



# **Ford Foundation records, National Affairs, Office Files of Robert H. Goldmann**

---

This finding aid was produced using ArchivesSpace on September 25, 2020.

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

---

## Table of Contents

---

Summary Information .....	3
Biographical / Historical .....	3
Scope and Contents .....	4
Arrangement .....	4
Administrative Information .....	4
Collection Inventory .....	5
Subject Files .....	5
Grant Files .....	8
Reports and Project Evaluations .....	10

---

## Summary Information

---

<b>Repository:</b>	Rockefeller Archive Center
<b>Creator - aut:</b>	Goldmann, Robert, 1921-
<b>Creator:</b>	Ford Foundation
<b>Title:</b>	Ford Foundation records, National Affairs, Office Files of Robert H. Goldmann
<b>ID:</b>	FA654
<b>Date [inclusive]:</b>	1968-1982
<b>Physical Description:</b>	9.6 Cubic Feet
<b>Language of the Material:</b>	English .

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <https://rockarch.org/collections/access-and-request-materials/#citations>

[^ Return to Table of Contents](#)

---

## Biographical / Historical

---

Robert Goldmann (1921-2018) worked for more than ten years at the Ford Foundation. Goldmann was a Program Officer in the Foundation's Division of National Affairs from the late 1960s until the restructuring of the Foundation's programming in the early 1980s.

Prior to joining the Ford Foundation, Goldmann had positions at Voice of America, the United States Department of State's Alliance for Progress, and New York City's Human Resources Administration. While at Voice of America, Goldmann started as a German language announcer and then became manager of the newsroom.

After leaving the Ford Foundation, Goldmann became European Director of the Anti-Defamation League and was based in Paris, France.

Born in Reinheim, Germany, Goldmann moved to the United States in 1939. He attended Columbia University where he studied Spanish and journalism.

[^ Return to Table of Contents](#)

---

## Scope and Contents

---

Contains subject files, grant files, reports and project evaluations.

[^ Return to Table of Contents](#)

---

## Arrangement

---

Arranged in 3 series by file type.

Series I. Subject Files, 1968-1982

Series II. Grant Files, 1974-1982

Series III. Reports and Project Evaluations, 1968-1981

[^ Return to Table of Contents](#)

---

## Administrative Information

---

### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

### Processing Information

Level 1 Minimal Processing has been conducted to establish basic intellectual and physical control of the material and assess immediate preservation and conservation needs. Material remains as received, in original folders and storage boxes.

## Immediate Source of Acquisition

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

## Conditions Governing Access

Records are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC. Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

[^ Return to Table of Contents](#)

## Collection Inventory

Subject Files, 1968-1982	
Title/Description	Instances
Administration and Program Operations -- Ford Foundation Library Periodicals, Grant Guidelines, Staff Rosters, Personnel Policies, etc., 1976-1981	box 1
Communications -- General -- Communications Task Force, 1972	box 1
Communications -- General -- Investigative Reporting Project -- Alfred W. Balk, 1971	box 1
Communications -- General -- Grants, Possible Media Projects, National Press Council, American Broadcasting, etc., 1972-1976	box 1
Community Development Corporations -- Report (draft c. 1973/1974?), undated	box 1
Conflict Resolution -- November 27, 1977 Meeting, 1977 November 27	box 1
Conflict Resolution -- November 29, 1977 Meeting, 1977 November 29	box 1
Conflict Resolution -- December 9, 1977 Meeting, 1977 December 9	box 1
Conflict Resolution -- 1977 Meeting Materials, 1977	box 1

Conflict Resolution -- Case Studies (folder 1) -- Gillers, "Fact Finding in Forest Hills", 1977-1978	box 1
Conflict Resolution -- Case Studies (folder 1) -- Gillers, Dispute Resolution in Prison: The California Experience", 1978	box 1
Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard -- Consultancy Memoranda and Correspondence, 1978	box 1
Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard, "The Snoqualmie River Conflict", 1977-1978	box 1
Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard, "This is Our Land: The Mohawk Indians vs. the State of New York", 1978 June	box 1
Conflict Resolution -- Case Studies (folder 2) -- Fleishman, Joel, "Not Without Honor: A Prophet Even in his Own Country" Re: St. Louis Public Housing Tenant Strike of 1969, 1979	box 1
Conflict Resolution -- General, 1978-1980	box 1
"Conflict Resolution and Regulation - Another Look" and Appendix -- Information Paper, 1977 September	box 1
Consultancy Agreements, 1978-1980	box 1
Cross National Workshops on Ethnic Conflict (Kenya and Sri Lanka), 1981	box 1
Cross National Workshops on Ethnic Conflict -- Goldmann -- Pre-Workshop Memoranda, 1980-1981	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 1), 1981 September 21-25	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 2), 1981 September 21-25	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 3), 1981 September 21-25	box 8
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Summary of Highlights, 1981 October 7	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Evaluations, Follow-Up, 1981 September 21-25	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Reports, Planning Materials, etc., 1981 September	box 1
Cross National Workshop -- Discussion Results -- Proposal for Centre for Comparative Ethnic Studies in Sri Lanka, 1981 December 29	box 2

