



Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14

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Table of Contents

Summary Information	3
Biographical/Historical note	3
Scope and Contents note	4
Arrangement note	5
File Plan note	5
Administrative Information	5
Controlled Access Headings	6
Other Finding Aids	7
Physical Characteristics and Technical Requirements note	8
Collection Inventory	9

Summary Information

Repository:	Rockefeller Archive Center
Creator:	Harkness, Mary Emma Stillman
Creator:	Commonwealth Fund
Creator:	Harkness, Edward Stephen
Creator:	Harkness, Charles W.
Creator:	Harkness, Anna M. Richardson
Title:	Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14
ID:	FA286
Date [inclusive]:	1925-1951
Physical Description:	51.92 Cubic Feet 118 boxes
Language of the Material:	English

Preferred Citation note

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[^ Return to Table of Contents](#)

Biographical/Historical note

The Commonwealth Fund was established in 1918 with an endowment of \$10 million from Mrs. Stephen V. Harkness for "benevolent, religious, educational and like purposes." The early grants supported a variety of programs while generally promoting welfare, especially child welfare. Several grants were made in the field of medical research, but the Board of Directors decided in 1920 that this field was already sufficiently supported by other philanthropic organizations.

Despite this decision, by the mid-1920s the chief interest of the Fund had become public health, including mental hygiene, community health, rural hospitals, medical research, and medical education.

Other grant areas included war relief, educational and legal research, child welfare, and international medical fellowships.

[^ Return to Table of Contents](#)

Scope and Contents note

Prior to 1925 the Commonwealth Fund granted only limited monies for the building or enlargement of hospitals, i.e., to Yale University for improvements to the New Haven Hospital, to the Grenfell Association for small hospitals in Newfoundland, to the Presbyterian Board of Missions for a hospital at Point Barrow, Alaska, and to Memorial Hospital in New York City to aid in the construction of a new building. The Fund's experiences with the Child Health Demonstrations included more than just child health services and brought the realization of the need for improved medical and surgical facilities in rural America. In June 1925 Henry C. Wright, hospital consultant, studied the possibilities of improving rural hospital services. Wright's study led to the establishment of the Division of Rural Hospitals and the appointment, in March 1926, of a director, Henry J. Southmayd, who served in that capacity throughout the division's existence.

Selection of sites was determined by the capacity and willingness of rural communities to help themselves. In districts lacking both towns of over 12,000 and hospitals, the Fund supplied the greater part, but not all, of the building costs, with the communities providing the remainder and then maintaining the institutions. The hospitals were viewed as health centers that also provided professional education, thereby developing public health and hospital service side by side. Six small hospitals were established throughout the United States between 1926 and 1930, but worsening financial conditions momentarily discouraged further construction. For the next five years the program emphasized the strengthening of hospital administration and service. Outpatient care was developed, staff libraries and accounting procedures were improved and fixed or inclusive rate schedules were introduced. The financial picture had improved considerably by 1934 and the building program was begun again, with an additional ten hospitals being constructed. With the passage of the Hospital Survey and Construction (Hill-Burton) Act in 1946, federal funds were now available for hospital construction costs, and as an outgrowth, the Fund decided to terminate its building program in 1946.

The Fund's activities in rural hospitals clarified the difficulties and limitations faced by small hospitals, and in 1943 the Fund concluded that some of these problems might be overcome by broadening the concept of community. Consequently, the Fund offered a plan for regional development utilizing the formation of closer ties among the hospitals in small cities and those in large urban centers. The goal was to determine how voluntary action through a regional organization would benefit the quality of the hospital service rendered. The Rochester, New York, area was chosen for this experiment. Three fields of action were introduced: 1) the joint planning of hospital building and expansion, 2) the mutual operation of services that could be offered more efficiently by a group, and 3) the pooling of clinical administrative and technical skills. In 1953 the Fund commissioned the Institute of Administrative Medicine, Columbia University, to survey the regional plan. The result of this study, "The Rochester Regional Hospital

Council," by Leonard S. Rosenfeld and Henry B. Makover, was published by Harvard University Press in 1956.

[^ Return to Table of Contents](#)

Arrangement note

This series is arranged in 4 subseries:

Subseries 1 - Appeals

Subseries 2 - General Division Files

Subseries 3 - Project Files

Subseries 4 - Rochester Regional Plan

[^ Return to Table of Contents](#)

File Plan note

Former Classification: IX; IV 4B 4;

[^ Return to Table of Contents](#)

Administrative Information

Publication Statement

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[^ Return to Table of Contents](#)

Controlled Access Headings

- Law
- Legal issues
- Legal research
- Medical education
- Child psychology
- Child welfare
- Education, Rural
- Hygiene
- Medical research
- Medicine, Rural
- Medicine -- Scholarships, fellowships, etc.
- Mental health
- New York (State)
- Public health
- Child mental health
- New York (N.Y.)
- War relief
- Public welfare
- United States
- Yale University
- Phillips Exeter Academy
- Harkness, Mary Emma Stillman
- Commonwealth Fund
- Social Science Research Council

- Columbia University
- Harkness, Edward Stephen
- Harkness, Charles W.
- Harvard University
- Harkness, Anna M. Richardson

Other Finding Aids

Other available finding aids describing the Commonwealth Fund records include:

[FA247 Commonwealth Fund Harkness House drawings](#)

[FA276 Commonwealth Fund records, Annual Reports, SG 1, Series 4](#)

[FA277 Commonwealth Fund records, Archives/Library, SG 1, Series 5](#)

[FA278 Commonwealth Fund records, Austrian Program, SG 1, Series 6](#)

[FA279 Commonwealth Fund records, Board of Directors, SG 1, Series 7](#)

[FA280 Commonwealth Fund records, Capital Grants, SG 1, Series 8](#)

[FA281 Commonwealth Fund records, Child Health Demonstrations, SG 1, Series 9](#)

[FA282 Commonwealth Fund records, Division of Community Clinics, SG 1, Series 10](#)

[FA283 Commonwealth Fund records, Division of Health Studies, SG 1, Series 11](#)

[FA284 Commonwealth Fund records, Division of Public Health, SG 1, Series 12](#)

[FA285 Commonwealth Fund records, Division of Publications, SG 1, Series 13](#)

[FA286 Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14](#)

[FA287 Commonwealth Fund records, Educational Research, SG 1, Series 15](#)

[FA288 Commonwealth Fund records, English Mental Hygiene Program, SG 1, Series 16](#)

[FA289 Commonwealth Fund records, Finance Committee, SG 1, Series 17](#)

[FA290 Commonwealth Fund records, Grants, SG 1, Series 18](#)

[FA291 Commonwealth Fund records, Harkness Family, SG 1, Series 19](#)

[FA292 Commonwealth Fund records, Harkness Fellowships, SG 1, Series 20](#)

[FA428 Commonwealth Fund records, Harkness Fellowships, Fellows Reports, SG 1, Series 20A](#)

[FA293 Commonwealth Fund records, Institute for Child Guidance, SG 1, Series 21](#)

[FA294 Commonwealth Fund records, Interface Program, SG 1, Series 22](#)

[FA295 Commonwealth Fund records, Legal Research Program, SG 1, Series 23](#)

[FA296 Commonwealth Fund records, Living at Home Program, SG 1, Series 24](#)

[FA297 Commonwealth Fund records, Mental Hygiene Program, SG 1, Series 25](#)

[FA298 Commonwealth Fund records, Miscellaneous - unprocessed](#)

[FA299 Commonwealth Fund records, Personnel - unprocessed](#)

[FA300 Commonwealth Fund records, Pilgrim Trust, SG 1, Series 28](#)

[FA301 Commonwealth Fund records, Program for the Prevention of Delinquency, SG 1, Series 29](#)

[FA302 Commonwealth Fund records, Reference Files, SG 1, Series 30](#)

[FA303 Commonwealth Fund records, Reports of the General Director, SG 1, Series 31](#)

[FA304 Commonwealth Fund records, Treasurer, SG 1, Series 32](#)

[FA305 Commonwealth Fund records, Turndown Lists, SG 1, Series 33 - unprocessed](#)

[FA306 Commonwealth Fund records, Vertical File \(R. Fitz\), SG 1, Series 34 - unprocessed](#)

[FA307 Commonwealth Fund records, Visual Materials, SG 1, Series 35](#)

[FA389 Commonwealth Fund records, Administration - Historical Files, SG 1, Series 1](#)

[FA390 Commonwealth Fund records, Administration - Officers Files, SG 1, Series 2](#)

[FA429 Commonwealth Fund records, President, Margaret E. Mahoney, SG 2, Series 1](#)

[FA430 Commonwealth Fund records, Book Program, SG 2, Series 2](#)

[^ Return to Table of Contents](#)

Physical Characteristics and Technical Requirements note

Materials requiring specialized equipment for access (film, audio, video, slides) may be closed to research dependent on availability of the applicable equipment

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services/Head of Reference.

[^ Return to Table of Contents](#)

Collection Inventory

Appeals

Title/Description	Instances	
Chronological List of Appeals (#1 to #926), 1925-1949	box 1	folder 1
General Files, 1926-1945	box 1	folder 2
General Files, 1926-1945	box 1	folder 3
General Files, 1926-1945	box 1	folder 4
State File - Alaska, Petersburg (Correspondence), September 16-21, 1949	box 1	folder 5
State File - Arkansas, Helena (Correspondence), 1935-1937	box 1	folder 6
State File - Arkansas, Paragould (Correspondence), 1938-1944	box 1	folder 7
State File - Arkansas, Paragould (Correspondence), 1938-1944	box 1	folder 8
State File - Arkansas, West Memphis (Correspondence), August 21-26, 1946	box 1	folder 9
State File, n.d.	box 1	folder 10
Scope and Contents note British Columbia, Vancouver (Correspondence) - August 19-21, 1946 California, Palm Springs (Correspondence) - December 4, 1937-January 23, 1947		
State File - Florida, Bradenton (Correspondence), 1937-1947	box 1	folder 11
State File - Florida, Bradenton (Correspondence), 1937-1947	box 1	folder 12
State File - Florida, Fort Myers (Correspondence), 1930-1933	box 1	folder 13
State File - Florida, Lake City (Correspondence), 1931-1938	box 1	folder 14
State File - Florida, Marianna (Annual Reports), 1936-1937	box 1	folder 15
State File - Florida, Marianna (Chamber of Commerce Publications), 1937	box 1	folder 16
State File - Florida, Marianna (Correspondence), 1935-1946	box 2	folder 17
State File - Florida, Marianna (Correspondence), 1935-1946		

	box 2	folder 18
State File - Florida, Marianna (Statistics), 1930-1936	box 2	folder 19
State File - Georgia, Louisville (Correspondence), 1925-1933	box 2	folder 20
State File - Hawaii, n.d.	box 2	folder 21

Scope and Contents note

Kaunakakai, Molokai (Correspondence) - August 12-15,
1949 Paia, Maui (Correspondence) - May 21-23, 1941

State File - Illinois, Mendota (Correspondence), 1944-1949	box 2	folder 22
State File - Illinois, Mt. Carmel (Correspondence), 1926-1927; 1947	box 2	folder 23
State File - Kentucky, Hopkinsville (Correspondence), December 5-15, 1949	box 2	folder 24
State File - Kentucky, Somerset (Correspondence), 1936-1938	box 2	folder 25
State File - Michigan, Romeo (Correspondence), March 18-27, 1950	box 2	folder 26
State File - Mississippi, Clarksdale (Correspondence), 1940-1949	box 2	folder 27
State File - Mississippi, Greenwood (Correspondence), 1937-1945	box 2	folder 28
State File - Mississippi, Gulfport (Correspondence), 1935-1939	box 2	folder 29
State File - Mississippi, Laurel (Correspondence), 1926-1945	box 2	folder 30
State File - Mississippi, Laurel (Correspondence), 1926-1945	box 2	folder 31
State File - Mississippi, n.d.	box 2	folder 32

Scope and Contents note

Mound Bayou (Correspondence) - April 20-24, 1950 West
Point (Correspondence) - February 4, 1947-March 21, 1951

State File - Missouri, Kennett (Correspondence), 1926-1939	box 2	folder 33
State File - New Hampshire, n.d.	box 2	folder 34

Scope and Contents note

Hanover (Correspondence) - September 14, 1936-January
16, 1940 Peterborough (Correspondence) - October 16,
1936-October 8, 1946

State File - New Hampshire, Rochester (Correspondence), 1930-1948	box 2	folder 35
State File - New Mexico, Santa Fe (Correspondence), 1946-1949	box 3	folder 36
State File - New York, Bay Shore (Correspondence), 1936-1947	box 3	folder 37
State File - New York, Canton (Correspondence), 1946-1950	box 3	folder 38

State File - North Carolina, Asheboro (Correspondence), 1945-1947	box 3	folder 39
State File - Ohio, Oberlin College (Correspondence), 1947-1951	box 3	folder 40
State File - Oklahoma, n.d.	box 3	folder 41
Scope and Contents note		
Blackwell (Correspondence) - June 22, 1937-October 21, 1939 McAlester (Correspondence) - August 26, 1949-September 1, 1949		
State File - Oregon, Newburg (Correspondence), March 10-15, 1950	box 3	folder 42
State File - South Carolina, Kingstree (Correspondence), 1938-1939	box 3	folder 43
State File - South Dakota, n.d.	box 3	folder 44
Scope and Contents note		
Chamberlain (Correspondence) - January 24, 1940-February 26, 1947 Huron (Correspondence) - September 22, 1926-January 18, 1944		
State File - Tennessee, Crossville (Correspondence), June-July, 1928; 1941-1946	box 3	folder 45
State File - Tennessee, Johnson City (Correspondence), 1932-1947	box 3	folder 46
State File - Tennessee, n.d.	box 3	folder 47
Scope and Contents note		
Madison College (Correspondence) - November 24, 1945-December 9, 1945 Sevierville (Correspondence) - October 16, 1935-October 8, 1940		
State File - Tennessee, Trenton (Correspondence), 1938-1941	box 3	folder 48
State File - Tennessee, Trenton (Correspondence), 1938-1941	box 3	folder 49
State File - Tennessee, Union City (Correspondence), 1926-1944	box 3	folder 50
State File - Tennessee, Union City (Correspondence), 1926-1944	box 3	folder 51
State File - Tennessee, San Saba (Correspondence), 1940-1942	box 3	folder 52
State File - Virginia, Waynesboro (Correspondence), 1946-1950	box 3	folder 53
State File - Wyoming, Cody (Correspondence), 1936-1938	box 4	folder 54
State File - Wyoming, Cody (Correspondence), 1936-1938	box 4	folder 55
State File - Wyoming, Cody (Correspondence), 1936-1938	box 4	folder 56

