



# **Ford Foundation records, Peace and Social Justice Program (PSJ), Vice President, Office Files of Mary E. McClymont**

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Rockefeller Archive Center

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## Summary Information

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| <b>Repository:</b>               | Rockefeller Archive Center  |
| <b>Creator:</b>                  | Ford Foundation   |
| <b>Title:</b>                    | Ford Foundation records, Peace and Social Justice Program (PSJ), Vice President, Office Files of Mary E. McClymont  |
| <b>ID:</b>                       | FA594   |
| <b>Date [inclusive]:</b>         | Bulk, 1981-2008 1969-2008   |
| <b>Date [bulk]:</b>              | 1981-2008   |
| <b>Physical Description:</b>     | 7.6 Cubic Feet  |
| <b>Physical Description:</b>     | (19 Hollinger document boxes)   |
| <b>Language of the Material:</b> | English   |
| <b>Abstract:</b>                 | <p>Ms. McClymont started as a Program Officer with the Foundation's Human Rights and Governance Program in April of 1988. She was made Deputy Director of the Rights and Social Justice Program in October of 1993. After serving as Acting Director from August 1995 to May of 1996, she was subsequently promoted to Senior Director of the Rights and Social Justice program, later Peace and Social Justice. While at the Ford Foundation, Ms. McClymont led a team of researchers who documented NGO law-related strategies to advance human rights globally. This work resulted in the publication of <u>Many Roads to Justice: The Law-Related Work of Ford Foundation Grantees Around the World</u> (2000). She left the Foundation in 2000, but returned from 2006 to 2008 to serve as Vice President of the program. The office files of Mary E. McClymont span from 1969 to 2008, with the bulk of the records date from 1981 to 2008. The files contain extensive information about the Global Law Programs Learning Initiative (GLPLI). The Initiative documented and studied the Foundation's work in promoting legal reform, public interest law and access to justice from 1998 to 2001. Another project heavily documented in the collection is the Comparative Constitutionalism Project. Other files pertain to grantees or Foundation policy. The files related to the Learning Enhancements Fund are particularly illustrative in regards to Foundation policy. They document the internal Foundation process behind how grant assessments were made, and include a practical guide for program staff files.</p> |

## Preferred Citation note

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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## Organizational History

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When Susan Berresford became President of the Foundation in 1996, she established a new program structure consisting of three large thematic programs. Peace and Social Justice (PSJ) was one of these three programs. Its overall mission was to help improve government performance and accountability, foster a thriving independent civil society, and promote human rights. It was comprised of two global units: Governance and Civil Society, and Human Rights. In 2009, Peace and Social Justice became the Democracy, Rights and Justice Program.

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## Biographical Note

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Mary E. McClymont received a B.A. from the University of Nebraska at Lincoln in 1971, a J.D. from Georgetown University Law Center in 1976, and an LL.M. in International Legal Studies from American University's Washington College of Law in 1987.

Ms. McClymont started as a Program Officer with the Foundation's Human Rights and Governance Program in April of 1988. She was made Deputy Director of the Rights and Social Justice Program in October of 1993. After serving as Acting Director from August 1995 to May of 1996, she was subsequently promoted to Senior Director of the Rights and Social Justice program. In October 1996, Rights and Social Justice became Peace and Social Justice.

While at the Ford Foundation, Ms. McClymont led a team of researchers who documented NGO law-related strategies to advance human rights globally. This work resulted in the publication of Many Roads to Justice: The Law-Related Work of Ford Foundation Grantees Around the World (2000). She left the Foundation in December of 2000, but returned from 2006 to 2008 to serve as the Vice President of Peace and Social Justice. After leaving, she was appointed Executive Director of Global Rights, a human rights organization. As of 2011 she is President of the Public Welfare Foundation.

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## Scope and Contents Note

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The office files of Mary E. McClymont span from 1969 to 2008, with the bulk of the records date from 1981 to 2008. The files contain extensive information about the Global Law Programs Learning Initiative (GLPLI). The Initiative studied and documented the Foundation's work in the legal field to promote legal reform, public interest law and access to justice from 1998 to 2001. According to a 1998 memorandum, the purpose of the project was to review past and current Foundation grants in order to guide future programming. The end result was the book, *Many Roads to Justice*. The book was translated into several languages and distributed to nonprofit organizations around the globe.

