

# Commonwealth Fund records, President, Karen Davis papers, SG 2

This finding aid was produced using ArchivesSpace on November 01, 2019. Describing Archives: A Content Standard

Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591

archive@rockarch.org

URL: http://www.rockarch.org

# **Table of Contents**

| Summary Information             | 3  |
|---------------------------------|----|
| Biographical / Historical       | 3  |
| Scope and Contents              | 4  |
| Arrangement                     | 4  |
| Administrative Information      | 4  |
| Related Materials               | 5  |
| Controlled Access Headings      | 5  |
| Collection Inventory            | 6  |
| Congressional Testimony records | 6  |
| Publications                    | 10 |
| Correspondence                  | 25 |
| Speeches and Presentations      | 27 |
| Meetings and Program Files      | 35 |

# **Summary Information**

**Repository:** Rockefeller Archive Center

**Creator - aut:** Davis, Karen

**Creator:** Commonwealth Fund

**Title:** Commonwealth Fund records, President, Karen Davis papers, SG 2

**ID:** FA1127

**Date [inclusive]:** 1968-2012

**Date [bulk]:** 1995-2012

**Physical Description:** 66.64 Cubic Feet

**Language of the** English

**Material:** 

Language of the

English

Material:

#### **Preferred Citation**

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <a href="http://www.rockarch.org/research/citations.php">http://www.rockarch.org/research/citations.php</a>

# **Biographical / Historical**

Karen E. Davis served as president of the Commonwealth Fund from 1995-2012. She spent a large part of her career at the Johns Hopkins School of Public Health as a professor of economics, and later as chairman of the Department of Health Policy and Management. Karen Davis has since been involved in the Geisinger Health System, IOM governing Council and various IOM Committees, AcademyHealth, the Kaiser Commission on Medicaid and the Uninsured, the Agency for Healthcare Quality and Research (AHRQ) National Advisory Committee, and has served on the Panel of Health Advisors for the Congressional Budget Office.

<sup>^</sup> Return to Table of Contents

<sup>^</sup> Return to Table of Contents

# **Scope and Contents**

This collection includes copies of Karen Davis' testimonies, speeches, presentations, and publications. Drafts, related research material, and correspondence are also present throughout the collection. Davis' papers also include records of internal and external meetings, related conferences and workshops, and Commonwealth Fund program files and reviews.

^ Return to Table of Contents

# **Arrangement**

This collection is arranged into five series:

- 1. Congressional Testimony files, 1973-2008
- 2. Publications, 1972-2009
- 3. Correspondence
- 4. Speeches and Presentations
- 5. Meetings and Program Files

^ Return to Table of Contents

#### **Administrative Information**

#### **Publication Statement**

Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591 archive@rockarch.org

URL: http://www.rockarch.org

#### **Conditions Governing Access**

Open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC. Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

#### **Immediate Source of Acquisition**

The Commonwealth Fund archive was donated to RAC in 1985. Accretions to the collection continue on an ongoing basis. This material was transferred to the Archive Center as multiple accessions, spanning 2002-2014. Accessions include: 2002:030, 2002:031, 2002:051, 2002:052, 2007:055, 2008:065, 2012:070, 2013:002, 2013:007, 2013:008, 2014:042

#### **Processing Information**

Minimal Processing of Series 1 and Series 2, 2016. Minimal Processing of Series 3, 4, and 5, 2018. Some records remain in original file folders.

^ Return to Table of Contents

#### **Related Materials**

#### **Separated Materials**

Special format items have been separated from the body of the collection and assigned a unique separation number, as noted. Requests to access open special formats should reference the unique separation number.

^ Return to Table of Contents

# **Controlled Access Headings**

- Medicare
- Medical care -- United States
- Insurance, Health -- United States -- Government policy

# Medical care, Cost of--United States

# **Collection Inventory**

| Title/Description   | Instances |           |
|---|-----------|-----------|
| 0 - Hospital Costs, 1973-1981   | box 1     | folder 1  |
| 1 - National Health Insurance and Health Care, 1973-1974  | box 1     | folder 2  |
| 3 - Rural Health Care - Problems and Prospects, 1977  | box 1     | folder 3  |
| 76 - "Is the Health Care Cost Problem Solved?", 1994  | box 1     | folder 4  |
| 10 - "Tax Incentives and Health Care Costs", 1980   | box 1     | folder 5  |
| 11 - Statement by Karen Davis before the Subcommittee on ealth and the Environment Committee on Interstate and Foreign ommerce, 1980 March 26 | box 1     | folder 6  |
| 12 - "Medicaid and Health Care of the Poor," Washington, D.C., 981 July 27  | box 1     | folder 7  |
| 13 - "Recent Trends in Hospital Costs: Failure of the Voluntary fort", 1981 December 15   | box 1     | folder 8  |
| 4 - "Access to Health Care Services for the Poor", 1982 April 3   | box 1     | folder 9  |
| 15 - "Reducing the Federal Deficit by Cutting Medicare and ledicaid: Impact on the Poor, Disabled, and Elderly", 1983 ebruary 24              | box 1     | folder 10 |
| 16 - "Financing Medicare: A New Approach", 1983 April 13  | box 1     | folder 11 |
| 7 - "The Cost of Health Care for Families", 1983 July 18  | box 2     | folder 12 |
| 18 - "Supporting a Family: Providing the Basics", 1983 July 18  | box 2     | folder 13 |
| 19 - The Future of Medicare, 1983-1984  | box 2     | folder 14 |
| 20 - "The Cost of Health Care for the Elderly", 1984 January 26   | box 2     | folder 15 |
| 21 - "Assuring a Sound and Adequate Medicare Program", 1984<br>bruary 22  | box 2     | folder 16 |
| 22 - "Catastrophic Coverage Under Medicare", 1984   | box 2     | folder 17 |
| 3 - Work Session on Cross National Data, 1985   | box 2     | folder 18 |
| 24 - House Committee on Aging Testimony, 1986   | box 3     | folder 19 |
| 25 - "Medicare: Medigap for the Poor and Elderly", 1986 March   | box 3     | folder 20 |
| 26 - Physician Bills and Medicare Beneficiaries, 1986 June 10   | box 3     | folder 21 |

| T27 - Joint Economic Committee Testimony - Child Health<br>Research Funding, 1986 August 4  | box 3 | folder 22    |
|---|-------|--------------|
| T28 - Senate Finance Committee, 1987  | box 3 | folder 23    |
| T31 - Family Welfare Reform Act, 1987   | box 4 | folder 24    |
| T32 - Employment and Health Insurance Testimony, 1987 May 19  | box 4 | folder 25    |
| T33 - "Improving Access to Primary Care and Catastrophic Health Care for Children", 1987 October 2  | box 4 | folder 26    |
| T34 - Senate/Labor - The Economic Impact of Employer<br>Minimum Health Insurance Coverage, 1987 November 4                                    | box 4 | folder 27    |
| T35 - "Improving Access to Health Care and Assuring Catastrophic Protection for Children, 1987 October 2                                      | box 4 | folder 28    |
| Preventitive Health Care for the Elderly, Miami, Florida, 1988<br>January 6   | box 4 | folder 29    |
| T36 - Out-of-Pocket Health Care Costs - House Conferees, 1988<br>February 25  | box 4 | folder 30    |
| T37 - House of Delegates Testimony - Physician Bills and<br>Medicare Assignment - Baltimore, Maryland, 1988                                   | box 4 | folder 31    |
| T38 - Minimum Health Benefits for All Workers, 1988   | box 4 | folder 32    |
| T39 - Physician Payment Review Commission: Fiscal Year 1989<br>Budget Review, 1988  | box 5 | folder 33    |
| T40 - The Future of Health Care in America, 1988  | box 5 | folder 34-36 |
| T41 - "Closing the Gaps in Health Insurance Coverage", 1988<br>January-September  | box 6 | folder 37    |
| T42 - "Toward Better Health Insurance Coverage", 1988<br>September 22   | box 6 | folder 38    |
| T43 - "Improving the Quality of Life Among Elderly Women<br>Living Alone", 1988 September 27  | box 6 | folder 39    |
| T44 - "Medicare Part B Expenditures: Out of Control?", 1989<br>March 3  | box 6 | folder 40    |
| T45 - Statement of the Physician Payment Review Commission<br>before the Subcommittee on Health Committee on Ways and<br>Means, 1989 April 25 | box 6 | folder 41    |
| T46 - Trends in Medicare Expenditures, Ways and Means Retreat, 1989 April 28-30   | box 6 | folder 42    |
| T47 - "A Policy Proposal to Improve the United States Health<br>Care System", 1989 September 11   | box 6 | folder 43    |
| T48 - Deficit Reduction Caucus, 1989 April 18   | box 7 | folder 44    |
| T49 - "Universal Health Insurance," Bipartisan Commission on<br>Comprehensive Health Care, 1989 July 20                                       | box 7 | folder 45    |
|   |       |              |

| T50 - "Overview of the United States' Health Care System", 1989<br>September 18   | box 7 | folder 46    |  |
|---|-------|--------------|--|
| T51 - "Problems with Health Insurance Coverage", 1990 January 22  | box 7 | folder 47    |  |
| T52 - Statement of the Physician Payment Review Commissio on its Fiscal Year 1991 Budget Request, 1990 April 3  | box 7 | folder 48    |  |
| T53 - "Health Insurance for All Americans: the Bipartisan<br>Commission on Comprehensive Health Care Plan", 1990 April 6                                  | box 7 | folder 49    |  |
| T54 - "Uninsured Older Adults: The Need for a Medicare Buy-In Option," Ways and Means Committee, 1990 June 12   | box 7 | folder 50    |  |
| T55 - Pepper Commission Report, 1990 June 14  | box 7 | folder 51    |  |
| T56 - Statement of the Physician Payment Review Commission<br>before the Subcommittee on Medicare and Long Term Care<br>Committee on Finance, 1990 May 18 | box 7 | folder 52    |  |
| T57 - "Why Are Americans Uninsured?", 1991 April 19-21  | box 7 | folder 53    |  |
| T58 - "Public Approaches to Universal Coverage", 1991 April 19-21   | box 7 | folder 54    |  |
| T59 - "National Health Insurance: Issues and Options", 1991 April 23  | box 8 | folder 55-56 |  |
| T60 - National Health Insurance Briefing, Ways and Means, 1991<br>February 21   | box 8 | folder 57    |  |
| T61 - "Medicaid for Women and Children: An Investment in<br>Healthy Children", 1991 June 20   | box 8 | folder 58    |  |
| T62 - "Lessons of Medicare and Medicaid for National Health Insurance", 1991 June 27  | box 8 | folder 59    |  |
| T63 - "The Health and Economic Implications of Health America:<br>Affordable Health Care for all Americans", 1991 June 24                                 | box 8 | folder 60    |  |
| T64 - Physician Payment Review Commission on Health Care<br>Cost Containment, 1991 October 31   | box 8 | folder 61    |  |
| T65 - Charts for House Democratic Caucus Retreat, Piney Point, MD, 1992 January 30-31   | box 8 | folder 62    |  |
| T66 - "Comprehensive Health Care Reform", 1992 May 6  | box 8 | folder 63    |  |
| T67 - "Controlling Health Care Expenditures: Limits and Managed Competition", 1992 December 16  | box 9 | folder 64    |  |
| T68 - "A Single Payer Approach to Health Care Reform", 1993<br>January 9  | box 9 | folder 65    |  |
| T69 - "Health Insurance Coverage and Health Care Reform Options", 1993 January 25   | box 9 | folder 66    |  |
| T70 - "Health Care Reform: Problems, Issues, and Options" presented to Hillary Rodham Clinton, 1993 February 12   | box 9 | folder 67    |  |
|   |       |              |  |

| T71 - "Health Care Reform: Problems, Issues, and Options" presented to Ways and Means, 1993 February 12  | box 9  | folder 68 |  |
|--|--------|-----------|--|
| T72 - "Rising Health Care Costs: Causes and Cures" presented to the Finance Committee, 1993 October 6  | box 9  | folder 69 |  |
| T73 - "President's Health Care Reform Plan: Implications for Urban America" Ways and Means, 1993 November 4  | box 9  | folder 70 |  |
| T74 - "Women's Health and Health Care Reform", 1994 January 26   | box 9  | folder 71 |  |
| T75 - "Medicare Turns Thirty" Finance Committee, 1995<br>February 28   | box 10 | folder 72 |  |
| T76 - "Medicare Solvency and Financial Security for Beneficiaries", 1995 May 3   | box 10 | folder 73 |  |
| T77 - "Medicare Restructuring and Financial Security for Beneficiaries", 1995 August 3   | box 10 | folder 74 |  |
| T78 - "Medicare Budgetary Savings: Implications for Beneficiaries", 1995 September 22  | box 10 | folder 75 |  |
| T79 - "Medicaid: The Health Care Safety Net for the Nation's Poor", 1996 June 19   | box 10 | folder 76 |  |
| T80 - "Medicare Reform: Assuring Health and Economic Security for Beneficiaries", 1997 January 23  | box 10 | folder 77 |  |
| T81 - "Medicare Budget Savings: Are We On the Right Course for the Long-Term?", 1997 February 13   | box 10 | folder 78 |  |
| T82 - "Medicare: Options for the Long Term", 1997 March 6  | box 10 | folder 79 |  |
| T83 - "Managed Care, Choice, and Patient Satisfaction", 1997<br>June 25  | box 10 | folder 80 |  |
| T85 - "Shaping the Future of Medicare", 1998 April 21  | box 10 | folder 81 |  |
| T86 - "Assuring Quality, Information, and Choice in Managed Care", 1997 October 28   | box 10 | folder 82 |  |
| T87 - "Medicare's Cost-Sharing: Implications for Beneficiaries", 2001 May 9  | box 11 | folder 83 |  |
| T88 - "A Time for Change: The Hidden Costs of a Fragmented<br>Health Insurance System" presented to the Special Committee on<br>Aging, 2003 March 10 | box 11 | folder 84 |  |
| T89 - "American Health Care: Why So Costly?", 2003 June 11   | box 11 | folder 85 |  |
| T90 - "Making Health Care Affordable for All Americans", 2004<br>January 28  | box 11 | folder 86 |  |
| T91 - "Hospital Pricing Behavior and Patient Financial Risk", 2004 June 22   | box 11 | folder 87 |  |
| T93 - "Learning form High Performance Health Systems around the Globe," Senate HELP Hearing, 2007 January 1  | box 11 | folder 88 |  |
|  |        |           |  |

