

# William and Flora Hewlett Foundation records

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Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591

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# **Summary Information**

**Repository:** Rockefeller Archive Center

**Creator:** William & Flora Hewlett Foundation

**Title:** William and Flora Hewlett Foundation records

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### **Preferred Citation**

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# **Biographical / Historical**

William (Bill) Hewlett was a founding partner of the Hewlett-Packard Company which was started in 1939. Longtime supporters of environmental and social-issue non-profit groups as well as the performing arts, he and his wife Flora formed the Hewlett Foundation on November 27, 1966. The Foundation began with only three trustees: Bill and Flora Hewlett along with their son, Walter. In the early days, it was very much a small family foundation, with many of the giving considerations reflecting the Hewletts' personal philanthropic giving and decisions being made during meetings in the family living room.

The Hewlett Foundation hired its first executive director, John May, in 1974. May had formerly been the director of the San Francisco Foundation in which Bill Hewlett had long been involved. Under May's leadership the Foundation formalized the application review procedure and expanded its board leadership outside of the Hewlett family. He also served to begin an increase of the Foundation's staff hiring a variety of consultants to assist the Foundation in its different program areas. One of these consultants, Ted Lobman, became the Foundation's first full-time program officer with his focus being on education. One of the key tenets, both of the Hewlett-Packard Company and the Hewlett Foundation was a management style that became known as the "HP Way". This management style stressed an informal work environment where the working groups were given independence and latitude in decision making

as well as a focus on the interpersonal connections, stressing that coworkers should care for one another and their communities. Though there was no formal system of programs, under the leadership of Bill and Flora Hewlett, the Foundation focused in five main issues: health care, environment, population, education, and quality of life in the San Francisco Bay Area.

Flora Hewlett died in 1977 and upon her death, almost the entirety of her estate went to the Foundation increasing its endowment exponentially. At the same time, Bill Hewlett stepped away from day-to-day management at Hewlett-Packard and stepped into the role of board chair at the Foundation while Roger Heyns took over the role of president of the Foundation from John May. During his tenure at the Foundation he reshaped it from the small family foundation that made decisions based on organizations known to the president and board members, to a large foundation that used a formal procedure and professional staff to seek out programs that were most deserving in the targeted areas that the Foundation chose to support. Under Heyns the Foundation ended their program support for healthcare (he felt the field was too amorphous and already being well funded by other foundations) and expanded into funding in the area of conflict resolution and began a program on US-Mexico relations.

In 1993, David Gardner took over as president of the Foundation upon Roger Heyns' retirement. As HP stock increased in price, Gardner developed an investment strategy that proved highly successful for the Foundation and led to rapid growth in the Foundation's assets. Under Gardner's leadership, term limits by program staff were also formalized. The Foundation had long encouraged term limits for the Foundation to increase new ideas at the Foundation while trying to avoid having program officers be too overly connected to grantees. This process was formalized under Gardner limiting program officer's terms to six years (with a possible three years extension given by the board). This was extended to eight years in 2005.

Paul Brest took over leadership in the Foundation in 2000, and the following year Bill Hewlett passed away. Upon Hewlett's death, the assets of the Foundation almost tripled, making it the fifth largest private foundation in the country. Paul Brest remained as Foundation president until 2012. Under his leadership the Foundation continued its grant making in the fields it was in while expanding their initiatives to include work in the areas of climate change and the use of open education resources. The Foundation also during this time merged its programs on global development and population (about 2008) and moved into their new headquarters in Menlo Park, California.

Larry Kramer, a former dean at Stanford Law School, took over as Foundation president in 2012. Under his leadership, the Foundation has added to new time-bound initiatives examining the challenges of cybersecurity and addressing the problem of the increasing polarization in politics and its role on the effectiveness of the US government.

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The William and Flora Hewlett Foundation records documents the foundation's early history and programs. The majority of the material is biographical in nature, with only a small amount of grant-related records which can be found in the Grant Products series.

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## Arrangement

The William and Flora Hewlett Foundation records are arranged as received, represented by following series:

Series 1: President's Office, 1967-2014

Series 2: Photographs, 1980-2005

Series 3: Published Material, 1966-2016

Series 4: Conflict Resolution Program, 1984-2004

Series 5: Oral History Project, 1995-2004

Series 6: Annual Reports, 1966-2008

Series 7: Board of Directors Meeting Dockets, 2000-2014

Series 8: Grant Products, 1999-2012

Series 9: San Diego School Reform, 1998-2004

Series 10: Bay Area School Reform Collaborative (BASRC), 1994-2004

Series 11: San Francisco Bay Area Performance Space, 1986-2012

Series 12: Audio Visual Material, 1998-2012

Series 13: Oversize Material, 2005-2012

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## **Administrative Information**

#### **Publication Statement**

Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591 archive@rockarch.org

URL: http://www.rockarch.org

## **Immediate Source of Acquisition**

Donated by the William and Flora Hewlett Foundation in 2019.

