



# Ford Foundation records, Office of the President, Office Files of McGeorge Bundy

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English

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## Summary Information

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|                                  |  |
|----------------------------------|--|
| <b>Repository:</b>               | Rockefeller Archive Center   |
| <b>Creator:</b>                  | Ford Foundation  |
| <b>Creator - aut:</b>            | Bundy, McGeorge  |
| <b>Title:</b>                    | Ford Foundation records, Office of the President, Office Files of McGeorge Bundy |
| <b>ID:</b>                       | FA617  |
| <b>Date [inclusive]:</b>         | 1965-1979  |
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| <b>Language of the Material:</b> | English  |

### Preferred Citation

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## Biographical / Historical

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McGeorge Bundy was President of the Ford Foundation from March 1966 until his retirement in May 1979.

Bundy was born March 30, 1919. He received his A.B. degree in 1940 from Yale University. Prior to his tenure with the Ford Foundation, Mr. Bundy held the following positions:

1948-49 Political Analyst, Council on Foreign Relations; 1949-51 Visiting Lecturer, Government, Harvard University; 1951-54 Associate Professor, Government, Harvard University; 1953-61 Dean, School of Arts & Sciences, Harvard University; 1954-61 Professor, Government, Harvard University; 1961-66 Special Assistant to the President for National Security, The White House;

After leaving the Foundation in 1979, Bundy became a professor of history at New York University for 10 years. In 1990, he joined the Carnegie Corporation of New York.

Bundy's publications include: *On Active Service in Peace and War*, 1948 (co-authored with Henry L. Stimson); *Pattern of Responsibility*, 1952 (editor); *The Strength of Government*, 1968; *Danger and Survival: Choices About the Bomb in the First 50 Years*, 1988.

McGeorge Bundy died in Boston on September 16, 1996.

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## Scope and Contents

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The Office of the President, Office Files of McGeorge Bundy, consist of 32 archives boxes of correspondence, memoranda, drafts of policy statements, meeting dockets, agendas and minutes, rapporteur notes, trip itineraries, briefings and notes, Federal Communications Commission (FCC) filings, press releases, interview transcripts, and photographs.

The records document Bundy's stewardship of the Foundation from 1966 to 1979. They cover a range of topics and reflect his activities and responsibilities as President of the Foundation from 1966 to 1979. Two key matters faced by the Ford Foundation during Bundy's presidency were economic inflation, which necessitated curtailment in Foundation expenditure, and increasing government scrutiny of foundations with the attendant demands for public accountability.

In 1967, 1971, 1974 and 1975, the decline in the stock market caused the Foundation to implement reduced support for its programs. The drop in investment assets combined with economic inflation compelled the Foundation to review its long term commitments with dependent organizations. Bundy's records contain significant documentation of this issue. The most severe retrenchment occurred in 1975 when the Board of Trustees instructed Foundation officers to reduce management costs and program budgets by 50 percent. Via task forces and other assessment strategies, Bundy and the officers reviewed grant-making and programmatic decisions in order to re-assess program priorities. The 50 percent reduction in grant funds was accompanied by staff reductions of the same percentage. An Advisory Management Committee was appointed to advise on staff cutbacks. .

During Bundy's term, the Ford Foundation's program planning and evaluation activities increased substantially. The files include records with information about the self-studies and program reviews that took place during Bundy's presidency. The 1971 "self-study" group interviewed program staff on: program objectives and evaluations; foundation communications; decision-making; and program personnel roles. Merrimon Cunigim was hired in 1973 as Program Advisor on Management to examine the following topics: the practice of awarding grants to individuals; grant evaluation; relationships with grantees, with the federal government, and with other foundations; affirmative action in the foundation; and institutional priorities. His findings are covered in the 1975 Summaries of Major Reports and Selected Memoranda (report #002789).

Less well documented in the files is the Board of Trustees' "Mt. Kisco meeting." This meeting culminated in the 1976 Future Program Planning Project (report #003450). In addition to these formal

self-studies, the budget files are useful summaries of current and retrospective analyses of program policies.

A trend towards increasing professionalization of its philanthropic activities and documenting and regularizing policies and procedures, marked the Ford Foundation during the Bundy era. Two major factors in this development were the abovementioned economic constraints and government inquiries. The Ford Foundation drew close scrutiny from the House Ways and Means Committee and the Senate Finance Committee. The 1969 Tax Reform Act legislated greater public accountability than foundations had faced previously: a minimum payout of 6 percent of assets, grant "expenditure responsibility," and a 4 percent excise tax on net investment of income. Further, the economic climate forced a recognition that, despite its size, the Foundation did have limited resources. Therefore, program priorities and choices had to be carefully identified.

In the late 1960s and the 1970s, the Ford Foundation increased its grant-making in public policy development. Start-up grants were given to the Council on Legal Education and Professional Responsibility, the Energy Policy Project, and the Police Foundation, in addition to large grants to the Brookings Institution and other public interest organizations. The Ford Foundation established the Committee on Public Policy and Social Responsibility in 1972 to administer grants in this area. This grant-making is covered in Bundy's records.

School decentralization is another issue covered in Bundy's subject files. In 1967, Mayor John V. Lindsay appointed the Mayor's Advisory Panel on the Decentralization of New York City Schools with Bundy serving as its Chair, to recommend a plan for decentralization and greater community control of the city's public schools. The files have records of panel meetings, reports and correspondence with other Panel members as well as the Panel staff, some of whom were also Foundation staff (Mitchell Sviridoff, Mario Fantini, Richard Magat). For additional information about decentralization, see the grant files that supported this activity, the files of Richard Magat--Office of Reports and the records of the Mayor's Advisory Panel (ACC91/3).

The office files include information on the impact of affirmative action on the Foundation's work. Policy development and implementation of internal and external (grantee) affirmative action are covered in the subject files under: Ford Foundation and Women, Co-ordinating Committee on Women's Programs, and External Affirmative Action. Supplemental information on this topic is in the operations and administration files under: Merrimon Cuninggim, Howard Dressner, and Arthur Trottenberg.

Subject files--Television include materials covering the development of a plan for a model communications satellite system that was submitted to the Federal Communications Commission (FCC) in 1966. This plan called for a private, nonprofit satellite that would charge commercial networks for use. Revenues of the satellite were to be used toward funding nonprofit educational television. The development of the Broadcasters' Nonprofit System (BNS) proposal is documented in FCC filings, letters, and memoranda. Key figures in the development of the model communications satellite system proposal include Howard Dressner, Fred Friendly, David Ginsberg, Abraham Katz, and Lee Marks.

Material regarding the social responsibility aspect of investments is contained in the office files. In 1968, the Foundation initiated program-related investments (PRI), a philanthropic mechanism of equity investments and loans to support work relevant to the program areas. In June 1971, the Trustees formally adopted a 'socially responsible' investment policy: "The Foundation's investment policies, and their administration, shall serve the Foundation's scientific, educational, and charitable purposes, for all

the public welfare." Correspondence among Bevis Longstreth, David Rosenbloom, Roger Kennedy and McGeorge Bundy provides useful documentation on the Development of the socially responsible investments policy.

