



Ford Foundation records, Population Program, Office Files of Michael S. Teitelbaum

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Summary Information

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Biographical / Historical

Segment One: International Activities of the Ford Foundation: An Overview

The Foundation's aspiration to become a national and international philanthropy for the advancement of human welfare was first formally expressed in the seminal 1949 report of the Gaither Study Committee, *Report of the Study for the Ford Foundation on Policy and Program* (RAC Library, call letters 361.7 GAI), which was commissioned by the Board of Trustees to chart the Foundation's future. Foundation Trustees launched Ford's international grantmaking activities in 1950 when they approved the committee's report and its embrace of peace, democracy, and freedom. Since then, the Foundation has tackled these goals using a variety of strategies and responding to changing contexts, from the Cold War to the 1989 fall of the Berlin Wall and beyond.

Toward the Foundation's aspiration#al goal, "the establishment of peace", its international activities have comprised a wide range of conceptual approaches and focus areas. These include international affairs, international studies, international understanding, arms control and disarmament, international law, international economic concerns, and overseas development in nearly every region of the world. Three distinct periods emerge for the international grantmaking defined by external contextual changes and

internal changes in Foundation leadership and structures: the expansion era of 1950-1965; the transition and restructuring years of 1966-1988; and the post-1989 shift away from Cold War dichotomies. During each of the distinct historical periods the consistent objectives were: 1) to ensure freedom and democracy in developed countries; 2) to foster education and international understanding in all countries; and 3) to contribute to the social, economic, and political development of less developed countries.

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Biographical / Historical

Segment 2. Period Sketch - The Expansion Era 1950-1965

The Ford Foundation's expansion era (1950-1965) began when the Gaither Study Committee Report placed "peace" as the area of top priority for the Foundation and set the Ford Foundation on a global course. Board Chair Henry Ford II writing in the 1951 Annual Report of the Foundation, identified "the danger of war" as the "the prime threat to human welfare today." Under the leadership of the three Ford Foundation presidents in this period-- Paul Hoffman, H. Rowan Gaither and Henry Heald--and several key trustees, notably the two seriatim chairs, John J. McCloy and Julius A. Stratton, the Foundation programs were largely informed by the post-World War II desire to avoid nuclear war and promote greater understanding among the world's peoples, strengthening of the United Nations, and enhancing both private and public American participation in world affairs. The strong board presence of university presidents and former leaders of postwar reconstruction efforts in Europe also helped to inform Ford's approach to building the field of peace and international security in the United States and encouraged extensive overseas activities.

For example, the first three presidents of the expanded Foundation ranged from government and business leadership experience to academic and nonprofit: Paul Hoffman (at Ford, 1950-1953) ran the Marshall Plan in Europe; H. Rowan Gaither Staffer (1948-1953), President (1953-1956) and Trustee (1956-1958) had MIT and Rand experience; Henry Heald, former president, Illinois Institute of Technology and New York University, President (1956-1966). The trustees also ran the leadership gamut from government and nonprofits to academic: Trustee John J. McCloy (from 1953; chair, 1959-1965) was assistant Secretary of War during World War II and chairman of the Council on Foreign Relations; and Trustee Julius A. Stratton (Trustee from 1955; chair, 1966-1970) was president of MIT.

When Ford became an international foundation in 1950, it had a small staff and operated through separate funds. The expansive period in the 1950s and 1960s resulted in a large number of field offices, which increased Ford's global footprint. Support focused on a mix of US university-based programs for research and training; think-tanks for policy-oriented meetings and policy research; and action projects specifically in less developed countries. The Foundation's focus on peace, freedom, and democracy played out against the Cold War backdrop for scientific and military competition between the United States, the Soviet Union and China.

Under President Hoffman, the Foundation's work was organized by the areas identified in the Gaither Committee Report: Area One, the Establishment of Peace; Area Two, The Strengthening of Democracy;

Area Three, The Strengthening of the Economy; Area Four, Education in a Democratic Society; and Area Five, Individual Behavior and Human Relations.

