



Ford Foundation records, Douglas Ensminger Oral History

This finding aid was produced using ArchivesSpace on November 20, 2019.

English

Describing Archives: A Content Standard

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

Table of Contents

Summary Information	3
Biographical / Historical	3
Scope and Contents	4
Arrangement	4
Administrative Information	4
Controlled Access Headings	5
Collection Inventory	5
Topics Related to Non-Project Areas	5
Topics Related to Specific Projects	8
Programs in Pakistan and Nepal	9

Summary Information

Repository:	Rockefeller Archive Center
Creator - aut:	Ensminger, Douglas, 1910-1989
Creator:	Ford Foundation
Title:	Ford Foundation records, Douglas Ensminger Oral History
ID:	FA744
Date [inclusive]:	1971-1973
Physical Description:	1 Cubic Feet
Language of the Material:	English

Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

[^ Return to Table of Contents](#)

Biographical / Historical

Douglas Ensminger served as Representative of the Ford Foundation in India from 1952-1970, and formally retired from the Foundation on December 16, 1970 to accept an appointment as professor of rural sociology at University of Missouri. At the time of his retirement, according to Ensminger, he was asked by the Trustees to record his reminiscences of his work and the Foundation's programs in India. He dictated his reminiscences about his time in India while in Columbia, working with two assistants paid for by the Foundation. He worked on the project between 1971 and 1973, which coincided with the Foundation's own oral history project. Although Ensminger did not formally participate in the oral history project, he did consult with Charles Morrissey and Ron Grele, the oral history project staff, and he did execute an agreement with the Foundation regarding rights to his material.

[^ Return to Table of Contents](#)

Scope and Contents

Oral history.

[^ Return to Table of Contents](#)

Arrangement

Arranged in 3 series: 1. Topics related to Non-Project Areas. 2. Topics related to Specific Project Areas. 3. Programs in Pakistan and Nepal.

[^ Return to Table of Contents](#)

Administrative Information

Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

Conditions Governing Use

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them.

The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

Conditions Governing Access

Material more than ten years old is open for research. Brittle or damaged items are available at the discretion of RAC.

All restrictions on access to and use of this collection have lapsed, and exclusive rights at this time belong to the Ford Foundation.

[^ Return to Table of Contents](#)

Controlled Access Headings

- India
- Ford Foundation -- History
- Ford Foundation

Collection Inventory

Topics Related to Non-Project Areas	
Title/Description	Instances
A.1 Introduction	box 1
A.2 The Ford Foundation's Relations with the Department of Economic Affairs, Ministry of Finance [Government of India], October 19, 1971	box 1
A.3 The Ford Foundation's Relations with the [Government of India] Planning Commission, October 21, 1971	box 1
A.4 Why were so many grants made to the Government of India instead of Non-government Agencies and Institutions, October 27, 1971	box 1
A.5 The delicacy of the Ford Foundation's Relationships with other Foreign Aid giving agencies working in India, November 15, 1971	box 1
A.6 The Ford Foundation' relations with the Center and State Government in India. , November 16, 1971	box 1

A.7 The Foundation's objectives and reasons for its presence in India, November 18, 1971	box 1
A.8 Relationships with Prime Minister Jawaharlal Nehru, November 29, 1971	box 1
A.9 The significance of maintaining relations with the [Government of India] Cabinet, December 10, 1971	box 1
A.10 The significance of relations with India's Presidents., December 13, 1971	box 1
A.11 Keeping in touch with all key points in India's Central Government power structure when advancing and discussing new ideas, December 14, 1971	box 1
A.12 The importance of understanding India's foreign policy to the Foundation's operations in India.	box 1
A.13 Need for understanding the Gandhian Philosophy and different interpretations expounded by Gandhian followers. , December 16, 1971	box 1
A.14 Why an understanding of India's Caste System was important to the Ford Foundation's working in India, December 27, 1971	box 1
A.15 How were the relations defined between the Ford Foundation as an American institution working in India and the American Embassy, April 18, 1972	box 1
A.16 Why were there so few foreign institutional contracts to backstop Ford Foundation supported programs in India, April 19, 1972	box 1
A.17 In what ways did the CIA [Central Intelligence Agency] issues effect the Ford Foundation's work in its relations in India, May 9, 1972	box 1
A.18 What considerations went into formulating policies for housing accommodation of Foundation's foreign staff living in India, May 10, 1972	box 1
A.19 The importance to the Foundation's recruitment in having the American International School, the Inter-denominational Church and the Holy Family Hospital., May 11, 1972	box 1
A.20 The significance of major economic, climatic, social and political crises in India to opening the doors for major changes, May 12, 1972	box 1
A.21 Importance of understanding the time and process for significant change to take place, May 23, 1972	box 1
A.22 The problems involved on India's side in assigning creative people to give leadership to new and innovative programs, May 24, 1972	box 1
A.23 The pros and cons of putting the maximum amount of Ford Foundation funds for India into grants in contrast to contributing	box 1

to the maximum through high level staff in discussing ideas, examining alternatives and backing up India to give leadership to change and development as well as assist in starting new programs. (Where does the money go?) , May 30, 1972

