



# Knowles (John H.) papers

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## Table of Contents

---

Summary Information .....	3
Biographical/Historical note .....	3
Scope and Contents note .....	4
Arrangement note .....	5
File Plan note .....	5
Administrative Information .....	5
Controlled Access Headings .....	6
Collection Inventory .....	6
Early Career .....	6
Massachusetts General Hospital .....	8
Massachusetts General Hospital .....	8
Massachusetts General Hospital - Professional .....	14
Massachusetts General Hospital - Personal .....	31
Massachusetts General Hospital - Manuscripts .....	32
Massachusetts General Hospital - Printed Material .....	37
Massachusetts General Hospital - Information Files .....	37
Interim .....	39
The Rockefeller Foundation .....	40
The Rockefeller Foundation .....	41
The Rockefeller Foundation - Professional .....	44
The Rockefeller Foundation - Personal .....	49
The Rockefeller Foundation - Manuscripts .....	51
The Rockefeller Foundation - Printed Material .....	54
The Rockefeller Foundation - Information Files .....	55
Miscellaneous .....	55
John H. Knowles photographs .....	60
Oversize .....	61

## Summary Information

<b>Repository:</b>	Rockefeller Archive Center
<b>Creator - aut:</b>	Knowles, John H.
<b>Creator:</b>	Rockefeller Foundation
<b>Title:</b>	John H. Knowles papers
<b>ID:</b>	FA047
<b>Date [inclusive]:</b>	1944-1980, bulk 1960-1979
<b>Physical Description:</b>	50.17 Cubic Feet 118 document cases
<b>Language of the Material:</b>	English

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

[^ Return to Table of Contents](#)

## Biographical/Historical note

Physician, medical administrator, author, and president of The Rockefeller Foundation. John Hilton Knowles was born May 23, 1926, in Chicago, Illinois, the son of James and Jean Trumbull Knowles. Dr. Knowles received his A.B. from Harvard College (1947) and his M.D. from Washington University School of Medicine (1951). On June 13, 1953, he married Edith M. LaCroix; they had six children.

Dr. Knowles began his medical career in 1951 when he was appointed intern at Massachusetts General Hospital. From 1953-1955 he served as Officer-in-Charge of the Cardiopulmonary Laboratory at Portsmouth Naval Hospital in Portsmouth, Virginia. He returned to Massachusetts General Hospital as a resident, specializing in diseases of the heart and lungs, leaving a year later to do postdoctoral work with the United States Public Health Service at the Universities of Rochester and Buffalo. In 1958 he became Chief Resident in Internal Medicine at Massachusetts General Hospital. The following year he was named Chief of the Pulmonary Disease Unit.

In 1962, Dr. Knowles was appointed General Director of Massachusetts General Hospital, the youngest director in the hospital's history. During the next ten years he upgraded working conditions and wages

of the hospital staff, established a medical station at Logan International Airport that was connected to the hospital via television, approved the creation of nine intensive-care units including one for the diagnosis and care of cancer patients, and won better rates for hospitals from Blue Cross. He developed a strong interest in social issues of medicine and supported comprehensive federal health insurance and advocated preventive medicine. He was one of a team of doctors sent to Vietnam by President Johnson in 1967 to review and make recommendations concerning the health of the civilian population. In 1969 President Nixon nominated him for the post of Assistant Secretary of Health, Education, and Welfare. The nomination was withdrawn six months later because of violent conservative opposition led by Senator Everett Dirksen and the American Medical Association. Prior to leaving Massachusetts General Hospital, Dr. Knowles was censured by the Massachusetts Medical Society for writing an article asserting that many physicians charged exorbitant fees and performed unnecessary operations.

Dr. Knowles left Massachusetts General Hospital in December 1971 and assumed the presidency of The Rockefeller Foundation in July 1972. Among his activities as Foundation president, he established an international relations program to focus on common global problems and set up the Foundation's publishing division to distribute reports on various Foundation-funded conferences. Dr. Knowles also remained active in the field of medicine; New York University Medical Center appointed him professor of medicine. He was a member of Nelson A. Rockefeller's Commission for Critical Choices (1974), editing the commission's final report "Doing Better and Feeling Worse." In 1975 he visited China with the National Committee on United States-China Relations, Inc., a group of "key United States leaders of world affairs," for a first-hand experience of China.

Dr. Knowles died of cancer on March 6, 1979.

A prolific writer and speaker, Dr. Knowles had over 60 articles and 4 books to his credit, including "Vietnam: Medicine and Politics," "Doing Better and Feeling Worse," and "Respiratory Physiology and its Clinical Application," a textbook still used by medical students. He also left two incomplete manuscripts: "Dr. Knowles' Journal" describing the HEW appointment controversy, and "Essays on Medicine and Health."

For a full list of activities, organizations, and honors, see "Who's Who in America," 40th edition, volume 1, 1978-1979, p. 1812, and the RAC biography file.

[^ Return to Table of Contents](#)

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## Scope and Contents note

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The John H. Knowles papers consist of professional and personal correspondence, reports, manuscripts, scrapbooks, appointment calendars, information files, photographs, slides, tapes, and a film relating to his administrative posts at Massachusetts General Hospital and The Rockefeller Foundation, and to his medical career. Most of the papers date from his tenure at Massachusetts General Hospital. There is very little concerning The Rockefeller Foundation or his personal life.

[^ Return to Table of Contents](#)

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## Arrangement note

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The John H. Knowles papers are divided into six series:

Series 1 - Early Career

Series 2 - Massachusetts General Hospital

Series 3 - Interim

Series 4 - The Rockefeller Foundation

Series 5 - Miscellaneous

Series 1049 - Photographs

Original order has been maintained as far as possible.

[^ Return to Table of Contents](#)

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## File Plan note

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Former Classification: IV 2A 27

[^ Return to Table of Contents](#)

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## Administrative Information

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### Publication Statement

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## Immediate Source of Acquisition note

Edith L. Knowles donated the papers of John H. Knowles to the Rockefeller Archive Center in 1980.

[^ Return to Table of Contents](#)

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## Controlled Access Headings

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- Vietnam
- China
- Medical research
- Medical education

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## Collection Inventory

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### Early Career, 1944-1959

Physical Description: 1.3 Cubic Feet

#### Scope and Contents note

This series consists of correspondence, class notes, research notes, and manuscripts relating to Knowles's undergraduate and graduate training, and to his research in diseases of the heart and lungs at Portsmouth Naval Hospital, as a United States Public Health Service fellow, and as intern and resident at Massachusetts General Hospital.

**Arrangement note**

This series is arranged by subject and chronologically within each subject.

<b>Title/Description</b>	<b>Instances</b>	
Correspondence, 1944-1955	box 1	folder 1
Harvard - Class Notes	box 1	folder 2
Harvard - Class Notes, 1945	box 1	folder 3
Washington University - Class Notes, 1948-1950	box 1	folder 4
Washington University - Class Notes, 1948-1950	box 1	folder 5
Washington University - Class Notes, 1948-1950	box 1	folder 6
Washington University - Class Notes, 1948-1950	box 1	folder 7
Washington University - Class Notes, 1948-1950	box 2	folder 8
Massachusetts General Hospital - Internship and Residency, 1951-1953	box 2	folder 9
Massachusetts General Hospital - Internship and Residency, 1951-1953	box 2	folder 10
Massachusetts General Hospital - Lecture Notes, 1952	box 2	folder 11
Portsmouth Hospital - Correspondence, 1951-1954	box 2	folder 12
Portsmouth Hospital - Case Histories, 1953-1955	box 2	folder 13
Massachusetts General Hospital - Respiratory Physiology Laboratory, 1955	box 2	folder 14
U. S. Public Health Service Post - Doctorate Fellow - Non-Respiratory Notes, 1956-1957	box 2	folder 15
National Academy of Science - Handbook of Biological Data - Lung Volume, 1957	box 2	folder 16
Note Cards, circa 1958	box 2	folder 17
Note Cards, circa 1958	box 3	folder 18
Note Cards, circa 1958	box 3	folder 19
Note Cards, circa 1958	box 3	folder 20
Note Cards, circa 1958	box 3	folder 21
Note Cards, circa 1958	box 3	folder 22
Manuscripts - "Alterations in the Valsalva Maneuver Induced by Pulmonary Congestion", 1955	box 3	folder 23
Manuscripts - "Clinical Test for Pulmonary Congestion with Use of the Valsalva Maneuver", 1956	box 3	folder 24

Manuscripts - "The Clinical Value of the Valsalva Maneuver in the Detection of Pulmonary Congestion", 1955	box 3	folder 25
Manuscripts - "Effects of Pleural Talc Poudrage on Pulmonary Function", 1957	box 3	folder 26
Manuscripts - "Effects on Thoracotomy Pulmonary Function", 1957	box 3	folder 27
Manuscripts - "Idiopathic Alveolar Hypoventilation", 1956	box 3	folder 28
Manuscripts - "Possible Errors Using Esophageal Balloon in Determination of Pressure-Volume Characteristics of the Lung and Thoracic Cage", 1959	box 3	folder 29
Manuscripts - "Pulmonary Function - A Brief Review", 1956	box 3	folder 30
Manuscripts - "A Simple Clinical Test for the Detection of Pulmonary Congestion Utilizing the Valsalva Maneuver", 1955	box 4	folder 31
Manuscripts - Unidentified	box 4	folder 32
Manuscripts - "The Valsalva Maneuver as a Test of Cardiac Function", 1957	box 4	folder 33

[^ Return to Table of Contents](#)

## Massachusetts General Hospital, 1947-1972 1959-1971

Physical Description: 22.6 Cubic Feet

### Scope and Contents note

Series 2 contains papers documenting Knowles's professional and personal activities during his tenure at Massachusetts General Hospital, 1959-1971.

### Arrangement note

This series is divided into 6 subseries:

Subseries A - Massachusetts General Hospital

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

## Massachusetts General Hospital



## Scope and Contents note

Subseries A concerns Knowles's career at Massachusetts General Hospital, first as chief of the Pulmonary Unit and later as General Director. Types of material in this subseries include correspondence, reports, minutes, and newsletters. Subjects include staff appointments, committee meetings, administrative philosophy, MGH fellows, and the MGH medical unit at Logan Airport.

## Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

Title/Description	Instances	
Ad Hoc Committee - Austin, Dr. W. Gerald, 1964-1966	box 4	folder 34
Ad Hoc Committee - Barr, Dr. Joseph, 1963	box 4	folder 35
Ad Hoc Committee - Chief of Surgery, 1968-1969	box 4	folder 36
Ad Hoc Committee - Cope, Dr. Oliver, 1962	box 4	folder 37
Ad Hoc Committee - Crawford, Dr. John, 1962	box 4	folder 38
Ad Hoc Committee - Dental Medicine, 1966-1967	box 4	folder 39
Ad Hoc Committee - Gross, Dr. Jerome, 1964	box 4	folder 40
Ad Hoc Committee - Isselbacher, Dr. Kurt J., 1961, 1964-1966	box 4	folder 41
Ad Hoc Committee - Knowles, Dr. John H., 1968	box 4	folder 42
Ad Hoc Committee - Medicine, 1961-1965	box 4	folder 43
Ad Hoc Committee - Medicine, 1961-1965	box 4	folder 44
Ad Hoc Committee - Medicine, 1961-1965	box 4	folder 45
Ad Hoc Committee - Nikaido, Dr., 1967-1968	box 5	folder 46
Ad Hoc Committee - Orthopedic Surgery, 1965	box 5	folder 47
Ad Hoc Committee - Pediatrics, 1961-1962	box 5	folder 48
Ad Hoc Committee - Pope, Dr. Alfred, 1963	box 5	folder 49
Ad Hoc Committee - Promotions and Reappointments, 1963	box 5	folder 50
Ad Hoc Committee - Psychiatry, September 1964-1967	box 5	folder 51
Ad Hoc Committee - Psychiatry, September 1964-1967	box 5	folder 52
Ad Hoc Committee - Psychiatry, September 1964-1967	box 5	folder 53
Ad Hoc Committee - Psychiatry, 1963-May 1964	box 6	folder 54
Ad Hoc Committee - Psychiatry, Supplemental Material	box 6	folder 55
Ad Hoc Committee - Robinson, Dr. James D., 1962-1963	box 6	folder 56
Ad Hoc Committee - Scott, Dr. Jesse, 1960, 1962	box 6	folder 57
Ad Hoc Committee - Swartz, Dr. Morton N., 1966	box 6	folder 58

Ad Hoc Committee - Sweet, Dr. William H., 1965	box 6	folder 59
Ad Hoc Committee - Teaching and Education, 1962-1963, 1965, 1967	box 6	folder 60
Ad Hoc Committee - Teaching and Education, 1962-1963, 1965, 1967	box 6	folder 61
Administrative Directives, 1961-1967	box 6	folder 62
Administrative Function, 1963	box 6	folder 63
Admissions Policy - Teaching Function Questionnaire, 1967	box 7	folder 64
Allen, Dr. Scott I., 1963	box 7	folder 65
Amino Acid Sequencer, 1971	box 7	folder 66
Animal Farm Committee, 1961-1963	box 7	folder 67
Annual Reports, 1966, 1968, 1971	box 7	folder 68
Annual Report of 1962 - Correspondence, 1963	box 7	folder 69
Annual Report of 1963 - Correspondence, 1964	box 7	folder 70
Appointment as Director, 1961-1962	box 7	folder 71
Appointment as Director - Congratulations, 1961-1962, 1964	box 7	folder 72
Appointment as Director - Congratulations, 1961-1962, 1964	box 7	folder 73
Appointment as Director - Congratulations, 1961-1962, 1964	box 7	folder 74
Appointment as Director - Articles, 1962	box 7	folder 75
Archives, 1962, 1964-1968	box 7	folder 76
Balance Study of Hospital Activities, 1962	box 7	folder 77
Barnett, Dr. G. Octo - Computer System, 1964-1966	box 8	folder 78
Barnett, Dr. G. Octo - Computer System, 1964-1966	box 8	folder 79
Barr, Dr. Joseph S., 1961-1963, 1965	box 8	folder 80
Bauer, Dr. Walter, 1959-1963	box 8	folder 81
Bauer, Dr. Walter, 1959-1963	box 8	folder 82
Bay State Rehabilitation Clinic, 1960-1964	box 8	folder 83
Behavioral Science in Medical Study, 1966	box 8	folder 84
Berry, Dr. George P.	box 8	folder 85
Blue Cross Contract, 1965	box 8	folder 86
Board of Trustees, 1967	box 8	folder 87
Charter and Studies, 1950, 1961-1962	box 8	folder 88
Chief of Units Meetings, 1960-1961	box 9	folder 89