Program differentiation began in the Gaither era. When he began in 1953, he introduced the following programs, with international work under nearly all of them: International Programs, Public Affairs Programs, Program in Economic Development and Administration (mainly U.S. based), Education Program, The TV-Radio Workshop, and Behavioral Sciences Program. In 1954, the Foundation gave prominence to the international work explicitly through changing the program names and separating international affairs and overseas development. The 1954 program names were: The Advancement of Education, Education for Democracy, Increasing Knowledge of Foreign Areas, Economic Development and Administration, the Behavioral Sciences, and Overseas Development. In 1955, Increasing Knowledge of Foreign Areas became Increasing International Understanding. In 1956, the last year of the Gaither presidency, the program roster read: Education in the United States, The Behavioral Sciences, Public Affairs, Hospital Aid (only in the U.S.), Economic Development and Administration, International Understanding, and Overseas Development. Names changed but the program focus often remained the same.

President Heald maintained the areas of international interest of Hoffman and Gaither. The International Affairs program housed the programs based in the United States, Europe and Japan, with a few activities linking American and developing countries institutions. The Overseas Training and Research Program took over the efforts to increase American understanding of international issues. From 1957-1959, an International Legal Studies program, run from New York, helped build law programs in developing countries. Starting in 1959, the Overseas Development program comprised all the regional and country offices. In fiscal year 1964, Heald convinced the trustees to add a new focus on population, with grants both in the United States and overseas.

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Biographical / Historical

Segment 2. Period Summary - The Expansion Era 1950-1965

With the ever-increasing budget and trustee willingness to invade capital, presidents Hoffman, Gaither and Heald oversaw vast growth in the Foundation's international activities in the United States, other developed countries and developing countries. Activities crossed disciplines, institutions, and national boundaries, although few crossed intra-foundation boundaries. Under the three presidents, Foundation staff in various domestic and international offices from New York interacted with the regional and country offices headed by representatives. Usually in this period, however, these offices in fact worked more closely with local governments than with New York staff, reinforcing the commitment to locally led social and economic development in less-developed countries.

The shared values of this early period reflected as much the continuing competition between the Communist and capitalist worlds as the concerns about maintaining peace. The Cold War provided the contextual continuity for grantmaking on the core themes of increasing American understanding of the

rest of the world, building and strengthening connections not only with European and Asian democracies but also with Eastern European countries, the Soviet Union, China, and Cuba.

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Scope and Contents

Contains trip files, conference files, subject files, reports and speeches.

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Arrangement

Arranged in 4 series by file type.

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Administrative Information

Publication Statement

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Processing Information

Level 1 Minimal Processing has been conducted to establish basic intellectual and physical control of the material and assess immediate preservation and conservation needs. Material remains as received, in original folders and storage boxes.

Conditions Governing Access note

Material is open for scholarly research, with prior archival review.

Material more than ten years old is open for scholarly research.

Select individual files are restricted, as noted. Permission to access these files must be obtained from the Ford Foundation before scholarly access is permitted.

Immediate Source of Acquisition note

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

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Related Materials

Separated Materials

Appendix A: Reports – Unpublished reports written by Ford Foundation staff and consultants were removed from their original folders, scanned and transferred to the Archives' collection of staff and consultant reports. See Appendix A for a list of these reports and their specific assigned number. The reports are listed in alphabetical order by author. The assigned number may be used to access reports in the online catalog.

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Collection Inventory

Trip and Conference Files, 1972-1980

Title/Description	Instances
Meeting with Gary Rubin (Institute of Pluralism and Group Identity), Dec 23, 1980	box 1
Abortion Group Meeting, Dec 19, 1980	box 1

Middle East Research Awards Program in Population and Development (MEAWARDS) Meetings (Tunis, Tunisia), Dec 11-14, 1980	box 1
Meeting with S. Waldhorn, Nov 21, 1980	box 1
CICRED Conference (Australia), Nov 1980	box 1
Meeting with Owolabi Re: History of ICH, Nov 7, 1980	box 1
Alan Guttmacher Institute Meeting, Oct 1980	box 1
Rockefeller Foundation -- Meeting on Kenya/Nigeria, Jun 5, 1980	box 1
INS/Border-Crossings Program Discussions (Texas and California), May 25-31, 1980	box 1
Federation for American Immigration Reform (FAIR) Meeting, "Illegal Immigration: The Solvable Problem" (Washington, D.C.), May 23, 1980	box 1
INS/Immigration Visits (Puerto Rico/Miami), May 16-21, 1980	box 1
(Women) Program Implications/1980 Migration Paper Meeting (at the Ford Foundation), May 16, 1980	box 1
MST Trip to Washington, D.C. Re: Immigration to the United States, May 14, 1980	box 1
Washington, D.C. Trip -- Immigration Meetings, Population, May 7, 1980	box 1
Washington, D.C. Trip -- Immigration and Refugees, April 29, 1980	box 1
Population Resource Center Briefing (preparation materials), Apr 24, 1980	box 1
American Immigration and Citizenship Conference (Biltmore Hotel, NYC), Apr 24, 1980	box 1
Washington, D.C. Trip, Apr 22, 1980	box 1
The Pathfinder Fund Meetings (Boston, MA), Apr 16-18, 1980	box 1
Population Association of America Annual Meeting (Denver, CO), Apr 9-12, 1980	box 1
U.K. Trip -- IPPF and World Fertility Survey, Mar 28-Apr 5, 1980	box 1
Migration Conference (Sheraton Centre, NYC), Mar 20, 1980	box 1
In Defense of Aliens (Center for Migration Studies Conference, March 1980) -- Conference Paper Corrections, 1980	box 1
Washington, D.C. Trip -- World Bank Seminar (Reston, VA), Jan 16, 1980	box 1
Overseas Development Council -- Population in the Year 2000, Nov 1, 1979	box 1
India Trip File, Aug 1979	