General Division Files

Title/Description	Instances	
Accounting Manual, 1932; 1932; 1934; 1938; 1945	box 4	folder 57
Accounting Manual, 1932; 1932; 1934; 1938; 1945	box 4	folder 58
Accounting Manual, 1932; 1932; 1934; 1938; 1945	box 4	folder 59
Accounting Manual, 1932; 1932; 1934; 1938; 1945	box 4	folder 60
Accounting Manual, 1932; 1932; 1934; 1938; 1945	box 4	folder 61
Agreement Forms and Contracts, 1925-1933; 1938-1943	box 4	folder 62
Agreement Forms and Contracts, 1925-1933; 1938-1943	box 4	folder 63
Agreement Forms and Contracts, 1925-1933; 1938-1943	box 4	folder 64
Agreement Forms and Contracts, 1925-1933; 1938-1943	box 4	folder 65
Annual Reports, 1926-1949	box 5	folder 66
Annual Reports, 1926-1949	box 5	folder 67
Annual Reports, 1926-1949	box 5	folder 68
Annual Reports, 1926-1949	box 5	folder 69
Annual Reports, 1926-1949	box 5	folder 70
Annual Reports, 1926-1949	box 5	folder 71
Annual Reports, 1926-1949	box 5	folder 72
Annual Reports, 1926-1949	box 5	folder 73
Annual Reports, 1926-1949	box 5	folder 74
Annual Reports, 1926-1949	box 5	folder 75
Annual Reports, 1926-1949	box 5	folder 76
Annual Reports, 1926-1949	box 5	folder 77
Annual Reports, 1926-1949	box 5	folder 78
Annual Reports, 1926-1949	box 5	folder 79
Annual Reports, 1926-1949	box 5	folder 80
Annual Reports, 1926-1949	box 5	folder 81
Annual Reports, 1926-1949	box 5	folder 82
Appraisals of Medical Practices - Memoranda and Reports, 1931-1948	box 6	folder 83
Appraisals of Medical Practices - Memoranda and Reports, 1931-1948	box 6	folder 84
Appraisals of Medical Practices - Statistics, 1931-1937		

	box 6	folder 85
Architects' Correspondence and Reports, 1925-1937	box 6	folder 86
Architects' Correspondence and Reports, 1925-1937	box 6	folder 87
Architects' Correspondence and Reports, 1925-1937	box 6	folder 88
Architects' Correspondence and Reports, 1925-1937	box 6	folder 89
Architects' Correspondence and Reports, 1925-1937	box 6	folder 90
Architects' Correspondence and Reports, 1925-1937	box 6	folder 91
Architects' Correspondence and Reports, 1925-1937	box 6	folder 92
Architects' Correspondence and Reports, 1925-1937	box 6	folder 93
Architects' Correspondence and Reports, 1925-1937	box 6	folder 94
Architects' Correspondence and Reports, 1938-1950	box 7	folder 95
Architects' Correspondence and Reports, 1938-1950	box 7	folder 96
Architects' Correspondence and Reports, 1938-1950	box 7	folder 97
Architects' Correspondence and Reports, 1938-1950	box 7	folder 98
Architects' Correspondence and Reports, 1938-1950	box 7	folder 99
Architects' Correspondence and Reports, 1938-1950	box 7	folder 100
Architects' Correspondence and Reports, 1938-1950	box 7	folder 101
Architects' Correspondence and Reports, 1938-1950	box 7	folder 102
Architects' Correspondence and Reports, 1938-1950	box 7	folder 103
Architects' Correspondence and Reports, 1938-1950	box 7	folder 104
Architects' Correspondence and Reports, 1938-1950	box 7	folder 105
Architects' Correspondence and Reports, 1938-1950	box 7	folder 106
Architects' Correspondence and Reports, 1938-1950	box 7	folder 107
Architects' Correspondence and Reports, 1938-1950	box 7	folder 108
Architects' Correspondence and Reports, 1950-1952	box 8	folder 109
Architects' Correspondence and Reports - Index, 1925-1952	box 8	folder 110
Articles by Rural Hospital Division Staff, 1938-1940; 1943-1949	box 8	folder 111
Articles by Rural Hospital Division Staff, 1938-1940; 1943-1949	box 8	folder 112
Articles on Rural Hospitals, 1928-1934	box 8	folder 113
Auditors' Correspondence and Reports, 1930-1950	box 8	folder 114
Auditors' Correspondence and Reports, 1930-1950	box 8	folder 115
Auditors' Correspondence and Reports, 1930-1950	box 8	folder 116

Auditors' Correspondence and Reports, 1930-1950	box 8	folder 117
Auditors' Correspondence and Reports, 1930-1950	box 8	folder 118
Budget Material, 1933-1946	box 8	folder 119
Budget Material, 1933-1946	box 8	folder 120
Budget Material, 1933-1946	box 8	folder 121
Budget Material, 1933-1946	box 8	folder 122
Budget Material, 1947-1952	box 9	folder 123
Budget Material, 1947-1952	box 9	folder 124
Cancer Program - Correspondence Memoranda and Reports, 1940-1942	box 9	folder 125
Cancer Program - Correspondence Memoranda and Reports, 1940-1942	box 9	folder 126
Cancer Program - Correspondence Memoranda and Reports, 1940-1942	box 9	folder 127
Cancer Program - Correspondence Memoranda and Reports, 1940-1942	box 9	folder 128
Candidates for Employment - Executive (B-D), n.d.	box 9	folder 129
Candidates for Employment - Executive (E), n.d.	box 9	folder 130
Candidates for Employment - Executive (H-L), n.d.	box 9	folder 131
Candidates for Employment - Executive (M), n.d.	box 9	folder 132
Candidates for Employment - Executive (P-Z), n.d.	box 9	folder 133
Candidates for Employment - Miscellaneous (A-W), n.d.	box 9	folder 134
Candidates for Employment - Pathologist (D-S), n.d.	box 10	folder 135
Candidates for Employment - Resident Physician - Applications (D-V), n.d.	box 10	folder 136
Candidates for Employment - Resident Physician - Correspondence and Memoranda (B-Y), n.d.	box 10	folder 137
Candidates for Employment - Roentgenologist (A-O), n.d.	box 10	folder 138
Candidates for Employment - Technicians (A-E), n.d.	box 10	folder 139
Candidates for Employment - Technicians (F-K), n.d.	box 10	folder 140
Candidates for Employment - Technicians (L-R), n.d.	box 10	folder 141
Candidates for Employment - Technicians (S-W), n.d.	box 10	folder 142
Constitutions and By-Laws - Hospitals (Ada, Oklahoma), n.d.	box 10	folder 143
Constitutions and By-Laws - Hospitals (Beloit, Kansas; Bristol, Virginia/Tennessee), n.d.	box 10	folder 144

Constitutions and By-Laws - Hospitals (Farmington, Maine; Farmville, Virginia; Glasgow, Kentucky), n.d.	box 10	folder 145
Constitutions and By-Laws - Hospitals (Kingsport, Tennessee; Lancaster, South Carolina), n.d.	box 10	folder 146
Constitutions and By-Laws - Hospitals (Mt. Pleasant, Michigan; Murfreesboro, Tennessee; Pittsfield, Illinois; Provo, Utah), n.d.	box 10	folder 147
Constitutions and By-Laws - Hospitals (Sikeston, Missouri; Tupelo, Mississippi; Wauseon, Ohio), n.d.	box 10	folder 148
Constitutions and By-Laws - Medical Staff (Ada, Oklahoma; Beloit, Kansas; Bristol, Virginia/Tennessee), n.d.	box 11	folder 149
Constitutions and By-Laws - Medical Staff (Farmington, Maine; Farmville, Virginia), n.d.	box 11	folder 150
Constitutions and By-Laws - Medical Staff (Glasgow, Kentucky; Kingsport, Tennessee), n.d.	box 11	folder 151
Constitutions and By-Laws - Medical Staff (Lancaster, South Carolina; Mt. Pleasant, Michigan; Murfreesboro, Tennessee), n.d.	box 11	folder 152
Constitutions and By-Laws - Medical Staff (Provo, Utah), n.d.	box 11	folder 153
Constitutions and By-Laws - Medical Staff (Tupelo, Mississippi; Wauseon, Ohio), n.d.	box 11	folder 154
Division Monthly Reports, 1926-1930	box 11	folder 155
Division Monthly Reports, 1926-1930	box 11	folder 156
Division Monthly Reports, 1926-1930	box 11	folder 157
Division Monthly Reports, 1926-1930	box 11	folder 158
Division Monthly Reports, 1926-1930	box 11	folder 159
Division Monthly Reports, 1926-1930	box 11	folder 160
Division Monthly Reports, 1926-1930	box 11	folder 161
Division Monthly Reports, 1926-1930	box 11	folder 162
Division Monthly Reports, 1930-1936	box 12	folder 163
Division Monthly Reports, 1930-1936	box 12	folder 164
Division Monthly Reports, 1930-1936	box 12	folder 165
Division Monthly Reports, 1930-1936	box 12	folder 166
Division Monthly Reports, 1930-1936	box 12	folder 167
Division Monthly Reports, 1930-1936	box 12	folder 168
Division Monthly Reports, 1930-1936	box 12	folder 169
Division Monthly Reports, 1930-1936	box 12	folder 170
Division Monthly Reports, 1930-1936	box 12	folder 171

Division Monthly Reports, 1930-1936	box 12	folder 172
Division Monthly Reports, 1930-1936	box 12	folder 173
Division Monthly Reports, 1930-1936	box 12	folder 174
Division Monthly Reports, 1930-1936	box 12	folder 175
Division Monthly Reports, 1936-1940	box 13	folder 176
Division Monthly Reports, 1936-1940	box 13	folder 177
Division Monthly Reports, 1936-1940	box 13	folder 178
Division Monthly Reports, 1936-1940	box 13	folder 179
Division Monthly Reports, 1936-1940	box 13	folder 180
Division Monthly Reports, 1936-1940	box 13	folder 181
Division Monthly Reports, 1936-1940	box 13	folder 182
Division Monthly Reports, 1936-1940	box 13	folder 183
Division Monthly Reports, 1936-1940	box 13	folder 184
Division Monthly Reports, 1936-1940	box 13	folder 185
Division Monthly Reports, 1936-1940	box 13	folder 186
Division Monthly Reports, 1936-1940	box 13	folder 187
Division Monthly Reports, 1941-1945	box 14	folder 188
Division Monthly Reports, 1941-1945	box 14	folder 189
Division Monthly Reports, 1941-1945	box 14	folder 190
Division Monthly Reports, 1941-1945	box 14	folder 191
Division Monthly Reports, 1941-1945	box 14	folder 192
Division Monthly Reports, 1941-1945	box 14	folder 193
Division Monthly Reports, 1941-1945	box 14	folder 194
Division Monthly Reports, 1941-1945	box 14	folder 195
Division Monthly Reports, 1941-1945	box 14	folder 196
Division Monthly Reports, 1941-1945	box 14	folder 197
Division Monthly Reports, 1941-1945	box 14	folder 198
Division Monthly Reports, 1941-1945	box 14	folder 199
Division Monthly Reports, 1941-1945	box 14	folder 200
Division Monthly Reports, 1941-1945	box 14	folder 201
Division Monthly Reports, 1946-1948	box 15	folder 202
Division Monthly Reports, 1946-1948	box 15	folder 203

Division Monthly Reports, 1946-1948	box 15	folder 204
Division Monthly Reports, 1946-1948	box 15	folder 205
Division Monthly Reports, 1946-1948	box 15	folder 206
Fellowships - Data Lists and Memoranda, 1927-1950	box 15	folder 207
Fellowships - Dieticians (A-W), 1933-1941	box 15	folder 208
Fellowships - Nurses (C-W), 1929-1947	box 15	folder 209
Fellowships - Nurses (Course Syllabus), 1939	box 15	folder 210
Fellowships - Nurses (Memoranda), 1928-1929	box 15	folder 211
Fellowships - Physicians (Harvard), 1926-1947	box 15	folder 212
Fellowships - Physicians (Kansas), 1928-1935	box 15	folder 213
Fellowships - Physicians (Ma-Mu), 1937-1947	box 15	folder 214
Fellowships - Physicians (Re-Tufts), 1928-1948	box 15	folder 215
Fellowships - Tulane, 1928-1930	box 15	folder 216
Fellowships - Tulane, 1932-1947	box 16	folder 217
Fellowships (Utah-Yale), 1928-1938	box 16	folder 218
Hospital Appraisals - Beloit, Kansas, n.d.	box 16	folder 219
Hospital Appraisals - Bristol, Virginia/Tennessee; Farmington, Maine, n.d.	box 16	folder 220
Hospital Appraisals - Farmville, Virginia; Glasgow, Kentucky, n.d.	box 16	folder 221
Hospital Appraisals - Kingsport, Tennessee; Murfreesboro, Tennessee, n.d.	box 16	folder 222
Hospital Appraisals - Tupelo, Mississippi; Wauseon, Ohio, n.d.	box 16	folder 223
Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946	box 16	folder 224
Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946	box 16	folder 225
Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946	box 16	folder 226
Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946	box 16	folder 227
Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946	box 16	folder 228
Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946	box 16	folder 229

Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946	box 16	folder 230
Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1946-1947	box 17	folder 231
Hospital Survey/Commission on Hospital Care (COHC) - Grant File, 1943-1945	box 17	folder 232
Hospital Survey/Commission on Hospital Care (COHC) - Grant File, 1943-1945	box 17	folder 233
Hospital Survey/Commission on Hospital Care (COHC) - Grant File, 1943-1945	box 17	folder 234
Hospital Survey/Commission on Hospital Care (COHC) - Grant File, 1943-1945	box 17	folder 235
Hospital Survey/Commission on Hospital Care (COHC) - Minutes, 1944-1946	box 17	folder 236
Interoffice Memos, 1925-1932	box 17	folder 237
Interoffice Memos, 1925-1932	box 17	folder 238
Interoffice Memos, 1925-1932	box 17	folder 239
Interoffice Memos, 1925-1932	box 17	folder 240
Interoffice Memos, 1925-1932	box 17	folder 241
Interoffice Memos, 1925-1932	box 17	folder 242
Interoffice Memos, 1925-1932	box 17	folder 243
Interoffice Memos, 1925-1932	box 17	folder 244
Interoffice Memos, 1925-1932	box 17	folder 245
Interoffice Memos, 1932-1945	box 18	folder 246
Interoffice Memos, 1932-1945	box 18	folder 247
Interoffice Memos, 1932-1945	box 18	folder 248
Interoffice Memos, 1932-1945	box 18	folder 249
Interoffice Memos, 1932-1945	box 18	folder 250
Interoffice Memos, 1932-1945	box 18	folder 251
Interoffice Memos, 1932-1945	box 18	folder 252
Interoffice Memos, 1932-1945	box 18	folder 253
Interoffice Memos, 1932-1945	box 18	folder 254
Interoffice Memos, 1932-1945	box 18	folder 255
Interoffice Memos, 1932-1945	box 18	folder 256
Interoffice Memos, 1932-1945	box 18	folder 257

