



# Ford Foundation records, Economic Development and Administration, Office Files

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English

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## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	Ford Foundation
<b>Title:</b>	Ford Foundation records, Economic Development and Administration, Office Files
<b>ID:</b>	FA1551
<b>Date [inclusive]:</b>	1950-1967
<b>Physical Description:</b>	4.3 Cubic Feet 11 boxes (10 letter document containers and 1 legal document container)
<b>Language of the Material:</b>	English

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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## Biographical / Historical

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The Ford Foundation was chartered by Henry and Edsel Ford in 1936 "to receive and administer funds for scientific, educational and charitable purposes, all for the public welfare", and initially served the Ford family's charitable interests in the Detroit area. Following the deaths of Edsel Ford (1943) and Henry Ford (1947), the Foundation was propelled to the forefront of philanthropy as the largest American foundation in terms of both endowment and yearly expenditures, and with an international scope to its major program areas.

In 1950, the Ford Foundation's Trustees planned out five areas of activity. One area, Program Area III, revolved around "activities designed to advance the economic well-being of people everywhere and to improve economic institutions for the better realization of democratic goals." To comply with the Trustee's recommendations, the Foundation created an advisory group composed of leading economists. They published their report in 1954 with recommendations to focus on four major problem areas in the field of economics: 1.) understanding the effects of private interests of businesses, government agencies, labor unions, and other organizations on public welfare; 2.) maintaining economic growth and stability; 3.) improving private and public policy; 4.) improving international economic relations. The economists

proposed the Foundation focus on funding research activities, development of personnel in the field, and educating the public on economic issues.

In the 1950s and '60s, the Ford Foundation followed the advisory group's recommendations by funding conferences, nonprofits, and universities in the studies of natural resources, manpower, economic development, international economic relations, and the improvement of business administration and performance. The Foundation also funded faculty and student fellowships in economic studies, research centers at universities, and provided grants to improve business education at the undergraduate and graduate level.

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## Scope and Contents

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The collection contains the formative documents of the Ford Foundation's program in Economic Development and Administration, including the meeting materials and correspondence of the initial advisory group. The collection also holds memos, reports, grant proposals, fellowship files, and budget information pertaining to initiatives to improve education and research in the fields of business and economics. The collection spans from 1950-1967.

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## Arrangement

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The collection is arranged into two series:

1. General Files, 1950-1967
2. Fellowship Files, 1956-1964

The original order of the material was maintained.

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

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### Immediate Source of Acquisition

Ford Foundation archive was deposited at the RAC in 2011. Ford Foundation records, correspondence, reports, program files, and officers' papers were transferred to and accessioned by the RAC beginning in 2011. This material was transferred to the RAC in 2019 and was ingested by the RAC as part of Accession 2019:012 (boxes 30255, 30256, 30358); 2019:028 (box 30254).

### Processing Information

Standard Processing by Katie Martin, October 2019. Originally the files in this collection were part of two larger accessions called "Program Strategy records." The material was unrelated to the majority of these accessions and was separated to create this discrete collection.

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## Controlled Access Headings

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- Business education

- Economic development
- Fellowship programs
- Ford Foundation

## Collection Inventory

### General Files, 1950-1967

#### Scope and Contents

This series contains documents related to the development of the Ford Foundation's Economic Development and Administration program. This includes correspondence and meeting materials from the advisory group commissioned to shape the program, Foundation staff files (Kermit Gordon, Oscar Harkavy, Neil Chamberlain, Martin Shubik, Marshall Robinson), reports and surveys related to graduate studies in business and economics, and reports related to research centers at universities and the role of computers in economics education.