Cross National Workshop on Ethnic Conflict Resolution (2nd), Sri Lanka -- Correspondence with Participants Re: Papers and Workshop, 1981 June-1982 February	box 2
Cross National Workshop on Ethnic Conflict Resolution (2nd), Sri Lanka -- Agenda, Session Plan, Memoranda Re: Follow-Up Activities, 1982 March 6-14	box 2
Ethnic Conflict -- Africa, 1980	box 2
Ethnic Conflict -- DAP, 1981	box 2
Ethnic Conflict -- Developing Countries -- Report, Memoranda, Notes (handwritten), 1980	box 2
Ethnic Conflict -- Visit to Malaysia, Philippines; Development Issues, 1979-1980	box 2
Heffner, Richard -- Video Re: Environmental Issues, 1972	box 2
Human Rights and Ethnic Conflict (proportionalism) -- Goldmann Memorandum Re; Ford Foundation's Future and Emphasis on Human Rights and Ethnic Conflict, 1976 October 5	box 2
Human Rights and Ethnic Conflict (proportionalism) -- November 7, 1978 Meeting, 1978-1979	box 2
Human Rights and Ethnic Conflict -- General -- Donald Horowitz Consultancy -- Ethnic Conflict Studies, 1977-1979	box 2
Human Rights and Ethnic Conflict -- General -- Robert Goldmann Memorandum, "Next Steps" Re: Ethnic Conflict and Achieving Minorities, 1977 November 15	box 2
Human Rights and Ethnic Conflict -- General -- Memoranda, Reports Re: Ethnic Conflict in the Developing World, Community Development, 1979-1980	box 2
Human Rights and Ethnic Conflict -- Case Studies, 1978	box 2
Human Rights and Ethnic Conflict, 1978-1979	box 2
Human Rights and Ethnic Conflict -- Reports -- "Human Rights and Intellectual Freedom" by David Heaps, 1975 November	box 2
Human Rights and Ethnic Conflict -- Reports -- "Achieving Minorities and Ethnic Conflict" by Donald L. Horowitz, 1977 July	box 2
Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict: Designing a Research Program" by Donald L. Horowitz, 1978 August	box 2
Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict: Focusing the Research Program" by Donald L. Horowitz, 1978 December	box 2
Human Rights and Ethnic Conflict -- Reports -- "Structural Techniques to Reduce Ethnic Conflict" by Donald L. Horowitz, 1981	box 2

Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict Policy Studies - A Concept Paper" by Donald L. Horowitz, undated	box 2
Manpower Demonstration Research Corporation (MDRC) -- Material for April 18, 1980 Board of Directors Meeting, 1980 April 18	box 2
Manpower Demonstration Research Corporation (MDRC) -- Grant for 5 Year National Supported Work Demonstration for the Mentally Retarded, 1981	box 2
Media -- Seminar, "The Citizen and the News" (St. Petersburg, Florida), 1979	box 2
Media and Politics in Germany, 1976-1977	box 2
National Affairs -- Grants Accounting -- Lists, 1979-1980	box 3
National Affairs Grants -- Quarterly Grant Breakdown for Board of Trustees Meeting (folder 1), 1980-1981	box 3
National Affairs Grants -- Quarterly Grant Breakdown for Board of Trustees Meeting (folder 2), 1980-1981	box 3
National Affairs Division -- Office of the Vice President -- Consultants -- Lists and Memo Re: General Terms and Entitlements, 1974-1976	box 3
Project Equality (folder 1), 1968-1971	box 3
Project Equality (folder 2), 1968-1971	box 3
Project Equality -- Ford Foundation Proposal (folder 3), 1968-1971	box 3
Public Agenda Foundation -- Unemployment (folder 1), 1976	box 3
Public Agenda Foundation -- Unemployment (folder 2), 1976	box 3
Record of Reports, Correspondence and List of Documents Sent to/from WCP -- Administrative File, circa 1980	box 3

[^ Return to Table of Contents](#)