Committee on Cancer, Heart and Stroke	box 9	folder 90
Committee on Research, 1961-1966	box 9	folder 91
Committee on Research, 1961-1966	box 9	folder 92
Committee on Research, 1961-1966	box 9	folder 93
Committee on Research - Pilot Study for National Institutes of Health (NIH), 1964-1965	box 9	folder 94
DeFriez, Dr. Albert I. C., 1961-1962	box 9	folder 95
Degan, Joseph, 1962-1968	box 9	folder 96
Executive Committee, 1962, 1965	box 9	folder 97
Expenses, 1962-1964, 1968	box 9	folder 98
Eye Bank, 1962	box 9	folder 99
Fees of Hospital-Based Physicians, 1965-1966	box 9	folder 100
Fellowship Applications, 1960-1962	box 9	folder 101
Fellows - Glazier, Jon B., 1960-1962	box 9	folder 102
Fellows - McCormack, Regina, 1961-1962	box 9	folder 103
Fellows - Norman, Joe R., 1959-1964	box 9	folder 104
Fellows - Salazar, Eduardo, 1960, 1962-1964	box 9	folder 105
Fellows - Schweppe, H. Irving, Jr., 1959-1961, 1964	box 9	folder 106
Fellows - Stevens, Paul N., 1960-1966	box 10	folder 107
Fellows - Terplan, Martin, 1959-1964	box 10	folder 108
Grant Applications (Not Approved), 1962	box 10	folder 109
Grant Applications, 1961	box 10	folder 110
Grommers, Dr. Frances, 1964	box 10	folder 111
History	box 10	folder 112
Horenstein, Dr. Betty, 1962	box 10	folder 113
Hospital Function Lectures, 1962	box 10	folder 114
Hospital Improvements, 1952, 1961	box 10	folder 115
Hospital Laundry Association, Inc., 1962-1963, 1965-1966	box 10	folder 116
Hospital Rate Hearings, 1966	box 10	folder 117
House Pupils' Alumni Association, 1961	box 10	folder 118
Inaugural Address, 1962	box 10	folder 119
Internships, 1961-1962	box 10	folder 120
Job Inquiries, 1965-1967		

	box 10	folder 121
Jerne, Dr. Niels, 1965	box 10	folder 122
Labor Problems, 1967-1968	box 10	folder 123
Labor Unions, 1965	box 10	folder 124
"Ladies Home Journal" - "America's 10 Best Hospitals" - Correspondence, 1967	box 10	folder 125
Lindsay, Dr. John R., 1962-1965	box 10	folder 126
Logan International Airport - Medical Unit Reports, 1961	box 11	folder 127
Mathematics and Medicine Advisory Committee, 1961-1963	box 11	folder 128
McDonald, Eleanor - Tumor Registry, 1962	box 11	folder 129
Medical Fees - Collecting, 1965	box 11	folder 129A
Medical Executive Committee, 1961-1962	box 11	folder 130
Miscellaneous	box 11	folder 131
New York Hospital, 1962, 1966	box 11	folder 132
"News", 1961, 1963-1967	box 11	folder 133
North Shore Council of Hospitals, 1965	box 11	folder 134
Nursing - Ruth Sleeper's Successor, 1966	box 11	folder 134A
Obstetrical Service Committee, 1962	box 11	folder 135
Organization, 1967	box 11	folder 136
Organizational Study, 1961-1962	box 11	folder 137
Organizational Study, 1961-1962	box 11	folder 138
Ovulation Control Clinic, 1962	box 11	folder 139
Payroll, 1967	box 11	folder 140
Pediatric Services, March 1964-1965, 1971	box 11	folder 141
Pediatric Services, 1961-February 1964	box 12	folder 142
Pediatric Services, 1961-February 1964	box 12	folder 143
"A Personalized View of the History of the MGH Research Committee" by Paul Zamecnik	box 12	folder 144
Position Appointment Form	box 12	folder 145
Preventive Medicine, 1947, 1952, 1961-1964	box 12	folder 146
"Progress and Planning at MGH", 1969	box 12	folder 147
Questionnaires and Inquiries, 1962-1967	box 12	folder 148
Radiotherapy Planning Report, 1967	box 12	folder 149

Reimbursement for In-House Patients, 1963-1966	box 13	folder 150
Reimbursement for In-House Patients, 1963-1966	box 13	folder 151
Reimbursement for In-House Patients, 1963-1966	box 13	folder 152
Reimbursement for In-House Patients, 1963-1966	box 13	folder 153
Reimbursement for In-House Patients, 1963-1966	box 13	folder 154
Reimbursement for In-House Patients - Commissioner John J. McCarthy, September 1965-1967	box 13	folder 155
Reimbursement for In-House Patients - Commissioner John J. McCarthy, January-August 1965	box 14	folder 156
Research Memos, 1963-1964	box 14	folder 157
Research Society	box 14	folder 158
Respiratory Unit, 1962-1964, 1966-1967	box 14	folder 159
Sagamore Foundation, 1962, 1964-1968	box 14	folder 160
School of Medical Illustration, 1961-1966	box 14	folder 161
Selective Service, 1961-1965	box 14	folder 162
Seven Year Report, 1968	box 14	folder 163
Seven Year Report, 1968	box 14	folder 164
Sidel, Dr. Victor W., October 1964-1966	box 14	folder 165
Sidel, Dr. Victor W., October 1964-1966	box 14	folder 166
Sidel, Dr. Victor W., 1963-September 1964	box 15	folder 167
Soutter, Dr. Lamar, 1963-1964	box 15	folder 168
Staff - Circular Letters, 1962-1968	box 15	folder 169
Staff - Circular Letters, 1962-1968	box 15	folder 170
Staff Correspondence, 1961-1967	box 15	folder 171
Staff Correspondence, 1961-1967	box 15	folder 172
Staff Organization, 1950-1961	box 15	folder 173
Teamster's Local 380, 1963	box 15	folder 174
Telephones, 1963-1965	box 15	folder 175
Trustees	box 15	folder 176
U. S. Government Health Bills, 1965	box 16	folder 177
U. S. Government Health Bills, 1965	box 16	folder 178
"U. S. S. Boston"	box 16	folder 179
Utilization Review Committee - Correspondence, 1965-1967	box 16	folder 180

Utilization Review Committee - Minutes, October 4, 1966-October 1967	box 16	folder 181
Utilization Review Committee - Minutes, October 4, 1966-October 1967	box 16	folder 182
Utilization Review Committee - Minutes, October 4, 1966-October 1967	box 16	folder 183
Utilization Review Committee - Minutes, June 17-September 27, 1966	box 17	folder 184
Utilization Review Committee - Minutes, June 17-September 27, 1966	box 17	folder 185
Utilization Review Committee - Supplemental Material	box 17	folder 186
Visiting Committee of the Child Psychiatry Unit, 1962	box 17	folder 187
West, Dr. John B., 1961-1964	box 17	folder 188
Westinghouse Broadcasting Company, 1962	box 17	folder 189
"The World of MGH", 1962-1967	box 17	folder 190

## Massachusetts General Hospital - Professional

### Scope and Contents note

Subseries B documents Knowles's professional interests and activities, through correspondence, reports, and lecture notes. Subjects include speaking engagements, congressional testimony on medical costs and government health insurance, the 1967 trip to Vietnam, the 1969 proposed appointment as assistant secretary of the Department of Health, Education, and Welfare, chapters for Harrison's Textbook of medicine, teaching lectures at Harvard, regional planning, and work with Boston City Hospital, McLean Hospital, and various New York City hospitals.

### Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

Title/Description	Instances	
Action for Boston Community Development, Inc., 1963-1965	box 17	folder 191
Advisory Committee for Statewide Planning for Vocational Rehabilitation Services, 1966	box 17	folder 192
Advisory Committee on Medical Care Administration Program - Boston University, 1966	box 17	folder 193
Aesculapian Club, 1960-1962, 1964, 1966-1967	box 17	folder 194
Alpha Omega Alpha, Lexington, Kentucky Chapter - Annual Lecture, 1969-1970	box 17	folder 195
American Academy of Arts and Sciences, 1965-1968	box 17	folder 196
American Academy of Arts and Sciences - Bi-Centennial Planning Committee, 1966	box 17	folder 197

American Association for the Advancement of Science, 1966	box 17	folder 198
American Association for the Advancement of Science - Committee on Scientific Freedom and Responsibility, 1971	box 18	folder 199
American Board of Internal Medicine, 1958-1959	box 18	folder 200
American Cancer Society, Inc., 1962	box 18	folder 201
American Clinical and Climatological Society Association, 1964-1970	box 18	folder 202
American College of Physicians, 1964	box 18	folder 203
American College of Physicians - Downstate New York Region Meeting, 1969-1970	box 18	folder 204
American College of Physicians - Socioeconomic Aspects of Medicine Panel, 1967-1968	box 18	folder 205
American Federation for Clinical Research, 1961	box 18	folder 206
American Heart Association, Inc., 1960	box 18	folder 207
American Hospital Association	box 18	folder 208
American Hospital Association - Committee on American Hospital Association Program - Report, 1965-1967	box 18	folder 208A
American Hospital Association - Committee on Physicians, 1970-1971	box 18A	folder 209
American Hospital Association - Committee on Physicians, 1970-1971	box 18A	folder 210
American Hospital Association - Committee on Physicians - Chicago Meeting, 1970-1971	box 18A	folder 211
American Medical Association, 1968-1970	box 18A	folder 212
American Medical Association - Committee on Research and Planning, 1967-1969	box 18A	folder 213
American Medical Association - Pulmonary Function Exhibit, 1961	box 18A	folder 214
American Hospital Association - Committee on Physicians, 1970-1971	box 18A	folder 209
American Hospital Association - Committee on Physicians, 1970-1971	box 18A	folder 210
American Hospital Association - Committee on Physicians - Chicago Meeting, 1970-1971	box 18A	folder 211
American Medical Association, 1968-1970	box 18A	folder 212
American Medical Association - Committee on Research and Planning, 1967-1969	box 18A	folder 213
American Medical Association - Pulmonary Function Exhibit, 1961	box 18A	folder 214

American Nurses' Association, Inc., 1969-1970	box 19	folder 215
American Physiological Society, 1959	box 19	folder 216
American Psychiatric Association, 1970	box 19	folder 217
American Public Health Association, Inc., 1962	box 19	folder 218
American Review of Respiratory Diseases, 1960-1961	box 19	folder 219
American Sociological Association	box 19	folder 220
American Thoracic Society	box 19	folder 221
Anti-War Materials	box 19	folder 222
Associated Harvard Alumni - Committee on Nominations, 1967	box 19	folder 223
Associated Harvard Alumni - Committee on Patterns of Hospital Services, 1963-1964	box 19	folder 224
Association for Improving the Medical Resources of Outer Cape Cod, 1963-1966	box 19	folder 225
Association of American Medical Colleges - Institute Talk, 1964-1965	box 19	folder 226
Association of American Medical Colleges - Institute Talk, 1964-1965	box 19	folder 227
Association of American Medical Colleges - Nominating Committee, 1970	box 19	folder 228
Association of American Medical Colleges - Second Institute on Medical Center Administrative Problems, 1964-1965	box 19	folder 229
Association of American Medical Colleges - Testimony on Federal Support of Health Research, 1969	box 19	folder 230
Association of American Medical Colleges - Workshop on Education of the Physician, 1967	box 19	folder 231
Atlanta - New Orleans Talk, 1971	box 19	folder 232
"Atlantic Monthly", 1964-1966	box 20	folder 233
"Balanced Biology of the Teaching Hospital" - Correspondence, 1963-1965	box 20	folder 234
Barnes, Allen C., 1970	box 20	folder 235
Barnes Hospital, 1962-1966	box 20	folder 236
Barnes Hospital, 1962-1966	box 20	folder 237
Belmont Hill School, 1971	box 20	folder 238
Berkshire County Tuberculosis Association	box 20	folder 239
Beryllium Poisoning Study, 1960-1962	box 20	folder 240
Beryllium Poisoning Study, 1960-1962	box 20	folder 241



Bird, Dr. Kenneth T., 1961-1962	box 20	folder 242
Blue Ribbon Study Commission to Review Hospital Costs, 1966	box 20	folder 243
Book Orders, 1965-1971	box 20	folder 244
Boston Broadcasters, Inc., 1961-1966, 1969-1971	box 20	folder 245
Boston City Hospital, 1965-1966	box 21	folder 246
Boston City Hospital - Supplemental Material	box 21	folder 247
Boston City Hospital - Ten Year Building Program, 1968-1969	box 21	folder 248
Boston City Hospital Diary, 1968-1969	box 21	folder 249
Boston Committee on Foreign Relations, 1967-1968	box 21	folder 250
Boston Garden Arena Corporation - Board of Directors, 1968-1971	box 21	folder 251
"Boston Globe", 1962-1965, 1967-1969, 1971	box 21	folder 252
Boston Herald, 1962, 1964-1969	box 21	folder 253
Boston Library Society, 1964, 1971	box 21	folder 254
Boston - New York City Talks, 1970	box 21	folder 255
Boston Patriots, 1969-1971	box 21	folder 256
"Boston Record - American", 1964-1965	box 21	folder 257
Boston Tuberculosis Association, 1961	box 21	folder 258
Boston Young Men's Christian Association (YMCA), 1961-1964, 1969	box 21	folder 259
Boys Club of Boston - Board of Overseers, 1969	box 21	folder 260
Bronchoscopy - Endoscopy, 1960-1961	box 21	folder 261
Buffalo - New York City Talks, 1969-1970	box 22	folder 262
Bunker, Dr. John, 1959	box 22	folder 263
Burbank Hospital, 1962-1963	box 22	folder 264
"California Medicine", 1969	box 22	folder 265
Canterbury Society, 1961, 1966-1967	box 22	folder 266
Chase Frontier Fund, Inc., 1968	box 22	folder 267
Chicago Trip, 1970-1971	box 22	folder 268

### Scope and Contents note

Northwestern, Bensinger Search Committee, Harvard.