The collection also contains information about the Comparative Constitutionalism Project. Developed and administered by the Governance unit of Peace and Social Justice, the project studied alternative political arrangements for promoting pluralism in diverse societies. Constitutionalism in Africa (1999-2000) was a focus, as the Foundation's goal was to encourage ethnic harmony without forcing homogenization on autonomous cultures and communities.

Other files pertain to grantees or Foundation policy. The files related to the Learning Enhancements Fund are particularly illustrative in regards to Foundation policy. They document the internal Foundation process behind how grant assessments were made, and include a practical guide for program staff files.

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## Arrangement

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Arranged into 3 series.

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

## **Immediate Source of Acquisition note**

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

## **Processing Information Note**

The original volume of 14 cubic feet accessioned by the Ford Foundation Archives in 2011 was reduced during processing to 6.3 cubic feet.

Duplicates, reference files, grant proposals, and files that addressed purely financial matters were not retained.

## **Conditions Governing Use note**

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

## **Conditions Governing Access**

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC. Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

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## Related Materials

### Related Collections

FA674 Ford Foundation records, Peace and Social Justice (PSJ), Office Files of Mary McClymont, 1984-1990.

### Separated Materials

Appendix A: Reports – Unpublished reports written by Ford Foundation staff and consultants were removed from their original folders, scanned and transferred to the Archives' collection of staff and consultant reports. See Appendix A for a list of these reports and their specific assigned number. The reports are listed in alphabetical order by author. The assigned number may be used to access reports in the online catalog.

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## Collection Inventory

### Board of Trustees, 1996-1999

#### Scope and Contents

These files contain dockets for meetings of the Board of Trustees. Several of the files also contain handwritten notes, memoranda or discussion papers relating to meetings of the Board or the Board's Audit and Management Committee.

| Title/Description  | Instances |          |
|--|-----------|----------|
| Meeting -- Memoranda Re: Development Finance Institutions, Schedule, Discussion Papers, Notes, Background (1 o 2), Dec 11-12, 1996 | box 1     | folder 1 |
| Meeting -- Docket (2 of 2), Dec 11-12, 1996  | box 1     | folder 2 |
| Meeting -- Docket, Mar 10, 1997  | box 1     | folder 3 |
| Meeting -- Docket, Schedule, Discussion Paper, Budgets (1 of 2), Jun 25-26, 1997   | box 1     | folder 4 |
| Meeting -- Docket (2 of 2), Jun 25-26, 1997  | box 1     | folder 5 |
| Meeting -- Presentation, Docket (1 of 2), Sep 24-26, 1997  | box 1     | folder 6 |
| Meeting -- Docket (2 of 2), Sep 24-26, 1997  | box 1     | folder 7 |
| Meeting -- Docket, Schedule, Reference Memos, Jan 28-29, 1998  |           |          |

|   |       |          |
|---|-------|----------|
|   | box 2 | folder 1 |
| Meeting -- Docket, Discussion Papers, May 28, 1998  | box 2 | folder 2 |
| Meeting -- Docket, Memoranda Re: Meeting Agenda, Sep 23, 1998   | box 2 | folder 3 |
| Meeting -- Schedule, Recommendation Memo, Budget Information (1 of 2), May 27, 1999   | box 2 | folder 4 |
| Meeting -- Docket Parts I and II, List of Grant Actions (2 of 2), May 27, 1999  | box 2 | folder 5 |
| Meeting -- Audit and Management Committee -- Memoranda Re: Agenda, Discussion Paper on Philippines, Background (1 of 2), Sep 30, 1999 | box 2 | folder 6 |
| Meeting -- Audit and Management Committee -- Docket (2 of 2), Sep 30, 1999  | box 2 | folder 7 |

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## Subject Files, 1981-2008

### Conditions Governing Access:

### Conditions Governing Access

Date spans of this series range from 1981-2008. As such, some of the material is closed to scholarly access until the applicable records are more than ten years old. Material will be open for research as records reach the ten year threshold, 2018-2019.