Additional topics in the subject files include: rights for the underprivileged; the development of public interest law and policy; the balance of U.S. payments overseas; higher education and government sponsored research; equalizing educational opportunities; the Pay As You Earn (PAYE) program; arms control; and relationships with grantees. In the correspondence files, there is extensive correspondence with the following Foundation staff: David E. Bell, Merrimon Cuninggim, Howard Dressner, Fred Friendly, Harold Howe II, W. McNeil Lowry, Richard Magat, Mitchell Sviridoff, Arthur D. Trottenberg, and F. Champion Ward. There is also substantial correspondence with: Isaiah Berlin, Norman Cousins, John W. Gardner, David Ginsberg, Bevis Longstreth, Michael Mansfield, Lee Marks, Manning Pattillo, Alan Pifer, and Yasushi Sugiyama.

Two areas that receive unexpectedly limited documentation in Bundy's records are: the Travel and Study Awards given to the former staff of Senator Robert F. Kennedy in 1968 and the Common Fund for Nonprofit Organizations (the college endowment management program). There are only occasional letters and memoranda which make references to these issues. Information is available in other archival holdings on these and other areas not significantly documented in McGeorge Bundy's office files.

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## Arrangement

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The Office of the President, Office Files of McGeorge Bundy are arranged into seven series:

I. OPERATIONS and ADMINISTRATION; II. SUBJECT FILES; III. CORRESPONDENCE and MEMORANDA TO STAFF; IV. TRUSTEE FILES; V. BUDGET FILES; VI. TRIP FILES; VII. PARALLEL FILES (Restricted Access);

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## Administrative Information

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### Publication Statement

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URL: <http://www.rockarch.org>

## **Processing Information**

Arranged and Described by Anneliese Ostendarp, Ford Foundation Archives, March 1987. Revised, F. Coleman, Sept. 1996.

## **Conditions Governing Use**

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

## **Immediate Source of Acquisition**

Ford Foundation archive was deposited at RAC in 2011. This collection was originally accessioned by the Ford Foundation in 2004. The files in this collection were transferred to the Ford Foundation's archives in three accessions between 1979 and 1982. Series were reconstructed and original filing order was retained.

The collection was transferred to, and officially accessioned, by the Rockefeller Archive Center in 2012.

## **Existence and Location of Copies**

All seven series have been preserved on microfilm.

## **Conditions Governing Access**

Material more than ten years old is open for scholarly research.

Select individual files are restricted, as noted. Permission to access these files must be obtained from the Ford Foundation before scholarly access is permitted.

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## Related Materials

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### Separated Materials

Budget papers, speeches, and reports by staff and consultants were transferred to their respective collections in the Ford Foundation archives. Transfers are noted on cross-reference sheets in Bundy's records. Appendices to this register list reports, Budget and Finance papers and speeches that were transferred. Drafts of letters and reports were removed except when no final version was located or when the drafts reflect the evolution of policy, in which case the drafts were retained.

### Related Materials

The Ford Foundation's Annual Reports for the years of Bundy's presidency--especially the "President's Review" section--will provide the interested researcher with background information about topics that are documented in Bundy's office files. The Ford Foundation archives holds additional sources of information about many subjects covered in the files: grant files, reports, the office files of David Bell (Vice President, International Division, 1966-1981), and the office files of Richard Magat (Director, Office of Reports, 1957-1982).

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## Controlled Access Headings

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- Inflation (Finance)
- Government and Public Policy
- Economics
- Governmental investigations
- Government and Public Policy -- Philanthropy Charity & the Nonprofit Sector
- Mass Communications
- Education
- Affirmative action programs
- Ford Foundation
- Bundy, McGeorge



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## Physical Characteristics and Technical Requirements

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Materials requiring specialized equipment for access (film, audio, video, slides) may be closed to research dependent on availability of the applicable equipment

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services/Head of Reference.

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## Collection Inventory

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### Operations and Administration, 1966-1979 (bulk)

Physical Description: 6 box(es)

#### Arrangement

The series is divided into two subseries: OPERATIONS (programs) and ADMINISTRATION

It is maintained in the order which it was used in the President's office. The files are arranged hierarchically by program and office. (It is suggested that the researcher use the staff listing in the Annual Reports to facilitate access.)

Items within each folder are arranged in reverse chronological order.

#### Scope and Contents

This series consists of correspondence, memoranda, drafts of policy statements, and notes.

Consists of memoranda to Bundy from office, program, and division heads including: David Bell, Howard Dressner, Fred W. Friendly, Harold Howe II, Roger Kennedy, W. McNeil Lowry, Richard Magat, Marshall Robinson, Mitchell Sviridoff, and Arthur Trottenberg, as well as from some program officers. There are some answering memoranda from Bundy. This series is especially strong in program and policy development, administration, retrenchment of Foundation programs, government-foundation relations, program-related investments, and socially responsible investments.

This series is best used in conjunction with Series II, Subject Files.

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## OPERATIONS

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### DIVISION OF EDUCATION AND RESEARCH

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| Title/Description | Instances |
|-------------------|-----------|
|-------------------|-----------|

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|  |       |              |
|--|-------|--------------|
| Howe, Harold II/Vice President (SEE ALSO: INTERNATIONAL DIVISION/Ward), 1970-1978  | box 1 | folder 1-4   |
| Armsey, James W./Program Advisor, 1966-1973  | box 1 | folder 5-6   |
| Crossland, Fred E./Program Officer, 1975-1978                                      | box 1 | folder 7     |
| Higher Education and Research - Robinson, Marshall A./Officer in Charge, 1966-1973 | box 1 | folder 8     |
| Higher Education and Research - de Janosi, Peter E./Officer in Charge, 1973 - 1977 | box 1 | folder 9     |
| Higher Education and Research - Fantini, Mario D. Program Officer, 1966 - 1970     | box 1 | folder 10    |
| Higher Education and Research - Griffiths, George H./Program Officer, 1970         | box 1 | folder 11    |
| Higher Education and Research - Schmid, Robert C./Program Officer, 1970 - 1972     | box 1 | folder 12    |
| Higher Education and Research - Payton, Benjamin F./Program Officer, 1971 - 1976   | box 1 | folder 13    |
| Higher Education and Research - Cheit, Earl F./Program Advisor, 1972 - 1973        | box 1 | folder 14    |
| Public Education - Meade, Edward J. Jr./Officer in Charge, 1966 - 1976             | box 1 | folder 15-16 |
| Public Education - Bohrsen, Ralph G. Program Officer, 1969 - 1976                  | box 1 | folder 17    |

## DIVISION OF HUMANITIES AND THE ARTS

| Title/Description   | Instances |              |
|---|-----------|--------------|
| Division of Humanities and the Arts, 1966, 1974   | box 1     | folder 18    |
| Lowry, W. McNeil/Vice President, 1966 - 1976  | box 2     | folder 19-20 |
| Letters from Senators re Lowry (SEE ALSO: OFFICE OF THE ARTS/Kennedy), 1973 - 1974  | box 2     | folder 21    |
| Office of Humanities and the Arts - Richard C. Sheldon/Program Officer, 1970 - 1976   | box 2     | folder 22    |
| Office of Humanities and the Arts - Thompson, Marcia T./Program Officer, 1973 - 1975  | box 2     | folder 23    |
| Office of Humanities and the Arts - Lobanov, Oleg/Program Officer, 1974 - 1975  | box 2     | folder 24    |
| Office of the Arts - Kennedy, Roger G. Vice President (SEE ALSO: DIVISION OF HUMANITIES AND THE ARTS/Sheldon, DIVISION OF FINANCIAL AFFAIRS/Kennedy), 1977 - 1979 | box 2     | folder 25    |

