



# Knowles (John H.) papers

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## Summary Information

<b>Repository:</b>	Rockefeller Archive Center
<b>Creator - aut:</b>	Knowles, John H.
<b>Creator:</b>	Massachusetts General Hospital
<b>Creator:</b>	Rockefeller Foundation
<b>Creator - ctb:</b>	Harrar, J. George (Jacob George)
<b>Title:</b>	John H. Knowles papers
<b>ID:</b>	FA047
<b>Date [inclusive]:</b>	1944-1980 (bulk 1960-1979)
<b>Date [bulk]:</b>	bulk
<b>Physical Description:</b>	47 Cubic Feet 118 document cases
<b>Language of the Material:</b>	English

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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## Biographical/Historical note

Physician, medical administrator, author, and president of The Rockefeller Foundation. John Hilton Knowles was born May 23, 1926, in Chicago, Illinois, the son of James and Jean Trumbull Knowles. Dr. Knowles received his A.B. from Harvard College (1947) and his M.D. from Washington University School of Medicine (1951). On June 13, 1953, he married Edith M. LaCroix; they had six children.

Dr. Knowles began his medical career in 1951 when he was appointed intern at Massachusetts General Hospital. From 1953-1955 he served as Officer-in-Charge of the Cardiopulmonary Laboratory at Portsmouth Naval Hospital in Portsmouth, Virginia. He returned to Massachusetts General Hospital as a resident, specializing in diseases of the heart and lungs, leaving a year later to do postdoctoral work with the United States Public Health Service at the Universities of Rochester and Buffalo. In 1958 he

became Chief Resident in Internal Medicine at Massachusetts General Hospital. The following year he was named Chief of the Pulmonary Disease Unit.

In 1962, Dr. Knowles was appointed General Director of Massachusetts General Hospital, the youngest director in the hospital's history. During the next ten years he upgraded working conditions and wages of the hospital staff, established a medical station at Logan International Airport that was connected to the hospital via television, approved the creation of nine intensive-care units including one for the diagnosis and care of cancer patients, and won better rates for hospitals from Blue Cross. He developed a strong interest in social issues of medicine and supported comprehensive federal health insurance and advocated preventive medicine. He was one of a team of doctors sent to Vietnam by President Johnson in 1967 to review and make recommendations concerning the health of the civilian population. In 1969 President Nixon nominated him for the post of Assistant Secretary of Health, Education, and Welfare. The nomination was withdrawn six months later because of violent conservative opposition led by Senator Everett Dirksen and the American Medical Association. Prior to leaving Massachusetts General Hospital, Dr. Knowles was censured by the Massachusetts Medical Society for writing an article asserting that many physicians charged exorbitant fees and performed unnecessary operations.

Dr. Knowles left Massachusetts General Hospital in December 1971 and assumed the presidency of The Rockefeller Foundation in July 1972. Among his activities as Foundation president, he established an international relations program to focus on common global problems and set up the Foundation's publishing division to distribute reports on various Foundation-funded conferences. Dr. Knowles also remained active in the field of medicine; New York University Medical Center appointed him professor of medicine. He was a member of Nelson A. Rockefeller's Commission for Critical Choices (1974), editing the commission's final report "Doing Better and Feeling Worse." In 1975 he visited China with the National Committee on United States-China Relations, Inc., a group of "key United States leaders of world affairs," for a first-hand experience of China.

Dr. Knowles died of cancer on March 6, 1979.

A prolific writer and speaker, Dr. Knowles had over 60 articles and 4 books to his credit, including "Vietnam: Medicine and Politics," "Doing Better and Feeling Worse," and "Respiratory Physiology and its Clinical Application," a textbook still used by medical students. He also left two incomplete manuscripts: "Dr. Knowles' Journal" describing the HEW appointment controversy, and "Essays on Medicine and Health."

For a full list of activities, organizations, and honors, see "Who's Who in America," 40th edition, volume 1, 1978-1979, p. 1812, and the RAC biography file.

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## Scope and Contents note

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The John H. Knowles papers consist of professional and personal correspondence, reports, manuscripts, scrapbooks, appointment calendars, information files, photographs, slides, tapes, and a film relating to his administrative posts at Massachusetts General Hospital and The Rockefeller Foundation, and to his

medical career. Most of the papers date from his tenure at Massachusetts General Hospital. There is very little concerning The Rockefeller Foundation or his personal life.

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## Arrangement note

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The John H. Knowles papers are divided into six series:

Series 1 - Early Career

Series 2 - Massachusetts General Hospital

Series 3 - Interim

Series 4 - The Rockefeller Foundation

Series 5 - Miscellaneous

Series 1049 - Photographs

Original order has been maintained as far as possible.

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## File Plan note

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Former Classification: IV 2A 27

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue  
Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

## Revision Description

Migrated from Re:discovery to the Archivists' Toolkit by Marisa Hudspeth 10/9/2009

## Conditions Governing Access

Open for scholarly research, except where particular restrictions are noted.

## Conditions Governing Use

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## Immediate Source of Acquisition note

Edith L. Knowles donated the papers of John H. Knowles to the Rockefeller Archive Center in 1980.

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## Controlled Access Headings

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- Vietnam
- China
- Medical research
- Medical education
- Knowles, John H.
- Massachusetts General Hospital
- Rockefeller Foundation
- Harrar, J. George (Jacob George)

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## Physical Characteristics and Technical Requirements

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Materials requiring specialized equipment for access (film, audio, video, slides) may be closed to research dependent on availability of the applicable equipment

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services/Head of Reference.

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## Collection Inventory

### Early Career, 1944-1959

Physical Description: 1.3 Cubic Feet

#### Scope and Contents note

This series consists of correspondence, class notes, research notes, and manuscripts relating to Knowles's undergraduate and graduate training, and to his research in diseases of the heart and lungs at Portsmouth Naval Hospital, as a United States Public Health Service fellow, and as intern and resident at Massachusetts General Hospital.