"Rethinking the GDP as Measurement of National Strength," Senate Committee on Commerce, Science, and Transportation Hearing, 2008 March 12

box 11

folder 89

#### ^ Return to Table of Contents

| Title/Description   | Instances |            |
|---|-----------|------------|
| 4 - "Economic Theories of Behavior in Non-Profit, Private Hospitals", undated   | box 12    | folder 90  |
| 5 - "The Substitution of Hospital Outpatient Care for Inpatient Care," The Review of Economics and Statistics, 1972 May                           | box 12    | folder 91  |
| 9 - "Theories of Hospital Inflation: Some Empirical Evidence," Journal of Human Resources, undated  | box 12    | folder 92  |
| 12 - "The Role of Technology, Demand and Labor Markets in the Determination of Hospital Costs," The Economics of Health and Medical Care, undated | box 12    | folder 93  |
| 13 - "Chapter 4: Financing Medical Care: Implications for Access to Primary Care," Primary Care: Where Medicine Fails, 1974                       | box 12    | folder 94  |
| 15 - "Economics of Mental Health," Mental Health: The Public Health Challenge, 1975   | box 12    | folder 95  |
| 16 - "Medicare and the Utilization of Health Care Services by the Elderly," The Journal of Human Resources, 1975                                  | box 12    | folder 96  |
| 17 - "Equal Treatment and Unequal Benefits: The Medicare Program," MMFQ, Health and Society, 1976   | box 12    | folder 97  |
| 19 - "The Impact of Inflation and Unemployment on Health Care of Low-Income Families", 1976   | box 12    | folder 98  |
| 21 -"Rural Health Care in the South," Preliminary Summary<br>Report, 1975 October   | box 12    | folder 99  |
| 22 - "Achievements and Problems of Medicaid", 1976 August   | box 12    | folder 100 |
| 23 - "A Decade of Policy Developments in Providing Health Care for Low-Income Families", 1977   | box 12    | folder 101 |
| 25 - "New Developments in the Market for Rural Health Care,"<br>Research in Health Economics, 1979  | box 12    | folder 102 |
| 26 - "Reagan Administration Health Policy," Journal of Public<br>Health Policy, 1981 December   | box 12    | folder 103 |
| 27 - "Primary Care for the Medically Underserved: Public and Private Funding", 1981   | box 12    | folder 104 |
| 28 - "Access to Health Care for the Poor: Does the Gap Remain?," American Review of Public Health, 1981   | box 12    | folder 105 |

| 29 - "Implications of an Expanding Supply of Physicians:<br>Evidence from a Cross-Sectional Analysis," Johns Hopkins<br>Medical Journal, 1982 | box 12 | folder 106        |  |
|---|--------|-------------------|--|
| 30 - "Primary Health Care, Past, Present, and Future", 1980   | box 13 | folder 107        |  |
| 31 - "Regulation of Hospital Costs: The Evidence on<br>Performance," Duke University Medical Center, 1981 February 5                          | box 13 | folder 108        |  |
| 32 - "Contracting with Community Health Centers," New<br>Approaches to the Medicaid Crisis Forum, 1981  | box 13 | folder 109        |  |
| 33 - "On Medicare and Medicaid in the U.S.," Symposium on Social Policy in a Free Market Economy, 1982  | box 13 | folder 110        |  |
| 34 - "Computer Assisted Health Plan for the Elderly", 1982<br>November  | box 13 | folder 111        |  |
| 35 - "Public-Policy Implications", 1982   | box 13 | folder 112        |  |
| 36 - "Health Implications of Aging in America", 1983 February   | box 13 | folder<br>113-114 |  |
| 37 - "Uninsured and Underserved: Inequities in Health Care in the United States," MMFQ, Health and Society, 1983                              | box 14 | folder 115        |  |
| 38 - "Financing Health Care for the Elderly in the U.S." Current Policy Debate and Future Directions", 1983                                   | box 14 | folder 116        |  |
| 39 - "Gaps in Insurance Coverage: Impact on Health Care in the United States," Hospital Practice Journal, 1983 June                           | box 14 | folder 117        |  |
| 40 - "Comprehensive Employment Policy in the Health Sector,"<br>Congressional Research Service, 1983  | box 14 | folder 118        |  |
| 41- "Health Policy: An Overview", 1983  | box 14 | folder 119        |  |
| 42 - "The Crisis in Medicare," New York Times Economic Scene, 1983 August 24  | box 14 | folder 120        |  |
| 43 - "The Upward Spiral of Health Care Costs" and "Health Care's Soaring Costs" , 1983  | box 14 | folder 121        |  |
| 43A - "The Upward Spiral of Health Care Costs" and "Health Care's Soaring Costs", 1983  | box 14 | folder 122        |  |
| Conditions Governing Access: Conditions Governing Access  |        |                   |  |
| Restricted from research - contains personal information.   |        |                   |  |
| 44 - "Computer Assisted Planning: Application to Health of the Elderly by the Year 2000", 1984  | box 14 | folder 123        |  |
| 45 - "The Impact of Physician Supply on Health Care Costs,"<br>Columbia University, 1982 June 3   | box 15 | folder 124        |  |
| 46 - "Medicare Financing Reform: A New Medicare Premium," MMFQ Health and Society, 1984   | box 15 | folder 125        |  |
| 47 "Medicara Paconsidered" 1082   |        |                   |  |

<sup>47 - &</sup>quot;Medicare Reconsidered", 1982

|  | box 15 | folder 126           |
|--|--------|----------------------|
| 49 - "Cost Containment and Health Care in America", 1981   | box 15 | folder 127           |
| 50 - 1984 Democratic Fact Book, 1983   | box 15 | folder 128           |
| 51 - "Health Policy in the U.S.: Alternative Roles for Government, 1984  | box 15 | folder 129           |
| 52 - "Diagnosis Related Group Prospective Payment: Implications for Health Care and Medical Technology," Health Policy, 1984                   | box 15 | folder 130           |
| 53 - "Health Care Policies and the Aged," Handbook on Aging, 1982  | box 16 | folder 131           |
| 54 - "Access to Health Care Resources in the U.S.: Ethical Implications and Choices," First International Congress on Ethics in Medicine, 1985 | box 16 | folder 132           |
| 55 - "Access to Health Care: A Matter of Fairness", Center for National Policy, 1985   | box 16 | folder 133           |
| 56 - "Health and the Great Society: Revisited after Twenty Years, 1985   | box 16 | folder 134           |
| 57 - "Access to Social-Health Care: Who Shall Decide What?", 1985  | box 16 | folder 135           |
| "Access to Social-Health Care: Who Shall Decide What?"   | box 16 | item<br>2013:002:001 |
| 58 - "Computer Assisted Planning and Aging in the U.S.", 1985<br>June 20   | box 16 | folder 136           |
| 59 - "Financing Medical Care for the Aged Poor," Generations<br>Journal, 1985  | box 17 | folder<br>137-138    |
| 60 - "Health Indicators: A Comparison of European and U.S. Experience," National Institute on Aging, 1985 August 29                            | box 17 | folder 139           |
| 61 - "Is Cost Containment Working?," Health Affairs, 1985-1986   | box 17 | folder 140           |
| 62 - "The Economic and Health Implications for Aging in the United States", 1984   | box 17 | folder 141           |
| 63 - "Medicare Reform Options" and "Charts on the Uninsured and Employer Minimum Health Benefits", 1983-1988                                   | box 17 | folder 142           |
| 64 - "Health Surveillance in Europe: An Indicator-Based<br>Reporting System", 1984   | box 17 | folder 143           |
| 65 - "Aging and the Health Care System: Economic and Structural Issues", 1984-1985   | box 18 | folder<br>144-145    |
| 66 - "Using Research in Policy Formulation", 1985  | box 18 | folder 146           |
| 67 - "Expanding the Medicaid Buy-In to Medicare for the Poor and Near-Poor Elderly", 1986  | box 18 | folder 147           |
| 68 - "The Changing Health Marketplace: Making Life Better or Worse for Americans?", 1986   | box 18 | folder 148           |

| 69 - "Financing Care for Patients with Alzheimer's Disease: Policy Options", 1986  | box 18 | folder 149        |
|--|--------|-------------------|
| 70 - "Health Care for Black Americans: Trends in Financing and Delivery", 1986   | box 19 | folder<br>150-151 |
| 71 - "Recurrent Health Cost Issues Related to Effectiveness and Equality: The U.S. Experience", 1987 May                                 | box 19 | folder 152        |
| 72 - "The U.S. Health Care System of the Future: A Long-Range Policy Proposal", 1987   | box 19 | folder<br>153-154 |
| 73 - "Projecting the Need for Physicians in the New Environment", 1987   | box 20 | folder<br>155-156 |
| 74 - "Medicare Physician Payment Reform: Considerations and Options", 1987 April   | box 20 | folder 157        |
| 75 - "Research and Policy Formulation," Health Policy, 1987<br>April   | box 20 | folder 158        |
| 76 - "Medicare Financing and Beneficiary Income," Inquiry Journal, 1987  | box 20 | folder<br>159-160 |
| 77 - "Reducing Medicare Payments for Overvalued Physician Services," HealthWeek Editorial, 1987 July                                     | box 21 | folder 161        |
| 78 - "Women in Health: Trends in Health Status and Access to Health Care", 1988  | box 21 | folder 162        |
| 79 - "Access to Health Care in an Era of Economic Restraint: The U.S. Experience", 1987 August 24  | box 21 | folder 163        |
| 80 - "Future Demands in Health Care for an Aging Population", 1987   | box 21 | folder 164        |
| 81 - "The Organization and Financing of Alcohol and Drug Abuse Services", 1987   | box 21 | folder 165        |
| 82 - "Health Care for Black Americans: The Public Sector Role," Milbank Quarterly, 1987  | box 22 | folder 166        |
| 83 - "The 1988 Health Legislative Agenda," HealthWeek, 1987  | box 22 | folder 167        |
| 84 - "Health Care Financing: New Directions in Provider Payment," Virginia Dept. of Health Continuing Medical Education Conference, 1987 | box 22 | folder 168        |
| 85 - "The Greying of America: The Economics of Health Care for Older Adults", 1987 October   | box 22 | folder 169        |
| 86 - "Redistributing the Financial Burden of Indigent Health Care:<br>Considerations for the Commonwealth of Virginia", 1987             | box 22 | folder<br>170-172 |
| 88 - "Medicare Geographic Capitation: Implications for Beneficiaries", 1987  | box 23 | folder 174        |
| 89 - "Frail Elderly People: Profiling the Problem", 1988 February 22   | box 23 | folder 175        |
| 00 "III-inguid in Vincinia" 1000   |        |                   |

<sup>90 - &</sup>quot;Uninsured in Virginia", 1988

|  | box 23 | folder 176        |  |
|--|--------|-------------------|--|
| 91 - "The Internist: Health Policy in Practice", 1988  | box 23 | folder 177        |  |
| 92 - "Price Controls for Medical Services", 1988   | box 23 | folder 178        |  |
| 93 - "Health Maintenance Organizations in the United States: The Experience to Date", 1988   | box 23 | folder 179        |  |
| 94 - "Health Care and the Nation's Economic and Social Agenda", 1988   | box 23 | folder 180        |  |
| 95 - "Federal Physician Payment Review Commission: An Update", GBA Spring Meeting, 1988 March 16                                       | box 23 | folder 181        |  |
| 96 - "Catastrophic Coverage under the Medicare Program", 1988<br>August  | box 23 | folder 182        |  |
| 97 - "Physician Payment Reform: Impact on Access to Health Care", 1988 June 28   | box 23 | folder 183        |  |
| 98 - "Research on Health Care Insurance: Mismatch with Policy Needs", 1988 June 27   | box 24 | folder 184        |  |
| 99 - "Reimbursement for Preventative Health Services: The U.S. Experience", 1989 May   | box 24 | folder 185        |  |
| 100 - "Focus on Vulnerable Population Groups: Children, the Old, and Physicians," HealthWeek, 1988 November                            | box 24 | folder 186        |  |
| 101 - "Health Maintenance Organizations in the United States:<br>The Experience to Date", 1989 May                                     | box 24 | folder 187        |  |
| 102 - "Old, Alone, and Poor: Policy Challenges Facing the New Administration", 1988 December   | box 24 | folder 188        |  |
| 103 - "National Health Insurance: A Proposal", 1988 December 30  | box 24 | folder 189        |  |
| 104 - "Providing Universal and Affordable Health Care to the American People: Response to Robert E. Patricelli", 1989 January 9        | box 24 | folder 190        |  |
| 105 - "Physician Payment Reform: Implications by Specialty", 1989 January 28   | box 24 | folder 191        |  |
| 106 - "Paying for Preventive Care: Moving the Debate Forward,"<br>American Journal for Preventive Medicine, 1989                       | box 24 | folder<br>192-193 |  |
| 107 - "Reimbursement for Preventive Services: Can We Construct<br>an Equitable System?," Journal of General Internal Medicine,<br>1990 | box 25 | folder 194        |  |
| 108 - Medicare and Medicaid Encyclopedia, 1990   | box 25 | folder 195        |  |
| 109 - "European Health Systems: Lessons for the U.S.," Health Care Financing Review, 1989  | box 25 | folder 196        |  |
| 110 - "The Cultural Dimensions of Alcohol Policy Worldwide,"<br>Health Affairs, 1989   | box 25 | folder 197        |  |

| 111 - "Improving the Performance of the U.S. Health Care System", 1989   | box 25 | folder 198        |
|--|--------|-------------------|
| 112 - "Why Expenditure Targets Would Work", The Internist, 1989 September  | box 25 | folder 199        |
| 113 - "Options for Improving Payment for Preventive Care", 1989<br>September 24  | box 25 | folder 200        |
| 114 - "Health in Aging America", 1989 October 18   | box 25 | folder 201        |
| 115 - "Old and Poor: Policy Changes in the 1990s", 1989<br>November-1994   | box 25 | folder 202        |
| 116 - "Settling the Nation's Health Care Agenda: Achieving Equity", 1989 April 13  | box 26 | folder 203        |
| 117 - "Financing Health Care for the Poor," Health Services<br>Research, Key to Health Policy, 1991                                | box 26 | folder 204        |
| 118 - "Health and Health Policy in the United States", 1990  | box 26 | folder 205        |
| 119 - "Health Care Financing Reform: The Next Century,"<br>Resident and Staff Physician, 1990                                      | box 26 | folder 206        |
| 120 - "Alone and Poor: The Plight of Elderly Women,"<br>Generations, 1990-2000   | box 26 | folder 207        |
| 121 - "State Health Insurance Initiatives", 1990 February  | box 26 | folder<br>208-209 |
| 122 - "Health Financing in the 1990s," Community Responsive Practice: Values, Priorities, and Strategies, 1990 March               | box 27 | folder 210        |
| 123 - "Toward Universal Access," AARP, 1990 March 12   | box 27 | folder 211        |
| 124 - "Health, Health Insurance, and Older Adults", 1990 August  | box 27 | folder 212        |
| 125 - "Health Insurance and Access to Health Care," Research in Human Capital and Development, 1991                                | box 27 | folder 213        |
| 126 - "Providing Universal and Affordable Health Care: Learning from Experience," Improving Access to Affordable Health Care, 1990 | box 27 | folder 214        |
| 127 - "Affordable Health: Future Directions for the Federal Government", 1990 September 23   | box 27 | folder 215        |
| 128 - "Health Care: Problems and Prospects for America's Families", 1990 October 12  | box 27 | folder 216        |
| 129 - "Paying for Preventive Services," APHA Meeting, 1990   | box 28 | folder<br>214-218 |
| 130 - "The Health Care Cost in Crisis: The Case of Physician Services", 1990 October 4   | box 28 | folder 219        |
| 131 - "An Aging Population: Health Policy Issues", 1990 October 11   | box 28 | folder 220        |