Interoffice Memos, 1946-1951	box 19	folder 258
Interoffice Memos, 1946-1951	box 19	folder 259
Medical Education Program - Correspondence (A-Y), 1928-1943	box 19	folder 260
Medical Education Program - Memoranda, 1927-1944	box 19	folder 261
Medical Education Program - Memoranda, 1927-1944	box 19	folder 262
Medical Education Program - Memoranda, 1927-1944	box 19	folder 263
Medical Education Program - Memoranda, 1927-1944	box 19	folder 264
News Releases (Farmville, Virginia), February 6, 1926	box 19	folder 265
News Releases (Farmville, Virginia), September 20, 1926	box 19	folder 266
News Releases (Beloit, Kansas; Wauseon, Ohio), October 24, 1927	box 19	folder 267
Nursing Appraisals, 1936-1945	box 19	folder 268
Out-Patient Department - Reports and Memoranda, 1928-1944	box 19	folder 269
Out-Patient Department - Reports and Memoranda, 1928-1944	box 19	folder 270
Preliminary Correspondence, 1924-1926	box 20	folder 271
Printed Material (Appeal Forms), 1926-1944	box 20	folder 272
Printed Material (Appeal Forms), 1926-1944	box 20	folder 273
Program Expansion Memoranda, 1931-1933	box 20	folder 274
Publications - Reprint of Annual Report (Correspondence and Memoranda), 1939-1940	box 20	folder 275
Publications - Small Community Hospitals (Correspondence and Memoranda), 1943-1946	box 20	folder 276
Publications - Small Hospital Design (Correspondence and Memoranda), 1931-1937	box 20	folder 277
Publicity, 1925-1931	box 20	folder 278
Rates of Charges - Hospitals (Ada, Oklahoma; Beloit, Kansas; Bristol, Virginia/Tennessee), n.d.	box 20	folder 279
Rates of Charges - Hospitals (Farmington, Maine; Farmville, Virginia), n.d.	box 20	folder 280
Rates of Charges - Hospitals (Glasgow, Kentucky; Kingsport, Tennessee), n.d.	box 20	folder 281
Rates of Charges - Hospitals (Lancaster, South Carolina), n.d.	box 20	folder 282
Rates of Charges - Hospitals (Mt. Pleasant, Michigan; Murfreesboro, Tennessee), n.d.	box 20	folder 283
Rates of Charges - Hospitals (Pittsfield, Illinois; Provo, Utah), n.d.	box 21	folder 284

Rates of Charges - Hospitals (Sikeston, Missouri; Tupelo, Mississippi; Wauseon, Ohio), n.d.	box 21	folder 285
Rates of Charges - Services, 1931-1938; 1941-1948	box 21	folder 286
Rates of Charges - Services, 1931-1938; 1941-1948	box 21	folder 287
Regional Plan - Agreements (Correspondence and Drafts), April-September, 1944	box 21	folder 288
Regional Plan - Agreements (Correspondence and Drafts-Federal Aid), 1949-1950	box 21	folder 289
Regional Plan - Agreements (Correspondence and Drafts-Federal Aid), 1949-1950	box 21	folder 290
Regional Plan - Announcements, April 1944	box 21	folder 291
Regional Plan - Appeals (Atlanta, Georgia), July-November, 1944	box 21	folder 292
Regional Plan - Appeals (Atlanta, Georgia), July-November, 1944	box 21	folder 293
Regional Plan - Appeals (Atlanta, Georgia), July-November, 1944	box 21	folder 294
Regional Plan - Appeals (Miscellaneous Sites-Alabama-Pennsylvania), 1943-1945	box 21	folder 295
Regional Plan - Appeals (Miscellaneous Sites-Tennessee to Vermont), 1943-1945	box 21	folder 296
Regional Plan - Appeals (Richmond, Virginia), 1944-1947	box 22	folder 297
Regional Plan - Appeals (Richmond, Virginia), 1944-1947	box 22	folder 298
Regional Plan - Appeals (Richmond, Virginia), 1944-1947	box 22	folder 299
Regional Plan - Appeals (Richmond, Virginia), 1944-1947	box 22	folder 300
Regional Plan - Appeals (Richmond, Virginia), 1944-1947	box 22	folder 301
Regional Plan - Appeals (Richmond, Virginia), 1944-1947	box 22	folder 302
Regional Plan - Budget Outline, April 1945	box 22	folder 303
Regional Plan - Constitution and By-Laws (Rochester, New York), November 1945	box 22	folder 304
Regional Plan - Correspondence, 1946-1951	box 22	folder 305
Regional Plan - Interoffice Memoranda, 1943-1945	box 22	folder 306
Regional Plan - Interoffice Memoranda, 1943-1945	box 22	folder 307
Regional Plan - Interoffice Memoranda, 1943-1945	box 22	folder 308
Regional Plan - Name Folder (A-F), 1943-1944	box 22	folder 309
Regional Plan - Name Folder (H-N), 1943-1944	box 22	folder 310
Regional Plan - Name Folder (O-W), 1943-1944	box 22	folder 311
Regional Plan - Site Selection Reports, August-October, 1945	box 23	folder 312

Report on the Study of 12 Small Hospitals (T. Krater and A. C. Haupt) - Preliminary Report, n.d.	box 23	folder 313
Report on the Study of 12 Small Hospitals (T. Krater and A. C. Haupt) - Report of June 5, 1929, n.d.	box 23	folder 314
Reports/Recommendations for Rural Hospital Sites - Project #1 (Henry C. Wright Report), December 14, 1925	box 23	folder 315
Reports/Recommendations for Rural Hospital Sites - Projects #2-5, 1926-1930	box 23	folder 316
Reports/Recommendations for Rural Hospital Sites - Projects #6-9, 1933-1935	box 23	folder 317
Reports/Recommendations for Rural Hospital Sites - Projects #10-12, 1937-1942	box 23	folder 318
Rules and Regulations - Hospitals (Ada, Oklahoma; Beloit, Kansas), n.d.	box 23	folder 319
Rules and Regulations - Hospitals (Bristol, Virginia/Tennessee; Farmington, Maine), n.d.	box 23	folder 320
Rules and Regulations - Hospitals (Farmville, Virginia), n.d.	box 23	folder 321
Rules and Regulations - Hospitals (Glasgow, Kentucky; Kingsport, Tennessee), n.d.	box 23	folder 322
Rules and Regulations - Hospitals (Lancaster, South Carolina; Mt. Pleasant, Michigan; Murfreesboro, Tennessee), n.d.	box 23	folder 323
Rules and Regulations - Hospitals (Pittsfield, Illinois; Provo, Utah; Sikeston, Missouri; Tupelo, Mississippi), n.d.	box 23	folder 324
Rules and Regulations - Hospitals (Wauseon, Ohio), n.d.	box 23	folder 325
Rules and Regulations - Memoranda and Drafts, 1929-1949	box 24	folder 326
Rules and Regulations - Memoranda and Drafts, 1929-1949	box 24	folder 327
Service Records Manual, 1938	box 24	folder 328
Service Records Manual, 1938	box 24	folder 329
Service Records Manual, Undated	box 24	folder 330
Service Records Manual, Undated	box 24	folder 331
Set-up and Organization of a Rural Hospital - Memoranda Correspondence and Reports, 1926-1935	box 24	folder 332
Set-up and Organization of a Rural Hospital - Southmayd Report, Undated	box 24	folder 333
Statistics - All Hospital General Statistics, 1930-1947	box 24	folder 334
Statistics - Annual Financial, 1932-1943	box 24	folder 335
Statistics - Annual Financial, 1932-1943	box 24	folder 336
Statistics - Annual Financial, 1932-1943		

	box 24	folder 337
Statistics - Annual Financial, 1944-1948	box 25	folder 338
Statistics - Annual Financial, 1944-1948	box 25	folder 339
Statistics - Annual Professional, 1942-1948	box 25	folder 340
Statistics - Annual Professional, 1942-1948	box 25	folder 341
Statistics - Annual Professional, 1942-1948	box 25	folder 342
Statistics - Cost Analysis, 1930-1946	box 25	folder 343
Statistics - Cost Analysis, 1930-1946	box 25	folder 344
Statistics - Program, 1925-1940	box 25	folder 345
Statistics - Program, 1925-1940	box 25	folder 346
Statistics - Program, 1925-1940	box 25	folder 347
Statistics - Program, 1925-1940	box 25	folder 348
Statistics - Program, 1925-1940	box 25	folder 349
Statistics - Program, 1941-1948	box 26	folder 350
Statistics - Program, 1941-1948	box 26	folder 351
Statistics - Program, 1941-1948	box 26	folder 352
Statistics - Program, 1941-1948	box 26	folder 353
Statistics - Program, 1941-1948	box 26	folder 354
Statistics - Program, 1941-1948	box 26	folder 355
Statistics - Program, 1941-1948	box 26	folder 356
Statistics - Program, 1941-1948	box 26	folder 357
Statistics - Program, 1941-1948	box 26	folder 358
Statistics - Report Summaries, 1928-1935	box 26	folder 359
Statistics - Report Summaries, 1928-1935	box 26	folder 360
Statistics - Report Summaries, 1928-1935	box 26	folder 361
Statistics - Report Summaries, 1928-1935	box 26	folder 362
Superintendent's Conference - Program Material, April-May, 1930	box 26	folder 363

Project Files

Title/Description	Instances	
Ada, Oklahoma - Audit Reports, 1937-1938; 1945-1948	box 27	folder 364
Ada, Oklahoma - Building Requisitions - Bonds and Agreements, 1937-1945	box 27	folder 365

Ada, Oklahoma - Building Requisitions	box 27	folder 366
Scope and Contents note		
Change Orders - April 14, 1937-April 28, 1938 Purchase Orders - November 29, 1937-August 10, 1939		
Ada, Oklahoma - Building Requisitions - Correspondence and Vouchers, 1937-1942	box 27	folder 367
Ada, Oklahoma - Building Requisitions - Correspondence and Vouchers, 1937-1942	box 27	folder 368
Ada, Oklahoma - Building Requisitions - Correspondence and Vouchers, 1937-1942	box 27	folder 369
Ada, Oklahoma - Building Requisitions - Correspondence and Vouchers, 1937-1942	box 27	folder 370
Ada, Oklahoma - Building Requisitions - Equipment Data Sheets, 1938	box 27	folder 371
Ada, Oklahoma - Building Requisitions - Equipment Data Sheets, 1938	box 27	folder 372
Ada, Oklahoma - Disbursements, 1939-1946	box 27	folder 373
Ada, Oklahoma - Equipment - Purchase Orders, 1937-1940	box 27	folder 374
Ada, Oklahoma - Equipment - Purchase Orders, 1937-1940	box 27	folder 375
Ada, Oklahoma - Equipment - Purchase Orders, 1937-1940	box 27	folder 376
Ada, Oklahoma - Equipment - Purchase Orders, 1937-1940	box 27	folder 377
Ada, Oklahoma - Equipment - Sales Literature, 1937-1940	box 27	folder 378
Ada, Oklahoma - Equipment - Sales Literature, 1937-1940	box 28	folder 379
Ada, Oklahoma - Fellowships (B-G), 1938-1942	box 28	folder 380
Ada, Oklahoma - Fellowships (L-S), 1938-1942	box 28	folder 381
Ada, Oklahoma - Field Trip Memoranda, 1936-1948	box 28	folder 382
Ada, Oklahoma - Field Trip Memoranda, 1936-1948	box 28	folder 383
Ada, Oklahoma - Field Trip Memoranda, 1936-1948	box 28	folder 384
Ada, Oklahoma - Field Trip Memoranda, 1936-1948	box 28	folder 385
Ada, Oklahoma - Field Trip Memoranda, 1936-1948	box 28	folder 386
Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937	box 28	folder 387
Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937	box 28	folder 388
Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937	box 28	folder 389
Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937	box 28	folder 390
Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937	box 28	folder 391

Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937	box 28	folder 392
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 393
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 394
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 395
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 396
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 397
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 398
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 399
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 400
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 401
Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949; 1952-1955	box 29	folder 402
Ada, Oklahoma - Hospital Proper - Correspondence Index, 1935-1949	box 29	folder 403
Ada, Oklahoma - Minutes - Executive Committee and Board of Trustees, 1935-1948	box 29	folder 404
Ada, Oklahoma - Minutes - Executive Committee and Board of Trustees, 1935-1948	box 29	folder 405
Ada, Oklahoma - Minutes - Executive Committee and Board of Trustees, 1935-1948	box 29	folder 406
Ada, Oklahoma - Monthly Reports, 1936-1940	box 29	folder 407
Ada, Oklahoma - Monthly Reports, 1936-1940	box 29	folder 408
Ada, Oklahoma - Monthly Reports, 1941-1949	box 30	folder 409
Ada, Oklahoma - Monthly Reports, 1941-1949	box 30	folder 410
Ada, Oklahoma - Monthly Reports, 1941-1949	box 30	folder 411
Ada, Oklahoma - Monthly Reports, 1941-1949	box 30	folder 412
Ada, Oklahoma - Monthly Reports, 1941-1949	box 30	folder 413
Ada, Oklahoma - Monthly Reports, 1941-1949	box 30	folder 414
Ada, Oklahoma - Monthly Reports, 1941-1949	box 30	folder 415

Ada, Oklahoma - Oklahoma State Department of Health - License Laws and Standards for Hospitals and Related Institutions, 1945	box 30	folder 416
Ada, Oklahoma - Out-Patient Department - Correspondence and Memoranda, 1938-1942	box 30	folder 417
Ada, Oklahoma - Out-Patient Department - Correspondence and Memoranda, 1938-1942	box 30	folder 418
Ada, Oklahoma - Prepayment Plan - Correspondence and Memoranda, 1939-1944	box 30	folder 419
Ada, Oklahoma - Public Health Program - Correspondence Memoranda and Reports, 1937-1944	box 30	folder 420
Ada, Oklahoma - Statistics - Medical and Hospital, 1938-1947	box 30	folder 421
Beloit, Kansas - Audit Reports, 1930, 1947-1949	box 31	folder 422
Beloit, Kansas - Audit Reports, 1930, 1947-1949	box 31	folder 423
Beloit, Kansas - Building Requisitions - Bonds and Agreements, 1928-1930; 1940-1942	box 31	folder 424
Beloit, Kansas - Building Requisitions - Bonds and Agreements, 1928-1930; 1940-1942	box 31	folder 425
Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944	box 31	folder 426
Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944	box 31	folder 427
Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944	box 31	folder 428
Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944	box 31	folder 429
Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944	box 31	folder 430
Beloit, Kansas - Disbursements, 1929-1937	box 31	folder 431
Beloit, Kansas - Disbursements, 1929-1937	box 31	folder 432
Beloit, Kansas - Equipment - Purchase Orders, 1929-1935	box 31	folder 433
Beloit, Kansas - Equipment - Purchase Orders, 1929-1935	box 31	folder 434
Beloit, Kansas - Equipment - Purchase Orders, 1929-1935	box 31	folder 435
Beloit, Kansas - Fellowships (A-F), 1929-1945	box 31	folder 436
Beloit, Kansas - Fellowships (H-M), 1929-1945	box 31	folder 437
Beloit, Kansas - Fellowships (N-S), 1929-1945	box 32	folder 438
Beloit, Kansas - Fellowships (V-S), 1929-1945	box 32	folder 439
Beloit, Kansas - Field Trip Memoranda, 1927-1947	box 32	folder 440

