



# **Ford Foundation records, Education and Research Division, Office Files of Fred E. Crossland**

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## Summary Information

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|----------------------------------|---|
| <b>Repository:</b>               | Rockefeller Archive Center  |
| <b>Creator:</b>                  | Ford Foundation   |
| <b>Title:</b>                    | Ford Foundation records, Education and Research Division, Office Files of Fred E. Crossland   |
| <b>ID:</b>                       | FA713   |
| <b>Date [inclusive]:</b>         | 1970-1980   |
| <b>Physical Description:</b>     | 4.84 Cubic Feet   |
| <b>Language of the Material:</b> | English   |
| <b>Abstract:</b>                 | The Education and Research Papers of Fred E. Crossland were transferred to the Ford Foundation Archives in 1982. These papers consist primarily of correspondence, inter-office memoranda, Venture Fund Program materials, and American Undergraduate Education files. They are divided into two series: Education Files and Correspondence Files. Arrangement within each series corresponds as closely as possible to the original order established by Crossland's office. |

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>.

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## Biographical / Historical

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Fred E. Crossland, Ford Foundation Program Officer in the Division of Education and Research (E&R), was a member of the Foundation staff from 1964 until 1981. During this period, he held the following positions:

- October 1977, Program Officer, E&R • September 1971, Program Officer, Office of Higher Education and Research, E&R • January 1967, Program Officer, Special Projects in Education, E&R • March 1964, Program Associate, EP

Fred Crossland was born October 3, 1920. He received his A.B. degree in 1942 in History from Brooklyn College. In 1947 and 1953 respectively, he earned his A.M. and Ph.D. degrees in History from New York University.

Prior to Crossland's career with the Ford Foundation, he held the following positions:

1947-1964, New York University: • Dean of Admissions • Assistant Secretary and Director of Public Relations • Assistant Director of Advisement, School of • Commerce, Accounts and Finance • Instructor of History; Assistant Professor of Political Science, University College of Arts and Sciences and the School of Commerce, Accounts, and Finance

After his retirement from the Ford Foundation, Mr. Crossland held two positions: Vice President of the W. Alton Jones Foundation of Charlottesville, Virginia; and Research Professor and Special Assistant to the Provost, Duke University, at Durham, North Carolina.

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## Scope and Contents

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These papers, which consist of eleven boxes of correspondence, inter-office memoranda, reports, and a draft of the Crossland publication *The Changing American College*, are primarily concerned with the application process of the Venture Fund Program, the American Undergraduate Education survey, and, to a lesser extent, with the issues facing educators on the college level in the 1970's.

The papers reflect Crossland's involvement during the years 1973-74 with the Foundation-sponsored Venture Fund Program. Initiated in 1970, the Venture Fund Program sought to respond to the student unrest of the late 1960's, by helping to strengthen, and to encourage innovation in, undergraduate education in America.

The files consist of completed questionnaires, related correspondence, and accounts of site visits by FF staff to institutions applying for Venture Fund grants.

The October 1974 American Undergraduate Education survey, a follow-up to the Venture Fund Program, solicited responses from eighty-nine educators who were asked to identify what they thought were the major issues and problems facing America's colleges and universities at that time.

The American Undergraduate Education survey material consists of completed questionnaires, related correspondence, and mini-profiles of the responding institutions.

The papers contain a draft of Crossland's book, *The Changing American College*, in which he discussed the state of American higher education based upon conclusions drawn from the Venture Fund Program and the American Undergraduate Education survey.

One box of material relates to educational planning for the 1980's. This correspondence, which Crossland maintained with top college and university officials in thirteen states, deals mainly with the problem of decreasing student enrollment and its affect on state university systems.

Crossland maintained an array of subject files, all related to FF educational concerns: fellowship programs for minority students, Higher Education and Research planning and budget material, and material on the issues facing the financing of American higher education. There are also the transcripts of seven speeches which Crossland made to various professional organizations and meetings.

Finally, there is the correspondence he maintained with FF colleagues, grantees, and other educational organizations; and Crossland's notes to the "File."

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## Arrangement

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The Education and Research Papers of Fred E. Crossland are divided into two series:

I. Education Files II. Correspondence Files

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

### Conditions Governing Access

Material more than ten years old is open for scholarly research.

Select individual files are restricted, as noted. Permission to access these files must be obtained from the Ford Foundation before scholarly access is permitted.

## Conditions Governing Use

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details.

Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them.

The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

## Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

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## Related Materials

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### Separated Materials

Staff and consultant reports and publications have been pulled and accessioned into the FF Archives. A cross-reference sheet located within the folders denotes accessioned reports. A list of titles removed from the papers is appended to this register. Papers not related to Ford Foundation activities have been removed.

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## Controlled Access Headings

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- Ford Foundation

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## Physical Characteristics and Technical Requirements

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Materials requiring specialized equipment for access (film, audio, video, slides) may be restricted from scholarly research dependent on availability of the applicable equipment.

Brittle or damaged items, or materials otherwise in need of preservation care, may be restricted from scholarly research at the discretion of the RAC Head of Archival Services/RAC Head of Reference.

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## Collection Inventory

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### Education Files, 1970-1980

#### Scope and Contents

Series I, Education Files (1970-1980), is the most substantive and extensive. It contains material on the activities of the Division of Education and Research. Of particular interest is the memoranda, site visit reports, and related documentation concerning the Venture Fund Program; and the correspondence and other related material dealing with the American Undergraduate Education survey.

#### Arrangement

This series is divided into the following five sub-series:

A. Venture Fund Program Information and Questionnaire Responses (2 boxes) B. Venture Fund Program Site Visits (1.5 boxes) C. American Undergraduate Education Survey Files (1.5 boxes) D. Planning for the 1980's (1 box) E. Subject Files (1.5 boxes)

Within each folder, the material is arranged in reverse chronological order.

### Venture Fund Program Information and Questionnaire Responses

#### Arrangement

These files consist of Venture Fund Program application materials and correspondence. They are arranged alphabetically by name of institution. Within each folder, the files are arranged in reverse chronological order.

| Title/Description                           | Instances |          |
|---|-----------|----------|
| Venture Fund Program Background Information | box 1     | folder 1 |
| Adelphi University, 1974 January            | box 1     | folder 2 |
| Albright College, 1973 November             | box 1     | folder 3 |
| Alfred University, 1973 November            | box 1     | folder 4 |

|  |       |           |
|--|-------|-----------|
| Allegheny College, 1974 January                          | box 1 | folder 5  |
| Alliance College, 1974 January                           | box 1 | folder 6  |
| Amherst College, 1974 January                            | box 1 | folder 7  |
| Anna Maria College, 1973 November                        | box 1 | folder 8  |
| Assumption College, 1974 August                          | box 1 | folder 9  |
| Bard College, 1974 January                               | box 1 | folder 10 |
| Barnard College, 1973 November                           | box 1 | folder 11 |
| Barrington College, 1974 February                        | box 1 | folder 12 |
| Baruch College, 1974 March                               | box 1 | folder 13 |
| Bates College, 1973 November                             | box 1 | folder 14 |
| Bennington College, 1974 January                         | box 1 | folder 15 |
| Bentley College, 1974 August                             | box 1 | folder 16 |
| Boston College, 1974 January                             | box 1 | folder 17 |
| Boston State College, 1974 March                         | box 1 | folder 18 |
| Boston University, 1974 March                            | box 1 | folder 19 |
| Bowdoin College, 1974 January                            | box 1 | folder 20 |
| Bradford College, 1974 February                          | box 1 | folder 21 |
| University of Bridgeport, 1974 February                  | box 1 | folder 22 |
| Brown University, 1974 August                            | box 1 | folder 23 |
| Bryn Mawr College, 1973 December                         | box 1 | folder 24 |
| Bucknell University, 1973 November                       | box 1 | folder 25 |
| California State College, 1974 January                   | box 1 | folder 26 |
| Canisius College, 1974 February                          | box 1 | folder 27 |
| Carnegie Mellon University, 1974 January - 1973 December | box 1 | folder 28 |
| Castelton State College, 1974 January                    | box 1 | folder 29 |
| Cedar Crest College, 1973 December                       | box 1 | folder 30 |
| Chatham College, 1974 March                              | box 1 | folder 31 |
| City College of New York, 1974 February                  | box 1 | folder 32 |
| Clarkson College of Technology, 1973 December            | box 1 | folder 33 |
| Colby College (Maine), 1973 December                     | box 1 | folder 34 |
| Colby College (New Hampshire), 1973 December             | box 1 | folder 35 |
| Colegio Universidad del Turabo, 1974 March               | box 1 | folder 36 |