| 132 - "Expanding Medicare and Employer Plans to Achieve<br>Universal Health Insurance," Journal of the American Medical<br>Association (JAMA), 1991 May 15     | box 28 | folder<br>221-222 |
|--|--------|-------------------|
| 133 - 'Impact of Physician Payment Reform", 1990 November 2  | box 29 | folder 223        |
| 134 - "A National Health Plan for the U.S.: Time for Action," HealthWeek, 1990 November  | box 29 | folder 224        |
| 135 - "Equity and Health Care Policy: The American Experience,"<br>Rockefeller Foundation Bellagio Conference, 1990 November<br>12-16                          | box 29 | folder 225        |
| 136 - "Reform of the Health Care System: Issues for the 1990s", 1990 November 29   | box 29 | folder 226        |
| 137 - "The Skyrocketing Cost of Health Care", 1990 December 7  | box 29 | folder 227        |
| 138 - "Public Financing of Health Care: Implications for AIDS and HIV-Positive Individuals," National Commission on AIDS, 1990 December 18                     | box 29 | folder 228        |
| 140 - "The "New" Health Care System: Views on Reform the Consumer View," American Hospital Association, 1991 March 6   | box 29 | folder 229        |
| 143 - "Physician Payment Review: Implications for Business and the Private Sector," Health Advisory Council, 1991 April 3                                      | box 29 | folder 230        |
| 144 - "Financing Health Care for Persons with HIV Infection and AIDS: Policy Options," National Commission on AIDS, 1991 April                                 | box 29 | folder 231        |
| 145 - "Health Policy Issues on the National Agenda", 1991 May 8  | box 29 | folder 232        |
| 146 - "Choice of Medicare or Private Health Insurance: An<br>Approach to Universal Health Insurance Coverage", 1991 May 8                                      | box 30 | folder 233        |
| 147 - "NHI: Government Activity", 1991 May 17  | box 30 | folder 234        |
| 148 - "Expanding Medicaid to Cover Uninsured Americans,"<br>Health Affairs Letter to Editor, 1991 April 30   | box 30 | folder 235        |
| 149 - "Laying the Groundwork," AARP Conference, 1991 June 10   | box 30 | folder 236        |
| 150 - "Financing Medical Care for the Most Vulnerable The Uninsured, the Unemployed and the Homeless", 1991 June 12  | box 30 | folder 237        |
| 151 - "Revenue Sources of Health Care Delivery Systems", 1991<br>June 17   | box 30 | folder 238        |
| 152 - "Inequality and Access to Health Care," The Milbank<br>Quarterly, 1991 Novebmer  | box 30 | folder 239        |
| "Inequality and Access to Health Care", 1991 November  | box 30 |                   |
| 153 - "Medicaid Payments and Utilization of Medical Services by the Poor", 1976  | box 30 | folder 240        |
| 154 - "Choice of Public or Private Health Insurance: An Approach to Universal Health Insurance Coverage with All Payer Cost Controls", 1991 September-December | box 30 | folder 241        |

| 155 - "Life Satisfaction and Older Adults", 1991 September   | box 30 | folder 242 |  |
|--|--------|------------|--|
| 156 - "Equity and Health Care Policy", 1991 September  | box 31 | folder 243 |  |
| 157 - "Caring for Aging Women," Taking Care: The Changing Roles of Women in Health Care, 1991 September  | box 31 | folder 244 |  |
| 158 - "Public Benefits Outreach: Major Lessons", 1991 September 12-13  | box 31 | folder 245 |  |
| 159 - "Medicare as the Basis for All Payer Provider Payment Reform", 1991 October 3-4  | box 31 | folder 246 |  |
| 160 - "The Impact of Medicare and Medicaid on Access to Medical Care," reprint, 1977   | box 31 | folder 247 |  |
| 161 - "Controlling Health Care Costs", 1991 October 28   | box 31 | folder 248 |  |
| 162 - "Closing the Gap in Health Insurance Coverage for African Americans", 1991 October 31-November 2   | box 31 | folder 249 |  |
| 163 - "Health Care Costs and Reimbursement Issues" and "Health<br>Insurance and Long Term Care," American Physical Therapy<br>Association, 1991 November 2 | box 31 | folder 250 |  |
| 164 - "Principles for Reform," Commonwealth Fund Commission on Elderly People Living Alone, 1991 November 6  | box 31 | folder 251 |  |
| 165 - "Medicare Provider Payment Reform: Implications for the U.S. Health System", 1991 November 17  | box 31 | folder 252 |  |
| 166 - "International Approaches to Health Care Financing," Chile Ministry of Health, 1991 December 4   | box 31 | folder 253 |  |
| 167 - "Health Care Reform and Preventive Services," Report to the Center of Disease Control, 1992 August 21  | box 31 | folder 254 |  |
| 168 - "The U.S. Health System: Major Problems and Options for Reform," Organization for Economic Cooperation and Development (OECD), 1992 February         | box 32 | folder 255 |  |
| OECD, 1992 February 10   | box 32 |            |  |
| 169 - "The Changing Nature of Employee Health Benefits", 1992<br>May   | box 32 | folder 256 |  |
| 170 - "Health Financing Reform: Implications for the Health Care Industry", 1992 February 17   | box 32 | folder 257 |  |
| 171 - "Health Care Reform: Democratic Alternatives," Democratic National Committee, 1992 April 2-5   | box 32 | folder 258 |  |
| 172 - "Financing Health Care", 1991 July 17  | box 32 | folder 259 |  |
| 173 - "Single Payer Approach to Health Care Reform," Governor's National Leadership Conference, 1992 January 10-11   | box 32 | folder 260 |  |
| 174 - "An Overview of Health Care Reform," The Mildred and Claude Pepper Foundation and The Fraternal Order of the Eagles, 1992 May 18-19                  | box 32 | folder 261 |  |

| 175 - "An Overview of Health Care Reform," Bristol-Myers<br>Squibb Corporate Advisory Council Meeting, 1992 May 28-30                                  | box 32 | folder 262        |  |
|--|--------|-------------------|--|
| 176 - "Early Returns on RBRVS," Comptroller General's Health<br>Advisory Committee Meeting, 1992 June 4-5  | box 32 | folder 263        |  |
| 177 - "An Overview of Health Care Reform," Association of Bioscience Financial Office (ABFO), 1992 June 9-12   | box 33 | folder 264        |  |
| 178 - "An Overview of Health Care Reform," Macy Foundation<br>Conference, 1992 June 11-12  | box 33 | folder 265        |  |
| 179 - Johns Hopkins School of Public Health 75th Anniversary<br>Symposium, 1991 October-November   | box 33 | folder 266        |  |
| 179A - Johns Hopkins School of Public Health 75th Anniversary<br>Symposium, 1991 October-November  | box 33 | folder 267        |  |
| Conditions Governing Access: Conditions Governing Access   |        |                   |  |
| Restricted from research - contains personal information.  |        |                   |  |
| 180 - "Medicaid and the Working Poor," Health Affairs, 1991  | box 33 | folder 268        |  |
| 185 - "Medicare as the Basis for All-Payer Provider Payment<br>Reform," AFI American Health Policy, 1992   | box 33 | folder 269        |  |
| 186 - "A Comprehensive Overview of Health Care Reform,"<br>Senate Staff Presentation, 1992 June 8  | box 33 | folder 270        |  |
| 187 - Travelers National Health Care Quality Conference, 1992<br>June 15-16  | box 33 | folder 271        |  |
| 188 - "Health Care Reform," Executive Nurse Fellowship Program<br>Retreat, 1992 August 14-17   | box 33 | folder 272        |  |
| 190 - "An Overview of Health Care Reform," Long Island<br>Conference on Health Care, 1992 September 18   | box 33 | folder 273        |  |
| 191 - United Nations Conference on Aging, 1992 September 30-October 2  | box 33 | folder 274        |  |
| 192 - "Health Care Reform and New Decisions for Business,"<br>Forbes Magazine, 1992 October 1-2  | box 33 | folder 275        |  |
| 193 - "National Health Care Reform and Preventive Services:<br>Implications for Employers," Johns Hopkins Public Health<br>Conference, 1992 December 8 | box 34 | folder 276        |  |
| 194 - "The Economy and Health Care Reform", 1992 December 14   | box 34 | folder 277        |  |
| 195 - "Health Care Reform: Problems and Options," Health Care Outlook, 1993 January 21   | box 34 | folder 278        |  |
| 196 - "Health Care Reform in the Clinton Administration:<br>What Does it Mean?," National Media Conference, Columbia<br>University, 1993 February 8    | box 34 | folder<br>279-280 |  |

| 197 - "Health Care Reform: Problems, Issues, and Options,"<br>Grantmakers in Health National Meeting on Health Philanthropy,<br>1993 February 19 | box 35 | folder 281 |  |
|--|--------|------------|--|
| 198 - "Physician Payment Reform," New York University, 1993<br>March 4   | box 35 | folder 282 |  |
| 199 - "Health Care Reform in the U.S.: The Contribution of Health Services Research to the Debate," New York Academy of Science, 1993 March 25   | box 35 | folder 283 |  |
| 200 - "Health Care Reform: Issues and Options," Hermann Biggs<br>Society, 1993 April 8   | box 35 | folder 284 |  |
| 201 - "Medicaid State Budget Pac Man," Graduate School of<br>Management and Urban Policy, 1993 April 19  | box 35 | folder 285 |  |
| 202 - "The Mission Half: Improved Health Care for Women,"<br>Council on Foundations, 1993 April 26   | box 35 | folder 286 |  |
| 203 - "Women's Health: Myths and Realities," Jefferson Medical College, 1993 May 7   | box 35 | folder 287 |  |
| 204 - "Health Care Cost Containment: Issues and Options,"<br>Columbia University Health Policy Forum, 1993 May 11                                | box 35 | folder 288 |  |
| 205 - "Health Care Perspectives," Maine Health Care Conference, 1993 May 14  | box 36 | folder 289 |  |
| 206 - "Women's Health: Myths and Realities," Cornell Medical College, 1993 May 26  | box 36 | folder 290 |  |
| 207 - "Building A Competitive Workforce for the 1990s: Is<br>Corporate America Keeping Pace with Change?", 1993 May                              | box 36 | folder 291 |  |
| 208 - National Health System Reform: Proposals and Expectations in Perspective," Columbia University, 1993 June 8                                | box 36 | folder 292 |  |
| 209 - "National Health Care Reform: Window of Opportunity,"<br>Women in Health Management, Blue Cross/Blue Shield, 1993<br>June 8                | box 36 | folder 293 |  |
| 210 - "The Importance of Choice in Medicaid Home Care<br>Programs: Maryland, Michigan, and Texas," Press Conference,<br>1993 June 9              | box 36 | folder 294 |  |
| 211 - Association of Health Services Research (AHSR) Annual Meeting, 1993 June 27  | box 36 | folder 295 |  |
| 212 - "Meet the Experts Workshop," Association for Health and Research (AHSR), 1993 June 9   | box 36 | folder 296 |  |
| 213 - "Survey of Women's Health", 1993 July 14   | box 36 | folder 297 |  |
| 214 - "Health Care Reform: Implications for Urban Health,"<br>National Public Health and Hospital Institute, 1993 August 6                       | box 37 | folder 298 |  |
| 215 - "Health Care Reform in the United States: Issues and Prospects," Harkness Fellows Orientation Program, 1993 August 25                      | box 37 | folder 299 |  |

| 216 - "The Commonwealth Fund Program Activities," Harkness Fellows Orientation Program, 1993 August 25   | box 37 | folder 300 |  |
|--|--------|------------|--|
| 217 - "Reflections of Health care Reform: Where Do We Go From Here?," Department of Geriatrics and Adult Development, 1993 September 1                       | box 37 | folder 301 |  |
| 218 - "Myths and Realities about the Health of American<br>Women," American Medical Writers Association, Yale Club,<br>1993 September 14                     | box 37 | folder 302 |  |
| 219 - "Myths and Realities about the Health of American<br>Women," World Economic Development Conference, 1993<br>September 25                               | box 37 | folder 303 |  |
| 220 - "Health Care Costs for Older Workers," Fund Survey Press<br>Release, 1993 September 29   | box 37 | folder 304 |  |
| 221 - "Myths and Realities about the Health of American Women with A Focus on the Elderly and Underprivileged," Franciscan Heritage Seminar, 1993 October 1  | box 37 | folder 305 |  |
| 222 - "Managed Competition from the Patient's Perspective,"<br>Health Services Improvement Fund, 1993 October 20   | box 37 | folder 306 |  |
| 223 - Campaign for Women's Health, a Project of the Older<br>Women's League, Commonwealth Fund, 1993 November 10   | box 37 | folder 307 |  |
| 224 - Health Insurance Survey, Henry J. Kaiser Family Foundation, 1993 November 10   | box 37 | folder 308 |  |
| 225 - "President Clinton's Health Care Plan: Issues of Access,<br>Costs, and Quality," IMCARE's Institute on Quality and<br>Accountability, 1993 November 13 | box 37 | folder 309 |  |
| 226 - "President Clinton's Health Care Reform Plan: How It Will Effect the Practice of Medicine in the U.S.," New York Academy of Medicine, 1993 November 15 | box 37 | folder 310 |  |
| 227 - "The Americans Over 55 at Work Program: Policy<br>Recommendations for the 21st Century," GSA Anual Scientific<br>Meeting, 1993 November 22             | box 37 | folder 311 |  |
| 228 - "Aging and Active: Dimensions of Productive Engagement<br>Among Older Americans," GSA Annual Scientific Meeting, 1993<br>November 23                   | box 38 | folder 312 |  |
| 229 - "Women's Health: Myths and Stereotypes," harkness Health Conference, 1993 December 8-9   | box 38 | folder 313 |  |
| 230 - "Universal Coverage: Build on Medicare and Employers,"<br>Health Affairs, 1994   | box 38 | folder 314 |  |
| 231 - "Managed Care: Promise and Concerns," Health Affairs, 1994   | box 38 | folder 315 |  |
| 232 - "Where Are We, How Did We Get Here, Where Are We Going?", 1995 January   | box 38 | folder 316 |  |
| 233 - "Choice Matters", 1995   | box 38 | folder 317 |  |

| 234 - "Health Insurance: The Size and Shape of the Problem", 1995  | box 38 | folder 318 |  |
|--|--------|------------|--|
| 235 - "The Federal Budget and Women's Health," American Journal of Public Health, 1995 August  | box 38 | folder 319 |  |
| 236 - "Managing Care in the Public Interest", undated  | box 38 | folder 320 |  |
| 237 - "Medicare Analysis: Preserving and Strengthening Medicare," Health Affairs, 1995   | box 38 | folder 321 |  |
| 238 - "Importance of Preserving Medicare," Health Law News, 1996 April   | box 38 | folder 322 |  |
| 239 - "Philanthropy and the Medically Homeless," The Chronicle of Philanthropy, 1996 July 25   | box 38 | folder 323 |  |
| 240 - "Rules Needed to Ensure Efficiency and Quality In<br>Medicare Managed Care," The Internist, 1996 July-August                               | box 38 | folder 324 |  |
| 242 - "The Growth of Managed Care: Implications for Patients,"<br>New York academy of Medicine, 1996 January 16                                  | box 38 | folder 325 |  |
| 243 - "Incremental Coverage of the Uninsured," Journal of the American Medical Association (JAMA), 1996 September 11                             | box 39 | folder 326 |  |
| 244 - "Uninsured in an Era of Managed Care", AHSR Presidential Address, 1996   | box 39 | folder 327 |  |
| 245 - "Insurance Matters for Low-Income Adults: Results from a Five-State Survey," Health Affairs, 1997 September-October                        | box 39 | folder 328 |  |
| 246 - "Changing Health Care Systems and Rheumatic Disease", 1996   | box 39 | folder 329 |  |
| 247 - "Meeting the Health Needs of America's Children," Aspen Institute, 1997 February   | box 39 | folder 330 |  |
| 248 - "Economic Trends and Health of Low Income People", 1997<br>May 23  | box 39 | folder 331 |  |
| 250 - "Equity and Health Policy", undated  | box 39 | folder 332 |  |
| 251 - "Incremental Health Insurance Coverage: Building on the Current System", undated   | box 39 | folder 333 |  |
| 252 - "Economics and Urban Health," New York Academy of Medicine, 1997 November  | box 39 | folder 334 |  |
| 253 - "Assuring Quality, Information, and Choice in Managed Care," Inquiry, 1997 October   | box 39 | folder 335 |  |
| 254 - "Assuring Safe Motherhood Before and After Women<br>Become Mothers," World Health Organization 50th Anniversary<br>Symposium, 1998 April 6 | box 39 | folder 336 |  |
| 255 - "Improving Lives through Information," Health Affairs, 1999 March-April  | box 39 | folder 337 |  |
| 256 - "Shaping the Future of Medicare," Health Services Research, undated  | box 39 | folder 338 |  |