## DIVISION OF NATIONAL AFFAIRS

| <b>Title/Description</b>   | <b>Instances</b> |              |
|--|------------------|--------------|
| Division of National Affairs, 1967 - 1978  | box 2            | folder 26    |
| Sviridoff, Mitchell/Vice President, 1967 - 1977  | box 2            | folder 27-28 |
| Government and Law - Edley, Christopher F./Officer in Charge, 1968 - 1972  | box 2            | folder 29    |
| Government and Law - Jaffe, Sanford M./Officer in Charge, 1968 - 1972  | box 2            | folder 30    |
| Government and Law - Grinker, William J./Program Officer, 1971 - 1974  | box 2            | folder 31    |
| Government and Law - Dodds, R. Harcourt/Program Officer, 1976 - 1978   | box 2            | folder 32    |
| Resources and the Environment - Harrison, Gordon/Officer in Charge (SEE ALSO: OFFICE OF RESOURCES AND THE ENVIRONMENT/Robinson), 1966 - 1973 | box 3            | folder 33    |
| Social Development - Coleman, John/Officer in Charge, 1966 - 1967  | box 3            | folder 34    |
| Social Development - Wilkins, Roger W./Officer in Charge, 1966 - 1967  | box 3            | folder 35    |

## OFFICE OF RESOURCES AND THE ENVIRONMENT

| <b>Title/Description</b>  | <b>Instances</b> |              |
|---|------------------|--------------|
| Robinson, Marshall A./Vice President (SEE ALSO: DIVISION OF NATIONAL AFFAIRS Resources and the Environment/Harrison), 1971 - 1979 | box 3            | folder 36-37 |

## INTERNATIONAL DIVISION

| <b>Title/Description</b>   | <b>Instances</b> |              |
|--|------------------|--------------|
| International Division, 1968 - 1979  | box 3            | folder 38    |
| Bell, David E./Vice President, 1966 - 1978   | box 3            | folder 39-41 |
| Sutton, Francis X./Deputy Vice President, 1968 - 1978                                    | box 3            | folder 42    |
| Hardin, Lowell/Program Officer, 1967 - 1977  | box 4            | folder 43    |
| Ward, F. Champion/Program Advisor, 1966 - 1977   | box 4            | folder 44-46 |
| European and International Affairs - European and International Affairs, 1969 - 1978     | box 4            | folder 47    |
| European and International Affairs - Goodwin, Craufurd D./Officer in Charge, 1971 - 1973 | box 4            | folder 48-49 |
| European and International Affairs - Bader, William B./Program Officer, 1969 - 1974      | box 4            | folder 50    |
| European and International Affairs - Silj, Alessandro/Program Officer, 1971 - 1973       | box 4            | folder 51    |

|  |       |              |
|--|-------|--------------|
| European and International Affairs - Schoettle, Enid C.B./<br>Program Officer, 1971-1973 | box 4 | folder 52    |
| European and International Affairs - Heaps, David/Program<br>Officer, 1973 - 1976        | box 4 | folder 53    |
| Population - Harkavy, Oscar/Officer in Charge, 1968 - 1979                               | box 5 | folder 54    |
| Asia and the Pacific - Asia, 1966 - 1978   | box 5 | folder 55    |
| Asia and the Pacific - Staples, Eugene S./Head, 1967 - 1979                              | box 5 | folder 56-58 |
| Asia and the Pacific - Bresnan, John/Head, 1973 - 1979                                   | box 5 | folder 59    |
| Asia and the Pacific - Miller, Frank J./Deputy, 1970 - 1975                              | box 5 | folder 60    |
| India and Nepal - India, 1966-1974   | box 5 | folder 61    |
| India and Nepal - Wilhelm, Harry E./Representative, 1973 -<br>1975                       | box 5 | folder 62    |
| Pakistan, 1970 - 1971  | box 5 | folder 63    |
| Bangladesh, 1972 - 1975  | box 5 | folder 64    |
| Southeast Asia - Vietnam, 1973 - 1975  | box 5 | folder 65    |
| Middle East and Africa, 1967 - 1979  | box 5 | folder 66    |
| Middle East and Africa - Fredericks, Wayne/Head, 1966 -<br>1973                          | box 5 | folder 67    |
| Middle East and Africa - Edwards, Robert H./Head, 1973 -<br>1977                         | box 5 | folder 68    |
| Eastern and Southern Africa - Southern Africa, 1972 - 1973                               | box 6 | folder 69    |
| Latin America and Caribbean, 1966 - 1976   | box 6 | folder 70    |
| Latin America and Caribbean - Carmichael, William D./Head,<br>1971 - 1977                | box 6 | folder 71    |
| Latin America and Caribbean - Nagel, John S./Deputy and<br>Program Officer, 1970 - 1971  | box 6 | folder 72    |
| Peru, Bolivia and Ecuador - Lowenthal, Abraham F./Asst.<br>Representative, 1966 - 1972   | box 6 | folder 73    |

## OFFICE OF PUBLIC BROADCASTING

| Title/Description  | Instances |           |
|--|-----------|-----------|
| Davis, David M./Officer in Charge (SEE ALSO: OFFICE OF<br>THE PRESIDENT/Friendly), 1969 - 1978 | box 6     | folder 74 |

## OFFICE OF COMMUNICATIONS

Related Materials:

**Related Materials**

SEE ALSO: OFFICE OF PUBLIC BROADCASTING

**OFFICE OF THE PRESIDENT**

| <b>Title/Description</b>   | <b>Instances</b> |           |
|--|------------------|-----------|
| Stone, Shep/Advisor on Special International Activities, 1966 - 1967 | box 7            | folder 75 |
| Bowles, Frank/Advisor on International Education, 1966 - 1968        | box 7            | folder 76 |
| Borgmann, Carl W./Advisor on Science and Technology, 1966 - 1969     | box 7            | folder 77 |
| Friendly, Fred W./Advisor on Television, 1966 - 1979                 | box 7            | folder 78 |
| Bohen, Frederick/Assistant to the President, 1968 - 1972             | box 7            | folder 79 |
| Strasburg, Paul./Assistant to the President, 1972 - 1973             | box 7            | folder 80 |
| Smith, Theodore M./Assistant to the President, 1974 - 1975           | box 7            | folder 81 |
| Cuninggim, Merrimon/Program Advisor, 1972 - 1976                     | box 7            | folder 82 |

