



Ford Foundation records, International Division, South and Southeast Asia, Kuala Lumpur, Malaysia Field Office Files

This finding aid was produced using ArchivesSpace on October 02, 2016.

Rockefeller Archive Center

15 Dayton Avenue
Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

Table of Contents

Summary Information	3
Biographical / Historical	3
Scope and Contents	6
Arrangement	6
Administrative Information	6
Collection Inventory	7
Administrative Files	7
Subject Files	8

Summary Information

Repository:	Rockefeller Archive Center
Creator:	Ford Foundation
Title:	Ford Foundation records, International Division, South and Southeast Asia, Kuala Lumpur, Malaysia Field Office Files
ID:	FA648
Date [inclusive]:	1958-1976
Physical Description:	12 Cubic Feet
Language of the Material:	English

Preferred Citation note

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

[^ Return to Table of Contents](#)

Biographical / Historical

Segment One: International Activities of the Ford Foundation: An Overview

The Foundation's aspiration to become a national and international philanthropy for the advancement of human welfare was first formally expressed in the seminal 1949 report of the Gaither Study Committee, *>Report of the Study for the Ford Foundation on Policy and Program* (RAC Library, call letters 361.7 GAI), which was commissioned by the Board of Trustees to chart the Foundation's future. Foundation Trustees launched Ford's international grantmaking activities in 1950 when they approved the committee's report and its embrace of peace, democracy, and freedom. Since then, the Foundation has tackled these goals using a variety of strategies and responding to changing contexts, from the Cold War to the 1989 fall of the Berlin Wall and beyond.

Toward the Foundation's aspiration#al goal, "the establishment of peace", its international activities have comprised a wide range of conceptual approaches and focus areas. These include international affairs, international studies, international understanding, arms control and disarmament, international law, international economic concerns, and overseas development in nearly every region of the world. Three distinct periods emerge for the international grantmaking defined by external contextual changes and

internal changes in Foundation leadership and structures: the expansion era of 1950-1965; the transition and restructuring years of 1966-1988; and the post-1989 shift away from Cold War dichotomies. During each of the distinct historical periods the consistent objectives were: 1) to ensure freedom and democracy in developed countries; 2) to foster education and international understanding in all countries; and 3) to contribute to the social, economic, and political development of less developed countries.

[^ Return to Table of Contents](#)

Biographical / Historical

Segment 2. Period Sketch - The Expansion Era 1950-1965

The Ford Foundation's expansion era (1950-1965) began when the Gaither Study Committee Report placed "peace" as the area of top priority for the Foundation and set the Ford Foundation on a global course. Board Chair Henry Ford II writing in the 1951 Annual Report of the Foundation, identified "the danger of war" as the "the prime threat to human welfare today." Under the leadership of the three Ford Foundation presidents in this period-- Paul Hoffman, H. Rowan Gaither and Henry Heald--and several key trustees, notably the two seriatim chairs, John J. McCloy and Julius A. Stratton, the Foundation programs were largely informed by the post-World War II desire to avoid nuclear war and promote greater understanding among the world's peoples, strengthening of the United Nations, and enhancing both private and public American participation in world affairs. The strong board presence of university presidents and former leaders of postwar reconstruction efforts in Europe also helped to inform Ford's approach to building the field of peace and international security in the United States and encouraged extensive overseas activities.

For example, the first three presidents of the expanded Foundation ranged from government and business leadership experience to academic and nonprofit: Paul Hoffman (at Ford, 1950-1953) ran the Marshall Plan in Europe; H. Rowan Gaither Staffer (1948-1953), President (1953-1956) and Trustee (1956-1958) had MIT and Rand experience; Henry Heald, former president, Illinois Institute of Technology and New York University, President (1956-1966). The trustees also ran the leadership gamut from government and nonprofits to academic: Trustee John J. McCloy (from 1953; chair, 1959-1965) was assistant Secretary of War during World War II and chairman of the Council on Foreign Relations; and Trustee Julius A. Stratton (Trustee from 1955; chair, 1966-1970) was president of MIT.

