

# **Knowles (John H.) papers**

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## **Summary Information**

**Repository:** Rockefeller Archive Center

**Creator - aut:** Knowles, John H.

**Creator:** Massachusetts General Hospital

**Creator:** Rockefeller Foundation

**Creator - ctb:** Harrar, J. George (Jacob George)

**Title:** John H. Knowles papers

**ID:** FA047

**Date [inclusive]:** 1944-1980 (bulk 1960-1979)

Date [bulk]: bulk

**Physical Description:** 47 Cubic Feet 118 document cases

**Language of the** English

**Material:** 

#### **Preferred Citation**

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at http://www.rockarch.org/research/citations.php

## Biographical/Historical note

Physician, medical administrator, author, and president of The Rockefeller Foundation. John Hilton Knowles was born May 23, 1926, in Chicago, Illinois, the son of James and Jean Trumbull Knowles. Dr. Knowles received his A.B. from Harvard College (1947) and his M.D. from Washington University School of Medicine (1951). On June 13, 1953, he married Edith M. LaCroix; they had six children.

Dr. Knowles began his medical career in 1951 when he was appointed intern at Massachusetts General Hospital. From 1953-1955 he served as Officer-in-Charge of the Cardiopulmonary Laboratory at Portsmouth Naval Hospital in Portsmouth, Virginia. He returned to Massachusetts General Hospital as a resident, specializing in diseases of the heart and lungs, leaving a year later to do postdoctoral work with the United States Public Health Service at the Universities of Rochester and Buffalo. In 1958 he

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became Chief Resident in Internal Medicine at Massachusetts General Hospital. The following year he was named Chief of the Pulmonary Disease Unit.

In 1962, Dr. Knowles was appointed General Director of Massachusetts General Hospital, the youngest director in the hospital's history. During the next ten years he upgraded working conditions and wages of the hospital staff, established a medical station at Logan International Airport that was connected to the hospital via television, approved the creation of nine intensive-care units including one for the diagnosis and care of cancer patients, and won better rates for hospitals from Blue Cross. He developed a strong interest in social issues of medicine and supported comprehensive federal health insurance and advocated preventive medicine. He was one of a team of doctors sent to Vietnam by President Johnson in 1967 to review and make recommendations concerning the health of the civilian population. In 1969 President Nixon nominated him for the post of Assistant Secretary of Health, Education, and Welfare. The nomination was withdrawn six months later because of violent conservative opposition led by Senator Everett Dirkson and the American Medical Association. Prior to leaving Massachusetts General Hospital, Dr. Knowles was censured by the Massachusetts Medical Society for writing an article asserting that many physicians charged exorbitant fees and performed unnecessary operations.

Dr. Knowles left Massachusetts General Hospital in December 1971 and assumed the presidency of The Rockefeller Foundation in July 1972. Among his activities as Foundation president, he established an international relations program to focus on common global problems and set up the Foundation's publishing division to distribute reports on various Foundation-funded conferences. Dr. Knowles also remained active in the field of medicine; New York University Medical Center appointed him professor of medicine. He was a member of Nelson A. Rockefeller's Commission for Critical Choices (1974), editing the commission's final report "Doing Better and Feeling Worse." In 1975 he visited China with the National Committee on United States-China Relations, Inc., a group of "key United States leaders of world affairs," for a first-hand experience of China.

Dr. Knowles died of cancer on March 6, 1979.

A prolific writer and speaker, Dr. Knowles had over 60 articles and 4 books to his credit, including "Vietnam: Medicine and Politics," "Doing Better and Feeling Worse," and "Respiratory Physiology and its Clinical Application," a textbook still used by medical students. He also left two incomplete manuscripts: "Dr. Knowles' Journal" describing the HEW appointment controversy, and "Essays on Medicine and Health."

For a full list of activities, organizations, and honors, see "Who's Who in America," 40th edition, volume 1, 1978-1979, p. 1812, and the RAC biography file.

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## **Scope and Contents note**

The John H. Knowles papers consist of professional and personal correspondence, reports, manuscripts, scrapbooks, appointment calendars, information files, photographs, slides, tapes, and a film relating to his administrative posts at Massachusetts General Hospital and The Rockefeller Foundation, and to his

medical career. Most of the papers date from his tenure at Massachusetts General Hospital. There is very little concerning The Rockefeller Foundation or his personal life.

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### **Arrangement note**

The John H. Knowles papers are divided into six series:

Series 1 - Early Career

Series 2 - Massachusetts General Hospital

Series 3 - Interim

Series 4 - The Rockefeller Foundation

Series 5 - Miscellaneous

Series 1049 - Photographs

Original order has been maintained as far as possible.

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#### File Plan note

Former Classification: IV 2A 27

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## **Administrative Information**

#### **Publication Statement**

Rockefeller Archive Center

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URL: http://www.rockarch.org

#### **Revision Description**

Migrated from Re:discovery to the Archivists' Toolkit by Marisa Hudspeth 10/9/2009

#### **Conditions Governing Access**

Open for scholarly research, except where particular restrictions are noted.

#### **Conditions Governing Use**

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#### **Immediate Source of Acquisition note**

Edith L. Knowles donated the papers of John H. Knowles to the Rockefeller Archive Center in 1980.

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## **Controlled Access Headings**

- Vietnam
- China
- Medical research
- Medical education
- Knowles, John H.
- Massachusetts General Hospital
- Rockefeller Foundation
- Harrar, J. George (Jacob George)

## **Physical Characteristics and Technical Requirements**

Materials requiring specialized equipment for access (film, audio, video, slides) may be closed to research dependent on availability of the applicable equipment

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services/Head of Reference.

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## **Collection Inventory**

## **Early Career, 1944-1959**

Physical Description: 1.3 Cubic Feet

#### **Scope and Contents note**

This series consists of correspondence, class notes, research notes, and manuscripts relating to Knowles's undergraduate and graduate training, and to his research in diseases of the heart and lungs at Portsmouth Naval Hospital, as a United States Public Health Service fellow, and as intern and resident at Massachusetts General Hospital.