#### Arrangement note

This series is arranged by subject and chronologically within each subject.

Title/Description	Instances	
Correspondence, 1944-1955	box 1	folder 1
Harvard - Class Notes	box 1	folder 2
Harvard - Class Notes, 1945	box 1	folder 3
Washington University - Class Notes, 1948-1950	box 1	folder 4
Washington University - Class Notes, 1948-1950	box 1	folder 5
Washington University - Class Notes, 1948-1950	box 1	folder 6
Washington University - Class Notes, 1948-1950	box 1	folder 7
Washington University - Class Notes, 1948-1950	box 2	folder 8
Massachusetts General Hospital - Internship and Residency, 1951-1953	box 2	folder 9
Massachusetts General Hospital - Internship and Residency, 1951-1953	box 2	folder 10
Massachusetts General Hospital - Lecture Notes, 1952	box 2	folder 11
Portsmouth Hospital - Correspondence, 1951-1954	box 2	folder 12
Portsmouth Hospital - Case Histories, 1953-1955	box 2	folder 13
Massachusetts General Hospital - Respiratory Physiology Laboratory, 1955	box 2	folder 14

U. S. Public Health Service Post - Doctorate Fellow - Non-Respiratory Notes, 1956-1957	box 2	folder 15
National Academy of Science - Handbook of Biological Data - Lung Volume, 1957	box 2	folder 16
Note Cards, ca. 1958	box 2	folder 17
Note Cards, ca. 1958	box 3	folder 18
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Note Cards, ca. 1958	box 3	folder 20
Note Cards, ca. 1958	box 3	folder 21
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Manuscripts - "Clinical Test for Pulmonary Congestion with Use of the Valsalva Maneuver", 1956	box 3	folder 24
Manuscripts - "The Clinical Value of the Valsalva Maneuver in the Detection of Pulmonary Congestion", 1955	box 3	folder 25
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Manuscripts - "A Simple Clinical Test for the Detection of Pulmonary Congestion Utilizing the Valsalva Maneuver", 1955	box 4	folder 31
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## Massachusetts General Hospital, 1947-1972 1959-1971

Physical Description: 22.6 Cubic Feet



## Scope and Contents note

Series 2 contains papers documenting Knowles's professional and personal activities during his tenure at Massachusetts General Hospital, 1959-1971.

## Arrangement note

This series is divided into 6 subseries:

Subseries A - Massachusetts General Hospital

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

## Massachusetts General Hospital

### Scope and Contents note

Subseries A concerns Knowles's career at Massachusetts General Hospital, first as chief of the Pulmonary Unit and later as General Director. Types of material in this subseries include correspondence, reports, minutes, and newsletters. Subjects include staff appointments, committee meetings, administrative philosophy, MGH fellows, and the MGH medical unit at Logan Airport.

### Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

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Ad Hoc Committee - Chief of Surgery, 1968-1969	box 4	folder 36
Ad Hoc Committee - Cope, Dr. Oliver, 1962	box 4	folder 37
Ad Hoc Committee - Crawford, Dr. John, 1962	box 4	folder 38
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Ad Hoc Committee - Promotions and Reappointments, 1963	box 5	folder 50
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## Massachusetts General Hospital - Professional

### Scope and Contents note

Subseries B documents Knowles's professional interests and activities, through correspondence, reports, and lecture notes. Subjects include speaking engagements, congressional testimony on medical costs and government health insurance, the 1967 trip to Vietnam, the 1969 proposed appointment as assistant secretary of the Department of Health, Education, and Welfare, chapters for Harrison's Textbook of medicine, teaching

lectures at Harvard, regional planning, and work with Boston City Hospital, McLean Hospital, and various New York City hospitals.

### Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

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"The Balanced Biology of the Teaching Hospital" - Notes	box 57	folder 662
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"Boston Magazine" - Commentary, 1970	box 57	folder 665
"Boston's Stake in Medicine", 1962	box 57	folder 666
"Cases from The Medical Grand Rounds of the Massachusetts General Hospital", 1958	box 57	folder 667
"The Challenge to the Teaching Hospital", 1967	box 57	folder 668
"Chronic Non-Specific Pulmonary Disease: Chronic Bronchitis and Emphysema"	box 57	folder 669

"Commercial Club"	box 57	folder 670
"Community Facilities Development", 1965	box 57	folder 671
"Costs, Deficits and Reimbursements", 1963	box 57	folder 672
"Current Issues Beseeting American Medicine", 1970	box 57	folder 673
"Determination of Oxygenated, Mixed Venous Blood CO Tension by a Breath-Holding Method", 1960	box 57	folder 674
"Differences between Ward and Private Medical Patients at the Massachusetts General Hospital"	box 57	folder 675
"Diffusion", 1959-1960	box 57	folder 676
"Disorders of the Respiratory System", 1968	box 57	folder 0676A
"Distribution of Inspired Air"	box 57	folder 677
"Dyspnea", 1961	box 57	folder 678
"Education and the School", 1966	box 57	folder 679
"Education, Service and Money in Hospitals", 1965	box 57	folder 680
"The Effects of Illness on Families", 1964	box 57	folder 681
"The Elimination of Carbon Dioxide", 1964	box 57	folder 682
"The Emergence of the Hospital as a Social Institution", 1969	box 57	folder 683
"The Emergency Ward", 1966	box 57	folder 684
Ether Day Speech, 1962	box 57	folder 685
"Experts, Enclaves and the Public Interest", 1966	box 57	folder 686
"Extrapulmonary Manifestations of Brochogenic Carcinoma", 1959-1960	box 57	folder 687
"Federal Role in Health Affairs"	box 58	folder 688
"For the People", 1967	box 58	folder 689
"Freedom Versus Responsibility", 1964	box 58	folder 690
"The Future: Myrrh or Miasma?", 1965	box 58	folder 691
George Washington University Clinic Dedication, 1969	box 58	folder 692
"The Health Center and Alcoholism", 1965	box 58	folder 693
"Health in Vietnam and Urban America", 1968	box 58	folder 694
"Health Services - Producer and Consumer", 1970	box 58	folder 695
"Higher Education and the Nation's Health", 1971	box 58	folder 696
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"Hospitals, Doctors, and the Public Interest", 1970	box 58	folder 698

