



Ford Foundation records, Urban Poverty Program, Director, Office files of Bernard McDonald

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Summary Information

Repository:	Rockefeller Archive Center
Creator:	Ford Foundation
Title:	Ford Foundation records, Urban Poverty Program, Director, Office Files of Bernard McDonald
ID:	FA606
Date [inclusive]:	Bulk, 1979-1989 1974-1989
Date [bulk]:	1979-1989
Physical Description:	4.4 Cubic Feet
Physical Description:	(11 Hollinger document boxes)
Language of the Material:	English
Abstract:	<p>The Urban Poverty (UP) Program was established as a subdivision of the United States and International Affairs Program (USIAP) in October 1981, taking over programs formerly administered by the divisions of National Affairs and Education and Public Policy. It administered programs benefiting the poor and inner-city residents in areas that included community development, employment and training, welfare, teen pregnancy, poverty, crime, and precollege education. In 1988, UP became a program area within a newly organized Program Division and in 1996, was merged into the Asset Building and Community Development Program (ASSETS). Bernard McDonald joined the Ford Foundation National Affairs Division in 1978 as a Program Officer in Social Development. He then served as Program Officer In Charge/Director of Urban Poverty from 1981 to 1987. In 1987, he became Director of the Special Project in Community Development in the USIAP Office of the Vice President. His work in Urban Poverty focused on supporting the efforts of poor communities to build their own economic enterprises and building the economic capacities of minority individuals through education and job training. His files span in date from 1974 to 1989 and consist of correspondence, memoranda, proposals, reports, grantee and proposal evaluations, meeting materials, and background information documenting his work in Urban Poverty. The bulk of files concern the management of grants and Program Related Investments to community development corporations (CDCs). There are also files on the Minority Pipeline Task Force, the Rural America Task Force, and the Refugee and Migrants Task Force as well as on the subject of Human Rights</p>

and Governance and the Foundation's Physical, Economic and Social Revitalization strategy area.

Preferred Citation note

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Biographical/Historical note

The work of what became the Urban Poverty Program began when the Public Affairs Program was formally established in 1952. One of the goals of the new program was to work toward greater equality of opportunity for minority groups. In 1965, Public Affairs was succeeded by the National Affairs Division, created to focus on deep-rooted problems facing American society. Program areas under the National Affairs Division included Social Development and Urban and Metropolitan Development. In 1981, a reorganization of the Foundation replaced National Affairs with the United States and International Affairs Program (USIAP).

The Urban Poverty Program was established in October 1981 as a subdivision of USIAP, taking over programs formerly administered by the divisions of National Affairs and Education and Public Policy. It administered programs benefiting the poor and inner-city residents in areas that included community development, employment and training, welfare, teen pregnancy, poverty, crime, and precollege education. It also assumed oversight of the programs in Population and of new programs to combat infant and child mortality. The Urban Poverty Program became a program area within a newly organized Program Division in 1988 and was merged into the Asset Building and Community Development Program (ASSETS) in 1996.

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Biographical/Historical note

Bernard McDonald graduated from Hunter College in 1964 with a B.A. in Economics and received an M.A. in Secondary Education from Brooklyn College in 1968. In 1979, he joined the Ford Foundation National Affairs Division as a Program Officer in Social Development. He then served as Program Officer In Charge/Director of Urban Poverty from 1981 to 1987. In 1987, he became Director of the Special Project in Community Development in the United States and International Affairs Program (USIAP) Office of the Vice President. His work in Urban Poverty focused on supporting the efforts

of poor communities to build their own economic enterprises and building the economic capacities of minority individuals through education and job training. To this end, sustaining and building the capacity of community development corporations (CDCs) committed to physical, economic, and social revitalization became a vital component of the Foundation's strategic approach to alleviating urban poverty. This was carried out through making long-term grants and Program Related Investments (PRIs) to numerous CDCs.

Mr. McDonald also served on the Ford Foundation Minority Pipeline, Rural America, and Refugee and Migrant task forces. The Minority Pipeline Task Force, later renamed the Committee to Improve the Professional Opportunities for Minorities, aimed to increase minority access to professional fields through implementing progressive affirmative action policies in the Foundation's grantmaking. Through the Task Force, the Foundation funded scholarships, internships and research opportunities for minority students and scholars. The Rural America Task Force was funded by a Delegated Authority Project (DAP) grant and was charged with improving agricultural productivity, irrigation, and opportunities for rural employment. The Refugee and Migrants Task Force focused on aiding refugees resettling in the United States, particularly from Haiti and Southeast Asia.