#### **Arrangement note**

This series is arranged by subject and chronologically within each subject.

| Title/Description   | Instances |           |  |
|---|-----------|-----------|--|
| Correspondence, 1944-1955   | box 1     | folder 1  |  |
| Harvard - Class Notes   | box 1     | folder 2  |  |
| Harvard - Class Notes, 1945   | box 1     | folder 3  |  |
| Washington University - Class Notes, 1948-1950                              | box 1     | folder 4  |  |
| Washington University - Class Notes, 1948-1950                              | box 1     | folder 5  |  |
| Washington University - Class Notes, 1948-1950                              | box 1     | folder 6  |  |
| Washington University - Class Notes, 1948-1950                              | box 1     | folder 7  |  |
| Washington University - Class Notes, 1948-1950                              | box 2     | folder 8  |  |
| Massachusetts General Hospital - Internship and Residency, 1951-1953        | box 2     | folder 9  |  |
| Massachusetts General Hospital - Internship and Residency, 1951-1953        | box 2     | folder 10 |  |
| Massachusetts General Hospital - Lecture Notes, 1952                        | box 2     | folder 11 |  |
| Portsmouth Hospital - Correspondence, 1951-1954                             | box 2     | folder 12 |  |
| Portsmouth Hospital - Case Histories, 1953-1955                             | box 2     | folder 13 |  |
| Massachusetts General Hospital - Respiratory Physiology<br>Laboratory, 1955 | box 2     | folder 14 |  |

| U. S. Public Health Service Post - Doctorate Fellow - Non-Respiratory Notes, 1956-1957   | box 2 | folder 15 |  |
|--|-------|-----------|--|
| National Academy of Science - Handbook of Biological Data - Lung Volume, 1957  | box 2 | folder 16 |  |
| Note Cards, ca. 1958   | box 2 | folder 17 |  |
| Note Cards, ca. 1958   | box 3 | folder 18 |  |
| Note Cards, ca. 1958   | box 3 | folder 19 |  |
| Note Cards, ca. 1958   | box 3 | folder 20 |  |
| Note Cards, ca. 1958   | box 3 | folder 21 |  |
| Note Cards, ca. 1958   | box 3 | folder 22 |  |
| Manuscripts - "Alterations in the Valsalva Maneuver Induced by Pulmonary Congestion", 1955   | box 3 | folder 23 |  |
| Manuscripts - "Clinical Test for Pulmonary Congestion with Use of the Valsalva Maneuver", 1956   | box 3 | folder 24 |  |
| Manuscripts - "The Clinical Value of the Valsalva Maneuver in the Detection of Pulmonary Congestion", 1955   | box 3 | folder 25 |  |
| Manuscripts - "Effects of Pleural Talc Poudrage on Pulmonary Function", 1957   | box 3 | folder 26 |  |
| Manuscripts - "Effects on Thoracotomy Pulmonary Function", 1957  | box 3 | folder 27 |  |
| Manuscripts - "Idiopathic Alveolar Hypoventilation", 1956  | box 3 | folder 28 |  |
| Manuscripts - "Possible Errors Using Esophageal Balloon in<br>Determination of Pressure-Volume Characteristics of the Lung<br>and Thoracic Cage", 1959 | box 3 | folder 29 |  |
| Manuscripts - "Pulmonary Function - A Brief Review", 1956  | box 3 | folder 30 |  |
| Manuscripts - "A Simple Clinical Test for the Detection of<br>Pulmonary Congestion Utilizing the Valsalva Maneuver", 1955                              | box 4 | folder 31 |  |
| Manuscripts - Unidentified   | box 4 | folder 32 |  |
| Manuscripts - "The Valsalva Maneuver as a Test of Cardiac Function", 1957  | box 4 | folder 33 |  |

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## Massachusetts General Hospital, 1947-1972 1959-1971

Physical Description: 22.6 Cubic Feet

#### **Scope and Contents note**

Series 2 contains papers documenting Knowles's professional and personal activities during his tenure at Massachusetts General Hospital, 1959-1971.

#### **Arrangement note**

This series is divided into 6 subseries:

Subseries A - Massachusetts General Hospital

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

## **Massachusetts General Hospital**

#### **Scope and Contents note**

Subseries A concerns Knowles's career at Massachusetts General Hospital, first as chief of the Pulmonary Unit and later as General Director. Types of material in this subseries include correspondence, reports, minutes, and newsletters. Subjects include staff appointments, committee meetings, administrative philosophy, MGH fellows, and the MGH medical unit at Logan Airport.

#### **Arrangement note**

This subseries is arranged alphabetically by subject, and chronologically within each subject.

| Title/Description  | Instances |           |  |
|--|-----------|-----------|--|
| Ad Hoc Committee - Austin, Dr. W. Gerald, 1964-1966          | box 4     | folder 34 |  |
| Ad Hoc Committee - Barr, Dr. Joseph, 1963                    | box 4     | folder 35 |  |
| Ad Hoc Committee - Chief of Surgery, 1968-1969               | box 4     | folder 36 |  |
| Ad Hoc Committee - Cope, Dr. Oliver, 1962                    | box 4     | folder 37 |  |
| Ad Hoc Committee - Crawford, Dr. John, 1962                  | box 4     | folder 38 |  |
| Ad Hoc Committee - Dental Medicine, 1966-1967                | box 4     | folder 39 |  |
| Ad Hoc Committee - Gross, Dr. Jerome, 1964                   | box 4     | folder 40 |  |
| Ad Hoc Committee - Isselbacher, Dr. Kurt J., 1961, 1964-1966 | box 4     | folder 41 |  |
| Ad Hoc Committee - Knowles, Dr. John H., 1968                | box 4     | folder 42 |  |
| Ad Hoc Committee - Medicine, 1961-1965                       | box 4     | folder 43 |  |
| Ad Hoc Committee - Medicine, 1961-1965                       | box 4     | folder 44 |  |