| 257 - "International Health Policy: Common Problems, Alternative Strategies," Health Affairs, 1999 May-June  | box 39 | folder 339 |  |
|--|--------|------------|--|
| 250 "The Cost of Health Costs Change Dublic Discoutent in  |        |            |  |
| 258 - "The Cost of Health System Change: Public Discontent in Five Nations," Health Affairs, 1999  | box 39 | folder 340 |  |
| 259 - "Understanding Diverse Needs of the Medicare Population:<br>Implications for Medicare Reform," Journal of Aging and Social<br>Policy, 1999   | box 39 | folder 341 |  |
| 260 - "Managed Care and Women's Health: An Overview", 1998<br>December 21  | box 39 | folder 342 |  |
| 261 - "Managed Care Quality: Can the Market Work Without Government?" Journal of Health Politics, Policy, and the Law, 1999 April                  | box 39 | folder 343 |  |
| 262 - "Regulating Managed Care: Theory Practice, and Future Options", 1999   | box 39 | folder 344 |  |
| 263 - "Health Care for Low-Income People", undated   | box 39 | folder 345 |  |
| 264 - "The Danish Health System Through An American Lens", 1998 September 17   | box 39 | folder 346 |  |
| 265 - "Investing in Health Services Research: The Commonwealth Fund's Experience", 1999 December-2000 January                                      | box 39 | folder 347 |  |
| 266 - "Health Insurance Market and Income Inequality: Findings from an International Health Policy Survey," Health Policy, 1999 December           | box 40 | folder 348 |  |
| 267 - "Care for the Elderly: How the World is Coping," Health Affairs, 2000 May-June   | box 40 | folder 349 |  |
| 268 - "Listening to Parents: A National Survey of Parents with Young Children," American Medical Association, 1998 March                           | box 40 | folder 350 |  |
| 269 - "Women's Health and Managed Care", 2000  | box 40 | folder 351 |  |
| 270 - "Baxter Allegiance Prize Acceptance", 2000   | box 40 | folder 352 |  |
| 271 - "International Journal of Integrated Care: Significance of IJIC", 2000 October   | box 40 | folder 353 |  |
| 272 - "A 2020 Vision for American Health Care," American Medical Association, 2000 December  | box 40 | folder 354 |  |
| 273 - "Universal Coverage in the United States: Lessons from Experience of the 20th Century," Journal of Urban Health, 1999-2001 March             | box 40 | folder 355 |  |
| 274 - "Gaps in Health Coverage Among Working-Age Americans and the Consequences," Journal of Health Care for the Poor and Underserved, 2001 August | box 40 | folder 356 |  |
| 275 - "The Danish Health System Through An American Lens," Health Policy, 2002   | box 40 | folder 357 |  |
|  | box 40 | folder 358 |  |

| 277 - "Physicians' Views on Quality of Care: A Five-Country Comparison," Physician Survey, 2001 May-June                             | box 40 | folder 359        |  |
|--|--------|-------------------|--|
| 278 - "Medicare Versus Private Insurance: Rhetoric and Reality," Health Affairs, 2002  | box 40 | folder 360        |  |
| 280 - "Creating Consensus on Coverage Choices," Health Affairs, 2003   | box 40 | folder 361        |  |
| 281 - Commentary on "The Costs and Consequences of begin Uninsured," Medical Care Research and Review, 2003                          | box 40 | folder 362        |  |
| 282 - "Obtaining Greater Value from Health Care: The Roles of the U.S. Government," Government and Health, 2003 November-December    | box 40 | folder 363        |  |
| 283 - Commentary "Half Full? Half Empty? A New Year's Assessment of U.S. Health Policy," Medscape, 2004 January                      | box 40 | folder 364        |  |
| 284 - "U.S. Health Policy: Time for Action on the Uninsured,"<br>Health Policy, 2004   | box 40 | folder 365        |  |
| 285 - "Consumer-Directed Health care: Will It Improve Health System Performance?", 2004 August                                       | box 40 | folder 366        |  |
| 286 - "Primary Care and Health System Performance: Adults' Experience in Five Countries," Health Affairs, 2004                       | box 40 | folder 367        |  |
| 287 - How to Control Healthcare Costs: Take A Walk on the Supply Side," Medscape, 2005 March 25                                      | box 40 | folder 368        |  |
| 288 - "Shared Responsibility: U.S. Employers and the Provision of Health Insurance to Employees," Health Affairs, 2005               | box 40 | folder 369        |  |
| 289 - "Visions of the Future," The Quality Solution: Stakeholder's Guide to Improving Healthcare, 2006                               | box 41 | folder 370        |  |
| 290 - "Toward A High Performance Health System: The Commonwealth Fund's New Commission," Grant Watch, 2005                           | box 41 | folder 371        |  |
| 291 - "Medicare Extra: A Comprehensive Benefit Option for Medicare Beneficiaries," Health Affairs, 2005                              | box 41 | folder<br>372-373 |  |
| 292 - "A 2020 Vision of Patient-Centered Primary Care," Journal of General Internal Medicine, 2005                                   | box 41 | folder 374        |  |
| 293 - "A Supply-Side Approach to Health Care," Seattle Times, 2005 October 13  | box 41 | folder 375        |  |
| 294 - "Taking the Pulse of Health Care Systems: Experiences of Patients with Health Problems in Six Countries," Health Affairs, 2005 | box 41 | folder 376        |  |
| 295 - "Medicaid: A Vision for the Next 40 Years," Medscape, 2005 November 7  | box 41 | folder 377        |  |
| 296 - "Patient-Centered Primary Care: It Can Happen Here," Medscape, 2005 December 9   | box 41 | folder 378        |  |
| 297 - "Health Policy Year In Review: A Mixed Bag," Medscape, 2005 December 30  | box 41 | folder 379        |  |

| 298 - "Medicare at 40," Health Care Financing Review, 2005-2006  | box 41  | folder<br>380-381   |
|--|---------|---------------------|
| 299 - "A High-Performance Health System: The Role of Patients", 2006 March 6   | box 42  | folder 382          |
| 300 - "Adoption of Patient-Centered Care Practices by<br>Physicians", 2006 April 10  | box 42  | folder 383          |
| 301 - "Providing Health Insurance for All: What We Can Learn from Massachusetts," Medscape, 2006 May   | box 42  | folder 384          |
| 302 - "Aiming High: 10 Steps to a High-Performance Health System," Medscape, 2006 June 5   | box 42  | folder 385          |
| 303 - "Commentary - Achieving a High-Performance Health<br>System: High Reliability Organizations within a Broader Agenda,"<br>Health Research and Education Trust, 2006 | box 42  | folder 386          |
| 304 - "Consumer-Directed Health Care: A Panacea or the Wrong Prescription," The Physician Executive, 2006 September-October  | box 42  | folder 387          |
| 306 - "The Time is Right for Healthcare Reform," Medscape, 2007 January 8  | box 42  | folder 388          |
| 307 - "Access to Care: Key to a High-Performance Health System," Futurescan: Healthcare Trends and Implications 2007-2012, 2007  | box 42  | folder 389          |
| 308 - "Uninsured in America", 2006   | box 42  | folder 390          |
| 309 - "NEJM P4P Editorial", 2007 January 29  | box 42  | folder 391          |
| 320 - "Measuring and Improving Health System Performance:<br>What Can Healthcare Management Educators Do?" 2008 Pattullo<br>Lecture, 2008-2009                           | box 42  | folder 392          |
| Book Chapters, Books, Testimonies, 1971-1974   | box 165 | folder<br>1248-1249 |
| Book Chapters, Books, Testimonies, 1975-1981   | box 166 | folder<br>1250-1252 |
| Book Chapters, Books, Testimonies, 1981-1982   | box 167 | folder<br>1253-1255 |
| Book Chapters, Books, Testimonies, 1983-1985   | box 168 | folder<br>1256-1258 |
| Book Chapters, Books, Testimonies, 1984  | box 169 | folder<br>1259-1261 |
| Book Chapters, Books, Testimonies, 1984-1986   | box 170 | folder<br>1262-1264 |
| Book Chapters, Books, Testimonies, 1986  | box 171 | folder<br>1265-1266 |
|  |         |                     |

Book Chapters, Books, Testimonies, 1986-1987

|  | box 172 | folder<br>1267-1269 |  |
|--|---------|---------------------|--|
| Book Chapters, Books, Testimonies, 1988-1992 | box 173 | folder<br>1270-1274 |  |
| Book Chapters, Books, Testimonies, 1988-1989 | box 174 | folder<br>1275-1277 |  |
| Book Chapters, Books, Testimonies, 1988-1992 | box 175 | folder<br>1278-1280 |  |

# ^ Return to Table of Contents

| Correspondence  |           |            |
|---|-----------|------------|
| Title/Description   | Instances |            |
| Karen Davis Chronological File 1994, 1994                   | box 43    | folder 393 |
| Karen Davis Chronological File 1995, 1995 January-May       | box 43    | folder 394 |
| Karen Davis Chronological File 1995, 1995 June-December     | box 43    | folder 395 |
| Karen Davis Chronological File 1996, 1996 January-May       | box 43    | folder 396 |
| Karen Davis Chronological File 1996, 1996 June-December     | box 44    | folder 397 |
| Karen Davis Chronological File 1997, 1997 January-May       | box 44    | folder 398 |
| Karen Davis Chronological File 1997, 1997 June-December     | box 44    | folder 399 |
| Karen Davis Chronological File 1998, 1998 January-March     | box 44    | folder 400 |
| Karen Davis Chronological File 1998, 1998 April-June        | box 45    | folder 401 |
| Karen Davis Chronological File 1998, 1998 July-December     | box 45    | folder 402 |
| Karen Davis Chronological File 1999, 1999 January-August    | box 45    | folder 403 |
| aren Davis Chronological File 1999, 1999 September-December | box 45    | folder 404 |
| aren Davis Correspondence - A-B, 1994-2000                  | box 46    | folder 405 |
| Karen Davis Correspondence - C, 1993-1999                   | box 46    | folder 406 |
| Karen Davis Correspondence - D-F, 1993-1999                 | box 46    | folder 407 |
| Karen Davis Correspondence - G-H, 1992-1999                 | box 47    | folder 408 |
| Karen Davis Correspondence - I-L, 1994-1998                 | box 47    | folder 409 |
| Karen Davis Correspondence - M-O, 1997-1998                 | box 47    | folder 410 |
| aren Davis Correspondence - P-Q, 1994-1998                  | box 47    | folder 411 |
| aren Davis Correspondence - R-S, 1996-1998                  | box 48    | folder 412 |
| aren Davis Correspondence - T-V, 1994-1998                  | box 48    | folder 413 |
| aren Davis Correspondence - W-Z, 1993-1999                  | box 48    | folder 414 |

| Karen Davis Correspondence 1999 - A-B, 1999                | box 48 | folder 415        |
|--|--------|-------------------|
| Karen Davis Correspondence 1999 - C-E, 1999                | box 48 | folder 416        |
| Karen Davis Correspondence 1999 - F-Z                      | box 49 | folder<br>417-424 |
| Board Correspondence - Ashe Resolution, 1994-1998          | box 50 | folder 425        |
| Board Correspondence - Arhur Ashe, 1991-1994               | box 50 | folder 426        |
| Board Correspondence - Hubert S. Aldrich, 1971-1994        | box 50 | folder<br>427-428 |
| Board Correspondence - Malcolm P. Aldrich Resolution, 1987 | box 50 | folder 429        |
| Board Correspondence - Malcolm P. Aldrich, 1968-1992       | box 50 | folder<br>430-431 |
| Board Correspondence - Harriet B. Beilin, 1979-2000        | box 51 | folder 432        |
| Board Correspondence - George Packer Berry, 1971-1986      | box 51 | folder 433        |
| Board Correspondence - Rodger M. Blough, 1971-1985         | box 51 | folder 434        |
| Board Correspondence - Lewis Branscombe, 1966-1997         | box 51 | folder 435        |
| Board Correspondence - Carleton B. Chapman, 1975-1997      | box 51 | folder<br>436-437 |
| Board Correspondence - Carleton B. Chapman, 1974-1982      | box 52 | folder 438        |
| Board Correspondence - Frederick M. Eaton, 1971-1984       | box 52 | folder 439        |
| Board Correspondence - Robert Ebert, 1995-1996             | box 52 | folder 440        |
| Board Correspondence - C. Simms Farr, 1980-1998            | box 52 | folder<br>441-442 |
| Board Correspondence - C. Simms Farr, 1975-1980            | box 53 | folder 443        |
| Board Correspondence - John A. Gifford, 1975-1989          | box 53 | folder 444        |
| Board Correspondence - Robert J. Glaser, 1969-1999         | box 53 | folder<br>445-447 |
| Board Correspondence - R. L. Ireland, III, 1977-1999       | box 54 | folder 448        |
| Board Correspondence - Margaret E. Mahoney, 1980-1999      | box 54 | folder 449        |
| Board Correspondence - William H. Moore, 1970-1994         | box 54 | folder 450        |
| Board Correspondence - Quigg Newton, 1974-1998             | box 54 | folder 451        |
| Board Correspondence - Roswell B. Perkins, 1974-1998       | box 54 | folder<br>452-453 |
| Board Correspondence - Calvin H. Plimpton, 1964-1999       | box 55 | folder<br>454-455 |
| Board Correspondence - Francis D. Rogers, 1966-1983        | box 55 | folder 456        |
| Board Correspondence - Robert L. Sproull, 1979-2001        |        |                   |

| Board Correspondence - Alfred R. Stern, 1980-1994    | box 55 | folder 458        |
|--|--------|-------------------|
| Board Correspondence - Blenda J. Wilson, 1995-1999   | box 55 | folder 459        |
| Board Correspondence - Blenda J. Wilson, 1981-1998   | box 56 | folder<br>460-461 |
| Board Correspondence - Myron L. Weisfeldt, 1993-1998 | box 56 | folder 462        |
| Karen Davis Correspondence, 1999-2000                | box 56 | folder 463        |
| Karen Davis Correspondence 2000, 2000                | box 56 | folder 464        |
| Karen Davis Correspondence 2000, 2000                | box 57 | folder 465        |
| Karen Davis Correspondence 2001, 2001                | box 57 | folder<br>466-468 |
| Karen Davis Correspondence 2001, 2001                | box 58 | folder<br>469-470 |
| Karen Davis Correspondence 2004, 2004                | box 58 | folder<br>471-473 |
| Karen Davis Correspondence 2005, 2005                | box 59 | folder<br>474-476 |
| Picker Institute, 2004-2005                          | box 59 | folder 477        |
| Karen Davis Correspondence 2006, 2006                | box 59 | folder 478        |
| Karen Davis Correspondence 2006, 2006                | box 60 | folder 479        |
| Karen Davis Correspondence 2007, 2007                | box 60 | folder 480        |
| Karen Davis Correspondence 2008, 2008                | box 60 | folder 481        |
| Karen Davis Correspondence, 2009-2012                | box 60 | folder 482        |
| Karen Davis Received Correspondence, 2006-2012       | box 60 | folder 483        |
| Commonwealth Fund Events, 2013                       | box 60 | folder 484        |