Mr. McDonald left the Foundation in October 1989 for a faculty position at the Pratt Institute. There, he directed the Ford Foundation-sponsored Community Development Corporation Oral History Project. He died in 1991 at age 49.

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Scope and Contents note

The Office Files of Bernard McDonald span in date from 1974 to 1989 and primarily document his work in Urban Poverty. The collection consists of chron files, files on Program Related Investments, and files relating to his administering of grants and service on various task forces.

Many of the Grant-Related and Program Related Investment files pertain to the Foundation's support of community development corporations (CDCs), particularly the South East Alabama Self-Help Association (SEASHA), Mississippi Action for Community Education (MACE) and organizations in the South Bronx. Delegated Authority Project (DAP) grants and Program Related Investments (PRIs) constitute the bulk of the grant activity documented in the files.

Program and Grant-Related Files also include files on the Minority Pipeline Task Force (1985-1987), the Rural America Task Force (1980-1985), and the Refugee and Migrants Task Force (1982-1983). The files on the Minority Pipeline Task Force contain memoranda and meeting summaries discussing efforts to increase minority representation in professional fields. Also within these files is Mr. Bernard's working file on implementing the Foundation's internal affirmative action policies (1983-1985). The Rural America Task Force files (1980-1985) contain Delegated-Authority Project (DAP) grant proposals, proposal evaluations, progress reports, meeting minutes, seminar action programs, and related background information.

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Arrangement

Arranged into 3 series.

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Administrative Information

Publication Statement

Rockefeller Archive Center

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Processing Information note

The original total volume of 9 cubic feet accessioned by the Foundation Archives in 2003 has been reduced during processing to 4.4 cubic feet.

Duplicates, reference files, and chronological correspondence files consisting of form rejection letters for unsolicited grant requests and that address purely financial matters were not retained.

Conditions Governing Use note

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

Immediate Source of Acquisition note

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC. Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

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Related Materials

Separated Materials note

Appendix A: Reports – Unpublished reports written by Ford Foundation staff and consultants were removed from their original folders, scanned and transferred to the Archives' collection of staff and consultant reports. See Appendix A for a list of these reports and their specific assigned number. The reports are listed in alphabetical order by author. The assigned number may be used to access reports in the online catalog.

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Collection Inventory

Correspondence, 1979-1989

Scope and Contents

This series contains Mr. McDonald's chronological correspondence files dating from 1979 to 1989. The files include reports on site visits and memoranda concerning then-ongoing grant activity and programs.

Title/Description	Instances
1979 Chronological Files -- General, 1979	box 1 folder 1

1980 Chronological Files -- General, 1980	box 1	folder 2
1982 Chronological Files -- General, 1982	box 1	folder 3
1983 Chronological Files -- General, 1983	box 1	folder 4
1984 Chronological Files -- General, 1984	box 1	folder 5
1985 Chronological Files -- General, 1985	box 1	folder 6
1986 Chronological Files -- General, 1986	box 1	folder 7
1987 Chronological Files -- General -- A-M (1 of 2), 1987	box 1	folder 8
1987 Chronological Files -- General -- Mc-Z (2 of 2), 1987	box 1	folder 9
1988 Chronological Files -- General -- A-M (1 of 2), 1988	box 1	folder 10
1988 Chronological Files -- General -- Mc-Z (2 of 2), 1988	box 1	folder 11
1989 Chronological Files -- General -- A-M (1 of 2), 1989	box 2	folder 1
1989 Chronological Files -- General -- Mc-Z (2 of 2), 1989	box 2	folder 2

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Program and Grant-Related Files, 1974-1989

Scope and Contents

The files in this series hold correspondence, memoranda, evaluations, meeting notes, agenda and background material pertaining to proposed or then-ongoing grant activity, ongoing Foundation programs, and collaboration with other philanthropies and organizations. Also included are files on the Minority Pipeline Task Force, the Rural America Task Force, and the Refugee and Migrants Task Force as well as on CDCs such as the South East Alabama Self-Help Association (SEASHA), Mississippi Action for Community Education (MACE), and the South Bronx Development Organization (SBDO).

