



Ford Foundation records, Education and Research Division, Office Files of Fred E. Crossland

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English

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Summary Information

Repository:	Rockefeller Archive Center
Creator:	Ford Foundation
Title:	Ford Foundation records, Education and Research Division, Office Files of Fred E. Crossland
ID:	FA713
Date [inclusive]:	1970-1980
Physical Description:	4.84 Cubic Feet
Language of the Material:	English
Abstract:	The Education and Research Papers of Fred E. Crossland were transferred to the Ford Foundation Archives in 1982. These papers consist primarily of correspondence, inter-office memoranda, Venture Fund Program materials, and American Undergraduate Education files. They are divided into two series: Education Files and Correspondence Files. Arrangement within each series corresponds as closely as possible to the original order established by Crossland's office.

Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>.

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Biographical / Historical

Fred E. Crossland, Ford Foundation Program Officer in the Division of Education and Research (E&R), was a member of the Foundation staff from 1964 until 1981. During this period, he held the following positions: • October 1977, Program Officer, E&R • September 1971, Program Officer, Office of Higher Education and Research, E&R • January 1967, Program Officer, Special Projects in Education, E&R • March 1964, Program Associate, EP Fred Crossland was born October 3, 1920. He received his A.B. degree in 1942 in History from Brooklyn College. In 1947 and 1953 respectively, he earned his A.M. and Ph.D. degrees in History from New York University. Prior to Crossland's career with the Ford Foundation, he held the following positions: 1947-1964, New York University: • Dean of Admissions • Assistant Secretary and Director of Public Relations • Assistant Director of Advisement, School of • Commerce,

Accounts and Finance • Instructor of History; Assistant Professor of Political Science, University College of Arts and Sciences and the School of Commerce, Accounts, and Finance After his retirement from the Ford Foundation, Mr. Crossland held two positions: Vice President of the W. Alton Jones Foundation of Charlottesville, Virginia; and Research Professor and Special Assistant to the Provost, Duke University, at Durham, North Carolina.

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Scope and Contents

These papers, which consist of eleven boxes of correspondence, inter-office memoranda, reports, and a draft of the Crossland publication *The Changing American College*, are primarily concerned with the application process of the Venture Fund Program, the American Undergraduate Education survey, and, to a lesser extent, with the issues facing educators on the college level in the 1970's.

The papers reflect Crossland's involvement during the years 1973-74 with the Foundation-sponsored Venture Fund Program. Initiated in 1970, the Venture Fund Program sought to respond to the student unrest of the late 1960's, by helping to strengthen, and to encourage innovation in, undergraduate education in America.

The files consist of completed questionnaires, related correspondence, and accounts of site visits by FF staff to institutions applying for Venture Fund grants.

The October 1974 American Undergraduate Education survey, a follow-up to the Venture Fund Program, solicited responses from eighty-nine educators who were asked to identify what they thought were the major issues and problems facing America's colleges and universities at that time.

The American Undergraduate Education survey material consists of completed questionnaires, related correspondence, and mini-profiles of the responding institutions.

The papers contain a draft of Crossland's book, *The Changing American College*, in which he discussed the state of American higher education based upon conclusions drawn from the Venture Fund Program and the American Undergraduate Education survey.

One box of material relates to educational planning for the 1980's. This correspondence, which Crossland maintained with top college and university officials in thirteen states, deals mainly with the problem of decreasing student enrollment and its affect on state university systems.

Crossland maintained an array of subject files, all related to FF educational concerns: fellowship programs for minority students, Higher Education and Research planning and budget material, and material on the issues facing the financing of American higher education. There are also the transcripts of seven speeches which Crossland made to various professional organizations and meetings.

Finally, there is the correspondence he maintained with FF colleagues, grantees, and other educational organizations; and Crossland's notes to the "File."

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Arrangement

The Education and Research Papers of Fred E. Crossland are divided into two series:

I. Education Files II. Correspondence Files

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Administrative Information

Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

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Conditions Governing Use

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details.

Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them.

The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

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Related Materials

Separated Materials

Staff and consultant reports and publications have been pulled and accessioned into the FF Archives. A cross-reference sheet located within the folders denotes accessioned reports. A list of titles removed from the papers is appended to this register. Papers not related to Ford Foundation activities have been removed.

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Collection Inventory

Education Files, 1970-1980

Scope and Contents

Series I, Education Files (1970-1980), is the most substantive and extensive. It contains material on the activities of the Division of Education and Research. Of particular interest is the memoranda, site visit reports, and related documentation concerning the Venture Fund Program; and the correspondence and other related material dealing with the American Undergraduate Education survey.

