



# **Ford Foundation records, Developing Countries Program, Vice President, Office Files of William D. Carmichael**

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English

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Rockefeller Archive Center

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## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	Ford Foundation
<b>Title:</b>	Ford Foundation records, Developing Countries Program, Vice President, Office Files of William D. Carmichael
<b>ID:</b>	FA711
<b>Date [inclusive]:</b>	1968-1989
<b>Physical Description:</b>	14.4 Cubic Feet 12 standard record cartons
<b>Language of the Material:</b>	English
<b>Abstract:</b>	The Office Files of William D. Carmichael, Vice President of the Ford Foundation's Developing Country Programs (DCP) from 1981-1989, document his oversight of the program activities and administration of Foundation field offices around the world, and of New York-based program staff responsible for grants in developing countries. The collection spans 1968-1989 and consists of correspondence, memoranda, reports, grant proposals, conference materials and board of trustee meeting files. The files were transferred to and accessioned by the Ford Foundation Archives in 1990, and were fully processed in 2005.

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>.

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## Biographical note

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William D. Carmichael was Vice President of the Ford Foundation, Developing Country Programs, from 1981-1989. Prior to that he served the Foundation as Head of the Middle East and Africa Office (1977-1981), Head of the Office for Latin America and the Caribbean (1971-1977) and Representative in the Brazil Office (1968-1971). Key accomplishments of Carmichael's tenure as Vice President include his role in advancing the development of a Women's Program, financing for worldwide activities in community resource management, the expansion of Foundation activities throughout southern Africa.

Carmichael and his staff played a leading role within the U.S. philanthropic and scholarly communities in the formulation of policies towards the apartheid regime in South Africa. After leaving the Ford Foundation he became executive director for Soviet Union and Eastern European Programs at the Institute of International Education. Carmichael holds an AB degree in Economics from Yale University, and a Ph.D. in Economics from Princeton University. He was Dean of the Cornell University Graduate School of Business and Public Administration from 1962-1968.

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## Organizational History

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The administration of Ford Foundation international programs was dramatically restructured in 1980-1981, and a new office for Developing Country Programs was created. William D. Carmichael was appointed Vice President of this new area in March 1981. Carmichael oversaw the work of Foundation field offices, and of New York-based staff responsible for grants to developing countries until 1989.

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## Scope and Contents

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The Office Files of William D. Carmichael document Ford Foundation overseas grants during the period 1968-1989, with an emphasis on the 1980s. The bulk of the records concern Carmichael's work as Vice President, Developing Country Programs, and consist of correspondence, memos and reports pertaining to the administration and grant activities of FF field offices around the world. The collection also documents the relationship between overseas offices of the Ford Foundation and the headquarters in New York City. There are substantial records documenting Carmichael's travel and attendance at conferences, his participation in Board of Trustee meetings and his role in coordinating Board meetings convened overseas. Also included are budget planning records, program review documents, and subject files relating to numerous program initiatives and administrative matters of concern to Carmichael. The collection is particularly rich in material concerning the daily operations of field offices around the world, FF-funded educational programs in South Africa, and the international component of the Foundation's Women's Program.

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## Arrangement

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The Office Files of William D. Carmichael are arranged in six series:

I. Field Offices, 1972-1989 II. South Africa, 1974-1988 III. Conferences, Meetings and Trips, 1981-1988  
IV. Program Budget, 1982-1989 V. Subjects, 1968-1989 VI. Board of Trustees, 1978-1989

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

### Conditions Governing Access

Material more than ten years old is open for scholarly research.

Select individual files are restricted, as noted. Permission to access these files must be obtained from the Ford Foundation before scholarly access is permitted.

### Conditions Governing Use

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details.

Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them.

The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

## Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

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## Related Materials

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### Separated Materials

A list of unpublished reports written by FF staff and consultants were removed from the papers and transferred to the Archives' collection of staff and consultant reports. Appendix A lists the reports in alphabetical order by author. The number on the left is the assigned accession number and may be retrieved via the online catalog.