There are also files dating between 1979 and 1986 about the Manpower Demonstration Research Corporation, a non-profit organization in labor research created in 1974 by a consortium of federal agencies and the Ford Foundation. A few files relate to the Neighborhood Security and Crime Prevention Program (1980-1987), a continuation of the Foundation's ongoing work in community revitalization and redevelopment. Also within this series are Mr. Bernard's correspondence on the subject of Human Rights and Governance (1983-1987) and files on the Foundation's Physical, Economic and Social Revitalization strategy area (1980-1987).

Arrangement

Arranged alphabetically by folder title.

Title/Description	Instances	
Affirmative Action -- Memoranda, Report Re: Ford Foundation Affirmative Action Policies, 1983-1985	box 2	folder 3
Asa T. Spaulding Autobiography -- Correspondence, Background on Spaulding, 1978-1979	box 2	folder 4
Comprehensive Competencies Program (CCP) Learning Centers -- Memoranda Re: Site Visit, Mar 3, 1987	box 2	folder 5

Consultants -- Anderson, Bernard -- Re: Evaluation of Ford Foundation East African Urban Poverty Program, 1985-1986	box 2	folder 6
Consultants -- Callender, Dr. Eugene S. -- Re: Withdrawn Consultancy on Youthful Ex-Offenders, 1982-1983	box 2	folder 7
Consultants -- Digilio, James -- Correspondence Re: Consultancy on Technical Assistance, 1984-1985	box 2	folder 8
Consultants -- Dunn, Marvin -- Memoranda Re: Book on Miami Riots, 1981-1983	box 2	folder 9
Consultants -- Grinker, Walker Associates Inc. -- Correspondence Re: Evaluation of Urban Educational Systems, Urban Institutes, Police Foundation, 1983-1986	box 2	folder 10
Consultants -- Krauskopf, Jack -- Re: Ford Foundation Homeless Strategy, 1985-1986	box 2	folder 11
Consultants -- Logue, Ken -- Re: Block Grant Evaluation Report, Community Partnership, 1981-1988	box 2	folder 12
Consultants -- Rowser, Sharon -- Correspondence Re: Consultancy to Complete Assignments, Jun 19 - Nov 14, 1986	box 2	folder 13
Consultants -- Urban Partners -- John Gallery -- Evaluation of Enterprise Foundation, 1985	box 2	folder 14
Education -- Child Education -- Organized by Shelby H. Miller -- Memoranda Re: Children's Defense Fund and Women's Education, 1986-1987	box 2	folder 15
Education -- City High School Recognition Program -- Organized by Edward J. Meade Jr. -- Teacher Development Memoranda and Program Background, 1984	box 2	folder 16
Education -- Early Childhood Education/Child Care Group -- Briefing Papers, Meeting Agenda, Meeting Materials, 1984-1986	box 2	folder 17
Education (General) -- Memoranda from Edward J. Meade, Jr., 1981-1983	box 3	folder 1
Education (General) -- Organized by Barbara S. Nelson -- Memoranda Re: Ford Foundation Education Program and Grants, 1984-1987	box 3	folder 2
Education -- Public Secondary Schools -- Organized by Edward J. Meade, Jr. -- Memoranda Re: Ford Foundation Grants to Schools, 1984-1987	box 3	folder 3
Ellis Island Foundation -- Memoranda and Background on Centennial Rehabilitation Funding, Jun 3 - Dec 15, 1983	box 3	folder 4
Ford Foundation Press Releases, 1982-1985	box 3	folder 5
"Ford, Logue, and the Bronx" (report) by Bruce Porter, Nov 21, 1980	box 3	folder 6
Funders' Committee for Voter Registration and Education -- Summary Discussion, Oct 29, 1985	box 3	folder 7

