

Knowles (John H.) papers

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Summary Information

Repository: Rockefeller Archive Center

Creator - aut: Knowles, John H.

Creator: Massachusetts General Hospital

Creator: Rockefeller Foundation

Creator - ctb: Harrar, J. George (Jacob George)

Title: John H. Knowles papers

ID: FA047

Date [inclusive]: 1944-1980 (bulk 1960-1979)

Date [bulk]: bulk

Physical Description: 47 Cubic Feet 118 document cases

Language of the English

Material:

Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at http://www.rockarch.org/research/citations.php

Biographical/Historical note

Physician, medical administrator, author, and president of The Rockefeller Foundation. John Hilton Knowles was born May 23, 1926, in Chicago, Illinois, the son of James and Jean Trumbull Knowles. Dr. Knowles received his A.B. from Harvard College (1947) and his M.D. from Washington University School of Medicine (1951). On June 13, 1953, he married Edith M. LaCroix; they had six children.

Dr. Knowles began his medical career in 1951 when he was appointed intern at Massachusetts General Hospital. From 1953-1955 he served as Officer-in-Charge of the Cardiopulmonary Laboratory at Portsmouth Naval Hospital in Portsmouth, Virginia. He returned to Massachusetts General Hospital as a resident, specializing in diseases of the heart and lungs, leaving a year later to do postdoctoral work with the United States Public Health Service at the Universities of Rochester and Buffalo. In 1958 he

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became Chief Resident in Internal Medicine at Massachusetts General Hospital. The following year he was named Chief of the Pulmonary Disease Unit.

In 1962, Dr. Knowles was appointed General Director of Massachusetts General Hospital, the youngest director in the hospital's history. During the next ten years he upgraded working conditions and wages of the hospital staff, established a medical station at Logan International Airport that was connected to the hospital via television, approved the creation of nine intensive-care units including one for the diagnosis and care of cancer patients, and won better rates for hospitals from Blue Cross. He developed a strong interest in social issues of medicine and supported comprehensive federal health insurance and advocated preventive medicine. He was one of a team of doctors sent to Vietnam by President Johnson in 1967 to review and make recommendations concerning the health of the civilian population. In 1969 President Nixon nominated him for the post of Assistant Secretary of Health, Education, and Welfare. The nomination was withdrawn six months later because of violent conservative opposition led by Senator Everett Dirkson and the American Medical Association. Prior to leaving Massachusetts General Hospital, Dr. Knowles was censured by the Massachusetts Medical Society for writing an article asserting that many physicians charged exorbitant fees and performed unnecessary operations.

Dr. Knowles left Massachusetts General Hospital in December 1971 and assumed the presidency of The Rockefeller Foundation in July 1972. Among his activities as Foundation president, he established an international relations program to focus on common global problems and set up the Foundation's publishing division to distribute reports on various Foundation-funded conferences. Dr. Knowles also remained active in the field of medicine; New York University Medical Center appointed him professor of medicine. He was a member of Nelson A. Rockefeller's Commission for Critical Choices (1974), editing the commission's final report "Doing Better and Feeling Worse." In 1975 he visited China with the National Committee on United States-China Relations, Inc., a group of "key United States leaders of world affairs," for a first-hand experience of China.

Dr. Knowles died of cancer on March 6, 1979.

A prolific writer and speaker, Dr. Knowles had over 60 articles and 4 books to his credit, including "Vietnam: Medicine and Politics," "Doing Better and Feeling Worse," and "Respiratory Physiology and its Clinical Application," a textbook still used by medical students. He also left two incomplete manuscripts: "Dr. Knowles' Journal" describing the HEW appointment controversy, and "Essays on Medicine and Health."

For a full list of activities, organizations, and honors, see "Who's Who in America," 40th edition, volume 1, 1978-1979, p. 1812, and the RAC biography file.

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Scope and Contents note

The John H. Knowles papers consist of professional and personal correspondence, reports, manuscripts, scrapbooks, appointment calendars, information files, photographs, slides, tapes, and a film relating to his administrative posts at Massachusetts General Hospital and The Rockefeller Foundation, and to his

medical career. Most of the papers date from his tenure at Massachusetts General Hospital. There is very little concerning The Rockefeller Foundation or his personal life.

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Arrangement note

The John H. Knowles papers are divided into six series:

Series 1 - Early Career

Series 2 - Massachusetts General Hospital

Series 3 - Interim

Series 4 - The Rockefeller Foundation

Series 5 - Miscellaneous

Series 1049 - Photographs

Original order has been maintained as far as possible.

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File Plan note

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Administrative Information

Publication Statement

Rockefeller Archive Center

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URL: http://www.rockarch.org

Revision Description

Migrated from Re:discovery to the Archivists' Toolkit by Marisa Hudspeth 10/9/2009

Conditions Governing Access

Open for scholarly research, except where particular restrictions are noted.

Conditions Governing Use

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Immediate Source of Acquisition note

Edith L. Knowles donated the papers of John H. Knowles to the Rockefeller Archive Center in 1980.

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Controlled Access Headings

- Vietnam
- China
- Medical research
- Medical education
- Knowles, John H.
- Massachusetts General Hospital
- Rockefeller Foundation
- Harrar, J. George (Jacob George)

Physical Characteristics and Technical Requirements

Materials requiring specialized equipment for access (film, audio, video, slides) may be closed to research dependent on availability of the applicable equipment

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services/Head of Reference.