# ^ Return to Table of Contents

| Speeches and Presentations   |           |                   |  |
|--|-----------|-------------------|--|
| Title/Description  | Instances |                   |  |
| Health Care Reform: Issues and Options, for Donna Shalala,<br>Secretary-Designate, U.S. Department of Health and Human<br>Services, 1992 December 20 | box 70    | folder 625        |  |
| Health Care Reform: Issues and Options, 1993 January 6   | box 70    | folder 626        |  |
| Health Subcommittee Retreat, 1993 January 25   | box 70    | folder<br>627-628 |  |
| Senator Reigel, Cable-TV Show, 1994 January 5  | box 71    | folder 629        |  |

| Retreat, Senior Congressional Staff, 1994 January 7                           | box 71 | folder 630        |
|---|--------|-------------------|
| The Hospital Administration Club of New York, 1994 January 10                 | box 71 | folder 631        |
| Policy Roundtable - Women's Health Policy Issues and Directions, 1994 June 14 | box 71 | folder 632        |
| Health Care Reform in the United States, 1994 August 24                       | box 71 | folder 633        |
| ASA Meeting, Toronto, 1994 August 15-18                                       | box 71 | folder 634        |
| Carnegie Corporation of New York, 1994 November 17                            | box 71 | folder 635        |
| University of Michigan, Ann Arbor, MI, 1994 November 18-19                    | box 71 | folder 636        |
| Christmas Party, 1994 December 9  | box 71 | folder 637        |
| Remarks at NMF Annual Meeting, Dinner, Princeton, NJ, 1995<br>January 18      | box 71 | folder<br>638-639 |
| Rosalynn Carter Reception Remarks, 1995 January 26                            | box 71 | folder 640        |
| Texas Tech Rural Health Conference, Lubbock, TX, 1995 March 24-25             | box 71 | folder<br>641-642 |
| Wetherall Book Luncheon, 1995 May 25  | box 71 | folder 643        |
| David Rogers Health Policy Colloquiuum, 1995 September 13                     | box 71 | folder 644        |
| Urban Health Institute, Keynote Address, 1995 September 15-16                 | box 71 | folder 645        |
| Managed Care Survey Planning Meeting, 1995 May 30                             | box 72 | folder 646        |
| Presentations 1995 - Miscellaneous, 1995                                      | box 72 | folder 647        |
| Presentations 1996 - Miscellaneous, 1996                                      | box 72 | folder<br>648-649 |
| Presentations 1996 - Miscellaneous, 1996                                      | box 73 | folder 650        |
| Presentations 1997 - Miscellaneous, 1997                                      | box 73 | folder 651        |
| Presentations 1998 - Miscellaneous, 1998                                      | box 73 | folder<br>652-653 |
| Presentations 1999 - Miscellaneous, 1999                                      | box 73 | folder 654        |
| Presentations 1999 - Miscellaneous, 1999                                      | box 74 | folder<br>655-656 |
| Presentations 2000, 2000 January-March  | box 74 | folder 657        |
| Presentations 2000, 2000 April-June   | box 74 | folder 658        |
| Presentations 2000, 2000 July-December  | box 74 | folder 659        |
| Presentations 2001, 2001 January-June   | box 74 | folder 660        |
| Presentations 2001, 2001 September  | box 74 | folder 661        |
| Presentations 2002 - Miscellaneous, 2002                                      | box 75 | folder 662        |
| Presentations 2003 - Miscellaneous, 2003                                      | box 75 | folder 663        |
|   |        |                   |

| Presentations 2004, 2004 January-March  | box 75 | folder 664  |
|---|--------|-------------|
| Presentations 2004, 2004 April-June   | box 75 | folder 665  |
| Presentations 2004, 2004 July-December  | box 75 | folder 666  |
| Presentations 2005, 2005 January-May  | box 75 | folder 667  |
| Presentations 2005, 2005 June-October   | box 76 | folder 668  |
| Grant Taylor Lecture, University of Texas-Houston, 2003 March 19-20                                 | box 61 | folder 485  |
| Florida Policy Forum on Health Care, Orlando, FL, 2003 March 26                                     | box 61 | folder 486  |
| Senate Aging Committee Testimony, Washington, D.C., 2003<br>March 10                                | box 61 | folder 487  |
| Alliance Medicare Panel, Washington, D. C., 2003 March 17   | box 61 | folder 488  |
| Lubin Distinguished Professorship, New York City, 2003 April 15-16                                  | box 61 | folder 489  |
| ICSBH - Opening Remarks, 2003 September 21  | box 61 | folder 490  |
| Consumer Driven Health Care (CDHP), 2003 September 15   | box 61 | folder 491  |
| Washington Insiders, 2004 January 25  | box 61 | folder 492  |
| Rice Conference on Cost Effectiveness, Houston, TX, 2003<br>October 30                              | box 61 | folder 493  |
| Congressional Retreat, 2004 January 15-18   | box 61 | folder 494  |
| Council on Health Care Economics-Policy, 2003 September 19  | box 61 | folder 495  |
| Vanderbilt University, Nashville, TN, 2004 February 18  | box 61 | folder 496  |
| Karen Davis Presentation - Handoouts, 2004  | box 61 | folder 497  |
| Arizona Coverage and Access Now, Phoenix, AZ, 2004 March 19   | box 62 | folder 498  |
| Task Force on the Future of Health Insurance, Washington, D. C., 2004 March 29-30                   | box 62 | folder 499  |
| Ed Brandt Symposium, Oklahoma City, OK, 2004 November 12  | box 62 | folder 499A |
| Pennyhill Park, 2004 July 16-18   | box 62 | folder 500  |
| Testimony - Committee on Ways and Means, Subcommittee on Oversight, Washington, D. C., 2004 June 22 | box 62 | folder 501  |
| Foundation Center Health Policy Panel, NY, 2004 June 22   | box 62 | folder 502  |
| VHA Annual Strategic Planning Retreat - Keynote Speech,<br>Phoenix, AZ, 2004 April 20               | box 62 | folder 503  |
| Society of General Internal Medicine, Peterson Honor Lecture,<br>Chicago, IL, 2004 May 14           | box 62 | folder 504  |
| Insurance Deductibles, Washington, D. C., 2005 June 30  | box 62 | folder 505  |
|   |        |             |

| Pennyhill Park, 2005 July 14-17   | box 62 | folder 506 |
|---|--------|------------|
| Health Council of South Florida, FL, 2005 May 17-18   | box 62 | folder 507 |
| FEG Meeting, Pocantico Hills, NY, 2005 May 12-13  | box 62 | folder 508 |
| Boston Federal Reserve Bank, Annual Meeting, Cape Cod, MA, 2005 June 16-17                      | box 62 | folder 509 |
| HHS Briefing (CMMS), Washington, D. C., 2005 June 10  | box 63 | folder 510 |
| Briefing with Senator Barack Obama, Washington, D. C., 2005<br>May 25                           | box 63 | folder 511 |
| XII Princeton Conference, Princeton, NJ, 2005 May 19-20   | box 63 | folder 512 |
| Bipartisan Congressional Retreat, 2005 January 13-15  | box 63 | folder 513 |
| College of Optometry Commencement, New York, 2005 June 5  | box 63 | folder 514 |
| NYAM Health Services-Policy Series, NY, 2005 April 18   | box 63 | folder 515 |
| Women at Risk: NYC Women's Health, New York City, 2005<br>March 8                               | box 63 | folder 516 |
| HMS Health Policy Summit, Boston, MA, 2005 September 23   | box 63 | folder 517 |
| Rhodes Haverty Lecture, Atlanta, GA, 2005 October 27  | box 63 | folder 518 |
| Maine Primary Care, 2005 October 5  | box 63 | folder 519 |
| The National Quality Forum, Washington, D. C., 2005 October 6-7                                 | box 63 | folder 520 |
| Princeton XIII Conference, Princeton, NJ, 2006 May 24-25  | box 63 | folder 521 |
| ABIM Kimball Lecture, Colorado Springs, CO, 2006 July 31-August 2                               | box 64 | folder 522 |
| Health Services Research Conference, Salt Lake City, UT, 2006<br>February 24                    | box 64 | folder 523 |
| AHIP National Policy Forum, Washington, D. C., 2006 March 7                                     | box 64 | folder 524 |
| World Congress Leadership Summit, NY, 2006 March 6-7  | box 64 | folder 525 |
| UTMB Health Disparities Lecture Series, Galveston, TX, 2006<br>March 6                          | box 64 | folder 526 |
| National Association of Community Health Centers, Annual Meeting, Washington, D. C., 2006 March | box 64 | folder 527 |
| GIH Annual Meeting, Miami, FL, 2007 February 14-16  | box 64 | folder 528 |
| American Bar Association Annual Meeting, Orlando, FL, 2006<br>February 22                       | box 64 | folder 529 |
| APHA, Washington, D. C., 2007 November 7  | box 64 | folder 530 |
| National Press Foundation Seminar, Washington, D. C., 2007<br>November 11                       | box 64 | folder 531 |

| Health Insurance Cost Summit, Oklahoma City, OK, 2007<br>November 9                         | box 65 | folder 532 |  |
|---|--------|------------|--|
| Australia-New Zealand Harkness Fellows Selection Committees, 2007 November 29-December 1    | box 65 | folder 533 |  |
| Health Services Policy Conference, Aukland, NZ, 2007 December 2                             | box 65 | folder 534 |  |
| California Association of Public Hospitals, San Francisco, CA, 2007 December 6              | box 65 | folder 535 |  |
| BioMed San Antonio Award, San Antonio, TX, 2007 December                                    | box 65 | folder 536 |  |
| Tosteson Health Policy Lecture, Harvard, 2007 March 15                                      | box 65 | folder 537 |  |
| World Health Congress, Washington, D. C., 2007 April 22                                     | box 65 | folder 538 |  |
| VHA East Coast Board Retreat, Princeton, NJ, 2007 April 26                                  | box 65 | folder 539 |  |
| Medical Journalists Forum, Boston, MA, 2007 May 1   | box 65 | folder 540 |  |
| Purdue University, West Lafayette, IN, 2007 April 23  | box 65 | folder 541 |  |
| AHA Roger Larson Memorial Lecture, Washington, D. C., 2006<br>May 2                         | box 65 | folder 542 |  |
| American College of Physician Executives, Orlando, FL, 2007<br>May 5-10                     | box 66 | folder 543 |  |
| National Business Coalition on Health, Philadelphia, PA, 2007<br>May 16                     | box 66 | folder 544 |  |
| Family Voices Conference, Washington, D. C., 2007 May 24                                    | box 66 | folder 545 |  |
| Health Care Executive Forum, New York, 2007 June 11   | box 66 | folder 546 |  |
| 2007 National Medicaise Congress, Washington, D. C., 2005 June 15                           | box 66 | folder 547 |  |
| ISQUA International Conference, Boston, MA, 2007 September 30-October 3                     | box 66 | folder 548 |  |
| Flanagan Lecture, St. Louis School of Public Health, 2007<br>October 11                     | box 66 | folder 549 |  |
| Holden Public Policy Forum, Webster, St. Louis, MO, 2007<br>October 12                      | box 66 | folder 550 |  |
| Saint Alphonsus Board Retreat, Chicago, IL, 2007 June 16                                    | box 66 | folder 551 |  |
| Catholic Health Assembly, Chicago, IL, 2007 June 19   | box 66 | folder 552 |  |
| Aetna Leadership Dialogue, Hartford, CT, 2008 January 16                                    | box 66 | folder 553 |  |
| AcademyHealth 2008 National Health Policy Conference,<br>Washington, D. C., 2008 February 4 | box 66 | folder 554 |  |
| RWJ Clinical Scholars, Yale University, 2008 February 12                                    | box 66 | folder 555 |  |
| Baker Institute, Rice University, Houston, TX, 2008 February 26                             | box 66 | folder 556 |  |

| University of Pittsburgh Sonis Lecture, 2008 April 17   | box 66 | folder 557 |
|---|--------|------------|
| LBJ Centennial Conference on Medicare, Austin, TX, 2008 April 28  | box 66 | folder 558 |
| Ohio Business Roundtable - Health Policy Institute of Ohio,<br>Columbus, OH, 2008 April 30-May 1        | box 66 | folder 559 |
| Fred Friendly-NEJM Shattuck Lecture, Boston, MA, 2008 May 10  | box 67 | folder 560 |
| American College of Physicians, Washington, D. C., 2008 May 15  | box 67 | folder 561 |
| The System 2009, Minneapolis, MN, 2008 April 25-26  | box 67 | folder 562 |
| University of Iowa, Iowa City, IA, 2008 May 5-6   | box 67 | folder 563 |
| AUPHA Annual Meeting, Washington, D. C., 2008 June 6  | box 67 | folder 564 |
| Harkness Fellows Leadership Series, Washington, D. C., 2008<br>June 9                                   | box 67 | folder 565 |
| AcademyHealth Rountable, Washington, D. C., 2008 June 8   | box 67 | folder 566 |
| AcademyHealth Annual Meeting, HSR Session, 2008 June 9  | box 67 | folder 567 |
| Senate Finance Committee Healthcare Summit, Library of Congress, 2008 June 16                           | box 67 | folder 568 |
| Meet the Health Policy Makers, Washington, D. C., 2008 July 11  | box 67 | folder 569 |
| House Ways and Means Committee, 2008 September 23   | box 67 | folder 570 |
| Healthcare Financial Management Association Leadership<br>Retreat, Washington, D. C., 2005 September 25 | box 68 | folder 571 |
| Grantmakers in Aging-Presidents' Roundtable, Princeton, NJ, 2008 October 30                             | box 68 | folder 572 |
| Stanford University Grand Rounds, Palo Alto, CA, 2008<br>September 9-10                                 | box 68 | folder 573 |
| Healthcare Financial Management Association, Toronto, 2008<br>July 25                                   | box 68 | folder 574 |
| House Energy and Commerce, Subcommittee on Health Hearing, 2008 September 18                            | box 68 | folder 575 |
| American Bar Association Health Section, Washington, D. C., 2008 November 17                            | box 68 | folder 576 |
| Ed Brandt Memorial Lecture, Washington, D. C., 2008 November 18   | box 68 | folder 577 |
| Medicare Forum, Minneapolis, 2008 November 25   | box 68 | folder 578 |
| eHealth Initiative Annual Conference, Washington, D. C., 2008<br>December 4                             | box 68 | folder 579 |
| NCQA Policy Conference, Washington, D. C., 2008 December 5  | box 69 | folder 580 |
| United Hospital Fund Conference, 2008 December 9  | box 69 | folder 581 |
|   |        |            |