| Ad Hoc Committee - Medicine, 1961-1965                           | box 4 | folder 45 |
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| Ad Hoc Committee - Nikaido, Dr., 1967-1968                       | box 5 | folder 46 |
| Ad Hoc Committee - Orthopedic Surgery, 1965                      | box 5 | folder 47 |
| Ad Hoc Committee - Pediatrics, 1961-1962                         | box 5 | folder 48 |
| Ad Hoc Committee - Pope, Dr. Alfred, 1963                        | box 5 | folder 49 |
| Ad Hoc Committee - Promotions and Reappointments, 1963           | box 5 | folder 50 |
| Ad Hoc Committee - Psychiatry, September 1964-1967               | box 5 | folder 51 |
| Ad Hoc Committee - Psychiatry, September 1964-1967               | box 5 | folder 52 |
| Ad Hoc Committee - Psychiatry, September 1964-1967               | box 5 | folder 53 |
| Ad Hoc Committee - Psychiatry, 1963-May 1964                     | box 6 | folder 54 |
| Ad Hoc Committee - Psychiatry, Supplemental Material             | box 6 | folder 55 |
| Ad Hoc Committee - Robinson, Dr. James D., 1962-1963             | box 6 | folder 56 |
| Ad Hoc Committee - Scott, Dr. Jesse, 1960, 1962                  | box 6 | folder 57 |
| Ad Hoc Committee - Swartz, Dr. Morton N., 1966                   | box 6 | folder 58 |
| Ad Hoc Committee - Sweet, Dr. William H., 1965                   | box 6 | folder 59 |
| Ad Hoc Committee - Teaching and Education, 1962-1963, 1965, 1967 | box 6 | folder 60 |
| Ad Hoc Committee - Teaching and Education, 1962-1963, 1965, 1967 | box 6 | folder 61 |
| Administrative Directives, 1961-1967                             | box 6 | folder 62 |
| Administrative Function, 1963                                    | box 6 | folder 63 |
| Admissions Policy - Teaching Function Questionnaire, 1967        | box 7 | folder 64 |
| Allen, Dr. Scott I., 1963  | box 7 | folder 65 |
| Amino Acid Sequencer, 1971                                       | box 7 | folder 66 |
| Animal Farm Committee, 1961-1963                                 | box 7 | folder 67 |
| Annual Reports, 1966, 1968, 1971                                 | box 7 | folder 68 |
| Annual Report of 1962 - Correspondence, 1963                     | box 7 | folder 69 |
| Annual Report of 1963 - Correspondence, 1964                     | box 7 | folder 70 |
| Appointment as Director, 1961-1962                               | box 7 | folder 71 |
| Appointment as Director - Congratulations, 1961-1962, 1964       | box 7 | folder 72 |
| Appointment as Director - Congratulations, 1961-1962, 1964       | box 7 | folder 73 |
| Appointment as Director - Congratulations, 1961-1962, 1964       | box 7 | folder 74 |
| Appointment as Director - Articles, 1962                         | box 7 | folder 75 |
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| Archives, 1962, 1964-1968  | box 7 | folder 76  |
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| Balance Study of Hospital Activities, 1962   | box 7 | folder 77  |
| Barnett, Dr. G. Octo - Computer System, 1964-1966                                      | box 8 | folder 78  |
| Barnett, Dr. G. Octo - Computer System, 1964-1966                                      | box 8 | folder 79  |
| Barr, Dr. Joseph S., 1961-1963, 1965   | box 8 | folder 80  |
| Bauer, Dr. Walter, 1959-1963   | box 8 | folder 81  |
| Bauer, Dr. Walter, 1959-1963   | box 8 | folder 82  |
| Bay State Rehabilitation Clinic, 1960-1964   | box 8 | folder 83  |
| Behavioral Science in Medical Study, 1966  | box 8 | folder 84  |
| Berry, Dr. George P.   | box 8 | folder 85  |
| Blue Cross Contract, 1965  | box 8 | folder 86  |
| Board of Trustees, 1967  | box 8 | folder 87  |
| Charter and Studies, 1950, 1961-1962   | box 8 | folder 88  |
| Chief of Units Meetings, 1960-1961   | box 9 | folder 89  |
| Committee on Cancer, Heart and Stroke  | box 9 | folder 90  |
| Committee on Research, 1961-1966   | box 9 | folder 91  |
| Committee on Research, 1961-1966   | box 9 | folder 92  |
| Committee on Research, 1961-1966   | box 9 | folder 93  |
| Committee on Research - Pilot Study for National Institutes of Health (NIH), 1964-1965 | box 9 | folder 94  |
| DeFriez, Dr. Albert I. C., 1961-1962   | box 9 | folder 95  |
| Degan, Joseph, 1962-1968   | box 9 | folder 96  |
| Executive Committee, 1962, 1965  | box 9 | folder 97  |
| Expenses, 1962-1964, 1968  | box 9 | folder 98  |
| Eye Bank, 1962   | box 9 | folder 99  |
| Fees of Hospital-Based Physicians, 1965-1966   | box 9 | folder 100 |
| Fellowship Applications, 1960-1962   | box 9 | folder 101 |
| Fellows - Glazier, Jon B., 1960-1962   | box 9 | folder 102 |
| Fellows - McCormack, Regina, 1961-1962   | box 9 | folder 103 |
| Fellows - Norman, Joe R., 1959-1964  | box 9 | folder 104 |
| Fellows - Salazar, Eduardo, 1960, 1962-1964  | box 9 | folder 105 |
| Fellows - Schweppe, H. Irving, Jr., 1959-1961, 1964                                    | box 9 | folder 106 |
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Fellows - Stevens, Paul N., 1960-1966

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| Grant Applications, 1961  | box 10 | folder 110   |
| Grommers, Dr. Frances, 1964   | box 10 | folder 111   |
| History   | box 10 | folder 112   |
| Horenstein, Dr. Betty, 1962   | box 10 | folder 113   |
| Hospital Function Lectures, 1962  | box 10 | folder 114   |
| Hospital Improvements, 1952, 1961   | box 10 | folder 115   |
| Hospital Laundry Association, Inc., 1962-1963, 1965-1966                        | box 10 | folder 116   |
| Hospital Rate Hearings, 1966  | box 10 | folder 117   |
| House Pupils' Alumni Association, 1961  | box 10 | folder 118   |
| Inaugural Address, 1962   | box 10 | folder 119   |
| Internships, 1961-1962  | box 10 | folder 120   |
| Job Inquiries, 1965-1967  | box 10 | folder 121   |
| Jerne, Dr. Niels, 1965  | box 10 | folder 122   |
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| Labor Unions, 1965  | box 10 | folder 124   |
| "Ladies Home Journal" - "America's 10 Best Hospitals" -<br>Correspondence, 1967 | box 10 | folder 125   |
| Lindsay, Dr. John R., 1962-1965   | box 10 | folder 126   |
| Logan International Airport - Medical Unit Reports, 1961                        | box 11 | folder 127   |
| Mathematics and Medicine Advisory Committee, 1961-1963                          | box 11 | folder 128   |
| McDonald, Eleanor - Tumor Registry, 1962  | box 11 | folder 129   |
| Medical Fees - Collecting, 1965   | box 11 | folder 0129A |
| Medical Executive Committee, 1961-1962  | box 11 | folder 130   |
| Miscellaneous   | box 11 | folder 131   |
| New York Hospital, 1962, 1966   | box 11 | folder 132   |
| "News", 1961, 1963-1967   | box 11 | folder 133   |
| North Shore Council of Hospitals, 1965  | box 11 | folder 134   |
| Nursing - Ruth Sleeper's Successor, 1966  | box 11 | folder 0134A |
| Obstetrical Service Committee, 1962   | box 11 | folder 135   |
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| "A Personalized View of the History of the MGH Research<br>Committee" by Paul Zamecnik   | box 12 | folder 144 |
| Position Appointment Form  | box 12 | folder 145 |
| Preventive Medicine, 1947, 1952, 1961-1964   | box 12 | folder 146 |
| "Progress and Planning at MGH", 1969   | box 12 | folder 147 |
| Questionnaires and Inquiries, 1962-1967  | box 12 | folder 148 |
| Radiotherapy Planning Report, 1967   | box 12 | folder 149 |
| Reimbursement for In-House Patients, 1963-1966   | box 13 | folder 150 |
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| Reimbursement for In-House Patients - Commissioner John J. McCarthy, September 1965-1967 | box 13 | folder 155 |
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| Research Society   | box 14 | folder 158 |
| Respiratory Unit, 1962-1964, 1966-1967   | box 14 | folder 159 |
| Sagamore Foundation, 1962, 1964-1968   | box 14 | folder 160 |
| School of Medical Illustration, 1961-1966  | box 14 | folder 161 |
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| Seven Year Report, 1968  | box 14 | folder 163 |
| Seven Year Report, 1968  | box 14 | folder 164 |
| Sidel, Dr. Victor W., October 1964-1966  | box 14 | folder 165 |
| Sidel, Dr. Victor W., October 1964-1966  | box 14 | folder 166 |
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| Sidel, Dr. Victor W., 1963-September 1964                                | box 15 | folder 167 |
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| Soutter, Dr. Lamar, 1963-1964  | box 15 | folder 168 |
| Staff - Circular Letters, 1962-1968                                      | box 15 | folder 169 |
| Staff - Circular Letters, 1962-1968                                      | box 15 | folder 170 |
| Staff Correspondence, 1961-1967  | box 15 | folder 171 |
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| Staff Organization, 1950-1961  | box 15 | folder 173 |
| Teamster's Local 380, 1963   | box 15 | folder 174 |
| Telephones, 1963-1965  | box 15 | folder 175 |
| Trustees   | box 15 | folder 176 |
| U. S. Government Health Bills, 1965                                      | box 16 | folder 177 |
| U. S. Government Health Bills, 1965                                      | box 16 | folder 178 |
| "U. S. S. Boston"  | box 16 | folder 179 |
| Utilization Review Committee - Correspondence, 1965-1967                 | box 16 | folder 180 |
| Utilization Review Committee - Minutes, October 4, 1966-<br>October 1967 | box 16 | folder 181 |
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| Utilization Review Committee - Minutes, October 4, 1966-<br>October 1967 | box 16 | folder 183 |
| Utilization Review Committee - Minutes, June 17-September 27, 1966       | box 17 | folder 184 |
| Utilization Review Committee - Minutes, June 17-September 27, 1966       | box 17 | folder 185 |
| Utilization Review Committee - Supplemental Material                     | box 17 | folder 186 |
| Visiting Committee of the Child Psychiatry Unit, 1962                    | box 17 | folder 187 |
| West, Dr. John B., 1961-1964   | box 17 | folder 188 |
| Westinghouse Broadcasting Company, 1962                                  | box 17 | folder 189 |
| "The World of MGH", 1962-1967  | box 17 | folder 190 |