### Scope and Contents

Ms. McClymont kept subject files on grantees and grant projects, Ford Foundation policy, and areas where Foundation policy directly impacted grant projects, such as Foundation support for affirmative action.

### Arrangement

Alphabetically arranged.

| Title/Description  | Instances |          |
|--|-----------|----------|
| Affirmative Action -- FF Support for Affirmative Action, Background, 2007                          | box 3     | folder 1 |
| Africa Human Rights Meeting -- Memoranda Re: Refugees, Correspondence, Notes, Report, May 1997     | box 3     | folder 2 |
| American Bar Association World Justice Project -- Correspondence, Notes, Project Information, 2007 | box 3     | folder 3 |
| Articles on Foundations and Conservatism, 1997-1998  | box 3     | folder 4 |
| Articles on Globalization (with notes), 1998   | box 3     | folder 5 |



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|--|-------|-----------|
| Atlantic Philanthropies Meeting -- Notes, Memoranda, Correspondence, and Background on Anti-Terrorism and Human Rights Grants, 2007                                | box 3 | folder 6  |
| Berresford, Susan -- Speeches, Articles, 1996-1998   | box 3 | folder 7  |
| Berresford, Susan -- Transition Plans -- Memoranda, 1996   | box 3 | folder 8  |
| Biennial Representatives and Directors Meeting -- Notes, Meeting Book, Feb 24-28, 1997   | box 4 | folder 1  |
| Budget and Financial Analysis Network (BFAN) Learning Group -- Memoranda and Correspondence Re: Public Budgeting as a Grant Making Area, Dec 10, 1999-Aug 11, 2000 | box 4 | folder 2  |
| Center for the Advancement of Women -- Correspondence, Notes, Reports and Background on Grants, 2006-2007  | box 4 | folder 3  |
| Central American Initiative Grantee Meeting -- Background, Memoranda, etc., 1996   | box 4 | folder 4  |
| China -- Judicial Reform Feedback Proposal -- Memoranda Re: Observers Group Evaluations, 1997  | box 4 | folder 5  |
| China -- Legal Education and Research, Jul 1987  | box 4 | folder 6  |
| Civil Society Research Project -- Concept Paper, Correspondence Re: Project, Notes, etc., Jul 9, 1997-Mar 24, 1999   | box 4 | folder 7  |
| Collaborative Community Organizing Evaluation -- Correspondence, Memoranda, Background, 2000-2001  | box 4 | folder 8  |
| Comparative Constitutionalism Project -- Working Papers (1 of 7), 1990   | box 4 | folder 9  |
| Comparative Constitutionalism Project -- Working Papers (2 of 7), 1990   | box 4 | folder 10 |
| Comparative Constitutionalism Project -- Working Papers (3 of 7), 1990   | box 5 | folder 1  |
| Comparative Constitutionalism Project -- Working Papers (4 of 7), 1990   | box 5 | folder 2  |
| Comparative Constitutionalism Project -- Working Papers (5 of 7), 1990   | box 5 | folder 3  |
| Comparative Constitutionalism Project -- Working Papers (6 of 7), 1990   | box 5 | folder 4  |
| Comparative Constitutionalism Project -- Working Papers (7 of 7), 1990   | box 5 | folder 5  |
| Comparative Human Relations Initiative -- Southern Education Foundation -- Narrative Report, Related Memoranda, 1999-2000  | box 5 | folder 6  |
| Constitutionalism in Africa -- Reports, Program Officer Memos, Background, 1999-2000   | box 5 | folder 7  |
| Constitutionalism in Africa Conference, Abuja, Nigeria -- Program, Fact Sheet, Working Papers, Oct 5, 1999   | box 6 | folder 1  |