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Collection Inventory

Early Career, 1944-1959

Physical Description: 1.3 Cubic Feet

Scope and Contents note

This series consists of correspondence, class notes, research notes, and manuscripts relating to Knowles's undergraduate and graduate training, and to his research in diseases of the heart and lungs at Portsmouth Naval Hospital, as a United States Public Health Service fellow, and as intern and resident at Massachusetts General Hospital.

Arrangement note

This series is arranged by subject and chronologically within each subject.

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Correspondence, 1944-1955	box 1	folder 1	
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Harvard - Class Notes, 1945	box 1	folder 3	
Washington University - Class Notes, 1948-1950	box 1	folder 4	
Washington University - Class Notes, 1948-1950	box 1	folder 5	
Washington University - Class Notes, 1948-1950	box 1	folder 6	
Washington University - Class Notes, 1948-1950	box 1	folder 7	
Washington University - Class Notes, 1948-1950	box 2	folder 8	
Massachusetts General Hospital - Internship and Residency, 1951-1953	box 2	folder 9	
Massachusetts General Hospital - Internship and Residency, 1951-1953	box 2	folder 10	
Massachusetts General Hospital - Lecture Notes, 1952	box 2	folder 11	
Portsmouth Hospital - Correspondence, 1951-1954	box 2	folder 12	
Portsmouth Hospital - Case Histories, 1953-1955	box 2	folder 13	
Massachusetts General Hospital - Respiratory Physiology Laboratory, 1955	box 2	folder 14	

U. S. Public Health Service Post - Doctorate Fellow - Non-Respiratory Notes, 1956-1957	box 2	folder 15	
National Academy of Science - Handbook of Biological Data - Lung Volume, 1957	box 2	folder 16	
Note Cards, ca. 1958	box 2	folder 17	
Note Cards, ca. 1958	box 3	folder 18	
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Note Cards, ca. 1958	box 3	folder 21	
Note Cards, ca. 1958	box 3	folder 22	
Manuscripts - "Alterations in the Valsalva Maneuver Induced by Pulmonary Congestion", 1955	box 3	folder 23	
Manuscripts - "Clinical Test for Pulmonary Congestion with Use of the Valsalva Maneuver", 1956	box 3	folder 24	
Manuscripts - "The Clinical Value of the Valsalva Maneuver in the Detection of Pulmonary Congestion", 1955	box 3	folder 25	
Manuscripts - "Effects of Pleural Talc Poudrage on Pulmonary Function", 1957	box 3	folder 26	
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Manuscripts - "Possible Errors Using Esophageal Balloon in Determination of Pressure-Volume Characteristics of the Lung and Thoracic Cage", 1959	box 3	folder 29	
Manuscripts - "Pulmonary Function - A Brief Review", 1956	box 3	folder 30	
Manuscripts - "A Simple Clinical Test for the Detection of Pulmonary Congestion Utilizing the Valsalva Maneuver", 1955	box 4	folder 31	
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Massachusetts General Hospital, 1947-1972 1959-1971

Physical Description: 22.6 Cubic Feet

Scope and Contents note

Series 2 contains papers documenting Knowles's professional and personal activities during his tenure at Massachusetts General Hospital, 1959-1971.

Arrangement note

This series is divided into 6 subseries:

Subseries A - Massachusetts General Hospital

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

Massachusetts General Hospital

Scope and Contents note

Subseries A concerns Knowles's career at Massachusetts General Hospital, first as chief of the Pulmonary Unit and later as General Director. Types of material in this subseries include correspondence, reports, minutes, and newsletters. Subjects include staff appointments, committee meetings, administrative philosophy, MGH fellows, and the MGH medical unit at Logan Airport.

Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

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Ad Hoc Committee - Crawford, Dr. John, 1962	box 4	folder 38	
Ad Hoc Committee - Dental Medicine, 1966-1967	box 4	folder 39	
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Ad Hoc Committee - Orthopedic Surgery, 1965	box 5	folder 47
Ad Hoc Committee - Pediatrics, 1961-1962	box 5	folder 48
Ad Hoc Committee - Pope, Dr. Alfred, 1963	box 5	folder 49
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Massachusetts General Hospital - Professional

Scope and Contents note

Subseries B documents Knowles's professional interests and activities, through correspondence, reports, and lecture notes. Subjects include speaking engagements, congressional testimony on medical costs and government health insurance, the 1967 trip to Vietnam, the 1969 proposed appointment as assistant secretary of the Department of Health, Education, and Welfare, chapters for Harrison's Textbook of medicine, teaching

lectures at Harvard, regional planning, and work with Boston City Hospital, McLean Hospital, and various New York City hospitals.

Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

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Massachusetts General Hospital - Personal

Scope and Contents note

Subseries C contains Knowles's personal correspondence with family members and friends, clubs, and private interests, including the Woodstock Service Corporation and his 15th Harvard Reunion.

Arrangement note

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Permanently restricted - Confidential material.

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Subseries D consists of manuscripts of articles, books, and speeches.

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This subseries is arranged alphabetically by title.

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"Chronic Non-Specific Pulmonary Disease: Chronic Bronchitis and Emphysema"	box 57	folder 669

"Commercial Club"	box 57	folder 670
"Community Facilities Development", 1965	box 57	folder 671
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Massachusetts General Hospital - Printed Material

Scope and Contents note

Subseries E consists of one folder of articles about Dr. Knowles.