## **Massachusetts General Hospital - Professional**

#### **Scope and Contents note**

Subseries B documents Knowles's professional interests and activities, through correspondence, reports, and lecture notes. Subjects include speaking engagements, congressional testimony on medical costs and government health insurance, the 1967 trip to Vietnam, the 1969 proposed appointment as assistant secretary of the Department of Health, Education, and Welfare, chapters for Harrison's Textbook of medicine, teaching

lectures at Harvard, regional planning, and work with Boston City Hospital, McLean Hospital, and various New York City hospitals.

#### **Arrangement note**

This subseries is arranged alphabetically by subject, and chronologically within each subject.

| Title/Description   | Instances |             |
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| Action for Boston Community Development, Inc., 1963-1965  | box 17    | folder 191  |
| Advisory Committee for Statewide Planning for Vocational Rehabilitation Services, 1966                            | box 17    | folder 192  |
| Advisory Committee on Medical Care Administration Program - Boston University, 1966                               | box 17    | folder 193  |
| Aesculapian Club, 1960-1962, 1964, 1966-1967  | box 17    | folder 194  |
| Alpha Omega Alpha, Lexington, Kentucky Chapter - Annual Lecture, 1969-1970  | box 17    | folder 195  |
| American Academy of Arts and Sciences, 1965-1968  | box 17    | folder 196  |
| American Academy of Arts and Sciences - Bi-Centennial Planning Committee, 1966                                    | box 17    | folder 197  |
| American Association for the Advancement of Science, 1966   | box 17    | folder 198  |
| American Association for the Advancement of Science -<br>Committee on Scientific Freedom and Responsibility, 1971 | box 18    | folder 199  |
| American Board of Internal Medicine, 1958-1959  | box 18    | folder 200  |
| American Cancer Society, Inc., 1962   | box 18    | folder 201  |
| American Clinical and Climatological Society Association, 1964-1970   | box 18    | folder 202  |
| American College of Physicians, 1964  | box 18    | folder 203  |
| American College of Physicians - Downstate New York Region Meeting, 1969-1970                                     | box 18    | folder 204  |
| American College of Physicians - Socioeconomic Aspects of<br>Medicine Panel, 1967-1968                            | box 18    | folder 205  |
| American Federation for Clinical Research, 1961   | box 18    | folder 206  |
| American Heart Association, Inc., 1960  | box 18    | folder 207  |
| American Hospital Association   | box 18    | folder 208  |
| American Hospital Association - Committee on American<br>Hospital Association Program - Report, 1965-1967         | box 18    | folder 208A |
| American Hospital Association - Committee on Physicians, 1970-1971  | box 18A   | folder 209  |
| American Hospital Association - Committee on Physicians, 1970-1971  | box 18A   | folder 210  |

| American Hospital Association - Committee on Physicians - Chicago Meeting, 1970-1971 | box 18A | folder 211 |
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| American Medical Association, 1968-1970  | box 18A | folder 212 |
| American Medical Association - Committee on Research and Planning, 1967-1969         | box 18A | folder 213 |
| American Medical Association - Pulmonary Function Exhibit,<br>1961                   | box 18A | folder 214 |
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| Associated Harvard Alumni - Committee on Nominations, 1967                           | box 19  | folder 223 |
| Associated Harvard Alumni - Committee on Patterns of Hospital Services, 1963-1964    | box 19  | folder 224 |
| Association for Improving the Medical Resources of Outer Cape<br>Cod, 1963-1966      | box 19  | folder 225 |
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# **Massachusetts General Hospital - Printed Material**

## **Scope and Contents note**

Subseries E consists of one folder of articles about Dr. Knowles.

Title/Description Instances

Articles About Knowles box 62 folder 780

## **Massachusetts General Hospital - Information Files**

## **Scope and Contents note**

Subseries F contains the information files Dr. Knowles kept for reference purposes. Subjects include health insurance, medical education, nursing, mental health, and social problems.

## **Arrangement note**

This subseries is arranged alphabetically by topic.

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| Alcoholism                               | box 63    | folder 782 |
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| Association of American Medical Colleges | box 63    | folder 784 |
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| Cysts and Bullae                         | box 63    | folder 786 |
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| Future and Philosophy                    | box 63    | folder 789 |
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| Smoking             | box 69 | folder 837 |
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| Ultrasound          | box 70 | folder 842 |
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## Interim, 1971-1972

Physical Description: 1 Cubic Feet

#### **Scope and Contents note**

This series contains correspondence relating to Knowles's appointment as president of The Rockefeller Foundation, covering the time between his resignation from Massachusetts General Hospital (December 1971) and the time he officially assumed presidency of the Foundation (July 1972). Included are letters from the Foundation's outgoing president George Harrar, congratulatory letters, and professional and personal correspondence.

## **Arrangement note**

This series is arranged chronologically.