## **Conditions Governing Access**

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

When requesting to view audiovisual material, please refer to the Title and the AV Number (example: AV 1916). Researchers are asked to check the "Restrictions" note for each Title. If a Title does not currently have an access copy, please contact a RAC archivist for further instruction.

All inquiries to view films require advanced notice of at least 2 business days, and may necessitate notice of up to one week. Individual items, including those that are not available in modern formats, may be restricted from access at the discretion of RAC.

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# **Controlled Access Headings**

- Teachers--Training of
- Educational evaluation -- California -- San Diego (Calif.)
- English language -- Study and teaching
- Equality -- Education -- United States
- Education -- Standards
- Economic development
- Economic policy
- Global Development
- United States -- Relations -- Latin America
- Performing arts
- Population
- San Diego (Calif.)

# **Collection Inventory**

Title/Description	Instances	
Annual Report, 1967-1976	box 1	folder 1
Scope and Contents		
Spreadsheets on grants made, sorted by program and by recipient.		
President's Statements, 1976-1996	box 1	folder 2-3
Scope and Contents		
President's Statements, 1976-1999 (Reprinted May 1999). This is a bound compilation of all the "President's Statements" printed as an introduction to each Hewlett Foundation Annual Report. Two copies.		
Planning - Strategic Planning Memos to David P. Gardner, 1997-1998	box 1	folder 4

## **Scope and Contents**

From a "Three Memos" exercise, to David Gardner from the program directors (Performing Arts, Education, Family and Community Development, U.S. - Latin American Relations, Conflict Resolution, Environment, and Population). First

written in June/July 1997 and then revised in January/February 1998.

Planning - Request for Planning Information, 1999-2000

box 1

folder 5

**Scope and Contents** 

Memo from Paul Brest to staff, July 26, 1999.

Planning - Education, 1999-2000

box 1

folder 6

**Scope and Contents** 

Review of K-12 Programs: Background Materials, Social Policy Research Associates

Education Program Objectives, Assessment, and Forward Planning Memo to Paul Brest from Ray Bacchetti and Ida Oberman, October 7, 1999

Brief Thoughts on Directions for the Foundation's K-12 Education Program, memo to Ray Bacchetti, Ida Oberman, and David L. Kripp, February 16, 2000

Toward an Education Agenda for the Hewlett Foundation, David L. Kripp, February 2000

Toward a Higher Education Agenda for Foundations, David l. Kripp, January 2000

The Future of the Hewlett Foundation Education Program, Ida Oberman to David Krip, Paul Brest, Ray Bacchetti Michael Smith, Education Program: Notes for Board Meeting (February 11, 2001)

Planning - United States-Latin America Relations, 1999-2000

box 1

folder 7

**Scope and Contents** 

U.S.-Latin American Relations Program overview

U.S.-Latin American Relations Program Strategic Planning Ideas David Lorey

Report to the William and Flora Hewlett Foundation on the Program on U.S.-Latin American Relations, John H. Coatsworth, Harvard University, September 2000.

Current Grants; Current Collaborative Grants, no date

Email from David Lorey to Paul Brest, Subject: Memo of Jan. 19 (Review and Strategic Planning)

Memo to Board of Directors from Paul Brest Strategic Planning for U.S. Latin American Relations Program, October 7, 2000.

Planning - Population Program, 1999-2000

box 1

folder 8

#### **Scope and Contents**

**Population Program Summary** 

2000 Budget Planning Memorandum, Population Program

Population Program Review

Planning - Performing Arts, 1999-2000

box 1

folder 9

#### **Scope and Contents**

Response to July 26, 1999 Memo, Melanie Beene to Paul Brest

Performing Arts Program

Outline of January 2000 meeting with Paul Brest and Susan Bell

Planning outline and timeline, Melanie Beene to Paul Brest and Susan Bell, January 26, 2000

Planning - Family and Community Development, 1999-2000

box 2

folder 10

#### **Scope and Contents**

**Program Summary** 

Response to July 26 Memo, Alvertha Penny to Paul Brest, October 8, 1999

Background Paper on a Proposed Asset Accumulation Funding Category and an Update on Local and National IDA Programs, Alvertha Penny to Paul Brest, November 29, 1999

Comparison of Funders, Alvertha Penny to Paul Brest, December 22, 1999

Proposed Consultants for Strategic Planning Process, Alvertha Penny and Renu Karir to Paul Brest, January 19, 2000

Strategic Planning Process Experts, Thoughtful Observers and Critics (Revised) List, Alvertha Penny to Paul Brest and Susan Bell, February 4, 2000

Recommendations for Consultant: Cluster Evaluation of Employment Development Grantees, Alvertha Penny to Paul Brest, February 14, 2000.