Title/Description Instances

Articles About Knowles box 62 folder 780

Massachusetts General Hospital - Information Files

Scope and Contents note

Subseries F contains the information files Dr. Knowles kept for reference purposes. Subjects include health insurance, medical education, nursing, mental health, and social problems.

Arrangement note

This subseries is arranged alphabetically by topic.

Title/Description	Instances	
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Alcoholism	box 63	folder 782
American Academy of General Practice	box 63	folder 783
Association of American Medical Colleges	box 63	folder 784
Association of American Medical Colleges	box 63	folder 785
Cysts and Bullae	box 63	folder 786
Duke University Medical Center	box 63	folder 787
Frostbite and Hypothermia	box 63	folder 788
Future and Philosophy	box 63	folder 789
Government and Health Care	box 63	folder 790
Group Health	box 63	folder 791
Health Insurance	box 64	folder 792
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Health Insurance	box 64	folder 795
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Heart Disease, Cancer, Stroke	box 64	folder 798
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Hospitals	box 65	folder 800
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Marriage Examinations	box 65	folder 806
Medical Education	box 65	folder 807
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Interim, 1971-1972

Physical Description: 1 Cubic Feet

Scope and Contents note

This series contains correspondence relating to Knowles's appointment as president of The Rockefeller Foundation, covering the time between his resignation from Massachusetts General Hospital (December 1971) and the time he officially assumed presidency of the Foundation (July 1972). Included are letters from the Foundation's outgoing president George Harrar, congratulatory letters, and professional and personal correspondence.

Arrangement note

This series is arranged chronologically.

Title/Description	Instances		
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 844	
Appointment as President of The Rockefeller Foundation, March- June 1972	box 70	folder 845	
Appointment as President of The Rockefeller Foundation, March- June 1972	box 70	folder 846	
Appointment as President of The Rockefeller Foundation, March- June 1972	box 70	folder 847	
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 848	
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Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 852
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Appointment as President of The Rockefeller Foundation, August-October 1971	box 72	folder 854
Appointment as President of The Rockefeller Foundation, August-October 1971	box 72	folder 855

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The Rockefeller Foundation

Physical Description: 10 Cubic Feet

Scope and Contents note

This series consists of papers documenting Knowles's activities while president of The Rockefeller Foundation.

Arrangement note

This series is divided into 6 subseries:

Subseries A - Rockefeller Foundation

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

The Rockefeller Foundation

Scope and Contents note

Subseries A consists of correspondence, reports, and clippings relating to Knowles's work as president of The Rockefeller Foundation. Subjects include itineraries; trips to Cali, Colombia, St. Lucia, and Africa; trustee meetings; testimony before the House Subcommittee on Health and the Environment; and speeches by John D. Rockefeller 3rd.

Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject.

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Conditions Governing Access		
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The Rockefeller Foundation - Professional

Scope and Contents note

Subseries B documents Knowles's professional interests and activities, mainly in the field of medicine. Subjects include the book "Doing Better and Feeling Worse," speaking engagements, the report "China Diary" of his 1975 trip to China, the Institute of Medicine, and an interview by the Kennedy Oral History Program.

Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject. There is also a correspondence file (1972-1975) arranged alphabetically by correspondent.

Title/Description	Instances		
Abortion, 1973	box 79	folder 932	
Advertising Council - Public Relations Committee, 1973	box 79	folder 933	
American Academy of Arts and Sciences, 1973-1974, 1978	box 79	folder 934	
American Association for the Advancement of Science - Scientific Freedom and Responsibility, 1971-1974	box 79	folder 935	
American Clinical and Climatological Association, 1972-1975	box 79	folder 936	
American National Red Cross	box 79	folder 937	
Associated Hospital Service of New York, 1972	box 80	folder 938	
Belmont Hill School, 1972-1977	box 80	folder 939	

Blue Cross/Blue Shield Symposium - The Future of Health in America, 1978	box 80	folder 940
Boston Library Society, 1972, 1975-1977	box 80	folder 0940A
Boston University Board, 1974-1976	box 80	folder 941
Cambridge School, 1977	box 80	folder 942
"China Diary" - Correspondence, 1975-1977, 1979	box 80	folder 943
"China Diary" - Draft	box 80	folder 944
"China Diary" - Draft	box 80	folder 945
"China Diary" - Draft	box 80	folder 946
Clippings, 1972-1978	box 80	folder 947
Costs, March 1972-June 1973	box 81	folder 948
Costs, March 1972-June 1973	box 81	folder 949
Council on Foreign Relations	box 81	folder 950
Council on Foundations, 1972-1976	box 81	folder 951
"Doing Better and Feeling Worse" - Bill Anlyan, 1975-1976	box 81	folder 952
"Doing Better and Feeling Worse" - Ivan Bennett, 1976	box 81	folder 953
"Doing Better and Feeling Worse" - Daniel Callahan, 1976	box 81	folder 954
"Doing Better and Feeling Worse" - Merlin Duval, 1975-1976	box 81	folder 955
"Doing Better and Feeling Worse" - Bob Ebert, 1976-1977	box 81	folder 956
"Doing Better and Feeling Worse" - Leon Eisenberg, 1975-1976	box 81	folder 957
"Doing Better and Feeling Worse" - Renne C. Fox, 1975-1976	box 81	folder 958
"Doing Better and Feeling Worse" - Donald Frederickson, 1976	box 82	folder 959
"Doing Better and Feeling Worse" - Eli Ginzberg, 1975-1976	box 82	folder 960
"Doing Better and Feeling Worse" - David Hamberg, 1975-1976	box 82	folder 961
"Doing Better and Feeling Worse" - Herman Kahn, Jane Wewitt, 1975	box 82	folder 962
"Doing Better and Feeling Worse" - Herb Klarman, 1976	box 82	folder 963
"Doing Better and Feeling Worse" - John H. Knowles, 1974-1977	box 82	folder 964
"Doing Better and Feeling Worse" - John H. Knowles, 1974-1977	box 82	folder 965
"Doing Better and Feeling Worse" - John H. Knowles, 1974-1977	box 82	folder 966
"Doing Better and Feeling Worse" - Walsh McDermott, 1976	box 82	folder 967