	box 1
Sri Lanka Conference File, Aug 1979	box 1
China Population Discussion (Washington, D.C.), Aug 7, 1979	box 1
Africa Trip -- Program Discussion with Ford Foundation Representatives (1/2), May 20-Jun 8, 1979	box 1
Africa Trip -- Program Discussion with Ford Foundation Representatives (2/2), May 20-Jun 8, 1979	box 1
Trip to Tufts University -- World Population, Apr 10, 1975	box 1
UNFPA Meeting Re: Coordination of Population Assistance Projects, Feb 20-21, 1975	box 1
Boston Trip (Nov 7-9, 1974) and Istanbul Trip (Nov 11-13, 1974), Nov 1974	box 1
Japan Trip, Nov 1974	box 1
Conference on Social Science Research on Population and Development (at the Ford Foundation), Oct 29-30, 1974	box 2
Persepolis, Tehran Trip, Jun 1-4, 1974	box 2
Moscow and Iran Trip, Jun 1974	box 2
England Trip, Dec 19, 1973-Jan 1974	box 2
U.K./Europe Trips -- Population Meetings, 1972-1974	box 2

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Subject Files, 1974-1981

Title/Description	Instances
Immigration and Refugees - Meeting to Discuss Report, "A Refugee Education Resource Center in Thailand" (January 18, 1980), 1979-1980	box 2
Meeting on Immigration and Refugees Re: Foundation Wide Immigration Program, Nov 20, 1979	box 2
Immigration and Refugees - Memo (draft), "Impact of Immigration on Size of U.S. Population", 1980	box 2
Immigration and Refugees - Migration -- Ford Foundation Materials -- RGAs, 1979-1980	box 2
Immigration and Refugees - Migration -- Ford Foundation Materials -- Papers, 1979-1980	box 2
Immigration and Refugees - Migration Committee Meeting and Meeting Materials, Grant Proposals (October 9, 1980), 1980	box 2

Immigration and Refugees - Migration DAP Committee (1/2), 1980-1981	box 2
Immigration and Refugees - Migration DAP Committee (2/2), 1980-1981	box 2
Immigration and Refugees - Migration DAP -- Working File, 1980-1981	box 2
Immigration and Refugees - Palmieri, Victor -- Issues Paper Re: Immigration and Refugees (original), Dec 1980	box 2
Immigration and Refugees - Special Foundation Concerns (Ford Foundation) -- Refugees, Indochina, etc., 1979-1981	box 2
Immigration and Refugees - United Nations -- Economic Policy Council Panel Session (May 4, 1981) -- Immigration Policy Incl. Teitelbaum Article, "Right vs. Right", 1980-1981	box 2
Abortion Committee -- Memoranda Re: Meetings, Proposals, etc., 1980-1981	box 3
American Association for the Advancement of Science (AAAS) -- 1981 Symposium (Toronto, Canada) -- "Aging from Birth to Death" -- Michael Teitelbaum Articles and AAAS Report and Revision, 1981	box 3
Asia Population Meeting (Spring 1978) -- Memoranda, Reports, 1977-1978	box 3
Fertility, Abortion, Family Planning -- Memoranda, Reports, Proposals, 1979	box 3
International Division Reorganization and Management, 1980	box 3
International Review Group of Social Science Research on Population and Development (IRG) -- Final Report and Follow-On, 1979-1980	box 3
Middle East and Africa (established 12/11/1979) -- Ford Foundation Regional Activities, 1978-1980	box 3
Military Task Force -- Memoranda, Reports, Background Papers, Meeting Materials, 1981	box 3
PPSO Task Force on the Military and Society, 1981	box 3
Population Office -- Budgets (incl. Bellagio background papers and population strategy paper) (1/2), 1976-1977	box 3
Population Office -- Budgets (incl. Bellagio background papers and population strategy paper) (2/2), 1976-1977	box 3
RGAs -- Instructions, Program Related Information, etc., 1979-1981	box 3
Thomas, Franklin A. -- Memoranda, Dec 1980-1981	box 3
Trustees Planning Project -- Papers Prepared for the Ford Foundation, 1975-1976	box 3