Strategic Planning Process Experts, Thoughtful Observers and Critics (Revised) List, Alvertha Penny to Paul Brest and Susan Bell, February 22, 2000

Meeting Notes: Family and Community Development Neighborhood Revitalization Strategic Planning Advisory Meeting, Tuesday, June 13, 2000

Documents from Disadvantage Children and Youth Strategic Planning Advisory Meeting, New York, October 10-11, 2000

Documents from Disadvantaged Children and Youth Strategic Planning Advisory Meeting, Palo Alto, October 19-20, 2000

Planning - Program Officer Meeting, 1999-2000

box 2

folder 11

#### **Scope and Contents**

Problem Solving based on a draft of a work in progress by Paul Brest and Linda Hamilton-Krieger

Exhibits 1-8: Draft budget memoranda from the eight programs, 1999-2000

Presidential Transition, 1999

box 2

folder 12

#### **Scope and Contents**

**Organization Charts** 

Letter from Paul Brest to Walter Hewlett re: board meeting and proposed new administration positions (July 12, 1999)

Miscellaneous correspondence about transition, new hires, people to meet, Annenberg and Bay Area School Reform Collaborative

Neighborhood Improvement Initiative, 2000-2002

box 2

folder 13-14

## **Scope and Contents**

Neighborhood Improvement Initiative (1999)

One East Palo Alto Neighborhood Improvement Initiative Community Plan. The Community of Palo Alto with assistance from the Peninsula Community Foundation, et. al. June 26, 2000.

Revised Resource List Prepared for NII Planning Groups: Programs Serving East Palo Alto.

Haas Center for Public Service at Stanford University. April 25, 2000.

Community Profile: East Palo Alto. Haas Center for Public Service, Stanford University. October 2002.

Social Policy Research, 2000	box 2	folder 15	
Scope and Contents			
Evaluation of K-12 Education Grantmaking at the William and Flora Hewlett Foundation, Social Policy Research (March 27, 2000)			
Foundation Initiatives for Children, 2002	box 2	folder 16	
Scope and Contents			
Public/Private Ventures, Foundation Initiatives for Children, Youth and Families: A View of the Landscape (October 2002)			
Strategic Plans, 2003	box 2	folder 17	
Scope and Contents			
Susan Bell, Strategic Plans for 2003.			
President's Memos, 2000-2008	box 3	folder 18-19	
President's Memos, 2009-2014	box 3	folder 20	
Conditions Governing Access: Conditions Governing Access			
Restricted - Open in 2025.			
Between Meetings Newsletter, 2003-2005	box 3	folder 21	
Board Minute Notes, 2005-2006	box 3	folder 22	
Scope and Contents			
Nancy Strausser, Assistant to the President, handwritten notes in advance of the Board meeting minutes.			
Program Memoranda, 2006-2009	box 3	folder 23	
Program Associate Grantmaking Manual, 2009 September 4	box 3	folder 24	
New Building 2121 Sand Hill Road, 1998-2001	box 3	folder 25	

## **Scope and Contents**

Memo to staff "The Buck Estate" (August 7, 1998)

Contact sheet photographs of site preparation "If You Build it They Will Come" (2001)

"New Office Plans for Hewlett Foundation" Photocopy of clipping.

Restricted – Open in 2022.

Newsletters, 2004-2006	box 3	folder 26	
Financial Statements, 2002-2010	box 3	folder 27	
Conditions Governing Access:			
<b>Conditions Governing Access</b>			
Restricted - Open in 2021.			
Form 990-PF, 2002-2012	box 3	folder 28	
Conditions Governing Access:			
<b>Conditions Governing Access</b>			
Restricted - Open in 2023.			
Carnegie Medal of Philanthropy, 2005	box 4	folder 29	
Background Materials, 1997-1999	box 4	folder 30	
<b>Scope and Contents</b>			
Materials compiled to help with the oral history interviews.			
Roger W. Heyns, Concept Paper: Public Policy Institute of California (1997)			
Development Studies Center			
Bay Area School Reform Collaborative: Annual Report (Fall 1999)			
John May, 1977	box 4	folder 31	
<b>Scope and Contents</b>			
Reprints of materials written by the Foundation's first president.			
Stanford Hewlett Challenge, 2007-2011	box 4	folder 32	
Stanford Hewlett Challenge, 2007-2011  Conditions Governing Access:	box 4	folder 32	