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|--|-------|-----------|
| Consultant -- Juarez, Roberto -- Correspondence and Memoranda<br>Re: Latino Review, Jan 30-Dec 9, 1997                       | box 6 | folder 2  |
| Consultant -- Tendler, Judith -- Correspondence, Memoranda Re:<br>Government Programs Consultancy, Dec 16, 1997-Sep 18, 1998 | box 6 | folder 3  |
| Cuba Meeting -- Notes, Agenda, Participants List, Mar 35-26,<br>1999   | box 6 | folder 4  |
| DCP Program Review -- Andean Region & Southern Cone,<br>1981-1990  | box 6 | folder 5  |
| DCP Program Review -- Cairo FY 1982-1996, 1981-1995  | box 6 | folder 6  |
| DCP Program Review -- Human Rights & Social Justice Program<br>-- Rapporteur's Notes, 1982-1995                              | box 6 | folder 7  |
| DCP Program Review -- Latin America & the Caribbean FY<br>1983-1996, 1982-1995   | box 6 | folder 8  |
| DCP Program Review -- New York-Africa FY 1982-1989,<br>1981-1988   | box 6 | folder 9  |
| Devolution Initiative National Meeting, Birmingham, AL --<br>Meeting Book, Nov 17-19, 1999                                   | box 6 | folder 10 |
| Eastern Europe -- Clinical Legal Education in the Czech Republic<br>and Slovakia, Mar 21, 1995                               | box 6 | folder 11 |
| Eastern Europe -- Evaluation of FF Grant Making -- Status of<br>Women in Russia, 1999-2000                                   | box 6 | folder 12 |
| Eastern Europe -- Sustainable Funding for Russian NGOs, Aug<br>2000  | box 7 | folder 1  |
| Economic and Social Rights Learning Group -- Proposal,<br>Memoranda and Notes on Proposed Learning Group, 1999-2000          | box 7 | folder 2  |
| Evaluating Legal Services Programs -- Memoranda, Nov 2, 1983   | box 7 | folder 3  |
| Ford Foundation Civil Liberties Program -- Overview of Current<br>Interests, Nov 6, 1985                                     | box 7 | folder 4  |
| Ford Foundation Human Rights Meeting, Benjamin Hotel, New<br>York -- Meeting Book, Oct 25-27, 1999                           | box 7 | folder 5  |
| Galing Pook Foundation -- Transition Documents, Narrative<br>Report, 2000  | box 7 | folder 6  |
| Garling, Marguerite -- Transition Memo, Apr 14, 1997   | box 7 | folder 7  |
| Global Law Programs Learning Initiative (GLPLI) -- Background<br>-- Memoranda Re: Updates, Notes, Mar 23, 1998-Mar 8, 1999   | box 7 | folder 8  |
| GLPLI -- Board Presentation -- Agenda, Program, Speaking<br>Notes, Sep 27, 2000  | box 7 | folder 9  |
| GLPLI -- Brazil Proposal -- Correspondence, May 17-Nov 17,<br>2000   | box 7 | folder 10 |