Title/Description	Instances	
Advisory Group: Working Paper and Comments, 1953	box 1	folder 1
Consultants: Ideas, 1955-1956	box 1	folder 2
<b>Scope and Contents</b>		
Includes 'Meetings of Consultants to Program in Economic Development and Administration, 29 September 1956'		
Advisory Group: Executive Committee Meeting, 1953 November 24	box 1	folder 3
Advisory Group: Executive Committee Meeting, 1953 November 7	box 1	folder 4
Advisory Group: Meeting, 1953 December 4-5	box 1	folder 5
Advisory Group: Meeting, 1953 October 16-17	box 1	folder 6
Advisory Group: Correspondence, 1953-1954	box 1	folder 7
Advisory Group: Other Documents, 1952	box 1	folder 8
Program Development, 1950-1962	box 1	folder 9-10
	box 2	folder 11-16
Consultants Meeting, 1955 December 9	box 2	folder 17
Experts, 1953-1955	box 2	folder 18
Bootstrap Appropriation, 1958 September	box 2	folder 19
Multiphase Appropriation, 1958 March	box 2	folder 20
Questionnaires and Accompanying Letters to Graduate Foreign Business Students, undated	box 2	folder 21

Training for Teachers of Business Administration in Underdeveloped Countries, 1960 April 4	box 2	folder 22
The "Economics of Change" Meeting, 1961 June 16	box 3	folder 23
Business Games as Research Devices L60-65, 1960-1962	box 3	folder 24
Report of Evaluating Committee on Resources for the Future, 1963 February	box 3	folder 25
<b>Scope and Contents</b>		
Authors: Harrison Browne, Robert McNee, Peter Odegard (Chairman), Theodore Schultz		
Grants - Economic Development and Administration - Categorical Breakdown, 1957-1964	box 3	folder 26
Grants and Projects - Status Reports, 1962-1965	box 3	folder 27
Status Reports, 1958-1961	box 3	folder 28
A Plan for the Continuing Study of the Activities of Federal Regulatory Agencies, David F. Cavers, undated	box 3	folder 29
Economic Development Business Program Summary, 1958 December	box 3	folder 30
Program in Economic Development and Administration Staff Memos - Victor Fuchs, 1960	box 3	folder 31
Program in Economic Development and Administration Staff Memos - General Program, 1956-1961	box 3	folder 32
Economic Development and Administration - Interoffice Memos, 1959-1963	box 3 box 4	folder 33 folder 34-37
Neil W. Chamberlain - Speeches, 1959 November 19	box 4	folder 38
Program in Economic Development and Administration Staff Memos - Allan Carter, 1957-1959	box 4	folder 39
Program Planning Budget, 1959-1960	box 5	folder 40
Kermit Gordon, 1959-1960	box 5	folder 41
Staff Memos - D.W. O'Connell, 1959-1960	box 5	folder 42
Ad Hoc Committee on Special Programs, 1959	box 5	folder 43
Staff Memos - Neil W. Chamberlain, 1958-1959	box 5	folder 44
Staff Memos - Oscar Harkavy, 1957-1960	box 5	folder 45
First Interim Report Ad Hoc Committee on Special Programs, Neil W. Chamberlain, The Ford Foundation, 1959 June 15	box 5	folder 46
Neil W. Chamberlain - Ad Hoc Committee on Special Programs, 1959	box 5	folder 47
Neil W. Chamberlain - Committee on Puerto Rico, 1959		