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| Appointment as President of The Rockefeller Foundation, March-<br>June 1972            | box 70    | folder 845 |  |
| Appointment as President of The Rockefeller Foundation, March-<br>June 1972            | box 70    | folder 846 |  |
| Appointment as President of The Rockefeller Foundation, March-<br>June 1972            | box 70    | folder 847 |  |
| Appointment as President of The Rockefeller Foundation,<br>November 1971-February 1972 | box 71    | folder 848 |  |
| Appointment as President of The Rockefeller Foundation,<br>November 1971-February 1972 | box 71    | folder 849 |  |
| Appointment as President of The Rockefeller Foundation,<br>November 1971-February 1972 | box 71    | folder 850 |  |
| Appointment as President of The Rockefeller Foundation,<br>November 1971-February 1972 | box 71    | folder 851 |  |

| Appointment as President of The Rockefeller Foundation,<br>November 1971-February 1972 | box 71 | folder 852 |
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| Appointment as President of The Rockefeller Foundation,<br>November 1971-February 1972 | box 71 | folder 853 |
| Appointment as President of The Rockefeller Foundation, August-October 1971            | box 72 | folder 854 |
| Appointment as President of The Rockefeller Foundation, August-October 1971            | box 72 | folder 855 |

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#### The Rockefeller Foundation

Physical Description: 10 Cubic Feet

## **Scope and Contents note**

This series consists of papers documenting Knowles's activities while president of The Rockefeller Foundation.

#### **Arrangement note**

This series is divided into 6 subseries:

Subseries A - Rockefeller Foundation

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

#### The Rockefeller Foundation

#### **Scope and Contents note**

Subseries A consists of correspondence, reports, and clippings relating to Knowles's work as president of The Rockefeller Foundation. Subjects include itineraries; trips to Cali, Colombia, St. Lucia, and Africa; trustee meetings; testimony before the House Subcommittee on Health and the Environment; and speeches by John D. Rockefeller 3rd.

#### **Arrangement note**

This subseries is arranged alphabetically by subject and chronologically within each subject.

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| <b>Conditions Governing Access</b>   |         |             |
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| Appointment Congratulations, September 21, 1971-January 1972                 | box 72  | folder 860  |
| Appointment Congratulations, September 13-20, 1971                           | box 73  | folder 861  |
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| Articles about the Foundation, 1964, 1971                                    | box 73  | folder 864  |
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| С  | box 73  | folder 868  |
| Cali Trip, 1975  | box 73  | folder 869  |
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## **Conditions Governing Access**

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| Conditions Governing Access:   |        |            |  |
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## The Rockefeller Foundation - Professional

## **Scope and Contents note**

Subseries B documents Knowles's professional interests and activities, mainly in the field of medicine. Subjects include the book "Doing Better and Feeling Worse," speaking engagements, the report "China Diary" of his 1975 trip to China, the Institute of Medicine, and an interview by the Kennedy Oral History Program.

#### **Arrangement note**

This subseries is arranged alphabetically by subject and chronologically within each subject. There is also a correspondence file (1972-1975) arranged alphabetically by correspondent.

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| Alphabetical File (Gr-P), 1972-1975 | box 92 | folder 1059 |
| Alphabetical File (R-Z), 1972-1975  | box 93 | folder 1060 |
| Alphabetical File (R-Z), 1972-1975  | box 93 | folder 1061 |
| Alphabetical File (R-Z), 1972-1975  | box 93 | folder 1062 |
| Alphabetical File (R-Z), 1972-1975  | box 93 | folder 1063 |

## The Rockefeller Foundation - Personal

## **Scope and Contents note**

Subseries C contains biographical material and correspondence relating to Dr. Knowles's personal interests, including clubs and finances. It also includes get-well correspondence to Dr. Knowles during his illness and sympathy letters to Mrs. Knowles after his death.

## **Arrangement note**

This subseries is arranged alphabetically by subject and chronologically within each subject.

| Title/Description                 | Instances |             |
|-----------------------------------|-----------|-------------|
| Biographical Material             | box 93    | folder 1064 |
| Contributions, 1972-1978          | box 93    | folder 1065 |
| General Correspondence, 1972-1979 | box 94    | folder 1066 |
| General Correspondence, 1972-1979 | box 94    | folder 1067 |
| General Correspondence, 1972-1979 | box 94    | folder 1068 |
| General Correspondence, 1972-1979 | box 94    | folder 1069 |
| General Correspondence, 1972-1979 | box 94    | folder 1070 |
| General Correspondence            | box 94    | folder 1071 |
| Scope and Contents note           |           |             |
| Undated, probably 1975-1976.      |           |             |
| Investors Bank & Trust Company    | box 94    | folder 1072 |
| Irwin Trust Company, 1977         | box 94    | folder 1073 |
| Museum of Science, 1976           | box 95    | folder 1074 |
| Myopia Hunt Club, 1973            | box 95    | folder 1075 |

| New England Patriots, 1972-1974  Pops Concert Ball, 1976  Box 95  Folder 1077  Racquet & Tennis Club, 1975, 1978  River Club, 1973  Box 95  Folder 1078  River Club, 1973  Box 95  Folder 1079  Get-Well Correspondence - Alphabetical List, 1979  Get-Well Correspondence - Alphabetical List, 1979  Get-Well Correspondence - Rockefeller Foundation Staff List, box 95  Folder 1081  Folder 1082  |  |
|--|--|
| Racquet & Tennis Club, 1975, 1978 box 95 folder 1078  River Club, 1973 box 95 folder 1079  Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1080  Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1081  Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082   |  |
| River Club, 1973 box 95 folder 1079  Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1080  Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1081  Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082   |  |
| Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1080  Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1081  Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082  |  |
| Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1081  Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082  |  |
| Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082  |  |
| i '  |  |
|  |  |
| Get-Well Correspondence - Rockefeller Foundation Trustees box 95 folder 1083<br>List, 1979   |  |
| Get-Well Correspondence - Foundation Heads List, 1979 box 95 folder 1084   |  |
| Get-Well Correspondence - Heads of Boards List, 1979 box 95 folder 1085  |  |
| Get-Well Correspondence - Other Lists, 1979 box 95 folder 1086   |  |
| Get-Well Correspondence - General, 1979 box 95 folder 1087   |  |
| Get-Well Cards, 1979 box 95 folder 1088  |  |
| Get-Well Cards, 1979 box 95 folder 1089  |  |
| Get-Well Cards, 1979 box 96 folder 1090  |  |
| Get-Well Correspondence - to Edith Knowles, 1979 box 96 folder 1091  |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1092   |  |
|  |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1093   |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1093  Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094   |  |
|  |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094   |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094  Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095   |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094  Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095  Sympathy Letters, March 6-8, 1979 box 97 folder 1096   |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094  Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095  Sympathy Letters, March 6-8, 1979 box 97 folder 1096  Sympathy Letters, March 1979 box 97 folder 1097  |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094  Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095  Sympathy Letters, March 6-8, 1979 box 97 folder 1096  Sympathy Letters, March 1979 box 97 folder 1097  Sympathy Letters, n.d. box 97 folder 1098  Sympathy Letters - to The Rockefeller Foundation, March-box 97 folder 1099   |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094  Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095  Sympathy Letters, March 6-8, 1979 box 97 folder 1096  Sympathy Letters, March 1979 box 97 folder 1097  Sympathy Letters, n.d. box 97 folder 1098  Sympathy Letters - to The Rockefeller Foundation, March-December 1979  |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094  Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095  Sympathy Letters, March 6-8, 1979 box 97 folder 1096  Sympathy Letters, March 1979 box 97 folder 1097  Sympathy Letters, n.d. box 97 folder 1098  Sympathy Letters - to The Rockefeller Foundation, March-December 1979  Sympathy Letters - Third Party, March-April 1979 box 97 folder 1100  Sympathy Letters - from Rockefeller Foundation Staff, March box 97 folder 1101 |  |
| Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094  Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095  Sympathy Letters, March 6-8, 1979 box 97 folder 1096  Sympathy Letters, March 1979 box 97 folder 1097  Sympathy Letters, n.d. box 97 folder 1098  Sympathy Letters - to The Rockefeller Foundation, March-December 1979  Sympathy Letters - Third Party, March-April 1979 box 97 folder 1100  Sympathy Letters - from Rockefeller Foundation Staff, March box 97 folder 1101 |  |