Arrangement

This series is divided into the following five sub-series:

A. Venture Fund Program Information and Questionnaire Responses (2 boxes) B. Venture Fund Program Site Visits (1.5 boxes) C. American Undergraduate Education Survey Files (1.5 boxes) D. Planning for the 1980's (1 box) E. Subject Files (1.5 boxes)

Within each folder, the material is arranged in reverse chronological order.

Venture Fund Program Information and Questionnaire Responses

Arrangement

These files consist of Venture Fund Program application materials and correspondence. They are arranged alphabetically by name of institution. Within each folder, the files are arranged in reverse chronological order.

Title/Description	Instances	
Venture Fund Program Background Information	box 1	folder 1
Adelphi University, 1974 January	box 1	folder 2
Albright College, 1973 November	box 1	folder 3
Alfred University, 1973 November	box 1	folder 4
Allegheny College, 1974 January	box 1	folder 5
Alliance College, 1974 January	box 1	folder 6
Amherst College, 1974 January	box 1	folder 7
Anna Maria College, 1973 November	box 1	folder 8
Assumption College, 1974 August	box 1	folder 9
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Barnard College, 1973 November	box 1	folder 11
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Baruch College, 1974 March	box 1	folder 13
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Boston College, 1974 January	box 1	folder 17
Boston State College, 1974 March	box 1	folder 18
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University of Bridgeport, 1974 February	box 1	folder 22
Brown University, 1974 August	box 1	folder 23
Bryn Mawr College, 1973 December	box 1	folder 24
Bucknell University, 1973 November	box 1	folder 25
California State College, 1974 January	box 1	folder 26
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Carnegie Mellon University, 1974 January - 1973 December	box 1	folder 28

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Cedar Crest College, 1973 December	box 1	folder 30
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E. Stroudsburg St. College, 1974 March	box 1	folder 54
E. Connecticut St. College, 1974 January - 1973 December	box 1	folder 55
Eisenhower College, 1974 April	box 1	folder 56
Elmira College, 1974 January	box 1	folder 57
Empire State College, 1973 December	box 1	folder 58
Fordham University, 1974 February - January	box 1	folder 59
Franconia College, 1974 January - 1973 December	box 1	folder 60

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Hampshire College, 1973 December	box 1	folder 64
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Hofstra University, 1973 November	box 1	folder 69
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Mansfield State College, 1973 November	box 2	folder 92

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Marlboro College, 1974 January - 1973 December	box 2	folder 94
Marymount Manhattan College, 1974 April	box 2	folder 95
Marywood College, 1973 December	box 2	folder 96
Medgar Evans College, 1973 December	box 2	folder 97
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Mercyhurst College, 1973 December	box 2	folder 99
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Rensselaer Polytechnic Inst., 1973 December	box 2	folder 123
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Villanova University, 1974 March	box 2	folder 166
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Venture Fund Program Site Visits

Arrangement

This sub-series is further divided into four sections: Venture Fund Program Northeast, Venture Fund Program Midwest, Venture Fund Program South, and the August 1974 Venture Fund Program Conference at Nordic Hills. Arrangement of the files is by geographic location, and within each folder, alphabetical by name of institution. Within each folder, the correspondence is arranged in reverse chronological order.

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Northeast

Title/Description	Instances
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Castelton State College, 1974 April	box 3	folder 192
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Goddard College, 1974 May	box 3	folder 201
University of Hartford, 1974 May	box 3	folder 202
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Hobart & Wm. Smith College, 1974	box 3	folder 204
Immaculate Heart College, 1973 July	box 3	folder 205
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Mount Holyoke College, 1974 February	box 3	folder 215
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Pace University, 1974 May	box 3	folder 217
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Mundelein College, 1973 April	box 3	folder 260
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Univ. of Wisconsin (Madison), 1972 December	box 3	folder 266
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Title/Description	Instances	
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Alderson Broaddus College, 1971 September - August	box 4	folder 270
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Florida Southern College, 1971 January	box 4	folder 280
Furman University, 1971 December	box 4	folder 281
Georgetown University, 1971 October	box 4	folder 282
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Millsaps College, 1971 January	box 4	folder 286
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August 1974 Venture Fund Program Conference at Nordic Hills, box 4 folder 304
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American Undergraduate Education Survey Files

Arrangement

This sub-series is further divided into three sections: American Undergraduate Education Questionnaire and Responses, American Undergraduate Education Questionnaire - Final Comments, and American Undergraduate Education MiniProfiles of Universities. The files are arranged alphabetically by name of institution. Within each folder, the correspondence is arranged in reverse chronological order.

