.
- The Fund for Adult Education (1951-1956). Arranged chronologically.
- The Fund for the Republic (1951-1956). Arranged chronologically.
- TV-Radio Workshop (1953-1956). Arranged chronologically.

Series III: Area Three files (1951-1956). Two subseries, as follows:

- Program Material (1951-1956). Arranged alphabetically by subject, then chronologically within each subject.
- Resources for the Future (1953-1956). Arranged chronologically.

Series IV: Area Four files (1951-1956). Three subseries, as follows:

- Program Material (1951-1956). Arranged alphabetically by subject, then chronologically within each subject.
- The Fund for the Advancement of Education (1951-1956). Arranged chronologically.
- Intercultural Publications (1953-1955). Arranged chronologically.

Series V: Area Five files (1951-1956). Arranged alphabetically by subject, then chronologically within each subject.

Series VI: Administration files (1947-1958). Five subseries, each arranged chronologically, as follows:

- Personnel (1951-1956)
- Grant Policies and Procedures (1952-1956)
- Organization and Administration (1951-1956)
- Financial and Legal (1947-1956)
- Public Relations (1949-1959)

Series VII: Non-Program Suggestions (1952-1956). The material consists of program proposals which were not funded, and funded projects that did not fall under the usual program areas. Arranged alphabetically by subject, then chronologically within each subject.

Series VIII: Ford Motor Company Reports (1946-1955). Annual and financial reports arranged chronologically.

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## Administrative Information

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### Publication Statement

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## Conditions Governing Use

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The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

## Conditions Governing Access

Material more than ten years old is open for scholarly research.

Select individual files are restricted, as noted. Permission to access these files must be obtained from the Ford Foundation before scholarly access is permitted.

## Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

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## Related Materials

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### Separated Materials

Appendix A, B, and C describe materials removed from the original collection by Ford Foundation staff.

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## Controlled Access Headings

- Ford Foundation

## Physical Characteristics and Technical Requirements

Materials requiring specialized equipment for access (film, audio, video, slides) may be restricted from scholarly research dependent on availability of the applicable equipment.

Brittle or damaged items, or materials otherwise in need of preservation care, may be restricted from scholarly research at the discretion of the RAC Head of Archival Services/RAC Head of Reference.

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## Collection Inventory

### Area One: The Establishment of Peace

#### Arrangement

Arranged alphabetically by subject, then chronologically within each subject.

Title/Description	Instances	
CIA [Central Intelligence Agency], 1951 April - 1951 May	box 1	folder 1
<b>Scope and Contents</b>		
Includes correspondence between H. Rowan Gaither, Bernard L. Gladieux, and John B. Howard re: "whether the Ford Foundation could act as a channel for the expenditure of CIA funds". Also includes notes from a April 3, 1951 conference with Walter Bedell "Beetle" Smith and Allen Dulles re: possible projects.		
Dubridge Trip, 1951 August	box 1	folder 2
European Program, 1951 May - 1956 April	box 1	folder 3
General, 1950 - 1951 November	box 1	folder 4
General, 1952 January - 1953 October	box 1	folder 5
General, 1954 January - 1955 December	box 1	folder 6

General, 1956 January - 1956 March	box 1	folder 7
General, 1956 April - 1956 July	box 1	folder 8
Totalitarian Governments Study, 1951 November	box 1	folder 9

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## Area Two: The Strengthening of Democracy

### Program Material, 1949-1956

#### Arrangement

Arranged alphabetically by subject, then chronologically within each subject.

Title/Description	Instances	
Civil Liberties, 1951 August - 1952 March	box 2	folder 10
Civil Liberties, 1952 April - 1953 March	box 2	folder 11
Commission on Public Service, 1953 March - 1953 July	box 2	folder 12
General, 1949 February - 1952 May	box 2	folder 13
General, 1952 June - 1954 July	box 2	folder 14
Government Services, 1950 - 1952 May	box 2	folder 15
Government Services, 1952 June - 1954 August	box 2	folder 16
Hospital Program, 1955 December - 1956 June	box 2	folder 17
Political Process, 1952 September	box 2	folder 18
Race Relations and Minorities, 1951 April - 1952 April	box 2	folder 19
Security-Freedom, 1951 June - 1955 October	box 2	folder 20
Seminar on Freedom, 1951 June - 1951 August	box 2	folder 21
The Study of Philanthropy, [n.d.] - 1955 November	box 2	folder 22
The Study of Philanthropy, 1955 December - 1956 November	box 2	folder 23

### The Fund for Adult Education, 1951-1956

#### Arrangement

Arranged chronologically.

