



# Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14

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## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	Commonwealth Fund
<b>Title:</b>	Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14
<b>ID:</b>	FA286
<b>Date [inclusive]:</b>	1925-1951
<b>Physical Description:</b>	44.84 Cubic Feet 118 boxes
<b>Language of the Material:</b>	English

### Preferred Citation note

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## Biographical/Historical note

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The Commonwealth Fund was established in 1918 with an endowment of \$10 million from Mrs. Stephen V. Harkness for "benevolent, religious, educational and like purposes." The early grants supported a variety of programs while generally promoting welfare, especially child welfare. Several grants were made in the field of medical research, but the Board of Directors decided in 1920 that this field was already sufficiently supported by other philanthropic organizations.

Despite this decision, by the mid-1920s the chief interest of the Fund had become public health, including mental hygiene, community health, rural hospitals, medical research, and medical education. Other grant areas included war relief, educational and legal research, child welfare, and international medical fellowships.

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## Scope and Contents note

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Prior to 1925 the Commonwealth Fund granted only limited monies for the building or enlargement of hospitals, i.e., to Yale University for improvements to the New Haven Hospital, to the Grenfell Association for small hospitals in Newfoundland, to the Presbyterian Board of Missions for a hospital at Point Barrow, Alaska, and to Memorial Hospital in New York City to aid in the construction of a new building. The Fund's experiences with the Child Health Demonstrations included more than just child health services and brought the realization of the need for improved medical and surgical facilities in rural America. In June 1925 Henry C. Wright, hospital consultant, studied the possibilities of improving rural hospital services. Wright's study led to the establishment of the Division of Rural Hospitals and the appointment, in March 1926, of a director, Henry J. Southmayd, who served in that capacity throughout the division's existence.

Selection of sites was determined by the capacity and willingness of rural communities to help themselves. In districts lacking both towns of over 12,000 and hospitals, the Fund supplied the greater part, but not all, of the building costs, with the communities providing the remainder and then maintaining the institutions. The hospitals were viewed as health centers that also provided professional education, thereby developing public health and hospital service side by side. Six small hospitals were established throughout the United States between 1926 and 1930, but worsening financial conditions momentarily discouraged further construction. For the next five years the program emphasized the strengthening of hospital administration and service. Outpatient care was developed, staff libraries and accounting procedures were improved and fixed or inclusive rate schedules were introduced. The financial picture had improved considerably by 1934 and the building program was begun again, with an additional ten hospitals being constructed. With the passage of the Hospital Survey and Construction (Hill-Burton) Act in 1946, federal funds were now available for hospital construction costs, and as an outgrowth, the Fund decided to terminate its building program in 1946.

The Fund's activities in rural hospitals clarified the difficulties and limitations faced by small hospitals, and in 1943 the Fund concluded that some of these problems might be overcome by broadening the concept of community. Consequently, the Fund offered a plan for regional development utilizing the formation of closer ties among the hospitals in small cities and those in large urban centers. The goal was to determine how voluntary action through a regional organization would benefit the quality of the hospital service rendered. The Rochester, New York, area was chosen for this experiment. Three fields of action were introduced: 1) the joint planning of hospital building and expansion, 2) the mutual operation of services that could be offered more efficiently by a group, and 3) the pooling of clinical administrative and technical skills. In 1953 the Fund commissioned the Institute of Administrative Medicine, Columbia University, to survey the regional plan. The result of this study, "The Rochester Regional Hospital Council," by Leonard S. Rosenfeld and Henry B. Makover, was published by Harvard University Press in 1956.

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## Arrangement note

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This series is arranged in 4 subseries:

Subseries 1 - Appeals

Subseries 2 - General Division Files

Subseries 3 - Project Files

Subseries 4 - Rochester Regional Plan

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## File Plan note

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Former Classification: IX; IV 4B 4;

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## Administrative Information

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### Publication Statement

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## Controlled Access Headings

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- Law
- Legal issues
- Legal research
- Medical education
- Child psychology
- Child welfare
- Education, Rural
- Hygiene
- Medical research
- Medicine, Rural
- Medicine -- Scholarships, fellowships, etc.
- Mental health
- New York (State)
- Public health
- Child mental health
- New York (N.Y.)
- War relief
- Public welfare
- United States

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## Other Finding Aids

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Other available finding aids describing the Commonwealth Fund records include:

[FA247 Commonwealth Fund Harkness House drawings](#)

[FA276 Commonwealth Fund records, Annual Reports, SG 1, Series 4](#)

[FA277 Commonwealth Fund records, Archives/Library, SG 1, Series 5](#)

[FA278 Commonwealth Fund records, Austrian Program, SG 1, Series 6](#)

[FA279 Commonwealth Fund records, Board of Directors, SG 1, Series 7](#)

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[FA281 Commonwealth Fund records, Child Health Demonstrations, SG 1, Series 9](#)

[FA282 Commonwealth Fund records, Division of Community Clinics, SG 1, Series 10](#)

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[FA286 Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14](#)

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[FA289 Commonwealth Fund records, Finance Committee, SG 1, Series 17](#)

[FA290 Commonwealth Fund records, Grants, SG 1, Series 18](#)

[FA291 Commonwealth Fund records, Harkness Family, SG 1, Series 19](#)

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[FA296 Commonwealth Fund records, Living at Home Program, SG 1, Series 24](#)

[FA297 Commonwealth Fund records, Mental Hygiene Program, SG 1, Series 25](#)

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[FA299 Commonwealth Fund records, Personnel - unprocessed](#)

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[FA307 Commonwealth Fund records, Visual Materials, SG 1, Series 35](#)

[FA389 Commonwealth Fund records, Administration - Historical Files, SG 1, Series 1](#)

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State File - Arkansas, West Memphis (Correspondence), August 21-26, 1946	box 1	folder 9
State File, n.d.	box 1	folder 10



**Scope and Contents note**

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 December 4, 1937-January 23, 1947

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**Scope and Contents note**

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**Scope and Contents note**

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**Scope and Contents note**

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