Celebrating Transformative Philanthropy: The 10th Anniversary of the William and Flora Hewlett Foundation Gift to Stanford University (2011)

William R. Hewlett, 1976-2001	box 4	folder 33	
<b>Scope and Contents</b>			
William R. Hewlett to Roger W. Heyns (June 25, 1976); handwritten notes on Heyn's letter sent July 12, 1976			
William R. Hewlett to Arjay Miller (August 6, 1971)			
Arjay Miller, Notes for Eulogy of Bill Hewlett (January 20, 2001)			
Sheet music, "Goodbyes Unnecessary-Forever Connected by Music			
William R. Hewlett Memorial Service, 2001 January 20	box 4	folder 34	
William R. Hewlett National Academy of Sciences Biographical Memoir, 2001	box 4	folder 35	
William R. Hewlett Newspaper Clippings, 2001	box 4	folder 36	
Scope and Contents			
"Hewlett Packard Co Founder Dies" Oregonian (January 13, 2001), Section E Page 1			
"High Tech Pioneer Hewlett Dies" San Francisco Chronicle (January 13, 2001) Section 1 Page 1			
Newspaper Clippings, 2001-2013	box 4	folder 37	
Newspaper Clippings - Green Building, 2004-2005	box 4	folder 38	
Scope and Contents			

#### Scope and Contents

'Green' Buildings: Energy Efficiency, "Thoughtful Design Pay Off," San Jose Mercury News, March 30, 2004, E1.

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Photographs, 1980-2005		
Title/Description	Instances	
Miscellaneous, undated	box 4	folder 39
Oral History Photos, 1999	box 4	folder 40

Photos collected by Gabrielle Morris in 1999 to include in the oral histories she worked on. Mix of originals and paper prints.

Hewlett Foundation Building, undated	box 4	folder 41	
Scope and Contents			
Photographs of HF Building prior to occupation. Envelope has names of Marvin Wax and Jo Conover.			
World Neighbors Presentation, undated	box 4	folder 42	
Bill Hewlett Family, 1980 September	box 4	folder 43	
Scope and Contents			
Formal portrait of whole family, September 1980.			
Peter Hewlett, 1990 February	box 4	folder 44	
Scope and Contents			
Formal portraits of Peter Hewlett and his wife.			
Neighborhood Improvement Initiative Parade, East Palo Alto , 2000	box 5	folder 45	
LBJ Presidential Library Photos, undated	box 5		
Scope and Contents			
CD of 2 photos of Bill Hewlett meeting President Johnson			
Conditions Governing Access: Conditions Governing Access			
Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.			
Jim Hewlett, 1991 December	box 5	folder 46	
<b>Scope and Contents</b>			
Formal sitting portraits of Jim Hewlett taken by Carole de Gery.			
Neighborhood Improvement Initiative Meeting, 2001	box 5	folder 47-50	
Hewlett Foundation Picnic, 1992 April	box 6	folder 51	

San Felipe Ranch (April 1992). Includes photos of Bill Hewlett and Roger Heyns.

Hewlett Foundation Dinner, undated	box 6	folder 52	
Scope and Contents			
Before 2001, includes photos of Bill Hewlett, Roger Heyns, and David Gardner.			
Population Program - Africa Trip, 2005	box 6	folder 53	

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undated

Title/Description	Instances	
History of the Performing Arts Program by Laurie MacDougall, 1966-2016	box 6	folder 54-55
A Practical Guide to Outcome-Focused Philanthropy, 2016 November	box 6	folder 56-57
The Flora Family Foundation: The Early Years, 1998-2003 by Herant Katchadourian, 2004	box 7	folder 58
Personnel Policies Handbook, 1999 June	box 7	folder 59
No Reason to Wait: The Benefits of Greenhouse Gas Reduction in Sao Paulo and California, 2005 December	box 7	folder 60
No Reason to Wait: The Benefits of Greenhouse Gas Reduction in Sao Paulo and California CD, 2005 December	box 7	folder 60
Conditions Governing Access: Conditions Governing Access		
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Improving the Practice of Philanthropy: An Evaluation of the Hewlett Foundation's Knowledge Creation and Dissemination Strategy, 2013 September 25	box 7	folder 61
Open Educational Resource Initiative, undated	box 7	folder 62
Taking Action on Climate Change, undated	box 7	folder 63
The Hewlett Foundation in Mexico: A Growing Partnership,	box 7	folder 64