Title/Description	Instances	
The Fund for Adult Education (FAE), 1951 February - 1951 October	box 2	folder 24

The Fund for Adult Education (FAE), 1951 November - 1952 December	box 2	folder 25
The Fund for Adult Education (FAE), 1953 January - 1953 July	box 2	folder 26
The Fund for Adult Education (FAE), 1953 August - 1953 December	box 2	folder 27
The Fund for Adult Education (FAE), 1954 January	box 2	folder 28
The Fund for Adult Education (FAE), 1954 February - 1954 May	box 3	folder 29
The Fund for Adult Education (FAE), 1954 June	box 3	folder 30
The Fund for Adult Education (FAE), 1954 July - 1956 September	box 3	folder 31
Joint Commttee on Adult Education, Study., 1954 August - 1954 December	box 3	folder 32
Joint Commttee on Adult Education, Study., 1955 January - 1955 October	box 3	folder 33
Joint Commttee on Adult Education, Study., 1955 October - 1956 January	box 3	folder 34

## The Fund for the Republic, 1951-1956

### Arrangement

Arranged chronologically.

Title/Description	Instances	
The Fund for the Republic, 1952 September - 1953 June	box 3	folder 35
The Fund for the Republic, 1953 August - 1955 September	box 3	folder 36
The Fund for the Republic, 1955 October - 1955 December	box 3	folder 37
The Fund for the Republic, 1956 January - 1956 August	box 3	folder 38

## TV-Radio Workshop, 1953-1956

### Arrangement

Arranged chronologically.

Title/Description	Instances	
TV-Radio Workshop, 1953 April - 1953 October	box 3	folder 39
TV-Radio Workshop, 1953 November - 1953 December	box 3	folder 40
TV-Radio Workshop, 1954 March - 1955 April	box 3	folder 41
TV-Radio Workshop, 1955 June - 1956 June	box 3	folder 42

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## Area Three: The Strengthening of the Economy

### Program Material, 1951-1956

#### Arrangement

Arranged alphabetically by subject, then chronologically within each subject.

Title/Description	Instances	
Business Administration, 1952 June - 1953 November	box 4	folder 43
Cambridge Institute, 1951 February - 1953 March	box 4	folder 44
Conservation-Resources Development, 1952 March - 1953 January	box 4	folder 45
General, 1951 January - 1952 September	box 4	folder 46
General, 1953 January - 1956 January	box 4	folder 47
Labor-Management, 1951 May - 1952 January	box 4	folder 48

### Resources for the Future, 1953-1956

#### Arrangement

Arranged chronologically.

Title/Description	Instances	
Resources for the Future, 1953 March - 1953 September	box 4	folder 49
Resources for the Future, 1953 October - 1953 December	box 4	folder 50
Resources for the Future, 1954 January - 1956 April	box 4	folder 51

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## Area Four: Education in a Democratic Society

### Program Material, 1951-1956

#### Arrangement

Arranged alphabetically by subject, then chronologically within each subject.

Title/Description	Instances	
College Grants-General Support, 1955 April - 1955 December	box 5	folder 52

College Grants-General Support, 1956 March - 1956 August	box 5	folder 53
General, 1950 - 1952 February	box 5	folder 54
General, 1952 May - 1955 October	box 5	folder 55
General, 1956 January - 1956 July	box 5	folder 56
General, 1956 August - 1956 October	box 5	folder 57
Leadership, 1951 May - 1955 April	box 5	folder 58
National Scholarship Program, 1955 March - 1955 May	box 5	folder 59
National Scholarship Program, 1955 June - 1955 October	box 5	folder 60

## **The Fund for the Advancement of Education (TFAE), 1951-1956**

### **Arrangement**

Arranged chronologically.