## Grant Files, 1974-1982

Title/Description	Instances
Grants -- General, 1981	box 3
American Assembly (#785-0245) -- Proposal, Approval, Pink Form, 1978	box 3
American Assembly, 1980-1981	box 3
Brookings Institution (#770-0287) -- Steven Hess -- Correspondence, Reports, 1975-1978	box 3



Brookings Institution (#765-0297 and #770-0287) -- Pink Form, RGA's, 1976-1977	box 3
Brookings Institution -- Steven Hess -- Study of Washington Newsgathering -- Report, Correspondence, 1977-1978	box 3
Corporation for Public-Private Ventures, 1978-1982	box 4
Corporation for Public-Private Ventures, 1981	box 4
Council for International Urban Liaison (January-December 1980), 1980	box 4
Council for International Urban Liaison, 1981	box 4
Criminal Justice Publications, Inc., 1977-1981	box 4
Criminal Justice Publications, Inc. (\$300,000), 1981	box 4
Criminal Justice Publications, Inc. (\$10,000), 1981	box 4
Curvin and Porter -- "Looting Report" and Related Correspondence, Memoranda, 1977-1979	box 4
DAPs -- General -- DAP769-0803 -- Conflict Resolution (October 1, 1980-September 31, 1981), 1980-1981	box 4
DAPs -- General -- DAP769-0803B -- Conflict Resolution -- RGA, Pink Form, 1977-1978	box 4
DAPs -- General -- DAP769-0803C -- Conflict Resolution (April 1, 1979-March 31, 1980), 1979-1980	box 4
DAPs -- General -- DAP749-0810 -- To Undertake Research and Demonstration Efforts in the Field of Employment and Social Policy, 1977-1981	box 4
DAPs -- General -- DAP749-0819 -- Media and the Political Process, Incl. Office of Public Broadcasting Report Re: Communications Program, 1974-1976	box 4
DAPs -- General -- Cross National Workshops I and II, 1981	box 4
Duke University -- David Barber Correspondence Re: Media and Politics, Campaigning, 1975-1979	box 4
Duke University (#750-0253, #750-0253A/B) -- Pink Forms, RGAs, Modifications, 1975-1978	box 4
Federation of Jewish Philanthropies (#785-0121), 1977-1978	box 4
Institute for Mediation and Conflict Resolution, 1981	box 4
MIT -- Grant Re: Proposition 2 1/2 and Improving Government Performance, 1981	box 4
National Governors Association, 1981	box 4
National Governors Association -- Demonstration of Double Social Utility, 1980	box 4

National Governors Association -- Double Social Utility Demonstration -- Final Report and Proposal, Appendices, 1980 May	box 4
National Governors Association -- Working File, 1980-1981	box 4
National Judicial College, 1979-1980	box 4
National Judicial College, 1981	box 4
National Opinions Research Center (August 1981-July 31, 1982), 1981-1982	box 4
New School -- Support for Completion of a Book on Welfare by Blanch Bernstein (May 1, 1981-December 31, 1981), 1981	box 4
Transitional Employment Enterprises, Inc. -- Site Visits Memorandum, 1979 October 16	box 4
University of Zurich (#760-0485) -- Correspondence, 1975	box 4
University of Zurich (#760-0485) -- RGA, Pink Form, Modifications, 1976-1977	box 4
Urban Institute, 1981	box 4
University of Zurich (#760-0485A) -- RGA, Pink Form, Grant Letter, 1978-1980	box 4

[^ Return to Table of Contents](#)

## Reports and Project Evaluations, 1968-1981

Title/Description	Instances
Brody, Ralph -- "Project Bridge - An Assessment of a Program to Improve Black-White Relations in Cleveland, Ohio", 1969 August	box 5
Brooks, Richard and Judith Rubenstein -- "The National Council on Crime and Delinquency...", 1969 August	box 5
Brooks, Rubenstein -- National Council on Crime and Delinquency -- Evaluation Drafts, 1969 August	box 5
Cahn, Robert -- "The Land Savers - A Report on the Nature Conservancy", 1969 June-July	box 5
Clemow, Bice -- "The Center for Research and Education in American Liberties at Columbia University Teachers College", 1969 August	box 5
Cochran, Robert -- "From Hope to Crisis - An Assessment of the Open Space Action Institute", 1969 May	box 5
Cochran, Robert -- "From Hope to Crisis - An Assessment of the Open Space Action Institute" -- Draft, 1969 May	box 5