| Warburg Pincus, 2009 February 18   | box 69 | folder 582 |
|--|--------|------------|
| Committee on Ways and Means Testimony, 2009 March 11   | box 69 | folder 583 |
| Aetna Executive Forum, Washington, D. C., 2009 March 30  | box 69 | folder 584 |
| Rep. Michael Burgess, Congressional Health Care Reform Caucus, Washington, D. C., 2009 March 30              | box 69 | folder 585 |
| Colorado Health Foundation, Safety Net Symposium, Denver, CO, 2009 May 4                                     | box 69 | folder 586 |
| ADA Jontz Memorial Panel, Washington, D. C., 2009 June 5   | box 69 | folder 587 |
| World Bank Presentation, Washington, D. C., 2009 October 13  | box 69 | folder 588 |
| Philanthropy New York, Health Reform Teleconference, 2009<br>October 15                                      | box 69 | folder 589 |
| Duncan Clark Lecture, NYAM, 2010 February 22   | box 69 | folder 590 |
| NYC Nonprofit Coordinating Committee, NY, 2010 February 25   | box 69 | folder 591 |
| AHIP National Policy Conference, Washington, D. C., 2010<br>March 9  | box 69 | folder 592 |
| Federal Reserve Detroit Regional Chamber Annual Meeting, 2010<br>April 26                                    | box 69 | folder 593 |
| SGIM Annual Meeting, Minneapolis, MN, 2010 April 30  | box 69 | folder 594 |
| Maryland Hospital Association Annual Meeting, Baltimore, 2010<br>June 4                                      | box 69 | folder 595 |
| ILC Age Boom Academy, New York City, 2010 June 9   | box 69 | folder 596 |
| Ohio State University Health Services Management and Policy<br>Alumni Society, Columbus, OH, 2010 October 22 | box 69 | folder 597 |
| Stony Brook University Health Reform Symposium, 2010<br>November 1   | box 69 | folder 598 |
| NYU Payment Reform Panel, 2010 November 10   | box 70 | folder 599 |
| Foundation for Community Health and Salisbury Forum,<br>Salisbury, CT, 2011 May 13                           | box 70 | folder 600 |
| RWJ Clinical Scholars, Yale Medical School, 2011 September 22  | box 70 | folder 601 |
| Karen Davis Miscellaneous Articles - Presentations, 1972-1992  | box 70 | folder 602 |
| ABIM Foundation, Rancho Palos, Verdes, CA, 2012 July 28-31   | box 70 | folder 603 |
| University of Michigan Legacy of the War on Poverty<br>Conference, Ann Arbor, MI, 2012 June 13               | box 70 | folder 604 |
| Academic Medicine Conference, Johns Hopkins University,<br>Baltimore, 2012 June 11                           | box 70 | folder 605 |
| Alliance for Health Reform Briefing - Rising Costs of Health Care, Washington, D. C., 2012 June 12           | box 70 | folder 606 |

| AcademyHealth ARM, Orlando, FL, 2012 June 24-26   | box 70  | folder 607          |
|---|---------|---------------------|
| ADA Jontz Lecture, Washington, D. C., 2012 September 13   | box 70  | folder 608          |
| Democratic Caucus Retreat, Cambridge, MD, 2012 January 26   | box 70  | folder 609          |
| Harvard Tosteson Lecture, Boston, MA, 2012 February 17  | box 70  | folder 610          |
| ProMedica Community Health Forum, Toledo, OH, 2012<br>February 21                                       | box 70  | folder 611          |
| GIH Annual Meeting, Baltimore, MD, 2012 March 7   | box 70  | folder 612          |
| National Medical Fellowships, Champions of Health Awards<br>Gala, Union League Club, 2012 April 17      | box 70  | folder 613          |
| ProMedica Board of Directors, Toledo, OH, 2012 April 24   | box 70  | folder 614          |
| FEG Meeting, Washington, D. C., 2012 May 20-22  | box 70  | folder 615          |
| Century Foundation ACA Panel, New York City, 2012 July 11   | box 70  | folder 616          |
| Toledo Rotary Club, Toledo, OH, 2012 September 17   | box 70  | folder 617          |
| Geisinger Board of Directors, Danville, PA, 2012 September 19-20  | box 70  | folder 618          |
| United Hospital Fund Gala, Health Care Leadership Award, New<br>York City, 2012 October 1               | box 70  | folder 619          |
| Cosmos Club Health Group, Washington, D. C., 2012 October 8   | box 70  | folder 620          |
| IOM Annual Meeting, Health Policy Interest Group Panel,<br>Washington, D. C., 2012 October 14           | box 70  | folder 621          |
| IOM Annual Meeting, Health Care in 2020 Panel, Washington, D. C., 2012 October 15                       | box 70  | folder 622          |
| HCEF, New York City, 2012 October 24  | box 70  | folder 623          |
| New York Academy of Medicine, Medal for Distinguished<br>Contribution to Health Policy, 2012 November 8 | box 70  | folder 624          |
| Karen Davis Speeches/Presentations, 2005 January-February   | box 159 | folder 1200         |
| Health Care Financial Management Association, Phoenix, AZ   | box 159 | folder 1201         |
| Boston - Long Term Care Colloquium, 2005 June 25  | box 159 | folder 1202         |
| Medicare at 40, 2005 June 26  | box 159 | folder 1203         |
| Group Health Roundtable, 2005 October 13  | box 159 | folder 1204         |
| Karen Davis Presentations, 2005 October-November  | box 160 | folder 1205         |
| Karen Davis Presentations, 2006 January-June  | box 160 | folder<br>1206-1207 |
| Center on Philanthropy at Indiana University, Indianapolis, IN, 2006 August 24-25                       | box 160 | folder 1208         |

| National Consumer Driven Healthcare Summit, Washington, D. C., 2006 September 14                           | box 160 | folder 1209 |
|--|---------|-------------|
| West Virginia Hospital Association - Annual Meeting, 2006<br>September 27-29                               | box 160 | folder 1210 |
| Danish Regions Conference, Copenhagen, Denmark, 2006<br>October 10   | box 160 | folder 1211 |
| National Academy for State Health Policy - Annual Policy<br>Conference, Pittsburgh, PA, 2006 October 15-17 | box 161 | folder 1212 |
| Picker Award - ISQuA Annual Meeting, London, 2006 October 24-25  | box 161 | folder 1213 |
| Columbia University Executive MPH Graduation, 2006<br>November 3   | box 161 | folder 1214 |
| Wisconsin Collaborative for Health Care Quality, Madison, WI, 2006 November 9                              | box 161 | folder 1215 |
| Levinger Lecture, Brown University, 2006 November 28   | box 161 | folder 1216 |
| Brookings Forum, Washington, D.C., 2006 December 15  | box 161 | folder 1217 |
| Cornell Roundtable on the Uninsured, 2007 January 18   | box 161 | folder 1218 |
| Charlene Rydell Lecture, Augusta, ME, 2007 January 26  | box 161 | folder 1219 |
| CareGroup Board of Directors, Boston, 2007 February 1  | box 161 | folder 1220 |
| New York Times - Markle Foundation Journalism Institute, New<br>York City, 2007 February 6                 | box 161 | folder 1221 |
| Henry Ford Hospital Grand Rounds, Detroit, MI, 2007 February 8   | box 161 | folder 1222 |
| AARP Board of Directors, Washington, D.C., 2007 February 13  | box 161 | folder 1223 |
|  |         |             |

# ^ Return to Table of Contents

| Meetings and Program Files                                      |           |            |
|---|-----------|------------|
| Title/Description   | Instances |            |
| Commonwealth Fund Conference and Workshop Manual, 1984<br>March | box 76    | folder 669 |
| Commonwealth Fund Slide Collection, 1984                        | box 76    | folder 670 |
| Board of Directors - Program Plan Meeting, 1988 February 9      | box 76    | folder 671 |
| rogram Staff Policy and Practices, 1987-1988                    | box 76    | folder 672 |
| ealth Security Plan   | box 76    | folder 673 |
| Grant Lists - Completed, In Progress, Active, 1991              | box 76    | folder 674 |

Completed Grant Reports, 1985-1988

|   | box 77 | folder<br>675-676 |
|---|--------|-------------------|
| Commonwealth Fund Nominating Committee Meeting, 1993 May 25                               | box 77 | folder 677        |
| Health Care Reform Program Advisory Committee Meeting, 1994<br>October 21                 | box 77 | folder 678        |
| Young African-American Men Survey, 1994   | box 77 | folder 679        |
| Health Care Coverage and Quality Program Advisory Committee<br>Meeting, 1995 October 20   | box 78 | folder 680        |
| Fostering the Independence of Frail Elders, 1994  | box 78 | folder 681        |
| Families and Work Institute, 1994   | box 78 | folder 682        |
| CERP - Five Nation Elderly Survey, 1991   | box 78 | folder 683        |
| AARP CEPLA Advisory Committee Meeting   | box 78 | folder 684        |
| Commission on Elderly People Living Alone (CEPLA) - Final Meeting-Dinner, 1991 November 6 | box 78 | folder 685        |
| CEPLA-AARP Media Briefing, 1992 November 19   | box 78 | folder 686        |
| Margaret E. Mahoney - Karen Davis Meeting Notes, 1992                                     | box 78 | folder 687        |
| Margaret E. Mahoney - Karen Davis Meeting Notes, 1993                                     | box 79 | folder 688        |
| Project BEGIN, 1994   | box 79 | folder 689        |
| CONSAD Research Corp. Report on Jobs At Risk, 1991<br>September                           | box 79 | folder 690        |
| Community Care Network Meeting, 1994 April  | box 79 | folder 691        |
| Dr. Ros Hirschowitz, 1994   | box 79 | folder 692        |
| Harvard Medical School Department of Health Care Policy, 1992                             | box 79 | folder 693        |
| Miscellaneous Meetings, 1993-1995   | box 79 | folder 694        |
| Senior Program Staff Meetings, 1992 February-1993 June                                    | box 79 | folder<br>695-696 |
| Commission on Behavioral and Social Sciences and Education, 1993-1994                     | box 80 | folder<br>697-698 |
| Center for National Policy, 1992  | box 80 | folder 699        |
| Agency for Health Care Policy and Research, 1994 December 19                              | box 80 | folder 700        |
| Paul Beeson Physician Scholars in Aging Research Program, 1995                            | box 80 | folder 701        |
| Paul Beeson Physician Scholars in Aging Research Program, 1994                            | box 80 | folder 702        |
| Paul Beeson Physician Scholars in Aging Research Program, 1994                            | box 81 | folder 703        |
| School to Career Network, 1994-1995   | box 81 | folder 704        |
| Joint National Health Care Policy, 1992 December  | box 81 | folder 705        |

| Hospital Youth Mentoring, 1995 March 3   | box 81 | folder 705A |
|--|--------|-------------|
| French-American Foundation Delegation on Maternal and Child<br>Health Care, 1992-1995                  | box 81 | folder 706  |
| Academic Health Centers - Blumenthal-Meyer Report, 1995  | box 81 | folder 707  |
| Karen Davis Congratulations - A-D, 1994-1995   | box 81 | folder 708  |
| Karen Davis Congratulations - D-G, 1992-1995   | box 82 | folder 709  |
| Karen Davis Congratulations - H-M  | box 82 | folder 710  |
| Karen Davis Congratulations - N-R  | box 82 | folder 711  |
| Karen Davis Congratulations - S-Z  | box 82 | folder 712  |
| Association of Academic Health Centers Annual Meeting,<br>Tucson, AZ, 2000 October 4                   | box 82 | folder 713  |
| Massachusetts Medical Society, 2000 October 28   | box 83 | folder 714  |
| Jacobs Institute - Margaret E. Mahoney Annual Symposium, 2000<br>September 22                          | box 83 | folder 715  |
| Harkness Fellows in Health Care Policy Dinner, 2000 September 26                                       | box 83 | folder 716  |
| UCF - Health Care Challenges, 2000 December 12   | box 83 | folder 717  |
| ABCD Program Direction, 1999   | box 83 | folder 718  |
| Duke University - Private Sector Conference, Academic Health<br>Center in the 21st Century, 1995 April | box 83 | folder 719  |
| Task Force on Academic Health Centers, 1998  | box 83 | folder 720  |
| Advancing the Well-Being of Elderly People Advisory<br>Committee, 1998                                 | box 83 | folder 721  |
| Adolescent Boys Health Survey, 1998  | box 83 | folder 722  |
| Adolescent Girls Health Survey, 1994-1997  | box 84 | folder 723  |
| Alberta Heritage Foundation for Medical Research, 1998 October   | box 84 | folder 724  |
| Congressional Staff Retreat - Bipartisan Health Solutions, 1998<br>January                             | box 84 | folder 725  |
| Congressional Staff Retreat, 1998-2000   | box 84 | folder 726  |
| Health Sector Assembly, 1999   | box 84 | folder 727  |
| Atlantic Fellowship, 1999  | box 84 | folder 728  |
| Axford Fellowships in Public Policy, 1996  | box 85 | folder 729  |
| Queta Bond, 1994   | box 85 | folder 730  |
| Carnegie Corporation, 1995-1998  | box 85 | folder 731  |
| Carter Symposium on Mental Health Policy, Atlanta, GA, 1995<br>November 15                             | box 85 | folder 732  |

| Casey Journalism Center, 1998  | box 85 | folder 733        |
|--|--------|-------------------|
| Center for Policy Alternatives, 1998   | box 85 | folder 734        |
| Joe Califano, 1992-1999  | box 85 | folder 735        |
| Health Care Reform Presidential Candidates, 1992   | box 85 | folder 736        |
| Governor's Health Care Advisory Board Task Force on Clinton<br>Health Care Plan, 1993      | box 85 | folder 737        |
| Governor's Health Care Advisory Board Task Force on Clinton<br>Health Care Plan, 1993-1994 | box 86 | folder<br>738-739 |
| Grantmakers in Health, 1996-1999   | box 86 | folder 740        |
| Grantmakers in Health, 1995  | box 86 | folder 741        |
| Grantmakers in Health, 1994  | box 86 | folder<br>742-743 |
| Harkness Fellows, 1998-2000  | box 87 | folder<br>744-745 |
| Harkness Fellows, 1995-1998  | box 87 | folder 746        |
| Harkness Fellows - Placement, 1995 January 17  | box 87 | folder 747        |
| Harkness Fellows Seminar, Pittsburgh, PA, 1992 August 17                                   | box 87 | folder 748        |
| Harkness Fellows, 1994   | box 87 | folder 749        |
| Harkness Fellows - London, 1994-1995   | box 87 | folder<br>750-751 |
| Harkness Fellows - U. S. Panel of Ambassadors, 1994  | box 87 | folder 752        |
| Harkness Symposium 1995, 1995 May  | box 88 | folder 753        |
| Harkness Fellows Orientation 1995, 1995 August   | box 88 | folder 754        |
| Harkness Fellows New Zealand-Australia 1995-1996, 1995-1996                                | box 88 | folder<br>755-756 |
| John A. Hartford Foundation, 1994-1999   | box 89 | folder 757        |
| Melbourne, 1999  | box 89 | folder 758        |
| Meeting Notes - Miscellaneous, 1994-1996   | box 89 | folder 759        |
| 1999 Margaret E. Mahoney (MEM) Symposium, 1999   | box 89 | folder 760        |
| 1998 Margaret E. Mahoney (MEM) Symposium, 1998-1999  | box 89 | folder 761        |
| Margaret E. Mahoney (MEM) Meetings - Notes, 1993-1996                                      | box 90 | folder 762        |
| 1996 Margaret E. Mahoney (MEM) Symposium, 1996 May   | box 90 | folder 763        |
| 1995 Margaret E. Mahoney (MEM) Symposium, 1995 May   | box 90 | folder 764        |
| Margaret E. Mahoney (MEM) Meetings, 1994-1998  | box 90 | folder 765        |
| 1998 Mentoring Symposium, 1998   | box 90 | folder 766        |
|  |        |                   |