Cleveland State University - Health Sciences Feasibility Study, 1968-1969	box 22	folder 269
---------------------------------------------------------------------------	--------	------------

Clinicopathological Conferences, 1961-1966, 1969	box 22	folder 270
College of Physicians of Philadelphia, 1969-1970	box 22	folder 271
Committee on the Study of Academic Radiology - National Academy of Sciences, 1963, 1966	box 22	folder 272
Committee on the Study of Academic Radiology - National Academy of Sciences, 1963, 1966	box 22	folder 273
Congressional Subcommittee on Fiscal Policy - "Medical Costs", 1969	box 22	folder 274
Consultations, 1961-1963	box 22	folder 275
Cornell - Alpha Omega Alpha Lecture, 1969	box 22	folder 276
Council of Foundations, Inc., 1971	box 23	folder 277
Council on the Department of Public Health, 1963-1966	box 23	folder 278
"Daedalus", 1963, 1971	box 23	folder 279
Diffusion, 1959	box 23	folder 280
Duke University Medical Center - Board of Visitors, 1970-1971	box 23	folder 281
Duke University Medical Center - Board of Visitors, 1970-1971	box 23	folder 282
Duke University Medical Center - Board of Visitors, 1970-1971	box 23	folder 283
Duke University Medical Center - Board of Visitors, 1967-1968	box 24	folder 284
Educational Enrichment Program, 1964-1965	box 24	folder 285
Endicott House Report of Summer Study on Education, 1965-1966	box 24	folder 286
Evanston Hospital - Ruth Gray Lecture, 1970	box 24	folder 287
Fan Letters, 1965-1968	box 24	folder 288
Field and Cowles Insurance, 1970-1971	box 24	folder 289
Finnegan, George T., 1961	box 24	folder 290
Gas Club, 1961	box 24	folder 291
General Correspondence, March 1970-1971	box 24	folder 292
General Correspondence, March 1970-1971	box 24	folder 293
General Correspondence, March 1970-1971	box 24	folder 294
General Correspondence, May 1968-February 1970	box 25	folder 295
General Correspondence, May 1968-February 1970	box 25	folder 296
General Correspondence, May 1968-February 1970	box 25	folder 297
General Correspondence, May 1968-February 1970	box 25	folder 298
General Correspondence, May 1968-February 1970	box 25	folder 299

General Correspondence, 1961-April 1968	box 26	folder 300
General Correspondence, 1961-April 1968	box 26	folder 301
General Correspondence, 1961-April 1968	box 26	folder 302
General Correspondence, 1961-April 1968	box 26	folder 303
General Rose Memorial Hospital, 1970-1971	box 26	folder 304
Gerbig, Robert, 1958-1959	box 26	folder 305
Gerbig, Robert, 1958-1959	box 26	folder 306
Glaser, Dr. Robert J., 1960-1967	box 26	folder 307
"Good Housekeeping", 1969-1970	box 27	folder 308
GOP Party Platform - Health Committee, 1967	box 27	folder 309
Governor's Steering Committee on Social Problems (New York), 1970	box 27	folder 310
Greater Boston Chamber of Commerce - National Advisory Committee, 1962-1964	box 27	folder 311
Greater Boston Hospital Council, Inc., 1963-1966, 1968	box 27	folder 312
Grolier Society, Inc., 1961	box 27	folder 313
Group Health Association of America, Inc., 1962-1964	box 27	folder 314
Hahnemann Medical College of Philadelphia - Commencement, 1971	box 27	folder 315
"Handbook of Medical Sociology", 1970	box 27	folder 316
Harbor National Bank of Boston, 1963-1968	box 27	folder 317
Harbor National Bank of Boston, 1963-1968	box 27	folder 318
Hardy, Dr. Harriet L.	box 27	folder 319
Harris, Seymour E.	box 27	folder 320
Harrison's Textbook - Diseases of the Chest, 1960	box 28	folder 321
Harrison's Textbook - First Draft	box 28	folder 322
Harrison's Textbook - Final Draft and Criticisms, October-December 1960	box 28	folder 323
Harrison's Textbook - Final Draft and Criticisms, October-December 1960	box 28	folder 324
Harrison's Textbook - Rewrites, 1961	box 28	folder 325
Harrison's Textbook - Rewrites, 1961	box 28	folder 326
Harrison's Textbook - Revisions, 1960-1968	box 28	folder 327
Harvard Alumni Association, 1961-1965	box 29	folder 328

Harvard Alumni Association, 1961-1965	box 29	folder 329
Harvard Alumni Association - Committee to Nominate Overseers and Directors, 1964-1965	box 29	folder 330
Harvard Alumni Association - Committee to Nominate Overseers and Directors, 1964-1965	box 29	folder 331
Harvard Club, 1959-1966	box 29	folder 332
Harvard Fund Council, 1961-1967	box 29	folder 333
Harvard Institute of Politics, 1969	box 29	folder 334
Harvard Medical College - Los Angeles, 1967	box 29	folder 335
Harvard Medical School - Admissions, 1960	box 29	folder 336
Harvard Medical School - Faculty, 1971	box 29	folder 337
Harvard Medical School - Faculty Meetings, 1963-1967	box 29	folder 338
Harvard Medical School - 2nd Year Lectures - Correspondence, 1961-1963	box 29	folder 339
Harvard Medical School - 2nd Year Lectures, 1960-1963	box 30	folder 340
Harvard Medical School - 2nd Year Lectures, 1960-1963	box 30	folder 341
Harvard Medical School - 2nd Year Lectures, 1960-1963	box 30	folder 342
Harvard Medical School - 3rd Year Lectures, 1960-1962	box 30	folder 343
Harvard Medical School - 4th Year Lectures, 1959-1963	box 30	folder 344
Harvard Medical Society, 1961-1962	box 30	folder 345
Harvard University - Absence Policy, 1966	box 30	folder 346
Harvard University - Philips Brooks House Association, 1967-1968	box 30	folder 347
Harvard University - Thorndike Memorial Laboratory, 1964	box 30	folder 348
Harvard University Press, 1957-1965, 1971	box 30	folder 349
Hatch, Francis W., Jr., 1967	box 30	folder 350
Health Education and Welfare (HEW) Appointment Controversy - Clippings, undated	box 30	folder 351
Health Education and Welfare (HEW) Appointment Controversy - Clippings, July 20-September 9, 1969, 1970	box 30	folder 352
Health Education and Welfare (HEW) Appointment Controversy - Clippings, June 20-July 19, 1969	box 31	folder 353
Health Education and Welfare (HEW) Appointment Controversy - Clippings, June 20-July 19, 1969	box 31	folder 354
Health Education and Welfare (HEW) Appointment Controversy - Clippings, June 20-July 19, 1969	box 31	folder 355

Health Education and Welfare (HEW) Appointment Controversy - Clippings, June 20-July 19, 1969	box 31	folder 356
Health Education and Welfare (HEW) Appointment Controversy - Clippings, June 20-July 19, 1969	box 31	folder 357
Health Education and Welfare (HEW) Appointment Controversy - Clippings, June 20-July 19, 1969	box 31	folder 358
Health Education and Welfare (HEW) Appointment Controversy - Clippings, November 1968-June 19, 1969	box 32	folder 359
Health Education and Welfare (HEW) Appointment Controversy - Clippings, November 1968-June 19, 1969	box 32	folder 360
Health Education and Welfare (HEW) Appointment Controversy - Clippings, November 1968-June 19, 1969	box 32	folder 361
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, July 1-August 11, 1969	box 32	folder 362
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, July 1-August 11, 1969	box 32	folder 363
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, July 1-August 11, 1969	box 32	folder 364
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, July 1-August 11, 1969	box 32	folder 365
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, January-June 30, 1969	box 33	folder 366
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, January-June 30, 1969	box 33	folder 367
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, January-June 30, 1969	box 33	folder 368
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, January-June 30, 1969	box 33	folder 369
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, January-June 30, 1969	box 33	folder 370
Health Education and Welfare (HEW) Appointment Controversy - Correspondence, January-June 30, 1969	box 33	folder 371
Health Education and Welfare (HEW) Appointment Controversy - Kook Letters, 1969	box 34	folder 372
Health Education and Welfare (HEW) Appointment Controversy - Speech Notes	box 34	folder 373
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Correspondence, January 1969-October 1971	box 34	folder 374
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 1	box 34	folder 375

Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 2	box 34	folder 376
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 2	box 34	folder 377
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 4	box 34	folder 378
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 5	box 34	folder 379
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 5	box 34	folder 380
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 6	box 34	folder 381
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 7	box 35	folder 382
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 7	box 35	folder 383
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 7	box 35	folder 384
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Chapter 7	box 35	folder 385
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Medicaid Chapter	box 35	folder 386
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Medicaid Chapter	box 35	folder 387
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Medicaid Chapter	box 35	folder 388
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Medicaid Chapter	box 36	folder 389
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Population Chapter	box 36	folder 390
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Population Chapter	box 36	folder 391
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Summary and Epilog	box 36	folder 392
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Summary and Epilog	box 36	folder 393
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Additional Information	box 36	folder 394
Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Notes	box 36	folder 395

Health Education and Welfare (HEW) Appointment Controversy - "Dr. Knowles' Journal" - Typescript (Incomplete)	box 36	folder 396
Health Education and Welfare (HEW) Appointment Controversy - "Life" Article, July 1, 1969	box 37	folder 397
Health Education and Welfare (HEW) Appointment Controversy - "Dealing with the Department of Health, Education and Welfare"	box 37	folder 398
Health Education and Welfare (HEW) Appointment Controversy - "The Knowles Controversy" by Ann Marie Curran, Gerarda M. Fulham, Nancy L. Schubert	box 37	folder 399
Health Education and Welfare (HEW) Appointment Controversy - "The Rejection of Dr. Knowles: A Study in Political Influence" by Charles B. Goodwin, 1972	box 37	folder 400
Health, Inc.	box 37	folder 401
Health Industries Association, 1971	box 37	folder 402
Health Services for the Poor, 1967	box 37	folder 403
Health Services for the Poor - Advisory Panel, 1967	box 37	folder 404
Hemophilia Association, 1962	box 37	folder 405
Henry Ford Hospital, 1964-1965	box 37	folder 406
Hospital Association of Rhode Island, 1965	box 37	folder 407
Hospital Inspection and Certification Program, 1965	box 37	folder 408
Hospital Insurance Coverage, 1966	box 37	folder 409
Hospital Planning for Greater Boston, 1966-1968	box 37	folder 410
"Hospital Practice" - Editorial Board, 1966-1967	box 37	folder 411
Hospital Superintendent's Club, 1963, 1967	box 37	folder 412
House-Senate Finance Committee Testimony - Medical Costs, 1967-1969	box 38	folder 413
House Ways and Means Committee Statement, 1967	box 38	folder 414
Idiopathic Pulmonary Hemosiderosis, 1960	box 38	folder 415
"Image" Article, 1964-1965	box 38	folder 416
Institute for American Democracy, Inc. - Board of Sponsors, 1969	box 38	folder 417
Institute of Medicine, 1971	box 38	folder 418
Ithaca College - Commencement, 1971	box 38	folder 419
James Jackson Putnam Children's Center, 1964	box 38	folder 420
Johns Hopkins Medical Institutions, 1963	box 38	folder 421