"The Hospital's Future", 1966	box 58	folder 699
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"The Ills of the BCH", 1968	box 58	folder 701
"Impact of Medicare on Medical Education", 1967	box 58	folder 702
"Individualism, Social Welfare and the Frontier in American Life", 1969	box 58	folder 703
"Issues Besetting American Medicine"	box 58	folder 704
"It's People"	box 58	folder 705
Lahey Memorial Talk	box 58	folder 706
"Lowell Institute Lectures at Massachusetts General Hospital", 1963	box 58	folder 707
"Lung Abcess", 1961	box 58	folder 708
"Lung Volumes and Aging: A Review and a Report of Changes in 43 Spanish-American War Veterans", 1964	box 58	folder 709
"The Man the A.M.A. Cut Down", 1969	box 58	folder 710
"Manpower in Ophthalmology and Otolaryngology", 1969	box 58	folder 711
"The Massachusetts General Hospital - A Case Study of Social Welfare in a Scientific Society"	box 58	folder 712
"The MGH and the Maintenance of Pre-Eminence", 1962	box 58	folder 713
"Massachusetts General Hospital - Some Contemporary Problems", 1965	box 58	folder 714
"MGH World", 1962	box 58	folder 715
"Medical Care: Its Social and Organizational Aspects", 1963	box 58	folder 716
"The Medical Center and the Community Health Center", 1964	box 58	folder 717
"Medical Center, Health and Dis-Ease"	box 58	folder 718
"Medical Education and the Rationalization of Health Services"	box 58	folder 719
"Medical Manpower", 1970-1971	box 59	folder 720
"Medical Manpower" - Harvard University Press Edition, 1968	box 59	folder 721
"Medical Manpower" - "Journal of Medical Education" Edition, 1968-1969	box 59	folder 722
"Medical School, Teaching Hospital and Social Responsibility", 1964-1965	box 59	folder 723
"Medical School, Teaching Hospital and Social Responsibility", 1964-1965	box 59	folder 724
"Mental Disease and the Urban Hospital", 1964	box 59	folder 725
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"On Hospital Costs and Care", 1965	box 59	folder 728
"On the Coming Health Crisis", 1970	box 59	folder 729
"On the Static Pressure - Volume Characteristics of the Lung"	box 59	folder 730
"Papilledema and Respiratory Insufficiency", 1963	box 60	folder 731
"The Pathophysiology of the Pulmonary Circulation in Primary Lung Disease", 1961	box 60	folder 732
"The Physician in the Decade Ahead", 1970	box 60	folder 733
"Physician Shortages in the United States", 1970	box 60	folder 734
"Planning in Complex Institutions", 1962	box 60	folder 735
"Pressure - Volume Characteristics of the Lung", 1959	box 60	folder 736
"The Professor and the Out-Patient Department"	box 60	folder 737
"Prognosis of Cor Pulmonale", 1963	box 60	folder 738
"Prognostic Significance of Papilledema in Course of Respiratory Insufficiency", 1963	box 60	folder 739
"Pulmonary Function and Thoracic Surgery"	box 60	folder 740
"Pulmonary Function Tests", 1960	box 60	folder 741
"Radiology: A Case Study in Manpower and Technology", 1969	box 60	folder 742
"Radiology: A Case Study in Manpower and Technology", 1969	box 60	folder 743
"The Rationalization of Health Services through Medical Education", 1971	box 61	folder 744
"Red, White and Blue: Vietnam - Civil Strife and Student Dissent", 1968	box 61	folder 745
"Regional Planning", 1966	box 61	folder 746
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"Report to 'Committee of Four' of Washington University", 1964	box 61	folder 748
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"Respiratory Physiology and Pulmonary Function Tests"	box 61	folder 750
"Role of the Hospital: The Ambulatory Clinic", 1965	box 61	folder 751
"The Scope and Responsibility of Medicine", 1968	box 61	folder 752
"A Shortage of Doctors", 1969	box 61	folder 753

"Should Nurses Unionize?", 1964	box 61	folder 754
"Social Conscience and the Primary Function of the Hospital Viewed in Historical Perspective", 1963	box 61	folder 755
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"Spellbinding and Spellbreaking in American Medicine", 1971	box 61	folder 757
"Student Dissent"	box 61	folder 758
"The Teaching Community Hospital and the Academic Ideal", 1963	box 61	folder 759
"Therapy in Chronic Pulmonary Disease"	box 61	folder 760
"This Office is Like a Blowtorch", 1969	box 61	folder 761
"Tomorrow's Hospital", 1966	box 61	folder 762
"Town, Gown and Ongoing Education"	box 61	folder 763
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"U. S. Health: Do We Face a Catastrophe?", 1970	box 61	folder 765
"The University Hospital as a Community Health Resource", 1966	box 61	folder 766
"Utopia or Dystopia in an Age of Confusion"	box 61	folder 767
"Ventilation - Perfusion Relations"	box 61	folder 768
"Views of Medical Education and Medical Care", 1968	box 62	folder 769
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"Volunteerism", 1971	box 62	folder 771
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"Watershed of the 1970's", 1970-1971	box 62	folder 773
"Watershed of the 1970's", 1970-1971	box 62	folder 774
"Watershed of the 1970's", 1970-1971	box 62	folder 775
"Watershed of the 1970's" - Other Versions	box 62	folder 776
"What Children Teach Their Parents", 1968	box 62	folder 777
"Where Doctors Fail", 1970	box 62	folder 778
"The Work of Breathing"	box 62	folder 779

## Massachusetts General Hospital - Printed Material

### Scope and Contents note

Subseries E consists of one folder of articles about Dr. Knowles.