When Ford became an international foundation in 1950, it had a small staff and operated through separate funds. The expansive period in the 1950s and 1960s resulted in a large number of field offices, which increased Ford's global footprint. Support focused on a mix of US university-based programs for research and training; think-tanks for policy-oriented meetings and policy research; and action projects specifically in less developed countries. The Foundation's focus on peace, freedom, and democracy played out against the Cold War backdrop for scientific and military competition between the United States, the Soviet Union and China.

Under President Hoffman, the Foundation's work was organized by the areas identified in the Gaither Committee Report: Area One, the Establishment of Peace; Area Two, The Strengthening of Democracy;

Area Three, The Strengthening of the Economy; Area Four, Education in a Democratic Society; and Area Five, Individual Behavior and Human Relations.

Program differentiation began in the Gaither era. When he began in 1953, he introduced the following programs, with international work under nearly all of them: International Programs, Public Affairs Programs, Program in Economic Development and Administration (mainly U.S. based), Education Program, The TV-Radio Workshop, and Behavioral Sciences Program. In 1954, the Foundation gave prominence to the international work explicitly through changing the program names and separating international affairs and overseas development. The 1954 program names were: The Advancement of Education, Education for Democracy, Increasing Knowledge of Foreign Areas, Economic Development and Administration, the Behavioral Sciences, and Overseas Development. In 1955, Increasing Knowledge of Foreign Areas became Increasing International Understanding. In 1956, the last year of the Gaither presidency, the program roster read: Education in the United States, The Behavioral Sciences, Public Affairs, Hospital Aid (only in the U.S.), Economic Development and Administration, International Understanding, and Overseas Development. Names changed but the program focus often remained the same.

President Heald maintained the areas of international interest of Hoffman and Gaither. The International Affairs program housed the programs based in the United States, Europe and Japan, with a few activities linking American and developing countries institutions. The Overseas Training and Research Program took over the efforts to increase American understanding of international issues. From 1957-1959, an International Legal Studies program, run from New York, helped build law programs in developing countries. Starting in 1959, the Overseas Development program comprised all the regional and country offices. In fiscal year 1964, Heald convinced the trustees to add a new focus on population, with grants both in the United States and overseas.

[^ Return to Table of Contents](#)

Biographical / Historical

Segment 2. Period Summary - The Expansion Era 1950-1965

With the ever-increasing budget and trustee willingness to invade capital, presidents Hoffman, Gaither and Heald oversaw vast growth in the Foundation's international activities in the United States, other developed countries and developing countries. Activities crossed disciplines, institutions, and national boundaries, although few crossed intra-foundation boundaries. Under the three presidents, Foundation staff in various domestic and international offices from New York interacted with the regional and country offices headed by representatives. Usually in this period, however, these offices in fact worked more closely with local governments than with New York staff, reinforcing the commitment to locally led social and economic development in less-developed countries.

The shared values of this early period reflected as much the continuing competition between the Communist and capitalist worlds as the concerns about maintaining peace. The Cold War provided the contextual continuity for grantmaking on the core themes of increasing American understanding of the

rest of the world, building and strengthening connections not only with European and Asian democracies but also with Eastern European countries, the Soviet Union, China, and Cuba.

[^ Return to Table of Contents](#)

Scope and Contents

Contains administrative files and subject files.

[^ Return to Table of Contents](#)

Arrangement

Arranged in 2 series by file type.

[^ Return to Table of Contents](#)

Administrative Information

Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

Processing Information

Level 1 Minimal Processing has been conducted to establish basic intellectual and physical control of the material and assess immediate preservation and conservation needs. Material remains as received, in original folders and storage boxes.