<b>Title/Description</b>	<b>Instances</b>	
The Fund for the Advancement of Education (TFAE), [n.d.] - 1951 November	box 5	folder 61
The Fund for the Advancement of Education (TFAE), 1952 January - 1953 August	box 5	folder 62
The Fund for the Advancement of Education (TFAE), 1953 September - 1953 December	box 5	folder 63
The Fund for the Advancement of Education (TFAE), 1954 January	box 5	folder 64
The Fund for the Advancement of Education (TFAE), 1954 February - 1954 June	box 6	folder 65
The Fund for the Advancement of Education (TFAE), 1954 July - 1954 September	box 6	folder 66
The Fund for the Advancement of Education (TFAE), 1954 October - 1954 November	box 6	folder 67
The Fund for the Advancement of Education (TFAE), 1954 December - 1956 May	box 6	folder 68
The Fund for the Advancement of Education (TFAE) - Educational TV, 1955 November - 1956 November	box 6	folder 69
The Fund for the Advancement of Education (TFAE) - Center for Contemporary Thought, 1953 April - 1954 January	box 6	folder 70

## **Intercultural Publications, 1953-1955**

**Arrangement**

Arranged chronologically.

<b>Title/Description</b>	<b>Instances</b>	
Intercultural Publications, 1953 February - 1953 June	box 6	folder 71
Intercultural Publications, 1953 July - 1953 December	box 6	folder 72
Intercultural Publications, 1954 February - 1955 January	box 6	folder 73

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**Area Five: Individual Behavior and Human Relations****Arrangement**

Arranged alphabetically by subject, then chronologically within each subject.

<b>Title/Description</b>	<b>Instances</b>	
Program Material - General, [n.d.] - 1951 May	box 7	folder 74
Program Material - General, 1951 May - 1951 December	box 7	folder 75
Program Material - General, 1952 January - 1957 May	box 7	folder 76
Government Contract Research, 1951 June	box 7	folder 77
Hutchins, Robert, 1954 March - 1954 April	box 7	folder 78
Jury Project /University of Chicago, 1955 October	box 7	folder 79

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**Administration****Arrangement**

Five subseries, each arranged chronologically.

**Personnel, 1951-1956**

<b>Title/Description</b>	<b>Instances</b>	
Consultants, 1953 June - 1956 March	box 8	folder 80
Insurance and Medical Coverage, 1954 February - 1955 September	box 8	folder 81
Personnel Policies, 1951 November - 1955 February	box 8	folder 82
Personnel Reports, 1952 April - 1954 April	box 8	folder 83
Personnel Reports, 1954 May - 1955 May		

	box 8	folder 84
Personnel Reports, 1955 August - 1955 December	box 8	folder 85
Personnel Reports, 1952 April - 1955 September	box 8	folder 86

## Grant Policies and Procedures, 1952-1956

Title/Description	Instances	
Accumulation of Income, 1953 May - 1956 May	box 8	folder 87
Invasion of Principal, [n.d.] - 1956 September	box 8	folder 88
President's Discretionary Fund and Officers' Grants, 1952 July - 1954 April	box 8	folder 89
President's Discretionary Fund and Officers' Grants, 1954 May - 1955 March	box 8	folder 90
Program Action Forms, 1955 April - 1956 December	box 8	folder 91
Program Action Forms, 1956 January - 1956 October	box 8	folder 92
Welfare Activities, 1954 June - 1955 March	box 8	folder 93

## Organization and Administration, 1951-1956

Title/Description	Instances	
Administration, 1953 August - 1955 May	box 8	folder 94
Administrative Assignments, 1953 April - 1956 August	box 8	folder 95
Central Secretariat, 1954 March - 1956 October	box 8	folder 96
Division of Responsibilities: Relationship of Funds, 1951 - 1952 May	box 8	folder 97
Division of Responsibilities: Relationship of Funds, 1952 June - 1954 March	box 8	folder 98
Functions of Board Chairman, 1954 January - 1954 December	box 9	folder 99
Functions of Board Chairman, 1955 August - 1958 January	box 9	folder 100
Gould, Laurence, 1954 May - 1957 May	box 9	folder 101
Officers' Meetings, 1954 October - 1955 September	box 9	folder 102
Organization and Administration - General, 1951 April - 1951 November	box 9	folder 103
Organization and Administration - General, 1952 April - 1952 December	box 9	folder 104
Organization and Administration - General, 1953 January - 1953 May	box 9	folder 105
Organization and Administration - General, 1953 June - 1953 October	box 9	folder 106