Trustees Planning Project, 1976	box 3
Trustees Planning Project -- Incl. "The Hungry, Crowded, Competitive World", 1976	box 3
Women in the Military (and W.E.A.L.) -- Proposal and Report, 1981	box 3
Women's Project -- Memorandum Re: Project Code, 1981	box 3
Women's Programming -- Ford Foundation International Division Activities -- Memoranda, Reports, Proposals, Grant Recommendations (RGAs) (1/4), 1979-1980	box 3
Women's Programming -- Ford Foundation International Division Activities -- Memoranda, Reports, Proposals, Grant Recommendations (RGAs) (2/4), 1979-1980	box 4
Women's Programming -- Ford Foundation International Division Activities -- Memoranda, Reports, Proposals, Grant Recommendations (RGAs) (3/4), 1979-1980	box 4
Women's Programming -- Ford Foundation International Division Activities -- Memoranda, Reports, Proposals, Grant Recommendations (RGAs) (4/4), 1979-1980	box 4
Women's Programming -- Expanded Programs Memorandum and Ford Foundation Division Statements Re: Women's Programs for Board of Trustees Meeting in March, 1980	box 4
Women's Program Group -- Meeting Minutes and Notes, 1980	box 4
Workshops -- Population Office (Miscellaneous), 1979-1980	box 4
World Population Year -- Bucharest Conference, 1974	box 4
World Population Year -- Bucharest Conference -- "Action Pak", 1974	box 4

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Reports, Speeches, 1972-1981

Title/Description	Instances
Report on Visit to Pakistan (August 14-24, 1972) -- Memorandum from Lyle Saunders, Aug 23, 1972	box 4
Speech Materials (general talk on the Ford Foundation and Population) -- Incl. Ford Foundation Reprint on Population and Development, 1974	box 4
"Office for Latin America and the Caribbean Program Review and Funding Request for Fiscal Year 1980-1981", Jun 1979	box 4
"Population in the 1980s" Information Paper, Dec 1979	box 4

"Ford Foundation Programs for Women - An Information Paper for the Board of Trustees", Dec 1979	box 4
"Proposals for General Reserve Funding" for Board of Trustees Meeting, Mar 27-28, 1980	box 4
"Ford Foundation Programs for Women: Plans and Budgets for Fiscal Years 1980-1981", Mar 1980	box 4
"Right vs. Right: Immigration and Refugee Policy in the United States" by Michael S. Teitelbaum, Aug 1, 1980	box 4
"Evaluation of the African American Institute (AAI)" -- Memorandum from Melvin Fox, Aug 1980	box 4
"The Incidence of State and Local Taxes Under Fiscal Change: Methodology" by Dennis de Tray, Prepared by Rand for the Ford Foundation, Aug 1980	box 4
"Exploring a Possible Foundation Program on Nutrition and Related Health Problems", Sep 1980	box 4
"Trends and Prospects in World Population" by Michael Teitelbaum, Prepared for the AAAS Workshop, Nov 1980	box 4
Expanded Programs for Women -- Reports Re: Ford Foundation Women's Programming (incl. reports from National Affairs Program and Education and Public Policy), 1980	box 4
"The Demographic Impact of Tubectomy in Bangladesh" by Anthony R. Measham, et al., [1980]	box 4
Nutrition/Health Paper, "Child Survival: A Fair Start for Children", Apr 15, 1981	box 4
"Fiscal Restraints and the Burden of Local and State Taxes" Prepared by Rand for the Ford Foundation, Apr 1981	box 4
Ford Foundation Division/Program Concept Papers (Youth, Education, International Affairs, Human Rights and Justice, Governance and Public Policy), 1981	box 4
"The Hungry, Crowded, Competitive World - Analytic Commentary" by Michael S. Teitelbaum, et al., n.d.	box 4

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