Johns Hopkins University - Deanship Offer, 1967	box 38	folder 422
Joint Economic Committee - Medical Costs Testimony, 1962	box 38	folder 423
"Journal of Chronic Diseases", 1965-1967	box 38	folder 424
"Journal of the American Medical Association", 1959, 1963	box 38	folder 425
Junior Chamber of Commerce, 1962-1966	box 38	folder 426
Kappa Phi Eta, 1962-1966, 1970-1971	box 38	folder 427
Kennedy Action Corps, 1969-1971	box 38	folder 428
Kennedy Foundation Symposium, 1971	box 38	folder 429
Kennedy Laboratories, 1962-1964	box 38	folder 430
Kennedy Scholarship Steering Committee, 1964	box 38	folder 431
Klainer, Dr. Laurence M., 1965	box 38	folder 432
Lecture Requests, May 1966-1971	box 38	folder 433
Lecture Requests, May 1966-1971	box 38	folder 434
Lecture Requests, 1961-April 1966	box 39	folder 435
Lecture Requests, 1961-April 1966	box 39	folder 436
Little, Brown and Company, 1961-1963	box 39	folder 437
"Look" Interview, 1970	box 39	folder 438
Lovatt Memorial Laboratories - Visit, 1964-1965	box 39	folder 439
Lowell Lectures, 1958, 1961-1963	box 39	folder 440
Lowell Lectures - Dinner, Reservations, 1963	box 39	folder 441
Lowell Lectures - Publicity, 1963-1965, 1966	box 39	folder 442
Lowell Lectures - Speakers, 1962-1963	box 39	folder 443
Lowell Lectures - Speakers, 1962-1963	box 39	folder 444
Massachusetts Blue Cross, 1962-1967	box 40	folder 445
Massachusetts Federation of Nursing Homes, Inc. - Advisory Council, 1965	box 40	folder 446
Massachusetts Hospital Association - Board of Trustees - Minutes, 1964-1965	box 40	folder 447
Massachusetts Hospital Association - Joint Meeting with Massachusetts Medical Society, 1963-1966	box 40	folder 448
Massachusetts Hospital Association - Joint Meeting with Massachusetts Medical Society, 1963-1966	box 40	folder 449
Massachusetts Institute of Technology - Humanities Seminar, 1968	box 40	folder 450



Massachusetts Institute of Technology - Visiting Committee, 1963-1967	box 40	folder 451
Massachusetts Medical Society, 1962-1966	box 40	folder 452
Massachusetts Medical Society - Medicare and the DeBakey Report, 1966	box 40	folder 453
Massachusetts Memorial Hospitals, 1963, 1965	box 40	folder 454
Massachusetts Souther's Committee, 1962-1965	box 40	folder 455
Massachusetts Thoracic Society, 1959-1962	box 41	folder 456
McLean Hospital Rehabilitation Center Dedication, 1963	box 41	folder 457
McLean Hospital Report, 1961	box 41	folder 458
Means, Dr. J. Howard, 1962	box 41	folder 459
MEDEX (Medicin Extension = Physician Extension) Program, 1969	box 41	folder 460
Medical Administrator's Conference, 1965-1968	box 41	folder 461
Medical Clinics of North America, 1961	box 41	folder 462
Medical Education for National Defense, 1967	box 41	folder 463
Medical Exchange Club, 1969-1970	box 41	folder 464
"Medical World News" - Editorial Advisory Board, 1969-1971	box 41	folder 465
Medical Foundation, Inc., 1959-1961	box 41	folder 466
Medicare Bill - H.R. 1, January 1965-1966	box 41	folder 467
Medicare Bill - H.R. 1, January 1965-1966	box 41	folder 468
Medicare Bill - H.R. 1, January 1965-1966	box 41	folder 469
Medicare - Senate Subcommittee Testimony (July 18, 1969), 1968-1970	box 42	folder 470
Medicare - Senate Subcommittee Testimony (July 18, 1969), 1968-1970	box 42	folder 471
Middlesex County Sanitarium, 1959	box 42	folder 472
Misericordia - Fordham Hospitals Talk, 1969-1970	box 42	folder 473
Modern University Symposium - Geneva, 1967-1968	box 42	folder 474
Montreal General Hospital - 150th Anniversary, 1970-1971	box 42	folder 475
Mt. Sinai - Commencement, 1971	box 42	folder 476
National Advisory Council for Hampshire College, 1969-1971	box 42	folder 477
National Board Examinations, 1960-1961	box 42	folder 478
National Council of Senior Citizens - National Advisory Committee, 1969	box 42	folder 479

National Cyclopedia of American Biography, 1969-1970	box 42	folder 480
National Jewish Hospital, 1970-1971	box 42	folder 481
Navy League of the United States - Boston Council, 1970	box 42	folder 482
Newcomen Society, 1969-1970	box 42	folder 483
"New England Journal of Medicine", 1959-1970	box 42	folder 484
New York Academy of Medicine - Committee on Special Studies, 1967	box 43	folder 485
New York City Hospitals - Barney Report, 1967	box 43	folder 486
New York Medical College, 1966, 1969-1970	box 43	folder 487
New York University - Vice Presidency Offer, 1967	box 43	folder 488
New York University - Medical Center, 1965-1967	box 43	folder 489
Nolan, James J. - Account, 1962	box 43	folder 490
Nuffield Provincial Hospital Trust Symposium, Birmingham, England, 1963-1967	box 43	folder 491
Nu Sigma Nu - Baltimore, 1969	box 43	folder 492
Oldster Data, 1962	box 43	folder 493
Pan-American Medical Association, Inc., 1964	box 43	folder 494
Patients, 1959-1964	box 43	folder 495
<u>Conditions Governing Access:</u>		
<b>Conditions Governing Access</b>		
Permanently restricted - Confidential material.		
Pediatric Postgraduate Course - Advances in Pulmonary Physiology, 1961	box 43	folder 496
Pharos of Alpha Omega Alpha, 1963-1971	box 43	folder 497
Pleural Biopsy	box 43	folder 498
Pope, Dr. Alfred - Selected Publications, 1959-1963	box 43	folder 499
Possible Projects	box 43	folder 500
Postgraduate Course in Pulmonary Function - Boston City Hospital, 1960-1961	box 43	folder 501
Postgraduate Course in Pulmonary Function - Boston City Hospital, 1960	box 44	folder 502
Postgraduate Courses - Massachusetts General Hospital, 1958-1965	box 44	folder 503
Postgraduate Courses - Massachusetts General Hospital, 1958-1965	box 44	folder 504

Postgraduate Courses - Massachusetts General Hospital, 1958-1965	box 44	folder 505
Postgraduate Courses - Massachusetts General Hospital, 1958-1965	box 44	folder 506
President's Committee on Health Education - Testimony (January 6, 1972), 1972	box 44	folder 507
Project Hope, 1962-1963	box 44	folder 508
Pulmonary Clinic, 1959-1962	box 44	folder 509
Pulmonary Clinic - Rounds, 1959-1962	box 44	folder 510
Pulmonary Clinic Project, 1959-1961	box 45	folder 511
Pulmonary Disease Unit, 1957, 1959-1965	box 45	folder 512
Pulmonary Disease Unit - Annual Reports, 1959-1961	box 45	folder 513
Pulmonary Disease Unit - Cardiac Output, 1961	box 45	folder 514
Pulmonary Disease Unit - Forms	box 45	folder 515
Pulmonary Disease Unit - Finances, 1954, 1960-1963	box 45	folder 516
Pulmonary Function - Notes	box 45	folder 517
Regional Collaboration in Surgical Education for Foreign Medical Students - A Progress Report, circa 1965	box 45	folder 518
Regional Planning - Radio Statement, 1967	box 45	folder 519
Regional Planning Editorial, 1965	box 45	folder 520
Regional Planning Study Committee, 1963-1964	box 45	folder 521
Regional Planning Study Committee - Supplemental Material	box 46	folder 522
Requests for Articles and Books, 1967-1969	box 46	folder 523
Requests for Interviews, 1969-1971	box 46	folder 524
Resignations, 1971	box 46	folder 525
Respiratory Center, 1961-1962	box 46	folder 526
Respiratory Failure - Chloride - Swarz, 1961	box 46	folder 527
Respiratory Physiology of Aging - Diffusion Capacity, 1960	box 46	folder 528
Retina/Emphysema Project, 1960-1961	box 46	folder 529
Reuther and Company, 1960-1961	box 46	folder 530
Reviews, 1966-1969	box 46	folder 531
Rhode Island Hospital, 1961	box 46	folder 532
Richmond Area Heart Association - Cardiovascular Symposium, 1961	box 46	folder 533

Royal Society for the Promotion of Health, 1968	box 46	folder 534
Royal Society of Medicine - Anglo-American Conference on Medical Care, 1970-1971	box 46	folder 535
Russell Award, 1969	box 46	folder 536
Russell, Dr. Paul, 1959, 1962	box 46	folder 537
"Saturday Review", 1970-1971	box 47	folder 538
Schweppe, Dr. H. Irving, Jr., 1961-1962	box 47	folder 539
Science and Public Policy, 1959, 1966-1967	box 47	folder 540
Science and Public Policy, 1959, 1966-1967	box 47	folder 541
Science and Public Policy, 1959, 1966-1967	box 47	folder 542
Science and Public Policy, 1959, 1966-1967	box 47	folder 543
Senate Subcommittee on Executive Reorganization - Health in America, 1968	box 47	folder 544
Senate Subcommittee on Health of the Elderly, 1969	box 47	folder 545
Seven Public Health Hospitals, 1966	box 47	folder 546
Simmons College - Commencement, 1969-1970	box 47	folder 547
Social Science in Medicine, 1962-1963	box 47	folder 548
Social Security - Health Benefits, 1967	box 47	folder 549
Society of Medical Administrators, 1969	box 47	folder 550
Society of Urban Physicians, 1969	box 47	folder 551
Space Cadets, 1962-1965	box 48	folder 552
Special Commission on Non-Profit and Medical Service Corporations, 1962-1963, 1966	box 48	folder 553
Stamford University, 1971	box 48	folder 554
Strong Memorial Hospital Report, 1961	box 48	folder 555
<u>Conditions Governing Access:</u>		
<b>Conditions Governing Access</b>		
Restricted material.		
Subcommittee on Executive Reorganization, 1968	box 48	folder 556
Suffolk District Medical Society, 1964	box 48	folder 557
State University of New York (SUNY) - Downstate Medical Center, 1970-1971	box 48	folder 558
State University of New York (SUNY) at Buffalo - Board of Visitors, 1968-1969	box 48	folder 559

State University of New York (SUNY) at Buffalo - Provost Offer, 1967	box 48	folder 560
Surgeon's Handbook, 1959-1964	box 48	folder 561
Syntex Corporation Pharmaceutical, 1963	box 48	folder 562
Thomas Jefferson University, 1971	box 48	folder 563
Thurlbeck, Dr. W. M., 1958-1962	box 48	folder 564
Travel Expenses, 1970-1971	box 48	folder 565
Tufts-New England Medical Center Planning Process Report, 1965	box 48	folder 566
Unemployment Insurance, 1966	box 48	folder 567
Uniform Rules for Adjudicatory Proceedings Before Administrative Agencies and for Adopting Administrative Regulations, 1966	box 48	folder 568
U. S. Chamber of Commerce - Task Force on Economic Growth and Opportunity, 1966	box 48	folder 569
U. S. Public Health Service - Aging Study, 1959-1964	box 48	folder 570
United States Public Health Special Fellowship, 1961	box 49	folder 571
University Hospitals of Cleveland - Centennial Talk, 1965	box 49	folder 572
University of California, San Francisco - Commencement, 1971	box 49	folder 573
University of California, San Francisco Medical Center - Chancellorship Offer, 1968	box 49	folder 574
University of Connecticut - School of Medicine, 1966-1967	box 49	folder 575
University of Florida, 1969-1971	box 49	folder 576
University of Illinois at the Medical Center, 1969-1970	box 49	folder 577
University of Maryland, School of Medicine - Pincoffs Lecture, 1970	box 49	folder 578
University of Rochester, 1959-1964	box 49	folder 579
University of Rochester, 1959-1964	box 49	folder 580
University of Wisconsin, 1971	box 49	folder 581
Upjohn Company - Grant, 1960-1961	box 49	folder 582
Veterans Administration Contract, 1960-1961	box 49	folder 583
Vietnam, November 28, 1967-January 25, 1969	box 49	folder 584
Vietnam, November 28, 1967-January 25, 1969	box 49	folder 585
Vietnam, July 31-November 27, 1967, n.d.	box 50	folder 586
Vietnam, July 31-November 27, 1967, n.d.	box 50	folder 587

Vietnam, July 31-November 27, 1967, n.d.	box 50	folder 588
Vietnam, July 31-November 27, 1967, n.d.	box 50	folder 589
Vietnam - Official Visit Information	box 50	folder 590
Vietnam - Official Visit Information	box 50	folder 591
Vietnam - United States Agency for International Development (USAID), 1967	box 50	folder 592
Vietnam - United States Agency for International Development (USAID), 1967	box 50	folder 593
Vietnam - Supplemental Material	box 50	folder 594
Vietnam - Supplemental Material	box 51	folder 595
Vietnam - Supplemental Material	box 51	folder 596
Vietnam - Trip Log, 1967	box 51	folder 597
Vietnam - Appraisal Team Correspondence, August-September 1967	box 51	folder 598
Vietnam - Appraisal Team Correspondence, August-September 1967	box 51	folder 599
Vietnam - Appraisal Team Meeting, September 1967	box 51	folder 600
Vietnam - Appraisal Team Report - Draft	box 51	folder 601
Vietnam - "Report of the Viet Nam Appraisal Team", 1967	box 51	folder 602
Vietnam - Senate Subcommittee on Refugees, 1967	box 51	folder 603
Vietnam - Notes	box 52	folder 604
Vietnam - "Official Visit to the Republic of Viet Nam" - Manuscript, August 1967	box 52	folder 605
Vietnam - "Official Visit to the Republic of Viet Nam" - Revised Manuscript, 1967	box 52	folder 606
Vietnam - "Vietnam - Medicine and Politics" - Condensed Version, November 1967	box 52	folder 607
Vietnam - "Vietnam - Medicine and Politics" - Master Copy	box 53	folder 608
Vietnam - Articles, 1967-1968	box 53	folder 609
Vietnam - Clippings, 1967-1968	box 53	folder 610
Vietnam - Clippings, 1967-1968	box 53	folder 611
Ward IV Investigations, 1961	box 53	folder 612
Ward Visits, 1961-1967	box 53	folder 613

Conditions Governing Access:

## Conditions Governing Access

Permanently restricted - Confidential material.