**ADMINISTRATION****DIVISION OF ADMINISTRATION**

| <b>Title/Description</b>   | <b>Instances</b> |              |
|--|------------------|--------------|
| Trottenberg, Arthur D./Vice President, 1968 - 1979                           | box 7            | folder 83-85 |
| Program-Related Investments, 1972 - 1975                                     | box 7            | folder 86    |
| Program-Related Investments - Kelly, Eamon M./Officer in Charge, 1975 - 1979 | box 8            | folder 87    |
| Personnel Services - Gormbley, William P./Officer in Charge, 1975 - 1979     | box 8            | folder 88    |
| Personnel Services - Osborn, Dorothy J./Administrative Officer, 1971 - 1978  | box 8            | folder 89    |
| Logistical Services - Mayer, Robert A./Officer in Charge, 1968 - 1971        | box 8            | folder 90    |

**OFFICE OF THE SECRETARY AND GENERAL COUNSEL**

| <b>Title/Description</b>                                       | <b>Instances</b> |              |
|--|------------------|--------------|
| Dressner, Howard R./Secretary and General Counsel, 1967 - 1979 | box 8            | folder 91-96 |
| Hertz, Willard J./Asst. Secretary, 1973 - 1978                 | box 8            | folder 97    |
| McLean, Sheila A./Assoc. General Counsel, 1972, 1976           | box 8            | folder 98    |

## DIVISION OF FINANCIAL AFFAIRS

| Title/Description  | Instances |               |
|--|-----------|---------------|
| Office of Financial Affairs - Kennedy, Roger G./Vice President (SEE ALSO: OFFICE OF THE ARTS/Kennedy), 1972 - 1974       | box 9     | folder 99-104 |
| Office of the Treasurer - Lenagh, Thomas H./Treasurer, 1968 - 1978   | box 9     | folder 105    |
| Office of the Treasurer - Clemente, Lilia C./Asst. Treasurer, 1968 - 1978  | box 9     | folder 106    |
| Hagler, Jon L./Vice President and Treasurer (SEE ALSO: OFFICE OF FINANCIAL AFFAIRS/Office of the Treasurer), 1977 - 1978 | box 9     | folder 107    |

## OFFICE OF REPORTS

| Title/Description                              | Instances |                |
|--|-----------|----------------|
| Richard Magat/Director and Editor, 1967 - 1979 | box 9     | folder 108-110 |
| Boggs, Nancy H./Administrative Officer, 1975   | box 9     | folder 111     |

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## Subject Files, 1969-1976 (bulk)

Physical Description: 13 box(es)

### Arrangement

It is arranged alphabetically by topic or name.

Cross-references are included in the folder listing to facilitate access among related topics.

### Scope and Contents

Series II consists of correspondence, memoranda, agendas, minutes, rapporteur notes, reports, FCC filings, and press releases.

Contains the topical subject files. Series II documents many of the activities and issues in which the Ford Foundation was involved: affirmative action within and outside of the Foundation; retrenchment and dependent organizations; Foundation self-evaluation and future program planning; public interest law; public television and the proposed Broadcaster's Nonprofit Satellite; foundation-government relations including public policy development, government and higher education research, and the Tax Reform Act of 1969; and decentralization of New York City schools.

| Title/Description                          | Instances |            |
|--|-----------|------------|
| Administrative Plans, Post Atwater, 1968   | box 10    | folder 112 |
| Advisory Management Committee, 1974 - 1976 | box 10    | folder 113 |

|  |        |                |
|--|--------|----------------|
| Affirmative Action - Women and Minorities (SEE ALSO: Ford Foundation and Women, Co-ordinating Committee on Women's Programs, External Affirmative Action), 1972 - 1978 | box 10 | folder 114-115 |
| Alaska Native Foundation Letter, 1973  | box 10 | folder 116     |
| American Value Meeting, 1974   | box 10 | folder 117     |
| <u>Related Materials:</u><br><b>Related Materials</b><br>SEE ALSO: Future of American Society  |        |                |
| Annual Report, 1976 - 1979   | box 10 | folder 118     |
| Arms Control, 1972 - 1979  | box 10 | folder 119     |
| Atlantic Institute, 1972 - 1973  | box 10 | folder 120     |
| Balance of Payments, 1968  | box 10 | folder 121     |
| Bellagio, 1973, 1975 - 1976  | box 10 | folder 122-124 |
| Berelson, Bernard, n.d., 1974  | box 10 | folder 125     |
| Berlin, Isaiah   | box 11 | folder -       |
| <u>Related Materials:</u><br><b>Related Materials</b><br>SEE: Wolfson College  |        |                |
| Brookings - British Brookings, 1977 - 1978   | box 10 | folder 126     |
| Brookings - International Brookings, 1976 - 1977   | box 11 | folder 127     |
| Budget, 1978   | box 11 | folder 128     |
| <u>Related Materials:</u><br><b>Related Materials</b><br>SEE ALSO: Series V, Budget  |        |                |
| Children's Television, 1972 - 1975   | box 11 | folder 129     |
| Chinese Journalists Luncheon, 1973   | box 11 | folder 130     |
| Columbia University, 1966 - 1968   | box 11 | folder 131-132 |
| Columbus Day Committee, 1974 - 1975  | box 11 | folder 133     |
| Commission on Private Philanthropy and Public Needs  | box 11 | folder -       |
| <u>Related Materials:</u>  |        |                |

## Related Materials

SEE: Filer Commission

|   |        |                |
|---|--------|----------------|
| Communications Media Council, 1971  | box 11 | folder 134     |
| Comptroller, Role of the, 1970  | box 11 | folder 135     |
| Congress for Cultural Freedom, 1966 - 1967  | box 11 | folder 136     |
| Co-ordinating Committee on Women's Programs, 1971 - 1978  | box 11 | folder 137     |
| Council on Foundations, 1972 - 1975   | box 11 | folder 138     |
| Council on Foundations and Foundation Center Merger, 1970   | box 11 | folder 139     |
| Council on Library Resources, 1973 - 1974   | box 11 | folder 140     |
| Decentralization - Meetings - Panel Meetings, 1967 August 24  | box 11 | folder 141     |
| Decentralization - Meetings - Panel Meetings, 1967 August 3   | box 11 | folder 142     |
| Decentralization - Meetings - Panel Meetings, 1967 July 20  | box 11 | folder 143     |
| Decentralization - Meetings - Panel Meetings, 1967 July 7   | box 12 | folder 144     |
| Decentralization - Meetings - Panel Meetings, 1967 June 13  | box 12 | folder 145     |
| Decentralization - Meetings - Panel Meetings, 1967 May 11   | box 12 | folder 146     |
| Decentralization - Meetings - Outside Meetings, 1967 October 3                                      | box 12 | folder 147     |
| Decentralization - Panel Report - Final Report: Reconnection for Learning, 1967                     | box 12 | folder 148     |
| Decentralization - Panel Report - Report Drafts   | box 12 | folder 149-150 |
| Decentralization - Panel Report - Draft Letter of Transmittal, 1967                                 | box 12 | folder 151     |
| Decentralization - Panel Report - Status Reports, 1967 July 26, June 12                             | box 12 | folder 152     |
| Decentralization - Panel Report - Staff Background Papers   | box 12 | folder 153     |
| Decentralization - Consultants' Reports - CONSAD "Feasibility of Devising New School Districts"     | box 12 | folder 154     |
| Decentralization - Consultants' Reports - MARC "An Intensive Program for the Attainment..."         | box 12 | folder 155     |
| Decentralization - Consultants' Reports - NYU "A Report on the Recruitment, Selection, ..."         | box 12 | folder 156     |
| Decentralization - Consultants' Reports - Quayle "A Cursory Study of White Middle-Class..."         | box 12 | folder 157     |
| Decentralization - Consultants' Reports - Price Waterhouse "New York City Schools Decentralization" | box 13 | folder 158     |
| Decentralization - Consultants' Reports - Simon "Draft Plan of Mayor's Advisory Panel on..."        | box 13 | folder 159     |