Title/Description	Instances	
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Title/Description	Instances	
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AUE Questionnaire and Selected Responses, Question No. I-B	box 4	folder 307
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AUE Questionnaire and Selected Responses, Question No. I-D	box 4	folder 309
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AUE Questionnaire and Selected Responses, Question No. II-B	box 4	folder 311
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AUE Questionnaire and Selected Responses, Question No. III-D	box 4	folder 317
AUE Questionnaire and Selected Responses, Question No. IV-A	box 4	folder 318
AUE Questionnaire and Selected Responses, Question No. IV-B	box 4	folder 319

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AUE Questionnaire and Selected Responses, Question No. V-A	box 4	folder 322
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Chatham College, 1975 July	box 4	folder 347
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St. Augustine's College, 1975 July	box 5	folder 375
St. John's College, 1975 July	box 5	folder 376
St. Lawrence University, 1975 August	box 5	folder 377
St. Louis University, 1975 July	box 5	folder 378
Southern Assoc. of Coll. & Sch., 1975 July	box 5	folder 379
SUNY (Albany), 1975 August	box 5	folder 380
Swarthmore College, 1975 July	box 5	folder 381
Univ. of Tennessee (Martin), 1975 July	box 5	folder 382
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Wellesley College, 1975 July	box 5	folder 384
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Univ. of Wisconsin (Green Bay), 1975 July	box 5	folder 387
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American Undergraduate Education MiniProfiles of Universities

Title/Description	Instances	
Mini-Profiles – General, 1975	box 5	folder 389
University of Alabama, 1974 November - April	box 5	folder 390
Alderson Broaddus College, 1974 December - May	box 5	folder 391
Alverno College, 1974 December - May	box 5	folder 392
Antioch College, 1974 December - April	box 5	folder 393
Appalachian State University, 1974 November - May	box 5	folder 394
Austin College, 1974 December - May	box 5	folder 395
Bowdoin College, 1974 December - January	box 5	folder 396
Univ. of California (Santa Cruz), 1974 May	box 5	folder 397
Centre College of Kentucky, 1974 November - April	box 5	folder 398
Chatham College, 1975 June - 1974 March	box 5	folder 399
Coe College, 1974 May	box 5	folder 400

Colby College, 1974 December	box 5	folder 401
Colorado College, 1974 December - April	box 5	folder 402
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Earlham College, 1974 December - September	box 5	folder 404
East Montana College, 1974 December - May	box 5	folder 405
Eckerd College, 1974 December - April	box 5	folder 406
Grand Valley St. Colleges, 1975 January - 1974 May	box 5	folder 407
Hamline University, 1978 July - 1974 March	box 5	folder 408
Hendrix College, 1975 February - 1974 April	box 5	folder 409
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Immaculate Heart College, 1974 May	box 5	folder 411
Kent State University, 1975 February - 1974 April	box 5	folder 412
Michigan State University, 1975 February - 1974 June	box 5	folder 413
Minnesota Metro. St. College, 1975 July - 1974 April	box 5	folder 414
College Misericordia, 1975	box 5	folder 415
University of Montana, 1974 August - July	box 5	folder 416
University of Nebraska, 1974 November - September	box 5	folder 417
University of New Orleans, 1975 February - 1974 April	box 5	folder 418
Ottawa University, 1975 April - 1974 April	box 5	folder 419
Otterbein College, 1975 March - 1974 May	box 5	folder 420
Pace University, 1975 July - 1974 March	box 5	folder 421
University of Pennsylvania, 1975 July	box 5	folder 422
Prescott College, 1974 May	box 5	folder 423
Roosevelt University, 1975 March - 1974 April	box 5	folder 424
St. John's College, 1975 May - 1974 July	box 5	folder 425
St. Lawrence University, 1975 February - 1973 November	box 5	folder 426
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Swarthmore College, 1975 July - 1974 October	box 5	folder 429
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University of Vermont, 1975 July	box 5	folder 432

University of Washington, 1975 September - 1974 September	box 5	folder 433
Wellesley College, 1975 July	box 5	folder 434
Univ. of West Florida, 1975 June - 1974 April	box 5	folder 435
Whitman College, 1975 July - 1974 July	box 5	folder 436
Univ. of Wisconsin (Green Bay), 1975 July - 1974 May	box 5	folder 437
Worcester Polytechnic Institute, 1975 July - 1974 September	box 5	folder 438
Fred E. Crossland Book, n.d.	box 5	folder 439

Planning for the 1980's

Arrangement

These files consist of correspondence and related materials concerning state planning educational initiatives. They are arranged alphabetically by name of state. Within each folder, the correspondence is arranged by name of institution, and is in reverse chronological order.