Washington, D. C. Trip, 1962	box 53	folder 614
Washington University Medical Alumni Association, 1965-1966, 1971	box 53	folder 615
Washington University School of Medicine, 1969-1970	box 53	folder 616
Wayne State University - Commencement, 1970-1971	box 53	folder 617
Wellesley College, 1962-1963	box 53	folder 618
West Roxbury Veterans Administration Hospital, 1960-1962, 1964	box 53	folder 619
WGBH-TV, 1963-1964	box 53	folder 620
White House Conference on Health	box 53	folder 621
White House Conference on Health - Papers	box 53	folder 622
White Pines Copper Company, 1959-1960	box 54	folder 623
White Pines - La Croix Hospital, 1959	box 54	folder 624
Wilmington Medical Center - Weiss Lecture, 1970	box 54	folder 625
Yale University Council Committee on Medical Affairs, 1969-1971	box 54	folder 626
Young Men's Christian Association (YMCA), 1967-1970	box 54	folder 627

## Massachusetts General Hospital - Personal

### Scope and Contents note

Subseries C contains Knowles's personal correspondence with family members and friends, clubs, and private interests, including the Woodstock Service Corporation and his 15th Harvard Reunion.

### Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

Title/Description	Instances	
Clippings, 1962-1963, 1969, 1971	box 54	folder 628
General Correspondence, July 1964-1971	box 54	folder 629
General Correspondence, July 1964-1971	box 54	folder 630
General Correspondence, July 1964-1971	box 54	folder 631
General Correspondence, 1959-June 1964	box 55	folder 632
General Correspondence, 1959-June 1964	box 55	folder 633
General Correspondence, 1959-June 1964	box 55	folder 634

Harvard Reunion (15th), 1961-1962	box 55	folder 635
Income Statements, 1961-1971	box 55	folder 636
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Permanently restricted - Confidential material.		
Insurance, 1961-1966, 1968-1969	box 55	folder 637
Investor's Bank and Trust Company, 1969	box 55	folder 638
Knowles, James, 1961-1964, 1967	box 55	folder 639
Lodge, George Clark, 1962	box 55	folder 640
Massachusetts Bay Investment Corporation, 1962-1966	box 55	folder 641
Somerset Club, 1965-1968	box 55	folder 642
Tavern Club, 1961-1966, 1970	box 55	folder 643
Woodstock Service Corporation, 1968-1971	box 55	folder 644

## Massachusetts General Hospital - Manuscripts

### Scope and Contents note

Subseries D consists of manuscripts of articles, books, and speeches.

### Arrangement note

This subseries is arranged alphabetically by title.

Title/Description	Instances	
List of Articles and Editorials	box 56	folder 645
"Acid - Base Balance"	box 56	folder 646
"Administration of a University Hospital", 1968	box 56	folder 647
"The Aging Lung and Emphysema", 1961	box 56	folder 648
"The Aims of Education"	box 56	folder 649
"Alcoholism and the Urban Medical Center", 1968	box 56	folder 650
"The Ambulatory Clinic", 1964	box 56	folder 651
"The American Doctor"	box 56	folder 652
"Analysis of Patterns of Hospital Admissions and Care Using Computer Retrieval Techniques", 1966	box 56	folder 653
"An Analysis of the Pressure Volume Characteristics of the Lung", 1961-1964	box 56	folder 654
"An Analysis of the Pressure Volume Characteristics of the Lung", 1961-1964	box 56	folder 655



"An Analysis of the Pressure Volume Characteristics of the Lung" - Lung Charts, 1961-1964	box 56	folder 656
"Analysis of the Static Pressure-Volume Curve of the Lung", 1961	box 56	folder 657
"Around the Periphery: The Good Ship MGH", 1964	box 56	folder 658
"The Balanced Biology of the Teaching Hospital", 1963	box 56	folder 659
"The Balanced Biology of the Teaching Hospital" - Notes	box 56	folder 660
"The Balanced Biology of the Teaching Hospital" - Notes	box 57	folder 661
"The Balanced Biology of the Teaching Hospital" - Notes	box 57	folder 662
"Beg, Borrow and Steal", 1964	box 57	folder 663
Book Reviews, 1963, 1966	box 57	folder 664
"Boston Magazine" - Commentary, 1970	box 57	folder 665
"Boston's Stake in Medicine", 1962	box 57	folder 666
"Cases from The Medical Grand Rounds of the Massachusetts General Hospital", 1958	box 57	folder 667
"The Challenge to the Teaching Hospital", 1967	box 57	folder 668
"Chronic Non-Specific Pulmonary Disease: Chronic Bronchitis and Emphysema"	box 57	folder 669
"Commercial Club"	box 57	folder 670
"Community Facilities Development", 1965	box 57	folder 671
"Costs, Deficits and Reimbursements", 1963	box 57	folder 672
"Current Issues Beseeting American Medicine", 1970	box 57	folder 673
"Determination of Oxygenated, Mixed Venous Blood CO Tension by a Breath-Holding Method", 1960	box 57	folder 674
"Differences between Ward and Private Medical Patients at the Massachusetts General Hospital"	box 57	folder 675
"Diffusion", 1959-1960	box 57	folder 676
"Disorders of the Respiratory System", 1968	box 57	folder 676A
"Distribution of Inspired Air"	box 57	folder 677
"Dyspnea", 1961	box 57	folder 678
"Education and the School", 1966	box 57	folder 679
"Education, Service and Money in Hospitals", 1965	box 57	folder 680
"The Effects of Illness on Families", 1964	box 57	folder 681
"The Elimination of Carbon Dioxide", 1964	box 57	folder 682
"The Emergence of the Hospital as a Social Institution", 1969		

	box 57	folder 683
"The Emergency Ward", 1966	box 57	folder 684
Ether Day Speech, 1962	box 57	folder 685
"Experts, Enclaves and the Public Interest", 1966	box 57	folder 686
"Extrapulmonary Manifestations of Brochogenic Carcinoma", 1959-1960	box 57	folder 687
"Federal Role in Health Affairs"	box 58	folder 688
"For the People", 1967	box 58	folder 689
"Freedom Versus Responsibility", 1964	box 58	folder 690
"The Future: Myrrh or Miasma?", 1965	box 58	folder 691
George Washington University Clinic Dedication, 1969	box 58	folder 692
"The Health Center and Alcoholism", 1965	box 58	folder 693
"Health in Vietnam and Urban America", 1968	box 58	folder 694
"Health Services - Producer and Consumer", 1970	box 58	folder 695
"Higher Education and the Nation's Health", 1971	box 58	folder 696
History of Medicine in the 20th Century	box 58	folder 697
"Hospitals, Doctors, and the Public Interest", 1970	box 58	folder 698
"The Hospital's Future", 1966	box 58	folder 699
"Hospitals in Crisis"	box 58	folder 700
"The Ills of the BCH", 1968	box 58	folder 701
"Impact of Medicare on Medical Education", 1967	box 58	folder 702
"Individualism, Social Welfare and the Frontier in American Life", 1969	box 58	folder 703
"Issues Besetting American Medicine"	box 58	folder 704
"It's People"	box 58	folder 705
Lahey Memorial Talk	box 58	folder 706
"Lowell Institute Lectures at Massachusetts General Hospital", 1963	box 58	folder 707
"Lung Abcess", 1961	box 58	folder 708
"Lung Volumes and Aging: A Review and a Report of Changes in 43 Spanish-American War Veterans", 1964	box 58	folder 709
"The Man the A.M.A. Cut Down", 1969	box 58	folder 710
"Manpower in Ophthalmology and Otolaryngology", 1969	box 58	folder 711

"The Massachusetts General Hospital - A Case Study of Social Welfare in a Scientific Society"	box 58	folder 712
"The MGH and the Maintenance of Pre-Eminence", 1962	box 58	folder 713
"Massachusetts General Hospital - Some Contemporary Problems", 1965	box 58	folder 714
"MGH World", 1962	box 58	folder 715
"Medical Care: Its Social and Organizational Aspects", 1963	box 58	folder 716
"The Medical Center and the Community Health Center", 1964	box 58	folder 717
"Medical Center, Health and Dis-Ease"	box 58	folder 718
"Medical Education and the Rationalization of Health Services"	box 58	folder 719
"Medical Manpower", 1970-1971	box 59	folder 720
"Medical Manpower" - Harvard University Press Edition, 1968	box 59	folder 721
"Medical Manpower" - "Journal of Medical Education" Edition, 1968-1969	box 59	folder 722
"Medical School, Teaching Hospital and Social Responsibility", 1964-1965	box 59	folder 723
"Medical School, Teaching Hospital and Social Responsibility", 1964-1965	box 59	folder 724
"Mental Disease and the Urban Hospital", 1964	box 59	folder 725
"New Demands Harass Hospital M.D.'s", 1963	box 59	folder 726
"The Nursing Home", 1965	box 59	folder 727
"On Hospital Costs and Care", 1965	box 59	folder 728
"On the Coming Health Crisis", 1970	box 59	folder 729
"On the Static Pressure - Volume Characteristics of the Lung"	box 59	folder 730
"Papilledema and Respiratory Insufficiency", 1963	box 60	folder 731
"The Pathophysiology of the Pulmonary Circulation in Primary Lung Disease", 1961	box 60	folder 732
"The Physician in the Decade Ahead", 1970	box 60	folder 733
"Physician Shortages in the United States", 1970	box 60	folder 734
"Planning in Complex Institutions", 1962	box 60	folder 735
"Pressure - Volume Characteristics of the Lung", 1959	box 60	folder 736
"The Professor and the Out-Patient Department"	box 60	folder 737
"Prognosis of Cor Pulmonale", 1963	box 60	folder 738
"Prognostic Significance of Papilledema in Course of Respiratory Insufficiency", 1963	box 60	folder 739

"Pulmonary Function and Thoracic Surgery"	box 60	folder 740
"Pulmonary Function Tests", 1960	box 60	folder 741
"Radiology: A Case Study in Manpower and Technology", 1969	box 60	folder 742
"Radiology: A Case Study in Manpower and Technology", 1969	box 60	folder 743
"The Rationalization of Health Services through Medical Education", 1971	box 61	folder 744
"Red, White and Blue: Vietnam - Civil Strife and Student Dissent", 1968	box 61	folder 745
"Regional Planning", 1966	box 61	folder 746
Regional Planning Statement for Radio Station WEEI, 1967	box 61	folder 747
"Report to 'Committee of Four' of Washington University", 1964	box 61	folder 748
Respiration	box 61	folder 749
<b>Scope and Contents note</b>		
Book notes.		
"Respiratory Physiology and Pulmonary Function Tests"	box 61	folder 750
"Role of the Hospital: The Ambulatory Clinic", 1965	box 61	folder 751
"The Scope and Responsibility of Medicine", 1968	box 61	folder 752
"A Shortage of Doctors", 1969	box 61	folder 753
"Should Nurses Unionize?", 1964	box 61	folder 754
"Social Conscience and the Primary Function of the Hospital Viewed in Historical Perspective", 1963	box 61	folder 755
"Socio-Economic Issues and the Medical Profession"	box 61	folder 756
"Spellbinding and Spellbreaking in American Medicine", 1971	box 61	folder 757
"Student Dissent"	box 61	folder 758
"The Teaching Community Hospital and the Academic Ideal", 1963	box 61	folder 759
"Therapy in Chronic Pulmonary Disease"	box 61	folder 760
"This Office is Like a Blowtorch", 1969	box 61	folder 761
"Tomorrow's Hospital", 1966	box 61	folder 762
"Town, Gown and Ongoing Education"	box 61	folder 763
Unidentified	box 61	folder 764
"U. S. Health: Do We Face a Catastrophe?", 1970	box 61	folder 765
"The University Hospital as a Community Health Resource", 1966	box 61	folder 766

"Utopia or Dystopia in an Age of Confusion"	box 61	folder 767
"Ventilation - Perfusion Relations"	box 61	folder 768
"Views of Medical Education and Medical Care", 1968	box 62	folder 769
"Views of Medical Education and Medical Care", 1968	box 62	folder 770
"Volunteerism", 1971	box 62	folder 771
Watershed Papers	box 62	folder 772
"Watershed of the 1970's", 1970-1971	box 62	folder 773
"Watershed of the 1970's", 1970-1971	box 62	folder 774
"Watershed of the 1970's", 1970-1971	box 62	folder 775
"Watershed of the 1970's" - Other Versions	box 62	folder 776
"What Children Teach Their Parents", 1968	box 62	folder 777
"Where Doctors Fail", 1970	box 62	folder 778
"The Work of Breathing"	box 62	folder 779

## Massachusetts General Hospital - Printed Material

### Scope and Contents note

Subseries E consists of one folder of articles about Dr. Knowles.

Title/Description	Instances	
Articles About Knowles	box 62	folder 780

## Massachusetts General Hospital - Information Files

### Scope and Contents note

Subseries F contains the information files Dr. Knowles kept for reference purposes. Subjects include health insurance, medical education, nursing, mental health, and social problems.

### Arrangement note

This subseries is arranged alphabetically by topic.