"Doing Better and Feeling Worse" - Stan Reiser, 1976	box 82	folder 968
"Doing Better and Feeling Worse" - Julius Richmond, 1975-1976	box 83	folder 969
"Doing Better and Feeling Worse" - David E. Rogers, 1975-1976	box 83	folder 970
"Doing Better and Feeling Worse" - Ernest Saward, 1975-1976	box 83	folder 971
"Doing Better and Feeling Worse" - Lewis Thomas, 1975-1976	box 83	folder 972
"Doing Better and Feeling Worse" - Aaron Wildovsky, 1975-1976	box 83	folder 973
"Doing Better and Feeling Worse" - Aaron Wildovsky, 1975-1976	box 83	folder 974
"Doing Better and Feeling Worse" - General Correspondence, August 1974-1977	box 83	folder 975
"Doing Better and Feeling Worse" - General Correspondence, August 1974-1977	box 83	folder 976
"Doing Better and Feeling Worse" - General Correspondence, June-July 1974	box 84	folder 977
"Doing Better and Feeling Worse" - Reviews, 1977	box 84	folder 978
Duke University, 1972-1976, 1978	box 84	folder 979
Duke University, 1972-1976, 1978	box 84	folder 980
Duke University, 1972-1976, 1978	box 84	folder 981
Duke University - Center for International Studies, 1975	box 84	folder 982
General Correspondence, August 1977-January 1979	box 84	folder 983
General Correspondence, June 1972-July 1977	box 85	folder 984
General Correspondence, June 1972-July 1977	box 85	folder 985
General Correspondence, June 1972-July 1977	box 85	folder 986
General Correspondence, June 1972-July 1977	box 85	folder 987
General Correspondence, June 1972-July 1977	box 85	folder 988
General Telephone and Electronics Corporation, 1972-1978	box 86	folder 989
General Telephone and Electronics Corporation, 1972-1978	box 86	folder 990
Hall of Fame, 1972-1976	box 86	folder 991
Harvard, 1972-1978	box 87	folder 992
Harvard, 1972-1978	box 87	folder 993
Harvard, 1972-1978	box 87	folder 994
Harvard, 1972-1978	box 87	folder 995

Harvard, 1972-1978	box 87	folder 996
Harvard, 1972-1978	box 87	folder 997
Harvard - Visiting Committee to the Divinity School, 1973-1976	box 88	folder 998
"Health and Medical Services Review", 1977-1978	box 88	folder 999
Hospital Administrators Correspondence Club, 1973	box 88	folder 1000
Institute International du Stress, 1977-1978	box 88	folder 1001
Institute of Medicine, 1974-1978	box 88	folder 1002
Conditions Governing Access: Conditions Governing Access		
Restricted material.		
Institute of Medicine - Committee on International Health, 1977	box 88	folder 1003
Institute of Medicine - Committee on International Health, 1977	box 88	folder 1004
Institute of Medicine - Committee on International Health, 1977	box 88	folder 1005
Institute of Medicine - National Academy of Science, 1972-1973	box 88	folder 1006
Institute of Medicine - National Academy of Science - Disease Prevention, 1976-1977	box 88	folder 1007
Internal Revenue Service - Massachusetts General Hospital (MGH), 1973	box 89	folder 1008
Josiah Macy, Jr. Foundation - V. Ramaligaswami, 1976	box 89	folder 1009
Kennedy Oral History Program, 1974	box 89	folder 1010
MacNeil-Lehrer Report, 1978	box 89	folder 1011
Massachusetts General Hospital, 1972-1976	box 89	folder 1012
"Medical World News" Editorial Board, 1974	box 89	folder 1013
Moore McCormack Resources, Inc., 1978	box 89	folder 1014
National Academy of Science, 1975	box 89	folder 1015
National Foundation on the Arts and the Humanities, 1972, 1976-1977	box 89	folder 1016
National Institute of Health, 1975	box 89	folder 1017
Nelson, David S., 1968	box 89	folder 1018
New England Conservatory of Music, 1975	box 89	folder 1019
New York Medical College, 1977	box 89	folder 1020
New York Medical Registration, 1971-1978	box 89	folder 1021
New York University, 1972-1979	box 89	folder 1022