"Highlights of the Ford Foundation-Supported Activities in the City of Pittsburgh", Nov 1984	box 3	folder 8
Human Rights and Governance, 1983-1987	box 3	folder 9
"Innovations in State and Local Government", 1986	box 3	folder 10
Immigration -- Haitian Task Force -- Progress Reports, Board Meeting Minutes, Background, 1984-1986	box 3	folder 11
Immigration -- Organized by Patricia Biggers -- Memoranda Re: Haitian Centers, Refugee Group, Film on Immigration in America, etc. (1 of 2), 1982-1983	box 3	folder 12
Immigration -- Organized by Patricia Biggers -- Memoranda Re: Ford Foundation Immigration Grantmaking (2 of 2), 1984-1987	box 3	folder 13
Manpower Demonstration Research Corporation -- Bimonthly Reports, Notes, 1982	box 4	folder 1
Manpower Demonstration Research Corporation -- Project Redirection -- Correspondence, Memoranda, Meeting Agenda, Fact Sheet, Clippings, 1979-1986	box 4	folder 2
Manpower Demonstration Research Corporation -- Project Redirection -- Executive Summary Reports, Status and Planning Report, 1981-1982	box 4	folder 3
Manpower Demonstration Research Corporation -- Project Redirection -- Quarterly Reports, 1983-1985	box 4	folder 4
Minority Pipeline Task Force -- Committee to Improve the Professional Opportunities for Minorities -- Funding Requests, Memoranda Re: Increasing Minority Participation (1 of 3), Jan - Aug 1985	box 4	folder 5
Minority Pipeline Task Force -- Committee to Improve the Professional Opportunities for Minorities -- Funding Requests, Status Reports, Minority Rights Program Review (2 of 3), Sep - Dec 1985	box 4	folder 6
Minority Pipeline Task Force -- Committee to Improve the Professional Opportunities for Minorities -- Memoranda Re: Funding Requests, Meeting Summaries (3 of 3), 1986-1987	box 4	folder 7
Mott Foundation Visit to Discuss PRI -- Schedule, Program Officer's Guide, Issue Paper, May 17-Sep 20, 1984	box 4	folder 8
Neighborhood Security and Crime Prevention -- Correspondence, Proposal and Memoranda Re: Eisenhower Foundation, South Forty, etc., 1980-1982	box 4	folder 9
Neighborhood Security and Crime Prevention -- Organized by Sharon L. Rowser -- Memoranda Re: Proposed Grants, Address on Policing, etc., 1982-1984	box 5	folder 1
Neighborhood Security and Crime Prevention -- Memoranda and Notes on Police Foundation Evaluation, Arson Strike Force Report, Update on Initiative, Background, Nov 22, 1982-Jul 27, 1983	box 5	folder 2

Neighborhood Security and Crime Prevention -- Organized by Craig Howard -- Memoranda on People's Firehouse, Racial Violence, etc., Nov 13, 1986-Apr 17, 1987	box 5	folder 3
Office of the President -- Correspondence Re: Fugazy Express Proposal with Background, 1983-1988	box 5	folder 4
Physical, Economic, and Social Revitalization Program -- Community Development Corporations (CDCs) -- Memoranda from Ghebre Mehreteab, 1983	box 5	folder 5
Physical, Economic, and Social Revitalization Program -- Community Economic Development Training Workshops Organized by Ghebre Mehreteab, 1983	box 5	folder 6
Physical, Economic, and Social Revitalization -- Interface Interim Project Report, Memoranda Re: CDCs, Correspondence Re: Ford Foundation PRIs, Nov 13, 1980-Dec 11, 1981	box 5	folder 7
Physical, Economic, and Social Revitalization -- Memoranda Re: Indochinese Economic Development Center, Minority Business Information Institute, Women and Foundations, etc., Jan 25-Nov 12, 1982	box 5	folder 8
Physical, Economic, and Social Revitalization -- Correspondence Re: Ongoing Ford Foundation-Supported PRIs, Site Visit, Update, Mar 24-Dec 17, 1982	box 5	folder 9
Physical, Economic, and Social Revitalization -- Status Report and Meetings, Memoranda Re: CDCs and Address to Regional Association of Grantmakers, May 6-Jun 11, 1982	box 5	folder 10
Physical, Economic, and Social Revitalization -- Proposals, Memoranda Re: Criteria for Selecting Emerging Urban CDCs, Apr 15-Jun 29, 1982	box 5	folder 11
Physical, Economic, and Social Revitalization -- Grant Proposals, Grant Updates, Child Care Conference Information (1 of 2), 1983-1984	box 5	folder 12
Physical, Economic, and Social Revitalization -- Summary of Urban Poverty Physical Economic and Social Revitalization (PES) Grants, Grant Proposals, Project Updates (2 of 2), 1985-1987	box 5	folder 13
Pittsburgh Foundation Annual Retreat -- Agenda, Notes, Program, Jun 16-18, 1986	box 6	folder 1
Pittsburgh Partnership for Neighborhood Development -- Assessment Reports, News Clippings, Remarks, Press Releases, Background, 1983-1985	box 6	folder 2
Police Foundation -- Memoranda, Evaluation, Newspaper Article, 1983	box 6	folder 3
Population -- Fair Start and Child Survival -- Organized by Oscar Harkavy -- Resource Center Concept Paper, Site Visit Reports, Memoranda on Liability Insurance, etc., 1983-1986	box 6	folder 4