Title/Description	Instances	
Aging	box 63	folder 781
Alcoholism	box 63	folder 782
American Academy of General Practice	box 63	folder 783
Association of American Medical Colleges	box 63	folder 784
Association of American Medical Colleges	box 63	folder 785
Cysts and Bullae	box 63	folder 786

Duke University Medical Center	box 63	folder 787
Frostbite and Hypothermia	box 63	folder 788
Future and Philosophy	box 63	folder 789
Government and Health Care	box 63	folder 790
Group Health	box 63	folder 791
Health Insurance	box 64	folder 792
Health Insurance	box 64	folder 793
Health Insurance	box 64	folder 794
Health Insurance	box 64	folder 795
Health Insurance	box 64	folder 796
Health Planning	box 64	folder 797
Heart Disease, Cancer, Stroke	box 64	folder 798
Hospitals	box 64	folder 799
Hospitals	box 65	folder 800
Hospital Clinics	box 65	folder 801
Hospital Costs and Administration	box 65	folder 802
Hospital Staffs	box 65	folder 803
Legislation	box 65	folder 804
Lung Disease	box 65	folder 805
Marriage Examinations	box 65	folder 806
Medical Education	box 65	folder 807
Medical Education	box 65	folder 808
Medical Schools	box 65	folder 809
Medical Schools	box 66	folder 810
Medical Schools	box 66	folder 811
Medicare	box 66	folder 812
Medicare	box 66	folder 813
Medicare	box 66	folder 814
Medicare	box 66	folder 815
Mental Health	box 66	folder 816
Mental Health	box 67	folder 817
Mental Health	box 67	folder 818

Mental Health	box 67	folder 819
Mental Health	box 67	folder 820
Miscellaneous	box 67	folder 821
Miscellaneous	box 67	folder 822
Nursing	box 67	folder 823
Nursing	box 68	folder 824
Nursing Homes	box 68	folder 825
Nursing Homes	box 68	folder 826
Nursing Homes	box 68	folder 827
Nursing Homes	box 68	folder 828
Nursing Homes	box 68	folder 829
Nursing Homes	box 69	folder 830
Pulmonary Diseases	box 69	folder 831
Radiology	box 69	folder 832
Regional Planning, Editorial	box 69	folder 833
Regional Planning, Editorial	box 69	folder 834
Regional Planning, Editorial	box 69	folder 835
Research vs. Education	box 69	folder 836
Smoking	box 69	folder 837
Social Problems	box 69	folder 838
Social Services	box 70	folder 839
Social Services	box 70	folder 840
Terminal Care Study	box 70	folder 841
Ultrasound	box 70	folder 842
Unionization	box 70	folder 843

[^ Return to Table of Contents](#)

## Interim, 1971-1972

Physical Description: 1 Cubic Feet

### Scope and Contents note

This series contains correspondence relating to Knowles's appointment as president of The Rockefeller Foundation, covering the time between his resignation from Massachusetts General Hospital (December 1971) and the time he

officially assumed presidency of the Foundation (July 1972). Included are letters from the Foundation's outgoing president George Harrar, congratulatory letters, and professional and personal correspondence.

### Arrangement note

This series is arranged chronologically.

Title/Description	Instances	
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 844
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 845
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 846
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 847
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 848
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 849
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 850
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 851
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 852
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 853
Appointment as President of The Rockefeller Foundation, August-October 1971	box 72	folder 854
Appointment as President of The Rockefeller Foundation, August-October 1971	box 72	folder 855

[^ Return to Table of Contents](#)

## The Rockefeller Foundation, 1961-1980

Physical Description: 10 Cubic Feet

### Scope and Contents note

This series consists of papers documenting Knowles's activities while president of The Rockefeller Foundation.

### Arrangement note

This series is divided into 6 subseries:



Subseries A - Rockefeller Foundation

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

## The Rockefeller Foundation

### Scope and Contents note

Subseries A consists of correspondence, reports, and clippings relating to Knowles's work as president of The Rockefeller Foundation. Subjects include itineraries; trips to Cali, Colombia, St. Lucia, and Africa; trustee meetings; testimony before the House Subcommittee on Health and the Environment; and speeches by John D. Rockefeller 3rd.

### Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject.

Title/Description	Instances	
A	box 72	folder 856
Activity Reports, 1972-1979	box 72	folder 857
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Restricted material.		
African Trip, 1974-1975	box 72	folder 858
Appointment Congratulations, September 21, 1971-January 1972	box 72	folder 859
Appointment Congratulations, September 21, 1971-January 1972	box 72	folder 860
Appointment Congratulations, September 13-20, 1971	box 73	folder 861
Appointment Congratulations, September 13-20, 1971	box 73	folder 862
Arden House Foundation Meeting, 1972	box 73	folder 863
Articles about the Foundation, 1964, 1971	box 73	folder 864
Association of American Medical Colleges, 1974-1975	box 73	folder 865
B	box 73	folder 866
Bicentennial, 1973	box 73	folder 867

C	box 73	folder 868
Cali Trip, 1975	box 73	folder 869
Clippings - General, 1973-1978	box 73	folder 870
Clippings - Health, 1971, 1974-1977	box 73	folder 871
Clippings - Political Publicity, 1976	box 73	folder 872
Clippings, 1978	box 73A	folder 872A
Clippings, 1978	box 73A	folder 872A
Clippings - Rockefeller Foundation, 1976-1977	box 74	folder 873
Committee on Critical Choices for America, 1975	box 74	folder 874
Conferences, 1976-1977	box 74	folder 875
Council on Foundations, Inc., 1974-1975	box 74	folder 876
"The Course Ahead - The Rockefeller Foundation in the Next Five Years", 1974	box 74	folder 877
D	box 74	folder 878
Domestic Health Policy Group, 1974-1975	box 74	folder 879
Domestic Health Policy Group, 1974-1975	box 74	folder 880
Education and Development	box 74	folder 881
F	box 75	folder 882
Fellowships for American Playwrights, 1972, 1976	box 75	folder 883
Federal University of Bahia, 1975	box 75	folder 884
The Future of Foundations	box 75	folder 885
G	box 75	folder 886
Hamden-Sydney College, 1973	box 75	folder 887
Harvard University - Department of Physics, 1971	box 75	folder 888
Health Education Foundation, 1976, 1978	box 75	folder 889
Hillcrest Conference, 1977	box 75	folder 890
Hospital Administration, 1973-1975	box 75	folder 891
Hurwitz, Raye, 1977	box 75	folder 892
Influenza Public Workshop - Bureau of Biologics - Food and Drug Administration, 1977	box 75	folder 893
Itineraries, 1972-1975	box 75	folder 894
Job Applications, 1974-1976	box 75	folder 895

Conditions Governing Access:

**Conditions Governing Access**

Permanently restricted - Confidential material.

Job Applications, 1974-1976	box 75	folder 896
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Permanently restricted - Confidential material.		
Job Applications, 1974-1976	box 75	folder 897
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Permanently restricted - Confidential material.		
Job Applications, 1972-1973	box 76	folder 898
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Permanently restricted - Confidential material.		
Job Applications, 1972-1973	box 76	folder 899
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Permanently restricted - Confidential material.		
Job Applications, 1972-1973	box 76	folder 900
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Permanently restricted - Confidential material.		
Job Applications, 1972-1973	box 76	folder 901
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Permanently restricted - Confidential material.		
Job Applications, 1972-1973	box 76	folder 902
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Permanently restricted - Confidential material.		
K	box 76	folder 903
Kennedy Center - Rockefeller Foundation International Competition, 1978	box 76	folder 904

L-M	box 76	folder 905
N	box 76	folder 906
National Center for a Voluntary Society, 1971-1973	box 77	folder 907
P	box 77	folder 908
Phone Messages, 1972-1973, 1978-1979	box 77	folder 909
President's Report, 1974	box 77	folder 910
President's Report - Final Draft, 1974	box 77	folder 911
R	box 77	folder 912
Recommendations, 1977-1978	box 77	folder 913
Recommendations - Candidates for College Presidency, 1973-1978	box 77	folder 914
Reference Service, 1972	box 78	folder 915
Rockefeller, John D., 3rd - Speeches, 1961, 1964-1965, 1967-1971	box 78	folder 916
Rockefeller, John D. 3rd - Speeches, 1961, 1964-1965, 1967-1971	box 78	folder 917
"RF Illustrated", 1974-1975	box 78	folder 918
"RF Staff and Program News", 1972	box 78	folder 918A
Rome Forum on the World Food Problem	box 78	folder 919
S	box 78	folder 920
St. Lucia Trip, 1973-1974	box 78	folder 921
Subcommittee on Health and the Environment - House Committee on Interstate and Foreign Commerce, 1976	box 78	folder 922
Travel Authorizations, 1972-1978	box 78	folder 923
Trustees, June 1973-1978	box 78	folder 924
Trustees, June 1973-1978	box 78	folder 925
Trustees, 1971-May 1973	box 79	folder 926
Trustees, 1971-May 1973	box 79	folder 927
Unidentified	box 79	folder 928
United Nations Conference on Trade and Development, 1972	box 79	folder 929
Vitas	box 79	folder 930
W	box 79	folder 931

## The Rockefeller Foundation - Professional

## Scope and Contents note

Subseries B documents Knowles's professional interests and activities, mainly in the field of medicine. Subjects include the book "Doing Better and Feeling Worse," speaking engagements, the report "China Diary" of his 1975 trip to China, the Institute of Medicine, and an interview by the Kennedy Oral History Program.

## Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject. There is also a correspondence file (1972-1975) arranged alphabetically by correspondent.

Title/Description	Instances	
Abortion, 1973	box 79	folder 932
Advertising Council - Public Relations Committee, 1973	box 79	folder 933
American Academy of Arts and Sciences, 1973-1974, 1978	box 79	folder 934
American Association for the Advancement of Science - Scientific Freedom and Responsibility, 1971-1974	box 79	folder 935
American Clinical and Climatological Association, 1972-1975	box 79	folder 936
American National Red Cross	box 79	folder 937
Associated Hospital Service of New York, 1972	box 80	folder 938
Belmont Hill School, 1972-1977	box 80	folder 939
Blue Cross/Blue Shield Symposium - The Future of Health in America, 1978	box 80	folder 940
Boston Library Society, 1972, 1975-1977	box 80	folder 940A
Boston University Board, 1974-1976	box 80	folder 941
Cambridge School, 1977	box 80	folder 942
"China Diary" - Correspondence, 1975-1977, 1979	box 80	folder 943
"China Diary" - Draft	box 80	folder 944
"China Diary" - Draft	box 80	folder 945
"China Diary" - Draft	box 80	folder 946
Clippings, 1972-1978	box 80	folder 947
Costs, March 1972-June 1973	box 81	folder 948
Costs, March 1972-June 1973	box 81	folder 949
Council on Foreign Relations	box 81	folder 950
Council on Foundations, 1972-1976	box 81	folder 951
"Doing Better and Feeling Worse" - Bill Anlyan, 1975-1976	box 81	folder 952
"Doing Better and Feeling Worse" - Ivan Bennett, 1976	box 81	folder 953
"Doing Better and Feeling Worse" - Daniel Callahan, 1976	box 81	folder 954

"Doing Better and Feeling Worse" - Merlin Duval, 1975-1976	box 81	folder 955
"Doing Better and Feeling Worse" - Bob Ebert, 1976-1977	box 81	folder 956
"Doing Better and Feeling Worse" - Leon Eisenberg, 1975-1976	box 81	folder 957
"Doing Better and Feeling Worse" - Renne C. Fox, 1975-1976	box 81	folder 958
"Doing Better and Feeling Worse" - Donald Frederickson, 1976	box 82	folder 959
"Doing Better and Feeling Worse" - Eli Ginzberg, 1975-1976	box 82	folder 960
"Doing Better and Feeling Worse" - David Hamberg, 1975-1976	box 82	folder 961
"Doing Better and Feeling Worse" - Herman Kahn, Jane Wewitt, 1975	box 82	folder 962
"Doing Better and Feeling Worse" - Herb Klarman, 1976	box 82	folder 963
"Doing Better and Feeling Worse" - John H. Knowles, 1974-1977	box 82	folder 964
"Doing Better and Feeling Worse" - John H. Knowles, 1974-1977	box 82	folder 965
"Doing Better and Feeling Worse" - John H. Knowles, 1974-1977	box 82	folder 966
"Doing Better and Feeling Worse" - Walsh McDermott, 1976	box 82	folder 967
"Doing Better and Feeling Worse" - Stan Reiser, 1976	box 82	folder 968
"Doing Better and Feeling Worse" - Julius Richmond, 1975-1976	box 83	folder 969
"Doing Better and Feeling Worse" - David E. Rogers, 1975-1976	box 83	folder 970
"Doing Better and Feeling Worse" - Ernest Saward, 1975-1976	box 83	folder 971
"Doing Better and Feeling Worse" - Lewis Thomas, 1975-1976	box 83	folder 972
"Doing Better and Feeling Worse" - Aaron Wildovsky, 1975-1976	box 83	folder 973
"Doing Better and Feeling Worse" - Aaron Wildovsky, 1975-1976	box 83	folder 974
"Doing Better and Feeling Worse" - General Correspondence, August 1974-1977	box 83	folder 975
"Doing Better and Feeling Worse" - General Correspondence, August 1974-1977	box 83	folder 976
"Doing Better and Feeling Worse" - General Correspondence, June-July 1974	box 84	folder 977
"Doing Better and Feeling Worse" - Reviews, 1977	box 84	folder 978
Duke University, 1972-1976, 1978	box 84	folder 979
Duke University, 1972-1976, 1978	box 84	folder 980

Duke University, 1972-1976, 1978	box 84	folder 981
Duke University - Center for International Studies, 1975	box 84	folder 982
General Correspondence, August 1977-January 1979	box 84	folder 983
General Correspondence, June 1972-July 1977	box 85	folder 984
General Correspondence, June 1972-July 1977	box 85	folder 985
General Correspondence, June 1972-July 1977	box 85	folder 986
General Correspondence, June 1972-July 1977	box 85	folder 987
General Correspondence, June 1972-July 1977	box 85	folder 988
General Telephone and Electronics Corporation, 1972-1978	box 86	folder 989
General Telephone and Electronics Corporation, 1972-1978	box 86	folder 990
Hall of Fame, 1972-1976	box 86	folder 991
Harvard, 1972-1978	box 87	folder 992
Harvard, 1972-1978	box 87	folder 993
Harvard, 1972-1978	box 87	folder 994
Harvard, 1972-1978	box 87	folder 995
Harvard, 1972-1978	box 87	folder 996
Harvard, 1972-1978	box 87	folder 997
Harvard - Visiting Committee to the Divinity School, 1973-1976	box 88	folder 998
"Health and Medical Services Review", 1977-1978	box 88	folder 999
Hospital Administrators Correspondence Club, 1973	box 88	folder 1000
Institute International du Stress, 1977-1978	box 88	folder 1001
Institute of Medicine, 1974-1978	box 88	folder 1002

Conditions Governing Access:**Conditions Governing Access**

Restricted material.