| Minority Health Meetings, 1998  | box 90 | folder 767        |
|---|--------|-------------------|
| Minority Health Meetings, 1998  | box 91 | folder 768        |
| National Alliance for Caregiving, 1996                                  | box 91 | folder 769        |
| Nathan Cummings Foundation, 1997-1999                                   | box 91 | folder<br>770-771 |
| National Bipartisan Commission on the Future of Medicare, 1998          | box 91 | folder 772        |
| National Committee for Quality Health Care, 1998                        | box 92 | folder 773        |
| 1998 National Survey of Workers Health, 1998                            | box 92 | folder 774        |
| National Committee for Quality Assurance, 1995                          | box 92 | folder 775        |
| National Medical Fellowships, Inc., 1996-1998                           | box 92 | folder 776        |
| New York Community Trust, 1993-1995                                     | box 92 | folder 777        |
| Nursing Home Restraints Program Review, 1996                            | box 92 | folder 778        |
| Nuffield Trust, 1998  | box 92 | folder 779        |
| New York State - New York City Health, 1994-1998                        | box 92 | folder 780        |
| Office of Public Health, 1998   | box 93 | folder 781        |
| Packard Foundation, 1995  | box 93 | folder 782        |
| Primary Care Development Corporation, 1998-2001                         | box 93 | folder 783        |
| Johns Hopkins University School of Hygiene and Public Health, 1992-1993 | box 93 | folder 784        |
| Picker-Commonwealth Fund Scholars Program Annual Meeting 1995, 1995     | box 93 | folder 785        |
| Rice Symposium 1998, 1998   | box 93 | folder 786        |
| Royal Society of the Arts (RSA), 1996                                   | box 93 | folder 787        |
| Commonwealth Fund's 75th Anniversary Celebration, 1992-1994             | box 93 | folder 788        |
| Robert Wood Johnson Foundation, 1994-2002                               | box 93 | folder 789        |
| Rockefeller Archive Center - Publications, 1989-1992                    | box 94 | folder 790        |
| Rockefeller Brothers Fund, 1983-1997                                    | box 94 | folder 791        |
| Rockefeller Foundation, 1997-1998                                       | box 94 | folder 792        |
| Russell Sage Foundation, 1995-1996                                      | box 94 | folder 793        |
| Alfred P. Sloan Foundation, 1993-1994                                   | box 94 | folder 794        |
| Staff Seminars, 1992-1995   | box 94 | folder 795        |
| Sydney 1999, 1999   | box 94 | folder<br>796-797 |
| Task Force on the Future of Health Insurance, 1999-2000                 | box 95 | folder 798        |

| Testimony - Managed Care - H. R. 820 - Karen Davis, 1997<br>October 28     | box 95  | folder 799        |
|--|---------|-------------------|
| Toronto 1999, 1999   | box 95  | folder 800        |
| Jim Morgan, 1993   | box 95  | folder 801        |
| United Hospital Fund, 1992-1998  | box 95  | folder<br>802-803 |
| United Hospital Fund, 1992-1994  | box 96  | folder 804        |
| Dorothy Rice Symposium, University of California-San Francisco, 1998       | box 96  | folder 805        |
| University of Virginia Health Sciences Center, 1997                        | box 96  | folder 806        |
| Urban Institute, 1995-1997   | box 96  | folder 807        |
| White House Conference on Aging, 1995                                      | box 96  | folder 808        |
| Whitehead Institute - Gerald R. Fink, 1993                                 | box 96  | folder 809        |
| Commission on Women's Health, 1992-1995                                    | box 96  | folder 810        |
| Women's Economic Leadership Summit, 1997 April                             | box 96  | folder 811        |
| Commission on Women's Health, 1997-1999                                    | box 97  | folder 812        |
| Women's Health Program Review, 1996-1998                                   | box 97  | folder 813        |
| Women's Health Research and Education Institute (WREI) - Dooley, 1993-1998 | box 97  | folder 814        |
| Young African-American Male Survey, 1993-1995                              | box 97  | folder 815        |
| Clinton Health Care Reform, 1993-1998                                      | box 97  | folder 816        |
| Clinton Health Care Reform, 1993   | box 98  | folder<br>817-819 |
| Committee for Economic Development, 1995-1998                              | box 98  | folder 820        |
| Commonwealth Fund Foundation "Niche" Project, 1994                         | box 98  | folder 821        |
| Commonwealth Fund Staff Retreat 1998, Princeton, NJ, 1998                  | box 98  | folder 822        |
| Commonwealth Fund Staff Retreat 2000, 2000                                 | box 98  | folder 823        |
| Foundation Information   | box 99  | folder 824        |
| Council on the Economic Impact of Health Care Reform, 1994-1999            | box 99  | folder<br>825-826 |
| Denmark 1998, 1998 April   | box 99  | folder 827        |
| Department of Health and Human Services, 1993-1999                         | box 99  | folder 828        |
| Harvard Medical School, 1992-1998  | box 100 | folder 829        |
| Havard Fellowship in Minority Health Policy, 1998                          | box 100 | folder 830        |
| Health Care Financing Administration, 1995                                 | box 100 | folder 831        |
|  |         |                   |

| Health Care Reform Advisory Committee, 1993-1995                       | box 100 | folder 832        |
|--|---------|-------------------|
| 1999 Health Sector Assembly - American Medical Association (AMA), 1999 | box 100 | folder 833        |
| Health Services Improvement Fund, 1995                                 | box 100 | folder 834        |
| Independent Sector - Margaret E. Mahoney, 1998                         | box 100 | folder 835        |
| International Symposium on Health Policy, 1998                         | box 100 | folder 836        |
| International Symposium on Health Policy                               | box 101 | folder 837        |
| Jacobs Institute of Women's Health, 1999                               | box 101 | folder 838        |
| Johns Hopkins University - Sommer, 1998                                | box 101 | folder 839        |
| Johns Hopkins University - Eggleston-Wehr, 1992-1993                   | box 101 | folder 840        |
| Bipartisan Conference, 2000  | box 101 | folder 841        |
| Lasker Foundation - Funding First, 1999-2000                           | box 101 | folder 842        |
| London 1998, 1998  | box 101 | folder 843        |
| London - Ditchley 2000, 1999-2000                                      | box 102 | folder 844        |
| London 1996, 1995-1996   | box 102 | folder<br>845-846 |
| Louis Harris and Associates, 1992-1998                                 | box 102 | folder 847        |
| LBJ School of Public Affairs, 1998                                     | box 102 | folder 848        |
| Healthy Steps 1999, 1999   | box 103 | folder<br>849-850 |
| Healthy Steps 1998, 1998   | box 103 | folder<br>851-853 |
| Healthy Steps 1997, 1997   | box 104 | folder 854        |
| Healthy Steps 1996, 1996   | box 104 | folder 855        |
| Healthy Steps 1995, 1995   | box 104 | folder 856        |
| Healthy Steps 1994, 1994   | box 104 | folder 857        |
| New York Academy of Sciences   | box 104 | folder 858        |
| The Claude Pepper Foundation, Inc.                                     | box 104 | folder 859        |
| Pew Charitable Trusts, 1995-1998                                       | box 104 | folder 860        |
| Philadelphia Futures, 1994   | box 104 | folder 861        |
| Harvey Picker, 1998-2000   | box 105 | folder 862        |
| Camden 1999, 1999  | box 105 | folder 863        |
| Special Meeting of the Board of Directors, 1994                        | box 105 | folder 864        |
| Board of Directors Meeting, 1998 April                                 | box 105 | folder 865        |
|  |         |                   |