Old Docs Club, 1972-1973	box 89	folder 1023
Pat Collins Show, 1976	box 89	folder 1024
"Pharos", 1972-1977	box 89	folder 1025
Pratt Institute, 1973	box 89	folder 1026
Rizgel, Margaret	box 89	folder 1027
Royal Society of Medicine, 1971-1975	box 89	folder 1028
Random House	box 89	folder 1029
Scientists and Other Citizens, 1978	box 89	folder 1030
Smith College, 1976-1977	box 90	folder 1031
Society of Medical Administrators, 1975, 1977	box 90	folder 1032
Somerset Club, 1973	box 90	folder 1033
"The Struggle to Stay Healthy" - Correspondence, 1976	box 90	folder 1034
Sullivan & Worcester, 1973	box 90	folder 1035
Sweet, William H., 1972	box 90	folder 1036
Technicare, 1972-1979	box 90	folder 1037
United Fund, 1972-1975	box 90	folder 1038
United Hospital Fund of New York, 1972	box 90	folder 1039
United Nations Association of the United States of America, 1972-1975	box 90	folder 1040
United Nations Association of the United States of America, 1972-1975	box 90	folder 1041
United Way, 1978	box 90	folder 1042
University of Pennsylvania, 1972, 1975-1977	box 90	folder 1043
University of Miami, 1977-1978	box 90	folder 1044
Washington University, 1973-1978	box 90	folder 1045
Yale University, 1972-1974	box 90	folder 1046
Alphabetical File (A-Go), 1972-1975	box 91	folder 1047
Alphabetical File (A-Go), 1972-1975	box 91	folder 1048
Alphabetical File (A-Go), 1972-1975	box 91	folder 1049
Alphabetical File (A-Go), 1972-1975	box 91	folder 1050
Alphabetical File (A-Go), 1972-1975	box 91	folder 1051
Alphabetical File (A-Go), 1972-1975	box 91	folder 1052
Alphabetical File (A-Go), 1972-1975	box 91	folder 1053

Alphabetical File (Gr-P), 1972-1975	box 92	folder 1054
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1055
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1056
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1057
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1058
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1059
Alphabetical File (R-Z), 1972-1975	box 93	folder 1060
Alphabetical File (R-Z), 1972-1975	box 93	folder 1061
Alphabetical File (R-Z), 1972-1975	box 93	folder 1062
Alphabetical File (R-Z), 1972-1975	box 93	folder 1063

The Rockefeller Foundation - Personal

Scope and Contents note

Subseries C contains biographical material and correspondence relating to Dr. Knowles's personal interests, including clubs and finances. It also includes get-well correspondence to Dr. Knowles during his illness and sympathy letters to Mrs. Knowles after his death.

Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject.

Title/Description	Instances	
Biographical Material	box 93	folder 1064
Contributions, 1972-1978	box 93	folder 1065
General Correspondence, 1972-1979	box 94	folder 1066
General Correspondence, 1972-1979	box 94	folder 1067
General Correspondence, 1972-1979	box 94	folder 1068
General Correspondence, 1972-1979	box 94	folder 1069
General Correspondence, 1972-1979	box 94	folder 1070
General Correspondence	box 94	folder 1071
Scope and Contents note		
Undated, probably 1975-1976.		
Investors Bank & Trust Company	box 94	folder 1072
Irwin Trust Company, 1977	box 94	folder 1073
Museum of Science, 1976	box 95	folder 1074
Myopia Hunt Club, 1973	box 95	folder 1075

New England Patriots, 1972-1974 Pops Concert Ball, 1976 Box 95 Folder 1077 Racquet & Tennis Club, 1975, 1978 River Club, 1973 Box 95 Folder 1078 River Club, 1973 Box 95 Folder 1079 Get-Well Correspondence - Alphabetical List, 1979 Get-Well Correspondence - Alphabetical List, 1979 Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 Folder 1081 Folder 1082	
Racquet & Tennis Club, 1975, 1978 box 95 folder 1078 River Club, 1973 box 95 folder 1079 Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1080 Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1081 Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082	
River Club, 1973 box 95 folder 1079 Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1080 Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1081 Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082	
Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1080 Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1081 Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082	
Get-Well Correspondence - Alphabetical List, 1979 box 95 folder 1081 Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082	
Get-Well Correspondence - Rockefeller Foundation Staff List, box 95 folder 1082	
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Get-Well Correspondence - Rockefeller Foundation Trustees box 95 folder 1083 List, 1979	
Get-Well Correspondence - Foundation Heads List, 1979 box 95 folder 1084	
Get-Well Correspondence - Heads of Boards List, 1979 box 95 folder 1085	
Get-Well Correspondence - Other Lists, 1979 box 95 folder 1086	
Get-Well Correspondence - General, 1979 box 95 folder 1087	
Get-Well Cards, 1979 box 95 folder 1088	
Get-Well Cards, 1979 box 95 folder 1089	
Get-Well Cards, 1979 box 96 folder 1090	
Get-Well Correspondence - to Edith Knowles, 1979 box 96 folder 1091	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1092	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1093	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1093 Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094 Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094 Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095 Sympathy Letters, March 6-8, 1979 box 97 folder 1096	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094 Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095 Sympathy Letters, March 6-8, 1979 box 97 folder 1096 Sympathy Letters, March 1979 box 97 folder 1097	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094 Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095 Sympathy Letters, March 6-8, 1979 box 97 folder 1096 Sympathy Letters, March 1979 box 97 folder 1097 Sympathy Letters, n.d. box 97 folder 1098 Sympathy Letters - to The Rockefeller Foundation, March-box 97 folder 1099	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094 Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095 Sympathy Letters, March 6-8, 1979 box 97 folder 1096 Sympathy Letters, March 1979 box 97 folder 1097 Sympathy Letters, n.d. box 97 folder 1098 Sympathy Letters - to The Rockefeller Foundation, March-December 1979	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094 Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095 Sympathy Letters, March 6-8, 1979 box 97 folder 1096 Sympathy Letters, March 1979 box 97 folder 1097 Sympathy Letters, n.d. box 97 folder 1098 Sympathy Letters - to The Rockefeller Foundation, March-December 1979 Sympathy Letters - Third Party, March-April 1979 box 97 folder 1100 Sympathy Letters - from Rockefeller Foundation Staff, March box 97 folder 1101	
Sympathy Letters, March 8-November 25, 1979 box 96 folder 1094 Sympathy Letters, March 8-November 25, 1979 box 96 folder 1095 Sympathy Letters, March 6-8, 1979 box 97 folder 1096 Sympathy Letters, March 1979 box 97 folder 1097 Sympathy Letters, n.d. box 97 folder 1098 Sympathy Letters - to The Rockefeller Foundation, March-December 1979 Sympathy Letters - Third Party, March-April 1979 box 97 folder 1100 Sympathy Letters - from Rockefeller Foundation Staff, March box 97 folder 1101	