Beloit, Kansas - Field Trip Memoranda, 1927-1947	box 32	folder 441
Beloit, Kansas - Field Trip Memoranda, 1927-1947	box 32	folder 442
Beloit, Kansas - Field Trip Memoranda, 1927-1947	box 32	folder 443
Beloit, Kansas - Field Trip Memoranda, 1927-1947	box 32	folder 444
Beloit, Kansas - Field Trip Memoranda, 1927-1947	box 32	folder 445
Beloit, Kansas - Field Trip Memoranda, 1927-1947	box 32	folder 446
Beloit, Kansas - Field Trip Memoranda, 1927-1947	box 32	folder 447
Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930	box 32	folder 448
Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930	box 32	folder 449
Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930	box 32	folder 450
Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930	box 32	folder 451
Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930	box 32	folder 452
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 453
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 454
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 455
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 456
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 457
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 458
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 459
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 460
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 461
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 462
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 463
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 464
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 465
Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947	box 33	folder 466
Beloit, Kansas - Hospital Proper - Correspondence, 1948-1965	box 34	folder 467
Beloit, Kansas - Hospital Proper - Correspondence, 1948-1965	box 34	folder 468
Beloit, Kansas - Hospital Proper - Correspondence, 1948-1965	box 34	folder 469
Beloit, Kansas - Hospital Proper - Correspondence Index, 1926-1951	box 34	folder 470
Beloit, Kansas - Hospital Proper - Correspondence Index, 1926-1951	box 34	folder 471

Beloit, Kansas - Minutes - Executive Committee and Board of Directors, 1929-1937; June 17, 1946	box 34	folder 472
Beloit, Kansas - Minutes - Executive Committee and Board of Directors, 1929-1937; June 17, 1946	box 34	folder 473
Beloit, Kansas - Minutes - Executive Committee and Board of Directors, 1929-1937; June 17, 1946	box 34	folder 474
Beloit, Kansas - Monthly Reports, 1948-1949	box 34	folder 475
Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 34	folder 476
Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 34	folder 477
Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 34	folder 478
Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 34	folder 479
Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 34	folder 480
Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 34	folder 481
Beloit, Kansas - Prepayment Plan - Correspondence and Memoranda, 1944-1948	box 34	folder 482
Beloit, Kansas - Public Health Program - Correspondence Memoranda and Reports, 1927-1932	box 35	folder 483
Scope and Contents note		
Indexed.		
Beloit, Kansas - Publicity - Memoranda and Press Releases, 1930-1951	box 35	folder 484
Beloit, Kansas - Statistics - Medical and Hospital, 1930-1947	box 35	folder 485
Bristol, Virginia/Tennessee - Audit Reports, 1940; 1943	box 35	folder 486
Bristol, Virginia/Tennessee - Building Requisitions - Bonds and Agreements, 1939-1942	box 35	folder 487
Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947	box 35	folder 488
Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947	box 35	folder 489
Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947	box 35	folder 490
Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947	box 35	folder 491

Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947	box 35	folder 492
Bristol, Virginia/Tennessee - Building Requisitions - Insurance Policies, 1939-1942	box 35	folder 493
Bristol, Virginia/Tennessee - Disbursements, 1938-1945	box 35	folder 494
Bristol, Virginia/Tennessee - Equipment - Purchase Orders, 1938-1945	box 35	folder 495
Bristol, Virginia/Tennessee - Equipment - Sales Literature, 1938-1939	box 35	folder 496
Bristol, Virginia/Tennessee - Equipment - Sales Literature, 1938-1939	box 35	folder 497
Bristol, Virginia/Tennessee - Equipment - Sales Literature, 1939-1943	box 36	folder 498
Bristol, Virginia/Tennessee - Equipment - Sales Literature, 1939-1943	box 36	folder 499
Bristol, Virginia/Tennessee - Fellowships (K and V), 1938-1939	box 36	folder 500
Bristol, Virginia/Tennessee - Field Trip Memoranda, 1938-1947	box 36	folder 501
Bristol, Virginia/Tennessee - Field Trip Memoranda, 1938-1947	box 36	folder 502
Bristol, Virginia/Tennessee - Field Trip Memoranda, 1938-1947	box 36	folder 503
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938	box 36	folder 504
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938	box 36	folder 505
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938	box 36	folder 506
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938	box 36	folder 507
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938	box 36	folder 508
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938	box 36	folder 509
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938	box 36	folder 510
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938	box 36	folder 511
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 512
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 513

Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 514
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 515
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 516
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 517
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 518
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 519
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 520
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 521
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1938-1940	box 37	folder 522
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 523
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 524
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 525
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 526
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 527
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 528
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 529
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 530
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 531
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 532
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1940-1942	box 38	folder 533

Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 534
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 535
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 536
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 537
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 538
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 539
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 540
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 541
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 542
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 543
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 544
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945	box 39	folder 545
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954	box 40	folder 546
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954	box 40	folder 547
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954	box 40	folder 548
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954	box 40	folder 549
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954	box 40	folder 550
Bristol, Virginia/Tennessee - Hospital Proper - Correspondence Index, 1926-1950	box 40	folder 551
Bristol, Virginia/Tennessee - Minutes - Executive Committee and Board of Directors, 1938-1946	box 40	folder 552
Bristol, Virginia/Tennessee - Minutes - Executive Committee and Board of Directors, 1938-1946	box 40	folder 553

Bristol, Virginia/Tennessee - Minutes - Executive Committee and Board of Directors, 1938-1946	box 40	folder 554
Bristol, Virginia/Tennessee - Monthly Reports, 1938-1943	box 40	folder 555
Bristol, Virginia/Tennessee - Monthly Reports, 1938-1943	box 40	folder 556
Bristol, Virginia/Tennessee - Monthly Reports, 1938-1943	box 40	folder 557
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 558
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 559
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 560
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 561
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 562
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 563
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 564
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 565
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 566
Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948	box 41	folder 567
Bristol, Virginia/Tennessee - Monthly Reports, 1949	box 42	folder 568
Bristol, Virginia/Tennessee - Newspaper Articles, January-February, 1938	box 42	folder 569
Bristol, Virginia/Tennessee - Out-Patient Department - Correspondence and Memoranda, 1938-1946	box 42	folder 570
Bristol, Virginia/Tennessee - Out-Patient Department - Correspondence and Memoranda, 1938-1946	box 42	folder 571
Bristol, Virginia/Tennessee - Statistics - Medical and Hospital, 1936-1948	box 42	folder 572
Farmington, Maine - Audit Reports, 1928-1929; January-December, 1940	box 42	folder 573
Farmington, Maine - Building Requisitions - Agreements and Orders, 1928-1929	box 42	folder 574
Farmington, Maine - Building Requisitions - Correspondence and Vouchers, 1928-1932	box 42	folder 575
Farmington, Maine - Building Requisitions - Correspondence and Vouchers, 1928-1932	box 42	folder 576
Farmington, Maine - Building Requisitions - Correspondence and Vouchers, 1928-1932	box 42	folder 577
Farmington, Maine - Disbursements, 1928-1947	box 42	folder 578
Farmington, Maine - Equipment - Correspondence, January-September, 1932	box 42	folder 579

Farmington, Maine - Equipment - Office Expenses, 1930-1932	box 42	folder 580
Farmington, Maine - Equipment - Purchase Orders, 1929-1931	box 42	folder 581
Farmington, Maine - Equipment - Purchase Orders, 1929-1931	box 42	folder 582
Farmington, Maine - Equipment - Purchase Orders, 1929-1931	box 42	folder 583
Farmington, Maine - Equipment - Sales Literature, 1942	box 43	folder 584
Farmington, Maine - Equipment - Work Sheets, 1928-1929	box 43	folder 585
Farmington, Maine - Fellowships (A-F), 1929-1945	box 43	folder 586
Farmington, Maine - Fellowships (G-M), 1929-1945	box 43	folder 587
Farmington, Maine - Fellowships (P-W), 1929-1945	box 43	folder 588
Farmington, Maine - Field Trip Memoranda, 1927-1947	box 43	folder 589
Farmington, Maine - Field Trip Memoranda, 1927-1947	box 43	folder 590
Farmington, Maine - Field Trip Memoranda, 1927-1947	box 43	folder 591
Farmington, Maine - Field Trip Memoranda, 1927-1947	box 43	folder 592
Farmington, Maine - Field Trip Memoranda, 1927-1947	box 43	folder 593
Farmington, Maine - Financial Correspondence, 1930-1938	box 43	folder 594
Farmington, Maine - Financial Correspondence, 1930-1938	box 43	folder 595
Farmington, Maine - Financial Correspondence, 1930-1938	box 43	folder 596
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1926-1927	box 43	folder 597
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1926-1927	box 43	folder 598
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 599
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 600
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 601
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 602
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 603
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 604
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 605

Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 606
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 607
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 608
Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967	box 44	folder 609
Farmington, Maine - Hospital Proper - Correspondence and Reports Index, 1926-1949	box 44	folder 610
Farmington, Maine - Minutes - Executive Committee and Governing Board, 1928-1949	box 45	folder 611
Farmington, Maine - Minutes - Executive Committee and Governing Board, 1928-1949	box 45	folder 612
Farmington, Maine - Minutes - Executive Committee and Governing Board, 1928-1949	box 45	folder 613
Farmington, Maine - Minutes - Executive Committee and Governing Board, 1928-1949	box 45	folder 614
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 615
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 616
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 617
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 618
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 619
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 620
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 621
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 622
Farmington, Maine - Monthly Reports, 1929-1949	box 45	folder 623
Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941	box 46	folder 624
Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941	box 46	folder 625
Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941	box 46	folder 626
Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941	box 46	folder 627
Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941	box 46	folder 628
Farmington, Maine - Practical Nurse Training - Correspondence and Memoranda, 1946-1947	box 46	folder 629

Farmington, Maine - Prepayment Plan - Correspondence and Memoranda, 1935-1940	box 46	folder 630
Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941	box 46	folder 631
Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941	box 46	folder 632
Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941	box 46	folder 633
Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941	box 46	folder 634
Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941	box 46	folder 635
Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941	box 46	folder 636
Farmington, Maine - Public Health Program - Correspondence and Memoranda Index, 1927-1939	box 46	folder 637
Farmington, Maine - Publicity - News Releases and Articles, June-October, 1927	box 46	folder 638
Farmington, Maine - Statistics - Medical and Hospital, 1930-1948	box 46	folder 639
Farmville, Virginia - Accounting Manual - Correspondence, January-May, 1932	box 47	folder 640
Farmville, Virginia - Audit Reports, 1926-1928, 1945	box 47	folder 641
Farmville, Virginia - Building Requisitions - Bonds and Contracts, 1926-1941	box 47	folder 642
Farmville, Virginia - Building Requisitions - Change and Purchase Orders, 1936-1942	box 47	folder 643
Farmville, Virginia - Building Requisitions - Correspondence and Vouchers, 1926-1943	box 47	folder 644
Farmville, Virginia - Building Requisitions - Correspondence and Vouchers, 1926-1943	box 47	folder 645
Farmville, Virginia - Building Requisitions - Correspondence and Vouchers, 1926-1943	box 47	folder 646
Farmville, Virginia - Building Requisitions - Pre-Qualification Statements, May-June, 1941	box 47	folder 647
Farmville, Virginia - Disbursements, 1926-1942	box 47	folder 648
Farmville, Virginia - Disbursements, 1926-1942	box 47	folder 649
Farmville, Virginia - Disbursements, 1926-1942	box 47	folder 650
Farmville, Virginia - Equipment - Purchase Orders, 1927-1942	box 47	folder 651
Farmville, Virginia - Equipment - Purchase Orders, 1927-1942	box 47	folder 652

Farmville, Virginia - Equipment - Sales Literature, 1927 and 1941	box 47	folder 653
Farmville, Virginia - Equipment - Work Sheets, 1926-1927	box 48	folder 654
Farmville, Virginia - Equipment - Work Sheets, 1926-1927	box 48	folder 655
Farmville, Virginia - Fellowships (A-F), 1927-1940	box 48	folder 656
Farmville, Virginia - Fellowships (H), 1927-1940	box 48	folder 657
Farmville, Virginia - Fellowships (I-M), 1927-1940	box 48	folder 658
Farmville, Virginia - Fellowships (N-W), 1927-1940	box 48	folder 659
Farmville, Virginia - Field Trip Memoranda, 1926-1947	box 48	folder 660
Farmville, Virginia - Field Trip Memoranda, 1926-1947	box 48	folder 661
Farmville, Virginia - Field Trip Memoranda, 1926-1947	box 48	folder 662
Farmville, Virginia - Field Trip Memoranda, 1926-1947	box 48	folder 663
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1925-1928	box 48	folder 664
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1925-1928	box 48	folder 665
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 666
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 667
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 668
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 669
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 670
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 671
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 672
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 673
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 674
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 675
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 676

Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 677
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946	box 49	folder 678
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1947-1957	box 50	folder 679
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1947-1957	box 50	folder 680
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1947-1957	box 50	folder 681
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda Index, 1925-1950	box 50	folder 682
Farmville, Virginia - Hospital Proper - Correspondence and Memoranda Index, 1925-1950	box 50	folder 683
Farmville, Virginia - Minutes - Board of Directors; Executive and Financial Committees, 1928-1940	box 50	folder 684
Farmville, Virginia - Minutes - Board of Directors; Executive and Financial Committees, 1928-1940	box 50	folder 685
Farmville, Virginia - Minutes - Board of Directors; Executive and Financial Committees, 1928-1940	box 50	folder 686
Farmville, Virginia - Minutes - Board of Directors; Executive and Financial Committees, 1928-1940	box 50	folder 687
Farmville, Virginia - Monthly Reports, 1928-1943	box 50	folder 688
Farmville, Virginia - Monthly Reports, 1928-1943	box 50	folder 689
Farmville, Virginia - Monthly Reports, 1928-1943	box 50	folder 690
Farmville, Virginia - Monthly Reports, 1928-1943	box 50	folder 691
Farmville, Virginia - Monthly Reports, 1928-1943	box 50	folder 692
Farmville, Virginia - Monthly Reports, 1944-1948	box 51	folder 693
Farmville, Virginia - Monthly Reports, 1944-1948	box 51	folder 694
Farmville, Virginia - Monthly Reports, 1944-1948	box 51	folder 695
Farmville, Virginia - Monthly Reports, 1944-1948	box 51	folder 696
Farmville, Virginia - Monthly Reports, 1944-1948	box 51	folder 697
Farmville, Virginia - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 51	folder 698
Farmville, Virginia - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 51	folder 699
Farmville, Virginia - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 51	folder 700