#### Title/Description

#### Instances

Articles About Knowles

box 62

folder 780

## Massachusetts General Hospital - Information Files

### Scope and Contents note

Subseries F contains the information files Dr. Knowles kept for reference purposes. Subjects include health insurance, medical education, nursing, mental health, and social problems.

### Arrangement note

This subseries is arranged alphabetically by topic.

Title/Description	Instances	
Aging	box 63	folder 781
Alcoholism	box 63	folder 782
American Academy of General Practice	box 63	folder 783
Association of American Medical Colleges	box 63	folder 784
Association of American Medical Colleges	box 63	folder 785
Cysts and Bullae	box 63	folder 786
Duke University Medical Center	box 63	folder 787
Frostbite and Hypothermia	box 63	folder 788
Future and Philosophy	box 63	folder 789
Government and Health Care	box 63	folder 790
Group Health	box 63	folder 791
Health Insurance	box 64	folder 792
Health Insurance	box 64	folder 793
Health Insurance	box 64	folder 794
Health Insurance	box 64	folder 795
Health Insurance	box 64	folder 796
Health Planning	box 64	folder 797
Heart Disease, Cancer, Stroke	box 64	folder 798
Hospitals	box 64	folder 799
Hospitals	box 65	folder 800
Hospital Clinics	box 65	folder 801
Hospital Costs and Administration	box 65	folder 802
Hospital Staffs	box 65	folder 803
Legislation	box 65	folder 804

Lung Disease	box 65	folder 805
Marriage Examinations	box 65	folder 806
Medical Education	box 65	folder 807
Medical Education	box 65	folder 808
Medical Schools	box 65	folder 809
Medical Schools	box 66	folder 810
Medical Schools	box 66	folder 811
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Medicare	box 66	folder 813
Medicare	box 66	folder 814
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Nursing Homes	box 69	folder 830
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Radiology	box 69	folder 832
Regional Planning, Editorial	box 69	folder 833
Regional Planning, Editorial	box 69	folder 834
Regional Planning, Editorial	box 69	folder 835
Research vs. Education	box 69	folder 836

Smoking	box 69	folder 837
Social Problems	box 69	folder 838
Social Services	box 70	folder 839
Social Services	box 70	folder 840
Terminal Care Study	box 70	folder 841
Ultrasound	box 70	folder 842
Unionization	box 70	folder 843

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## Interim, 1971-1972

Physical Description: 1 Cubic Feet

### Scope and Contents note

This series contains correspondence relating to Knowles's appointment as president of The Rockefeller Foundation, covering the time between his resignation from Massachusetts General Hospital (December 1971) and the time he officially assumed presidency of the Foundation (July 1972). Included are letters from the Foundation's outgoing president George Harrar, congratulatory letters, and professional and personal correspondence.

### Arrangement note

This series is arranged chronologically.

Title/Description	Instances	
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 844
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 845
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 846
Appointment as President of The Rockefeller Foundation, March-June 1972	box 70	folder 847
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 848
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 849
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 850
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 851



Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 852
Appointment as President of The Rockefeller Foundation, November 1971-February 1972	box 71	folder 853
Appointment as President of The Rockefeller Foundation, August- October 1971	box 72	folder 854
Appointment as President of The Rockefeller Foundation, August- October 1971	box 72	folder 855

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## The Rockefeller Foundation

Physical Description: 10 Cubic Feet

### Scope and Contents note

This series consists of papers documenting Knowles's activities while president of The Rockefeller Foundation.

### Arrangement note

This series is divided into 6 subseries:

Subseries A - Rockefeller Foundation

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

## The Rockefeller Foundation

### Scope and Contents note

Subseries A consists of correspondence, reports, and clippings relating to Knowles's work as president of The Rockefeller Foundation. Subjects include itineraries; trips to Cali, Colombia, St. Lucia, and Africa; trustee meetings; testimony before the House Subcommittee on Health and the Environment; and speeches by John D. Rockefeller 3rd.

### Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject.

Title/Description	Instances	
A	box 72	folder 856

Activity Reports, 1972-1979	box 72	folder 857
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African Trip, 1974-1975	box 72	folder 858
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Appointment Congratulations, September 21, 1971-January 1972	box 72	folder 860
Appointment Congratulations, September 13-20, 1971	box 73	folder 861
Appointment Congratulations, September 13-20, 1971	box 73	folder 862
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Clippings - Health, 1971, 1974-1977	box 73	folder 871
Clippings - Political Publicity, 1976	box 73	folder 872
Clippings, 1978	box 73A	folder 872A
Clippings, 1978	box 73A	folder 872A
Clippings - Rockefeller Foundation, 1976-1977	box 74	folder 873
Committee on Critical Choices for America, 1975	box 74	folder 874
Conferences, 1976-1977	box 74	folder 875
Council on Foundations, Inc., 1974-1975	box 74	folder 876
"The Course Ahead - The Rockefeller Foundation in the Next Five Years", 1974	box 74	folder 877
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Domestic Health Policy Group, 1974-1975	box 74	folder 879
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Hamden-Sydney College, 1973	box 75	folder 887
Harvard University - Department of Physics, 1971	box 75	folder 888
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Influenza Public Workshop - Bureau of Biologics - Food and Drug Administration, 1977	box 75	folder 893
Itineraries, 1972-1975	box 75	folder 894
Job Applications, 1974-1976	box 75	folder 895
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Permanently restricted - Confidential material.		
Job Applications, 1974-1976	box 75	folder 896
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Permanently restricted - Confidential material.		
Job Applications, 1974-1976	box 75	folder 897
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Job Applications, 1972-1973	box 76	folder 898
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Job Applications, 1972-1973	box 76	folder 899
<u>Conditions Governing Access:</u>		

**Conditions Governing Access**

Permanently restricted - Confidential material.

