



Ford Foundation records, Population Program, Office Files of Oscar Harkavy

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Summary Information

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Biographical / Historical

Segment One: International Activities of the Ford Foundation: An Overview

The Foundation's aspiration to become a national and international philanthropy for the advancement of human welfare was first formally expressed in the seminal 1949 report of the Gaither Study Committee, *>Report of the Study for the Ford Foundation on Policy and Program* (RAC Library, call letters 361.7 GAI), which was commissioned by the Board of Trustees to chart the Foundation's future. Foundation Trustees launched Ford's international grantmaking activities in 1950 when they approved the committee's report and its embrace of peace, democracy, and freedom. Since then, the Foundation has tackled these goals using a variety of strategies and responding to changing contexts, from the Cold War to the 1989 fall of the Berlin Wall and beyond.

Toward the Foundation's aspiration#al goal, "the establishment of peace", its international activities have comprised a wide range of conceptual approaches and focus areas. These include international affairs, international studies, international understanding, arms control and disarmament, international law, international economic concerns, and overseas development in nearly every region of the world. Three distinct periods emerge for the international grantmaking defined by external contextual changes and

internal changes in Foundation leadership and structures: the expansion era of 1950-1965; the transition and restructuring years of 1966-1988; and the post-1989 shift away from Cold War dichotomies. During each of the distinct historical periods the consistent objectives were: 1) to ensure freedom and democracy in developed countries; 2) to foster education and international understanding in all countries; and 3) to contribute to the social, economic, and political development of less developed countries.

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Biographical / Historical

Segment 2. Period Sketch - The Expansion Era 1950-1965

The Ford Foundation's expansion era (1950-1965) began when the Gaither Study Committee Report placed "peace" as the area of top priority for the Foundation and set the Ford Foundation on a global course. Board Chair Henry Ford II writing in the 1951 Annual Report of the Foundation, identified "the danger of war" as the "the prime threat to human welfare today." Under the leadership of the three Ford Foundation presidents in this period-- Paul Hoffman, H. Rowan Gaither and Henry Heald--and several key trustees, notably the two seriatim chairs, John J. McCloy and Julius A. Stratton, the Foundation programs were largely informed by the post-World War II desire to avoid nuclear war and promote greater understanding among the world's peoples, strengthening of the United Nations, and enhancing both private and public American participation in world affairs. The strong board presence of university presidents and former leaders of postwar reconstruction efforts in Europe also helped to inform Ford's approach to building the field of peace and international security in the United States and encouraged extensive overseas activities.

For example, the first three presidents of the expanded Foundation ranged from government and business leadership experience to academic and nonprofit: Paul Hoffman (at Ford, 1950-1953) ran the Marshall Plan in Europe; H. Rowan Gaither Staffer (1948-1953), President (1953-1956) and Trustee (1956-1958) had MIT and Rand experience; Henry Heald, former president, Illinois Institute of Technology and New York University, President (1956-1966). The trustees also ran the leadership gamut from government and nonprofits to academic: Trustee John J. McCloy (from 1953; chair, 1959-1965) was assistant Secretary of War during World War II and chairman of the Council on Foreign Relations; and Trustee Julius A. Stratton (Trustee from 1955; chair, 1966-1970) was president of MIT.

When Ford became an international foundation in 1950, it had a small staff and operated through separate funds. The expansive period in the 1950s and 1960s resulted in a large number of field offices, which increased Ford's global footprint. Support focused on a mix of US university-based programs for research and training; think-tanks for policy-oriented meetings and policy research; and action projects specifically in less developed countries. The Foundation's focus on peace, freedom, and democracy played out against the Cold War backdrop for scientific and military competition between the United States, the Soviet Union and China.

Under President Hoffman, the Foundation's work was organized by the areas identified in the Gaither Committee Report: Area One, the Establishment of Peace; Area Two, The Strengthening of Democracy;

Area Three, The Strengthening of the Economy; Area Four, Education in a Democratic Society; and Area Five, Individual Behavior and Human Relations.