Institute of Medicine - Committee on International Health, 1977	box 88	folder 1003
Institute of Medicine - Committee on International Health, 1977	box 88	folder 1004
Institute of Medicine - Committee on International Health, 1977	box 88	folder 1005
Institute of Medicine - National Academy of Science, 1972-1973	box 88	folder 1006
Institute of Medicine - National Academy of Science - Disease Prevention, 1976-1977	box 88	folder 1007

Internal Revenue Service - Massachusetts General Hospital (MGH), 1973	box 89	folder 1008
Josiah Macy, Jr. Foundation - V. Ramaligaswami, 1976	box 89	folder 1009
Kennedy Oral History Program, 1974	box 89	folder 1010
MacNeil-Lehrer Report, 1978	box 89	folder 1011
Massachusetts General Hospital, 1972-1976	box 89	folder 1012
"Medical World News" Editorial Board, 1974	box 89	folder 1013
Moore McCormack Resources, Inc., 1978	box 89	folder 1014
National Academy of Science, 1975	box 89	folder 1015
National Foundation on the Arts and the Humanities, 1972, 1976-1977	box 89	folder 1016
National Institute of Health, 1975	box 89	folder 1017
Nelson, David S., 1968	box 89	folder 1018
New England Conservatory of Music, 1975	box 89	folder 1019
New York Medical College, 1977	box 89	folder 1020
New York Medical Registration, 1971-1978	box 89	folder 1021
New York University, 1972-1979	box 89	folder 1022
Old Docs Club, 1972-1973	box 89	folder 1023
Pat Collins Show, 1976	box 89	folder 1024
"Pharos", 1972-1977	box 89	folder 1025
Pratt Institute, 1973	box 89	folder 1026
Rizgel, Margaret	box 89	folder 1027
Royal Society of Medicine, 1971-1975	box 89	folder 1028
Random House	box 89	folder 1029
Scientists and Other Citizens, 1978	box 89	folder 1030
Smith College, 1976-1977	box 90	folder 1031
Society of Medical Administrators, 1975, 1977	box 90	folder 1032
Somerset Club, 1973	box 90	folder 1033
"The Struggle to Stay Healthy" - Correspondence, 1976	box 90	folder 1034
Sullivan & Worcester, 1973	box 90	folder 1035
Sweet, William H., 1972	box 90	folder 1036
Technicare, 1972-1979	box 90	folder 1037
United Fund, 1972-1975	box 90	folder 1038



United Hospital Fund of New York, 1972	box 90	folder 1039
United Nations Association of the United States of America, 1972-1975	box 90	folder 1040
United Nations Association of the United States of America, 1972-1975	box 90	folder 1041
United Way, 1978	box 90	folder 1042
University of Pennsylvania, 1972, 1975-1977	box 90	folder 1043
University of Miami, 1977-1978	box 90	folder 1044
Washington University, 1973-1978	box 90	folder 1045
Yale University, 1972-1974	box 90	folder 1046
Alphabetical File (A-Go), 1972-1975	box 91	folder 1047
Alphabetical File (A-Go), 1972-1975	box 91	folder 1048
Alphabetical File (A-Go), 1972-1975	box 91	folder 1049
Alphabetical File (A-Go), 1972-1975	box 91	folder 1050
Alphabetical File (A-Go), 1972-1975	box 91	folder 1051
Alphabetical File (A-Go), 1972-1975	box 91	folder 1052
Alphabetical File (A-Go), 1972-1975	box 91	folder 1053
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1054
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1055
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1056
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1057
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1058
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1059
Alphabetical File (R-Z), 1972-1975	box 93	folder 1060
Alphabetical File (R-Z), 1972-1975	box 93	folder 1061
Alphabetical File (R-Z), 1972-1975	box 93	folder 1062
Alphabetical File (R-Z), 1972-1975	box 93	folder 1063

## The Rockefeller Foundation - Personal

### Scope and Contents note

Subseries C contains biographical material and correspondence relating to Dr. Knowles's personal interests, including clubs and finances. It also includes get-well correspondence to Dr. Knowles during his illness and sympathy letters to Mrs. Knowles after his death.

**Arrangement note**

This subseries is arranged alphabetically by subject and chronologically within each subject.

<b>Title/Description</b>	<b>Instances</b>	
Biographical Material	box 93	folder 1064
Contributions, 1972-1978	box 93	folder 1065
General Correspondence, 1972-1979	box 94	folder 1066
General Correspondence, 1972-1979	box 94	folder 1067
General Correspondence, 1972-1979	box 94	folder 1068
General Correspondence, 1972-1979	box 94	folder 1069
General Correspondence, 1972-1979	box 94	folder 1070
General Correspondence	box 94	folder 1071
<b>Scope and Contents note</b>		
Undated, probably 1975-1976.		
Investors Bank & Trust Company	box 94	folder 1072
Irwin Trust Company, 1977	box 94	folder 1073
Museum of Science, 1976	box 95	folder 1074
Myopia Hunt Club, 1973	box 95	folder 1075
New England Patriots, 1972-1974	box 95	folder 1076
Pops Concert Ball, 1976	box 95	folder 1077
Racquet & Tennis Club, 1975, 1978	box 95	folder 1078
River Club, 1973	box 95	folder 1079
Get-Well Correspondence - Alphabetical List, 1979	box 95	folder 1080
Get-Well Correspondence - Alphabetical List, 1979	box 95	folder 1081
Get-Well Correspondence - Rockefeller Foundation Staff List, 1979	box 95	folder 1082
Get-Well Correspondence - Rockefeller Foundation Trustees List, 1979	box 95	folder 1083
Get-Well Correspondence - Foundation Heads List, 1979	box 95	folder 1084
Get-Well Correspondence - Heads of Boards List, 1979	box 95	folder 1085
Get-Well Correspondence - Other Lists, 1979	box 95	folder 1086
Get-Well Correspondence - General, 1979	box 95	folder 1087
Get-Well Cards, 1979	box 95	folder 1088
Get-Well Cards, 1979		

	box 95	folder 1089
Get-Well Cards, 1979	box 96	folder 1090
Get-Well Correspondence - to Edith Knowles, 1979	box 96	folder 1091
Sympathy Letters, March 8-November 25, 1979	box 96	folder 1092
Sympathy Letters, March 8-November 25, 1979	box 96	folder 1093
Sympathy Letters, March 8-November 25, 1979	box 96	folder 1094
Sympathy Letters, March 8-November 25, 1979	box 96	folder 1095
Sympathy Letters, March 6-8, 1979	box 97	folder 1096
Sympathy Letters, March 1979	box 97	folder 1097
Sympathy Letters, undated	box 97	folder 1098
Sympathy Letters - to The Rockefeller Foundation, March-December 1979	box 97	folder 1099
Sympathy Letters - Third Party, March-April 1979	box 97	folder 1100
Sympathy Letters - from Rockefeller Foundation Staff, March 1979	box 97	folder 1101
Sympathy Telegrams, March 1979	box 97	folder 1102
Sympathy Telegrams - Third Party, March 1979	box 97	folder 1103
Memorials, 1979	box 97	folder 1104

## The Rockefeller Foundation - Manuscripts

### Scope and Contents note

Subseries D consists of manuscripts of articles, books, and speeches. Included is the incomplete manuscript "Essays on Medicine and Health."

### Arrangement note

This subseries is arranged alphabetically by title.

Title/Description	Instances	
List of Publications, 1969-1978	box 97	folder 1105
Allentown and Sacred Heart Hospital Center, 1973	box 97	folder 1106
"American Doctor"	box 97	folder 1107
"American Medicine and World Health", 1976	box 98	folder 1108
American Public Health Association - 100th Annual Convention, 1972	box 98	folder 1109
Belmont Hill School Commencement, 1973	box 98	folder 1110

Centro Internacional de Agricultura Tropical (CIAT) Dedication, 1973	box 98	folder 1111
"Clarity of Thought and Higher Education", 1975-1976	box 98	folder 1112
"Coming Change in Medicine", 1974	box 98	folder 1113
"Conflect and Interdependence", 1973	box 98	folder 1114
"Department of Medicine", 1974	box 98	folder 1115
"Doing Better and Feeling Worse: Perspectives in American Health", 1977-1979	box 98	folder 1116
"Elements of a Domestic Health Policy", 1975	box 98	folder 1117
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1118
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1119
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1120
"Essays on Medicine and Health" - Chapters 22-27	box 99	folder 1121
"Essays on Medicine and Health" - Chapters 22-27	box 99	folder 1122
"Federal Expenditures, Welfare, Income Distribution"	box 99	folder 1123
"Food, Energy and American Austerity", 1974	box 99	folder 1124
Forward to "The Health Handbook", 1979	box 99	folder 1125
"Functions of a University", 1976	box 99	folder 1126
"Future Directions in Health Care: The Dimensions of Medicine - Introduction", 1975	box 99	folder 1127
"Future of Academic Community Medicine in Developing Countries", 1978	box 99	folder 1128
"Future of Foundations", 1972	box 99	folder 1129
"Global Food Problems and the Chinese Model", 1975	box 99	folder 1130
Grantmakers on Health Care Delivery Talk, 1974	box 99	folder 1131
Harvard College Fund Assembly Dinner Talk, 1972	box 99	folder 1132
"Health and Economic Security", 1974	box 99	folder 1133
"Health and Technology", 1978	box 99	folder 1134
"Health and the Quality of Life", 1974	box 99	folder 1135
"Health in America", 1973	box 99	folder 1136
"Health in the United States", 1976	box 99	folder 1137
"Health, Population and Development", 1980	box 99	folder 1138
"Health System and the Supreme Court Decision: An Affirmative Response", 1973	box 99	folder 1139

Hesburgh Dinner Talk, 1977	box 99	folder 1140
"Hospitals in the United States", 1973	box 99	folder 1141
"Hunger, Politics and Markets", 1975	box 99	folder 1142
"Implementing the Abortion Decision", 1973	box 100	folder 1143
"Increasing Emphasis on Preventative Medicine", 1976-1977	box 100	folder 1144
"Individualism, Social Welfare and the Frontier in American Life"	box 100	folder 1145
"Interdependence and the Global Crisis", 1974	box 100	folder 1146
"Is More Better", 1975	box 100	folder 1147
"Is There a Doctor Shortage", 1972	box 100	folder 1148
Japanese Philanthropy Project Talk, 1974	box 100	folder 1149
Letters to the Editor, 1976-1977	box 100	folder 1150
"Looking a Gift Horse in the Mouth", 1975	box 100	folder 1151
"Means to the Ends of The Rockefeller Foundation", 1974	box 100	folder 1152
"Medicine Tomorrow - More Groups, More Outpatient Services, More Prevention", 1977	box 100	folder 1153
"Meeting the World's Food Needs", 1974	box 100	folder 1154
"Montreal Neurological Institute and the Rockefeller Foundation: The Lengthened Shadows on Penfield and Gregg", 1978	box 100	folder 1155
"Neo-Liberalism", 1976	box 100	folder 1156
"New Bellevue Hospital Center", 1973	box 100	folder 1157
"New Directions in Health Care in the State of Colorado", 1978	box 100	folder 1158
"New School for Social Research", 1973	box 100	folder 1159
New York University Medical Center Commencement Talk, 1973	box 100	folder 1160
"On Doing More with Less", 1975-1976	box 100	folder 1161
"Perspectives on American Health", 1977	box 100	folder 1162
"Perspectives on the National Health Issue", 1978	box 100	folder 1163
Pratt Institute Commencement Talk, 1973	box 100	folder 1164
"Public Policy on Abortion", 1974	box 100	folder 1165
"Rational for Increased United States Interest in International Health", 1977	box 100	folder 1166
"Reaching 800 Million Small Cars"	box 101	folder 1167
"Reflections on Who's in Charge and Why", 1974		

	box 101	folder 1168
"Religion and the University", 1977	box 101	folder 1169
"Responsibility for Health", 1977	box 101	folder 1170
"Responsibility of the Individual", 1977	box 101	folder 1171
"Role of Foundations", 1978	box 101	folder 1172
"Roles of the University in the Post-Colonial World", 1975	box 101	folder 1173
Schmitt Medal Presentation Talk, 1973	box 101	folder 1174
"Scarcity, Global Interdependence and Ethnicity", 1974	box 101	folder 1175
"Secure Freedom", 1973	box 101	folder 1176
"Some Observations on America's Health Delivery System", 1974	box 101	folder 1177
"Spellbinding and Spellbreaking in American Medicine", 1974	box 101	folder 1178
Statement Before Senate Finance Committee - Subcommittee on Foundations, 1974	box 101	folder 1179
"Struggle to Stay Healthy", 1975-1976	box 101	folder 1180
"Thoughts on Health, Population and Development", 1978	box 101	folder 1181
Unidentified	box 101	folder 1182
United Hospital Fund Campaign Talk, 1972	box 101	folder 1183
"United States Policy and World Health", 1974	box 101	folder 1184
"Unseen Ostrich in Our Teaching Hospitals", 1973	box 101	folder 1185
"Utopia or Dystopia in an Age of Confusion", 1972-1973	box 101	folder 1186
"Virtues and Values in American Life", Address at the University of Pennsylvania Commencement and University of Maine Commencement, 1972, 1975, 1978	box 101	folder 1187
"Volunteerism and Pluralism in American Life", 1974	box 101	folder 1188
'Watershed' Book, 1973	box 102	folder 1189
"What Keeps Men Together", 1978	box 102	folder 1190
Worcester Foundation for Experimental Biology, 1974	box 102	folder 1191
"World of Health and the American Physician", 1973	box 102	folder 1192

## The Rockefeller Foundation - Printed Material

### Scope and Contents note

Subseries E consists of three folders of printed material including articles about and interviews with Dr. Knowles.