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|--|-------|-----------|
| GLPLI -- Case Study Plans -- Meeting Notes, Correspondence, Apr 10, 1998-Mar 29, 1999  | box 7 | folder 11 |
| GLPLI -- Correspondence from <u>Many Roads to Justice</u> Book Recipients, Oct 8, 1999-Oct 13, 2000                              | box 7 | folder 12 |
| GLPLI -- Dissemination External Meetings -- Meeting Notes, 2000  | box 7 | folder 13 |
| GLPLI -- Dissemination Plan -- <u>Many Roads to Justice</u> Memoranda, Feb 29, 2000-Aug 15, 2001                                 | box 7 | folder 14 |
| GLPLI -- East Africa Study -- Correspondence, Notes and Background on Study of Legal Training in Africa, 2000-2001               | box 7 | folder 15 |
| GLPLI -- Indonesia -- Correspondence Re: Book Translation, Jan 25-29, 2001   | box 7 | folder 16 |
| GLPLI -- Meeting Presentation, Jun 22, 2000  | box 8 | folder 1  |
| GLPLI -- Memoranda Re: Purpose, Scope and Plan, Background, 1998   | box 8 | folder 2  |
| GLPLI -- Middle East -- Correspondence Re: Book Distribution, Nov 1, 2000-Feb 7, 2001  | box 8 | folder 3  |
| GLPLI -- Miscellaneous -- Program Description, Correspondence, Meeting Agenda, etc., 1998  | box 8 | folder 4  |
| GLPLI -- Presentation -- Memoranda Re: Staff Q&A with Meeting Information, 2000  | box 8 | folder 5  |
| GLPLI -- Rienner, Lynne -- Correspondence Re: Publication of <u>Many Roads to Justice</u> , Sep 24, 1999-Mar 24, 2000            | box 8 | folder 6  |
| GLPLI -- Russia -- Correspondence Re: Moscow Office Book Dissemination, Jan 22, 2000-Aug 15, 2001                                | box 8 | folder 7  |
| GLPLI -- Southern Cone -- Book Dissemination Proposal, Notes, Jul-Oct 2000   | box 8 | folder 8  |
| GLPLI -- Survey -- Correspondence, Feb 11-13, 1998   | box 8 | folder 9  |
| GLPLI -- Translation -- Correspondence and Notes Re: Book Translation, Jun 19-Sep 15, 2000                                       | box 8 | folder 10 |
| GLPLI -- Trustee Committee Session -- Memoranda, Agenda, Background, Sep 27, 2000  | box 8 | folder 11 |
| GLPLI -- Website Memoranda and Background, 2000  | box 8 | folder 12 |
| GLPLI -- World Bank Gender Law Workshop -- Background, Nov 27-30, 2000   | box 8 | folder 13 |
| GLPLI -- Workshop on Goals Setting and Indicator Development for PSJ Program Officers -- Agenda, Workshop Materials, Feb 5, 1999 | box 8 | folder 14 |
| Global HIV Initiative Learning Exchange, Pilanesburg, South Africa -- Meeting Book, Notes, Background, Apr 1, 2008               | box 9 | folder 1  |

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| Global Security Learning Group -- Notes, Memoranda Summarizing Group Discussions, Aug 7, 1998-Dec 7, 1999                                 | box 9  | folder 2  |
| Governance -- Africa Economic Research Consortium -- Evaluation, Aug 13, 1997   | box 9  | folder 3  |
| Governance -- Arnold, David -- Program Papers, Jun 1985-Jan 24, 1997  | box 9  | folder 4  |
| Governance -- Innovations -- Manila Meeting Memorandum Re: Galing Pook Program, Jun 16, 1997  | box 9  | folder 5  |
| Governance and Civil Society Worldwide Meeting, Sao Paolo, Brazil -- Agenda, Notes, Handouts, Oct 29-Nov 2, 2007                          | box 9  | folder 6  |
| Grant Action List, 2006   | box 9  | folder 7  |
| Human Rights and Social Justice -- Memorandum Re: Legal Aid Field in Middle East, DAGs, etc., Aug 7, 1981                                 | box 9  | folder 8  |
| Human Rights Meeting -- Notes, Background, Nov 2007   | box 9  | folder 9  |
| India -- Governance Program -- Material from New Delhi Office, 1997-1998  | box 9  | folder 10 |
| International Cooperation -- South Asia Regional Security and Cooperation Program -- Current Interests, Feb 1997                          | box 9  | folder 11 |
| International Relations (IR) Admin -- Background Information and Correspondence Re: FF Grantees, 2008                                     | box 9  | folder 12 |
| International Rescue Committee -- Meeting Notes, Background, 2007   | box 9  | folder 13 |
| Joint Center for Political and Economic Studies -- Correspondence and Memoranda Re: Presidential Endowment Grant, Grant Information, 2007 | box 9  | folder 14 |
| Lagos Visit -- Briefing Book, 2000  | box 9  | folder 15 |
| Learning -- Articles -- Anna Kendrick Reports on FF Institutional Learning and Role of Evaluation in Forestry Work, 1985-1995             | box 9  | folder 16 |
| Learning -- Background -- Memoranda Re: Transition, Grant Close-Out Evaluations, 1996   | box 10 | folder 1  |
| Learning -- Memos to the Field -- Learning Group Updates (1 of 2), 1997   | box 10 | folder 2  |
| Learning -- Memos to the Field -- Learning Group Updates (2 of 2), 1998-1999  | box 10 | folder 3  |
| Learning -- Program Officer Ideas -- Handwritten Notes, 1996  | box 10 | folder 4  |
| Learning -- Summaries/To Do -- Notes and Memoranda on PSJ Learning Groups, Jul 28, 1998-Dec 15, 1999                                      | box 10 | folder 5  |
| Learning Enhancement Fund (LEF) -- Affirmative Action in Israel Memo, Jul 23, 2001  | box 10 | folder 6  |