|  |        |                |
|--|--------|----------------|
| Decentralization - Consultants' Reports - Stanford Research Institute "Budget Decentralization, Comments on the Management Implications of..." | box 13 | folder 160     |
| Decentralization - Consultants' Reports - Thabit "A Report on School Districting to the Task Force..."   | box 13 | folder 161     |
| Decentralization - Correspondence, n.d. - 1967   | box 13 | folder 162-164 |
| Decentralization - Legislation   | box 13 | folder 165     |
| Dependent Organizations, 1971  | box 13 | folder 166     |
| Developing Countries, 1971 - 1972  | box 13 | folder 167     |
| Drug Abuse, 1970 - 1973  | box 13 | folder 168     |
| Encounter, NYT, 1972   | box 13 | folder 169     |
| Endowment Management, 1969   | box 13 | folder 170     |
| Energy Policy Project, 1972 - 1977   | box 13 | folder 171-172 |
| Energy Policy Project - Tavoulareas, 1974 - 1975   | box 13 | folder 173     |
| Environmental Institute, 1969 - 1973   | box 14 | folder 174     |
| European and North American Foundations Meeting (Canceled), 1975   | box 14 | folder 175     |
| External Affirmative Action, 1972 - 1977   | box 14 | folder 176     |
| Faisal Foundation, 1976  | box 14 | folder 177     |
| Filer Commission, 1974 - 1975  | box 14 | folder 178     |
| F.O.R.D. [Families Opposed to Revolutionary Donations], 1970   | box 14 | folder 179     |
| Ford Foundation and Women, 1970 - 1973   | box 14 | folder 180     |
| Ford Foundation Convocation, 1970  | box 14 | folder 181     |
| Ford Foundation Program and Policy, 1970 January   | box 14 | folder 182     |
| Ford Foundation Self Study, 1971 - 1972  | box 14 | folder 183     |
| Ford Foundation Task Forces, 1972 - 1974   | box 14 | folder 184     |
| Ford II, Henry - Resignation, 1977 January   | box 15 | folder 185     |
| Ford Motor Co., complaints about FF activities, 1966 - 1967  | box 15 | folder 186     |
| Foundation Center, 1969 - 1973   | box 15 | folder 187     |
| Foundations and Government, 1966   | box 15 | folder 188     |
| Fund for the City of New York, 1967 - 1968   | box 15 | folder 189     |
| Future of American Society, 1973   | box 15 | folder 190     |

Related Materials:

**Related Materials**

SEE ALSO: American Values Meeting

|   |        |                   |
|---|--------|-------------------|
| Future Program Planning Project, 1975 - 1976                            | box 15 | folder 191        |
| Gardner, John W., 1967 - 1977   | box 15 | folder 192        |
| Graduate Education, 1966 - 1967   | box 15 | folder 193        |
| Great Books, 1968 - 1971  | box 15 | folder 194        |
| Government and Higher Education Research SEE: Seven Springs Group       | box 15 | folder -          |
| Helsinki Watch, 1978 - 1979   | box 15 | folder 195        |
| Human Rights, 1976  | box 15 | folder 196        |
| Industrialized Societies, 1966 - 1968                                   | box 16 | folder<br>197-199 |
| Instructional Television, 1967  | box 16 | folder 200        |
| International Center for Law and Development, 1966                      | box 16 | folder 201        |
| International Fellows Program, 1971                                     | box 16 | folder 202        |
| Investment Policies, 1972   | box 16 | folder 203        |
| Japan Foundation, 1972 - 1976   | box 16 | folder 204        |
| Japan Center for International Exchange, 1971 - 1972                    | box 16 | folder 205        |
| Japanese-American Assembly, 1972 - 1976                                 | box 16 | folder 206        |
| Lawyers Committee for Civil Rights, 1966                                | box 16 | folder 207        |
| Library of Congress, 1975   | box 16 | folder 208        |
| Longstreth, Bevis, 1971   | box 16 | folder 209        |
| Mayor's Advisory Panel on the Decentralization of New York City Schools | box 16 | folder -          |

Related Materials:

**Related Materials**

SEE: Decentralization

|   |        |            |
|---|--------|------------|
| Middle East Conference, 1975 - 1976                             | box 16 | folder 210 |
| National Academy of Sciences, 1971                              | box 16 | folder 211 |
| National Advisory Commission on Civil Disturbances, 1967 - 1968 | box 16 | folder 212 |
| National Urban League, 1969 - 1974                              | box 16 | folder 213 |
| Negro Education, 1965 - 1967                                    | box 17 | folder 214 |
| New York Public Library, 1969 - 1974                            | box 17 | folder 215 |

|  |        |                   |
|--|--------|-------------------|
| Nielsen [, Waldermar] Interview, 1973  | box 17 | folder 216        |
| Noll, Roger, 1968 - 1971   | box 17 | folder 217        |
| Nuclear Analysis Program, 1975   | box 17 | folder 218        |
| Nuclear Energy Policy Study Group, 1975 - 1977                                     | box 17 | folder 219        |
| Outside Affiliations, 1972 - 1975  | box 17 | folder 220        |
| Patman, Rep. Wright, 1967 - 1968   | box 17 | folder 221        |
| PAYE [Pay As You Earn], 1968 - 1971  | box 17 | folder 222        |
| Peterson Commission on Foundations, 1969 - 1970                                    | box 17 | folder 223        |
| Police Foundation, 1970 - 1972   | box 17 | folder 224        |
| Public Broadcasting Laboratory, 1967 - 1968  | box 17 | folder 225        |
| Public Interest Law, 1970  | box 17 | folder 226        |
| Public Opinion, 1970   | box 17 | folder 227        |
| Public Policy, 1971 - 1978   | box 18 | folder 228        |
| Public Television, 1970 - 1976   | box 18 | folder 229        |
| Racial Policy Issues, Ad hoc Committee on, 1976                                    | box 18 | folder 230        |
| Resources for the Future, 1974, 1978   | box 18 | folder 231        |
| Resources for the Future/Brookings Merger, 1977 - 1978                             | box 18 | folder 232        |
| Rockefeller Foundation, Comments on Annual Report, 1973<br>September - October     | box 18 | folder 233        |
| Russian Research Center, 1972  | box 18 | folder 234        |
| Senate Finance Committee, 1969 - 1970  | box 18 | folder<br>235-236 |
| Senate Finance Committee - Reduction of 4% Tax, 1973 - 1978                        | box 18 | folder 237        |
| Senate Subcommittee on Domestic Finance. Committee on<br>Banking and Finance, 1973 | box 18 | folder 238        |
| Seven Springs Group, 1977 - 1978   | box 18 | folder 239        |
| Social Responsibility and Investment   | box 18 | folder -          |
| <u>Related Materials:</u>  |        |                   |
| <b>Related Materials</b>   |        |                   |
| SEE: Longstreth, Bevis   |        |                   |
| Tax Reform Act of 1969, 1969 - 1970  | box 19 | folder<br>240-241 |
| Tax Reform Act of 1969 - "40 Year" Life, 1969                                      | box 19 | folder 242        |
| Tax Reform Act of 1969 - Related Material, 1970                                    | box 19 | folder 243        |