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|--|-------|-----------|
| Colgate University, 1974 May                             | box 1 | folder 37 |
| College of the Atlantic, 1973 November                   | box 1 | folder 38 |
| College of Holy Cross, 1973 December - November          | box 1 | folder 39 |
| College of New Rochelle, 1974 January                    | box 1 | folder 40 |
| College of White Plains, 1973 November                   | box 1 | folder 41 |
| College of St. Rose, 1974 January - 1973 December        | box 1 | folder 42 |
| College of the Sacred Heart, 1974 March                  | box 1 | folder 43 |
| Columbia College, 1974 January                           | box 1 | folder 44 |
| Columbia University, 1974 January                        | box 1 | folder 45 |
| Connecticut College, 1973 December                       | box 1 | folder 46 |
| Cornell University, 1973 December                        | box 1 | folder 47 |
| Curry College, 1974 May - April                          | box 1 | folder 48 |
| Dickinson College, 1974 February                         | box 1 | folder 49 |
| Douglass College (Rutgers), 1974 April                   | box 1 | folder 50 |
| Dowling College, 1974 April                              | box 1 | folder 51 |
| Duquesne University, 1974 May - April                    | box 1 | folder 52 |
| D'Youville College, 1974 March                           | box 1 | folder 53 |
| E. Stroudsburg St. College, 1974 March                   | box 1 | folder 54 |
| E. Connecticut St. College, 1974 January - 1973 December | box 1 | folder 55 |
| Eisenhower College, 1974 April                           | box 1 | folder 56 |
| Elmira College, 1974 January                             | box 1 | folder 57 |
| Empire State College, 1973 December                      | box 1 | folder 58 |
| Fordham University, 1974 February - January              | box 1 | folder 59 |
| Franconia College, 1974 January - 1973 December          | box 1 | folder 60 |
| Franklin & Marshall College, 1973 November               | box 1 | folder 61 |
| Friends World College, 1974 January - 1973 December      | box 1 | folder 62 |
| Goddard College, 1974 March                              | box 1 | folder 63 |
| Hampshire College, 1973 December                         | box 1 | folder 64 |
| University of Hartford, 1974 April                       | box 1 | folder 65 |
| Hartwick College, 1974 January                           | box 1 | folder 66 |
| Harvard University, 1973 December                        | box 1 | folder 67 |
| Hobart & Wm. Smith College, 1973 November                | box 1 | folder 68 |

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| Hofstra University, 1973 November                      | box 1 | folder 69  |
| Immaculata College, 1974 February - January            | box 1 | folder 70  |
| Ithaca College, 1973 December - November               | box 1 | folder 71  |
| Johnson State College, 1973 December                   | box 1 | folder 72  |
| Juniata College, 1973 December                         | box 1 | folder 73  |
| King's College, 1974 April                             | box 1 | folder 74  |
| Kirkland College, 1974 January                         | box 1 | folder 75  |
| Lafayette College, 1974 January - 1973 December        | box 1 | folder 76  |
| La Roche College, 1973 December - November             | box 1 | folder 77  |
| La Salle College, 1974 January - 1973 December         | box 1 | folder 78  |
| Lehigh University, 1974 March                          | box 1 | folder 79  |
| Herbert H. Lehman College, 1974 February               | box 1 | folder 80  |
| Le Moyne College, 1974 January - 1973 December         | box 1 | folder 81  |
| Lebanon Valley College, 1973 December                  | box 1 | folder 82  |
| Lock Haven State College, 1974 January - 1973 December | box 1 | folder 83  |
| Long Island University, 1974 May 3 - April 25          | box 1 | folder 84  |
| Long Island University, 1974 January 28 - 23           | box 1 | folder 85  |
| University of Maine (Farmington), 1974 April - March   | box 2 | folder 86  |
| University of Maine (Orono), 1973 December - November  | box 2 | folder 87  |
| University of Maine (Portland), 1973 March - February  | box 2 | folder 88  |
| University of Maine (Presque Is.), 1973 November       | box 2 | folder 89  |
| Manhattan College, 1973 November                       | box 2 | folder 90  |
| Manhattanville College, 1974 January                   | box 2 | folder 91  |
| Mansfield State College, 1973 November                 | box 2 | folder 92  |
| Marist College, 1974 May                               | box 2 | folder 93  |
| Marlboro College, 1974 January - 1973 December         | box 2 | folder 94  |
| Marymount Manhattan College, 1974 April                | box 2 | folder 95  |
| Marywood College, 1973 December                        | box 2 | folder 96  |
| Medgar Evans College, 1973 December                    | box 2 | folder 97  |
| Mercy College, 1974 May - April                        | box 2 | folder 98  |
| Mercyhurst College, 1973 December                      | box 2 | folder 99  |
| Messiah College, 1974 January                          | box 2 | folder 100 |

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| Middlebury College, 1973 December                  | box 2 | folder 101 |
| College Misericordia, 1974 January - 1973 December | box 2 | folder 102 |
| Montclair State College, 1973 December             | box 2 | folder 103 |
| Moravian College, 1974 January - 1973 December     | box 2 | folder 104 |
| Mount Holyoke College, 1973 December               | box 2 | folder 105 |
| Muhlenberg College, 1973 December                  | box 2 | folder 106 |
| New England College, 1974 January - 1973 December  | box 2 | folder 107 |
| University of New Hampshire, 1973 December         | box 2 | folder 108 |
| University of New Haven, 1973 December             | box 2 | folder 109 |
| N.Y. Institute of Technology, 1973 November        | box 2 | folder 110 |
| New York University, 1973 November                 | box 2 | folder 111 |
| Nichols College, 1974 January - 1973 December      | box 2 | folder 112 |
| Pace University, 1974 April - March                | box 2 | folder 113 |
| University of Pennsylvania, 1973 December          | box 2 | folder 114 |
| Pennsylvania State University, 1973 December       | box 2 | folder 115 |
| University of Pittsburg, 1974 April                | box 2 | folder 116 |
| Pratt Institute, 1974 February                     | box 2 | folder 117 |
| Princeton University, 1974 March                   | box 2 | folder 118 |
| Providence College, 1973 December                  | box 2 | folder 119 |
| Queens College, 1974 January                       | box 2 | folder 120 |
| Quinnipiac College, 1973 December                  | box 2 | folder 121 |
| Ramapo College, 1974 March                         | box 2 | folder 122 |
| Rensselaer Polytechnic Inst., 1973 December        | box 2 | folder 123 |
| Richmond College, 1974 January                     | box 2 | folder 124 |
| Rider College, 1973 December                       | box 2 | folder 125 |
| Robert Morris College, 1974 March - February       | box 2 | folder 126 |
| Roger Williams College, 1974 January               | box 2 | folder 127 |
| Rosary Hill College, 1974 January - 1973 December  | box 2 | folder 128 |
| Russell Sage College, 1974 March                   | box 2 | folder 129 |
| Sacred Heart College, 1974 February                | box 2 | folder 130 |
| St. Bonaventure University, 1973 December          | box 2 | folder 131 |
| St. John Fisher College, 1974 March                | box 2 | folder 132 |

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| St. Lawrence University, 1973 November                     | box 2 | folder 133 |
| St. Michael's College, 1974 May                            | box 2 | folder 134 |
| St. Peters College, 1974 January                           | box 2 | folder 135 |
| St. Thomas Aquinas College, 1974 February - January        | box 2 | folder 136 |
| Sarah Lawrence College, 1974 January - 1973 December       | box 2 | folder 137 |
| School for International Training, 1974 February - January | box 2 | folder 138 |
| University of Scranton, 1973 December                      | box 2 | folder 139 |
| Seton Hall College, 1974 January                           | box 2 | folder 140 |
| Seton Hall University, 1974 February - January             | box 2 | folder 141 |
| Shippensburg State College, 1973 December                  | box 2 | folder 142 |
| Skidmore College, 1973 November                            | box 2 | folder 143 |
| Smith College, 1974 February                               | box 2 | folder 144 |
| Springfield College, 1974 January                          | box 2 | folder 145 |
| St. Univ. Coll. at Utica/Rome, 1974 January                | box 2 | folder 146 |
| SUNY (Albany), 1974 January - 1973 December                | box 2 | folder 147 |
| SUNY (Binghamton), 1973 November                           | box 2 | folder 148 |
| SUNY (Brockport), 1974 January - 1973 December             | box 2 | folder 149 |
| SUNY (Geneseo), 1974 January                               | box 2 | folder 150 |
| SUNY (New Paltz), 1974 January                             | box 2 | folder 151 |
| SUNY (Potsdam), 1974 February                              | box 2 | folder 152 |
| Stevens Inst. of Technology, 1974 January                  | box 2 | folder 153 |
| Stockton State College, 1974 February                      | box 2 | folder 154 |
| Stonehill College, 1974 February - January                 | box 2 | folder 155 |
| Susquehanna University, 1973 December - November           | box 2 | folder 156 |
| Swarthmore College, 1973 December                          | box 2 | folder 157 |
| Syracuse University, 1974 March                            | box 2 | folder 158 |
| Temple University, 1974 January                            | box 2 | folder 159 |
| Trinity College, 1973 December                             | box 2 | folder 160 |
| Tufts University, 1974 January                             | box 2 | folder 161 |
| Union College, 1973 November                               | box 2 | folder 162 |
| Upsala College, 1974 April                                 | box 2 | folder 163 |
| University Of Vermont, 1973 December                       | box 2 | folder 164 |