Organization and Administration - General, 1954 January - 1956	box 9	folder 107
Program Committee, 1954 January - 1954 November	box 9	folder 108
Program Planning, 1950 December - 1955 August	box 9	folder 109
Program Review and Projection, 1953 March - 1954 August	box 9	folder 110
Role of Trustees, 1954 October - 1957 April	box 9	folder 111
Staff Meetings, 1953 July - 1953 December	box 9	folder 112
Stratton, Julius, 1955 December - 1957 June	box 9	folder 113

## Financial and Legal, 1947-1956

Title/Description	Instances	
Accounting Practices, 1953 May - 1955 September	box 10	folder 114
Budget, 1952 December - 1953 December	box 10	folder 115
Budget, 1954 January - 1956 August	box 10	folder 116
Financial and Legal - General, 1953 April - 1956 January	box 10	folder 117
Ford Motor Co. - Correspondence, 1947 November - 1953 March	box 10	folder 118
Ford Motor Co. - Correspondence, 1955 February - 1955 June	box 10	folder 119
Ford Motor Co. - Correspondence, 1955 November	box 10	folder 120
Ford Motor Co. - Correspondence, 1955 December	box 10	folder 121
Ford Motor Co. - Correspondence, 1956 January - 1956 April	box 10	folder 122
Ford Motor Co. - Correspondence, 1956 May - 1956 August	box 10	folder 123
Investments, 1951 May - 1956 February	box 10	folder 124

## Public Relations, 1949-1959

Title/Description	Instances	
American Legion, 1953 September	box 11	folder 125
Annual Report 1953, 1953 March - 1954 December	box 11	folder 126
Annual Report 1954, 1954 October - 1955 June	box 11	folder 127
Annual Report 1955, 1955 December - 1956 March	box 11	folder 128
Cox Committee, 1952 March - 1952 August	box 11	folder 129
Cox Committee, 1952 September - 1952 December	box 11	folder 130
Answers to Questionnaire submitted by Cox Committee, 1952	box 11	folder 130a
Cox Committee, 1953 January - 1954 April	box 11	folder 131
Earl Newsom & Co., 1952 August	box 11	folder 132



Gladieux, Bernard L. , 1950 November - 1954 July	box 11	folder 133
William Greenleaf Manuscript, [The Ford Foundation: The Formative Years], 1951 January - 1959 January	box 11	folder 134
Hearst Press, 1953 July - 1953 September	box 11	folder 135
Rep. Donald L. Jackson, 1953 March - 1953 April	box 11	folder 136
Joint Congressional Committee on Internal Revenue Taxation, 1954 November - 1954 December	box 11	folder 137
Lewis, Fulton, 1952 December - 1953 August	box 11	folder 138
McCarran Rider, 1952 December - 1954 October	box 11	folder 139
Sen. Joseph R. McCarthy, 1953 March - 1953 May	box 12	folder 140
Other Foundations and Non-Profit Groups, 1949 June - 1958 April	box 12	folder 141
Press Releases, [n.d.] - 1953 December	box 12	folder 142
Press Releases, 1954 February - 1954 June	box 12	folder 143
Press Releases, 1954 July - 1956 July	box 12	folder 144
Press Releases, 1953 August - 1956 October	box 12	folder 145
Publications, 1953 December - 1956 January	box 12	folder 146
Reece Committee, 1954 July - 1955 July	box 12	folder 147
Representative Frank Thompson Jr., 1955 July - 1956 March	box 12	folder 148
Treasury Department, 1954 November - 1956 March	box 12	folder 149

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## Non-Program Suggestions

### Scope and Contents

The material consists of program proposals which were not funded, and funded projects that did not fall under the usual program areas.

### Arrangement

Arranged alphabetically by subject, then chronologically within each subject.