|   |        |                |
|---|--------|----------------|
| Tax Reform Act of 1969 - Views on Restrictive Legislations, 1969<br><u>Separated Materials:</u><br><b>Separated Materials</b><br><br>Removed to Parallel File   | box 19 | folder 244     |
| Tax Reform Act of 1969 - Lauren Williams [Foundation Lawyers], 1969 - 1970<br><br><u>Related Materials:</u><br><b>Related Materials</b><br><br>SEE ALSO: Peterson Commission, Senate Subcommittee on Domestic Finance, Senate Finance Committee, Ways and Means Committee | box 19 | folder 245     |
| Television - Correspondence, 1966 - 1969  | box 19 | folder 246-250 |
| Television - Carnegie Commission on Educational Television, 1965 - 1967   | box 20 | folder 251     |
| Television - ETV Network Demonstration Broadcast, 1966 - 1967   | box 20 | folder 252     |
| Television - FCC Filings, 1966 August 1   | box 20 | folder 253     |
| Television - FCC Filings, 1966 December 12  | box 20 | folder 254-256 |
| Television - FCC Filings, 1967 April 3  | box 20 | folder 257     |
| Television - FCC Filings, 1967 September 18   | box 21 | folder 258     |
| Television - FCC Filings, 1968 October 16   | box 21 | folder 259     |
| Television - FCC Filings, 1970 December 7   | box 21 | folder 260     |
| Television - Memoranda, Memoranda 1966 - 1967   | box 21 | folder 261-264 |
| Television - Press Release, Press Release 1966 August 1   | box 21 | folder 265     |
| Urban Institute, 1969 - 1974  | box 21 | folder 266     |
| Vietnam Offenders Study, 1974 - 1977  | box 22 | folder 267     |
| Ways and Means Committee, 1967 - 1969   | box 22 | folder 268     |
| White House Conference on Food, Nutrition, and Health, 1969   | box 22 | folder 269     |
| Wolfson College, 1966, 1970   | box 22 | folder 270     |

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## Correspondence and Memoranda to Staff, 1966-1979 (bulk)

Physical Description: 3 box(es)

## Scope and Contents

CORRESPONDENCE subseries includes letters from people outside the Foundation: members of Congress, former grantees, job seekers, and other individuals with an interest in the Ford Foundation. Some of these letters are accompanied by Bundy's response. This subseries also includes a small amount of misfiled correspondence from Foundation staff members. Typical of this subseries is a letter from Professor Nelson W. Polsky ruminating on topics covered in the Foundation-sponsored seminar on American values (this seminar is documented in SERIES II). The subseries MEMORANDA TO STAFF consists of Bundy's announcements to Foundation staff. There are also a few announcements addressed to the Foundation's executive officers interfiled here. This subseries provides a sketchy chronology of many Foundation activities and events.

## Arrangement

Divided into two subseries: CORRESPONDENCE and MEMORANDA TO STAFF.

Each subseries is arranged chronologically. Items in the folders of the CORRESPONDENCE subseries are arranged alphabetically by name.

| Title/Description           | Instances |                   |
|-----------------------------|-----------|-------------------|
| Correspondence, 1966 - 1972 | box 23    | folder<br>271-283 |
| Correspondence, 1973 - 1979 | box 24    | folder<br>284-293 |
| Memoranda, 1966 - 1979      | box 25    | folder<br>294-299 |

[^ Return to Table of Contents](#)

## Trustees Files, 1966-1979 (bulk)

Physical Description: 3 box(es)

## Scope and Contents

Consists of memoranda and some correspondence, agendas, and some "post-board briefings" (outlines of addresses to Foundation staff).

The TRUSTEE LETTERS contain Mr. Bundy's outgoing correspondence to the Board of Trustees. Most of the "Letters" are transmittal notes. However, some of the correspondence is more substantive. Many of these more-in-depth letters are duplicated elsewhere; for example, a letter dated September 9, 1966, on satellite television, is also filed in the Subject Files. The TRUSTEE MEETINGS subseries contains mailings to the Trustees, meeting agendas, and a small amount of correspondence with individual trustees. Most useful are Howard Dressner's memoranda to Bundy suggesting topics for post-Board briefings to the staff; some of these memoranda are duplicated in Series I. The TRUSTEE MEETINGS subseries does not include Trustee meeting minutes which can be found as part of the Board of Trustees records.

## Arrangement

Divided into two subseries: TRUSTEE LETTERS and TRUSTEE MEETINGS.

The LETTERS TO TRUSTEES are arranged chronologically. Within each folder the letters are arranged in reverse chronological order.

The TRUSTEES MEETINGS folders are arranged chronologically by date of the meeting; the material within each folder is arranged in reverse chronological order.

| <b>Title/Description</b>         | <b>Instances</b> |                |
|----------------------------------|------------------|----------------|
| Letters to Trustees, 1966 - 1979 | box 26           | folder 300-308 |
| Trustee Meetings, 1967 September | box 27           | folder 309     |
| Trustee Meetings, 1970 June      | box 27           | folder 310     |
| Trustee Meetings, 1970 December  | box 27           | folder 311     |
| Trustee Meetings, 1971 March     | box 27           | folder 312     |
| Trustee Meetings, 1971 June      | box 27           | folder 313     |
| Trustee Meetings, 1971 September | box 27           | folder 314     |
| Trustee Meetings, 1971 December  | box 27           | folder 315     |
| Trustee Meetings, 1972 March     | box 27           | folder 316     |
| Trustee Meetings, 1972 June      | box 27           | folder 317     |
| Trustee Meetings, 1972 September | box 27           | folder 318     |
| Trustee Meetings, 1972 December  | box 27           | folder 319     |
| Trustee Meetings, 1973 March     | box 27           | folder 320     |
| Trustee Meetings, 1973 June      | box 27           | folder 321     |
| Trustee Meetings, 1973 September | box 27           | folder 322     |
| Trustee Meetings, 1973 December  | box 27           | folder 323     |
| Trustee Meetings, 1974 March     | box 27           | folder 324     |
| Trustee Meetings, 1974 June      | box 27           | folder 325     |
| Trustee Meetings, 1974 September | box 27           | folder 326     |
| Trustee Meetings, 1974 December  | box 27           | folder 327     |
| Trustee Meetings, 1975 March     | box 27           | folder 328     |
| Trustee Meetings, 1975 June      | box 27           | folder 329-330 |
| Trustee Meetings, 1975 September | box 28           | folder 331     |
| Trustee Meetings, 1975 December  | box 28           | folder 332     |
| Trustee Meetings, 1976 March     | box 28           | folder 333     |
| Trustee Meetings, 1976 June      | box 28           | folder 334     |
| Trustee Meetings, 1976 September | box 28           | folder 335     |
| Trustee Meetings, 1976 December  | box 28           | folder 336     |

|                                  |        |            |
|----------------------------------|--------|------------|
| Trustee Meetings, 1977 March     | box 28 | folder 337 |
| Trustee Meetings, 1977 June      | box 28 | folder 338 |
| Trustee Meetings, 1977 September | box 28 | folder 339 |
| Trustee Meetings, 1977 December  | box 28 | folder 340 |
| Trustee Meetings, 1978 March     | box 28 | folder 341 |
| Trustee Meetings, 1978 June      | box 28 | folder 342 |
| Trustee Meetings, 1978 September | box 28 | folder 343 |
| Trustee Meetings, 1978 December  | box 28 | folder 344 |
| Trustee Meetings, 1979 March     | box 28 | folder 345 |