Program differentiation began in the Gaither era. When he began in 1953, he introduced the following programs, with international work under nearly all of them: International Programs, Public Affairs Programs, Program in Economic Development and Administration (mainly U.S. based), Education Program, The TV-Radio Workshop, and Behavioral Sciences Program. In 1954, the Foundation gave prominence to the international work explicitly through changing the program names and separating international affairs and overseas development. The 1954 program names were: The Advancement of Education, Education for Democracy, Increasing Knowledge of Foreign Areas, Economic Development and Administration, the Behavioral Sciences, and Overseas Development. In 1955, Increasing Knowledge of Foreign Areas became Increasing International Understanding. In 1956, the last year of the Gaither presidency, the program roster read: Education in the United States, The Behavioral Sciences, Public Affairs, Hospital Aid (only in the U.S.), Economic Development and Administration, International Understanding, and Overseas Development. Names changed but the program focus often remained the same.

President Heald maintained the areas of international interest of Hoffman and Gaither. The International Affairs program housed the programs based in the United States, Europe and Japan, with a few activities linking American and developing countries institutions. The Overseas Training and Research Program took over the efforts to increase American understanding of international issues. From 1957-1959, an International Legal Studies program, run from New York, helped build law programs in developing countries. Starting in 1959, the Overseas Development program comprised all the regional and country offices. In fiscal year 1964, Heald convinced the trustees to add a new focus on population, with grants both in the United States and overseas.

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Biographical / Historical

Segment 2. Period Summary - The Expansion Era 1950-1965

With the ever-increasing budget and trustee willingness to invade capital, presidents Hoffman, Gaither and Heald oversaw vast growth in the Foundation's international activities in the United States, other developed countries and developing countries. Activities crossed disciplines, institutions, and national boundaries, although few crossed intra-foundation boundaries. Under the three presidents, Foundation staff in various domestic and international offices from New York interacted with the regional and country offices headed by representatives. Usually in this period, however, these offices in fact worked more closely with local governments than with New York staff, reinforcing the commitment to locally led social and economic development in less-developed countries.

The shared values of this early period reflected as much the continuing competition between the Communist and capitalist worlds as the concerns about maintaining peace. The Cold War provided the contextual continuity for grantmaking on the core themes of increasing American understanding of the

rest of the world, building and strengthening connections not only with European and Asian democracies but also with Eastern European countries, the Soviet Union, China, and Cuba.

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Scope and Contents

Includes but is not limited to: Correspondence, trip files, subject files, budget records, conference files and papers.

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Administrative Information

Publication Statement

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Processing Information

Level 1 Minimal Processing has been conducted to establish basic intellectual and physical control of the material and assess immediate preservation and conservation needs. Material remains as received, in original folders and storage boxes.

Conditions Governing Use note

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

Immediate Source of Acquisition note

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC. Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

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Related Materials

Separated Materials

Appendix A: Reports – Unpublished reports written by Ford Foundation staff and consultants were removed from their original folders, scanned and transferred to the Archives' collection of staff and consultant reports. See Appendix A for a list of these reports and their specific assigned number. The reports are listed in alphabetical order by author. The assigned number may be used to access reports in the online catalog.

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ICDDR -- Meeting of Interim International Committee to Assist in Establishing the ICDDR, Bangladesh (Geneva, February 13-14, 1979) -- Memo and Summary Report, 1979	box 1
ICDDR -- Meeting of the Consultative Group on the International Centre for Diarrheal Disease Research, Bangladesh (Geneva, June 6, 1980), Jun 1980	box 1
ICDDR -- Correspondence Concerning Potential Board Members, 1978	box 1
ICDDR -- Correspondence with World Health Organization (WHO, Geneva), 1978	box 1
ICDDR and Cholera Research Laboratory (CRL) -- Correspondence, incl. Family Planning and General Health-Related Correspondence, 1975-1977	box 1
ICDDR and Cholera Research Laboratory (CRL) -- Correspondence, 1978-1980	box 1
ICDDR/CRL/International Center for Health Research -- Correspondence, 1977-1978	box 1
CRL -- Memoranda, Correspondence, Dec 1977-Feb 1978	box 1
CRL/ICDDR -- Annual Reports (1976-1979), Index to Publications and Presentations, Newsletter, 1976-1980	box 1
ICDDR/CRL/International Institute for Research on Health, Nutrition and Population (IIRHNP) -- Correspondence, RGA, Reports, etc., 1977-1978	box 1
CRL -- Reports, Notes Re: Program Activity and Creation of International Center for Health Research, 1978	box 1
ICDDR, Bangladesh -- Reports, Memoranda Re: Family Planning, Bangladesh Consultancies, etc., 1975-1976	box 1
ICDDR, Bangladesh/CRL -- Reports Re: Creation of ICDDR, Bangladesh Family Planning and Population Programs, Meetings, Research, etc., 1976-1978	box 1
Joint Ford Foundation/ Population Council Asia Regional Population Meeting (Dacca), Apr 1976	box 1