	box 5	folder 48
Ad Hoc Committee - Economic Cooperation for Growth and Freedom, 1959	box 5	folder 49
Kermit Gordon - Continental Classroom, 1960	box 5	folder 50
Possible Projects in Puerto Rico, 1955	box 5	folder 51
Kermit Gordon - Notes on European Trip, 1957	box 5	folder 52
Martin Shubik - Correspondence Regarding Computers, 1959-1960	box 5	folder 53
Martin Shubik - Ptd. and Mineo. Material - Reports and Articles on Computers and Higher Education/Industry, 1959-1961	box 6	folder 54-55
Martin Shubik - Trip Reports, 1960	box 6	folder 56
Computer Reports and Articles, 1958-1960	box 6	folder 57-58
R. Ruggles - Correspondence, 1959-1960	box 6	folder 59
G. L. Bach - Notes, Memos, and Report Drafts, 1959-1961	box 7	folder 60
Health and Education - General Correspondence and Data, 1964	box 7	folder 61
Government Economic Policy - General Correspondence and Data, 1965-1966	box 7	folder 62
Government Economic Policy - Proposals, 1966	box 7	folder 63
Institution Building - General Correspondence and Data, 1964-1966	box 7	folder 64
Background Memo to Heald on Long-term General Support of Institutions, 1964 September 11	box 7	folder 65
Brookings Institution - Ford Foundation Staff Work on Endowment, 1965	box 7	folder 66
Institution - National Bureau - Working Notes - Support M. Robinson, 1965-1966	box 7	folder 67
Institution Building - Survey Research Center - University of Michigan (F. Mann), 1962-1965	box 7	folder 68
International Business and Economics - Latin America - Correspondence and Data, 1964-1967	box 7	folder 69
Latin America - Report of Mission to Explore the Feasibility of an Institute of Advanced Administration, Calkins, Jeuck, 1964 July 3	box 7	folder 70
The Social Sciences in Latin America Conference, Rio de Janeiro (G. L. Bach Attended), 1965 March 29-31	box 7	folder 71
Latin America - ESAN (Stanford University's Graduate School of Business in Lima, Peru), 1964	box 7	folder 72
Economic, Education, and Research - Proposals, 1964-1966	box 7	folder 73



Economic Education - National Opinion Research Center (NORC) Evaluation of "College of the Air Course: The American Economy", 1964	box 7	folder 74
Economic Education - Seminars in Economics for Law Students (J. Dunlop-Harvard), 1966	box 7	folder 75
Southern Methodist University - An Economic Information and Services System Feasibility Study (David Ott), 1964	box 7	folder 76
Economic Research - Case Institute of Technology - Research in Industrial Economics (B. Gold), 1966	box 7	folder 77
Economic Growth - Correspondence, 1964-1966	box 7	folder 78
Economic Growth - General Correspondence and Data, 1964	box 7	folder 79
Marshall A. Robinson - Meeting with Kingsley Davis and Peter Murdock, 1964	box 8	folder 80
Business Education - General Comments on Programs, Etc., 1958-1965	box 8	folder 81
American Association of Collegiate Schools of Business, 1954-1964	box 8	folder 82
Economic Growth - Proposals, 1964	box 8	folder 83
Economic Growth - National Industrial Conference Board (NICB) Survey of Businessmen, 1963 May	box 8	folder 84-85
Economic Performance in Government - Brookings Conference, Reestablishing Program to Aid States and Local Governments Strengthen Financial Structure, 1965 May 19	box 8	folder 86
Columbia County, Maryland - Establishing Graduate School of Public Service (R. Landrum), 1966	box 8	folder 87
Correspondence Regarding Grant Proposals - Marshall Robinson, 1964-1966	box 8	folder 88
General Correspondence and Data, 1964-1966	box 8	folder 89

### Scope and Contents

Correspondence with Ford Foundation staff, including William Pendleton and Marshall Robinson; as well as reports related to proposals

Manpower - Social Science Research Council - "Interrelations of Manpower, Population, and Economic Change," Paul Webbink, 1966 June	box 8	folder 90
Manpower - Pending Proposal Letter, 1964 April 14	box 8	folder 91
Manpower - General Correspondence and Data, 1964-1966	box 8	folder 92
Inter-University Consortium for Political Research - Survey Research Center, University of Michigan, 1964	box 8	folder 93

Endowment Grant - Survey Research Center - Inter-University Consortium for Political Research - Second Annual Report, 1964	box 8	folder 94
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### Scope and Contents

Sections include: Summer Program, Data Repository, Membership, Related, and Staff and Budgets