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| Villa Maria College, 1974 February - 1973 December | box 2 | folder 165 |
| Villanova University, 1974 March                   | box 2 | folder 166 |
| Wagner College, 1973 November                      | box 2 | folder 167 |
| Washington & Jefferson Coll., 1973 November        | box 2 | folder 168 |
| Waynesburg College, 1974 January                   | box 2 | folder 169 |
| Wellesley College, 1973 December                   | box 2 | folder 170 |
| Wells College, 1973 December                       | box 2 | folder 171 |
| Wesleyan University, 1974 January                  | box 2 | folder 172 |
| Wheaton College, 1973 December                     | box 2 | folder 173 |
| Widener College, 1973 December                     | box 2 | folder 174 |
| Wilkes College, 1974 January                       | box 2 | folder 175 |
| Wilson College, 1973 December                      | box 2 | folder 176 |
| Worcester Polytechnic Inst., 1973 November         | box 2 | folder 177 |
| Yale University, 1974 May                          | box 2 | folder 178 |
| Yeshiva University, 1973 December                  | box 2 | folder 179 |

## Venture Fund Program Site Visits

### Arrangement

This sub-series is further divided into four sections: Venture Fund Program Northeast, Venture Fund Program Midwest, Venture Fund Program South, and the August 1974 Venture Fund Program Conference at Nordic Hills. Arrangement of the files is by geographic location, and within each folder, alphabetical by name of institution. Within each folder, the correspondence is arranged in reverse chronological order.

| Title/Description                              | Instances |            |
|--|-----------|------------|
| Northeast                                      |           |            |
| Title/Description                              | Instances |            |
| Venture Fund N.E. - Information, 1974 February | box 3     | folder 180 |
| Alfred University, 1974 March                  | box 3     | folder 181 |
| Amherst College, 1974 May                      | box 3     | folder 182 |
| Bates College, 1974 February                   | box 3     | folder 183 |
| Bennington College, 1974 March                 | box 3     | folder 184 |
| Bentley College, 1974 May                      | box 3     | folder 185 |
| Boston College, 1974 April                     | box 3     | folder 186 |
| Boston University, 1974 May                    | box 3     | folder 187 |

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| Bowdoin College, 1974 April               | box 3 | folder 188 |
| Brown University, 1974 May                | box 3 | folder 189 |
| Bryn Mawr College, 1974 February          | box 3 | folder 190 |
| Carnegie Mellon University, 1974 March    | box 3 | folder 191 |
| Castelton State College, 1974 April       | box 3 | folder 192 |
| Chatham College, 1974 May                 | box 3 | folder 193 |
| Colby College, 1974 March                 | box 3 | folder 194 |
| College of the Atlantic, 1974 March       | box 3 | folder 195 |
| Columbia University, 1974 May             | box 3 | folder 196 |
| Cornell University, 1974 February         | box 3 | folder 197 |
| E. Connecticut State College, 1974 April  | box 3 | folder 198 |
| Elmira College, 1974 March                | box 3 | folder 199 |
| Empire State College, 1974                | box 3 | folder 200 |
| Goddard College, 1974 May                 | box 3 | folder 201 |
| University of Hartford, 1974 May          | box 3 | folder 202 |
| Harvard University, 1974 May              | box 3 | folder 203 |
| Hobart & Wm. Smith College, 1974          | box 3 | folder 204 |
| Immaculate Heart College, 1973 July       | box 3 | folder 205 |
| La Roche College, 1974 February           | box 3 | folder 206 |
| Lehigh University, 1974 April             | box 3 | folder 207 |
| Manhattan College, 1974 March             | box 3 | folder 208 |
| Manhattanville College, 1974 April        | box 3 | folder 209 |
| Mansfield State College, 1974             | box 3 | folder 210 |
| Mercyhurst College, 1974 February         | box 3 | folder 211 |
| Messiah College, 1974 April               | box 3 | folder 212 |
| Middlebury College, 1974 April            | box 3 | folder 213 |
| College Misericordia, 1974                | box 3 | folder 214 |
| Mount Holyoke College, 1974 February      | box 3 | folder 215 |
| University of New Hampshire, 1974 March   | box 3 | folder 216 |
| Pace University, 1974 May                 | box 3 | folder 217 |
| University of Pennsylvania, 1974 February | box 3 | folder 218 |
| University of Pittsburg, 1974 May         | box 3 | folder 219 |

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|---|-------|------------|
| Princeton University, 1974 May            | box 3 | folder 220 |
| Providence College, 1974 May              | box 3 | folder 221 |
| St. Lawrence University, 1974 May         | box 3 | folder 222 |
| Sarah Lawrence College, 1974 May          | box 3 | folder 223 |
| School for Inter. Training, 1974 May      | box 3 | folder 224 |
| Skidmore College, 1974                    | box 3 | folder 225 |
| SUNY (Albany), 1974 March                 | box 3 | folder 226 |
| SUNY (Binghamton), 1974 March             | box 3 | folder 227 |
| SUNY (Potsdam), 1974 May                  | box 3 | folder 228 |
| Stevens Inst. of Technology, 1974 May     | box 3 | folder 229 |
| Stonehill College, 1974 May               | box 3 | folder 230 |
| Swarthmore College, 1974 April            | box 3 | folder 231 |
| Trinity College, 1974 January             | box 3 | folder 232 |
| University of Vermont, 1974 February      | box 3 | folder 233 |
| Wellesley College, 1974 April             | box 3 | folder 234 |
| Wesleyan University, 1974 May             | box 3 | folder 235 |
| Widener College, 1974 February            | box 3 | folder 236 |
| Wilson College, 1974                      | box 3 | folder 237 |
| Worcester Polytechnic Inst, 1974 February | box 3 | folder 238 |

## Midwest

| Title/Description                              | Instances |            |
|--|-----------|------------|
| Venture Fund Program Midwest - Information     | box 3     | folder 239 |
| Alverno College, 1972 December                 | box 3     | folder 240 |
| Carleton College, 1973 April                   | box 3     | folder 241 |
| Case Western Reserve University, 1973 February | box 3     | folder 242 |
| University of Cincinnati, 1973 April           | box 3     | folder 243 |
| Coe College, 1973 May                          | box 3     | folder 244 |
| College of St. Thomas, 1972 October            | box 3     | folder 245 |
| Earlham College, 1973 April                    | box 3     | folder 246 |
| Edgewood College, 1972 November                | box 3     | folder 247 |
| Grand Valley St. College, 1973 April           | box 3     | folder 248 |
| Hamline University, 1972 October               | box 3     | folder 249 |

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| Hiram College, 1973 March                     | box 3 | folder 250 |
| Hope College, 1973 April                      | box 3 | folder 251 |
| Kent State University, 1973 February          | box 3 | folder 252 |
| Kenyon College, 1973 February                 | box 3 | folder 253 |
| Lawrence University, 1972 November            | box 3 | folder 254 |
| Macalester College, 1972 October              | box 3 | folder 255 |
| MacMurray College, 1973 March                 | box 3 | folder 256 |
| Michigan State University, 1973 May           | box 3 | folder 257 |
| University of Minnesota, 1972 October         | box 3 | folder 258 |
| Minnesota Metropolitan St. Coll., 1973 May    | box 3 | folder 259 |
| Mundelein College, 1973 April                 | box 3 | folder 260 |
| Oberlin College, 1973 February                | box 3 | folder 261 |
| Otterbein College, 1973 February              | box 3 | folder 262 |
| Roosevelt University, 1973 March              | box 3 | folder 263 |
| Sangamon State University, 1973 March         | box 3 | folder 264 |
| Univ. of Wisconsin (Green Bay), 1972 November | box 3 | folder 265 |
| Univ. of Wisconsin (Madison), 1972 December   | box 3 | folder 266 |
| Univ. of Wisconsin (Milwaukee), 1972 December | box 3 | folder 267 |