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## Controlled Access Headings

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- Ford Foundation

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## Physical Characteristics and Technical Requirements

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Materials requiring specialized equipment for access (film, audio, video, slides) may be restricted from scholarly research dependent on availability of the applicable equipment.

Brittle or damaged items, or materials otherwise in need of preservation care, may be restricted from scholarly research at the discretion of the RAC Head of Archival Services/RAC Head of Reference.

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## Collection Inventory

### Field Offices, 1972-1989

#### Scope and Contents

Correspondence, memoranda, reports, press clippings and other records that document program development, grantmaking and grantee activities. Also included are records concerning the establishment, administration and daily operations of overseas offices. Numerous memos and reports written by Program Officers include vivid accounts of the political scene, current events and social and economic conditions in their host countries. Many reports contain general histories of regions or countries, as well as overviews of Foundation activities in these areas. Also included are files (restricted to Ford Foundation staff) concerning the opening of new offices in China and Zimbabwe, and on transferring the West Africa office from Lagos, Nigeria to Dakar, Senegal. The bulk of the series dates from the 1980s, though scattered memos and reports from the 1970s are also present.

#### Arrangement

The records are arranged alphabetically by the region, with further sub-division by program officer.

Title/Description	Instances	
Andes and Southern Cone - Buenos Aires, 1973-1976	box 1 (30272)	folder 1
Andes and Southern Cone - Consolidation, 1972-1973	box 1 (30272)	folder 2
Andes and Southern Cone - General, 1973-1989	box 1 (30272)	folder 3-4
Andes and Southern Cone - Hall, Gridley, 1983-1984	box 1 (30272)	folder 5
Andes and Southern Cone - Lima office consultation – Lowenthal, Abraham, 1989	box 1 (30272)	folder 6
Andes and Southern Cone - Puryear, Jeffrey M. (Representative), 1985-1987	box 1 (30272)	folder 7-8
Andes and Southern Cone - Recife, 1973-1974	box 1 (30272)	folder 9
Andes and Southern Cone - Saint, William S., 1981-1985	box 1 (30272)	folder 10
Bangladesh - Bailey, Charles (Representative), 1985-1989	box 1 (30272)	folder 11
Bangladesh - Bottrall, Anthony, 1981-1985	box 1 (30272)	folder 12
Bangladesh - General, 1982-1988	box 1 (30272)	folder 13
Bangladesh - Germain, Adrienne, 1981-1985		

	box 1 (30272)	folder 14
Brazil - Dassin, Joan (Representative), 1987-1989	box 1 (30272)	folder 15
Brazil - Fry, Peter, 1986-1988	box 1 (30272)	folder 16
Brazil - General, 1981-1988	box 1 (30272)	folder 17
Brazil - Reichmann, Rebecca, 1988	box 1 (30272)	folder 18
Brazil - Sanderson, Steven, 1987	box 1 (30272)	folder 19
Brazil - Sellers, Patricia, 1983-1984	box 1 (30272)	folder 20
Brazil - Welna, Christopher, 1988	box 1 (30272)	folder 21
China - Geithner, Peter F. (Representative), 1982-1989	box 1 (30272)	folder 22
China - General, 1979-1989	box 1 (30272)	folder 23-24
Eastern and Southern Africa - Booker, Salih, 1986-1987	box 1 (30272)	folder 25
Eastern and Southern Africa - General, 1981-1989	box 1 (30272)	folder 26-29
Eastern and Southern Africa - Harare, 1983-1989	box 1 (30272)	folder 30-32
Eastern and Southern Africa - Howard, Craig, 1982-1985	box 1 (30272)	folder 33
Eastern and Southern Africa - Hyden, Goran, 1981-1982	box 1 (30272)	folder 34
Eastern and Southern Africa - Hyden, Goran, 1983-1985	box 2 (30273)	folder 1-3
Eastern and Southern Africa - Jones, David, 1982-1985	box 2 (30273)	folder 4
Eastern and Southern Africa - Nairobi office, 1976-1987	box 2 (30273)	folder 5
Eastern and Southern Africa - Saint, William (Representative), 1985-1989	box 2 (30273)	folder 6-7
Eastern and Southern Africa - Saulniers, Suzanne, 1983-1984	box 2 (30273)	folder 8
India, Nepal and Sri Lanka - Chen, Lincoln C. (Representative), 1981-1986	box 2 (30273)	folder 9-11