Giesey, Walter -- "Open America - An Assessment of the Work of the National Committee Against Discrimination in Housing (NCDH)", 1969 September	box 5
Goldmann, Robert -- "Where Next in the Delta?" Re: Research and Development Corporation Project at the Greenville Air Force Base, 1968	box 5
Goldmann, Robert -- "Performance in Black and White - An Appraisal of the Development and Record of the Bedford-Stuyvesant Restoration and Development and Services Corporations" (folder 1), 1969 February	box 5
Goldmann, Robert -- "Performance in Black and White - An Appraisal of the Development and Record of the Bedford-Stuyvesant Restoration and Development and Services Corporations" (folder 2, slightly different copy), 1969 February	box 5
Gordon, Mitchell -- "Organized Labor and Organized Communities - The Watts Labor Community Action Committee - Prototype for Community Unions?", 1969 August	box 5
Gordon, Mitchell -- "Organized Labor and Organized Communities" -- Draft, 1969 July-August	box 5
Gordon, Mitchell -- "The Unsettled Settlement House - An Evaluation of the Westminster Neighborhood Association, Inc. (in Watts), 1969 August	box 5
Kramer, Herbert J. -- "The 'Riessman Operation' - An Evaluation of the Ford Foundation's Grant to the New Careers Development Center", 1969	box 5
Levin, Betsy -- "And Then, There Were the Children... An Assessment of Efforts to Test Decentralization in New York City's Public School System" -- Original Manuscript, 1969 May	box 5
Levin, Betsy -- "And Then, There Were the Children..." (with assistance from Ruth Turner Perot), 1969 May	box 5
Levin, Betsy -- "And Then, There Were the Children..." Annex, 1969 July	box 5
Levin, Betsy -- Additions and Corrections to Decentralization Evaluation Report, 1969 May 23	box 6
Levin, Betsy -- "And Then, There Were the Children..." Three Demonstration Schools -- Drafts, 1969	box 6
Kruger, Levin, Morris -- School Decentralization -- 201, 39, etc., 1969	box 6
Levin, Talbott -- Decentralization, 1969	box 6
Michalak, Joseph -- "SCOPE and U.P.A. - Two Efforts to Bring Parents Closer to Schools", 1969 April	box 6
Michalak, Joseph -- "SCOPE and U.P.A. - Two Efforts to Bring Parents Closer to Schools" -- Draft, 1969 April	box 6

Morris, Barbara and Ronald Davenport -- "Mission Accomplished, But Lessons to be Learned - An Evaluation of the Ford Foundation Grant to the Howard University School of Law", 1969 June	box 6
Newman, Jon -- "Verifying VERA - A Criminal Justice Coordinating Council for Cleveland", 1969 September	box 6
Norwich, Bernard -- "Trying to Improve the State of the States - An Evaluation of the Citizens' Conference on State Legislatures", 1969 July	box 6
Norwich, Bernard -- "Trying to Improve the State of the States - An Evaluation of the Citizens' Conference on State Legislatures" -- Draft, 1969 June	box 6
Norwich, Bernard -- Evaluation of Washington Center for Metropolitan Studies, 1969	box 6
Passett, Barry, Bryant George and Starry Krueger -- "Generation Gap on a Southern Island" Re: Penn Community Center, 1969 September	box 6
Passett, Barry and Starry Krueger -- "Ministers and Cities - An Assessment of the Urban Training Center for Christian Missions", 1969 September	box 6
Schiff, Bennett -- "Unions and the Urban Crisis - A Report on the Work of the Union-University Urban Affairs Program", 1969	box 6
Schrank, Robert -- "American Society for Training and Development, Los Angeles Chapter", 1969 January-February	box 6
Sylvester, Edward and Raymond Mack -- "Pattern for Social Change - An Evaluation of the MARC Fellowship/Internship Program", 1969 August	box 6
Sylvester, Edward and Lisle Carter -- "Cleveland Core-Target City - An Assessment of the Foundation's Grants to the CORE Special Purpose Fund", 1969	box 6
Cohen, Henry -- "Time to Re-think the Strategy" Re: Non-Profit Housing Center of the Urban Coalition, 1970	box 7
Goldmann, Robert -- "The Lessons of a Year - Discussion Paper on Project Evaluation", 1970 February	box 7
Laue, James H. and Susan Macovsky -- "Third Men in New Arenas of Conflict" Re: National Center for Dispute Settlement (American Arbitration Association) and Racial Negotiations Project, 1970 November	box 7
Laue, James H. and Susan Macovsky -- "Third Men in New Arenas of Conflict" (folder 2), 1970	box 7
Seessel, Thomas -- "Three Experiments in Shared Philanthropy" Re: The Kansas City Association of Trusts and Foundations, the Cleveland Foundation, and the University of Texas Hogg Foundation for Mental Health, 1970 December	box 7