Solving Problems for the Common Good, undated	box 7	folder 65
The Population Program: Solving Problems for the Common Good, undated	box 7	folder 66
The Hewlett Foundation Building: Environmental Values at Work, undated	box 7	folder 67
Environmental Conflict Resolution: Strategies for Environmental Grantmakers, undated	box 7	folder 68
Collaborative Governance: A Guide for Grantmakers, undated	box 7	folder 69
Community Development: A Guide for Grantmakers on Fostering Better Outcomes through Good Process, undated	box 7	folder 70
The Flora Family Foundation - Annual Reports, 1999-2012	box 7	folder 71
Annual Brochures, 1979-2002	box 8	folder 72-73
The Founding of the William and Flora Hewlett Foundation: A History Prepared on the Occasion of its 50th Anniversary, 2016 September 1	box 8	folder 74
50 Years of Philanthropy DVD, 2016	box 8	

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Conflict Resolution Program, 1984-2004			
Title/Description	Instances		
Budget Memoranda, 1984	box 8	folder 75	
Transmittal Letter, undated	box 8	folder 76	
Annual Meeting, 1995-1998	box 8	folder 77-79	
Annual Meeting, 2000-2004	box 9	folder 80-86	

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# Oral History Project, 1995-2004

A thirty-year history project, 1966-1999. Conducted by Gabrielle Morris.

Transcripts, 1777 2001	Transcrip	ots,	1999-2001
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1 ranscripts, 1999-2001		
Title/Description	Instances	
Series Introduction: The Past is Prologue - Interviewee List and Partial Chronology, 2001 September	box 10	folder 87
Ray Bacchetti: Invigorating Hewlett Education Programs, 1993-1999, 1999 November	box 10	folder 88
Dyke Brown, Education Consultant, 1978-1993: Teaching Ethics and Values, 1999 October	box 10	folder 89
Hugh Burroughs: New Dimensions in Regional Grantmaking, 1977-1988, 1999 August	box 10	folder 90
Alice DePalma Davis: John May and the Hewlett Foundation, 1975-1977, 1999 August	box 10	folder 91
Robert Erburu: Future Challenges and Opportunities, a Trustee's View, 1999 October	box 10	folder 92
James C. Gaither: A Trustee's View on Leadership Responsibilities, 1999 June	box 10	folder 93
David P. Gardner: Experiences as President of the Foundation, 1993-1999, 1999 November	box 10	folder 94
Eleanor Hewlett Gimon: Trustees' Growing Workload and New Responsibilities, 2000 January	box 10	folder 95
Patricia Gump: The Conflict Resolution Program and Life at the Foundation, 1979-1999, 1999 November	box 11	folder 96
James Hewlett: One-on-One Philanthropy, 1999 September	box 11	folder 97
Walter B. Hewlett: Becoming Chairman of the Board, 1966-1995, 1998-1999	box 11	folder 98
William A. Hewlett: Family Values in the Hewlett Foundation, 1972-1980, 1999 September	box 11	folder 99
Roger W. Heyns: Collected Thoughts on Grantmaking and the Hewlett Foundation, 1986-1989	box 11	folder 100
Mary Jaffe: The Next Generations - Preparing for Change, 1999 November	box 11	folder 101
Herant Katchadourian: On Trusteeship and Friendship, 1989-1999, 1999 June	box 11	folder 102
Theodore Lobman: At the Fulcrum of Educational Change, 1977-1985, 1999 August	box 11	folder 103
Arjay Miller: Hewlett Foundation Trusteeship, 1978-1995, 1999 June	box 12	folder 104

Anne Firth Murray: Developments in Environment and Population Programs, 1978-1987, 1999 September	box 12	folder 105	
William Nichols: Responsibilities and Observations of the Treasurer, 1985-1999, 1999 November	box 12	folder 106	
Marianne Pallotti: Vice President and Corporate Secretary, 1977-1999, 1999 January	box 12	folder 107	
Alvertha Bratton Penny: Community Development Grants, 1994-1999: Investment in Leadership, 1999 November	box 12	folder 108	
B. Stephen Toben: Refining and Expanding Grantmaking, 1991-1999: the Conflict Resolution Program, 1999 November	box 12	folder 109	

#### **Background Materials, 1995-2004** Title/Description **Instances** box 12 folder 110 Notes on Working Copies, 2004 box 12 folder 111 Correspondence, 2000-2003 box 12 folder 112 Series List, undated Legal Agreements on Use, 1999 box 12 folder 113 box 13 folder 114 Correspondence - Bacchetti, 1999-2000 Correspondence - Brown, 1999-2000 box 13 folder 115 folder 116 Correspondence - Burroughs, 1999-2000 box 13 folder 117 Correspondence - Davis, 1999-2000 box 13 Correspondence - Erburu, 1999-2001 box 13 folder 118 box 13 folder 119 Correspondence - Gaither, 1999-2001 Correspondence - Gardner, 1998-2000 box 13 folder 120 Correspondence - Gimon (Hewlett), 1999-2002 box 13 folder 121 Correspondence - Gump, 1999-2000 box 13 folder 122 Correspondence - Hewlett, James, 1999-2001 box 13 folder 123 Correspondence - Hewlett, Walter, 1998-2001 box 13 folder 124 box 13 folder 125 Correspondence - Hewlett, William, 1999-2001 box 13 folder 126 Correspondence - Jaffe, 1999-2001 box 13 folder 127 Correspondence - Katchadourian, 1999-2001 Correspondence - Lobman, 1999-2000 box 13 folder 128 Correspondence - Miller, 1999-2000 box 13 folder 129 folder 130 Correspondence - Murray, 1999-2000 box 13 box 13 folder 131 Correspondence - Nichols, 1999-2000