## South

| Title/Description                                   | Instances |            |
|---|-----------|------------|
| Venture Fund Program South - Information            | box 4     | folder 268 |
| University of Alabama, 1970 October - January       | box 4     | folder 269 |
| Alderson Broaddus College, 1971 September - August  | box 4     | folder 270 |
| American University, 1971 October - March           | box 4     | folder 271 |
| Appalachian State University, 1971 April            | box 4     | folder 272 |
| Bethany College, 1971 September - March             | box 4     | folder 273 |
| Centere College of Kentucky, 1971 October - January | box 4     | folder 274 |
| Coker College, 1972 January                         | box 4     | folder 275 |
| University of Delaware, 1971 April                  | box 4     | folder 276 |
| Emory University, 1971 April                        | box 4     | folder 277 |
| Florida Atlantic University, 1972 January           | box 4     | folder 278 |
| Florida Presbyterian College, 1971 January          | box 4     | folder 279 |



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|---|-------|------------|
| Florida Southern College, 1971 January  | box 4 | folder 280 |
| Furman University, 1971 December  | box 4 | folder 281 |
| Georgetown University, 1971 October   | box 4 | folder 282 |
| George Washington University, 1971 October  | box 4 | folder 283 |
| Hollins College, 1971 October   | box 4 | folder 284 |
| Louisiana St. Univ. (New Orleans), 1971 December                                  | box 4 | folder 285 |
| Millsaps College, 1971 January  | box 4 | folder 286 |
| National Lab. for Higher Ed., 1971 December                                       | box 4 | folder 287 |
| New College, 1971 January   | box 4 | folder 288 |
| Univ. of N. C. (Charlotte), 1971 April  | box 4 | folder 289 |
| University of Richmond, 1971 October  | box 4 | folder 290 |
| Rollins College, 1971 January   | box 4 | folder 291 |
| University of South Florida, 1971 January   | box 4 | folder 292 |
| University of the South, 1971 January   | box 4 | folder 293 |
| Stetson University, 1971 January  | box 4 | folder 294 |
| Transylvania University, 1971 January   | box 4 | folder 295 |
| Union College, 1971 December - 1970 November                                      | box 4 | folder 296 |
| University of Tampa, 1971 January   | box 4 | folder 297 |
| University of West Florida, 1972 January  | box 4 | folder 298 |
| Wake Forest University, 1971 March  | box 4 | folder 299 |
| Washington College, 1971 October - March  | box 4 | folder 300 |
| William & Mary College, 1971 October  | box 4 | folder 301 |
| Wofford College, 1970 September   | box 4 | folder 302 |
| Venture Fund Program Candidates Outside Mainland United States, 1972 August       | box 4 | folder 303 |
| August 1974 Venture Fund Program Conference at Nordic Hills, 1974 September - May | box 4 | folder 304 |

## American Undergraduate Education Survey Files

### Arrangement

This sub-series is further divided into three sections: American Undergraduate Education Questionnaire and Responses, American Undergraduate Education Questionnaire - Final Comments, and American Undergraduate

Education MiniProfiles of Universities. The files are arranged alphabetically by name of institution. Within each folder, the correspondence is arranged in reverse chronological order.

| Title/Description  | Instances             |
|--|-----------------------|
| <b>American Undergraduate Education Questionnaire and Responses</b>  |                       |
| Title/Description  | Instances             |
| American Undergraduate Education Questionnaire and Respondents, 1974 | box 4      folder 305 |
| AUE Questionnaire and Selected Responses, Question No. I-A           | box 4      folder 306 |
| AUE Questionnaire and Selected Responses, Question No. I-B           | box 4      folder 307 |
| AUE Questionnaire and Selected Responses, Question No. I-C           | box 4      folder 308 |
| AUE Questionnaire and Selected Responses, Question No. I-D           | box 4      folder 309 |
| AUE Questionnaire and Selected Responses, Question No. II-A          | box 4      folder 310 |
| AUE Questionnaire and Selected Responses, Question No. II-B          | box 4      folder 311 |
| AUE Questionnaire and Selected Responses, Question No. II-C          | box 4      folder 312 |
| AUE Questionnaire and Selected Responses, Question No. II-D          | box 4      folder 313 |
| AUE Questionnaire and Selected Responses, Question No. III-A         | box 4      folder 314 |
| AUE Questionnaire and Selected Responses, Question No. III-B         | box 4      folder 315 |
| AUE Questionnaire and Selected Responses, Question No. III-C         | box 4      folder 316 |
| AUE Questionnaire and Selected Responses, Question No. III-D         | box 4      folder 317 |
| AUE Questionnaire and Selected Responses, Question No. IV-A          | box 4      folder 318 |
| AUE Questionnaire and Selected Responses, Question No. IV-B          | box 4      folder 319 |
| AUE Questionnaire and Selected Responses, Question No. IV-C          | box 4      folder 320 |
| AUE Questionnaire and Selected Responses, Question No. IV-D          | box 4      folder 321 |
| AUE Questionnaire and Selected Responses, Question No. V-A           | box 4      folder 322 |
| AUE Questionnaire and Selected Responses, Question No. V-B           | box 4      folder 323 |

|   |       |            |
|---|-------|------------|
| AUE Questionnaire and Selected Responses, Question No. V-C    | box 4 | folder 324 |
| AUE Questionnaire and Selected Responses, Question No. V-D    | box 4 | folder 325 |
| AUE Questionnaire and Selected Responses, Question No. VI-A   | box 4 | folder 326 |
| AUE Questionnaire and Selected Responses, Question No. VI-B   | box 4 | folder 327 |
| AUE Questionnaire and Selected Responses, Question No. VI-C   | box 4 | folder 328 |
| AUE Questionnaire and Selected Responses, Question No. VI-D   | box 4 | folder 329 |
| AUE Questionnaire and Selected Responses, Question No. VII-A  | box 4 | folder 330 |
| AUE Questionnaire and Selected Responses, Question No. VII-B  | box 4 | folder 331 |
| AUE Questionnaire and Selected Responses, Question No. VII-C  | box 4 | folder 332 |
| AUE Questionnaire and Selected Responses, Question No. VII-D  | box 4 | folder 333 |
| AUE Questionnaire and Selected Responses, Question No. VIII-A | box 4 | folder 334 |
| AUE Questionnaire and Selected Responses, Question No. VIII-B | box 4 | folder 335 |
| AUE Questionnaire and Selected Responses, Question No. VIII-C | box 4 | folder 336 |
| AUE Questionnaire and Selected Responses, Question No. VIII-D | box 4 | folder 337 |

### American Undergraduate Education Questionnaire - Final Comments

| Title/Description                          | Instances |            |
|--|-----------|------------|
| Academy for Educational Develop, 1975 July | box 4     | folder 338 |
| University of Alabama, 1975 July           | box 4     | folder 339 |
| Alderson Broaddus College, 1975 July       | box 4     | folder 340 |
| American Council on Education, 1975 July   | box 4     | folder 341 |
| Antioch College, 1975 July                 | box 4     | folder 342 |
| Applachian State University, 1975 July     | box 4     | folder 343 |
| Assoc. of American Colleges, 1975 July     | box 4     | folder 344 |
| Austin College, 1975 July                  | box 4     | folder 345 |

|  |       |            |
|--|-------|------------|
| Benedict College, 1975 July                  | box 4 | folder 346 |
| Chatham College, 1975 July                   | box 4 | folder 347 |
| Clark College, 1975 July                     | box 4 | folder 348 |
| Coe College, 1975 July                       | box 4 | folder 349 |
| Colby College, 1975 July                     | box 4 | folder 350 |
| Colorado College, 1975 July                  | box 4 | folder 351 |
| Dartmouth College, 1975 July                 | box 4 | folder 352 |
| Earlham College, 1975 July                   | box 4 | folder 353 |
| East Montana College, 1975 July              | box 4 | folder 354 |
| Eckerd College, 1975 July                    | box 4 | folder 355 |
| Education Comm. of the States, 1975 July     | box 4 | folder 356 |
| ERIC/Higher Education, 1975 July             | box 4 | folder 357 |
| Grand Valley State Colleges, 1975 July       | box 4 | folder 358 |
| Hamline University, 1975 July                | box 4 | folder 359 |
| Hendrix College, 1975 July                   | box 4 | folder 360 |
| Hobart & Wm. Smith College, 1975 July        | box 4 | folder 361 |
| Immaculate Heart College, 1975 July          | box 4 | folder 362 |
| Kent State University, 1975 July             | box 4 | folder 363 |
| Univ. of Massachusetts (Boston), 1975 July   | box 4 | folder 364 |
| Massachusetts Inst. of Technology, 1975 July | box 4 | folder 365 |
| Michigan State University, 1975 July         | box 4 | folder 366 |
| Minnesota Metro. St. College, 1975 July      | box 4 | folder 367 |
| College Misericordia, 1975 July              | box 4 | folder 368 |
| University of Montana, 1975 July             | box 4 | folder 369 |
| University of New Orleans, 1975 July         | box 4 | folder 370 |
| Otterbein College, 1975 July                 | box 5 | folder 371 |
| Pace University, 1975 July                   | box 5 | folder 372 |
| University of Pennsylvania, 1975 July        | box 5 | folder 373 |
| Roosevelt University, 1975 July              | box 5 | folder 374 |
| St. Augustine's College, 1975 July           | box 5 | folder 375 |
| St. John's College, 1975 July                | box 5 | folder 376 |
| St. Lawrence University, 1975 August         | box 5 | folder 377 |