Population -- Fair Start and Child Survival -- Organized by Oscar Harkavy -- Overview of Initiative, Memoranda Re: Final Technical Reports, Data Collection, Grants, etc., 1986-1987	box 6	folder 5
Population -- Fair Start and Child Survival -- Organized by Marsha Hunter -- Memoranda Re: Site Visits, Obstetrics Program, Possible MCH Outreach Conference, Grant Proposal Comments, etc., Mar 27, 1984-Sep 24, 1985	box 6	folder 6
Population -- Fair Start and Child Survival -- Memoranda, Agenda for Program Meeting in Kathmandu, Nepal, Mar-Apr 1986	box 6	folder 7
Poverty Research -- Memoranda Re: Ford Foundation Involvement with Economic Research, Minorities, and Proposed Grants, Oct 7 - Dec 15, 1986	box 6	folder 8
Public Policy and Social Organization (PPSO) -- Basil J. Whiting Resignation, Information on the Aging/Elderly, 1975-1977	box 6	folder 9
Public Policy and Social Organization (PPSO) -- Memoranda Re: Proposal Evaluations and Recommendations for DAP Grant Action, Meeting Minutes, Correspondence, Proposals (1 of 4), Jul-Sep 1980	box 6	folder 10
Public Policy and Social Organization (PPSO) -- Memoranda Re: Proposal Evaluations and Recommendations for DAP Grant Action, Meeting Minutes, Correspondence, Proposals (2 of 4), Oct-Dec 1980	box 7	folder 1
Public Policy and Social Organization (PPSO) -- Memoranda Re: Proposal Evaluations and Recommendations for DAP Grant Action, Meeting Minutes, Correspondence, Proposals (3 of 4), Jan-Mar 1981	box 7	folder 2
Public Policy and Social Organization (PPSO) -- Memoranda Re: Proposal Evaluations and Recommendations for DAP Grant Action, Meeting Minutes, Correspondence, Proposals (4 of 4), Mar-Sep 1981	box 7	folder 3
Public Secondary Schools -- Institute for Educational Leadership -- Report, News Clippings, 1981-1983	box 7	folder 4
Refugees and Migrants -- Correspondence and Memoranda Re: Indochina Refugee Action Center, South East Asia Refugees (1 of 2), 1982	box 7	folder 5
Refugees and Migrants -- U.S.-Mexico Trip, Memoranda Re: Haitian Centers, Caravajal Foundation, Ford Foundation Refugees and Migrant Group (2 of 2), 1983	box 7	folder 6
Reproductive Health Group -- Memoranda, Correspondence, 1983-1985	box 7	folder 7
Rural America Task Force -- DAP Grant Proposal for Funding to Improve Public Policy for Rural Areas of the United States, 1980	box 7	folder 8
Rural America Task Force -- Meeting and Staff Seminar on Community Level Action Programs, 1980	box 7	folder 9

Rural America Task Force -- Memoranda Re: Meetings and Progress Report, 1980	box 7	folder 10
Rural America Task Force -- Memoranda Re: Proposal Evaluations and Recommendations for DAP Grant Action, Meeting Minutes, Correspondence, Proposals, Report (1 of 4), Jan-Jun 1980	box 8	folder 1
Rural America Task Force -- Memoranda Re: Proposal Evaluations and Recommendations for DAP Grant Action, Meeting Minutes, Correspondence, Proposals (2 of 4), Jun-Sep 1980	box 8	folder 2
Rural America Task Force -- Memoranda Re: Proposal Evaluations and Recommendations for DAP Grant Action, Meeting Minutes, Correspondence, Proposals (3 of 4), Aug 1980-Mar 1981	box 8	folder 3
Rural America Task Force -- Memoranda Re: Proposal Evaluations and Recommendations for DAP Grant Action, Meeting Minutes, Correspondence, Proposals (4 of 4), Feb-Jul 1981	box 8	folder 4
Rural America Task Force -- National Rural Center -- Correspondence, Memoranda, Notes, Background, Proposal, 1980-1981	box 8	folder 5
South East Alabama Self-Help Association (SEASHA) DAP Grant -- DAP, Site Visit Report, Background and Related Correspondence, 1974-1979	box 8	folder 6
South Bronx Development Organization, Inc. (SBDO) -- Correspondence, Report Session Agenda, Report, 1979-1983	box 8	folder 7
South Bronx Development Organization, Inc. (SBDO) -- Memoranda Re: Proposal Evaluations and Recommended DAP Grant Action, Proposals, 1980	box 8	folder 8
Special Project on Budget Development -- Reports, Memoranda Re: Special Project and Outside Interests, 1987-1989	box 9	folder 1
Task Force on the Economy -- Meeting Summary, Agenda, Next Steps, Preliminary Findings and Recommendations, 1985-1987	box 9	folder 2
Task Force on Work and Family -- Memoranda, Papers, Notes, May 13, 1987	box 9	folder 3
Trip Reports -- Notes from Trips Overseas, 1987	box 9	folder 4
Urban Education Program -- Reports, Clippings, Correspondence, Memoranda, 1979-1985	box 9	folder 5
Welfare and Teenage Pregnancy -- Memoranda Re: Welfare Requests, Proposals, Grant and Program Reports, DAPs, 1984-1987	box 9	folder 6
Women's Program Forum -- Memoranda, Papers, Symposium Agenda, 1986-1987	box 9	folder 7