# The Rockefeller Foundation - Manuscripts

## **Scope and Contents note**

Subseries D consists of manuscripts of articles, books, and speeches. Included is the incomplete manuscript "Essays on Medicine and Health."

## **Arrangement note**

This subseries is arranged alphabetically by title.

| Title/Description  | Instances |             |
|--|-----------|-------------|
| List of Publications, 1969-1978  | box 97    | folder 1105 |
| Allentown and Sacred Heart Hospital Center, 1973                             | box 97    | folder 1106 |
| "American Doctor"  | box 97    | folder 1107 |
| "American Medicine and World Health", 1976                                   | box 98    | folder 1108 |
| American Public Health Association - 100th Annual<br>Convention, 1972        | box 98    | folder 1109 |
| Belmont Hill School Commencement, 1973                                       | box 98    | folder 1110 |
| Centro Internacional de Agricultura Tropical (CIAT)<br>Dedication, 1973      | box 98    | folder 1111 |
| "Clarity of Thought and Higher Education", 1975-1976                         | box 98    | folder 1112 |
| "Coming Change in Medicine", 1974  | box 98    | folder 1113 |
| "Conflect and Interdependence", 1973   | box 98    | folder 1114 |
| "Department of Medicine", 1974   | box 98    | folder 1115 |
| "Doing Better and Feeling Worse: Perspectives in American Health", 1977-1979 | box 98    | folder 1116 |
| "Elements of a Domestic Health Policy", 1975                                 | box 98    | folder 1117 |
| "Essays on Medicine and Health" - Chapters 1-21                              | box 98    | folder 1118 |
| "Essays on Medicine and Health" - Chapters 1-21                              | box 98    | folder 1119 |
| "Essays on Medicine and Health" - Chapters 1-21                              | box 98    | folder 1120 |
| "Essays on Medicine and Health" - Chapters 22-27                             | box 99    | folder 1121 |
| "Essays on Medicine and Health" - Chapters 22-27                             | box 99    | folder 1122 |
| "Federal Expenditures, Welfare, Income Distribution"                         | box 99    | folder 1123 |
| "Food, Energy and American Austerity", 1974                                  | box 99    | folder 1124 |
| Forward to "The Health Handbook", 1979                                       | box 99    | folder 1125 |
| "Functions of a University", 1976  | box 99    | folder 1126 |

| "Future Directions in Health Care: The Dimensions of Medicine - Introduction", 1975   | box 99  | folder 1127 |
|---|---------|-------------|
| "Future of Academic Community Medicine in Developing<br>Countries", 1978              | box 99  | folder 1128 |
| "Future of Foundations", 1972   | box 99  | folder 1129 |
| "Global Food Problems and the Chinese Model", 1975                                    | box 99  | folder 1130 |
| Grantmakers on Health Care Delivery Talk, 1974  | box 99  | folder 1131 |
| Harvard College Fund Assembly Dinner Talk, 1972                                       | box 99  | folder 1132 |
| "Health and Economic Security", 1974  | box 99  | folder 1133 |
| "Health and Technology", 1978   | box 99  | folder 1134 |
| "Health and the Quality of Life", 1974  | box 99  | folder 1135 |
| "Health in America", 1973   | box 99  | folder 1136 |
| "Health in the United States", 1976   | box 99  | folder 1137 |
| "Health, Population and Development", 1980  | box 99  | folder 1138 |
| "Health System and the Supreme Court Decision: An Affirmative Response", 1973         | box 99  | folder 1139 |
| Hesburgh Dinner Talk, 1977  | box 99  | folder 1140 |
| "Hospitals in the United States", 1973  | box 99  | folder 1141 |
| "Hunger, Politics and Markets", 1975  | box 99  | folder 1142 |
| "Implementing the Abortion Decision", 1973  | box 100 | folder 1143 |
| "Increasing Emphasis on Preventative Medicine", 1976-1977                             | box 100 | folder 1144 |
| "Individualism, Social Welfare and the Frontier in American<br>Life"                  | box 100 | folder 1145 |
| "Interdependence and the Global Crisis", 1974   | box 100 | folder 1146 |
| "Is More Better", 1975  | box 100 | folder 1147 |
| "Is There a Doctor Shortage", 1972  | box 100 | folder 1148 |
| Japanese Philanthropy Project Talk, 1974  | box 100 | folder 1149 |
| Letters to the Editor, 1976-1977  | box 100 | folder 1150 |
| "Looking a Gift Horse in the Mouth", 1975   | box 100 | folder 1151 |
| "Means to the Ends of The Rockefeller Foundation", 1974                               | box 100 | folder 1152 |
| "Medicine Tomorrow - More Groups, More Outpatient Services,<br>More Prevention", 1977 | box 100 | folder 1153 |
| "Meeting the World's Food Needs", 1974  | box 100 | folder 1154 |
|   |         |             |