India, Nepal and Sri Lanka - Conway, Gordon R. (Representative), 1989	box 2 (30273)	folder 12
India, Nepal and Sri Lanka - Elliott, Carolyn M., 1981-1982	box 2 (30273)	folder 13
India, Nepal and Sri Lanka - General, 1976-1989	box 2 (30273)	folder 14-15
India, Nepal and Sri Lanka - Sudarshan, R., 1984-1989	box 2 (30273)	folder 16
Latin American and Caribbean, 1978-1981	box 2 (30273)	folder 17
Mexico and Central America - Cleaves, Peter S., 1979-1981	box 2 (30273)	folder 18
Mexico and Central America - Cox, Stephen (Representative), 1987-1989	box 2 (30273)	folder 19
Mexico and Central America - General, 1984-1989	box 2 (30273)	folder 20
Mexico and Central America - Welna, Christopher, 1984-1986	box 2 (30273)	folder 21
Mexico and Central America - Winder, David, 1982-1985	box 2 (30273)	folder 22
Middle East and North Africa - Barsalou, Judy, 1982-1985	box 2 (30273)	folder 23
Middle East and North Africa - Cairo Office – Bundy visit, 1975	box 2 (30273)	folder 24
Middle East and North Africa - General, 1975-1989	box 2 (30273)	folder 25
Middle East and North Africa - Gerhart, John D., 1981-1985	box 2 (30273)	folder 26-27
Middle East and North Africa - Lesch, Ann M., 1982-1984	box 3 (30274)	folder 1
Middle East and North Africa - Nygaard, David (Representative), 1988-1989	box 3 (30274)	folder 2
Middle East and North Africa - Playfair, Emma, 1988-1989	box 3 (30274)	folder 3
Middle East and North Africa - Sudan, 1981-1988	box 3 (30274)	folder 4
Middle East and North Africa - Travers, Lee (Representative), 1985-1987	box 3 (30274)	folder 5
Southeast Asia - General, 1980-1986	box 3 (30274)	folder 6-7
Southeast Asia - Kessinger, Tom (Representative), 1982-1986		

	box 3 (30274)	folder 8
Southeast Asia - Korten, Frances, 1982-1988	box 3 (30274)	folder 9
Southeast Asia - Office closures, 1973, 1981	box 3 (30274)	folder 10
Southeast Asia - Philippines, 1983-1988	box 3 (30274)	folder 11
Southeast Asia - Vietnam, 1984	box 3 (30274)	folder 12
Southeast Asia - Winder, David (Representative), 1983-1989	box 3 (30274)	folder 13
West Africa - Dakar, 1982-1989	box 3 (30274)	folder 14-15
West Africa - Duggan, William (Representative), 1986-1989	box 3 (30274)	folder 16
West Africa - Ellsworth, Lynn, 1988	box 3 (30274)	folder 17
West Africa - General, 1978-1989	box 3 (30274)	folder 18-19
West Africa - Horovitz, Richard A. (Representative), 1979-1987	box 3 (30274)	folder 20
West Africa - Ivory Coast – Edwards visit, 1975	box 3 (30274)	folder 21
West Africa - Joseph, Richard, 1985-1988	box 3 (30274)	folder 22
West Africa - Kubisch, Ann, 1987-1989	box 3 (30274)	folder 23
West Africa - Lagos, 1981-1989	box 3 (30274)	folder 24-25
West Africa - Tragar, Lillian, 1985-1986	box 3 (30274)	folder 26

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## South Africa, 1974-1988

### Scope and Contents

Correspondence, memoranda and supporting documents concerning grantmaking and investment in South Africa by the Ford Foundation and other organizations. Includes files of Assistant Program Officer David Bonbright, and records of a committee of foundation and university executives convened by the Carnegie Corporation to promote better educational opportunities for black South Africans.