A.24 Too much emphasis on Indian counterparts to match foreign consultants and too little concern on India's part in maximizing utilization of consultants , May 31, 1972	box 1
A.25 The pros and cons of Ford Foundation grant funds applying to both rupee and dollars costs, June 1, 1972	box 1
A.26 The problems of assisting non-government organizations, agencies and institutions and the problem of these non-government institutions becoming viable, June 5, 1972	box 1
A.27 Helping people locked in poverty, June 16, 1972	box 1
A.28 The pros and cons of the Ford Foundation making greater use of Indians as consultants in India, June 19, 1972	box 1
A.29 India's policy and practice of frequent transfer of key staff made the task of starting new programs exceedingly difficult , June 19, 1972	box 1
A.30 The performance payoff of sending Indian officials abroad for short term training is marginal and of questionable value , June 19, 1972	box 1
A.31 How did the Foundation function in its administrative services as it grew and functioned during the decade of the Fifties and Sixties , June 19, 1972	box 1
A.32 The western orientation to time and quality of performance comes in the way of the working of program advisors and consultants in India , June 22, 1972	box 1
A.33 The Ford Foundation has a fetish about evaluation of projects and programs it assists with but shows little evidence of drawing on documented evidence, June 26, 1972	box 1
A.34 The Government of India and non-government agencies and organizations' accountability for Ford Foundation grant funds, June 29, 1972	box 1
A.35 The interaction between the Ford Foundation's India Field Office and New York office, June 30, 1972	box 1
A.36 The advantages and disadvantages to the Ford Foundation's India office in using the Institute of International Education, New York to administer fellowships, travel and study awards, and contract employees, July 6, 1972	box 1
A.37 The importance of having a strategy for introducing change, October 25, 1972	box 1
A.38 Recruiting program advisors and consultants, October 25, 1972	box 1
A.39 The "Little People" of India, November 6, 1972	box 1

A.40 The Ford Foundation's Image in India, November 7, 1972	box 1
A.41 The growth of the Ford Foundation's India Headquarters Office, November 17, 1972	box 1
A.42 Recollections and Reminiscences	box 1
A.43 The Enslinger family's experience in India	box 1

[^ Return to Table of Contents](#)

Topics Related to Specific Projects

Title/Description	Instances
B.1 The Ford Foundation's early and continuous concern about population and family	box 2
B.2 The Ford Foundation's contribution in the field of India's village and small industries, November 5, 1971	box 2
B.3 The Ford Foundation's persistent concern and role in assisting India achieve a status of food enough for its people , January 5, 1972	box 2
B.4 Why did the Ford Foundation accept and respond to Dr. B.C. Roy's invitation to assist in the development of a long range plan for the Greater Calcutta Area? , February 7, 1972	box 2
B.5 Why did the Ford Foundation assist with India's handicrafts and handloom industry, February 9, 1972	box 2
B.6 The Ford Foundation's involvement in public administration, February 11, 1972	box 2
B.7 The Ford Foundation and management education in India, March 2, 1972	box 2
B.8 The historical basis of the Foundation's involvement in strengthening India's institutional competence in economics, March 29, 1972	box 2
B.9 Why did the Ford Foundation get involved in training five hundred of India's young engineers in steel making , April 24, 1972	box 2
B.10 The Ford Foundation's support to the Delhi Center for the Orientation of Foreigners taking up with assignments in India, May 18, 1972	box 2
B.11 The Ford Foundation's support and withdrawal from the Center for Applied Politics, June 19, 1972	box 2
B.12 The sensitivity of the Ford Foundation contributing to India's art and cultural programs, June 21, 1972	box 2
B.13 India's problem of Brain Drain and the Ford Foundation's efforts to counteract it, June 23, 1972	box 2

B.14 Ford Foundation's contribution to India in educational television and mass communications, June 23, 1972	box 2
B.15 The Ford Foundation involvement and contribution in the field of law and legal education in India, June 23, 1972	box 2
B.16 The Ford Foundation's Role in assisting India in its Manpower, June 26, 1972	box 2
B.17 The Ford Foundation involvement and contribution in the field of law and legal education in India , June 23, 1972	box 2
B. 18 The Ford Foundation's early interest and involvement in Home Economics of work in India , July 5, 1972	box 2
B.19 The Ford Foundation's interest and assistance in the development of the sociological sciences in India, July 10, 1972	box 2
B.20 Why did the Ford Foundation get involved in helping India make a go of nationalizing its Banks, July 11, 1972	box 2
B.21 The Ford Foundation's nineteen years of involvement with India's Community Development Program , July 11, 1972	box 2
B.22 The Leigh Stevens village electric and water project, August 21, 1972	box 2
B.23 The Ford Foundation's interest and involvement in Indian Education, August 23, 1972	box 2
B.24 Williams College and Harvard University Public Service Fellowship program, November 6, 1972	box 2

[^ Return to Table of Contents](#)

Programs in Pakistan and Nepal

Title/Description	Instances
C.1 The Ford Foundation's involvement in Pakistan, 1951-1953., September 22, 1972	box 2
C.2 The Ford Foundation's contributions to Nepal, September 22, 1972	box 2

[^ Return to Table of Contents](#)