Title/Description	Instances
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Articles about Knowles, 1976-1979	box 102	folder 1193
Articles about Knowles, 1971-1975	box 102	folder 1194
Interviews, 1972-1974	box 102	folder 1195

## The Rockefeller Foundation - Information Files

### Scope and Contents note

Subseries F consists of one folder of information files that Dr. Knowles kept for reference purposes.

Title/Description	Instances	
General	box 102	folder 1196

[^ Return to Table of Contents](#)

## Miscellaneous, 1959-1979

Physical Description: 12 Cubic Feet

### Scope and Contents note

This series contains odd sized items, including weekly appointment cards (1961-1970), appointment calendars (1959-1979), 21 scrapbooks (1962-1972) containing clippings, photographs, letters, and memorabilia; miscellaneous newspaper clippings, certificates and plaques, microscope slides and lantern slides, reel and cassette tapes, and three watercolors of Dr. Knowles and an aerial view of Boston.

### Physical Characteristics and Technical Requirements

Materials requiring specialized equipment for access (audio tape, film) may be closed to research dependent on availability of the applicable equipment.

### Physical Characteristics and Technical Requirements

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services / Head of Reference.

Title/Description	Instances	
Clippings - Massachusetts General Hospital, 1964-1965	box 102	folder 1197
Clippings - Rockefeller Foundation, 1971-1972	box 102	folder 1198
Clippings - Rockefeller Foundation, 1973-1975, n.d.	box 103	folder 1199
Clippings - Labor, 1965	box 103	folder 1200
Clippings - American Medical Association, 1972	box 103	folder 1201
Clippings - Boston City Hospital	box 103	folder 1202
Clippings - Boston City Hospital	box 103	folder 1203
Clippings - John H. Knowles Obituary, 1979	box 103	folder 1204

Weekly Appointment Cards, 1961-1968

	box 104	folder 1205
Weekly Appointment Cards, 1969-1970	box 105	folder 1206
Appointment Calendars, 1959-1979	box 106	folder 1207
Cash Book, 1959	box 106	folder 1208
Guest Book	box 106	folder 1209
Scrapbooks, February 1962-June 1972	box 107	folder 1210
Scrapbooks, February 1962-June 1972	box 108	folder 1211
Scrapbooks, February 1962-June 1972	box 109	folder 1212
Scrapbooks, February 1962-June 1972	box 110	folder 1213
Nixon Lodge Spots	box 111	folder 1214
<b>Scope and Contents note</b>		
Reel-to-Reel Audio Tape.		
"Outlook" - John H. Knowles with Jack Kelly - W-EZE, January 18, 1970	box 111	folder 1215
<b>Scope and Contents note</b>		
Reel-to-Reel Audio Tape.		
Finch, Knowles, Egeberg	box 111	folder 1216
<b>Scope and Contents note</b>		
Reel-to-Reel Audio Tape.		
Dr. Knowles Lecture, October 28, 1969	box 111	folder 1217
<b>Scope and Contents note</b>		
Reel-to-Reel Audio Tape.		
"Conversation Piece" - Haywood Vincent with John H. Knowles, January 22, 1970	box 111	folder 1218
<b>Scope and Contents note</b>		
Reel-to-Reel Audio Tape.		
"Issues and Inquiry - Public Medicine: New Prescription for the Nation's Health" - Joseph R. Baylor with John H. Knowles	box 111	folder 1219
<b>Scope and Contents note</b>		
Reel-to-Reel Audio Tape.		
Address at the New England Sinai Hospital Development Fund Dinner, October 26, 1969	box 111	folder 1220



**Scope and Contents note**

Cassette Tape.

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"The Watershed of the Seventies" - Ward Darley Seminar - Unviersity of Colorado Medical Center, January 4, 1971	box 111	folder 1221
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**Scope and Contents note**

Parts I, II, III; Cassette Tape.

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"The Watershed of the Seventies" - Ward Darley Seminar - Unviersity of Colorado Medical Center, January 4, 1971	box 111	folder 1222
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**Scope and Contents note**

Parts I, II, III; Cassette Tape.

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"A Celebration of the Memory and Love of John H. Knowles, 1926-1979", March 16, 1979	box 111	folder 1223
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**Scope and Contents note**

Cassette Tape.

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"Health Care and the City" - McGraw-Hill Sound Seminars - Fran P. Hosken and John H. Knowles	box 111	folder 1224
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**Scope and Contents note**

Cassette Tape.

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"Health Care and the City" - McGraw-Hill Sound Seminars - Fran P. Hosken and John H. Knowles	box 111	folder 1225
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**Scope and Contents note**

Cassette Tape.

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Regarding Knowles Address at Bellevue Hospital, 1973	box 111	folder 1226
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**Scope and Contents note**

Cassette Tape.

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Mt. Sinai Instructions about Hospital to Help John H. Knowles Prepare Talk, September 24, 1974	box 111	folder 1227
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**Scope and Contents note**

Cassette Tape.

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J. Knowles - Schistosomaisis - China, 1975	box 111	folder 1228
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**Scope and Contents note**

Cassette Tape.

Hsin Hua Hospital - China, 1972

box 111

folder 1229

**Scope and Contents note**

Cassette Tape.

Hsin Hua Hospital - China, 1972

box 111

folder 1230

**Scope and Contents note**

Cassette Tape.

"Open Mind", May 2, 1976

box 111

folder 1231

**Scope and Contents note**

Cassette Tape.

Mintzberg - American Medical Association

box 111

folder 1232

**Scope and Contents note**

Cassette Tape.

Arlene Francis Program with John H. Knowles - WOR Radio,  
May 7, 1973

box 112

folder 1233

**Scope and Contents note**

Reel-to-Reel Audio Tape.

Dr. Knowles - Duplicate from Louise and Gus, January 1, 1964

box 112

folder 1234

**Scope and Contents note**

Reel-to-Reel Audio Tape.

"Health Care and the City" - McGraw-Hill, Sound Seminars - Fran  
P. Hooken and John H. Knowles

box 112

folder 1235

**Scope and Contents note**

Reel-to-Reel Audio Tape.

John H. Knowles - NET-TV, June 30, 1969

box 112

folder 1236

**Scope and Contents note**

Reel-to-Reel Audio Tape.

John H. Knowles on the Sherrye Henry Program - "A Tale of  
Two Cities" - WOR (New York) and Capitol Radio (London),  
November 1, 1978

box 112

folder 1237

**Scope and Contents note**

Reel-to-Reel Audio Tape.

"Health in the United States, 1776-1978" and "Keystone Presentation" at the University of Colorado, October 4-5, 1978	box 112	folder 1238
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

Dr. John Knowles, August 7, 1969	box 112	folder 1239
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

"The National Health Problem" - GA Sound Filmstrip, 1971	box 113	folder 1240
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Miscellaneous Certificates and Diplomas	box 114	folder 1241
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Rush University Diploma	box 114	folder 1242
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Pace University Diploma	box 114	folder 1243
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Massachusetts General Hospital (MGH) Treadwell Award	box 114	folder 1244
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Three Unidentified Tapes	box 114	folder 1245
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University of Maine Diplomas	box 115	folder 1246
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University of Maine Diplomas	box 115	folder 1247
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"Our Ailing Medical System" - "Fortune" Magazine, January 1970	box 115	folder 1248
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Middlebury College Diploma	box 115	folder 1249
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Harvard Medical School Yearbook - "Aesculapiad", 1967	box 115	folder 1250
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Plaque from Pace University	box 115	folder 1251
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Belmont Hill School Alumnus Award	box 115	folder 1252
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Framed Letter from Patricia Windrow Kline, [Date Created]June 30, 1973	box 115	folder 1253
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Framed Watercolor and Pen of Maurice C. Pincoffs Lecturship Roster	box 115	folder 1254
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Miscellaneous	box 115	folder 1255
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**Scope and Contents note**

2 medals, Rockefeller Foundation identification card,  
American College of Physicians identification card.

**General note**

Housed in a microfilm box within box 115.

Microscope Slides	box 116	folder 1256
Microscope Slides	box 116	folder 1257
Plaque - American Arbitration Association	box 117	folder 1258
Plaque - Massachusetts Junior Chamber of Commerce, [Date Created]1962	box 117	folder 1259
Plaque - Boston Junior Chamber of Commerce, [Date Created]1962	box 117	folder 1260
Plaque - Colgate-Diana Shore Winners Circle, [Date Created]1977	box 117	folder 1261
Plaque - Metropolitan Life Golden Anniversary - The Rockefeller Foundation, [Date Created]1974	box 117	folder 1262
Package	box 118	folder 1263

**Scope and Contents note**

3 watercolor portraits of John H. Knowles; an aerial view of Boston.

[^ Return to Table of Contents](#)

**John H. Knowles photographs, 1944-1980**Controlled Access Headings:

- Photographs

Title/Description	Instances	
Portraits - Knowles, John	box 35	folder 357
Knowles Family	box 35	folder 358
Knowles - Associates	box 35	folder 359
Work at Portsmouth Naval Hospital	box 35	folder 360
MGH - Miscellaneous	box 35	folder 361
Vietnam, 1967	box 36	folder 362
Illustrations - An analysis of the Pressure-Volume Characteristics of the Lung, 1961	box 36	folder 363
Illustrations for article "The Hospital"	box 36	folder 364
Album "John H. Knowles, His RF Years"	box 36	folder 365
Africa Trip, 1973	box 36	folder 366

Bellagio, 1973 June 9-12

	box 36	folder 367
Bangkok Program Review, 1973 February	box 36	folder 368
Hyderabad, India Trip, 1973	box 36	folder 369
CIAT Dedication - Cali, Colombia, 1973	box 36	folder 370
China Trip, 1975	box 36	folder 371
Family Planning Association Meeting - March 20-27, 1973 - St. Lucia, 1973	box 36	folder 372
RF - Miscellaneous	box 37	folder 373
Associates - Authors of "Doing Better and Feeling Worse"	box 37	folder 374
Suffolk University, 1975	box 37	folder 375
Miscellaneous	box 37	folder 376
John H. Knowles	box 37	folder 377
Lantern Slides - Medical Research	box L 44	
<u>Conditions Governing Access:</u>	box L 45	
<b>Conditions Governing Access</b>	box L 46	
Due to the brittle condition of this material special arrangements are required in order to view materials.	box L 47	
Individual items are available at the discretion of RAC.	box L 48	

[^ Return to Table of Contents](#)

## Oversize, 1947-1975

Title/Description	Instances
Honorary degree to John Hilton Knowles: Doctor of Humane Letters, awarded by Boston University.	folder 1
"Why Shouldn't Blue Cross Pay Taxes?", 1964 May 15	folder 1
<u>Separated Materials note:</u> <b>Separated Materials note</b>  removed from Series 2, Subseries 1, box 13, folders 150-154; reimbursements fro in-house patients	
Series of 4 blueprints for the office of Dr. John H. Knowles., 1972 August-September	folder 1
<u>Separated Materials note:</u> <b>Separated Materials note</b>  Removed from box 84, folder 988	
<u>Processing Information note:</u>	

## Processing Information note

not acid free.

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Series of 3 blueprint negatives for the proposed addition to the Vincent Burnum Building of the Massachusetts General Hospital., 1961 January 6 folder 1

Separated Materials note:

### Separated Materials note

removed from box 9, folder 96

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Proposed alterations nursery fourth floor," Vincent Burnum Building, Massachusetts General Hospital., 1962 February 5 folder 1

Separated Materials note:

### Separated Materials note

removed from box 12, folder 143

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Series of 2 whiteprints for the Mosley Building of the Massachusetts General Hospital., 1962 folder 1

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"Proposed alterations for psychiatric service," Bulfinch Building Mass.General Hospital, 1967 May 12 folder 1

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"Alterations to conference room," Vincent Burnum Building, Mass. General Hospital, 1965 April 13 folder 1

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Honorary degree: Doctor of Law, awarded by Suffolk University, 1975 June 8 folder 1

Separated Materials note:

### Separated Materials note

removed from Box 114

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certificate of election as a Fellow of the New York Academy of Medicine, 1947 January 6 folder 1

Separated Materials note:

### Separated Materials note

removed from Box 114

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certificate of membership of the Medical Assistance Advisory Council, from the Commonwealth of Massachusetts (certificate and small program), 1966 December 13 folder 1

Separated Materials note:

### Separated Materials note

removed from Box 114

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honorary degree: Doctor of Science from the New York Medical College, 1975 June 3 folder 1

Separated Materials note:

## **Separated Materials note**

removed from Box 114

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license to practice medicine and surgery in New York State, 1972      folder 1  
May 15

Separated Materials note:

## **Separated Materials note**

removed from Box 114

[^ Return to Table of Contents](#)