**Arrangement**

Files are arranged alphabetically.

<b>Title/Description</b>	<b>Instances</b>	
Bonbright, David, 1985-1987	box 4 (30275)	folder 1
Consortium on Educational Opportunities for Black South Africans, 1985-1986	box 4 (30275)	folder 2-4
Firestone, 1985	box 4 (30275)	folder 5
Fund for Education in South Africa, 1988	box 4 (30275)	folder 6
General, 1974-1988	box 4 (30275)	folder 7-14

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**Conferences, Meetings and Trips, 1981-1988****Scope and Contents**

Correspondence, memoranda, notes, agendas, reports, program submissions and briefing materials relating to William Carmichael's travel abroad on Foundation business, and his attendance at conferences and meetings worldwide. Events documented in these files include Ford Foundation staff meetings, field office site visits and conferences sponsored by other organizations. Of particular importance are extensive files on the 1985 United Nations Nairobi Conference marking the end of the Women's Decade, the 1983 meetings of the Ford Foundation International Affairs and Human Rights and Social Justice programs in Geneva, Switzerland, and a 1982 New York meeting of Indian Prime Minister Indira Gandhi with representatives of American philanthropies.

**Arrangement**

Files are arranged chronologically.

<b>Title/Description</b>	<b>Instances</b>	
Miscellaneous – United States, 1981	box 4 (30275)	folder 15
Immigration and Refugee Conference, Williamsburg, VA, 1981 November	box 4 (30275)	folder 16
Lima, Peru and Bogota, Colombia, 1981	box 4 (30275)	folder 17
Miscellaneous – Overseas, 1982	box 4 (30275)	folder 18
Miscellaneous – United States, 1982	box 4 (30275)	folder 19

Indira Gandhi visit, New York, 1982 August

	box 4 (30275)	folder 20
Miscellaneous – Overseas, 1983	box 4 (30275)	folder 21
Miscellaneous – United States, 1983	box 4 (30275)	folder 22
African-American Institute Conference, Harare, Zimbabwe, 1983 January	box 4 (30275)	folder 23
International Affairs/Human Rights meeting, Geneva, Switzerland, 1983 January	box 4 (30275)	folder 24
Indonesia, 1983 March - April	box 4 (30275)	folder 25
International University Foundation Conference, Ditchley Park, 1983 August	box 4 (30275)	folder 26
Buenos Aires, Argentina, 1984 January	box 4 (30275)	folder 27
Central America, 1984 January	box 4 (30275)	folder 28
Mexico, 1984 January	box 5 (30277)	folder 1-2
Santiago, Chile and Lima, Peru, 1984 January	box 5 (30277)	folder 3
Employment and Income Generation meeting, Bangladesh, 1984 April	box 5 (30277)	folder 4
International Affairs meeting, Mexico, 1984 April - May	box 5 (30277)	folder 5
Settling International Disputes Conference, Ditchley Park, 1984 May	box 5 (30277)	folder 6
Egypt and Israel, 1984 June	box 5 (30277)	folder 7
Latin American and Caribbean Dinner, Washington, 1984 July	box 5 (30277)	folder 8
Southern Africa, 1984 July	box 5 (30277)	folder 9
Prospects for Peace in the Middle East Conference, New York, 1984 September	box 5 (30277)	folder 10
Dakar, Senegal, 1985 January	box 5 (30277)	folder 11
Haiti, 1985 January	box 5 (30277)	folder 12
SACHED Trust donor meeting, Geneva, Switzerland, 1985 February		