|  |       |            |
|--|-------|------------|
| St. Louis University, 1975 July            | box 5 | folder 378 |
| Southern Assoc. of Coll. & Sch., 1975 July | box 5 | folder 379 |
| SUNY (Albany), 1975 August                 | box 5 | folder 380 |
| Swarthmore College, 1975 July              | box 5 | folder 381 |
| Univ. of Tennessee (Martin), 1975 July     | box 5 | folder 382 |
| Vanderbilt University, 1975 August         | box 5 | folder 383 |
| Wellesley College, 1975 July               | box 5 | folder 384 |
| University of West Florida, 1975 July      | box 5 | folder 385 |
| Whittier College, 1975 July                | box 5 | folder 386 |
| Univ. of Wisconsin (Green Bay), 1975 July  | box 5 | folder 387 |
| Worcester Polytechnic Institute, 1975 July | box 5 | folder 388 |

### American Undergraduate Education MiniProfiles of Universities

| Title/Description                                  | Instances |            |
|--|-----------|------------|
| Mini-Profiles – General, 1975                      | box 5     | folder 389 |
| University of Alabama, 1974 November - April       | box 5     | folder 390 |
| Alderson Broaddus College, 1974 December - May     | box 5     | folder 391 |
| Alverno College, 1974 December - May               | box 5     | folder 392 |
| Antioch College, 1974 December - April             | box 5     | folder 393 |
| Appalachian State University, 1974 November - May  | box 5     | folder 394 |
| Austin College, 1974 December - May                | box 5     | folder 395 |
| Bowdoin College, 1974 December - January           | box 5     | folder 396 |
| Univ. of California (Santa Cruz), 1974 May         | box 5     | folder 397 |
| Centre College of Kentucky, 1974 November - April  | box 5     | folder 398 |
| Chatham College, 1975 June - 1974 March            | box 5     | folder 399 |
| Coe College, 1974 May                              | box 5     | folder 400 |
| Colby College, 1974 December                       | box 5     | folder 401 |
| Colorado College, 1974 December - April            | box 5     | folder 402 |
| Dartmouth College, 1974 December - July            | box 5     | folder 403 |
| Earlham College, 1974 December - September         | box 5     | folder 404 |
| East Montana College, 1974 December - May          | box 5     | folder 405 |
| Eckerd College, 1974 December - April              | box 5     | folder 406 |
| Grand Valley St. Colleges, 1975 January - 1974 May | box 5     | folder 407 |

|   |       |            |
|---|-------|------------|
| Hamline University, 1978 July - 1974 March                  | box 5 | folder 408 |
| Hendrix College, 1975 February - 1974 April                 | box 5 | folder 409 |
| Hobart & Wm. Smith College, 1975 July - June                | box 5 | folder 410 |
| Immaculate Heart College, 1974 May                          | box 5 | folder 411 |
| Kent State University, 1975 February - 1974 April           | box 5 | folder 412 |
| Michigan State University, 1975 February - 1974 June        | box 5 | folder 413 |
| Minnesota Metro. St. College, 1975 July - 1974 April        | box 5 | folder 414 |
| College Misericordia, 1975                                  | box 5 | folder 415 |
| University of Montana, 1974 August - July                   | box 5 | folder 416 |
| University of Nebraska, 1974 November - September           | box 5 | folder 417 |
| University of New Orleans, 1975 February - 1974 April       | box 5 | folder 418 |
| Ottawa University, 1975 April - 1974 April                  | box 5 | folder 419 |
| Otterbein College, 1975 March - 1974 May                    | box 5 | folder 420 |
| Pace University, 1975 July - 1974 March                     | box 5 | folder 421 |
| University of Pennsylvania, 1975 July                       | box 5 | folder 422 |
| Prescott College, 1974 May                                  | box 5 | folder 423 |
| Roosevelt University, 1975 March - 1974 April               | box 5 | folder 424 |
| St. John's College, 1975 May - 1974 July                    | box 5 | folder 425 |
| St. Lawrence University, 1975 February - 1973 November      | box 5 | folder 426 |
| Sangamon State University, 1975 May - 1974 April            | box 5 | folder 427 |
| University of South Carolina, 1975 May - 1974 May           | box 5 | folder 428 |
| Swarthmore College, 1975 July - 1974 October                | box 5 | folder 429 |
| Univ. of Tennessee (Martin), 1975                           | box 5 | folder 430 |
| Vanderbilt University, 1975 June - 1974 April               | box 5 | folder 431 |
| University of Vermont, 1975 July                            | box 5 | folder 432 |
| University of Washington, 1975 September - 1974 September   | box 5 | folder 433 |
| Wellesley College, 1975 July                                | box 5 | folder 434 |
| Univ. of West Florida, 1975 June - 1974 April               | box 5 | folder 435 |
| Whitman College, 1975 July - 1974 July                      | box 5 | folder 436 |
| Univ. of Wisconsin (Green Bay), 1975 July - 1974 May        | box 5 | folder 437 |
| Worcester Polytechnic Institute, 1975 July - 1974 September | box 5 | folder 438 |
| Fred E. Crossland Book, n.d.                                | box 5 | folder 439 |

## Planning for the 1980's

### Arrangement

These files consist of correspondence and related materials concerning state planning educational initiatives. They are arranged alphabetically by name of state. Within each folder, the correspondence is arranged by name of institution, and is in reverse chronological order.

| Title/Description  | Instances |            |
|--|-----------|------------|
| General File, 1980   | box 6     | folder 440 |
| Connecticut (Univ. of Bridgeport), 1980 September - February | box 6     | folder 441 |
| University of Connecticut, 1979 November                     | box 6     | folder 442 |
| Conn. Bd. of Higher Education, 1981 March - 1979 November    | box 6     | folder 443 |
| Conn. Conference of Indep. Coll., 1980 May - 1979 October    | box 6     | folder 444 |
| University of Hartford, 1980                                 | box 6     | folder 445 |
| Sacred Heart University, 1980 June - May                     | box 6     | folder 446 |
| Illinois, 1980   | box 6     | folder 447 |
| Indiana, 1980  | box 6     | folder 448 |
| Iowa, 1980-1979  | box 6     | folder 449 |
| Massachusetts, 1980-1979                                     | box 6     | folder 450 |
| Michigan, 1980-1979  | box 6     | folder 451 |
| Minnesota, 1980  | box 6     | folder 452 |
| New Jersey, 1980-1979  | box 6     | folder 453 |
| New York, 1981-1979  | box 6     | folder 454 |
| Ohio, 1980-1979  | box 6     | folder 455 |
| Pennsylvania, 1980-1979                                      | box 6     | folder 456 |
| Rhode Island, 1980-1979                                      | box 6     | folder 457 |
| Wisconsin, 1980  | box 6     | folder 458 |
| Memos to the 13 States, 1981 January - 1979 October          | box 6     | folder 459 |

## Subject Files

### Arrangement

This sub-series consists of correspondence and materials as they relate to FF educational activities. Within each folder, the files are arranged in reverse chronological order.