Title/Description	Instances	
General File, 1980	box 6	folder 440
Connecticut (Univ. of Bridgeport), 1980 September - February	box 6	folder 441
University of Connecticut, 1979 November	box 6	folder 442
Conn. Bd. of Higher Education, 1981 March - 1979 November	box 6	folder 443
Conn. Conference of Indep. Coll., 1980 May - 1979 October	box 6	folder 444
University of Hartford, 1980	box 6	folder 445
Sacred Heart University, 1980 June - May	box 6	folder 446
Illinois, 1980	box 6	folder 447
Indiana, 1980	box 6	folder 448
Iowa, 1980-1979	box 6	folder 449
Massachusetts, 1980-1979	box 6	folder 450
Michigan, 1980-1979	box 6	folder 451
Minnesota, 1980	box 6	folder 452
New Jersey, 1980-1979	box 6	folder 453
New York, 1981-1979	box 6	folder 454
Ohio, 1980-1979	box 6	folder 455
Pennsylvania, 1980-1979	box 6	folder 456
Rhode Island, 1980-1979	box 6	folder 457
Wisconsin, 1980	box 6	folder 458

Memos to the 13 States, 1981 January - 1979 October

box 6

folder 459

Subject Files

Arrangement

This sub-series consists of correspondence and materials as they relate to FF educational activities. Within each folder, the files are arranged in reverse chronological order.

Title/Description	Instances	
Minority Individual Awards Programs, 1978 August - 1976 December	box 7	folder 460
Minority Individual Awards Programs, 1976 December - May	box 7	folder 461
Evaluation - Minority Awards Washington, D.C. Meeting, 1978	box 7	folder 462
HERI - Evaluation of Fellowship Programs, 1978 November - July	box 7	folder 463
HERI - Evaluation of Fellowship Programs, 1978 June - 1977 September	box 7	folder 464
Individual Awards Program Paper, 1978 May - April	box 7	folder 465
Doctoral and Advanced Study Programs, 1972	box 7	folder 466
Doctoral and Advanced Study Programs, 1972	box 7	folder 467
Ford Foundation Fellowships for Minority Students, 1972	box 7	folder 468
Ford Foundation Fellowships for Minority Students, 1971	box 7	folder 469
Advanced Study Fellows (FF) Minority Students, 1972	box 7	folder 470
Ford Foundation Black Administrator Awards, 1972	box 7	folder 471
Ford Foundation Ethnic Dissertation Fellowships, 1972	box 7	folder 472
Ford Foundation Individual Study Awards (Bell Committee) and IRS Filing Procedures, 1972	box 7	folder 473
Ford Foundation Individual Awards Survey (General), 1972-1969	box 7	folder 474
Bundy Memo - Response to Trustees Questions, 1976	box 7	folder 475
HE&R Planning and Budgeting, 1977 July - 1976 December	box 7	folder 476
HE&R Programmatic Efforts to Improve University Finance and Management, 1975	box 7	folder 477
Urban Universities, n.d.	box 7	folder 478
E&R Discussion: Two-Year Colleges, Taxes, & Equity, 1977 August - March	box 7	folder 479
School Finance, 1978 March	box 7	folder 480