	box 5 (30277)	folder 13
Nicaragua, arch, 1985	box 5 (30277)	folder 14
Human Rights meeting, Peru, 1985 March	box 5 (30277)	folder 15
Israel and South Africa, 1985 April	box 5 (30277)	folder 16
Education and Culture meeting, Bali, 1985 May	box 5 (30277)	folder 17
Thailand, 1985 May	box 5 (30277)	folder 18
Meeting with University Presidents about South Africa, Washington, 1985 June	box 5 (30277)	folder 19
International Affairs meeting, Brazil, 1985 June - July	box 5 (30277)	folder 20
End of Women's Decade Conference, Nairobi, Kenya, 1985 July	box 5 (30277)	folder 21-23
World Bank Africa programs meeting, Washington, 1985 September	box 5 (30277)	folder 24
South Africa, 1985 November	box 5 (30277)	folder 25
Buenos Aires, Argentina, 1985 December	box 5 (30277)	folder 26
Mexico, 1986 January	box 5 (30277)	folder 27
South Africa, 1986 February	box 5 (30277)	folder 28
Child Survival/Population meeting, Katmandu, Nepal, 1986 April	box 5 (30277)	folder 29
OXFAM meeting, Boston, 1986 June	box 5 (30277)	folder 30
China, 1986 June - July	box 5 (30277)	folder 31
South Africa, 1986 July - August	box 5 (30277)	folder 32
Lagos, Nigeria, 1986 August	box 5 (30277)	folder 33
Nairobi, Kenya, 1986 August	box 5 (30277)	folder 34
Europe, 1986 September		

	box 5 (30277)	folder 35
Enabling Environment Conference, Nairobi, Kenya, 1986 October	box 5 (30277)	folder 36
Europe, 1986 November	box 5 (30277)	folder 37
Rural Poverty and Resources meeting, Nairobi, Kenya, 1986 November	box 5 (30277)	folder 38
South Africa, 1986 November - December	box 5 (30277)	folder 39
African-American Institute Conference, Botswana, 1987 January	box 5 (30277)	folder 40-41
Education Policies for Sub-Saharan Africa, Paris, France, 1987 January	box 5 (30277)	folder 42
Human Rights and Governance meeting, London, England, 1987 January	box 5 (30277)	folder 43
Haiti, 1987 February	box 5 (30277)	folder 44
Angola, 1987 March	box 5 (30277)	folder 45
Peru, 1987 May	box 5 (30277)	folder 46
Angolan Economy/African-American Institute Conferences, Tarrytown, 1987 June	box 5 (30277)	folder 47
Nicaragua, 1987 June	box 5 (30277)	folder 48
South Africa, 1987 September	box 5 (30277)	folder 49
African-American Institute Conference, Maryland, 1987 November	box 5 (30277)	folder 50
West Africa, 1987 November	box 5 (30277)	folder 51
World Health Organization AIDS Conference, Switzerland, 1987 November	box 5 (30277)	folder 52
Future of the Front-line States in Southern Africa, Ditchley Park, 1988 January	box 5 (30277)	folder 53
Latin America staff meeting, 1988 February	box 5 (30277)	folder 54
Non-Profit and International Organizations Forum, New York, 1988 February	box 6 (30278)	folder 1
Haiti, 1988 March		

	box 6 (30278)	folder 2
Indonesia, 1988 March	box 6 (30278)	folder 3
Asia/Rural Poverty and Governance meeting, India, 1988 April	box 6 (30278)	folder 4
Colloquium on Development, Massachusetts, 1988 May	box 6 (30278)	folder 5
Income Generation meetings, Nairobi, Kenya, 1988 May	box 6 (30278)	folder 6
South Africa, 1988 May	box 6 (30278)	folder 7
American Grantmaking in South Africa, Washington, 1988 June	box 6 (30278)	folder 8
Haiti, 1988 June	box 6 (30278)	folder 9
Philippines, 1988 August	box 6 (30278)	folder 10
Education Initiatives for Black South Africans, Oxford, England, 1988 September	box 6 (30278)	folder 11
North-South Roundtable Meeting on South Africa, Zimbabwe, 1988 December	box 6 (30278)	folder 12

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## Program Budget, 1982-1989

### Scope and Contents

Program budget submissions and related documentation from DCP and a few other Foundation divisions. Many files include substantive reports on the political, social, and economic climates of various countries in which the Foundation had offices. The Program Review files contained in Series V are closely related to these budget materials.