"A Prospective Study of Birth Interval Dynamics in Rural Bangladesh" -- Report, Ford Foundation Dacca Office by Lincoln Chen, et al., Feb 1974	box 1
"What's the Use of a Demonstration Project?" -- Report, Ford Foundation Dacca Office by Colin McCord, Nov 1976	box 1
"Control of Diarrheal Disease Morbidity and Mortality: Some Strategic Issues" by Lincoln Chen Prepared for the Workshop on Effective Interventions to Reduce Infections, Jun 1977	box 1

Reproductive Sciences, 1974-1980

File Plan

original numbering preserved

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8. Medical Ethics -- Patents, Liability -- Contraceptive Development, 1971	box 2
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9. Greep Report/Contraception/Reproductive Sciences -- Contraception: Science, Technology, and Application -- Proceedings of a Symposium, 1979	box 2
9. Greep Report/Contraception/Reproductive Sciences -- Responses to Greep Advisory Committee Meeting and to Published Report, Feb 1975-Dec 1978	box 2
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International Review Group of Social Science Research on Population and Development (IRG), 1975-1981

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3a. International Review Group -- The World Bank -- Report of the External Advisory Panel on Population, Aug 1976	box 3
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3c. International Review Group -- First IRG Workshop on Research Priorities for Population Policy (Colombo) -- Draft Summary Report, Apr 1978	box 3
3d. International Review Group -- Bernard Berelson -- Demographic Requirements of Fertility Control Technology; Romanian Anti-Abortion Decree, 1978	box 3
3e. International Review Group -- Bernard Berelson -- Social Science Research for Population Policy, Jun 1977	box 3
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5. Responses to Berelson-Mauldin Request for "New Efforts" Descriptions; Berelson Paper of January 1976, 1976-1979	box 3
6. IRG Meetings, 1979-1980	box 3
7. International Review Group of Social Science Research on Population and Development -- Carmen Miro -- Reports, Workshop Materials, Program Statements and Status Updates, 1975-1978	box 3
8. United Nations Fund for Population Activities (UNFPA) -- Correspondence, Apr 1970-1981	box 3
9. "Population in the Year 2000" -- An ODC Seminar on the 10th Anniversary of the Establishment of the UNFPA, Nov 1979	box 3
10. United Nations Consultative Meeting on the National Household Survey Capability Programme, Jun 21-22, 1979	box 3

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2. Comments on Robert McNamara's Address by Population Office Staff and David Bell, Mar 21, 1977	box 4
3. The Foundation's Strategy for Work on Population (Ford Foundation information paper, June 1977); Health, Nutrition, and Population Information Paper (Dec 1979), 1977-1979	box 4
4. International Division Reorganization and Related Papers -- Population Program, Representatives' Meeting, etc., Jan-Sep 1980	box 4
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6. Population -- Other Donor Data, Apr 1973-Jun 1980	box 4
7. Working Group on Nutrition Materials -- incl. Reports Re: Nutrition Programming, 1978-1981	box 4
8. Working Group on Nutrition and Incidental Papers Re: Health, Nutrition, and Population; Chafkin Correspondence, Sep 1979-Jul 1980	box 4
9. Nutrition Papers, Sep 1976-Feb 1979	box 4
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Language and Development -- A Retrospective Survey, 1975	box 20
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