| "Montreal Neurological Institute and the Rockefeller Foundation: The Lengthened Shadows on Penfield and Gregg", 1978 | box 100 | folder 1155 |
|--|---------|-------------|
| "Neo-Liberalism", 1976   | box 100 | folder 1156 |
| "New Bellevue Hospital Center", 1973   | box 100 | folder 1157 |
| "New Directions in Health Care in the State of Colorado", 1978   | box 100 | folder 1158 |
| "New School for Social Research", 1973   | box 100 | folder 1159 |
| New York University Medical Center Commencement Talk,<br>1973  | box 100 | folder 1160 |
| "On Doing More with Less", 1975-1976   | box 100 | folder 1161 |
| "Perspectives on American Health", 1977  | box 100 | folder 1162 |
| "Perspectives on the National Health Issue", 1978  | box 100 | folder 1163 |
| Pratt Institute Commencement Talk, 1973  | box 100 | folder 1164 |
| "Public Policy on Abortion", 1974  | box 100 | folder 1165 |
| "Rational for Increased United States Interest in International<br>Health", 1977                                     | box 100 | folder 1166 |
| "Reaching 800 Million Small Cars"  | box 101 | folder 1167 |
| "Reflections on Who's in Charge and Why", 1974   | box 101 | folder 1168 |
| "Religion and the University", 1977  | box 101 | folder 1169 |
| "Responsibility for Health", 1977  | box 101 | folder 1170 |
| "Responsiblity of the Individual", 1977  | box 101 | folder 1171 |
| "Role of Foundations", 1978  | box 101 | folder 1172 |
| "Roles of the University in the Post-Colonial World", 1975   | box 101 | folder 1173 |
| Schmitt Medal Presentation Talk, 1973  | box 101 | folder 1174 |
| "Scarcity, Global Interdependence and Ethnicity", 1974   | box 101 | folder 1175 |
| "Secure Freedom", 1973   | box 101 | folder 1176 |
| "Some Observations on America's Health Delivery System",<br>1974   | box 101 | folder 1177 |
| "Spellbinding and Spellbreaking in American Medicine", 1974  | box 101 | folder 1178 |
| Statement Before Senate Finance Committee - Subcommittee on Foundations, 1974  | box 101 | folder 1179 |
| "Struggle to Stay Healthy", 1975-1976  | box 101 | folder 1180 |
| "Thoughts on Health, Population and Development", 1978   | box 101 | folder 1181 |
| Unidentified   | box 101 | folder 1182 |
| United Hearital Fund Commeiter Tally 1072  |         |             |

United Hospital Fund Campaign Talk, 1972

|  | box 101 | folder 1183 |  |
|--|---------|-------------|--|
| "United States Policy and World Health", 1974          | box 101 | folder 1184 |  |
| "Unseen Ostrich in Our Teaching Hospitals", 1973       | box 101 | folder 1185 |  |
| "Utopia or Dystopia in an Age of Confusion", 1972-1973 | box 101 | folder 1186 |  |
| "Virtues and Values in American Life", 1972, 1978      | box 101 | folder 1187 |  |
| "Volunteerism and Plurialism in American Life", 1974   | box 101 | folder 1188 |  |
| 'Watershed' Book, 1973                                 | box 102 | folder 1189 |  |
| "What Keeps Men Together", 1978                        | box 102 | folder 1190 |  |
| Worcester Foundation for Experimental Biology, 1974    | box 102 | folder 1191 |  |
| "World of Health and the American Physician", 1973     | box 102 | folder 1192 |  |

## The Rockefeller Foundation - Printed Material

## **Scope and Contents note**

Subseries E consists of three folders of printed material including articles about and interviews with Dr. Knowles.

| Title/Description                 | Instances |             |
|-----------------------------------|-----------|-------------|
| Articles about Knowles, 1976-1979 | box 102   | folder 1193 |
| Articles about Knowles, 1971-1975 | box 102   | folder 1194 |
| Interviews, 1972-1974             | box 102   | folder 1195 |

## The Rockefeller Foundation - Information Files

## **Scope and Contents note**

Subseries F consists of one folder of information files that Dr. Knowles kept for reference purposes.

| Title/Description | Instances |             |
|-------------------|-----------|-------------|
| General           | box 102   | folder 1196 |

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#### **Miscellaneous**

Physical Description: 12 Cubic Feet

## **Scope and Contents note**

This series contains odd sized items, including weekly appointment cards (1961-1970), appointment calendars (1959-1979), 21 scrapbooks (1962-1972) containing clippings, photographs, letters, and memorabilia; miscellaneous newspaper clippings, certificates and plaques, microscope slides and lantern slides, reel and cassette tapes, and three watercolors of Dr. Knowles and an aerial view of Boston.

## **Physical Characteristics and Technical Requirements**

Materials requiring specialized equipment for access (audio tape, film) may be closed to research dependent on availability of the applicable equipment.

## **Physical Characteristics and Technical Requirements**

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services / Head of Reference.

| Title/Description   | Instances |             |
|---|-----------|-------------|
| Clippings - Massachusetts General Hospital, 1964-1965                 | box 102   | folder 1197 |
| Clippings - Rockefeller Foundation, 1971-1972                         | box 102   | folder 1198 |
| Clippings - Rockefeller Foundation, 1973-1975, n.d.                   | box 103   | folder 1199 |
| Clippings - Labor, 1965   | box 103   | folder 1200 |
| Clippings - American Medical Association, 1972                        | box 103   | folder 1201 |
| Clippings - Boston City Hospital                                      | box 103   | folder 1202 |
| Clippings - Boston City Hospital                                      | box 103   | folder 1203 |
| Clippings - John H. Knowles Obituary, 1979                            | box 103   | folder 1204 |
| Weekly Appointment Cards, 1961-1968                                   | box 104   | folder 1205 |
| Weekly Appointment Cards, 1969-1970                                   | box 105   | folder 1206 |
| Appointment Calendars, 1959-1979                                      | box 106   | folder 1207 |
| Cash Book, 1959   | box 106   | folder 1208 |
| Guest Book  | box 106   | folder 1209 |
| Scrapbooks, February 1962-June 1972                                   | box 107   | folder 1210 |
| Scrapbooks, February 1962-June 1972                                   | box 108   | folder 1211 |
| Scrapbooks, February 1962-June 1972                                   | box 109   | folder 1212 |
| Scrapbooks, February 1962-June 1972                                   | box 110   | folder 1213 |
| Nixon Lodge Spots   | box 111   | folder 1214 |
| Scope and Contents note   |           |             |
| Reel-to-Reel Audio Tape.  |           |             |
| "Outlook" - John H. Knowles with Jack Kelly - W-EZE, January 18, 1970 | box 111   | folder 1215 |
| Scope and Contents note   |           |             |
| Reel-to-Reel Audio Tape.  |           |             |
| Finch, Knowles, Egeberg   | box 111   | folder 1216 |

Reel-to-Reel Audio Tape.