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## Budget Files, 1970-1979 (bulk)

Physical Description: 1 box(es)

Separated Materials:

### Separated Materials

The budget papers themselves have been removed and transferred to the Ford Foundation archives' collection of Budget Papers. Cross-reference sheets have been inserted to note the original locations of the budget papers.

### Arrangement

The material is in chronological order; within each folder, the material is arranged in reverse chronological order.

### Scope and Contents

Consists of memoranda related to the preparation of office and division budgets. Budget books and other reports have been transferred to the appropriate collections; cross-reference sheets have been inserted at the original location of each removed item. The budget books contain useful summaries of budget planning including program policy analysis.

| Title/Description              | Instances |                   |
|--------------------------------|-----------|-------------------|
| Budget FY 1970, 1969           | box 29    | folder 346        |
| Budget FY 1971, 1970           | box 29    | folder 347        |
| Budget FY 1972, 1971           | box 29    | folder 348        |
| Budget FY 1973, 1972           | box 29    | folder 349        |
| Budget FY 1974-75, 1973        | box 29    | folder<br>350-351 |
| Budget FY 1975-76, 1974        | box 29    | folder<br>352-353 |
| Budget FY 1976-77, 1975 - 1976 | box 29    | folder 354        |

Budget FY 1978-79, 1977

box 29

folder 355

Processing Information:**Processing Information**

Multiple folders have been assigned the same folder number  
 - folder 355 - the first folder 355 is the last folder in Box 29.  
 The second folder 355 is the first folder in Box 30.

[^ Return to Table of Contents](#)**Trip Files, 1966-1971, 1974-1979**Physical Description: 2 box(es)**Scope and Contents**

Series VI consists of trip itineraries, correspondence and memoranda, biographical briefings, an interview transcript, and some photographs.

Contains information on Mr. Bundy's overseas travel in his capacity as President of the Ford Foundation. Most of the information contained in the files is sketchy; however, there are a few items of particular interest. For example, Folder 360, Asia 1968, includes a transcript of a television interview with Bundy in Karachi, Pakistan; Folder 371, Asia 1974, contains letters from Indians apologizing for their students "misbehaving" (demonstrating) at the India International Centre during Bundy's visit.

**Arrangement**

The material is in chronological order by date of trip. Items within each folder are roughly in chronological order.

| Title/Description  | Instances |                   |
|--|-----------|-------------------|
| Japan, 1966  | box 30    | folder<br>355-356 |
| <u>Processing Information:</u>   |           |                   |
| <b>Processing Information</b>  |           |                   |
| Multiple folders have been assigned the same folder number<br>-- folder 355 - the first folder 355 is the last folder in Box<br>29. The second folder 355 is the first folder in Box 30. |           |                   |
| Japan - photographs, 1966  | box 30    | folder 357        |
| Europe, 1966   | box 30    | folder 358        |
| Europe, 1967   | box 30    | folder 359        |
| Asia, 1968   | box 30    | folder 360        |
| Middle East, 1968  | box 30    | folder 361        |
| Nairobi, 1968  | box 30    | folder 362        |
| Africa (canceled), 1969  | box 30    | folder 363        |
| West Africa, 1970  |           |                   |



|                              |        |                   |
|------------------------------|--------|-------------------|
|                              | box 30 | folder<br>364-365 |
| Latin America, 1970          | box 30 | folder 366        |
| Scotland, 1970               | box 30 | folder 367        |
| London - Paris, 1971         | box 31 | folder 368        |
| Far East, 1971               | box 31 | folder 369        |
| Far East - photographs, 1971 | box 31 | folder 370        |
| Asia, 1974                   | box 31 | folder 371        |
| Japan, 1975                  | box 31 | folder 372        |
| Mexico City, 1975            | box 31 | folder 373        |
| Middle East, 1975            | box 31 | folder<br>374-375 |
| Latin America, 1976          | box 31 | folder 376        |
| Asia, 1977                   | box 31 | folder<br>377-378 |
| Asia - photographs, 1977     | box 31 | folder 379        |
| India, 1978                  | box 31 | folder 380        |
| Germany and London, 1979     | box 31 | folder 381        |

Processing Information:

**Processing Information**

Multiple folders have been assigned the same folder number  
 - folder 381 - the first folder 381 is the last folder in Box 31.  
 The second folder 381 is the first folder in Box 32.

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## Parallel Files, 1966-1979

Physical Description: 1 box(es)

Conditions Governing Access:

**Conditions Governing Access**

Series 7 Parallel Files is restricted from scholarly access.

**Arrangement**

These files reflect the arrangements of Series I-VI.

## Scope and Contents

Consist of documents with personnel-related matters such as salaries, position appointments, recommendations, and evaluations, as well as documents removed out of consideration for an individual's privacy.

## Operations and Administration

Conditions Governing Access:

### Conditions Governing Access

Restricted from scholarly access.

| Title/Description  | Instances |            |
|--|-----------|------------|
| <p>Armsey, James, 1970</p> <p><u>Processing Information:</u></p> <p><b>Processing Information</b></p> <p>Multiple folders have been assigned the same folder number - folder 381 - the first folder 381 is the last folder in Box 31. The second folder 381 is the first folder in Box 32.</p> <p><u>Conditions Governing Access:</u></p> <p><b>Conditions Governing Access</b></p> <p>Restricted from scholarly access.</p> | box 32    | folder 381 |
| <p>Cook, Samuel, 1970</p> <p><u>Conditions Governing Access:</u></p> <p><b>Conditions Governing Access</b></p> <p>Restricted from scholarly access.</p>  | box 32    | folder 382 |
| <p>de Janosi, Peter, 1977</p> <p><u>Conditions Governing Access:</u></p> <p><b>Conditions Governing Access</b></p> <p>Restricted from scholarly access.</p>  | box 32    | folder 383 |
| <p>Cheit, Earl, 1971 - 1972</p> <p><u>Conditions Governing Access:</u></p> <p><b>Conditions Governing Access</b></p> <p>Restricted from scholarly access.</p>  | box 32    | folder 384 |
| <p>Kelly, James, 1970</p> <p><u>Conditions Governing Access:</u></p>   | box 32    | folder 385 |