The Rockefeller Foundation - Manuscripts

Scope and Contents note

Subseries D consists of manuscripts of articles, books, and speeches. Included is the incomplete manuscript "Essays on Medicine and Health."

Arrangement note

This subseries is arranged alphabetically by title.

Title/Description	Instances	
List of Publications, 1969-1978	box 97	folder 1105
Allentown and Sacred Heart Hospital Center, 1973	box 97	folder 1106
"American Doctor"	box 97	folder 1107
"American Medicine and World Health", 1976	box 98	folder 1108
American Public Health Association - 100th Annual Convention, 1972	box 98	folder 1109
Belmont Hill School Commencement, 1973	box 98	folder 1110
Centro Internacional de Agricultura Tropical (CIAT) Dedication, 1973	box 98	folder 1111
"Clarity of Thought and Higher Education", 1975-1976	box 98	folder 1112
"Coming Change in Medicine", 1974	box 98	folder 1113
"Conflect and Interdependence", 1973	box 98	folder 1114
"Department of Medicine", 1974	box 98	folder 1115
"Doing Better and Feeling Worse: Perspectives in American Health", 1977-1979	box 98	folder 1116
"Elements of a Domestic Health Policy", 1975	box 98	folder 1117
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1118
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1119
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1120
"Essays on Medicine and Health" - Chapters 22-27	box 99	folder 1121
"Essays on Medicine and Health" - Chapters 22-27	box 99	folder 1122
"Federal Expenditures, Welfare, Income Distribution"	box 99	folder 1123
"Food, Energy and American Austerity", 1974	box 99	folder 1124
Forward to "The Health Handbook", 1979	box 99	folder 1125
"Functions of a University", 1976	box 99	folder 1126

"Future Directions in Health Care: The Dimensions of Medicine - Introduction", 1975	box 99	folder 1127
"Future of Academic Community Medicine in Developing Countries", 1978	box 99	folder 1128
"Future of Foundations", 1972	box 99	folder 1129
"Global Food Problems and the Chinese Model", 1975	box 99	folder 1130
Grantmakers on Health Care Delivery Talk, 1974	box 99	folder 1131
Harvard College Fund Assembly Dinner Talk, 1972	box 99	folder 1132
"Health and Economic Security", 1974	box 99	folder 1133
"Health and Technology", 1978	box 99	folder 1134
"Health and the Quality of Life", 1974	box 99	folder 1135
"Health in America", 1973	box 99	folder 1136
"Health in the United States", 1976	box 99	folder 1137
"Health, Population and Development", 1980	box 99	folder 1138
"Health System and the Supreme Court Decision: An Affirmative Response", 1973	box 99	folder 1139
Hesburgh Dinner Talk, 1977	box 99	folder 1140
"Hospitals in the United States", 1973	box 99	folder 1141
"Hunger, Politics and Markets", 1975	box 99	folder 1142
"Implementing the Abortion Decision", 1973	box 100	folder 1143
"Increasing Emphasis on Preventative Medicine", 1976-1977	box 100	folder 1144
"Individualism, Social Welfare and the Frontier in American Life"	box 100	folder 1145
"Interdependence and the Global Crisis", 1974	box 100	folder 1146
"Is More Better", 1975	box 100	folder 1147
"Is There a Doctor Shortage", 1972	box 100	folder 1148
Japanese Philanthropy Project Talk, 1974	box 100	folder 1149
Letters to the Editor, 1976-1977	box 100	folder 1150
"Looking a Gift Horse in the Mouth", 1975	box 100	folder 1151
"Means to the Ends of The Rockefeller Foundation", 1974	box 100	folder 1152
"Medicine Tomorrow - More Groups, More Outpatient Services, More Prevention", 1977	box 100	folder 1153
"Meeting the World's Food Needs", 1974	box 100	folder 1154