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| LEF -- Budgeting and Rights Mexico Meeting -- Memoranda, Jul 23-25, 2001  | box 10 | folder 7  |
| LEF -- Civil Society Consultation -- Workshops Request, 2001  | box 10 | folder 8  |
| LEF -- Colombia Initiative -- Correspondence and Memoranda Re: Peace Seminar, 2001                                    | box 10 | folder 9  |
| LEF -- East Africa Review of Women's Rights -- Correspondence, Nov 15, 2000-Aug 2, 2001                               | box 10 | folder 10 |
| LEF -- Evaluation -- Memoranda and Notes on How to Conduct Evaluations, 1997-1999                                     | box 10 | folder 11 |
| LEF -- Governance in East Africa -- Correspondence Re: Study, 2001  | box 10 | folder 12 |
| LEF -- Indigenous Human Rights Training Programs -- Funds Request Memo, Apr 12, 2001                                  | box 10 | folder 13 |
| LEF -- International Refugee Program Review -- Correspondence, Memoranda, Dec 6, 2000-Jan 17, 2001                    | box 10 | folder 14 |
| LEF -- Judicial Court Reform in China -- Review Memo, 2001  | box 10 | folder 15 |
| LEF -- Labor Mobility in China -- Review Consultancy, 2001  | box 10 | folder 16 |
| LEF -- Leadership/International Cooperation -- Funds Request, 2001  | box 10 | folder 17 |
| LEF -- Proposals -- Memoranda and Correspondence Re: Funding, Oct 28, 1999-Aug 15, 2001                               | box 10 | folder 18 |
| LEF -- Study of FF Human Rights Funding -- Correspondence, Memoranda, Budget, 2001                                    | box 10 | folder 19 |
| Learning Organization Handout -- Drafts, Notes, Correspondence, 1998  | box 10 | folder 20 |
| Learning Organizations -- Notes, Background, 1997-1998  | box 10 | folder 21 |
| Learning Protocol -- Cairo -- Protocol, Correspondence, Nov 23-Dec 2, 1999  | box 11 | folder 1  |
| Learning Sessions -- Meeting Notes and Materials, Memorandum on PSJ Learning Mechanisms, Dec 2000                     | box 11 | folder 2  |
| LOGO (Local Governance) Learning Group -- Correspondence and Memoranda Re: Workshop, Notes, 1999-2000                 | box 11 | folder 3  |
| Management Assistance Group -- Correspondence Re: Grant Extension, Background, 2005-2007                              | box 11 | folder 4  |
| NAACP -- Correspondence and Notes on Meeting, 2007  | box 11 | folder 5  |
| National Council of Churches -- Correspondence and Memoranda Re: Meeting with FF Staff, Background, Aug31-Nov 8, 2000 | box 11 | folder 6  |
| Nigeria Trip -- Correspondence, Conference Information, Background Papers, 2000                                       | box 11 | folder 7  |