Job Applications, 1972-1973	box 76	folder 900
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Permanently restricted - Confidential material.		
Job Applications, 1972-1973	box 76	folder 901
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Permanently restricted - Confidential material.		
Job Applications, 1972-1973	box 76	folder 902
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Permanently restricted - Confidential material.		
K	box 76	folder 903
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## The Rockefeller Foundation - Professional

### Scope and Contents note

Subseries B documents Knowles's professional interests and activities, mainly in the field of medicine. Subjects include the book "Doing Better and Feeling Worse," speaking engagements, the report "China Diary" of his 1975 trip to China, the Institute of Medicine, and an interview by the Kennedy Oral History Program.

### Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject. There is also a correspondence file (1972-1975) arranged alphabetically by correspondent.

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Abortion, 1973	box 79	folder 932
Advertising Council - Public Relations Committee, 1973	box 79	folder 933
American Academy of Arts and Sciences, 1973-1974, 1978	box 79	folder 934
American Association for the Advancement of Science - Scientific Freedom and Responsibility, 1971-1974	box 79	folder 935
American Clinical and Climatological Association, 1972-1975	box 79	folder 936
American National Red Cross	box 79	folder 937
Associated Hospital Service of New York, 1972	box 80	folder 938
Belmont Hill School, 1972-1977	box 80	folder 939

Blue Cross/Blue Shield Symposium - The Future of Health in America, 1978	box 80	folder 940
Boston Library Society, 1972, 1975-1977	box 80	folder 0940A
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Cambridge School, 1977	box 80	folder 942
"China Diary" - Correspondence, 1975-1977, 1979	box 80	folder 943
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"China Diary" - Draft	box 80	folder 945
"China Diary" - Draft	box 80	folder 946
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"Doing Better and Feeling Worse" - Bill Anlyan, 1975-1976	box 81	folder 952
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Alphabetical File (A-Go), 1972-1975	box 91	folder 1049
Alphabetical File (A-Go), 1972-1975	box 91	folder 1050
Alphabetical File (A-Go), 1972-1975	box 91	folder 1051
Alphabetical File (A-Go), 1972-1975	box 91	folder 1052
Alphabetical File (A-Go), 1972-1975	box 91	folder 1053

Alphabetical File (Gr-P), 1972-1975	box 92	folder 1054
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1055
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1056
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1057
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1058
Alphabetical File (Gr-P), 1972-1975	box 92	folder 1059
Alphabetical File (R-Z), 1972-1975	box 93	folder 1060
Alphabetical File (R-Z), 1972-1975	box 93	folder 1061
Alphabetical File (R-Z), 1972-1975	box 93	folder 1062
Alphabetical File (R-Z), 1972-1975	box 93	folder 1063

## The Rockefeller Foundation - Personal

### Scope and Contents note

Subseries C contains biographical material and correspondence relating to Dr. Knowles's personal interests, including clubs and finances. It also includes get-well correspondence to Dr. Knowles during his illness and sympathy letters to Mrs. Knowles after his death.

### Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject.

Title/Description	Instances	
Biographical Material	box 93	folder 1064
Contributions, 1972-1978	box 93	folder 1065
General Correspondence, 1972-1979	box 94	folder 1066
General Correspondence, 1972-1979	box 94	folder 1067
General Correspondence, 1972-1979	box 94	folder 1068
General Correspondence, 1972-1979	box 94	folder 1069
General Correspondence, 1972-1979	box 94	folder 1070
General Correspondence	box 94	folder 1071
<b>Scope and Contents note</b>		
Undated, probably 1975-1976.		
Investors Bank & Trust Company	box 94	folder 1072
Irwin Trust Company, 1977	box 94	folder 1073
Museum of Science, 1976	box 95	folder 1074
Myopia Hunt Club, 1973	box 95	folder 1075

New England Patriots, 1972-1974	box 95	folder 1076
Pops Concert Ball, 1976	box 95	folder 1077
Racquet & Tennis Club, 1975, 1978	box 95	folder 1078
River Club, 1973	box 95	folder 1079
Get-Well Correspondence - Alphabetical List, 1979	box 95	folder 1080
Get-Well Correspondence - Alphabetical List, 1979	box 95	folder 1081
Get-Well Correspondence - Rockefeller Foundation Staff List, 1979	box 95	folder 1082
Get-Well Correspondence - Rockefeller Foundation Trustees List, 1979	box 95	folder 1083
Get-Well Correspondence - Foundation Heads List, 1979	box 95	folder 1084
Get-Well Correspondence - Heads of Boards List, 1979	box 95	folder 1085
Get-Well Correspondence - Other Lists, 1979	box 95	folder 1086
Get-Well Correspondence - General, 1979	box 95	folder 1087
Get-Well Cards, 1979	box 95	folder 1088
Get-Well Cards, 1979	box 95	folder 1089
Get-Well Cards, 1979	box 96	folder 1090
Get-Well Correspondence - to Edith Knowles, 1979	box 96	folder 1091
Sympathy Letters, March 8-November 25, 1979	box 96	folder 1092
Sympathy Letters, March 8-November 25, 1979	box 96	folder 1093
Sympathy Letters, March 8-November 25, 1979	box 96	folder 1094
Sympathy Letters, March 8-November 25, 1979	box 96	folder 1095
Sympathy Letters, March 6-8, 1979	box 97	folder 1096
Sympathy Letters, March 1979	box 97	folder 1097
Sympathy Letters, n.d.	box 97	folder 1098
Sympathy Letters - to The Rockefeller Foundation, March-December 1979	box 97	folder 1099
Sympathy Letters - Third Party, March-April 1979	box 97	folder 1100
Sympathy Letters - from Rockefeller Foundation Staff, March 1979	box 97	folder 1101
Sympathy Telegrams, March 1979	box 97	folder 1102
Sympathy Telegrams - Third Party, March 1979	box 97	folder 1103
Memorials, 1979	box 97	folder 1104