Conditions Governing Use note

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

Immediate Source of Acquisition note

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

[^ Return to Table of Contents](#)

Collection Inventory

Administrative Files, 1962-1976

Title/Description	Instances
Administrative and Personnel Policies, 1970-1975	box 1
Administration -- Malaysia Field Office Administration, 1962-1973	box 1
Administrative Office Procedure, 1962-1972	box 1
Administrative Procedures Manual (Revised), Feb 1, 1966	box 1
Auditors -- Price Waterhouse & Co., 1962-1976	box 1
Comptroller's Office -- Ford Foundation New York Correspondence, Oct 1973-Sep 1975	box 1
Ford Foundation Policies for Local Staff, 1973	box 1
Ford Foundation Training Program for Prospective Overseas Development Personnel, 1962-1968	box 1
Kennedy, John -- Malaysia Review, Jul 1972	box 1
Kennedy, John -- Education and Research, Jul 1972	box 1

Kennedy, John -- Development Planning and Management, Agriculture, Jul 1972	box 1
Kennedy, John -- Population, Jul 1972	box 1
Kennedy, John -- Philippine Review, Jul 1972	box 1
Leaseholds -- Summary, 1975	box 1
Program Budget, Policies (Confidential), 1962-1963	box 1
Program Budget, Policies (Confidential), 1964-1965	box 1
Program Budget -- Regular (Confidential), 1965-1966	box 1
Program Budget (Confidential), 1967	box 1
Program Budget, 1968	box 1
Program Budget and Program Management Budget and Annual Report, 1969	box 1
Program Budget FY 1970-1971, 1970	box 1
Program Management and Logistics Budget FY 1970, 1970	box 1
Programming Strategy (Policy and Strategy), [1966]	box 1
Regional -- Bangkok Office, 1969-1970	box 2
Regional -- Bangkok Office -- General, Aug 1967-1972	box 2
Singapore -- Government Exemption Negotiations (Automotives, etc.), 1966-1967	box 2
Staff Meeting -- Fraser's Hill, Dec 4-5, 1972	box 2

[^ Return to Table of Contents](#)

Subject Files

Arrangement

Alphabetical.

Title/Description	Instances
Agricultural Technology, 1964	box 2
Association of Southwest Asia (ASA), 1966-1967	box 2
Australia, 1968	box 2
Advisory Services to Rural and Industrial Development Authority of Malaysia (RIDA) -- Grant Actions, 1962-1964	box 2
Advisory Services to RIDA -- General Correspondence, 1961-1965	box 2

Asia Productivity Organization (APO) -- Japan Productivity Center -- International Training Program, 1962	box 2
Asia Productivity Organization (APO), 1962-1971	box 2
Association of Southeast Asian Institutions of Higher Learning (ASAIHL), 1960-1969	box 2
Borneo Territories, 1964-1967	box 2
Burma -- Administration, 1961	box 2
Burma -- Documents, [1962]	box 2
Burma -- General, 1962-1969	box 2
Burma -- Program -- Supervised Credit Project, 1959-1962	box 2
Burma -- Program -- Project Data, Final Reports, etc. (1), 1962-1963	box 3
Burma -- Program -- Project Data, Final Reports, etc. (2), 1961-1962	box 3
Cambodia, 1963	box 3
Ceylon, 1963-1964	box 3
Colombo Plan, 1962-1964	box 3
Colombo Plan -- Technical Assistance, 1964-1968	box 3
Communications, 1962-1963	box 3
Council for International Progress in Management -- Grant Actions, 1963	box 3
Council for International Progress in Management -- General Correspondence, 1962-1963	box 3
Development Planning and Administration (R. Vernon -- Consultant), 1962-1969	box 3
Economic Commission for Asia and the Far East (ECAFE) -- General, 1962-1967	box 3
Economist -- Statistician, 1964	box 3
Educational Television -- General, 1962	box 3
European Technical Assistance, 1963	box 3
Fiscal Policy and Economic Planning -- General Correspondence [PHOTOS], 1961-1962	box 3
Fiscal Policy and Economic Planning -- General Correspondence, 1963-1965	box 3
Fiscal Policy and Economic Planning -- Grant Actions, 1960-1965	box 3
Forestry, 1965	box 3