| Title/Description  | Instances |            |
|--|-----------|------------|
| Minority Individual Awards Programs, 1978 August - 1976 December | box 7     | folder 460 |

|  |       |            |
|--|-------|------------|
| Minority Individual Awards Programs, 1976 December - May                                 | box 7 | folder 461 |
| Evaluation - Minority Awards Washington, D.C. Meeting, 1978                              | box 7 | folder 462 |
| HERI - Evaluation of Fellowship Programs, 1978 November - July                           | box 7 | folder 463 |
| HERI - Evaluation of Fellowship Programs, 1978 June - 1977 September                     | box 7 | folder 464 |
| Individual Awards Program Paper, 1978 May - April  | box 7 | folder 465 |
| Doctoral and Advanced Study Programs, 1972   | box 7 | folder 466 |
| Doctoral and Advanced Study Programs, 1972   | box 7 | folder 467 |
| Ford Foundation Fellowships for Minority Students, 1972                                  | box 7 | folder 468 |
| Ford Foundation Fellowships for Minority Students, 1971                                  | box 7 | folder 469 |
| Advanced Study Fellows (FF) Minority Students, 1972                                      | box 7 | folder 470 |
| Ford Foundation Black Administrator Awards, 1972   | box 7 | folder 471 |
| Ford Foundation Ethnic Dissertation Fellowships, 1972                                    | box 7 | folder 472 |
| Ford Foundation Individual Study Awards (Bell Committee) and IRS Filing Procedures, 1972 | box 7 | folder 473 |
| Ford Foundation Individual Awards Survey (General), 1972-1969                            | box 7 | folder 474 |
| Bundy Memo - Response to Trustees Questions, 1976  | box 7 | folder 475 |
| HE&R Planning and Budgeting, 1977 July - 1976 December                                   | box 7 | folder 476 |
| HE&R Programmatic Efforts to Improve University Finance and Management, 1975             | box 7 | folder 477 |
| Urban Universities, n.d.   | box 7 | folder 478 |
| E&R Discussion: Two-Year Colleges, Taxes, & Equity, 1977 August - March                  | box 7 | folder 479 |
| School Finance, 1978 March   | box 7 | folder 480 |
| School Finance Conference - San Antonio, Texas, 1980 May - February                      | box 7 | folder 481 |
| School Finance Conference - Aspen, Colorado, 1976 November                               | box 7 | folder 482 |
| Retirement Legislation File, 1977 November - August                                      | box 7 | folder 483 |
| Society for College and University Planning, 1978 November - 1975 October                | box 7 | folder 484 |
| Supply Conference, 1976 December - August  | box 7 | folder 485 |
| U.S.O.E. Meeting (Oct 75), 1975 November - September                                     | box 7 | folder 486 |
| U.S.O.E. Meeting (Jul 75), 1975  | box 7 | folder 487 |
| 1972 Title III Material, 1972 August   |       |            |



|  |       |            |
|--|-------|------------|
|  | box 7 | folder 488 |
| CEFP Washington Meeting (Apr 75), 1975   | box 7 | folder 489 |
| Conference on Student Financial Assistance for Graduate Students, 1977 February                                | box 7 | folder 490 |
| CHEAR Conference - Brazil, 1977 January - 1975 July  | box 7 | folder 491 |
| Latin American Trip - Dec 1973, 1974 January - 1973 November   | box 8 | folder 492 |
| Visit to West Africa, 1969 December  | box 8 | folder 493 |
| Arlie House Meeting (Dec 76), 1978 March - 1976 January  | box 8 | folder 494 |
| Brazil Paper, 1976 August - January  | box 8 | folder 495 |
| ACE Annual Meeting (Oct 80) Speech, 1980 October - August  | box 8 | folder 496 |
| AICUM (May 80) Speech, 1980 September - May  | box 8 | folder 497 |
| CASE (Jan 80) Speech, 1980 February - 1979 December  | box 8 | folder 498 |
| SCUP (Jul 76) Speech, 1977 August - 1976 February  | box 8 | folder 499 |
| National Center for the Study of Collective Bargaining in Higher Education Speech (Apr 77), 1977 April - March | box 8 | folder 500 |
| Graduate Student Organization of NYU Speech, 1975 July - April   | box 8 | folder 501 |
| Danforth Foundations' Institute for College Development Workshop Speech (Nov 74), 1974 November                | box 8 | folder 502 |
| Seventh Annual Conference of the Society for College and University Planning Speech (Aug 72), 1972 August      | box 8 | folder 503 |
| Faculty Urbanization File, 1976 April - 1975 September   | box 8 | folder 504 |
| Association of Governing Boards, 1980 September - 1979 December  | box 8 | folder 505 |
| Regulatory Reform in Higher Education, 1977 January - 1976 August  | box 8 | folder 506 |
| Allen Jossey-Bass Inc., Pub., 1977 June - 1976 February  | box 8 | folder 507 |
| Private Liberal Colleges, n.d.   | box 8 | folder 508 |
| Puerto Rican Problems of College Access, 1973 April - 1972 May   | box 8 | folder 509 |
| Seven Springs Papers, 1978 March   | box 8 | folder 510 |
| Miscellaneous Papers, 1981-1971  | box 8 | folder 511 |
| Miscellaneous Papers, 1976   | box 8 | folder 512 |
| Miscellaneous Papers, 1976   | box 8 | folder 513 |

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## Correspondence Files, 1972-1979

### Scope and Contents

Series II, Correspondence Files (1972-1979), contains copies of correspondence generated by Mr. Crossland during his years at the Foundation. Correspondents include Ford Foundation colleagues, grantee organizations, and individuals in academia.

### Arrangement

This series is divided into the following three sub-series:

A. Alphabetical Files (2 boxes) B. Chronological Files (1 box) C. Inter-Office Memoranda (1 box)

Within each folder, the correspondence is arranged in reverse chronological order.

## Alphabetical Files

### Arrangement

These files consist of Crossland's select incoming and outgoing correspondence with Ford Foundation colleagues, grantee and membership organizations, and others in academia. They are arranged alphabetically. Within each folder, the correspondence is arranged in reverse chronological order.

| Title/Description              | Instances |            |
|--------------------------------|-----------|------------|
| AM - AU, 1979 January - June   | box 8     | folder 514 |
| BA - BU, 1979 January - June   | box 8     | folder 515 |
| CA - CU, 1979 January - June   | box 8     | folder 516 |
| DI - DU, 1979 January - June   | box 8     | folder 517 |
| EB - EY, 1979 January - June   | box 8     | folder 518 |
| FA - FU, 1979 January - June   | box 8     | folder 519 |
| GA - GR, 1979 January - June   | box 8     | folder 520 |
| HA - HY, 1979 January - June   | box 8     | folder 521 |
| IL - IV, 1979 January - June   | box 8     | folder 522 |
| JO, 1979 January - June        | box 8     | folder 523 |
| KA - KU, 1979 January - June   | box 8     | folder 524 |
| LA - LY, 1979 January - June   | box 8     | folder 525 |
| MA - MO, 1979 January - June   | box 8     | folder 526 |
| McA - McN, 1979 January - June | box 8     | folder 527 |
| NA - NO, 1979 January - June   | box 8     | folder 528 |

|                                |       |            |
|--------------------------------|-------|------------|
| OA - OS, 1979 January - June   | box 8 | folder 529 |
| PA - PI, 1979 January - June   | box 8 | folder 530 |
| QU, 1979 January - June        | box 8 | folder 531 |
| RA - RU, 1979 January - June   | box 8 | folder 532 |
| SA - SW, 1979 January - June   | box 8 | folder 533 |
| TA - TU, 1979 January - June   | box 8 | folder 534 |
| VA – VO, 1979 January - June   | box 8 | folder 535 |
| WA – WR, 1979 January - June   | box 8 | folder 536 |
| YO, 1979 January - June        | box 8 | folder 537 |
| Zey - F, 1979 January - June   | box 8 | folder 538 |
| AB - AS, 1978 January - July   | box 9 | folder 539 |
| BA - BY, 1978 January - July   | box 9 | folder 540 |
| CA - CO, 1978 January - July   | box 9 | folder 541 |
| DA - DU, 1978 January - July   | box 9 | folder 542 |
| ED - EY, 1978 January - July   | box 9 | folder 543 |
| FA - FU, 1978 January - July   | box 9 | folder 544 |
| GA - GR, 1978 January - July   | box 9 | folder 545 |
| HA - HU, 1978 January - July   | box 9 | folder 546 |
| IN, 1978 January - July        | box 9 | folder 547 |
| JA - JO, 1978 January - July   | box 9 | folder 548 |
| KE - KO, 1978 January - July   | box 9 | folder 549 |
| LA - LO, 1978 January - July   | box 9 | folder 550 |
| MA - MU, 1978 January - July   | box 9 | folder 551 |
| McC - McS, 1978 January - July | box 9 | folder 552 |
| NA - NY, 1978 January - July   | box 9 | folder 553 |
| O'B - OS, 1978 January - July  | box 9 | folder 554 |
| PA - PY, 1978 January - July   | box 9 | folder 555 |
| RA - RU, 1978 January - July   | box 9 | folder 556 |
| SA - SU, 1978 January - July   | box 9 | folder 557 |
| TH – THU, 1978 January - July  | box 9 | folder 558 |
| UR, 1978 January - July        | box 9 | folder 559 |
| VO, 1978 January - July        | box 9 | folder 560 |