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| NGO Monitor's Report -- Correspondence Re: Israel Boycott, 2007  | box 11 | folder 8  |
| Nonprofit Leadership Initiative Advisory Group Meeting, Los Angeles, CA -- Meeting Notes, Background, Oct 23, 2007               | box 11 | folder 9  |
| Orientation -- Grant Maker Handbook, 2005  | box 12 | folder 1  |
| Orientation -- Grant Maker Handbook, 2008  | box 12 | folder 2  |
| PSJ Field Meetings and Program Learning Groups -- Memoranda and Correspondence Re: Meetings, Mar 30-Dec 7, 1999                  | box 12 | folder 3  |
| PSJ Field Statements, 1998-1999  | box 12 | folder 4  |
| PSJ Field Statements -- Human Rights, International Cooperation, Jan-Feb 1999  | box 12 | folder 5  |
| PSJ Field Statements -- Human Rights Programming, 2000   | box 12 | folder 6  |
| PSJ Organization Chart, 1996   | box 12 | folder 7  |
| PSJ Police Reform Program -- Correspondence Re: Indonesian Police Watch, Nov 14, 2000-May 9, 2001                                | box 12 | folder 8  |
| PSJ Program Descriptions -- Field Statements, 2006   | box 12 | folder 9  |
| PSJ Program Orientation for Louis Ubiñas -- Initiatives, 2008  | box 12 | folder 10 |
| PSJ Program Overview and Mission Statement, Sep 15, 1996   | box 12 | folder 11 |
| PSJ Restructuring -- Memoranda, 1998   | box 12 | folder 12 |
| PSJ Staff Retreat -- Agenda, Notes, Background Memos, Jan 1997   | box 12 | folder 13 |
| PSJ Staff Retreat -- Portfolio Descriptions (1 of 2), Jan 1997   | box 12 | folder 14 |
| PSJ Staff Retreat -- Budgets (2 of 2), Jan 1997  | box 13 | folder 1  |
| PSJ Staff Retreat -- Notes, Correspondence, Agenda, Background, Nov 1997   | box 13 | folder 2  |
| PSJ Worldwide Meeting -- Background Conversations -- Correspondence Re: Agenda Planning, Arranging a Speaker, Jan 3-Apr 30, 2000 | box 13 | folder 3  |
| PSJ Worldwide Meeting -- Discussions on Proposed Agenda, 2000  | box 13 | folder 4  |
| PSJ Worldwide Meeting -- Notes, Memoranda, Follow Up, 1998   | box 13 | folder 5  |
| PSJ Worldwide Meeting -- Preparations -- Speech, Outline, PowerPoint, Jun 20, 2000   | box 13 | folder 6  |
| PSJ Worldwide Meeting, Krakow, Poland -- Meeting Book (1 of 2), Jun 4-9, 2000  | box 13 | folder 7  |
| PSJ Worldwide Meeting, Krakow, Poland -- Meeting Book (2 of 2), Jun 4-9, 2000  | box 13 | folder 8  |
| Peace, Equity and Governance Cluster -- Structured Staffing -- Memoranda Re: Reorganization, 1996                                | box 13 | folder 9  |

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| Police -- Articles -- Reports on Meetings, Memoranda Re: Articles, Reference, 1997-1998  | box 14 | folder 1  |
| Police -- Assessment Resource Center -- Notes and Correspondence Re: Grant, 2007   | box 14 | folder 2  |
| Police -- Descriptions of Current FF Programming, Feb 1998   | box 14 | folder 3  |
| Police -- Funds from PSJ/OVP Budget -- Memoranda, Nov 2, 2000-Jan 10, 2001   | box 14 | folder 4  |
| Program Learning Groups -- Update Memos, Feb 20, 1997-Dec 21, 1999   | box 14 | folder 5  |
| Right to Health (UN Conference) -- Meeting Book, Apr 30, 2008  | box 14 | folder 6  |
| Rights and Social Justice Program Meeting, Cape Town, South Africa -- Meeting Book, May 23-25, 1993                                | box 14 | folder 7  |
| Robinson, Mary -- Memorandum with Comments on Ethical Globalization Initiative, Jan 11-Feb 15, 2008                                | box 14 | folder 8  |
| Sexuality and Reproductive Health Meeting, Johannesburg, South Africa -- Meeting Book, Mar 26-28, 2008                             | box 14 | folder 9  |
| South Africa -- Follow Up on Discussions of Memo on South Africa and Government/NGO Cooperation, Oct 21, 1995                      | box 14 | folder 10 |
| South and Southeast Asia -- Hand-Over Memo for the Rights and Social Justice Program in India, Sri Lanka and Nepal, Apr 30, 1996   | box 14 | folder 11 |
| Southern Africa -- Grant Evaluation Reports, 1984-1997   | box 14 | folder 12 |
| Southern Education Foundation -- Proposal, Correspondence Re: Grant, 2006-2007   | box 14 | folder 13 |
| Thomas, Franklin -- Articles, 1995   | box 14 | folder 14 |
| Transition -- PSJ Senior Director Post -- Memoranda with Attachments, Nov 20, 2000   | box 14 | folder 15 |
| United Nations -- Notes and Background on Fund for International Partnership, FF UN-Related Programming, Jun 28, 1995-Feb 29, 2000 | box 15 | folder 1  |
| United Nations -- UN High Commissioner for Refugees -- Dennis McNamara Testimony, Information on Refugees, Oct 8, 1998-Aug 2, 1999 | box 15 | folder 2  |
| United Nations and World Bank Meetings -- Notes, Sep-Oct 2000  | box 15 | folder 3  |
| U.S. Social Forum -- Correspondence Re: IIE, Notes, Grant Information, Background, 2007  | box 15 | folder 4  |
| Vector Project -- Memoranda, Meeting Notes, 1997-1998  | box 15 | folder 5  |
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| Vector Project -- Working File -- Correspondence, Memoranda, 1998-2000   | box 15 | folder 7  |