## Conditions Governing Access

Restricted from scholarly access.

|  |        |            |
|--|--------|------------|
| Lowry, W. McNeil, 1973 - 1974  | box 32 | folder 386 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Kennedy, Roger, 1977   | box 32 | folder 387 |
| National Affairs/Government & Law, 1973  | box 32 | folder 388 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Pincus, William, 1966  | box 32 | folder 389 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Coleman, John, 1965 - 1967   | box 32 | folder 390 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Harrison, Gordon, 1967 - 1968  | box 32 | folder 391 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Resources and Environment, 1970  | box 32 | folder 392 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| International Division, 1966, 1973   | box 32 | folder 393 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Bell, David, 1970  | box 32 | folder 394 |
| <u>Conditions Governing Access:</u>  |        |            |

## Conditions Governing Access

Restricted from scholarly access.

|  |        |            |
|--|--------|------------|
| Ward, F. Champion, 1967 - 1970   | box 32 | folder 395 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Silj, Alessandro, 1973   | box 32 | folder 396 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Staples, Eugene, 1974  | box 32 | folder 397 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Middle East & Africa, 1972 - 1973  | box 32 | folder 398 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Edwards, Robert, 1977  | box 32 | folder 399 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Latin America, 1967  | box 32 | folder 400 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| India, 1975  | box 32 | folder 401 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Lowenthal, Abraham, 1972   | box 32 | folder 402 |
| <u>Conditions Governing Access:</u>  |        |            |

## Conditions Governing Access

Restricted from scholarly access.

|  |        |            |
|--|--------|------------|
| Bowles, Frank, 1968  | box 32 | folder 403 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Borgmann, Carl, 1966   | box 32 | folder 404 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Bohen, Fred, 1968  | box 32 | folder 405 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Smith, Ted, 1974   | box 32 | folder 406 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Cuninggim, Merrimon, 1973 - 1975   | box 32 | folder 407 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Trottenberg, Arthur, 1969 - 1978   | box 32 | folder 408 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Kelly, Eamon, 1976 - 1977  | box 32 | folder 409 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Dressner, Howard, 1972   | box 32 | folder 410 |
| <u>Conditions Governing Access:</u>  |        |            |

## Conditions Governing Access

Restricted from scholarly access.

|  |        |            |
|--|--------|------------|
| Kennedy, Roger, 1970 - 1976  | box 32 | folder 411 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Lenagh, Thomas, 1969, 1976   | box 32 | folder 412 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Clemente, Lilia, 1976  | box 32 | folder 413 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Porter, Henry, 1970  | box 32 | folder 414 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Office of Reports, 1972  | box 32 | folder 415 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |

## Subject Files

Conditions Governing Access:  
**Conditions Governing Access**  
 Restricted from scholarly access

| Title/Description  | Instances |            |
|--|-----------|------------|
| Arms Control, 1972   | box 32    | folder 416 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |           |            |
| Atlantic Institute, 1967   | box 32    | folder 417 |
| <u>Conditions Governing Access:</u>  |           |            |

## Conditions Governing Access

Restricted from scholarly access.

|  |        |            |
|--|--------|------------|
| Columbia University, 1968  | box 32 | folder 418 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Noll, Roger, 1969  | box 32 | folder 419 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Public Television, 1976  | box 32 | folder 420 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Resources for the Future, 1974   | box 32 | folder 421 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |
| Television, 1966 - 1967  | box 32 | folder 422 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |        |            |

## Correspondence

Conditions Governing Access:  
**Conditions Governing Access**  
 Restricted from scholarly access.

| Title/Description  | Instances |            |
|--|-----------|------------|
| Correspondence, 1969 - 1978  | box 32    | folder 423 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted from scholarly access. |           |            |

## Trustee Meetings

| Title/Description   | Instances |            |
|---|-----------|------------|
| Trustee Meeting, 1971 March   | box 32    | folder 424 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b> |           |            |
| Restricted from scholarly access.   |           |            |
| Trustee Meeting, 1977 November  | box 32    | folder 425 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b> |           |            |
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## Appendix B: Budget and Finance Committee Papers

| Title/Description  | Instances |
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| Proposed Budget: Fiscal Year 1970 (Summary, Program-Related Investments, Education and Research, Humanities and the Arts, International Division, National Affairs, Public Broadcasting, Public Education, Management Costs), 1969 | report -  |
| Strategic Budget Issues for FY 1971 and Beyond, 1970   | report -  |
| Proposed Budget: FY 1971, 1970   | report -  |
| Proposed Budget: FY 1971 -- Five Year Financial Projections, 1970  | report -  |
| Budget Plans and Problems: FY 1972 and 1973, 1971  | report -  |
| Proposed Budget -- FY 1972, 1971   | report -  |
| Proposed Budget -- FY 1973, 1972   | report -  |
| Preliminary Budget Planning for FY 1974 and 1975, 1973   | report -  |
| Proposed Budget -- FY 1974-1975 (Management Costs), 1973   | report -  |
| Our Finances and Our Future, 1974  | report -  |
| Choices Under a Reduced Program Budget, 1974   | report -  |
| Our Finances and Our Future Revisited, 1974  | report -  |
| Retrenchment of Management Costs: A Progress Report, 1975  | report -  |
| Proposed Revision in 1975 Program Budget and Preliminary Presentations, 1975   | report -  |
| Proposed Budget -- FY 1976 and 1977, 1975  | report -  |
| Proposed Budget -- Management Costs FY 1976, 1975  | report -  |



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| Finance Committee Records, 1966 March 14                           | report - |
| Finance Committee Records, 1966 June 22                            | report - |
| Finance Committee Records, 1966 September 28                       | report - |
| Finance Committee Records, 1966 December 8                         | report - |
| Finance Committee Records, 1971 March 25                           | report - |
| Finance Committee Records, 1977 December 7                         | report - |
| Finance Committee Records, 1978 December 6                         | report - |
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## Appendix C: Speeches

| Title/Description   | Instances    |
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| Bundy, McGeorge. The Moral and Social Responsibilities of the Trustees of Foundations. Ciba Foundation's 25th Anniversary Symposium, 1974 June 17                                     | report 18740 |
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| Bundy, McGeorge. Remarks. Stevenson Lecture, Chatham House, London, 1971 November 30  | report 18719 |
| Bundy, McGeorge. Remarks. International Institute of Tropical Agriculture, 1970 April 21  | report 3149  |
| Friendly, Fred. Remarks Prepared for Delivery at the Silver Anniversary Banquet of the Northwest Broadcast News Association. Minneapolis, Minnesota, 1973 February 2                  | report 18875 |
| Friendly, Fred. World Without Distance. An Address Prepared for Delivery to the National Association of Educational Broadcasters Convention in Kansas City, Missouri, 1966 October 24 | report 1139  |
| Howe, Harold. The Forces for Change in Tuition Policies and Student Aid. Remarks at the Annual Meeting of the College Entrance Examination Board, New York City, 1973 October 30      | report 19076 |
| Howe, Harold. On Bearing Witness. New York Hilton Hotel, Association of College, University and Community Arts Administrators, 1973 December 16                                       | report 19128 |
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