Correspondence - Pallotti, 1999-2000	box 13	folder 132	
Correspondence - Penny, 1999-2000	box 13	folder 133	
Correspondence - Toben, 1999-2001	box 13	folder 134	
Child Development Project - Dyke Brown Interview, 1998-2000	box 13	folder 135	
Neighborhood Improvement - Executive Summary: Implementation of the Regional Development and CED Project, 1990 January 17	box 13	folder 136	
Conflict Resolution - Robert A. Baruch Bush Report and Commentary, 1995-1999	box 13	folder 137	
Interviews - James Hewlett, Walter Hewlett, Mary Jaffe	box 13		

### Conditions Governing Access:

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Title/Description	Instances	
966-1977	box 13	folder 138-139
78-1985	box 14	folder 140-147
986-1992	box 15	folder 148-154
93-1999	box 16	folder 155-161
000-2005	box 17	folder 162-167
006-2008	box 18	folder 168-169

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# **Board of Directors Meeting Dockets, 2000-2014**

Meeting dockets containing quarterly reports on each program area. Program areas include: conflict resolution, education, environment, global development, family and community development, performing arts, population, US-Latin American relations, and special projects.

Title/Description	Instances	
2000 July 14-17	box 18	folder 170
2000 October 15-16	box 18	folder 171
2001 February 11-12	box 18	folder 172-173
2001 October 14-15	box 19	folder 174
Carolyn Provost, 2002 January 27-28	box 19	folder 175
2002 April 14-15	box 19	folder 176
2002 July 14-15	box 19	folder 177
Carolyn Provost, 2002 October 20-21	box 19	folder 178
Scope and Contents		
Includes building dedication.		
John McGuirk, 2003 January 12-13	box 20	folder 179
John McGuirk, 2003 April 13-14	box 20	folder 180
John McGuirk, 2003 July 13-14	box 20	folder 181
John McGuirk, 2003 October 19-20	box 20	folder 182
John McGuirk, 2004 January 25-26	box 20	folder 183
John McGuirk, 2004 April 4-5	box 21	folder 184
Carolyn Provost, 2004 July 11-12	box 21	folder 185
Carolyn Provost, 2004 October 24-25	box 21	folder 186-187
John McGuirk, 2005 February 27-28	box 21	folder 188
Carolyn Provost, 2005 June 19-20	box 21	folder 189
Carolyn Provost, 2005 September 8-10	box 22	folder 190
2005 October 16-17	box 22	folder 191-192
Linda Clayton, 2005 October 16-17	box 30	folder 228-229
Nancy Strausser, 2006 February 26-27	box 22	folder 193
Jean McCall, 2006 June 18-19	box 22	folder 194

2006 October 15-16	box 30	folder 230-231	
Nancy Strausser, 2006 October 15-16	box 23	folder 195-196	
Nancy Strausser, 2007 February 25-26	box 23	folder 197	
Jean McCall, 2007 November 18-19	box 23	folder 198	
Nancy Strausser, 2008 March 16-17	box 23	folder 199	
Carolyn Provost, 2008 July 20-21	box 24	folder 200	
Megan Mermis, 2008 September 9-12	box 24	folder 201	
Nancy Strausser, 2008 November 16-17	box 24	folder 202	
Nancy Strausser, 2009 March 29-30	box 24	folder 203	
Megan Mermis, 2009 March 29-30	box 25	folder 204	
Nancy Strausser, 2009 July 19-20	box 25	folder 205	
Retreat - Megan Mermis, 2009 September 15-17	box 25	folder 206	
Jean McCall, 2009 November 15-16	box 25	folder 207	
Megan Mermis, 2010 March 21-22	box 26	folder 208	
Conditions Governing Access:			
Conditions Governing Access			
Restricted - Open in 2021.			
Connie Bassett, 2010 March 21-22	box 26	folder 209	
Conditions Governing Access: Conditions Governing Access			
Restricted - Open in 2021.			
Connie Bassett, 2010 July 18-19	box 26	folder 210	
Conditions Governing Access: Conditions Governing Access			
Restricted - Open in 2021.			
Megan Mermis, 2010 September 13-15	box 26	folder 211	
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## **Scope and Contents**

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## **Scope and Contents**

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response; RFB Interpretation memo; Conference Call results; Conference call 7/27/95; RFB to Henrich 7/26/95; Annenberg xraft 7/21/95; HF to Annenberg 7/16/95; Opening Draft 5/10/95; Renewal for 2001-2006.