## The Rockefeller Foundation - Manuscripts

### Scope and Contents note

Subseries D consists of manuscripts of articles, books, and speeches. Included is the incomplete manuscript "Essays on Medicine and Health."

### Arrangement note

This subseries is arranged alphabetically by title.

Title/Description	Instances	
List of Publications, 1969-1978	box 97	folder 1105
Allentown and Sacred Heart Hospital Center, 1973	box 97	folder 1106
"American Doctor"	box 97	folder 1107
"American Medicine and World Health", 1976	box 98	folder 1108
American Public Health Association - 100th Annual Convention, 1972	box 98	folder 1109
Belmont Hill School Commencement, 1973	box 98	folder 1110
Centro Internacional de Agricultura Tropical (CIAT) Dedication, 1973	box 98	folder 1111
"Clarity of Thought and Higher Education", 1975-1976	box 98	folder 1112
"Coming Change in Medicine", 1974	box 98	folder 1113
"Conflect and Interdependence", 1973	box 98	folder 1114
"Department of Medicine", 1974	box 98	folder 1115
"Doing Better and Feeling Worse: Perspectives in American Health", 1977-1979	box 98	folder 1116
"Elements of a Domestic Health Policy", 1975	box 98	folder 1117
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1118
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1119
"Essays on Medicine and Health" - Chapters 1-21	box 98	folder 1120
"Essays on Medicine and Health" - Chapters 22-27	box 99	folder 1121
"Essays on Medicine and Health" - Chapters 22-27	box 99	folder 1122
"Federal Expenditures, Welfare, Income Distribution"	box 99	folder 1123
"Food, Energy and American Austerity", 1974	box 99	folder 1124
Forward to "The Health Handbook", 1979	box 99	folder 1125
"Functions of a University", 1976	box 99	folder 1126

"Future Directions in Health Care: The Dimensions of Medicine - Introduction", 1975	box 99	folder 1127
"Future of Academic Community Medicine in Developing Countries", 1978	box 99	folder 1128
"Future of Foundations", 1972	box 99	folder 1129
"Global Food Problems and the Chinese Model", 1975	box 99	folder 1130
Grantmakers on Health Care Delivery Talk, 1974	box 99	folder 1131
Harvard College Fund Assembly Dinner Talk, 1972	box 99	folder 1132
"Health and Economic Security", 1974	box 99	folder 1133
"Health and Technology", 1978	box 99	folder 1134
"Health and the Quality of Life", 1974	box 99	folder 1135
"Health in America", 1973	box 99	folder 1136
"Health in the United States", 1976	box 99	folder 1137
"Health, Population and Development", 1980	box 99	folder 1138
"Health System and the Supreme Court Decision: An Affirmative Response", 1973	box 99	folder 1139
Hesburgh Dinner Talk, 1977	box 99	folder 1140
"Hospitals in the United States", 1973	box 99	folder 1141
"Hunger, Politics and Markets", 1975	box 99	folder 1142
"Implementing the Abortion Decision", 1973	box 100	folder 1143
"Increasing Emphasis on Preventative Medicine", 1976-1977	box 100	folder 1144
"Individualism, Social Welfare and the Frontier in American Life"	box 100	folder 1145
"Interdependence and the Global Crisis", 1974	box 100	folder 1146
"Is More Better", 1975	box 100	folder 1147
"Is There a Doctor Shortage", 1972	box 100	folder 1148
Japanese Philanthropy Project Talk, 1974	box 100	folder 1149
Letters to the Editor, 1976-1977	box 100	folder 1150
"Looking a Gift Horse in the Mouth", 1975	box 100	folder 1151
"Means to the Ends of The Rockefeller Foundation", 1974	box 100	folder 1152
"Medicine Tomorrow - More Groups, More Outpatient Services, More Prevention", 1977	box 100	folder 1153
"Meeting the World's Food Needs", 1974	box 100	folder 1154

"Montreal Neurological Institute and the Rockefeller Foundation: The Lengthened Shadows on Penfield and Gregg", 1978	box 100	folder 1155
"Neo-Liberalism", 1976	box 100	folder 1156
"New Bellevue Hospital Center", 1973	box 100	folder 1157
"New Directions in Health Care in the State of Colorado", 1978	box 100	folder 1158
"New School for Social Research", 1973	box 100	folder 1159
New York University Medical Center Commencement Talk, 1973	box 100	folder 1160
"On Doing More with Less", 1975-1976	box 100	folder 1161
"Perspectives on American Health", 1977	box 100	folder 1162
"Perspectives on the National Health Issue", 1978	box 100	folder 1163
Pratt Institute Commencement Talk, 1973	box 100	folder 1164
"Public Policy on Abortion", 1974	box 100	folder 1165
"Rational for Increased United States Interest in International Health", 1977	box 100	folder 1166
"Reaching 800 Million Small Cars"	box 101	folder 1167
"Reflections on Who's in Charge and Why", 1974	box 101	folder 1168
"Religion and the University", 1977	box 101	folder 1169
"Responsibility for Health", 1977	box 101	folder 1170
"Responsibility of the Individual", 1977	box 101	folder 1171
"Role of Foundations", 1978	box 101	folder 1172
"Roles of the University in the Post-Colonial World", 1975	box 101	folder 1173
Schmitt Medal Presentation Talk, 1973	box 101	folder 1174
"Scarcity, Global Interdependence and Ethnicity", 1974	box 101	folder 1175
"Secure Freedom", 1973	box 101	folder 1176
"Some Observations on America's Health Delivery System", 1974	box 101	folder 1177
"Spellbinding and Spellbreaking in American Medicine", 1974	box 101	folder 1178
Statement Before Senate Finance Committee - Subcommittee on Foundations, 1974	box 101	folder 1179
"Struggle to Stay Healthy", 1975-1976	box 101	folder 1180
"Thoughts on Health, Population and Development", 1978	box 101	folder 1181
Unidentified	box 101	folder 1182
United Hospital Fund Campaign Talk, 1972		