"Montreal Neurological Institute and the Rockefeller Foundation: The Lengthened Shadows on Penfield and Gregg", 1978	box 100	folder 1155
"Neo-Liberalism", 1976	box 100	folder 1156
"New Bellevue Hospital Center", 1973	box 100	folder 1157
"New Directions in Health Care in the State of Colorado", 1978	box 100	folder 1158
"New School for Social Research", 1973	box 100	folder 1159
New York University Medical Center Commencement Talk, 1973	box 100	folder 1160
"On Doing More with Less", 1975-1976	box 100	folder 1161
"Perspectives on American Health", 1977	box 100	folder 1162
"Perspectives on the National Health Issue", 1978	box 100	folder 1163
Pratt Institute Commencement Talk, 1973	box 100	folder 1164
"Public Policy on Abortion", 1974	box 100	folder 1165
"Rational for Increased United States Interest in International Health", 1977	box 100	folder 1166
"Reaching 800 Million Small Cars"	box 101	folder 1167
"Reflections on Who's in Charge and Why", 1974	box 101	folder 1168
"Religion and the University", 1977	box 101	folder 1169
"Responsibility for Health", 1977	box 101	folder 1170
"Responsiblity of the Individual", 1977	box 101	folder 1171
"Role of Foundations", 1978	box 101	folder 1172
"Roles of the University in the Post-Colonial World", 1975	box 101	folder 1173
Schmitt Medal Presentation Talk, 1973	box 101	folder 1174
"Scarcity, Global Interdependence and Ethnicity", 1974	box 101	folder 1175
"Secure Freedom", 1973	box 101	folder 1176
"Some Observations on America's Health Delivery System", 1974	box 101	folder 1177
"Spellbinding and Spellbreaking in American Medicine", 1974	box 101	folder 1178
Statement Before Senate Finance Committee - Subcommittee on Foundations, 1974	box 101	folder 1179
"Struggle to Stay Healthy", 1975-1976	box 101	folder 1180
"Thoughts on Health, Population and Development", 1978	box 101	folder 1181
Unidentified	box 101	folder 1182
United Hearital Fund Commeiter Tally 1072		

United Hospital Fund Campaign Talk, 1972

	box 101	folder 1183	
"United States Policy and World Health", 1974	box 101	folder 1184	
"Unseen Ostrich in Our Teaching Hospitals", 1973	box 101	folder 1185	
"Utopia or Dystopia in an Age of Confusion", 1972-1973	box 101	folder 1186	
"Virtues and Values in American Life", 1972, 1978	box 101	folder 1187	
"Volunteerism and Plurialism in American Life", 1974	box 101	folder 1188	
'Watershed' Book, 1973	box 102	folder 1189	
"What Keeps Men Together", 1978	box 102	folder 1190	
Worcester Foundation for Experimental Biology, 1974	box 102	folder 1191	
"World of Health and the American Physician", 1973	box 102	folder 1192	

The Rockefeller Foundation - Printed Material

Scope and Contents note

Subseries E consists of three folders of printed material including articles about and interviews with Dr. Knowles.

Title/Description	Instances	
Articles about Knowles, 1976-1979	box 102	folder 1193
Articles about Knowles, 1971-1975	box 102	folder 1194
Interviews, 1972-1974	box 102	folder 1195

The Rockefeller Foundation - Information Files

Scope and Contents note

Subseries F consists of one folder of information files that Dr. Knowles kept for reference purposes.

Title/Description	Instances	
General	box 102	folder 1196

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Miscellaneous

Physical Description: 12 Cubic Feet

Scope and Contents note

This series contains odd sized items, including weekly appointment cards (1961-1970), appointment calendars (1959-1979), 21 scrapbooks (1962-1972) containing clippings, photographs, letters, and memorabilia; miscellaneous newspaper clippings, certificates and plaques, microscope slides and lantern slides, reel and cassette tapes, and three watercolors of Dr. Knowles and an aerial view of Boston.

Physical Characteristics and Technical Requirements

Materials requiring specialized equipment for access (audio tape, film) may be closed to research dependent on availability of the applicable equipment.

Physical Characteristics and Technical Requirements

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services / Head of Reference.

Title/Description	Instances	
Clippings - Massachusetts General Hospital, 1964-1965	box 102	folder 1197
Clippings - Rockefeller Foundation, 1971-1972	box 102	folder 1198
Clippings - Rockefeller Foundation, 1973-1975, n.d.	box 103	folder 1199
Clippings - Labor, 1965	box 103	folder 1200
Clippings - American Medical Association, 1972	box 103	folder 1201
Clippings - Boston City Hospital	box 103	folder 1202
Clippings - Boston City Hospital	box 103	folder 1203
Clippings - John H. Knowles Obituary, 1979	box 103	folder 1204
Weekly Appointment Cards, 1961-1968	box 104	folder 1205
Weekly Appointment Cards, 1969-1970	box 105	folder 1206
Appointment Calendars, 1959-1979	box 106	folder 1207
Cash Book, 1959	box 106	folder 1208
Guest Book	box 106	folder 1209
Scrapbooks, February 1962-June 1972	box 107	folder 1210
Scrapbooks, February 1962-June 1972	box 108	folder 1211
Scrapbooks, February 1962-June 1972	box 109	folder 1212
Scrapbooks, February 1962-June 1972	box 110	folder 1213
Nixon Lodge Spots	box 111	folder 1214
Scope and Contents note		
Reel-to-Reel Audio Tape.		
"Outlook" - John H. Knowles with Jack Kelly - W-EZE, January 18, 1970	box 111	folder 1215
Scope and Contents note		
Reel-to-Reel Audio Tape.		
Finch, Knowles, Egeberg	box 111	folder 1216

Reel-to-Reel Audio Tape.