Seessel, Thomas -- "Three Experiments in Shared Philanthropy" (folder 2), 1970 December	box 7
Talbot, Allan -- "Settling Things: Six Cases in Environmental Mediation", circa 1970	box 7
Zimmerman, Stanley, Walter Farr and Lyle Marshall -- "New Enterprise in the Motor City - An Assessment of the Inner-City Business Improvement Forum of Detroit", 1970 December	box 7
Zimmerman, Stanley, Walter Farr and Lyle Marshall -- "New Enterprise in the Motor City" (folder 2), 1970	box 7
Zimmerman, Stanley and Walter Farr -- "Their Business is to Help Business" Re: National Council for Equal Business Opportunity (NCEBO) and Baltimore's Local Council, 1970	box 7
Newman, Jon -- "The Levitan Approach - Assessment of a Grant to George Washington University for its Center for Manpower Policy Studies", 1971 March	box 7
Rezendes, Dennis and Thomas Seessel -- "R+D+NYC=C - Assessment of a Grant to the New York City-Rand Institute", 1971 November	box 7
Clemow, Bice -- "The Fallowing Years - An Assessment of the John F. Kennedy Institute", 1972 January	box 7
Manning, Robert and Arnold Spellum -- "Two Organizations, Two Approaches, One Objective" Re: Grants to Capital Formation, Inc. and the Chicago Economic Development Corporation, 1972 April	box 7
Quick, Charles -- "The Students Deserve Better" Re: Grant to Texas Southern University to Educate Black Lawyers, 1972 April	box 7
Deutch, John -- "Whither These Resources?" Re: Resources for the Future, 1973 February	box 7
Feldstein, Lewis -- "Now That We Are Beautiful, Where Do We Go? Assessment of Grants to the American Jewish Committee for the National Project on Ethnic America..." (folder 1), 1974 February	box 7
Feldstein, Lewis -- "Now That We Are Beautiful, Where Do We Go?" -- Draft (folder 2), 1974	box 7
Talbot, Allan and Robert Goldmann -- Report Re: Interviews Conducted with Economists Re: Program Development at Ford Foundation, 1976	box 7
"Summaries of a Series of Welfare Policy Papers", 1977	box 7
De Silva, C.R. -- "Sinhala-Tamil Ethnic Rivalry and the New Constitution of Sri Lanka (1978)", 1978	box 7
Jackson, C. Ian, Harvey D. Shapiro and Ronald Stegall -- "CIUL, NAULO, and IUTEP: An Evaluation", 1978 March 31	box 7
Jackson, Shapiro, Stegall -- "When Better Mousetraps Are Built - A Report to the German Marshall Fund and the Ford Foundation	box 7

on Efforts to Facilitate the International Exchange of Urban Ideas", 1978 July

Goldmann, Robert -- Summary Drafts of Conference on Two World Cities: New York and Paris Re: Urban Policy, 1978	box 7
Sviridoff, Mitchell -- "The Social Pathology of the Ghetto" -- A Paper for the Conference on Two World Cities: New York and Paris (May 24-27, 1978), 1978	box 7
Ford Foundation Concept Papers -- Drafts (and correspondence) -- Human Rights and Justice, Ethnic Conflict, Education, Governance and Public Policy, Youth, Urban Poverty and the Disadvantaged, Resources and Development, Communities and Neighborhoods (folder 1), 1978-1981	box 7
Ford Foundation Concept Papers -- Drafts (and correspondence) -- Human Rights and Justice, Ethnic Conflict, Education, Governance and Public Policy, Youth, Urban Poverty and the Disadvantaged, Resources and Development, Communities and Neighborhoods (folder 2), 1978-1981	box 7
Alschuler, John -- "Community Energy Strategies: A Preliminary Review" (folder 1), 1980 August	box 8
Alschuler, John -- "Community Energy Strategies: A Preliminary Review" (folder 2), 1980 August	box 8
Goldmann, Robert -- "Report on Israel-VI", 1981 September	box 8
Srinivasavaradan, T.C.A. -- "Constitutional and Administrative Institutions Relevant in the Context of 'Ethnic' Tensions in India", undated	box 8
"Outline for Selection and Treatment of a Series of Case Studies in Dispute Resolution", undated	box 8
Card Catalog (notecards) of Project Evaluations Written/In Progress, 1968-1980	box 8

[^ Return to Table of Contents](#)