### Arrangement

Files are arranged chronologically.

Title/Description	Instances	
Andes and Southern Cone, 1982-1989	box 6 (30278)	folder 13-14
Bangladesh, 1982-1989	box 6 (30278)	folder 15-16
Brazil, 1982-1987		

	box 6 (30278)	folder 17
Child Survival/Fair Start, 1984	box 6 (30278)	folder 18
Caribbean and Latin America, 1982-1987	box 6 (30278)	folder 19
China, 1984-1989	box 6 (30278)	folder 20
Developing Country Programs, 1984-1988	box 6 (30278)	folder 21-22
Eastern and Southern Africa, 1982-1989	box 6 (30278)	folder 23-24
Education and Culture, 1984-1985	box 6 (30278)	folder 25
Foundation-wide, 1986-1989	box 6 (30278)	folder 26
Governance and Public Policy, 1984-1985	box 6 (30278)	folder 27
Human Rights and Social Justice, 1984-1985	box 6 (30278)	folder 28
India, Nepal, Sri Lanka, 1982-1989	box 6 (30278)	folder 29-30
International Affairs, 1984-1985	box 6 (30278)	folder 31
Israel, 1982-1987	box 6 (30278)	folder 32
Mexico and Central America, 1982-1989	box 6 (30278)	folder 33
Middle East and North Africa, 1982-1989	box 6 (30278)	folder 34
Rural Poverty and Resources, 1984-1985	box 6 (30278)	folder 35
South Africa, 1982-1987	box 6 (30278)	folder 36
Southeast Asia, 1982-1989	box 6 (30278)	folder 37
Urban Poverty, 1984-1985	box 6 (30278)	folder 38
West Africa, 1982-1989		



box 6  
(30278)

folder 39

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## Subjects, 1968-1989

### Arrangement

Files are arranged alphabetically by subject.

### Scope and Contents

Series contains records concerning miscellaneous program initiatives, administrative matters, outside organizations and topics of general interest to Carmichael. Included are DCP program review files, memos and reports concerning the origins of the Women's Program and the Health, Nutrition and Population Program, and correspondence concerning the Bilateral Commission on United States-Mexican Relations (access to the latter is restricted to Ford Foundation staff).

#### Conditions Governing Access:

#### **Conditions Governing Access**

Select files are restricted from scholarly access as noted.

Title/Description	Instances	
Affirmative Action – Ford Foundation Policy, 1974-1978	box 7 (30279)	folder 1
AIDS Task Force, 1987-1988	box 7 (30279)	folder 2
Atlanta University, 1979-1980	box 7 (30279)	folder 3
Bilateral Commission on the Future of U.S.-Mexican Relations, 1984-1989	box 7 (30279)	folder 4-9
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Restricted from scholarly access.		
Boston University Health Policy Institute, 1980	box 7 (30279)	folder 10
Chronological correspondence file, 1975-1976	box 7 (30279)	folder 11-13
Council on Foreign Relations – Current Issue Review Group on Cuba, 1975	box 7 (30279)	folder 14
Council on Foreign Relations – Discussion Group on African Development, 1972-1976	box 7 (30279)	folder 15
Council on Foreign Relations – Discussion Group on the Soviet Union in Africa, 1978-1979	box 7 (30279)	folder 16