Title/Description	Instances	
Atomic Energy, 1954 March - 1956 March	box 13	folder 150
Canadian Projects, 1956 May - 1956 September	box 13	folder 151
Cultural Affairs, 1954 February - 1954 September	box 13	folder 152
General, 1954 October - 1956 March	box 13	folder 153

Institutional Support, 1953 November - 1956 May	box 13	folder 154
National Security Research, 1955 June - 1956 February	box 13	folder 155
Natural Sciences, 1952 November - 1954 December	box 13	folder 156
Natural Sciences, 1954 February - 1956 May	box 13	folder 157
Salk [Polio] Vaccine information, 1955 May	box 13	folder 158

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## Ford Motor Company Reports, 1933 - 1956

### Arrangement

Annual and financial reports arranged chronologically.

Title/Description	Instances	
Ford Motor Company - Annual Reports, 1946 - 1949	box 14	folder 159
Ford Motor Company - 1950 Annual Report and Special Supplement to 1950 Annual Report, 1950	box 14	folder 160
Ford Motor Company - 1951 Annual Report and Special Supplement to 1951 Annual Report, 1951	box 14	folder 161
Ford Motor Company - 1952 Annual Report and Special Supplement to 1952 Annual Report, 1952	box 14	folder 162
Ford Motor Company - 1953 Annual Report and Special Supplement to 1953 Annual Report, 1953	box 14	folder 163
Ford Motor Company - 1954 Annual Report and Special Supplement to 1954 Annual Report, 1954	box 14	folder 164
Ford Motor Company - Annual Reports, 1955 - 1956	box 14	folder 165
Ford Motor Company - Audit and Compensation Committee File: Supplemental Compensation Plan adopted July 14, 1950. August 1950., 1950	box 14	folder 166
Ford Motor Company Quarterly Reports, March. 31, 1952 - September 3, 1955., 1952 - 1955	box 14	folder 167
Composite Registration Statement, Securities and Exchange Commission, Form S-1 Registration Statement under the Securities Act of 1933., 1956	box 15	folder 168

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## Appendix A: H. Rowan Gaither Speeches Removed

Separated Materials:

## Separated Materials

The following speeches were transferred to the Ford Foundation Archives Speech Collection.

Title/Description	Instances
Investment in Human Progress, May 20, 1954. Reprint from script of motion picture., 1954	report 18843
Karl T. Compton: A Tribute, Wooster College., 1955 October	report 18789
Statement of H. Rowan Gaither, Jr., President and Trustee to the Special Committee to Investigate Tax Exempt Foundations, House of Representatives, 83rd Congress, July 16, 1954., 1954 July	report 10826
Supplement B to Statement of H. Rowan Gaither, Jr., the Special Committee to Investigate Tax Exempt Foundations, House of Representatives, 83rd Congress-History of the Fund for the Republic, n.d.	report 10820

## Appendix B: H. Rowan Gaither Reports Removed

Separated Materials:

### Separated Materials

The following reports were transferred to the Ford Foundation Archive's Unpublished Reports collection.

Title/Description	Instances
Conference Memoranda., 1951 January	report 10514
Conference Memorandum: Program Four., 1951 January	report 10655
Conference Memorandum: Program One, 1951 January	report 10652
Conference Memorandum: Program Three., 1951 January	report 10654
(1955 Presidential Foundation Review and Appraisal of Opportunities) Introduction to the Special Docket., 1955 August	report 10529
Notes on the Principles and Policies of the Ford Foundation., 1954 January	report 10649
Organization., 1951 September	report 10515
Organization., 1951 November	report 10516
Problems of Organization and Administration., 1952 September	report 10517
Problems of Organization and Administration., 1952 December	report 10522
A Program for Peace - a Pre-Conference Memorandum., 1951 May	report 10527
Relationship between The Foundation and the Fund for the Advancement of Education., 1956 August	report 10532
Relationship with the Fund for the Advancement of Education., 1954 November	report 10531
Report of Conference with Justice Owen Roberts, 1954 December	report 10534

Some Operating Guidelines for Program One., 1950 December	report 10528
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Summary of Officers Comments on Gaither's Memorandum on "Problems of Organization and Administration., 1952 October.	report 10518
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## Appendix C: Staff and Consultant Reports Removed

### Separated Materials:

### Separated Materials

The following reports were transferred to the Ford Foundation Archive's Unpublished Reports collection.