Farmville, Virginia - Out-Patient Department - Correspondence and Memoranda, 1930-1947	box 51	folder 701
Farmville, Virginia - Prepayment Plan - Correspondence and Memoranda, 1938-1943	box 51	folder 702
Scope and Contents note		
1940 Indexed.		
Farmville, Virginia - Public Health Program - Correspondence and Memoranda, 1928-1933	box 51	folder 703
Farmville, Virginia - Public Health Program - Correspondence and Memoranda, 1928-1933	box 51	folder 704
Farmville, Virginia - Public Health Program - Correspondence and Memoranda Index, 1927-1948	box 51	folder 705
Farmville, Virginia - Public Health Program - Financial Correspondence and Vouchers, 1928-1934	box 51	folder 706
Farmville, Virginia - Statistics - Medical and Hospital, 1930-1948	box 51	folder 707
Glasgow, Kentucky - Accounting Manual - Correspondence, January-June, 1932	box 52	folder 708
Glasgow, Kentucky - Audit Reports, 1929; 1930; 1948	box 52	folder 709
Glasgow, Kentucky - Building Requisitions - Bonds and Contracts, 1928-1929	box 52	folder 710
Glasgow, Kentucky - Building Requisitions - Correspondence and Vouchers, 1928-1934	box 52	folder 711
Glasgow, Kentucky - Building Requisitions - Correspondence and Vouchers, 1928-1934	box 52	folder 712
Glasgow, Kentucky - Building Requisitions - Correspondence and Vouchers, 1928-1934	box 52	folder 713
Glasgow, Kentucky - Building Requisitions - Work Bids, 1936; 1946	box 52	folder 714
Glasgow, Kentucky - Disbursements, 1929-1942	box 52	folder 715
Glasgow, Kentucky - Disbursements, 1929-1942	box 52	folder 716
Glasgow, Kentucky - Disbursements, 1929-1942	box 52	folder 717
Glasgow, Kentucky - Equipment - Purchase Orders, 1928-1931	box 52	folder 718
Glasgow, Kentucky - Equipment - Purchase Orders, 1928-1931	box 52	folder 719
Glasgow, Kentucky - Equipment - Work Sheets, 1928-1929	box 52	folder 720
Glasgow, Kentucky - Fellowships (A-E), 1929-1941	box 52	folder 721
Glasgow, Kentucky - Fellowships (H-P), 1929-1941	box 52	folder 722
Glasgow, Kentucky - Fellowships (R-Y), 1929-1941	box 52	folder 723

Glasgow, Kentucky - Field Trip Memoranda, 1927-1946	box 53	folder 724
Glasgow, Kentucky - Field Trip Memoranda, 1927-1946	box 53	folder 725
Glasgow, Kentucky - Field Trip Memoranda, 1927-1946	box 53	folder 726
Glasgow, Kentucky - Field Trip Memoranda, 1927-1946	box 53	folder 727
Glasgow, Kentucky - Field Trip Memoranda, 1927-1946	box 53	folder 728
Glasgow, Kentucky - Field Trip Memoranda, 1927-1946	box 53	folder 729
Glasgow, Kentucky - Field Trip Memoranda, 1927-1946	box 53	folder 730
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932	box 53	folder 731
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932	box 53	folder 732
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932	box 53	folder 733
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932	box 53	folder 734
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932	box 53	folder 735
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932	box 53	folder 736
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978	box 54	folder 737
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978	box 54	folder 738
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978	box 54	folder 739
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978	box 54	folder 740
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978	box 54	folder 741
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978	box 54	folder 742
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978	box 54	folder 743
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978	box 54	folder 744
Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda Index, 1926-1949	box 54	folder 745
Glasgow, Kentucky - Minutes - Board of Trustees; Executive and Finance Committees, 1927-1948	box 54	folder 746

Glasgow, Kentucky - Minutes - Board of Trustees; Executive and Finance Committees, 1927-1948	box 54	folder 747
Glasgow, Kentucky - Monthly Reports, 1929-1935	box 54	folder 748
Glasgow, Kentucky - Monthly Reports, 1929-1935	box 54	folder 749
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 750
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 751
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 752
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 753
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 754
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 755
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 756
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 757
Glasgow, Kentucky - Monthly Reports, 1936-1949	box 55	folder 758
Glasgow, Kentucky - Out-Patient Department - Correspondence and Memoranda, 1930-1932	box 55	folder 759
Glasgow, Kentucky - Out-Patient Department - Correspondence and Memoranda, 1930-1932	box 55	folder 760
Glasgow, Kentucky - Out-Patient Department - Correspondence and Memoranda, 1933-1939	box 56	folder 761
Glasgow, Kentucky - Public Health Program - Correspondence and Memoranda, 1928-1933; 1936-1939	box 56	folder 762
Scope and Contents note		
Indexed.		
Glasgow, Kentucky - Public Health Program - Financial Correspondence and Vouchers, 1929-1938	box 56	folder 763
Glasgow, Kentucky - Statistics - Medical and Hospital, 1930-1948	box 56	folder 764
Kingsport, Tennessee - Annual Report, September 30, 1953	box 56	folder 765
Kingsport, Tennessee - Audit Reports, 1934-1935, 1940-1942, 1947	box 56	folder 766
Kingsport, Tennessee - Audit Reports, 1934-1935, 1940-1942, 1947	box 56	folder 767
Kingsport, Tennessee - Building Requisitions - Bids and Pre-Qualification Statements, December 6-9, 1940	box 56	folder 768
Kingsport, Tennessee - Building Requisitions - Bonds and Agreements, 1932-1940	box 56	folder 769

Kingsport, Tennessee - Building Requisitions - Change Orders, 1934-1942	box 56	folder 770
Kingsport, Tennessee - Building Requisitions - Correspondence and Vouchers, 1934-1942	box 56	folder 771
Kingsport, Tennessee - Building Requisitions - Correspondence and Vouchers, 1934-1942	box 56	folder 772
Kingsport, Tennessee - Building Requisitions - Correspondence and Vouchers, 1934-1942	box 56	folder 773
Kingsport, Tennessee - Building Requisitions - Correspondence and Vouchers, 1934-1942	box 56	folder 774
Kingsport, Tennessee - Building Requisitions - Purchase Orders, 1935-1937	box 56	folder 775
Kingsport, Tennessee - Community Hospital Services - Accounting Manual, 1942	box 57	folder 776
Kingsport, Tennessee - Community Hospital Services - General Manual, 1942; 1948	box 57	folder 777
Kingsport, Tennessee - Disbursements, 1934-1947	box 57	folder 778
Kingsport, Tennessee - Disbursements, 1934-1947	box 57	folder 779
Kingsport, Tennessee - Disbursements, 1934-1947	box 57	folder 780
Kingsport, Tennessee - Disbursements, 1934-1947	box 57	folder 781
Kingsport, Tennessee - Equipment - Bids-New Wing, 1940-1941	box 57	folder 782
Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942	box 57	folder 783
Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942	box 57	folder 784
Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942	box 57	folder 785
Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942	box 57	folder 786
Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942	box 57	folder 787
Kingsport, Tennessee - Equipment - Purchase Orders (Pre-Opening), 1934-1935	box 57	folder 788
Kingsport, Tennessee - Equipment - Sales Literature, 1934-1935; 1938; 1941	box 58	folder 789
Kingsport, Tennessee - Equipment - Sales Literature, 1934-1935; 1938; 1941	box 58	folder 790
Kingsport, Tennessee - Equipment - Sales Literature, 1934-1935; 1938; 1941	box 58	folder 791
Kingsport, Tennessee - Equipment - Sales Literature, 1934-1935; 1938; 1941	box 58	folder 792
Kingsport, Tennessee - Equipment - Work Sheets, 1934-1941	box 58	folder 793
Kingsport, Tennessee - Fellowships (B-D), 1934-1946		

	box 58	folder 794
Kingsport, Tennessee - Fellowships (E-Q), 1934-1946	box 58	folder 795
Kingsport, Tennessee - Field Trip Memoranda, 1933-1947	box 58	folder 796
Kingsport, Tennessee - Field Trip Memoranda, 1933-1947	box 58	folder 797
Kingsport, Tennessee - Field Trip Memoranda, 1933-1947	box 58	folder 798
Kingsport, Tennessee - Field Trip Memoranda, 1933-1947	box 58	folder 799
Kingsport, Tennessee - Field Trip Memoranda, 1933-1947	box 58	folder 800
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1931-1933	box 58	folder 801
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 802
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 803
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 804
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 805
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 806
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 807
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 808
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 809
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 810
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 811
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 812
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941	box 59	folder 813
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969	box 60	folder 814
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969	box 60	folder 815
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969	box 60	folder 816

Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969	box 60	folder 817
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969	box 60	folder 818
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969	box 60	folder 819
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969	box 60	folder 820
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda Index, 1928-1951	box 60	folder 821
Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda Index, 1928-1951	box 60	folder 822
Kingsport, Tennessee - Minutes - Executive Committee and Board of Directors, 1933-1936	box 60	folder 823
Kingsport, Tennessee - Minutes - Executive Committee and Board of Directors, 1933-1936	box 60	folder 824
Kingsport, Tennessee - Minutes - Executive Committee and Board of Directors, 1933-1936	box 60	folder 825
Kingsport, Tennessee - Minutes - Executive Committee and Board of Directors, 1933-1936	box 60	folder 826
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 827
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 828
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 829
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 830
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 831
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 832
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 833
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 834
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 835
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 836

Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 837
Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949	box 61	folder 838
Kingsport, Tennessee - Monthly Reports, 1935-1937	box 61	folder 839
Kingsport, Tennessee - Monthly Reports, 1935-1937	box 61	folder 840
Kingsport, Tennessee - Monthly Reports, 1935-1937	box 61	folder 841
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 842
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 843
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 844
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 845
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 846
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 847
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 849
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 850
Kingsport, Tennessee - Monthly Reports, 1938-1947	box 62	folder 851
Kingsport, Tennessee - Monthly Reports, 1948	box 63	folder 852
Kingsport, Tennessee - Out-Patient Department - Correspondence and Memoranda, 1934-1940	box 63	folder 853
Kingsport, Tennessee - Out-Patient Department - Correspondence and Memoranda, 1934-1940	box 63	folder 854
Kingsport, Tennessee - Out-Patient Department - Correspondence and Memoranda, 1934-1940	box 63	folder 855
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936	box 63	folder 856
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936	box 63	folder 857
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936	box 63	folder 858
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936	box 63	folder 859
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936	box 63	folder 860
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936	box 63	folder 861
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936	box 63	folder 862

Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936	box 63	folder 863
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 864
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 865
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 866
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 867
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 868
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 869
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 870
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 871
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 872
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 873
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 874
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 875
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 876
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 877
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942	box 64	folder 878
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949	box 65	folder 879
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949	box 65	folder 880
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949	box 65	folder 881
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949	box 65	folder 882

Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949	box 65	folder 883
Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda Index, 1933-1949	box 65	folder 884
Kingsport, Tennessee - Prepayment Plan - Forms and Contracts, 1941-1942; 1944 and 1948	box 65	folder 885
Kingsport, Tennessee - Prepayment Plan - Forms and Contracts, 1941-1942; 1944 and 1948	box 65	folder 886
Kingsport, Tennessee - Prepayment Plan - Forms and Contracts, 1941-1942; 1944 and 1948	box 65	folder 887
Kingsport, Tennessee - Prepayment Plan - Hospital Service Plan Commission, 1942-1944	box 65	folder 888
Kingsport, Tennessee - Prepayment Plan - Inter-Plan Service-Benefit Bank (Analysis), 1947-1948	box 65	folder 889
Kingsport, Tennessee - Prepayment Plan - Inter-Plan Service-Benefit Bank (Statistical Report), April 1947	box 65	folder 890
Kingsport, Tennessee - Prepayment Plan - Manual of Uniform Accounting Procedures, August 1943	box 65	folder 891
Kingsport, Tennessee - Prepayment Plan - Pamphlets, 1944 and 1946	box 65	folder 892
Kingsport, Tennessee - Publicity - Brochures for Holston Valley Community Hospital and Kingston, Tennessee, 1933-1947	box 66	folder 893
Kingsport, Tennessee - Report - Committee on Accounting and Office Practice to the Conference of Hospital Service Plans, February 1941	box 66	folder 894
Kingsport, Tennessee - Report - Committee on Hospital and Medical Relations of the American Hospital Association, Council on Hospital Service Plans, February 1941	box 66	folder 895
Kingsport, Tennessee - Report - Committee on Rural Development to American Hospital Association, Council on Hospital Service Plans, February 1941	box 66	folder 896
Kingsport, Tennessee - Report - Foundations of the Holston Valley Community Hospital, April 1949	box 66	folder 897
Kingsport, Tennessee - Report - Rehabilitation Services in the Kingsport, Tennessee Area, May 1954	box 66	folder 898
Kingsport, Tennessee - Statistics - Medical and Hospital, 1935-1948	box 66	folder 899
Lancaster, South Carolina - Audit Report, 1939-1940	box 66	folder 900
Lancaster, South Carolina - Building Requisitions - Bonds and Contracts, 1939-1941	box 66	folder 901
Lancaster, South Carolina - Building Requisitions - Change and Purchase Orders, 1939-1940	box 66	folder 902