Franklin Publications, 1964-1970	box 3
Hong Kong, 1963-1964	box 3
India, 1964-1969	box 3
Industrial Economist, 1964	box 3
International Press Institute, 1962	box 3
International Conference on Southeast Asian Studies, Feb 23-26, 1972	box 3
Japan, 1962	box 3
Labor Relations, 1962	box 3
Language Teaching, 1960-1966	box 3
Law Development, 1962-1967	box 3
Manpower Development, 1964-1966	box 3
Malaya -- Agricultural Development Council, Inc., 1964-1968	box 4
Malaya -- Agricultural Diversification -- Project Correspondence, 1962	box 4
Malaya -- Agricultural Diversification -- Correspondence and Memoranda, Jan-Jun 1963	box 4
Malaya -- Agricultural Diversification -- Efferson Diary, 1963	box 4
Malaya -- Agricultural Diversification -- Correspondence and Memoranda, Jul 1963-1964	box 4
Malaya -- Agricultural Diversification -- Correspondence, 1965-1966	box 4
Malaya -- Agricultural Diversification, 1967-1969	box 4
Malaya -- Asian-American Assembly, 1963-1964	box 4
Malaya -- Bank Negara -- Training, 1963-1966	box 4
Malaya -- Development Programming, 1961-1965	box 4
Malaya -- Development Programming, 1965-1966	box 4
Malaya -- Education, 1963-1966	box 4
Malaya -- Family Planning, Aug 1963-Aug 1964	box 4
Malaya -- Family Planning, Jul-Dec 1965	box 5
Malaya -- Family Planning, Jan-Apr 1966	box 5
Malaya -- Family Planning, May-Dec 1966	box 5
Malaya -- Family Planning, Jan-May 1967	box 5
Malaya -- Family Planning, Jun-Dec 1967	box 5

Malaya -- Family Planning, Jan-May 1968	box 5
Malaya -- Family Planning, Jun-Dec 1968	box 5
Malaya -- Forest Technology, 1963-1966	box 5
Malaya -- General, 1962-1966	box 5
Malaya -- General, 1967	box 5
Malaya -- Labor Research and Training, 1965	box 5
Malaya -- Land Tenure, 1963-1965	box 5
Malaya -- Land Tenure, Jun 1965	box 5
Malaya -- Land Tenure -- Documents, 1962-1964	box 6
Malaya -- Library Development, 1962-1964	box 6
Malaya -- Library Development -- Swank & Danton Report, Aug 1963	box 6
Malaya -- Library Development, 1963-1968	box 6
Malaya -- Management Training, 1962-1967	box 6
Malaya -- Management Training, 1963-1968	box 6
Malaya -- Manpower, Jun 1965-1966	box 6
Malaya -- Miscellaneous, 1962-1966	box 6
Malaya -- Miscellaneous Correspondence, 1967	box 6
Malaya -- National Art School, 1962	box 6
Malaya -- Peace Corps, 1961-1967	box 6
Malaya -- Primate Research Center	box 6
Malaya -- Tropical Fish Culture Research Institute, 1964-1969	box 6
Malaya -- University of Malaya -- General, 1961-1966	box 6
Malaysia -- Mara Institute of Technology -- RIDA, 1966-1972	box 6
Management Training and Education -- Malaysian Institute of Management -- Singapore Institute of Management -- Thai Management Association, 1970-1974	box 6
New Guinea, 1961-1963	box 6
Nutrition, 1962-1963	box 6
Oceanography, 1962	box 6
Overseas Development -- General, 1962-1964	box 6
Overseas Development -- General, 1965-Mar 1966	box 6
Overseas Development -- General Correspondence, Apr-Dec 1966	box 7