Title/Description	Instances
Albright, Horace M. Resources Conservation and Development.	report 10589
American Institute of Public Opinion. The Impact of the Anouncement of the December 12, 1955 Ford Foundation Grants., 1955 December	report 10584
American Institute of Public Opinion. Knowledge of and Attitudes Toward The Ford Foundation., 1955 August	report 10593
American Institute of Public Opinion. Report on The Ford Foundation. , 1955 February	report 10596
American Institute of Public Opinion. Report to The Ford Foundation. , 1955 November	report 10595
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Bach, George Leland et al. Program for Area il on Economic Development and Administration: a Report Submitted by the Advisory Group to The Ford Foundation., 1954 January	report 4937
Berelson, Bernard. Five year Report on Program V., 1956 August	report 10512
Bissell, Richard M. Can We Live Within Our Means?, 1952 September	report 10597
Bissell, Richard M. Possible Activities of The Ford Foundation Directed Towards Strengthening the U.S. and World Economy.	report 10598
Brown, Dyke. Area Two Gaps., 1952 May	report 10599
Brown, Dyke. (Comments on Activities and Plans of The Fund for the Advancement of Education)., 1951 October	report 10600
Brown, Dyke. Development of Program I., 1951 April	report 10601
Brown, Dyke. Foundation Organization and Administration., 1951 August	report 10526
Brown, Dyke. Method of Forward Planning., 1953 April	report 10602
Brown, Dyke. Organization and Administration, 1952 November	report 10521
Caroll, Thomas. Progress Report on Program III, 1956 January	report 10585

Caroll, Thomas. Technical Development of the Behavioral Sciences under Ford Foundation Auspices	report 10586
(Chance, Ruth.) The Role of Philanthropy in Relation to Controversial Matters.	report 10587
Davis, Chester. Area I Program Review, Analysts and Projection.	report 10588
(Davis, Chester) Exchange of Persons., 1953 April	report 10590
Davis, Chester. Problems of Organization and Administration., 1952 September	report 10519
Eliot, Charles. (Program and Procedure in the Field of Conservation and Resources)., 1952 May	report 10603
Emerich, Herbert. The Private Foundation and the Machinery of Democracy., 1952 January	report 10604
Faust, Clarence. The Academy Idea., 1953 April	report 10605
Fiske, Wyman. Ford Foundation: Report and Recommendations on Policies and Program.	report 10621
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Fiske, Wyman. Trends in Methods of Operation and Areas of Interest.	report 10622
Ford Foundation. Amendment to the Internal Revenue Code of 1954 proposed by Senator McCarran., 1954 November	report 10623
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Ford Foundation. Background Paper on the Study of Philanthropy., 1956 August	report 10645
Ford Foundation. A Background Paper on The TV-Radio Workshop., 1955 January	report 10629
Ford Foundation. A Background Paper on Training for Television Leadership. , 1955 January	report 10630
Ford Foundation. Basis for Estimates, Tentative Planning Budget, Annual - 1954-1956, Area I., 1953 June	report 10646
Ford Foundation. Conference Memorandum: Program Two., 1951 January	report 10653
Ford Foundation. Educational Television -- 1955., 1955 November	report 10660
Ford Foundation. The Ford Foundation: Some Basic Data -- Outline of Summary and Agenda for Discussion., 1956	report 10592

Ford Foundation. Highlights of The Ford Foundation's Program in Asia.	report 10662
Ford Foundation. India's Progress Toward Development., 1956 January	report 10661
Ford Foundation. Interim Report to the Trustees: Overseas Development., 1954 June	report 10663
Ford Foundation. Interim Report to the Trustees: Overseas Development, July 1-December 31, 1954.	report 10647
Ford Foundation. Internal Administration: Operations of Trustees and Staff	report 10648
Ford Foundation. Natural Sciences, Mathematics and Engineering Education., 1955 October	report 5049
Ford Foundation. (1955 Trustee Review).	report 10659
Ford Foundation. Observations on Role of Chairan of the Board of The Ford Foundation., 1956 August	report 10650
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Ford Foundation. Public Offering of Stock Indemnities by the Foundation., 1955 December	report 10657
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Hutchins, Robert M. The Academy Idea - The Center for Contemporary Thought., 1953 August	report 10611

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Spaeth, Carl. (Progress Report on the Study of Philanthropy.), 1955 November	report 10634
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Speier, Hans. Memorandum to H. Rowan Gaither: Comments on the Activities of the Ford Foundation., 1953 November	report 10637
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