|                                   |       |            |
|-----------------------------------|-------|------------|
| WA - WY, 1978 January - July      | box 9 | folder 561 |
| YA - YL, 1978 January - July      | box 9 | folder 562 |
| AC - AS, 1978 August - December   | box 9 | folder 563 |
| BA - BU, 1978 August - December   | box 9 | folder 564 |
| CA - CO, 1978 August - December   | box 9 | folder 565 |
| da - DU, 1978 August - December   | box 9 | folder 566 |
| ED, 1978 August - December        | box 9 | folder 567 |
| FE - FU, 1978 August - December   | box 9 | folder 568 |
| GA - GU, 1978 August - December   | box 9 | folder 569 |
| HA - HU, 1978 August - December   | box 9 | folder 570 |
| IN, 1978 August - December        | box 9 | folder 571 |
| JA - JO, 1978 August - December   | box 9 | folder 572 |
| KA - KU, 1978 August - December   | box 9 | folder 573 |
| LA - LO, 1978 August - December   | box 9 | folder 574 |
| MA - MY, 1978 August - December   | box 9 | folder 575 |
| McC - McG, 1978 August - December | box 9 | folder 576 |
| NA - NY, 1978 August - December   | box 9 | folder 577 |
| OL - OS, 1978 August - December   | box 9 | folder 578 |
| PA - PO, 1978 August - December   | box 9 | folder 579 |
| RA - RY, 1978 August - December   | box 9 | folder 580 |
| SA - SU, 1978 August - December   | box 9 | folder 581 |
| TH - TU, 1978 August - December   | box 9 | folder 582 |
| UN – UP, 1978 August - December   | box 9 | folder 583 |
| VA - VO, 1978 August - December   | box 9 | folder 584 |
| WA - WI, 1978 August - December   | box 9 | folder 585 |
| YO, 1978 August - December        | box 9 | folder 586 |
| Z1978 August - December           | box 9 | folder 587 |

## Chronological Files

## Arrangement

These files consist of Crossland's routine outgoing correspondence with Ford Foundation colleagues, grantee organizations, and individuals in academia. Within each year, the correspondence is arranged in reverse calendar order. Within each folder, they are arranged in reverse chronological order.

| Title/Description | Instances |            |
|-------------------|-----------|------------|
| DEC, 1979         | box 10    | folder 588 |
| NOV, 1979         | box 10    | folder 589 |
| OCT, 1979         | box 10    | folder 590 |
| SEP, 1979         | box 10    | folder 591 |
| AUG, 1979         | box 10    | folder 592 |
| JUL, 1979         | box 10    | folder 593 |
| JUN, 1979         | box 10    | folder 594 |
| MAY, 1979         | box 10    | folder 595 |
| APR, 1979         | box 10    | folder 596 |
| MAR, 1979         | box 10    | folder 597 |
| FEB, 1979         | box 10    | folder 598 |
| JAN, 1979         | box 10    | folder 599 |
| DEC, 1977         | box 10    | folder 600 |
| NOV, 1977         | box 10    | folder 601 |
| OCT, 1977         | box 10    | folder 602 |
| SEP, 1977         | box 10    | folder 603 |
| AUG, 1977         | box 10    | folder 604 |
| JUL, 1977         | box 10    | folder 605 |
| JUN, 1977         | box 10    | folder 606 |
| MAY, 1977         | box 10    | folder 607 |
| APR, 1977         | box 10    | folder 608 |
| MAR, 1977         | box 10    | folder 609 |
| FEB, 1977         | box 10    | folder 610 |
| JAN, 1977         | box 10    | folder 611 |

## Inter-Office Memoranda

**Arrangement**

These files consist of Crossland's selected outgoing correspondence with Ford Foundation colleagues and memos to the "File." Within each folder, the correspondence is arranged in reverse calendar order.

| <b>Title/Description</b> | <b>Instances</b> |            |
|--------------------------|------------------|------------|
| JUN, 1973                | box 11           | folder 612 |
| MAY, 1973                | box 11           | folder 613 |
| APR, 1973                | box 11           | folder 614 |
| MAR, 1973                | box 11           | folder 615 |
| FEB, 1973                | box 11           | folder 616 |
| JAN, 1973                | box 11           | folder 617 |
| DEC, 1972                | box 11           | folder 618 |
| NOV, 1972                | box 11           | folder 619 |
| OCT, 1972                | box 11           | folder 620 |
| SEP, 1972                | box 11           | folder 621 |
| AUG, 1972                | box 11           | folder 622 |
| JUL, 1972                | box 11           | folder 623 |
| JUN, 1972                | box 11           | folder 624 |
| MAY, 1972                | box 11           | folder 625 |
| APR, 1972                | box 11           | folder 626 |
| MAR, 1972                | box 11           | folder 627 |
| FEB, 1972                | box 11           | folder 628 |
| JAN, 1972                | box 11           | folder 629 |

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**Appendix A: Fred E. Crossland Reports Removed****Arrangement**

The following list of unpublished Ford Foundation reports by Fred E. Crossland were removed from the papers. They are listed in alphabetical order. The number at left, is the assigned accession number. They have been transferred to the Foundation's Archives collection of staff and consultant reports.

| <b>Title/Description</b>  | <b>Instances</b> |
|---|------------------|
| The Changing American College   | report 10314     |
| Changing a Program to Meet Changing Needs: Minority Students, Minority Colleges, and Title III, 1972 August 9 | report 9745      |

|   |             |
|---|-------------|
| Current Ventures in Undergraduate Education - A Collection of Program Descriptions from the forty-nine Colleges and Universities Receiving Grants in the Ford Foundation's Venture Fund Program, 1974 November 15 | report 2672 |
| Educational Costs and Prices: Who Pays the Bill?, 1975 December 3   | report 9746 |
| Education's Role in Society - The Foundation's Role in Education, 1976 October 7  | report 9747 |
| Facing Up to Going Down, 1980 February 15   | report 9748 |
| Financing the Balance of the Minority Fellowship Programs, 1978 December 4  | report 9749 |
| A Framework for the Future: Realistic Contingency Planning, 1980  | report 9750 |
| The Impact of Public Policy on Higher Education - The Nature and Scope of the Foundation's Role, 1976 December 22   | report 9751 |
| The Management of Higher Education Resources, 1975 January 15   | report 9752 |
| Minority Participation in American Higher Education - Taking Stock of Progress and Charting the Course Ahead, 1978 June 20  | report 9753 |
| Minority Representation in the Professions: Report No. 1, 1973 January 12   | report 9754 |
| National Library Developments, 1978 December 28   | report 9755 |
| Notes and Reflections Respecting HER's Recent Programmatic Efforts to Improve "University Finance and Management", 1975 October 20  | report 9756 |
| Predictions for Undergraduate Education, n.d.   | report 9757 |
| Puerto Rico: Problems of College Access, 1972 May 1   | report 9758 |
| The Push-Pull of Foundation Dollars, n.d.   | report 9759 |
| Recent Programs in Support of Private Colleges, 1978 November 11  | report 9760 |
| Recommended Grantees in Venture Fund - Midwest, 1973 May 14   | report 9761 |
| Report of Conversations in Washington: April 22-24, 1975, 1975 April 28   | report 9762 |
| Reshaping Higher Education's Agenda to Meet New Opportunities, 1977 January 19  | report 9763 |
| Selected State Associations of Independent Colleges and Universities: Consultants' Reports of Funded Projects and Activities, n.d.  | report 9764 |
| Strengthening Graduate Education and Increasing the Opportunities for American Minorities, 1977 January 31  | report 9765 |

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| Undergraduate Education in Transition - The Changing Students, the Changing Faculty, the Inconstant Curriculum, the Changing Styles of Teaching and Learning, 1974 December 15 | report 4922 |
| Underrepresented Minorities in Higher Education - Taking Stock of Progress and Charting the Course Ahead, 1978 March 1   | report 9766 |
| The Unionization and Governance of Higher Education, n.d.  | report 9767 |
| Visit to West Africa, 1969 December 12   | report 9768 |
| Will the Academy Survive Unionization?, n.d.   | report 9769 |

## Appendix B: Fred E. Crossland Speeches Removed

### Arrangement

The following list of Fred E. Crossland speeches, have been transferred into the FF speech collection. They are listed in alphabetical order.

| Title/Description   | Instances    |
|---|--------------|
| Changing Patterns of Undergraduate Education. Remarks delivered at the Danforth Foundation's Institute for College Development Workshop, Salishan Lodge, Gleneden Beach, Oregon, 1974 November 8  | report 18795 |
| The Equilibrist's Query: Equality, Equity, or Equilibrium? Some Policy Considerations Respecting Access to Higher Education. Remarks delivered at the Eighteenth Annual Conference of the Council on Higher Education in the American Republics, Belo Horizonte, Brazil, 1976 March 21 - 26 | report 18797 |
| Faculty Collective Bargaining: Impact on Planning. Remarks delivered at the Eleventh Annual International Conference of the Society for College and University Planning, Washington D.C., 1976 July 22  | report 18799 |
| It's Incredible, to say the Most! Remarks delivered at the Fifth Annual Conference of the National Center for the Study of Collective Bargaining in Higher Education, New York, New York, 1977 April 26   | report 18798 |
| Learning to Cope With a Downward Slope. Remarks delivered at the Annual Meeting of the Association of Independent Colleges and Universities in Massachusetts, Worcester, Massachusetts, 1980 May 8  | report 18801 |
| Taking Aim at a Moving Target. Remarks delivered at the Seventh Annual Conference of the Society of College and University Planning, Atlanta, Georgia, 1972 August 8  | report 18794 |
| Ten. Remarks delivered at the District I Conference of the Council for the Advancement and Support of Education, n.p., 1980 January 29  | report 18800 |