Overseas Development -- General, 1967	box 7
Overseas Development -- General, Jan-Sep 1968	box 7
Overseas Development -- General, Oct-Dec 1968	box 7
Overseas Development -- General, Jan-Jul 1969	box 7
Overseas Development -- General, Aug-Dec 1969	box 7
Overseas Development, Jan-Jul 1970	box 7
Overseas Development, Aug-Dec 1970	box 7
Overseas Development, Jan-Jul 1971	box 7
Overseas Development -- Mexico Conference - Background Papers, 1964	box 8
Overseas Development -- South and Southeast Asia Program, 1961-Mar 1965	box 8
Overseas Development -- Representatives Conference -- Logistics, Jan 1964	box 8
Overseas Development -- Representatives Conference -- Kuala Lumpur, Jan 1964	box 8
Oxford -- Southeast Asia Studies, 1962-1963	box 8
Pacific Islands, 1962-1968	box 8
Pakistan (Planning Commission), 1962-1965	box 8
Philippines -- Miscellaneous, 1963-1968	box 8
Population -- Family Planning, 1961-1964	box 8
Population -- Family Planning, 1964-1965	box 8
Population -- Family Planning, 1965-1966	box 8
Population -- Family Planning, 1967-Jul 1969	box 8
Population -- Family Planning -- General Correspondence, Jan-Apr 1971	box 8
Population and Family Planning -- General Correspondence, May-Jun 1971	box 9
Population and Family Planning -- General Correspondence, Jul-Aug 1971	box 9
Population and Family Planning -- General Correspondence, Sep-Dec 1971	box 9
Population and Family Planning -- General Correspondence, Jan-Feb 1972	box 9
Population and Family Planning -- General Correspondence, Mar-Apr 1972	box 9

Population and Family Planning -- General Correspondence, May-Jun 1972	box 9
Population and Family Planning -- General Correspondence, Jul-Aug 1972	box 9
Population and Family Planning -- General Correspondence, Sep-Dec 1972	box 9
Population and Family Planning -- General Correspondence, Jan-Apr 1973	box 9
Population and Family Planning -- General Correspondence, May-Dec 1973	box 9
Population -- Policy Research, Dec 1970-Jul 1972	box 9
Population -- Policy Research, Oct 1972-Jul 1975	box 10
Population -- Survey Mission Report (1), 1963	box 10
Population -- Survey Mission Report (2), 1963	box 10
Population -- Survey Mission Report (Other Countries), [1963]	box 10
Population -- University of Chicago, 1963	box 10
Public Management Review, 1972-1973	box 10
Regional -- General, 1962-1965	box 10
Science Teaching, 1963-1964	box 10
Singapore, 1961-1967	box 10
Singapore -- General, 1969-1971	box 10
Singapore -- Government Exemption Negotiation, Oct 1965-Dec 1968	box 10
Singapore -- Government Exemptions, 1969-1970	box 10
Singapore -- Family Planning, 1963-Jun 1966	box 10
Singapore -- Family Planning, Jul-Dec 1966	box 10
Singapore -- National Library, 1963-1969	box 10
Singapore -- University -- Department of Music, 1962-1963	box 10
Singapore -- University -- Electronic Computer Center, 1962-1963	box 10
Singapore -- University of Singapore -- Faculty of Social Science, 1964	box 10
Singapore -- Urban Development, 1962-1967	box 10
Taiwan, 1962-1963	box 10
Technical Training, 1962-1967	box 10
Thailand -- General, Jan 1967	box 10

Urban Development, 1961-1962	box 10
United Nations -- Food and Agriculture Organization, 1962-1963	box 10
United Nations -- UNESCO, 1963-1967	box 10
Vietnam, 1961-1965	box 10
Western Samoa, 1962-1963	box 10

[^ Return to Table of Contents](#)