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A Portrait of Race and Ethnicity in California: An Assessment of Social and Economic Well-Being - Reyes, 2001	box 58	folder 686	
Re-engaging High School Dropouts: Early Results of the National Gaurd YOuth ChalleNGe Program Evaluation, 2009	box 58	folder 687	
Birth Control - Top Picks, 2012	box 58	folder 688	
Mayfair Neighborhood Improvement Initiative - Teamworks,	box 58	folder 689	
•			
2000  Kipp Schools: A Study of Early Implementation and Achievement - Final Report, 2008	box 58	folder 690	

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# William and Flora Hewlett Foundation Audiovisual Material, 1998-2012

## **Scope and Contents**

Oral history project interviews, grant product media, and foundation-related material.

## **Controlled Access Headings:**

- Moving Images
- Sound recordings

Title/Description	Instances		
Bacchetti, Ray (1 of 2), 1999 November 19  Conditions Governing Access: Conditions Governing Access  Access copy currently unavailable. Please contact a RAC archivist for further instruction.	box 1	Tape AV 15450	
Bacchetti, Ray (2 of 2), 1999 November 19  Conditions Governing Access: Conditions Governing Access  Access copy currently unavailable. Please contact a RAC archivist for further instruction.	box 1	Tape AV 15451	
Brown, Dyke (1 of 2), 1999 October 22  Conditions Governing Access: Conditions Governing Access  Access copy currently unavailable. Please contact a RAC archivist for further instruction.	box 1	Tape AV 15452	
Brown, Dyke (2 of 2), 1999 October 22  Conditions Governing Access:  Conditions Governing Access  Access copy currently unavailable. Please contact a RAC archivist for further instruction.	box 1	Tape AV 15453	
Burroughs, Hugh (1 of 2), 1999 August 4  Conditions Governing Access: Conditions Governing Access  Access copy currently unavailable. Please contact a RAC archivist for further instruction.	box 1	Tape AV 15454	

Burroughs, Hugh (2 of 2), 1999 August 4

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Davis, Alice DePalma (1 of 1), 1999 August 11	box 1	Tape AV	
Conditions Governing Access:		15456	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
Erburu, Robert - Addendum, 2000 June	box 1	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
Gaither, James (1 of 2), 1999 June 18	box 1	Tape AV	
Conditions Governing Access: Conditions Governing Access		15458	
Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
Gaither, James (2 of 2), 1999 June 18	box 1	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
Gardner, David P. (1 of 2), 1999 November 11	box 1	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
Gardner, David P. (2 of 2), 1999 November 11	box 1	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			

Gimon, Eleanor H. (1 of 2), 2000 January 31

Conditions Governing Access: Conditions Governing Access	box 1	Tape AV 15462	
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Gump, Patricia (2 of 2), 1999 November 30	box 1	Tape AV	
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Hewlett, James (1 of 2), 1999 September 10	box 1	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			

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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
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Generic Classroom B-Roll - Learning Matters, Inc.	box 2	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
NewsHour with Jim Lehrer Footage for the William and Flora Hewlett Foundation: Smiling Faces from the Developing World, Classroom Slots, Scenes from the West	box 2	Tape AV 11849	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
Underwriting Spot #2 Education	box 2	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
Deep Dive	box 2	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Fathers Too Soon - Produced in Association with Channel One Network	box 2	Tape AV 11853	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
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Conditions Governing Access:			
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Advocates for Youth - News and Entertainment Media Clips (1), 2000	box 2	Tape AV 11855	
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LinkTV - UN Millennium Goals Reel	box 3	Tape AV 11860	
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International News Coverage in America: The Angry World, moderated by Terrance Smith - Complete TV Version, 2003-2004	box 3	Tape AV 11862	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
Scenarios USA - From an Objective Point of View: Today I Found Out	box 4	Tape AV 11872	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Access copy currently unavailable. Please contact a RAC

archivist for further instruction.

Scenarios USA - Lipstick	box 4	Tape AV	
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Scenarios USA - Just Like You Imagined?	box 4	Tape AV	
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Access copy currently unavailable. Please contact a RAC archivist for further instruction.			
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### **Scope and Contents**

Narrated by Richard Dreyfuss.