Education – Myers, Robert G., 1981-1984	box 7 (30279)	folder 17
Ethnic Conflict in Developing Countries, 1977-1982	box 7 (30279)	folder 18-19
External Advisory Panel on Education, 1978-1979	box 7 (30279)	folder 20
Financial accounting software, 1986-1989	box 7 (30279)	folder 21
Fulbright Exchange Program Conference, 1980	box 7 (30279)	folder 22
Health, Nutrition and Population, 1976-1978	box 7 (30279)	folder 23
Health, Nutrition and Population, 1979-1981	box 8 (30280)	folder 1-4
Human Rights, 1978-1979	box 8 (30280)	folder 5
Institute of Cultural Affairs, 1982-1984	box 8 (30280)	folder 6
International Division Conference, 1978-1979	box 8 (30280)	folder 7
International Division Conference – Special Papers, 1979	box 8 (30280)	folder 8
International Division Education Conference, 1979	box 8 (30280)	folder 9
International Economic Order, 1975-1979	box 8 (30280)	folder 10
International Human Rights Internship Program, 1988	box 8 (30280)	folder 11
International Security and Arms Control, 1979-1980	box 8 (30280)	folder 12
Interns, 1973-1979	box 8 (30280)	folder 13
Korten, David C., 1980-1982	box 8 (30280)	folder 14
Liberian refugees, 1980	box 8 (30280)	folder 15
Mid-decade Review, 1986-1987	box 8 (30280)	folder 16-18
National Development Models, 1978-1979	box 8 (30280)	folder 19
National Institute of Social Sciences, 1974-1977		

	box 8 (30280)	folder 20
Overseas Compensation, 1968-1979	box 8 (30280)	folder 21-23
Overseas Compensation, 1980-1981	box 9 (30282)	folder 1
Overseas Compensation – tax aspects, 1977-1980	box 9 (30282)	folder 2-3
Population Council, 1976-1979	box 9 (30282)	folder 4-6
Program planning functions, 1985-1987	box 9 (30282)	folder 7
Program Related Investments – Hicks, Dan, 1986-1987	box 9 (30282)	folder 8
Program Review, 1985-1989	box 9 (30282)	folder 9-15
Program Support – proposed budget, 1988-1989	box 9 (30282)	folder 16-17
Public Management in Developing Countries, 1972-1974	box 9 (30282)	folder 18-20
Research Competition in International Security and Arms Control, 1979-1981	box 9 (30282)	folder 21
Rockefeller Foundation Staff in India, 1988	box 9 (30282)	folder 22
Rural Poverty and Resources Program Staff Meeting in Cairo, 1983	box 10 (47940)	folder 1
Snow, Phillip, 1983	box 10 (47940)	folder 2
Staff luncheons, 1976-1981	box 10 (47940)	folder 3
Sutton, Francis X., 1981-1986	box 10 (47940)	folder 4
Women's Program, 1977-1985	box 10 (47940)	folder 5-11

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## Board of Trustees, 1978-1989

### Scope and Contents

Correspondence, memoranda, agendas, reports, briefing books and travel information, relating primarily to overseas meetings coordinated by William Carmichael and his staff. Included in some files are Carmichael's handwritten

notes on meeting proceedings, and outlines for several of his presentations to the Board. Also a few files of correspondence with, and travel reports by, individual board members. Meeting minutes, dockets, reports and committee files previously and separately collected by the Archives are not included here. Access restricted to Ford Foundation staff.

## Arrangement

Files are arranged alphabetically.

### Conditions Governing Access:

### **Conditions Governing Access**

All contents of Series VI are restricted from scholarly access.

Title/Description	Instances	
Dahrendorf, Ralf, 1981-1983 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted from scholarly access.	box 10 (47940)	folder 12
Ellis, James, 1982 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted from scholarly access.	box 10 (47940)	folder 13
McNamara, Robert S., 1983 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted from scholarly access.	box 10 (47940)	folder 14
Marshall, Dorothy, 1981-1983 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted from scholarly access.	box 10 (47940)	folder 15
Meetings, 1981-1987 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted from scholarly access.	box 10 (47940)	folder 16-34
Meetings, 1987-1988 <u>Conditions Governing Access:</u>	box 11 (47941)	folder 1-5

## Conditions Governing Access

Restricted from scholarly access.

Meetings in Africa - Briefing materials, 1982 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted from scholarly access.	box 11 (47941)	folder 6-7
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Meetings in Africa - Nairobi program, 1982 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted from scholarly access.	box 11 (47941)	folder 10
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