	box 101	folder 1183
"United States Policy and World Health", 1974	box 101	folder 1184
"Unseen Ostrich in Our Teaching Hospitals", 1973	box 101	folder 1185
"Utopia or Dystopia in an Age of Confusion", 1972-1973	box 101	folder 1186
"Virtues and Values in American Life", 1972, 1978	box 101	folder 1187
"Volunteerism and Pluralism in American Life", 1974	box 101	folder 1188
'Watershed' Book, 1973	box 102	folder 1189
"What Keeps Men Together", 1978	box 102	folder 1190
Worcester Foundation for Experimental Biology, 1974	box 102	folder 1191
"World of Health and the American Physician", 1973	box 102	folder 1192

## The Rockefeller Foundation - Printed Material

### Scope and Contents note

Subseries E consists of three folders of printed material including articles about and interviews with Dr. Knowles.

Title/Description	Instances	
Articles about Knowles, 1976-1979	box 102	folder 1193
Articles about Knowles, 1971-1975	box 102	folder 1194
Interviews, 1972-1974	box 102	folder 1195

## The Rockefeller Foundation - Information Files

### Scope and Contents note

Subseries F consists of one folder of information files that Dr. Knowles kept for reference purposes.

Title/Description	Instances	
General	box 102	folder 1196

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## Miscellaneous

Physical Description: 12 Cubic Feet

### Scope and Contents note

This series contains odd sized items, including weekly appointment cards (1961-1970), appointment calendars (1959-1979), 21 scrapbooks (1962-1972) containing clippings, photographs, letters, and memorabilia; miscellaneous newspaper clippings, certificates and plaques, microscope slides and lantern slides, reel and cassette tapes, and three watercolors of Dr. Knowles and an aerial view of Boston.

## Physical Characteristics and Technical Requirements

Materials requiring specialized equipment for access (audio tape, film) may be closed to research dependent on availability of the applicable equipment.

## Physical Characteristics and Technical Requirements

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services / Head of Reference.

Title/Description	Instances	
Clippings - Massachusetts General Hospital, 1964-1965	box 102	folder 1197
Clippings - Rockefeller Foundation, 1971-1972	box 102	folder 1198
Clippings - Rockefeller Foundation, 1973-1975, n.d.	box 103	folder 1199
Clippings - Labor, 1965	box 103	folder 1200
Clippings - American Medical Association, 1972	box 103	folder 1201
Clippings - Boston City Hospital	box 103	folder 1202
Clippings - Boston City Hospital	box 103	folder 1203
Clippings - John H. Knowles Obituary, 1979	box 103	folder 1204
Weekly Appointment Cards, 1961-1968	box 104	folder 1205
Weekly Appointment Cards, 1969-1970	box 105	folder 1206
Appointment Calendars, 1959-1979	box 106	folder 1207
Cash Book, 1959	box 106	folder 1208
Guest Book	box 106	folder 1209
Scrapbooks, February 1962-June 1972	box 107	folder 1210
Scrapbooks, February 1962-June 1972	box 108	folder 1211
Scrapbooks, February 1962-June 1972	box 109	folder 1212
Scrapbooks, February 1962-June 1972	box 110	folder 1213
Nixon Lodge Spots	box 111	folder 1214
<b>Scope and Contents note</b>		
Reel-to-Reel Audio Tape.		
"Outlook" - John H. Knowles with Jack Kelly - W-EZE, January 18, 1970	box 111	folder 1215
<b>Scope and Contents note</b>		
Reel-to-Reel Audio Tape.		
Finch, Knowles, Egeberg	box 111	folder 1216



**Scope and Contents note**

Reel-to-Reel Audio Tape.

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Dr. Knowles Lecture, October 28, 1969

box 111

folder 1217

**Scope and Contents note**

Reel-to-Reel Audio Tape.

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"Conversation Piece" - Haywood Vincent with John H. Knowles,  
January 22, 1970

box 111

folder 1218

**Scope and Contents note**

Reel-to-Reel Audio Tape.

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"Issues and Inquiry - Public Medicine: New Prescription for the  
Nation's Health" - Joseph R. Baylor with John H. Knowles

box 111

folder 1219

**Scope and Contents note**

Reel-to-Reel Audio Tape.

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Address at the New England Sinai Hospital Development Fund  
Dinner, October 26, 1969

box 111

folder 1220

**Scope and Contents note**

Cassette Tape.

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"The Watershed of the Seventies" - Ward Darley Seminar -  
University of Colorado Medical Center, January 4, 1971

box 111

folder 1221

**Scope and Contents note**

Parts I, II, III; Cassette Tape.

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"The Watershed of the Seventies" - Ward Darley Seminar -  
University of Colorado Medical Center, January 4, 1971

box 111

folder 1222

**Scope and Contents note**

Parts I, II, III; Cassette Tape.