Institute for Social Research, 1946-1961, The University of Michigan (Publication), 1961	box 8	folder 95
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Important Business and Economic Education - List of Professors with Interest and Competence in Latin American Business Administration (Submitted by Ernest C. Arbuckle), 1964	box 8	folder 96
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Monterrey Institute - Report by Howard Jeuck, Robinson - On the Proposal, 1965 January	box 8	folder 97
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Publicity - Summer Workshops (at Business Schools), 1964-1965	box 9	folder 98
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Summer Workshops for Business School Faculty - Correspondence and Data, 1962-1964	box 9	folder 99
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International Economics Studies in American Universities - Correspondence, 1955-1958	box 9	folder 100-101
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International Economics Studies in American Universities - Review of University Courses, 1956-1957	box 9	folder 102
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### Scope and Contents

Yale University

University of Wisconsin

University of Washington

Stanford University

Princeton University

Northwestern University

Massachusetts Institute of Technology

Johns Hopkins University

Harvard University

Cornell University

University of Chicago

Columbia University

## University of California (Berkeley)

International Economics Studies in American Universities - Campus Visits, 1956	box 9	folder 103
Publicity - Summer Workshops, 1958-1963	box 9	folder 104-105
<b>Scope and Contents</b>  Includes pamphlets from participating universities, applications, correspondence, participants list, etc.		
Federal Government Activities Related to Ford Foundation, 1965	box 10	folder 106
Fluid Research Funds, 1955-1961	box 10	folder 107
Industrial Engineering as Related to Business Administration, 1960	box 10	folder 108
Social Science Applications to Business, 1960-1961	box 10	folder 109
Computer Program Planning Memos - Correspondence and Data, 1959-1963	box 10	folder 110
Economic Growth - Behavioral Sciences Division, National Research Council - Preparation of Volume on Current State of Knowledge in Social Sciences (K. Davis, P. Murdock), 1964	box 10	folder 111
Top Twenty-Five American Universities Receiving Largest Amount from Ford Foundation, 1950-1964	box 10	folder 112
Economics Growth - Planning, Memos, Proposals, Data, 1962-1963	box 10	folder 113
Preparation by Herbert Morton of Booklet on Economic Development and Administration, 1964-1966	box 10	folder 114
Industrial Relations Roundtable, 1964	box 10	folder 115
Transportation, 1964-1965	box 10	folder 116
<b>Scope and Contents</b>  Includes report - Motor Metropolis: Some Observations on Urban Transportation in America by Edgar M. Hoover and correspondence		
University of Pittsburgh - Proposal to Establish Colombian Management Science Center, 1963	box 10	folder 117
Public Administration, 1965	box 10	folder 118-119

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## Fellowship Files, 1956-1964

## Scope and Contents

In a 1954 report, an advisory group of leading economists and business administrators recommended the Ford Foundation fund fellowships in economics and administration to develop strong personnel in the field. The first fellowships were awarded in 1956.

This series includes memos, grant action forms, fellowship terms, press materials, application forms, form letters, survey materials, correspondence, spreadsheets, and lists of fellowship recipients. The types of fellowships awarded include: predoctoral fellowships, faculty research fellowships, faculty study fellowships, and doctoral dissertation fellowships in economics and business.

Title/Description	Instances	
Results, 1961-1962	box 10	folder 120
<b>Scope and Contents</b>		
Spreadsheets - Predoctoral Renewals, Faculty Research Fellowships, Faculty Study Fellowships, Predoctoral Fellowships, Doctoral Dissertation Fellowships		
Results, 1962-1963	box 10	folder 121
<b>Scope and Contents</b>		
Doctoral Dissertation Fellowships, Faculty Study Fellowships, Doctoral Fellowships in the Social Sciences for Dissertations on Business, Predoctoral Fellowships, Predoctoral Renewals, Faculty Research Fellowships for Social Science Research on Business, Faculty Research Fellowships		
Fellowship Forms Books, 1956-1964	box 10	folder 122
	box 11	folder 123-126
	box 12	folder 127-131

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