School Finance Conference - San Antonio, Texas, 1980 May - February	box 7	folder 481
School Finance Conference - Aspen, Colorado, 1976 November	box 7	folder 482
Retirement Legislation File, 1977 November - August	box 7	folder 483
Society for College and University Planning, 1978 November - 1975 October	box 7	folder 484
Supply Conference, 1976 December - August	box 7	folder 485
U.S.O.E. Meeting (Oct 75), 1975 November - September	box 7	folder 486
U.S.O.E. Meeting (Jul 75), 1975	box 7	folder 487
1972 Title III Material, 1972 August	box 7	folder 488
CEFP Washington Meeting (Apr 75), 1975	box 7	folder 489
Conference on Student Financial Assistance for Graduate Students, 1977 February	box 7	folder 490
CHEAR Conference - Brazil, 1977 January - 1975 July	box 7	folder 491
Latin American Trip - Dec 1973, 1974 January - 1973 November	box 8	folder 492
Visit to West Africa, 1969 December	box 8	folder 493
Arlie House Meeting (Dec 76), 1978 March - 1976 January	box 8	folder 494
Brazil Paper, 1976 August - January	box 8	folder 495
ACE Annual Meeting (Oct 80) Speech, 1980 October - August	box 8	folder 496
AICUM (May 80) Speech, 1980 September - May	box 8	folder 497
CASE (Jan 80) Speech, 1980 February - 1979 December	box 8	folder 498
SCUP (Jul 76) Speech, 1977 August - 1976 February	box 8	folder 499
National Center for the Study of Collective Bargaining in Higher Education Speech (Apr 77), 1977 April - March	box 8	folder 500
Graduate Student Organization of NYU Speech, 1975 July - April	box 8	folder 501
Danforth Foundations' Institute for College Development Workshop Speech (Nov 74), 1974 November	box 8	folder 502
Seventh Annual Conference of the Society for College and University Planning Speech (Aug 72), 1972 August	box 8	folder 503
Faculty Urbanization File, 1976 April - 1975 September	box 8	folder 504
Association of Governing Boards, 1980 September - 1979 December	box 8	folder 505
Regulatory Reform in Higher Education, 1977 January - 1976 August	box 8	folder 506

Allen Jossey-Bass Inc., Pub., 1977 June - 1976 February	box 8	folder 507
Private Liberal Colleges, n.d.	box 8	folder 508
Puerto Rican Problems of College Access, 1973 April - 1972 May	box 8	folder 509
Seven Springs Papers, 1978 March	box 8	folder 510
Miscellaneous Papers, 1981-1971	box 8	folder 511
Miscellaneous Papers, 1976	box 8	folder 512
Miscellaneous Papers, 1976	box 8	folder 513

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Correspondence Files, 1972-1979

Scope and Contents

Series II, Correspondence Files (1972-1979), contains copies of correspondence generated by Mr. Crossland during his years at the Foundation. Correspondents include Ford Foundation colleagues, grantee organizations, and individuals in academia.

Arrangement

This series is divided into the following three sub-series:

A. Alphabetical Files (2 boxes) B. Chronological Files (1 box) C. Inter-Office Memoranda (1 box)

Within each folder, the correspondence is arranged in reverse chronological order.

Alphabetical Files

Arrangement

These files consist of Crossland's select incoming and outgoing correspondence with Ford Foundation colleagues, grantee and membership organizations, and others in academia. They are arranged alphabetically. Within each folder, the correspondence is arranged in reverse chronological order.

Title/Description	Instances	
AM - AU, 1979 January - June	box 8	folder 514
BA - BU, 1979 January - June	box 8	folder 515
CA - CU, 1979 January - June	box 8	folder 516
DI - DU, 1979 January - June	box 8	folder 517
EB - EY, 1979 January - June	box 8	folder 518
FA - FU, 1979 January - June	box 8	folder 519
GA - GR, 1979 January - June	box 8	folder 520

HA - HY, 1979 January - June	box 8	folder 521
IL - IV, 1979 January - June	box 8	folder 522
JO, 1979 January - June	box 8	folder 523
KA - KU, 1979 January - June	box 8	folder 524
LA - LY, 1979 January - June	box 8	folder 525
MA - MO, 1979 January - June	box 8	folder 526
McA - McN, 1979 January - June	box 8	folder 527
NA - NO, 1979 January - June	box 8	folder 528
OA - OS, 1979 January - June	box 8	folder 529
PA - PI, 1979 January - June	box 8	folder 530
QU, 1979 January - June	box 8	folder 531
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SA - SW, 1979 January - June	box 8	folder 533
TA - TU, 1979 January - June	box 8	folder 534
VA - VO, 1979 January - June	box 8	folder 535
WA - WR, 1979 January - June	box 8	folder 536
YO, 1979 January - June	box 8	folder 537
Zey - F, 1979 January - June	box 8	folder 538
AB - AS, 1978 January - July	box 9	folder 539
BA - BY, 1978 January - July	box 9	folder 540
CA - CO, 1978 January - July	box 9	folder 541
DA - DU, 1978 January - July	box 9	folder 542
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FA - FU, 1978 January - July	box 9	folder 544
GA - GR, 1978 January - July	box 9	folder 545
HA - HU, 1978 January - July	box 9	folder 546
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JA - JO, 1978 January - July	box 9	folder 548
KE - KO, 1978 January - July	box 9	folder 549
LA - LO, 1978 January - July	box 9	folder 550
MA - MU, 1978 January - July	box 9	folder 551
McC - McS, 1978 January - July	box 9	folder 552