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"A Celebration of the Memory and Love of John H. Knowles,  
1926-1979", March 16, 1979

box 111

folder 1223

**Scope and Contents note**

Cassette Tape.

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"Health Care and the City" - McGraw-Hill Sound Seminars - Fran  
P. Hosken and John H. Knowles

box 111

folder 1224

**Scope and Contents note**

Cassette Tape.

"Health Care and the City" - McGraw-Hill Sound Seminars - Fran P. Hosken and John H. Knowles	box 111	folder 1225
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**Scope and Contents note**

Cassette Tape.

Regarding Knowles Address at Bellevue Hospital, 1973	box 111	folder 1226
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**Scope and Contents note**

Cassette Tape.

Mt. Sinai Instructions about Hospital to Help John H. Knowles Prepare Talk, September 24, 1974	box 111	folder 1227
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**Scope and Contents note**

Cassette Tape.

J. Knowles - Schistosomiasis - China, 1975	box 111	folder 1228
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**Scope and Contents note**

Cassette Tape.

Hsin Hua Hospital - China, 1972	box 111	folder 1229
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**Scope and Contents note**

Cassette Tape.

Hsin Hua Hospital - China, 1972	box 111	folder 1230
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**Scope and Contents note**

Cassette Tape.

"Open Mind", May 2, 1976	box 111	folder 1231
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**Scope and Contents note**

Cassette Tape.

Mintzberg - American Medical Association	box 111	folder 1232
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**Scope and Contents note**

Cassette Tape.

Arlene Francis Program with John H. Knowles - WOR Radio, May 7, 1973	box 112	folder 1233
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

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Dr. Knowles - Duplicate from Louise and Gus, January 1, 1964	box 112	folder 1234
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

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"Health Care and the City" - McGraw-Hill, Sound Seminars - Fran P. Hooken and John H. Knowles	box 112	folder 1235
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

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John H. Knowles - NET-TV, June 30, 1969	box 112	folder 1236
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

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John H. Knowles on the Sherrye Henry Program - "A Tale of Two Cities" - WOR (New York) and Capitol Radio (London), November 1, 1978	box 112	folder 1237
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

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"Health in the United States, 1776-1978" and "Keystone Presentation" at the University of Colorado, October 4-5, 1978	box 112	folder 1238
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

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Dr. John Knowles, August 7, 1969	box 112	folder 1239
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**Scope and Contents note**

Reel-to-Reel Audio Tape.

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"The National Health Problem" - GA Sound Filmstrip, 1971	box 113	folder 1240
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Miscellaneous Certificates and Diplomas	box 114	folder 1241
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Rush University Diploma	box 114	folder 1242
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Pace University Diploma	box 114	folder 1243
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Massachusetts General Hospital (MGH) Treadwell Award	box 114	folder 1244
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Three Unidentified Tapes	box 114	folder 1245
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University of Maine Diplomas	box 115	folder 1246
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University of Maine Diplomas	box 115	folder 1247
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"Our Ailing Medical System" - "Fortune" Magazine, January 1970	box 115	folder 1248
Middlebury College Diploma	box 115	folder 1249
Harvard Medical School Yearbook - "Aesculapiad", 1967	box 115	folder 1250
Plaque from Pace University	box 115	folder 1251
Belmont Hill School Alumnus Award	box 115	folder 1252
Framed Letter from Patricia Windrow Kline, [Date Created]June 30, 1973	box 115	folder 1253
Framed Watercolor and Pen of Maurice C. Pincoffs Lecturship Roster	box 115	folder 1254
Miscellaneous	box 115	folder 1255

### Scope and Contents note

2 medals, Rockefeller Foundation identification card, American College of Physicians identification card.

### General note

Housed in a microfilm box within box 115.

Microscope Slides	box 116	folder 1256
Microscope Slides	box 116	folder 1257
Plaque - American Arbitration Association	box 117	folder 1258
Plaque - Massachusetts Junior Chamber of Commerce, [Date Created]1962	box 117	folder 1259
Plaque - Boston Junior Chamber of Commerce, [Date Created]1962	box 117	folder 1260
Plaque - Colgate-Diana Shore Winners Circle, [Date Created]1977	box 117	folder 1261
Plaque - Metropolitan Life Golden Anniversary - The Rockefeller Foundation, [Date Created]1974	box 117	folder 1262
Package	box 118	folder 1263

### Scope and Contents note

3 watercolor portraits of John H. Knowles; an aerial view of Boston.

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## John H. Knowles photographs

Controlled Access Headings:

- Knowles, John H.

<b>Title/Description</b>	<b>Instances</b>	
Portraits - Knowles, John	box 35	folder 357
Knowles Family	box 35	folder 358
Knowles - Associates	box 35	folder 359
Work at Portsmouth Naval Hospital	box 35	folder 360
MGH - Miscellaneous	box 35	folder 361
Vietnam, 1967	box 36	folder 362
Illustrations - An analysis of the Pressure-Volume Characteristics of the Lung, 1961	box 36	folder 363
Illustrations for article "The Hospital"	box 36	folder 364
Album "John H. Knowles, His RF Years"	box 36	folder 365
Africa Trip, 1973	box 36	folder 366
Bellagio, 1973 June 9-12	box 36	folder 367
Bangkok Program Review, 1973 February	box 36	folder 368
Hyderabad, India Trip, 1973	box 36	folder 369
CIAT Dedication - Cali, Colombia, 1973	box 36	folder 370
China Trip, 1975	box 36	folder 371
Family Planning Association Meeting - March 20-27, 1973 - St. Lucia, 1973	box 36	folder 372
RF - Miscellaneous	box 37	folder 373
Associates - Authors of "Doing Better and Feeling Worse"	box 37	folder 374
Suffolk University, 1975	box 37	folder 375
Miscellaneous	box 37	folder 376
John H. Knowles	box 37	folder 377

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