## Appendix C: Other FF Reports Removed



## Arrangement

The following list of unpublished reports written by other FF staff and consultants, were removed from the papers. They are listed alphabetically by author. For each author, the reports are arranged in alphabetical order. The number at left, is the assigned accession number. They have been transferred to the Foundation's Archives collection of staff and consultant reports.

| Title/Description   | Instances   |
|---|-------------|
| Barber, Elinor. Explorations in re Third World Women's Leadership Development, 1980 November 30   | report 8936 |
| Barber, Elinor. Visit to India and Indonesia, 1981 April 21   | report 7857 |
| Bergsten, Fred. The Future of the International Economic Order - An Agenda for Research, 1973 June  | report 2443 |
| Berresford, Susan. Trip Report to Columbia and Peru, 1980 July 28   | report 6396 |
| Bundy, McGeorge. [Affirmative Action - Bakke Case], 1978 August 22  | report 9772 |
| Bundy, McGeorge. A Crises for Racial Fairness. First Rough Draft, 1977 July 11  | report 9777 |
| Bundy, McGeorge. The Issue Before The Court: Who Gets Ahead in America?, 1977 October 7   | report 9791 |
| Cafferty, Pastora. Urban Oriented Institutions of Higher Education - A paper submitted to the Ford Foundation, n.d.   | report 9805 |
| Caughman, Susan. Women at Work in Mali: The Case of the Markala Cooperative, 1980 November  | report 7016 |
| Challenor, Herschelle. Administration of the Graduate Fellowship Program, 1974 June 5   | report 9771 |
| Challenor, Herschelle. Budget Review of Minority Individual Awards Programs, 1974 June 26   | report 6636 |
| Clark, David. Community College Finance Program, 1977 July 28   | report 9776 |
| Engle, Patricia. The Intersecting Needs of Working Women and their Young Children: A Report to the Ford Foundation, 1980 August 28  | report 5797 |
| Ford Foundation. Analyzing Endowment Funding and Case Studies of Selected Developing Institutions, 1976 February 29   | report 9179 |
| Ford Foundation. Comments on Ways to Relate Title III to an Endowment Funding Plan, 1976 February 29  | report 9775 |
| Ford Foundation. Education and Research Division Forward Planning for Officers' Meeting Discussion May 16, 1974. (Response to McGeorge Bundy's memorandum of April 12, 1974), 1974 May 16 | report 6636 |
| Ford Foundation. Excerpts from Meeting of Those Preparing Papers for Trustees Planning Project, 1976 September 27   | report 9780 |

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| Ford Foundation. The Ford Foundation and the Atlanta University Center, 1977 June  | report 9782 |
| Ford Foundation. Ford Foundation Program for Major Grants to Selected Black Colleges - Conference with Individual Institution Grantees - Fisk University, 1974 March 5   | report 9783 |
| Ford Foundation. Future Program Choices in Education and Research - An Information Paper for the Education Committee of the Trustees. Draft, 1975 March                  | report 2844 |
| Ford Foundation. Future Program - Education and Research - An Information Paper for the Education Committee of the Trustees, 1975 September                              | report 9785 |
| Ford Foundation. Graduate Fellowships for Minority Students, 1971 November 2   | report 9786 |
| Ford Foundation. HE&R Program Status Report, 1977 April 20   | report 9787 |
| Ford Foundation. Higher Education and Research - Venture Fund Program - Request for Eight Grants Out of Appropriation, 1972 June 20                                      | report 9788 |
| Ford Foundation. Higher Education and Research - Venture Fund Program - Request for Nine Grants Out of Appropriation, 1971 July 2  | report 9789 |
| Ford Foundation. Inauguration of a Venture Fund Grant Program in Undergraduate Education, 1970 June  | report 2232 |
| Ford Foundation. Interim Report on the Expanded Women's Program, 1981 February   | report 9790 |
| Ford Foundation. National Affairs - Women's Program - Six Month Report on the Women's Program DAP, 1981 February 5   | report 9795 |
| Ford Foundation. Program Evaluation - Education and Research Division - An Information Paper for Education Committee of the Ford Foundation Trustees, 1976 March         | report 9797 |
| Ford Foundation. Ford Foundation. Program Evaluation Project - Program for Support of Selected Black Colleges in the Higher Education and Minority Affairs Program, n.d. | report 9798 |
| Ford Foundation. Report on a Ford Foundation Rural Economy Team's Visit in China, 1980 October   | report 5870 |
| Ford Foundation. Summary of Conference on Strengthening Graduate Education and Increasing the Opportunity for American Minorities, 1977 February 9                       | report 9802 |
| Towards Equal Opportunity in Higher Education: A Progress Report on the Foundation's Minorities Program, 1974 March  | report 3007 |
| Fox, Lynn. The Problem of Women in Mathematics, 1980 March 6   | report 7724 |
| Germaine, Adrienne. International Women's Year - 1975, 1974 November 25  | report 8646 |

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| Germaine, Adrienne. Research on Women in Agricultural Production in the Third World, 1980 April   | report 5790 |
| Hartnett, Rodney. An Examination of the Consequences of Using Undergraduate Grades and GRE Scores in the Selection of Minority Doctoral Applicants, 1977 July 25                      | report 9779 |
| Howe, Harold. Division of Education and Research Budget Alternatives for FY 1978-79, 1977 January 3   | report 9778 |
| Howe, Harold. Final Report on the City University of New York: Facilities, Finance, and Governance, 1978  | report 9781 |
| Howe, Harold. Memorandum for Participants in May 4-5 Meeting at the Ford Foundation Regarding the Underrepresentation of Minorities in Higher Education, 1977 May 26                  | report 9793 |
| Jaffe, Natalie. The Pioneers: Women Fight for Parity in the Blue-Collar Work Force, 1980 April  | report 7689 |
| Knowles, Marjorie. Review of Foundation-funded Women's Studies Research Centers, 1980 December 1  | report 7869 |
| Kranso, Richard. A Review of the Development of Educational Research Capacity in Brazil, 1975 July  | report 6008 |
| Kreinberg, Nancy. Brainstorming at Asilomar - Program Ideas to Increase Females' Participation in Nontraditional Fields of Study and Work, 1981 July                                  | report 9773 |
| Pandolfi, Joyce. The Third Minority: Ford Foundation Assistance to Puerto Ricans, 1975 March 14   | report 9803 |
| Parsons, Kermit. A Preliminary Evaluation - The Ford Foundation/American Institute of Architects Scholarship Program, 1970-1975   | report 9796 |
| Payton, Benjamin. March 29th Discussion of Initial Plans for a Foundation Conference on the Bakke Case and Affirmative Action in Education, 1977 April 1                              | report 9792 |
| Payton, Benjamin. Minority Admissions and Performance in Graduate Study: A Preliminary Study of Fellowship Programs of the Ford Foundation and the Danforth Foundation, 1977 August 2 | report 9794 |
| Peet, Creighton. Review of Research on Women in Agriculture and Rural Development, 1980 July 23   | report 7012 |
| Reagan, Barbara. Economic Foundations of Women in the Labor Market, 1980 September  | report 8228 |
| Sabine, Gordon. Six Who Wanted to -- Enough - A Report to the Ford Foundation, n.d.   | report 9801 |
| Sarin, Madhu. Rope Production by Village Women, n.d.  | report 9800 |
| Scanlon, John. The Ford Foundation and the Education of Minorities, 1974 September  | report 2671 |

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| Schoettle, Enid. Progress Report of PPSO Task Force on the Military & Society, 1980 November 13   | report 9799 |
| Schurr, George. Freeing the "Stuck" and Aiding the Terminated: Expanding the Career Horizons of Tenured College Professors, 1980 January 22 | report 9784 |
| Spangenberg, Gail. Urban Higher Education, 1977 December 29   | report 9804 |
| Spangenberg, Gail. Urban Universities, 1977 October 18  | report 9806 |
| Sundar, Pushpa. Khadgodra: A Study of a Women's Milk Cooperative, n.d.  | report 7015 |