| Dr. Knowles Lecture, October 28, 1969  | box 111 | folder 1217 |  |
|--|---------|-------------|--|
| Scope and Contents note  |         |             |  |
| Reel-to-Reel Audio Tape.   |         |             |  |
| "Conversation Piece" - Haywood Vincent with John H. Knowles,<br>January 22, 1970   | box 111 | folder 1218 |  |
| Scope and Contents note  |         |             |  |
| Reel-to-Reel Audio Tape.   |         |             |  |
| "Issues and Inquiry - Public Medicine: New Prescription for the Nation's Health" - Joseph R. Baylor with John H. Knowles | box 111 | folder 1219 |  |
| Scope and Contents note  |         |             |  |
| Reel-to-Reel Audio Tape.   |         |             |  |
| Address at the New England Sinai Hospital Development Fund Dinner, Octoer 26, 1969                                       | box 111 | folder 1220 |  |
| Scope and Contents note  |         |             |  |
| Cassette Tape.   |         |             |  |
| "The Watershed of the Seventies" - Ward Darley Seminar -<br>Unviersity of Colorado Medical Center, January 4, 1971       | box 111 | folder 1221 |  |
| Scope and Contents note  |         |             |  |
| Parts I, II, III; Cassette Tape.   |         |             |  |
| "The Watershed of the Seventies" - Ward Darley Seminar -<br>Unviersity of Colorado Medical Center, January 4, 1971       | box 111 | folder 1222 |  |
| Scope and Contents note  |         |             |  |
| Parts I, II, III; Cassette Tape.   |         |             |  |
| "A Celebration of the Memory and Love of John H. Knowles, 1926-1979", March 16, 1979                                     | box 111 | folder 1223 |  |
| Scope and Contents note  |         |             |  |
| Cassette Tape.   |         |             |  |
| "Health Care and the City" - McGraw-Hill Sound Seminars - Fran<br>P. Hosken and John H. Knowles                          | box 111 | folder 1224 |  |

Cassette Tape.

| "Health Care and the City" - McGraw-Hill Sound Seminars - Fran<br>P. Hosken and John H. Knowles   | box 111 | folder 1225 |  |
|---|---------|-------------|--|
| Scope and Contents note   |         |             |  |
| Cassette Tape.  |         |             |  |
| Regarding Knowles Address at Bellevue Hospital, 1973  | box 111 | folder 1226 |  |
| <b>Scope and Contents note</b>  |         |             |  |
| Cassette Tape.  |         |             |  |
| Mt. Sinai Instructions about Hospital to Help John H. Knowles<br>Prepare Talk, September 24, 1974 | box 111 | folder 1227 |  |
| <b>Scope and Contents note</b>  |         |             |  |
| Cassette Tape.  |         |             |  |
| J. Knowles - Schistosomaisis - China, 1975  | box 111 | folder 1228 |  |
| <b>Scope and Contents note</b>  |         |             |  |
| Cassette Tape.  |         |             |  |
| Hsin Hua Hospital - China, 1972   | box 111 | folder 1229 |  |
| Scope and Contents note   |         |             |  |
| Cassette Tape.  |         |             |  |
| Hsin Hua Hospital - China, 1972   | box 111 | folder 1230 |  |
| <b>Scope and Contents note</b>  |         |             |  |
| Cassette Tape.  |         |             |  |
| "Open Mind", May 2, 1976  | box 111 | folder 1231 |  |
| <b>Scope and Contents note</b>  |         |             |  |
| Cassette Tape.  |         |             |  |
| Mintzberg - American Medical Association  | box 111 | folder 1232 |  |
| <b>Scope and Contents note</b>  |         |             |  |
| Cassette Tape.  |         |             |  |
| Arlene Francis Program with John H. Knowles - WOR Radio,<br>May 7, 1973                           | box 112 | folder 1233 |  |

Reel-to-Reel Audio Tape.

| •   |         |             |
|---|---------|-------------|
| Dr. Knowles - Duplicate from Louise and Gus, January 1, 1964  | box 112 | folder 1234 |
| Scope and Contents note   |         |             |
| Reel-to-Reel Audio Tape.  |         |             |
| "Health Care and the City" - McGraw-Hill, Sound Seminars - Fran<br>P. Hooken and John H. Knowles                                    | box 112 | folder 1235 |
| Scope and Contents note   |         |             |
| Reel-to-Reel Audio Tape.  |         |             |
| John H. Knowles - NET-TV, June 30, 1969   | box 112 | folder 1236 |
| Scope and Contents note   |         |             |
| Reel-to-Reel Audio Tape.  |         |             |
| John H. Knowles on the Sherrye Henry Program - "A Tale of Two Cities" - WOR (New York) and Capitol Radio (London), November 1, 1978 | box 112 | folder 1237 |
| Scope and Contents note   |         |             |
| Reel-to-Reel Audio Tape.  |         |             |
| "Health in the United States, 1776-1978" and "Keystone<br>Presentation" at the University of Colorado, October 4-5, 1978            | box 112 | folder 1238 |
| Scope and Contents note   |         |             |
| Reel-to-Reel Audio Tape.  |         |             |
| Dr. John Knowles, August 7, 1969  | box 112 | folder 1239 |
| <b>Scope and Contents note</b>  |         |             |
| Reel-to-Reel Audio Tape.  |         |             |
| "The National Health Problem" - GA Sound Filmstrip, 1971  | box 113 | folder 1240 |
| Miscellaneous Certificates and Diplomas   | box 114 | folder 1241 |
| Rush University Diploma   | box 114 | folder 1242 |
| Pace University Diploma   | box 114 | folder 1243 |
| Massachusetts General Hospital (MGH) Treadwell Award  | box 114 | folder 1244 |
| Three Unidentified Tapes  | box 114 | folder 1245 |
| University of Maine Diplomas  | box 115 | folder 1246 |
| University of Maine Diplomas  | box 115 | folder 1247 |

| "Our Ailing Medical System" - "Fortune" Magazine, January 1970         | box 115 | folder 1248 |
|--|---------|-------------|
| Middlebury College Diploma   | box 115 | folder 1249 |
| Harvard Medical School Yearbook - "Aesculapiad", 1967                  | box 115 | folder 1250 |
| Plaque from Pace University  | box 115 | folder 1251 |
| Belmont Hill School Alumnus Award                                      | box 115 | folder 1252 |
| Framed Letter from Patricia Windrow Kline, [Date Created]June 30, 1973 | box 115 | folder 1253 |
| Framed Watercolor and Pen of Maurice C. Pincoffs Lecturship Roster     | box 115 | folder 1254 |
| Miscellaneous  | box 115 | folder 1255 |

2 medals, Rockefeller Foundation identification card, American College of Physicians identification card.

#### **General note**

Housed in a microfilm box within box 115.

| Microscope Slides  | box 116 | folder 1256 |
|--|---------|-------------|
| Microscope Slides  | box 116 | folder 1257 |
| Plaque - American Arbitration Association  | box 117 | folder 1258 |
| Plaque - Massachusetts Junior Chamber of Commerce, [Date Created]1962                          | box 117 | folder 1259 |
| Plaque - Boston Junior Chamber of Commerce, [Date Created]1962                                 | box 117 | folder 1260 |
| Plaque - Colgate-Diana Shore Winners Circle, [Date Created]1977                                | box 117 | folder 1261 |
| Plaque - Metropolitan Life Golden Anniversary - The Rockefeller Foundation, [Date Created]1974 | box 117 | folder 1262 |
| Package  | box 118 | folder 1263 |

## **Scope and Contents note**

3 watercolor portraits of John H. Knowles; an aerial view of Boston.

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# **Photographs**

# Other Finding Aids

For pertinent photographs please see Series 1049 of:

FA438 Photographs, Series 1011-1081

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