Youth Employment and Training -- Memoranda Re: Proposed Grant Reviews, Grameen Bank and Bangladesh (1 of 2), 1982-1985	box 9	folder 8
Youth Employment and Training -- Memoranda Re: Reviews of Proposed Grants, Meeting on Industrial Competitiveness (2 of 2), 1985-1987	box 9	folder 9

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Program Related Investments, 1979-1987

Scope and Contents

These files contain correspondence, memoranda, and some program reviews, all regarding Program Related Investments (PRIs). PRI recipients include the Mississippi Action for Community Education (1979-1987) and the Southern Development Foundation's (SDF) Federation of Southern Cooperatives (1979-1987). The files on the SDF include background on an FBI investigation and a Government Accountability Office (GAO) audit of the organization.

Arrangement

Arranged alphabetically by folder title.

Title/Description	Instances	
Community Development Corporations (CDCs) -- General -- List of Ford Foundation CDC Grants, National Congress for Community Economic Development (NCCED) Meeting, 1979-1987	box 10	folder 1
Community Development Corporations (CDCs) -- Memoranda Re: Impact of Federal Budget Cuts, Feb 11-Jun 19, 1981	box 10	folder 2
Community Development Corporations (CDCs) -- Correspondence with Grantees, CDC/PRI Workshop, 1980-1984	box 10	folder 3
Delta Enterprises -- Memoranda, Correspondence, 1983-1986	box 10	folder 4
General -- Project Review Memoranda and Agenda, Reports on PRI Grants, 1979-1980	box 10	folder 5
General -- Correspondence and Memoranda Re: Status Report, PRIs, Forward Planning, 1981-1982	box 10	folder 6
General -- Planning Memoranda, Correspondence Re: Proposals, Meeting Reports (1 of 4), Nov 1982-Feb 1983	box 10	folder 7
General -- Planning Memoranda, Correspondence Re: Proposals, Meeting Reports (2 of 4), Mar 1983	box 10	folder 8
General -- Planning Memoranda, Correspondence Re: Proposals, Meeting Reports (3 of 4), Apr-Jul 1983	box 11	folder 1
General -- Planning Memoranda, Correspondence Re: Proposals, Meeting Reports, Background (4 of 4), Aug 1983 - Jan 1984	box 11	folder 2

General -- Memoranda Re: Internal Policy, Program Review Papers, DAP Grant Action, 1984-1986	box 11	folder 3
General -- Planning Memoranda, Status Updates, Funding Request, Jan 8, 1986 - Jul 15, 1987	box 11	folder 4
Mississippi Action for Community Education (MACE) -- Memoranda, Correspondence, 1979-1987	box 11	folder 5
National Black Archives of Film and Broadcasting -- Correspondence and Memoranda Re: Proposal, 1981-1982	box 11	folder 6
Southern Development Foundation -- Federation of Southern Cooperatives -- Site Visit Memoranda and Background on FBI Investigation and General Accounting Office (GAO) Audit of Grantee (1 of 2), 1979-1980	box 11	folder 7
Southern Development Foundation -- Federation of Southern Cooperatives -- Correspondence and Memoranda Re: PRI (2 of 2), 1980-1987	box 11	folder 8

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