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| Vera Institute -- Grant Recommendations, Correspondence, Background, 2000-2001                                       | box 15 | folder 8 |
| Vera Institute -- International Police Accountability Project -- Proposal, Memoranda Re: Project Meetings, 1997-1998 | box 15 | folder 9 |
| Vera Institute -- Working File -- Notes, Correspondence Re: Grants, 1997-2001  | box 16 | folder 1 |
| Vera Institute -- Workshop on Police in Democratic Society, Harriman, NY -- Meeting Book (1 of 2), Mar 23-25, 1998   | box 16 | folder 2 |
| Vera Institute -- Workshop on Police in Democratic Society, Harriman, NY -- Meeting Book (2 of 2), Mar 23-25, 1998   | box 16 | folder 3 |
| West Africa -- Office Visit -- Briefing Book, Feb 12-19, 2000  | box 16 | folder 4 |
| Women, HIV/AIDs and the Global Fund Meeting -- Agenda, Notes, Background, Jan 28-29, 2008                            | box 16 | folder 5 |
| Women's Fund Social Justice Collaborative Meeting -- Meeting Book, Correspondence, Nov 5, 2007                       | box 16 | folder 6 |
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## Reports, 1969-2008

### Scope and Contents

This series contains reports by consultants and Ford program staff. A number of the reports were created before Ms. McClymont joined the Foundation in 1988. Topics include legal reform and human rights work in Latin America. A few reports pertain to democratization and human rights in Chile. Other reports discuss legal reform in Vietnam, citizenship in Brazil, and university law clinics in South America. This series also holds several reports on trips to Sri Lanka, Latin America, and Russia, the Czech Republic and Poland.

### Arrangement

Arranged chronologically.

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| "Legal Education" by Arthur von Mehren, Jan 17, 1970  | box 17 | folder 5  |
| "Public Interest Law and Human Rights in Brazil" by David Trubek, May 30, 1977  | box 17 | folder 6  |
| "Law and Social Justice: Brazil" by David Trubek, Dec 1978  | box 17 | folder 7  |
| "Work with the South African Legal Resources Centre" by George Cooper, 1979   | box 17 | folder 8  |
| "Survey of the Current Status of National Women's Rights Organizations" by Marjorie Fine Knowles, Oct 26, 1983  | box 17 | folder 9  |
| "Expanding Justice: Review of the Ford Foundation Legal Services Program" by Dorothy J. Samuels, Jan 1984   | box 17 | folder 10 |
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| "Encouraging Stability, Peace and Justice in the International Order" by Joseph S. Nye, Jr., I.M. Destler, I.G. Patel and Jose Zalaquett, Jun 1987                | box 17 | folder 12 |
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