Wide Angle: Time for School - Thirteen WNET New York

box 4

Tape AV 11879

**Conditions Governing Access:** 

**Conditions Governing Access** 

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

box 4

Tape AV 11880

The Act of Teaching - Part 1: Theatre Techniques for Classroom Presentations, 2001

**Conditions Governing Access:** 

**Conditions Governing Access** 

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

The Act of Teaching - Part 2: Physical and Vocal Exercises, 2001

box 4

Tape AV 11881

**Conditions Governing Access:** 

**Conditions Governing Access** 

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Wide Angle: Coca and the Congressman - Thirteen WNET New York

box 4

Tape AV 11882

Conditions Governing Access:

**Conditions Governing Access** 

Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Paul Brest Farewell DVD, 2012 August 30

Conditions Governing Access:

### **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Conditions Governing Access:

**Conditions Governing Access** 

Restricted - Open in 2023.

Paul Brest MP4, 2012 August 30

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

#### Conditions Governing Access:

## **Conditions Governing Access**

Restricted - Open in 2023.

What Does A Grant Sound Like? A Holiday Mix Featuring Music By Hewlett Foundation Grantees, 1994

### **Conditions Governing Access:**

## **Conditions Governing Access**

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#### **Scope and Contents**

- 1. The Sonos Handbell Ensemble: Water Music (Handel, arr. J. Meredith)
- 2. Kronos Quartet: Mini Skirt (Esquivel)
- 3. Rova: Juke Box Afro Balkan (Jon Raskin)
- 4. Crosspulse: I Like the Way You Move (OutKast)
- 5. Kitka: Shto Mi E Milo (Live at Ashkenaz)
- 6. Philharmonia Baroque Orchestra: Violin Concerto in D Major (Beethoven)
- 7. Los Cenzontle: Pasajero (Julian Gonzalez)
- 8. Other Minds: Theme Park (Alvin Curran)
- 9. San Jose Jazz Society: Take the A Train (Ellington)
- 10. San Francisco Girls Chorus: Picking the Seed Pods (Chen Yi)
- 11. Oakland Youth Orchestra: It Don't Mean A Thing (Ellington)

Steve Neal Video Clip regarding Paul Brest

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Interviews/Disc One - Steve Neal, Herant Katchadourian, Koh Boon Hwee, 2012 July 21

#### **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

#### **Conditions Governing Access:**

## **Conditions Governing Access**

Restricted - Open in 2023.

Interviews/Disc Two - Arjay Miller, Paul Brest, 2012 July 21

### **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

## Conditions Governing Access:

## **Conditions Governing Access**

Restricted - Open in 2023.

Council on Foundations Philanthropy's Vision: A Leadership Summit, Washington Metropolitan Area - Strategic Philanthropy: Theory and Practice, Paul Brest, Meeting # FO0801, Session Number 64, 2008 May 4-7

#### **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

**Board Interviews Files** 

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Campana Magnificus Video - Susan Bell Tribute, 2012 June

### **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

#### **Conditions Governing Access:**

## **Conditions Governing Access**

Restricted - Open in 2023.

Jim Canales - James Irvine Foundation, 2012 July

#### Conditions Governing Access:

## **Conditions Governing Access**

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### **Conditions Governing Access:**

#### **Conditions Governing Access**

Restricted - Open in 2023.

Fostering Collective Impact: Mexico Case Study (Final Mexico COP Video with Credit Changes - Janet Jarman), 2012 January 30

#### **Conditions Governing Access:**

#### **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Restricted - Open in 2023.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 1 - Welcome), 2005 October 4

### **Conditions Governing Access:**

### **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 2 -Medal Ceremony), 2005 October 4

#### **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 3 -Poverty and Health), 2005 October 4

#### Conditions Governing Access:

### **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 4 -Environment and Sustainable Development), 2005 October 4

#### Conditions Governing Access:

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 5 - Education), 2005 October 4

#### Conditions Governing Access:

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 6 -International Peace, Justice and Security), 2005 October 4

#### Conditions Governing Access:

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 7 -Democracy, Governance and Civil Society), 2005 October 4

#### **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 8 -Legal, Fiscal and Governance), 2005 October 4

#### **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

The Hewlett Foundation Retreat at Chaminade, 1998

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Lecture on the History on the Hewlett Foundation - Hewlett Foundation Retreat at Chaminade, 1998

## **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

Wari le Magazine Economique - l'emission diffusee, 2009 May 31

### **Conditions Governing Access:**

## **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

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Oversize Material, 2005-2012		
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California State Senate to The Center for the Future of Teaching and Learning Resolution, 2006 August 15	box 60	
Appreciation Poster to Robert F. Erburu, 2005 October 16	box 61	

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