Lancaster, South Carolina - Building Requisitions - Correspondence and Vouchers, 1939-1942	box 66	folder 903
Lancaster, South Carolina - Building Requisitions - Correspondence and Vouchers, 1939-1942	box 66	folder 904
Lancaster, South Carolina - Building Requisitions - Correspondence and Vouchers, 1939-1942	box 66	folder 905
Lancaster, South Carolina - Building Requisitions - Correspondence and Vouchers, 1939-1942	box 66	folder 906
Lancaster, South Carolina - Building Requisitions - Equipment Data, 1939-1940	box 66	folder 907
Lancaster, South Carolina - Building Requisitions - Equipment Data, 1940-1941	box 67	folder 908
Lancaster, South Carolina - Building Requisitions - Equipment Data, 1940-1941	box 67	folder 909
Lancaster, South Carolina - Building Requisitions - Equipment Data, 1940-1941	box 67	folder 910
Lancaster, South Carolina - Disbursements, 1939-1949	box 67	folder 911
Lancaster, South Carolina - Equipment - Purchase Orders, 1939-1941	box 67	folder 912
Lancaster, South Carolina - Equipment - Purchase Orders, 1939-1941	box 67	folder 913
Lancaster, South Carolina - Equipment - Purchase Orders, 1939-1941	box 67	folder 914
Lancaster, South Carolina - Equipment - Purchase Orders (Pre-Opening), 1940	box 67	folder 915
Lancaster, South Carolina - Equipment - Sales Literature, 1938-1939	box 67	folder 916
Lancaster, South Carolina - Equipment - Sales Literature, 1938-1939	box 67	folder 917
Lancaster, South Carolina - Equipment - Sales Literature, 1939-1941	box 68	folder 918
Lancaster, South Carolina - Fellowships (B-P), 1939-1941	box 68	folder 919
Lancaster, South Carolina - Field Trip Memoranda, 1938-1947	box 68	folder 920
Lancaster, South Carolina - Field Trip Memoranda, 1938-1947	box 68	folder 921
Lancaster, South Carolina - Field Trip Memoranda, 1938-1947	box 68	folder 922
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941	box 68	folder 923
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941	box 68	folder 924

Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941	box 68	folder 925
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941	box 68	folder 926
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941	box 68	folder 927
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 928
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 929
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 930
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 931
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 932
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 933
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 934
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 935
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 936
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 937
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 69	folder 938
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1949-1961	box 70	folder 939
Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda Index, 1937-1951	box 70	folder 940
Lancaster, South Carolina - Medical Education Program - Correspondence and Memoranda, 1940-1948	box 70	folder 941
Lancaster, South Carolina - Medical Education Program - Correspondence and Memoranda, 1940-1948	box 70	folder 942
Lancaster, South Carolina - Medical Education Program - Correspondence and Memoranda, 1940-1948	box 70	folder 943
Lancaster, South Carolina - Minutes - Executive Committee; Board of Directors and Members, 1939-1952	box 70	folder 944

Lancaster, South Carolina - Minutes - Executive Committee; Board of Directors and Members, 1939-1952	box 70	folder 945
Lancaster, South Carolina - Monthly Reports, 1939-1944	box 70	folder 946
Lancaster, South Carolina - Monthly Reports, 1939-1944	box 70	folder 947
Lancaster, South Carolina - Monthly Reports, 1939-1944	box 70	folder 948
Lancaster, South Carolina - Monthly Reports, 1939-1944	box 70	folder 949
Lancaster, South Carolina - Monthly Reports, 1945-1948	box 71	folder 950
Lancaster, South Carolina - Monthly Reports, 1945-1948	box 71	folder 951
Lancaster, South Carolina - Monthly Reports, 1945-1948	box 71	folder 952
Lancaster, South Carolina - Monthly Reports, 1945-1948	box 71	folder 953
Lancaster, South Carolina - Monthly Reports, 1945-1948	box 71	folder 954
Lancaster, South Carolina - Monthly Reports, 1945-1948	box 71	folder 955
Lancaster, South Carolina - Monthly Reports, 1945-1948	box 71	folder 956
Lancaster, South Carolina - Nurse Education Program - Correspondence, 1940-1946	box 71	folder 957
Lancaster, South Carolina - Out-Patient Department - Correspondence and Memoranda, 1939-1943	box 71	folder 958
Lancaster, South Carolina - Prepayment Plan - Correspondence and Memoranda, April-October, 1947	box 71	folder 959
Lancaster, South Carolina - Public Health Program - Memoranda, May 15-17, 1939	box 71	folder 960
Lancaster, South Carolina - Publicity - Articles and Brochures, 1937-1947	box 71	folder 961
Lancaster, South Carolina - Site Selection Data, 1937-1938	box 71	folder 962
Lancaster, South Carolina - Site Selection Data, 1937-1938	box 71	folder 963
Lancaster, South Carolina - Statistics - Medical and Hospital, 1939-1948	box 71	folder 964
Mt. Pleasant, Michigan - Audit Reports, 1941-1943; December 31, 1946	box 72	folder 965
Mt. Pleasant, Michigan - Building Requisitions - Bonds and Contracts, 1941-1942	box 72	folder 966
Mt. Pleasant, Michigan - Building Requisitions - Change Orders, 1941-1943	box 72	folder 967
Mt. Pleasant, Michigan - Building Requisitions - Correspondence and Vouchers, 1941-1946	box 72	folder 968
Mt. Pleasant, Michigan - Building Requisitions - Correspondence and Vouchers, 1941-1946	box 72	folder 969

Mt. Pleasant, Michigan - Building Requisitions - Correspondence and Vouchers, 1941-1946	box 72	folder 970
Mt. Pleasant, Michigan - Building Requisitions - Correspondence and Vouchers, 1941-1946	box 72	folder 971
Mt. Pleasant, Michigan - Building Requisitions - Extra Building Contracts, January-July, 1943	box 72	folder 972
Mt. Pleasant, Michigan - Building Requisitions - Pre-Qualification Statements, March-April, 1941	box 72	folder 973
Mt. Pleasant, Michigan - Disbursements, 1942-1948	box 72	folder 974
Mt. Pleasant, Michigan - Equipment - Budget Data Sheets, August 1942	box 72	folder 975
Mt. Pleasant, Michigan - Equipment - Purchase Orders, 1941-1944	box 72	folder 976
Mt. Pleasant, Michigan - Equipment - Purchase Orders, 1941-1944	box 72	folder 977
Mt. Pleasant, Michigan - Equipment - Purchase Orders, 1941-1944	box 72	folder 978
Mt. Pleasant, Michigan - Equipment - Sales Literature, 1941-1943; 1947	box 73	folder 979
Mt. Pleasant, Michigan - Equipment - Sales Literature, 1941-1943; 1947	box 73	folder 980
Mt. Pleasant, Michigan - Equipment - Sales Literature, 1941-1943; 1947	box 73	folder 981
Mt. Pleasant, Michigan - Equipment - Sales Literature, 1941-1943; 1947	box 73	folder 982
Mt. Pleasant, Michigan - Fellowships (C-H), 1941-1948	box 73	folder 983
Mt. Pleasant, Michigan - Fellowships (K-W), 1941-1948	box 73	folder 984
Mt. Pleasant, Michigan - Field Trip Memoranda, 1940-1948	box 73	folder 985
Mt. Pleasant, Michigan - Field Trip Memoranda, 1940-1948	box 73	folder 986
Mt. Pleasant, Michigan - Field Trip Memoranda, 1940-1948	box 73	folder 987
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940	box 73	folder 988
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940	box 73	folder 989
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940	box 73	folder 990
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940	box 73	folder 991

Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940	box 73	folder 992
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 993
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 994
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 995
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 996
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 997
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 998
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 999
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 1000
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 1001
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 1002
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942	box 74	folder 1003
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1004
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1005
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1006
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1007
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1008
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1009
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1010
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1011

Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1012
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1013
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1014
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1015
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944	box 75	folder 1016
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1017
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1018
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1019
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1020
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1021
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1022
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1023
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1024
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1025
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1026
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966	box 76	folder 1027
Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda Index, 1931-1951	box 76	folder 1028
Mt. Pleasant, Michigan - Medical Education Program - Correspondence and Memoranda, 1942-1949	box 76	folder 1029
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1030
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1031
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1032
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1033

Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1034
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1035
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1036
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1037
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1038
Mt. Pleasant, Michigan - Monthly Reports, 1943-1947	box 77	folder 1039
Mt. Pleasant, Michigan - Monthly Reports, 1948-1949	box 78	folder 1040
Mt. Pleasant, Michigan - Monthly Reports, 1948-1949	box 78	folder 1041
Mt. Pleasant, Michigan - Monthly Reports - Pre-Opening, 1941-1943	box 78	folder 1042
Mt. Pleasant, Michigan - Monthly Reports - Pre-Opening, 1941-1943	box 78	folder 1043
Mt. Pleasant, Michigan - Nursing Education Program - Correspondence and Memoranda, 1942-1948	box 78	folder 1044
Mt. Pleasant, Michigan - Out-Patient Department - Correspondence and Memoranda, 1941-1947	box 78	folder 1045
Mt. Pleasant, Michigan - Prepayment Plan - Correspondence and Memoranda, 1944-1947	box 78	folder 1046
Mt. Pleasant, Michigan - Public Health Program - Correspondence, February 8-24, 1944	box 78	folder 1047
Mt. Pleasant, Michigan - Publicity - Announcements and Brochures, 1943-1945	box 78	folder 1048
Mt. Pleasant, Michigan - Reports	box 78	folder 1049
Scope and Contents note		
"Central Michigan Community Hospital," - December 6, 1945 "Michigan Hospital Plan,"- November 1948 "Rules and Regulations for Hospitals and Maternity Homes," [Michigan State Welfare Commission] - 1938/1942		
Mt. Pleasant, Michigan - Site Selection Data, 1939-1940	box 78	folder 1050
Mt. Pleasant, Michigan - Statistics - Medical and Hospital, 1943-1948	box 78	folder 1051
Murfreesboro, Tennessee - Accounting Manual Instructions - Correspondence, 1931-1932	box 78	folder 1052
Murfreesboro, Tennessee - Audit Reports, 1929; 1947; 1953	box 78	folder 1053
Murfreesboro, Tennessee - Building Requisitions - Bonds and Contracts, February-April, 1951	box 78	folder 1054
Murfreesboro, Tennessee - Building Requisitions - Correspondence and Vouchers, 1942-1951	box 78	folder 1055

Murfreesboro, Tennessee - Disbursements, 1925-1941	box 78	folder 1056
Murfreesboro, Tennessee - Disbursements, 1925-1941	box 78	folder 1057
Murfreesboro, Tennessee - Equipment - Purchase Orders and Work Sheets, 1931-1933	box 79	folder 1058
Murfreesboro, Tennessee - Fellowships (A-G), 1929-1941	box 79	folder 1059
Murfreesboro, Tennessee - Fellowships (H-M), 1929-1941	box 79	folder 1060
Murfreesboro, Tennessee - Fellowships (O-W), 1929-1941	box 79	folder 1061
Murfreesboro, Tennessee - Field Trip Memoranda, 1926-1932; 1946-1947	box 79	folder 1062
Murfreesboro, Tennessee - Field Trip Memoranda, 1926-1932; 1946-1947	box 79	folder 1063
Murfreesboro, Tennessee - Field Trip Memoranda, 1926-1932; 1946-1947	box 79	folder 1064
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933	box 79	folder 1065
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933	box 79	folder 1066
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933	box 79	folder 1067
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933	box 79	folder 1068
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933	box 79	folder 1069
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1070
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1071
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1072
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1073
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1074
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1075
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1076
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1077

Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1078
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960	box 80	folder 1079
Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda Index, 1928-1951	box 80	folder 1080
Murfreesboro, Tennessee - Minutes - Administrative Board and Executive Committee, 1927-1934; June 22, 1940	box 80	folder 1081
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1082
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1083
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1084
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1085
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1086
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1087
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1088
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1089
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1090
Murfreesboro, Tennessee - Monthly Reports, 1927-1948	box 81	folder 1091
Murfreesboro, Tennessee - Monthly Reports, 1948-1951	box 82	folder 1092
Murfreesboro, Tennessee - Nurses' Home Addition - Correspondence Memoranda and Vouchers, 1930-1933	box 82	folder 1093
Murfreesboro, Tennessee - Out-Patient Department - Correspondence and Memoranda, 1930-1943	box 82	folder 1094
Murfreesboro, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1934-1946	box 82	folder 1095
Murfreesboro, Tennessee - Public Health Program - Correspondence Memoranda and Vouchers, 1931-1932	box 82	folder 1096
Scope and Contents note		
Indexed.		
Murfreesboro, Tennessee - Site Selection Data, 1925	box 82	folder 1097
Murfreesboro, Tennessee - Statistics - Medical and Hospital, 1930-1948	box 82	folder 1098
Pittsfield, Illinois - Audit Reports, 1940-1942; January-December, 1946	box 82	folder 1099
Pittsfield, Illinois - Building Requisitions - Bonds and Contracts, 1940-1942	box 82	folder 1100

Pittsfield, Illinois - Building Requisitions - Change Orders, 1940-1942	box 82	folder 1101
Pittsfield, Illinois - Building Requisitions - Correspondence and Vouchers, 1940-1943	box 82	folder 1102
Pittsfield, Illinois - Building Requisitions - Correspondence and Vouchers, 1940-1943	box 82	folder 1103
Pittsfield, Illinois - Building Requisitions - Correspondence and Vouchers, 1940-1943	box 82	folder 1104
Pittsfield, Illinois - Disbursements, 1941-1948	box 82	folder 1105
Pittsfield, Illinois - Equipment - Purchase Orders, 1940-1942	box 83	folder 1106
Pittsfield, Illinois - Equipment - Purchase Orders, 1940-1942	box 83	folder 1107
Pittsfield, Illinois - Equipment - Requisition Lists, 1941-1942	box 83	folder 1108
Pittsfield, Illinois - Equipment - Requisition Lists, 1941-1942	box 83	folder 1109
Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942	box 83	folder 1110
Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942	box 83	folder 1111
Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942	box 83	folder 1112
Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942	box 83	folder 1113
Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942	box 83	folder 1114
Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942	box 83	folder 1115
Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942	box 83	folder 1116
Pittsfield, Illinois - Fellowships (C-R), 1940-1948	box 84	folder 1117
Pittsfield, Illinois - Field Trip Memoranda, 1939-1948	box 84	folder 1118
Pittsfield, Illinois - Field Trip Memoranda, 1939-1948	box 84	folder 1119
Pittsfield, Illinois - Field Trip Memoranda, 1939-1948	box 84	folder 1120
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940	box 84	folder 1121
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940	box 84	folder 1122
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940	box 84	folder 1123
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940	box 84	folder 1124
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940	box 84	folder 1125
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940	box 84	folder 1126

Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940	box 84	folder 1127
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940	box 84	folder 1128
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1129
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1130
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1131
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1132
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1133
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1134
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1135
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1136
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1137
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1138
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942	box 85	folder 1139
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1140
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1141
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1142
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1143
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1144
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1145
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1146

Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1147
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1148
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1149
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1150
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1151
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967	box 86	folder 1152
Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda Index, 1938-1951	box 86	folder 1153
Pittsfield, Illinois - Minutes - Executive Committee and Board of Directors, 1939-1949	box 87	folder 1154
Pittsfield, Illinois - Minutes - Executive Committee and Board of Directors, 1939-1949	box 87	folder 1155
Pittsfield, Illinois - Minutes - Executive Committee and Board of Directors, 1939-1949	box 87	folder 1156
Pittsfield, Illinois - Minutes - Executive Committee and Board of Directors, 1939-1949	box 87	folder 1157
Pittsfield, Illinois - Monthly Reports, 1942-1945	box 87	folder 1158
Pittsfield, Illinois - Monthly Reports, 1942-1945	box 87	folder 1159
Pittsfield, Illinois - Monthly Reports, 1942-1945	box 87	folder 1160
Pittsfield, Illinois - Monthly Reports, 1942-1945	box 87	folder 1161
Pittsfield, Illinois - Monthly Reports, 1942-1945	box 87	folder 1162
Pittsfield, Illinois - Monthly Reports, 1942-1945	box 87	folder 1163
Pittsfield, Illinois - Monthly Reports, 1942-1945	box 87	folder 1164
Pittsfield, Illinois - Monthly Reports, 1946-1949	box 88	folder 1165
Pittsfield, Illinois - Monthly Reports, 1946-1949	box 88	folder 1166
Pittsfield, Illinois - Monthly Reports, 1946-1949	box 88	folder 1167
Pittsfield, Illinois - Monthly Reports, 1946-1949	box 88	folder 1168
Pittsfield, Illinois - Monthly Reports - Pre-Opening, 1940-1942	box 88	folder 1169
Pittsfield, Illinois - Nursing Appraisal/Routine, 1944-1945	box 88	folder 1170
Pittsfield, Illinois - Out-Patient Department - Correspondence and Memoranda, 1939-1947	box 88	folder 1171

Pittsfield, Illinois - Prepayment Plan - Brochures, 1941-1942	box 88	folder 1172
Pittsfield, Illinois - Prepayment Plan - Correspondence and Memoranda, 1941-1945	box 88	folder 1173
Scope and Contents note		
Indexed.		
Pittsfield, Illinois - Public Health Program - Correspondence and Memoranda, February-July, 1941	box 88	folder 1174
Pittsfield, Illinois - Publicity - Brochures and Clippings, 1941-1967	box 88	folder 1175
Pittsfield, Illinois - Statistics - Medical and Hospital, 1942-1947	box 88	folder 1176
Provo, Utah - Accounting Procedure Manual for the Hospital Service Plan, March 1942	box 88	folder 1177
Provo, Utah - Audit Reports, 1938-1939; January-December 1947	box 88	folder 1178
Provo, Utah - Building Requisitions - Bonds and Contracts, 1938-1941	box 88	folder 1179
Provo, Utah - Building Requisitions - Change Orders, 1938-1950	box 88	folder 1180
Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951	box 89	folder 1181
Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951	box 89	folder 1182
Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951	box 89	folder 1183
Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951	box 89	folder 1184
Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951	box 89	folder 1185
Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951	box 89	folder 1186
Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951	box 89	folder 1187
Provo, Utah - Building Requisitions - Purchase Orders, 1939-1940	box 89	folder 1188
Provo, Utah - Disbursements, 1939-1948	box 89	folder 1189
Provo, Utah - Equipment - Purchase Orders, 1938-1942	box 89	folder 1190
Provo, Utah - Equipment - Purchase Orders, 1938-1942	box 89	folder 1191
Provo, Utah - Equipment - Purchase Orders, 1938-1942	box 89	folder 1192
Provo, Utah - Equipment - Requisition Sheets, 1939-1940	box 90	folder 1193
Provo, Utah - Equipment - Requisition Sheets, 1939-1940	box 90	folder 1194

Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947	box 90	folder 1195
Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947	box 90	folder 1196
Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947	box 90	folder 1197
Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947	box 90	folder 1198
Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947	box 90	folder 1199
Provo, Utah - Fellowships (A-F), 1939-1948	box 90	folder 1200
Provo, Utah - Fellowships (G-M), 1939-1948	box 90	folder 1201
Provo, Utah - Fellowships (O-Z), 1939-1948	box 90	folder 1202
Provo, Utah - Field Trip Memoranda, 1937-1946	box 90	folder 1203
Provo, Utah - Field Trip Memoranda, 1937-1946	box 90	folder 1204
Provo, Utah - Field Trip Memoranda, 1937-1946	box 90	folder 1205
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1206
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1207
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1208
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1209
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1210
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1211
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1212
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1213
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1214
Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980	box 91	folder 1215
Provo, Utah - Hospital Proper - Correspondence and Memoranda Index, 1927-1951	box 91	folder 1216
Provo, Utah - Minutes - Executive Board and Board of Directors, 1938-1949	box 92	folder 1217
Provo, Utah - Minutes - Executive Board and Board of Directors, 1938-1949	box 92	folder 1218

Provo, Utah - Minutes - Executive Board and Board of Directors, 1938-1949	box 92	folder 1219
Provo, Utah - Minutes - Executive Board and Board of Directors, 1938-1949	box 92	folder 1220
Provo, Utah - Monthly Reports, 1939-1947	box 92	folder 1221
Provo, Utah - Monthly Reports, 1939-1947	box 92	folder 1222
Provo, Utah - Monthly Reports, 1939-1947	box 92	folder 1223
Provo, Utah - Monthly Reports, 1939-1947	box 92	folder 1224
Provo, Utah - Monthly Reports, 1939-1947	box 92	folder 1225
Provo, Utah - Monthly Reports, 1939-1947	box 92	folder 1226
Provo, Utah - Monthly Reports, 1939-1947	box 92	folder 1227
Provo, Utah - Monthly Reports, 1948-1949	box 93	folder 1228
Provo, Utah - Out-Patient Department - Correspondence and Memoranda, 1939-1948	box 93	folder 1229
Provo, Utah - Out-Patient Department - Correspondence and Memoranda, 1939-1948	box 93	folder 1230
Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946	box 93	folder 1231
Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946	box 93	folder 1232
Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946	box 93	folder 1233
Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946	box 93	folder 1234
Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946	box 93	folder 1235
Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946	box 93	folder 1236
Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946	box 93	folder 1237
Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946	box 93	folder 1238
Provo, Utah - Prepayment Plan - Correspondence and Memoranda Index, 1939-1946	box 93	folder 1239
Provo, Utah - Prepayment Plan - Forms and Contracts, 1940-1942	box 93	folder 1240
Provo, Utah - Public Health Program - Correspondence and Memoranda, 1938-1946	box 93	folder 1241
Provo, Utah - Publicity - Brochures and Clippings, 1939-1956	box 93	folder 1242

Provo, Utah - Site Selection Data, 1937-1939	box 94	folder 1243
Provo, Utah - Statistics - Medical and Hospital, 1939-1951	box 94	folder 1244
Sikeston, Missouri - Audit Report, 1946-1948	box 94	folder 1245
Sikeston, Missouri - Building Requisitions - Bonds and Contracts, 1942-1946	box 94	folder 1246
Sikeston, Missouri - Building Requisitions	box 94	folder 1247
Scope and Contents note		
Change Orders - September 17, 1946-January 14, 1949 Pre- Qualification Statements - October 2-8, 1945		
Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949	box 94	folder 1248
Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949	box 94	folder 1249
Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949	box 94	folder 1250
Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949	box 94	folder 1251
Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949	box 94	folder 1252
Sikeston, Missouri - Building Requisitions - Equipment Data, 1945-1946	box 94	folder 1253
Sikeston, Missouri - Equipment - Purchase Orders, 1947-1948	box 94	folder 1254
Sikeston, Missouri - Equipment - Purchase Orders, 1948	box 95	folder 1255
Sikeston, Missouri - Equipment - Work Sheets, 1945-1948	box 95	folder 1256
Sikeston, Missouri - Fellowships (C-U), 1942-1952	box 95	folder 1257
Sikeston, Missouri - Field Trip Memoranda, 1942-1951	box 95	folder 1258
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942	box 95	folder 1259
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942	box 95	folder 1260
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942	box 95	folder 1261
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942	box 95	folder 1262
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942	box 95	folder 1263
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942	box 95	folder 1264

Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942	box 95	folder 1265
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1266
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1267
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1268
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1269
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1270
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1271
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1272
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1273
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1274
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1275
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1276
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948	box 96	folder 1277
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966	box 97	folder 1278
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966	box 97	folder 1279
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966	box 97	folder 1280
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966	box 97	folder 1281
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966	box 97	folder 1282
Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda Index, 1942-1951	box 97	folder 1283
Sikeston, Missouri - Medical Education Program - Correspondence and Memoranda, 1948-1950	box 97	folder 1284
Sikeston, Missouri - Monthly Reports, 1949-1950		

	box 97	folder 1285
Sikeston, Missouri - Monthly Reports, 1949-1950	box 97	folder 1286
Sikeston, Missouri - Monthly Reports, 1949-1950	box 97	folder 1287
Sikeston, Missouri - Monthly Reports, 1949-1950	box 97	folder 1288
Sikeston, Missouri - Monthly Reports, 1951-1953	box 98	folder 1289
Sikeston, Missouri - Monthly Reports, 1951-1953	box 98	folder 1290
Sikeston, Missouri - Monthly Reports, 1951-1953	box 98	folder 1291
Sikeston, Missouri - Monthly Reports, 1951-1953	box 98	folder 1292
Sikeston, Missouri - Monthly Reports, 1951-1953	box 98	folder 1293
Sikeston, Missouri - Monthly Reports, 1951-1953	box 98	folder 1294
Sikeston, Missouri - Monthly Reports - Financial, 1946-1949	box 98	folder 1295
Sikeston, Missouri - Nurse Education Program - Correspondence and Memoranda, June-September, 1948	box 98	folder 1296
Sikeston, Missouri - Out-Patient Department - Correspondence and Memoranda, 1949-1950	box 98	folder 1297
Sikeston, Missouri - Prepayment Plan - Correspondence and Memoranda, April 24, 1942	box 98	folder 1298
Sikeston, Missouri - Site Selection Data, 1938-1943	box 98	folder 1299
Tupelo, Mississippi - Audit Reports, 1936-1937, 1947	box 99	folder 1300
Tupelo, Mississippi - Building Requisitions - Bonds and Contracts, June-September, 1936	box 99	folder 1301
Tupelo, Mississippi - Building Requisitions	box 99	folder 1302
Scope and Contents note		
Change Orders - November 20, 1936-August 16, 1937		
Purchase Orders (Extra Building) - September 22, 1937-July 8, 1940		
Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950	box 99	folder 1303
Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950	box 99	folder 1304
Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950	box 99	folder 1305
Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950	box 99	folder 1306
Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950	box 99	folder 1307

Tupelo, Mississippi - Building Requisitions - Pre-Qualification Statements, May-June, 1936	box 99	folder 1308
Tupelo, Mississippi - Disbursements, 1937-1942	box 99	folder 1309
Tupelo, Mississippi - Equipment - Purchase Orders, 1937-1941	box 99	folder 1310
Tupelo, Mississippi - Equipment - Purchase Orders, 1937-1941	box 99	folder 1311
Tupelo, Mississippi - Equipment - Purchase Orders, 1937-1941	box 99	folder 1312
Tupelo, Mississippi - Equipment - Sales Literature, 1936-1938	box 100	folder 1313
Tupelo, Mississippi - Equipment - Sales Literature, 1936-1938	box 100	folder 1314
Tupelo, Mississippi - Fellowships (B-Z), 1937-1941	box 100	folder 1315
Tupelo, Mississippi - Field Trip Memoranda, 1935-1946	box 100	folder 1316
Tupelo, Mississippi - Field Trip Memoranda, 1935-1946	box 100	folder 1317
Tupelo, Mississippi - Field Trip Memoranda, 1935-1946	box 100	folder 1318
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1926-1937	box 100	folder 1319
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1926-1937	box 100	folder 1320
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1926-1937	box 100	folder 1321
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1926-1937	box 100	folder 1322
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1323
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1324
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1325
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1326
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1327
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1328
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1329
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1330
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1331

Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1332
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949	box 101	folder 1333
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1950-1958	box 102	folder 1334
Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda Index, 1926-1950	box 102	folder 1335
Tupelo, Mississippi - Minutes - Executive Committee and Membership Meetings, 1935-1936	box 102	folder 1336
Tupelo, Mississippi - Monthly Reports, 1935-1945	box 102	folder 1337
Tupelo, Mississippi - Monthly Reports, 1935-1945	box 102	folder 1338
Tupelo, Mississippi - Monthly Reports, 1935-1945	box 102	folder 1339
Tupelo, Mississippi - Monthly Reports, 1935-1945	box 102	folder 1340
Tupelo, Mississippi - Monthly Reports, 1935-1945	box 102	folder 1341
Tupelo, Mississippi - Monthly Reports, 1935-1945	box 102	folder 1342
Tupelo, Mississippi - Monthly Reports, 1935-1945	box 102	folder 1343
Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951	box 103	folder 1344
Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951	box 103	folder 1345
Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951	box 103	folder 1346
Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951	box 103	folder 1347
Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951	box 103	folder 1348
Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951	box 103	folder 1349
Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951	box 103	folder 1350
Tupelo, Mississippi - Out-Patient Department - Correspondence and Memoranda, 1935-1947	box 103	folder 1351
Tupelo, Mississippi - Prepayment Plan - Accounting Procedures, May-June, 1939; May 1941	box 103	folder 1352
Tupelo, Mississippi - Prepayment Plan - Accounting Procedures, May-June, 1939; May 1941	box 103	folder 1353
Tupelo, Mississippi - Prepayment Plan - Agreement (Mississippi Hospital and Medical Service and Member Hospitals), September 1947	box 103	folder 1354
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1355
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1356

Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1357
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1358
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1359
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1360
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1361
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1362
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951	box 104	folder 1363
Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda Index, 1937-1949	box 104	folder 1364
Tupelo, Mississippi - Prepayment Plan - Forms and Contracts, 1939-1948	box 104	folder 1365
Tupelo, Mississippi - Prepayment Plan - Reports, 1939-1942; 1944; 1948; 1951	box 104	folder 1366
Tupelo, Mississippi - Prepayment Plan - Reports, 1939-1942; 1944; 1948; 1951	box 104	folder 1367
Tupelo, Mississippi - Prepayment Plan - Reports, 1939-1942; 1944; 1948; 1951	box 104	folder 1368
Tupelo, Mississippi - Public Health Plan - Correspondence Memoranda and Reports, 1938-1941	box 105	folder 1369
Tupelo, Mississippi - Publicity - Annual Reports to the Community, 1956-1957	box 105	folder 1370
Tupelo, Mississippi - Site Selection Data, 1935-1936	box 105	folder 1371
Tupelo, Mississippi - Statistics - Medical and Hospital, 1937-1947	box 105	folder 1372
Wauseon, Ohio - Accounting Manual Instruction - Correspondence and Memoranda	box 105	folder 1373
Wauseon, Ohio - Audit Reports, 1928-1930, 1932-1933, 1948-1950	box 105	folder 1374
Wauseon, Ohio - Audit Reports, 1928-1930, 1932-1933, 1948-1950	box 105	folder 1375
Wauseon, Ohio - Building Requisitions - Bonds and Contracts, November-December, 1928	box 105	folder 1376
Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944	box 105	folder 1377

Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944	box 105	folder 1378
Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944	box 105	folder 1379
Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944	box 105	folder 1380
Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944	box 105	folder 1381
Wauseon, Ohio - Building Requisitions	box 105	folder 1382
Scope and Contents note		
Credit Orders - November 16, 1928-September 15, 1930		
Extra Orders - March 25, 1929-September 12, 1930		
Wauseon, Ohio - Disbursements, 1929-1932	box 105	folder 1383
Wauseon, Ohio - Disbursements, 1933-1942	box 106	folder 1384
Wauseon, Ohio - Equipment - Purchase Orders, 1928-1933	box 106	folder 1385
Wauseon, Ohio - Equipment - Purchase Orders, 1928-1933	box 106	folder 1386
Wauseon, Ohio - Equipment - Work Sheets, 1929	box 106	folder 1387
Wauseon, Ohio - Fellowships (B-J), 1929-1946	box 106	folder 1388
Wauseon, Ohio - Fellowships (L-N), 1929-1946	box 106	folder 1389
Wauseon, Ohio - Fellowships (P-W), 1929-1946	box 106	folder 1390
Wauseon, Ohio - Field Trip Memoranda, 1927-1935	box 106	folder 1391
Wauseon, Ohio - Field Trip Memoranda, 1927-1935	box 106	folder 1392
Wauseon, Ohio - Field Trip Memoranda, 1927-1935	box 106	folder 1393
Wauseon, Ohio - Field Trip Memoranda, 1927-1935	box 106	folder 1394
Wauseon, Ohio - Field Trip Memoranda, 1936-1946	box 107	folder 1395
Wauseon, Ohio - Field Trip Memoranda, 1936-1946	box 107	folder 1396
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1397
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1398
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1399
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1400
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1401

Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1402
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1403
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1404
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945	box 107	folder 1405
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1946-1966	box 108	folder 1406
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1946-1966	box 108	folder 1407
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1946-1966	box 108	folder 1408
Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda Index, 1927-1950	box 108	folder 1409
Wauseon, Ohio - Minutes - Board of Trustees and Executive Committee, 1930-1944	box 108	folder 1410
Wauseon, Ohio - Monthly Reports, 1930-1943	box 108	folder 1411
Wauseon, Ohio - Monthly Reports, 1930-1943	box 108	folder 1412
Wauseon, Ohio - Monthly Reports, 1930-1943	box 108	folder 1413
Wauseon, Ohio - Monthly Reports, 1930-1943	box 108	folder 1414
Wauseon, Ohio - Monthly Reports, 1930-1943	box 108	folder 1415
Wauseon, Ohio - Monthly Reports, 1944-1949	box 109	folder 1416
Wauseon, Ohio - Monthly Reports, 1944-1949	box 109	folder 1417
Wauseon, Ohio - Monthly Reports, 1944-1949	box 109	folder 1418
Wauseon, Ohio - Monthly Reports, 1944-1949	box 109	folder 1419
Wauseon, Ohio - Monthly Reports, 1944-1949	box 109	folder 1420
Wauseon, Ohio - Out-Patient Department - Correspondence and Memoranda, 1930-1940	box 109	folder 1421
Wauseon, Ohio - Out-Patient Department - Correspondence and Memoranda, 1930-1940	box 109	folder 1422
Wauseon, Ohio - Prepayment Plan - Correspondence, Memoranda, Forms and Contracts, 1940-1942	box 109	folder 1423
Wauseon, Ohio - Public Health Program - Financial Correspondence, 1929-1932	box 109	folder 1424
Wauseon, Ohio - Public Health Program - General Correspondence and Memoranda, 1927-1932	box 109	folder 1425

Scope and Contents note

Indexed.

Wauseon, Ohio - Publicity - Hospital Brochures, 1945-1955	box 109	folder 1426
Wauseon, Ohio - Statistics - Medical and Hospital, 1930-1948	box 109	folder 1427
Rochester Regional Plan		
Title/Description	Instances	
Annual Reports, 1946-1948	box 110	folder 1428
Annual Reports, 1946-1948	box 110	folder 1429
Annual Reports, 1946-1948	box 110	folder 1430
Audit Reports, 1946-1951	box 110	folder 1431
Budgets, 1946-1954	box 110	folder 1432
Budgets, 1946-1954	box 110	folder 1433
Budgets, 1946-1954	box 110	folder 1434
By-Laws - Administrators Conference, Council of Rochester Regional Hospitals Inc. and Medical Conference, May-June, 1946	box 110	folder 1435
Capital Projects - Albion (Correspondence, Reports and Memoranda), 1948-1951	box 110	folder 1436
Capital Projects - Albion (Correspondence, Reports and Memoranda), 1948-1951	box 110	folder 1437
Capital Projects - Bath (Correspondence, Reports and Memoranda), 1947-1950	box 110	folder 1438
Capital Projects - Brockport (Correspondence, Reports and Memoranda), 1947-1949	box 110	folder 1439
Capital Projects - Canadaigua (Bonds and Contracts), 1950-1951	box 110	folder 1440
Capital Projects - Canadaigua (Correspondence, Reports and Memoranda), 1948-1955	box 111	folder 1441
Capital Projects - Canadaigua (Correspondence, Reports and Memoranda), 1948-1955	box 111	folder 1442
Capital Projects - Canadaigua (Correspondence, Reports and Memoranda), 1948-1955	box 111	folder 1443
Capital Projects - Canadaigua (Correspondence, Reports and Memoranda), 1948-1955	box 111	folder 1444
Capital Projects - Corning (Bids, Bonds, Change Orders and Contracts), January 1949 and December 1950	box 111	folder 1445
Capital Projects - Corning (Correspondence, Reports and Memoranda), 1947-1951	box 111	folder 1446

Capital Projects - Corning (Correspondence, Reports and Memoranda), 1947-1951	box 111	folder 1447
Capital Projects - Corning (Equipment Work Sheets), 1949	box 111	folder 1448
Capital Projects - Cuba (Correspondence, Reports and Memoranda), 1938-1949	box 111	folder 1449
Capital Projects - Dansville (Correspondence, Reports and Memoranda), 1947-1951	box 111	folder 1450
Capital Projects - Dansville (Correspondence, Reports and Memoranda), 1947-1951	box 111	folder 1451
Capital Projects - Dansville (Correspondence, Reports and Memoranda), 1947-1951	box 111	folder 1452
Capital Projects - Geneva (Correspondence, Reports and Memoranda), 1946-1949	box 111	folder 1453
Capital Projects - Geneva (Correspondence, Reports and Memoranda), January-May, 1951	box 112	folder 1454
Capital Projects - Hornell (Correspondence, Reports and Memoranda), 1947-1950	box 112	folder 1455
Capital Projects - Hornell (Correspondence, Reports and Memoranda), 1947-1950	box 112	folder 1456
Capital Projects - Montour Falls (Correspondence, Reports and Memoranda), 1948-1950	box 112	folder 1457
Capital Projects - Penn Yan (Correspondence, Reports and Memoranda), 1947-1951	box 112	folder 1458
Capital Projects - Penn Yan (Correspondence, Reports and Memoranda), 1947-1951	box 112	folder 1459
Capital Projects - Field Trip Memoranda, 1945-1951	box 112	folder 1460
Capital Projects - Field Trip Memoranda, 1945-1951	box 112	folder 1461
Capital Projects - Field Trip Memoranda, 1945-1951	box 112	folder 1462
Capital Projects - Field Trip Memoranda, 1945-1951	box 112	folder 1463
Capital Projects - Field Trip Memoranda, 1945-1951	box 112	folder 1464
Capital Projects - Field Trip Memoranda, 1945-1951	box 112	folder 1465
Capital Projects - Field Trip Memoranda, 1945-1951	box 112	folder 1466
Five-Year Council of Rochester Regional Hospitals (CRRH) Plan of Action (1951-1955), November 1948	box 113	folder 1467
Five-Year Council of Rochester Regional Hospitals (CRRH) Report (1946-1950), December 1954	box 113	folder 1468
Five-Year Council of Rochester Regional Hospitals (CRRH) Report (1946-1950) - Correspondence and Memoranda, 1953-1954	box 113	folder 1469

General Correspondence and Memoranda, 1944-1946	box 113	folder 1470
General Correspondence and Memoranda, 1944-1946	box 113	folder 1471
General Correspondence and Memoranda, 1944-1946	box 113	folder 1472
General Correspondence and Memoranda, 1944-1946	box 113	folder 1473
General Correspondence and Memoranda, 1944-1946	box 113	folder 1474
General Correspondence and Memoranda, 1944-1946	box 113	folder 1475
General Correspondence and Memoranda, 1944-1946	box 113	folder 1476
General Correspondence and Memoranda, 1946-1948	box 114	folder 1477
General Correspondence and Memoranda, 1946-1948	box 114	folder 1478
General Correspondence and Memoranda, 1946-1948	box 114	folder 1479
General Correspondence and Memoranda, 1946-1948	box 114	folder 1480
General Correspondence and Memoranda, 1946-1948	box 114	folder 1481
General Correspondence and Memoranda, 1946-1948	box 114	folder 1482
General Correspondence and Memoranda, 1946-1948	box 114	folder 1483
General Correspondence and Memoranda, 1946-1948	box 114	folder 1484
General Correspondence and Memoranda, 1946-1948	box 114	folder 1485
General Correspondence and Memoranda, 1946-1948	box 114	folder 1486
General Correspondence and Memoranda, 1948-1957	box 115	folder 1487
General Correspondence and Memoranda, 1948-1957	box 115	folder 1488
General Correspondence and Memoranda, 1948-1957	box 115	folder 1489
General Correspondence and Memoranda, 1948-1957	box 115	folder 1490
General Correspondence and Memoranda, 1948-1957	box 115	folder 1491
General Correspondence and Memoranda, 1948-1957	box 115	folder 1492
General Correspondence and Memoranda, 1948-1957	box 115	folder 1493
General Correspondence and Memoranda, 1948-1957	box 115	folder 1494
General Correspondence and Memoranda, 1948-1957	box 115	folder 1495
General Correspondence and Memoranda, 1948-1957	box 115	folder 1496
General Correspondence and Memoranda, 1948-1957	box 115	folder 1497
General Correspondence and Memoranda, 1948-1957	box 115	folder 1498
General Correspondence and Memoranda, 1948-1957	box 115	folder 1499
General Correspondence and Memoranda Index, 1944-1952	box 116	folder 1500
Hospital Accounting Manual, March 31, 1945	box 116	folder 1501

Interoffice Memoranda, 1943-1951	box 116	folder 1502
Interoffice Memoranda, 1943-1951	box 116	folder 1503
Interoffice Memoranda, 1943-1951	box 116	folder 1504
Interoffice Memoranda, 1943-1951	box 116	folder 1505
Local Survey - Bath Memorial Hospital, November 1948	box 116	folder 1506
Local Survey - Brockport Hospital Area, March 1947	box 116	folder 1507
Local Survey - Canadaigua Hospital Area, September 1947	box 116	folder 1508
Local Survey - Corning Hospital Area, April 1947	box 116	folder 1509
Local Survey - Dansville General Hospital, August 1946	box 116	folder 1510
Local Survey - Geneva Hospital Area, October 1947	box 116	folder 1511
Local Survey - Hornell Hospital Area, June 1946	box 116	folder 1512
Local Survey - Penn Yan Hospital Area, November 1946	box 116	folder 1513
Local Survey - Shepard Relief Hospital, October 1948	box 117	folder 1514
Local Survey - Summaries (Batavia to Wellsville), June 1945	box 117	folder 1515
Medical Records Manual Council of Rochester Regional Hospitals (CRRH) (Section 1 Unit Number System), November 1948	box 117	folder 1516
Minutes, n.d.	box 117	folder 1517

Scope and Contents note

Administrators Conference - June 19, 1946-June 30, 1948
Admission and Maintenance of Membership Committee -
June 27, 1947-July 28, 1948 Capital Grants Committee -
February 1, 1948-December 19, 1950

Minutes, n.d.	box 117	folder 1518
Scope and Contents note Council of Rochester Regional Hospitals (CRRH) - February 26, 1946-May 11, 1948 Medical Conference - November 1947		
News Bulletin - Council of Rochester Regional Hospitals (CRRH), 1946-1948; 1959-1962	box 117	folder 1519
Personnel Survey - Council of Rochester Regional Hospitals (CRRH), December 1950	box 117	folder 1520
Plan of Action For the Future - Council of Rochester Regional Hospitals (CRRH), 1950	box 117	folder 1521
Principles Governing Capital Grants, November 12, 1947	box 117	folder 1522
Publications - Forms and Reprints, 1945-1950	box 117	folder 1523

Quarterly Reports, 1946-1947	box 117	folder 1524
Quarterly Reports, 1946-1947	box 117	folder 1525
Reports and Surveys - Annual Report - Community Nursing Council, 1949-1950	box 117	folder 1526
Reports and Surveys - Background and Reference Material - Council of Rochester Regional Hospitals (CRRH), May 7, 1948	box 117	folder 1527
Reports and Surveys - Community Health and Medical Care Statistics by Hospital District - Council of Rochester Regional Hospitals (CRRH), November 12, 1947	box 117	folder 1528
Reports and Surveys - Educational Questionnaire and Course Outlines, 1947-1951	box 117	folder 1529
Reports and Surveys - Facts and Figures About CRRH Hospitals, December 1948	box 117	folder 1530
Reports and Surveys - Hospital Construction Needs and Progress Made Toward Meeting Such Needs - Council of Rochester Regional Hospitals (CRRH), April 1, 1948	box 117	folder 1531
Reports and Surveys - Hospital Construction Needs and Recommendations for Capital Grants to be Made by Council of Rochester Regional Hospitals (CRRH), December 1, 1948	box 118	folder 1532
Reports and Surveys - Miscellaneous Council of Rochester Regional Hospitals (CRRH) Cost Procedure Papers, 1947-1950	box 118	folder 1533
Reports and Surveys - Nursing-Hour Studies, 1946-1949, 1951	box 118	folder 1534
Requisitions, 1946-1952	box 118	folder 1535
Requisitions, 1946-1952	box 118	folder 1536
Requisitions, 1946-1952	box 118	folder 1537
Requisitions, 1946-1952	box 118	folder 1538
Requisitions, 1946-1952	box 118	folder 1539
Rules and Regulations - Council of Rochester Regional Hospitals (CRRH), March-October, 1947	box 118	folder 1540
Standards for Admission and Maintenance of Council of Rochester Regional Hospitals (CRRH) Membership, June 27, 1947	box 118	folder 1541
Statistics - Medical and Hospital, 1940-1950	box 118	folder 1542