Dr. Knowles Lecture, October 28, 1969	box 111	folder 1217	
Scope and Contents note			
Reel-to-Reel Audio Tape.			
"Conversation Piece" - Haywood Vincent with John H. Knowles, January 22, 1970	box 111	folder 1218	
Scope and Contents note			
Reel-to-Reel Audio Tape.			
"Issues and Inquiry - Public Medicine: New Prescription for the Nation's Health" - Joseph R. Baylor with John H. Knowles	box 111	folder 1219	
Scope and Contents note			
Reel-to-Reel Audio Tape.			
Address at the New England Sinai Hospital Development Fund Dinner, Octoer 26, 1969	box 111	folder 1220	
Scope and Contents note			
Cassette Tape.			
"The Watershed of the Seventies" - Ward Darley Seminar - Unviersity of Colorado Medical Center, January 4, 1971	box 111	folder 1221	
Scope and Contents note			
Parts I, II, III; Cassette Tape.			
"The Watershed of the Seventies" - Ward Darley Seminar - Unviersity of Colorado Medical Center, January 4, 1971	box 111	folder 1222	
Scope and Contents note			
Parts I, II, III; Cassette Tape.			
"A Celebration of the Memory and Love of John H. Knowles, 1926-1979", March 16, 1979	box 111	folder 1223	
Scope and Contents note			
Cassette Tape.			
"Health Care and the City" - McGraw-Hill Sound Seminars - Fran P. Hosken and John H. Knowles	box 111	folder 1224	

Cassette Tape.

"Health Care and the City" - McGraw-Hill Sound Seminars - Fran P. Hosken and John H. Knowles	box 111	folder 1225	
Scope and Contents note			
Cassette Tape.			
Regarding Knowles Address at Bellevue Hospital, 1973	box 111	folder 1226	
Scope and Contents note			
Cassette Tape.			
Mt. Sinai Instructions about Hospital to Help John H. Knowles Prepare Talk, September 24, 1974	box 111	folder 1227	
Scope and Contents note			
Cassette Tape.			
J. Knowles - Schistosomaisis - China, 1975	box 111	folder 1228	
Scope and Contents note			
Cassette Tape.			
Hsin Hua Hospital - China, 1972	box 111	folder 1229	
Scope and Contents note			
Cassette Tape.			
Hsin Hua Hospital - China, 1972	box 111	folder 1230	
Scope and Contents note			
Cassette Tape.			
"Open Mind", May 2, 1976	box 111	folder 1231	
Scope and Contents note			
Cassette Tape.			
Mintzberg - American Medical Association	box 111	folder 1232	
Scope and Contents note			
Cassette Tape.			
Arlene Francis Program with John H. Knowles - WOR Radio, May 7, 1973	box 112	folder 1233	

Reel-to-Reel Audio Tape.

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Dr. Knowles - Duplicate from Louise and Gus, January 1, 1964	box 112	folder 1234
Scope and Contents note		
Reel-to-Reel Audio Tape.		
"Health Care and the City" - McGraw-Hill, Sound Seminars - Fran P. Hooken and John H. Knowles	box 112	folder 1235
Scope and Contents note		
Reel-to-Reel Audio Tape.		
John H. Knowles - NET-TV, June 30, 1969	box 112	folder 1236
Scope and Contents note		
Reel-to-Reel Audio Tape.		
John H. Knowles on the Sherrye Henry Program - "A Tale of Two Cities" - WOR (New York) and Capitol Radio (London), November 1, 1978	box 112	folder 1237
Scope and Contents note		
Reel-to-Reel Audio Tape.		
"Health in the United States, 1776-1978" and "Keystone Presentation" at the University of Colorado, October 4-5, 1978	box 112	folder 1238
Scope and Contents note		
Reel-to-Reel Audio Tape.		
Dr. John Knowles, August 7, 1969	box 112	folder 1239
Scope and Contents note		
Reel-to-Reel Audio Tape.		
"The National Health Problem" - GA Sound Filmstrip, 1971	box 113	folder 1240
Miscellaneous Certificates and Diplomas	box 114	folder 1241
Rush University Diploma	box 114	folder 1242
Pace University Diploma	box 114	folder 1243
Massachusetts General Hospital (MGH) Treadwell Award	box 114	folder 1244
Three Unidentified Tapes	box 114	folder 1245
University of Maine Diplomas	box 115	folder 1246
University of Maine Diplomas	box 115	folder 1247

"Our Ailing Medical System" - "Fortune" Magazine, January 1970	box 115	folder 1248
Middlebury College Diploma	box 115	folder 1249
Harvard Medical School Yearbook - "Aesculapiad", 1967	box 115	folder 1250
Plaque from Pace University	box 115	folder 1251
Belmont Hill School Alumnus Award	box 115	folder 1252
Framed Letter from Patricia Windrow Kline, [Date Created]June 30, 1973	box 115	folder 1253
Framed Watercolor and Pen of Maurice C. Pincoffs Lecturship Roster	box 115	folder 1254
Miscellaneous	box 115	folder 1255

2 medals, Rockefeller Foundation identification card, American College of Physicians identification card.

General note

Housed in a microfilm box within box 115.

Microscope Slides	box 116	folder 1256
Microscope Slides	box 116	folder 1257
Plaque - American Arbitration Association	box 117	folder 1258
Plaque - Massachusetts Junior Chamber of Commerce, [Date Created]1962	box 117	folder 1259
Plaque - Boston Junior Chamber of Commerce, [Date Created]1962	box 117	folder 1260
Plaque - Colgate-Diana Shore Winners Circle, [Date Created]1977	box 117	folder 1261
Plaque - Metropolitan Life Golden Anniversary - The Rockefeller Foundation, [Date Created]1974	box 117	folder 1262
Package	box 118	folder 1263

Scope and Contents note

3 watercolor portraits of John H. Knowles; an aerial view of Boston.

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Photographs

Other Finding Aids

For pertinent photographs please see Series 1049 of:

FA438 Photographs, Series 1011-1081

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