NA - NY, 1978 January - July	box 9	folder 553
O'B - OS, 1978 January - July	box 9	folder 554
PA - PY, 1978 January - July	box 9	folder 555
RA - RU, 1978 January - July	box 9	folder 556
SA - SU, 1978 January - July	box 9	folder 557
TH - THU, 1978 January - July	box 9	folder 558
UR, 1978 January - July	box 9	folder 559
VO, 1978 January - July	box 9	folder 560
WA - WY, 1978 January - July	box 9	folder 561
YA - YL, 1978 January - July	box 9	folder 562
AC - AS, 1978 August - December	box 9	folder 563
BA - BU, 1978 August - December	box 9	folder 564
CA - CO, 1978 August - December	box 9	folder 565
da - DU, 1978 August - December	box 9	folder 566
ED, 1978 August - December	box 9	folder 567
FE - FU, 1978 August - December	box 9	folder 568
GA - GU, 1978 August - December	box 9	folder 569
HA - HU, 1978 August - December	box 9	folder 570
IN, 1978 August - December	box 9	folder 571
JA - JO, 1978 August - December	box 9	folder 572
KA - KU, 1978 August - December	box 9	folder 573
LA - LO, 1978 August - December	box 9	folder 574
MA - MY, 1978 August - December	box 9	folder 575
McC - McG, 1978 August - December	box 9	folder 576
NA - NY, 1978 August - December	box 9	folder 577
OL - OS, 1978 August - December	box 9	folder 578
PA - PO, 1978 August - December	box 9	folder 579
RA - RY, 1978 August - December	box 9	folder 580
SA - SU, 1978 August - December	box 9	folder 581
TH - TU, 1978 August - December	box 9	folder 582
UN - UP, 1978 August - December	box 9	folder 583
VA - VO, 1978 August - December	box 9	folder 584

WA - WI, 1978 August - December	box 9	folder 585
YO, 1978 August - December	box 9	folder 586
Z1978 August - December	box 9	folder 587

Chronological Files

Arrangement

These files consist of Crossland's routine outgoing correspondence with Ford Foundation colleagues, grantee organizations, and individuals in academia. Within each year, the correspondence is arranged in reverse calendar order. Within each folder, they are arranged in reverse chronological order.

Title/Description	Instances	
DEC, 1979	box 10	folder 588
NOV, 1979	box 10	folder 589
OCT, 1979	box 10	folder 590
SEP, 1979	box 10	folder 591
AUG, 1979	box 10	folder 592
JUL, 1979	box 10	folder 593
JUN, 1979	box 10	folder 594
MAY, 1979	box 10	folder 595
APR, 1979	box 10	folder 596
MAR, 1979	box 10	folder 597
FEB, 1979	box 10	folder 598
JAN, 1979	box 10	folder 599
DEC, 1977	box 10	folder 600
NOV, 1977	box 10	folder 601
OCT, 1977	box 10	folder 602
SEP, 1977	box 10	folder 603
AUG, 1977	box 10	folder 604
JUL, 1977	box 10	folder 605
JUN, 1977	box 10	folder 606
MAY, 1977	box 10	folder 607
APR, 1977	box 10	folder 608
MAR, 1977	box 10	folder 609
FEB, 1977	box 10	folder 610

JAN, 1977

box 10

folder 611

Inter-Office Memoranda

Arrangement

These files consist of Crossland's selected outgoing correspondence with Ford Foundation colleagues and memos to the "File." Within each folder, the correspondence is arranged in reverse calendar order.

Title/Description	Instances	
JUN, 1973	box 11	folder 612
MAY, 1973	box 11	folder 613
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MAR, 1973	box 11	folder 615
FEB, 1973	box 11	folder 616
JAN, 1973	box 11	folder 617
DEC, 1972	box 11	folder 618
NOV, 1972	box 11	folder 619
OCT, 1972	box 11	folder 620
SEP, 1972	box 11	folder 621
AUG, 1972	box 11	folder 622
JUL, 1972	box 11	folder 623
JUN, 1972	box 11	folder 624
MAY, 1972	box 11	folder 625
APR, 1972	box 11	folder 626
MAR, 1972	box 11	folder 627
FEB, 1972	box 11	folder 628
JAN, 1972	box 11	folder 629

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