| Board of Directors - Committee Meetings, 1998 July         box 106         folder 867           Board of Directors Meetings, 1998 November         box 106         folder 867           Board of Directors Meetings, 1998 November         box 106         folder 870           Board of Directors Meetings, 1999 July         box 107         folder 871           Board of Directors Meetings, 1999 July         box 107         folder 872           Board of Directors - Committee Meetings, 1999 October         box 107         folder 873           Board of Directors - Nominating Committee, 1997 Fall         box 107         folder 873           Board of Directors - Nominating Committee, 1990s         box 108         folder 874           Board of Directors - Nominating Committee, 1990s         box 108         folder 878           Board of Directors - Nominating Committee, 1993         box 108         folder 878           Board of Directors - Nominating Committee, 1993         box 108         folder 879           Board Meeting Notes, 1992         box 109         folder 880           Board Meeting Notes, 1993         box 109         folder 881           Board Meeting Notes, 1996         box 109         folder 883           Board Meeting Notes, 1997         box 109         folder 884           Board Meeting Notes, 1997         box 100  |   |         |            |
|---|---|---------|------------|
| Board of Directors Meetings, 1998 November  Board of Directors Meetings, 1999 July  box 106  Board of Directors Meetings, 1999 July  box 107  Board of Directors Meetings, 1999 July  box 107  Board of Directors Meetings, 1999 July  box 107  Board of Directors - Committee Meetings, 1999 October  box 107  Board of Directors - Nominating Committee, 1997 Fall  box 107  Board of Directors - Nominating Committee  box 107  Board of Directors - Nominating Committee, 1990s  box 108  Board of Directors - Nominating Committee, 1990s  box 108  Board of Directors - Nominating Committee, 1993  box 108  Board of Directors - Nominating Committee, 1993  box 108  Board of Directors - Nominating Committee, 1993  box 108  Board Meeting Notes, 1992  Board Meeting Notes, 1992  Board Meeting Notes, 1993  box 109  folder 881  Board Meeting Notes, 1994  box 109  folder 882  Board Meeting Notes, 1995  box 109  folder 883  Board Meeting Notes, 1996  box 109  folder 884  Board Meeting Notes, 1997  box 109  folder 885  Executive Management Meetings, 1996-1998  box 100  folder 888  Karen Davis Desk Calendars, 1994-1995  box 110  folder 899  Karen Davis Desk Calendars, 1998  Board Meeting Materials, 1998 November  box 110  folder 892  Board Meeting Materials, 1998 November  box 111  folder 893  Board Meeting Materials, 1999 April  box 111  folder 896  Board Meeting Materials, 1999 November  box 111  folder 896  Board Meeting Materials, 2000 April  box 111  folder 897  Board Meeting Materials, 2000 April  box 111  folder 897   | Board of Directors - Committee Meetings, 1998 July    | box 105 | folder 866 |
| Board of Directors Meetings, 1999 July box 106 folder 870  Board of Directors Meetings, 1999 July box 107 folder 871  Board of Directors - Committee Meetings, 1999 October box 107 folder 872  Board of Directors - Nominating Committee, 1997 Fall box 107 folder 873  Board of Directors - Nominating Committee box 107 folder 873  Board of Directors - Nominating Committee, 1990s box 108 folder 878  Board of Directors - Nominating Committee, 1990s box 108 folder 878  Board of Directors - Nominating Committee, 1993 box 108 folder 879  Board Meeting Notes, 1992 box 109 folder 880  Board Meeting Notes, 1993 box 109 folder 881  Board Meeting Notes, 1994 box 109 folder 882  Board Meeting Notes, 1995 box 109 folder 883  Board Meeting Notes, 1996 box 109 folder 884  Board Meeting Notes, 1996 box 109 folder 884  Board Meeting Notes, 1997 box 109 folder 884  Board Meeting Notes, 1997 box 109 folder 885  Executive Management Meetings, 1996-1998 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996 box 110 folder 890  Karen Davis Desk Calendars, 1998 November box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 November box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 1999 November box 111 folder 897  Board Meeting Materials, 1999 November box 111 folder 897  Board Meeting Materials, 1999 November box 111 folder 897  Board Meeting Materials, 1999 November box 111 folder 897  | Board of Directors - Committee Meetings, 1998 July    | box 106 | folder 867 |
| Board of Directors Meetings, 1999 July  Board of Directors - Committee Meetings, 1999 October  Board of Directors - Nominating Committee, 1997 Fall  Board of Directors - Nominating Committee, 1997 Fall  Board of Directors - Nominating Committee, 1990s  Board of Directors - Nominating Committee, 1990s  Board of Directors - Nominating Committee, 1990s  Board of Directors - Nominating Committee, 1993  Board of Directors - Nominating Committee, 1993  Board of Directors - Nominating Committee, 1993  Board Meeting Notes, 1992  Board Meeting Notes, 1992  Board Meeting Notes, 1993  Board Meeting Notes, 1994  Board Meeting Notes, 1994  Board Meeting Notes, 1995  Board Meeting Notes, 1996  Board Meeting Notes, 1996  Board Meeting Notes, 1997  Board Meeting Notes, 1998  Board Meeting Management Meetings, 1996-1998  Board Meeting Materials, 1994-1995  Board Meeting Materials, 1998 November  Board Meeting Materials, 1998 November  Board Meeting Materials, 1999 July  Board Meeting Materials, 1999 July  Board Meeting Materials, 1999 November  Board Meeting Materials, 2000 April  Board Meeting Materials, 2000 July  Board Meeting Materials, 2000 April  Board Meeting Materials, 2000 July                           | Board of Directors Meetings, 1998 November            | box 106 |            |
| Board of Directors - Committee Meetings, 1999 October Board of Directors - Nominating Committee, 1997 Fall Board of Directors - Nominating Committee, 1990s Board of Directors - Nominating Committee, 1993 Board of Directors - Nominating Committee, 1993 Board of Directors - Nominating Committee, 1993 Board Meeting Notes, 1992 Board Meeting Notes, 1992 Board Meeting Notes, 1993 Board Meeting Notes, 1994 Board Meeting Notes, 1994 Board Meeting Notes, 1995 Board Meeting Notes, 1996 Board Meeting Notes, 1996 Board Meeting Notes, 1997 Board Meeting Notes, 1998 Board Meeting Materials, 1998 November Board Meeting Materials, 1999 April Board Meeting Materials, 1999 November Board Meeting Materials, 2000 April Board Meeting Materials, 2000 April Board Meeting Materials, 2000 July | Board of Directors Meetings, 1999 July                | box 106 | folder 870 |
| Board of Directors - Nominating Committee, 1997 Fall Board of Directors - Nominating Committee, 1990s Board of Directors - Nominating Committee, 1990s Board of Directors - Nominating Committee, 1990s Board of Directors - Nominating Committee, 1993 Board of Directors - Nominating Committee, 1993 Board of Directors - Nominating Committee, 1993 Board Meeting Notes, 1992 Board Meeting Notes, 1992 Board Meeting Notes, 1993 Board Meeting Notes, 1994 Board Meeting Notes, 1994 Board Meeting Notes, 1995 Board Meeting Notes, 1996 Board Meeting Notes, 1996 Board Meeting Notes, 1997 Board Meeting Notes, 1998 Board Meeting Notes, 1998 Board Meeting Materials, 1998 Board Meeting Materials, 1998 November Board Meeting Materials, 1999 April Board Meeting Materials, 1999 November Board Meeting Materials, 2000 April Board Meeting Materials, 2000 April Board Meeting Materials, 2000 July  | Board of Directors Meetings, 1999 July                | box 107 | folder 871 |
| Board of Directors - Nominating Committee Board of Directors - Nominating Committee, 1990s Board of Directors - Nominating Committee, 1990s Board of Directors - Nominating Committee, 1993 Board of Directors - Nominating Committee, 1993 Board of Directors - Nominating Committee, 1993-1994 Board Meeting Notes, 1992 Board Meeting Notes, 1992 Board Meeting Notes, 1993 Board Meeting Notes, 1994 Board Meeting Notes, 1994 Board Meeting Notes, 1995 Board Meeting Notes, 1996 Board Meeting Notes, 1996 Board Meeting Notes, 1997 Board Meeting Notes, 1996-1998 Board Meeting Notes, 1996-1997 Board Meeting Notes, 1998 Board Meeting Materials, 1998 Board Meeting Materials, 1998 November Board Meeting Materials, 1999 April Board Meeting Materials, 1999 July Board Meeting Materials, 1999 November Board Meeting Materials, 2000 April Board Meeting Materials, 2000 April Board Meeting Materials, 2000 July  | Board of Directors - Committee Meetings, 1999 October | box 107 | folder 872 |
| Board of Directors - Nominating Committee, 1990s box 108 folder 875-877  Board of Directors - Nominating Committee, 1993 box 108 folder 878  Board of Directors - Nominating Committee, 1993-1994 box 108 folder 879  Board Meeting Notes, 1992 box 109 folder 880  Board Meeting Notes, 1993 box 109 folder 881  Board Meeting Notes, 1994 box 109 folder 882  Board Meeting Notes, 1995 box 109 folder 883  Board Meeting Notes, 1996 box 109 folder 884  Board Meeting Notes, 1997 box 109 folder 885  Executive Management Meetings, 1996-1998 box 109 folder 885  Executive Management Meetings, 1997 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1998 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1999 November box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 1999 November box 111 folder 897  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 897   | Board of Directors - Nominating Committee, 1997 Fall  | box 107 | folder 873 |
| Board of Directors - Nominating Committee, 1993   box 108   folder 878  | Board of Directors - Nominating Committee             | box 107 | folder 874 |
| Board of Directors - Nominating Committee, 1993-1994         box 108         folder 879           Board Meeting Notes, 1992         box 109         folder 880           Board Meeting Notes, 1993         box 109         folder 881           Board Meeting Notes, 1994         box 109         folder 882           Board Meeting Notes, 1995         box 109         folder 883           Board Meeting Notes, 1996         box 109         folder 884           Board Meeting Notes, 1997         box 109         folder 885           Executive Management Meetings, 1996-1998         box 109         folder 888           Executive Management Meetings, 1997         box 110         folder 889           Karen Davis Desk Calendars, 1994-1995         box 110         folder 889           Karen Davis Desk Calendars, 1996-1997         box 110         folder 891           Board Meeting Materials, 1998         box 110         folder 892           Board Meeting Materials, 1998 November         box 111         folder 893           Board Meeting Materials, 1999 April         box 111         folder 894           Board Meeting Materials, 1999 November         box 111         folder 895           Board Meeting Materials, 2000 April         box 111         folder 896           Board Meeting Materials, 2000 April         box   | Board of Directors - Nominating Committee, 1990s      | box 108 |            |
| Board Meeting Notes, 1992 box 109 folder 880  Board Meeting Notes, 1993 box 109 folder 881  Board Meeting Notes, 1994 box 109 folder 882  Board Meeting Notes, 1995 box 109 folder 883  Board Meeting Notes, 1996 box 109 folder 884  Board Meeting Notes, 1996 box 109 folder 885  Executive Management Meetings, 1996-1998 box 109 folder 885  Executive Management Meetings, 1996-1998 box 109 folder 886-887  Executive Management Meetings, 1997 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898  | Board of Directors - Nominating Committee, 1993       | box 108 | folder 878 |
| Board Meeting Notes, 1993 box 109 folder 881  Board Meeting Notes, 1994 box 109 folder 882  Board Meeting Notes, 1995 box 109 folder 883  Board Meeting Notes, 1996 box 109 folder 884  Board Meeting Notes, 1997 box 109 folder 885  Executive Management Meetings, 1996-1998 box 109 folder 886-887  Executive Management Meetings, 1997 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1998 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 894  Board Meeting Materials, 1999 April box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898  | Board of Directors - Nominating Committee, 1993-1994  | box 108 | folder 879 |
| Board Meeting Notes, 1994 box 109 folder 882  Board Meeting Notes, 1995 box 109 folder 883  Board Meeting Notes, 1996 box 109 folder 884  Board Meeting Notes, 1997 box 109 folder 885  Executive Management Meetings, 1996-1998 box 109 folder 888  Executive Management Meetings, 1997 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 897   | Board Meeting Notes, 1992                             | box 109 | folder 880 |
| Board Meeting Notes, 1995 box 109 folder 883  Board Meeting Notes, 1996 box 109 folder 884  Board Meeting Notes, 1997 box 109 folder 885  Executive Management Meetings, 1996-1998 box 109 folder 885  Executive Management Meetings, 1997 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 November box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 897   | Board Meeting Notes, 1993                             | box 109 | folder 881 |
| Board Meeting Notes, 1996 box 109 folder 884  Board Meeting Notes, 1997 box 109 folder 885  Executive Management Meetings, 1996-1998 box 109 folder 886-887  Executive Management Meetings, 1997 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 896  Board Meeting Materials, 2000 July box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898  | Board Meeting Notes, 1994                             | box 109 | folder 882 |
| Board Meeting Notes, 1997 box 109 folder 885  Executive Management Meetings, 1996-1998 box 109 folder 886-887  Executive Management Meetings, 1997 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898   | Board Meeting Notes, 1995                             | box 109 | folder 883 |
| Executive Management Meetings, 1996-1998  box 109  folder 886-887  Executive Management Meetings, 1997  box 110  folder 889  Karen Davis Desk Calendars, 1994-1995  box 110  folder 890  Karen Davis Desk Calendars, 1996-1997  box 110  folder 891  Board Meeting Materials, 1995 July  box 110  folder 892  Board Meeting Materials, 1998 November  box 111  folder 893  Board Meeting Materials, 1999 April  box 111  folder 894  Board Meeting Materials, 1999 July  box 111  folder 895  Board Meeting Materials, 1999 November  box 111  folder 896  Board Meeting Materials, 2000 April  box 111  folder 897  Board Meeting Materials, 2000 July  box 111  folder 898  | Board Meeting Notes, 1996                             | box 109 | folder 884 |
| Executive Management Meetings, 1997 box 110 folder 888  Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898  | Board Meeting Notes, 1997                             | box 109 | folder 885 |
| Karen Davis Desk Calendars, 1994-1995 box 110 folder 889  Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898  | Executive Management Meetings, 1996-1998              | box 109 |            |
| Karen Davis Desk Calendars, 1996-1997 box 110 folder 890  Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 897  | Executive Management Meetings, 1997                   | box 110 | folder 888 |
| Karen Davis Desk Calendars, 1998 box 110 folder 891  Board Meeting Materials, 1995 July box 110 folder 892  Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898  | Karen Davis Desk Calendars, 1994-1995                 | box 110 | folder 889 |
| Board Meeting Materials, 1995 July  Board Meeting Materials, 1998 November  box 111  folder 893  Board Meeting Materials, 1999 April  box 111  folder 894  Board Meeting Materials, 1999 July  box 111  folder 895  Board Meeting Materials, 1999 November  box 111  folder 896  Board Meeting Materials, 2000 April  box 111  folder 897  Board Meeting Materials, 2000 July  box 111  folder 898  | Karen Davis Desk Calendars, 1996-1997                 | box 110 | folder 890 |
| Board Meeting Materials, 1998 November box 111 folder 893  Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898  | Karen Davis Desk Calendars, 1998                      | box 110 | folder 891 |
| Board Meeting Materials, 1999 April box 111 folder 894  Board Meeting Materials, 1999 July box 111 folder 895  Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898   | Board Meeting Materials, 1995 July                    | box 110 | folder 892 |
| Board Meeting Materials, 1999 July  Board Meeting Materials, 1999 November  box 111  folder 895  Board Meeting Materials, 2000 April  box 111  folder 897  Board Meeting Materials, 2000 July  box 111  folder 898  | Board Meeting Materials, 1998 November                | box 111 | folder 893 |
| Board Meeting Materials, 1999 November box 111 folder 896  Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898  | Board Meeting Materials, 1999 April                   | box 111 | folder 894 |
| Board Meeting Materials, 2000 April box 111 folder 897  Board Meeting Materials, 2000 July box 111 folder 898   | Board Meeting Materials, 1999 July                    | box 111 | folder 895 |
| Board Meeting Materials, 2000 July box 111 folder 898   | Board Meeting Materials, 1999 November                | box 111 | folder 896 |
|   | Board Meeting Materials, 2000 April                   | box 111 | folder 897 |
| Board Meeting Materials, 2000 November box 111 folder 899   | Board Meeting Materials, 2000 July                    | box 111 | folder 898 |
|   | Board Meeting Materials, 2000 November                | box 111 | folder 899 |

| Executive Management Meeting Agendas, 2001-2002 box 111 folder 900  Foundation Information box 112 folder 901  John Craig Talking Points, 1994 box 112 folder 902  Regulation of the Independent Sector, 1994 box 112 folder 903  Inside the Boardroom - William G. Bowen, 1994 box 112 folder 904  Briefing New Directors, 1989 box 112 folder 905  Board By-Laws, 1986 box 112 folder 906  Governance is Governance, Kenneth N. Dayton, 1987 box 112 folder 906  Governance Stucture, 1989 box 112 folder 907  Governance Stucture, 1989 box 112 folder 908  Association for Health Services Research (AHSR), 1996-2001 box 112 folder 909  Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000  Ray Marshall Advisory Committee, 2000 box 112 folder 910  Johns Hopkins University School of Hygiene and Public Health-Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 912  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 912  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), Academytlealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 tuly 26  Council on Health Care Economics and Policy - The Ninth Princeton Conference - Can Health Care Be Contained, 2002 |  |         |            |
|--|--|---------|------------|
| Regulation of the Independent Sector, 1994 box 112 folder 902  Regulation of the Independent Sector, 1994 box 112 folder 903  Inside the Boardroom - William G. Bowen, 1994 box 112 folder 904  Briefing New Directors, 1989 box 112 folder 905  Board By-Laws, 1986 box 112 folder 907  Governance is Governance, Kenneth N. Dayton, 1987 box 112 folder 907  Governance Stucture, 1989 box 112 folder 908  Association for Health Services Research (AHSR), 1996-2001 box 112 folder 909  Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000  Ray Marshall Advisory Committee, 2000 box 112 folder 910  Johns Hopkins University School of Hygiene and Public Health box 112 folder 912  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 912  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 113 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), Academy Health, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 929  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 929  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 929  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | Executive Management Meeting Agendas, 2001-2002            | box 111 | folder 900 |
| Inside the Independent Sector, 1994 box 112 folder 903 Inside the Boardroom - William G. Bowen, 1994 box 112 folder 904 Briefing New Directors, 1989 box 112 folder 906 Governance is Governance, Kenneth N. Dayton, 1987 box 112 folder 907 Governance Stucture, 1989 box 112 folder 908 Association for Health Services Research (AHSR), 1996-2001 box 112 folder 909 Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000 Ray Marshall Advisory Committee, 2000 box 112 folder 910 Johns Hopkins University School of Hygiene and Public Health - Health Advisory Committee, 1997-2000 Association for Health Services Research (AHSR), 1996-2000 box 112 folder 912 Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913 Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916 Health Related Reports, Articles, Surveys, 2002-2003 box 113 folder 914-916 Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919 AHRQ National Advisory Council Meeting, 2001 box 114 folder 920 AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921 Dirigo Health, Maine, 2003 box 114 folder 921 Dirigo Health, Maine, 2003 box 115 folder 922 Board Recruitment and Lists, 1988-1993 box 115 folder 923 Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002 OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925 Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003 Board of Directors - Nominating Committee, 2001-2002 box 116 folder 928 National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26 Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Foundation Information                                     | box 112 | folder 901 |
| Briefing New Directors, 1989 box 112 folder 905  Board By-Laws, 1986 box 112 folder 906  Governance is Governance, Kenneth N. Dayton, 1987 box 112 folder 907  Governance Stucture, 1989 box 112 folder 908  Association for Health Services Research (AHSR), 1996-2001 box 112 folder 909  Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000  Ray Marshall Advisory Committee, 2000 box 112 folder 910  Johns Hopkins University School of Hygiene and Public Health - Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 912  Johns Hopkins University School of Hygiene and Public Health - Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 921  Dirigo Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 924  Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | John Craig Talking Points, 1994                            | box 112 | folder 902 |
| Briefing New Directors, 1989  Board By-Laws, 1986  Governance is Governance, Kenneth N. Dayton, 1987  Board By-Laws, 1986  Governance Stucture, 1989  Association for Health Services Research (AHSR), 1996-2001  Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000  Ray Marshall Advisory Committee, 2000  Ray Marshall Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2001  Box 112  Johns Hopkins University School of Hygiene and Public Health - Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000  box 112  folder 912  Health Related Reports, Articles, Surveys, 2002-2003  box 113  folder 913  Association for Health Services Research (AHSR), 1996-1998  box 113  folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003  box 114  folder 919  AHRQ National Advisory Council Meeting, 2001  box 114  folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27  box 114  folder 921  Dirigo Health, Maine, 2003  box 114  folder 922  Board Recruitment and Lists, 1988-1993  box 115  folder 923  Board Recruitment and Lists, 1988-1993  box 115  folder 924  Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7  box 115  folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002  box 116  folder 927  Board of Directors - Nominating Committee, 2001-2003  box 116  folder 928  Autional Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth  box 116  folder 930  | Regulation of the Independent Sector, 1994                 | box 112 | folder 903 |
| Board By-Laws, 1986 box 112 folder 906 Governance is Governance, Kenneth N. Dayton, 1987 box 112 folder 907 Governance Stucture, 1989 box 112 folder 908 Association for Health Services Research (AHSR), 1996-2001 box 112 folder 909 Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000 Ray Marshall Advisory Committee, 2000 box 112 folder 910 Johns Hopkins University School of Hygiene and Public Health - box 112 folder 912 Health Advisory Committee, 1997-2000 Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913 Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916 Health Related Reports, Articles, Surveys, 2002-2003 box 113 folder 917-918 Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919 AHRQ National Advisory Council Meeting, 2001 box 114 folder 919 AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 920 AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921 Dirigo Health, Maine, 2003 box 114 folder 922 Board Recruitment and Lists, 1988-1993 box 115 folder 923 Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002 OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 924 Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003 Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927 Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928 National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26 Council on Health Care Economics and Policy - The Ninth box 116 folder 920   | Inside the Boardroom - William G. Bowen, 1994              | box 112 | folder 904 |
| Governance is Governance, Kenneth N. Dayton, 1987 box 112 folder 907 Governance Stucture, 1989 box 112 folder 908 Association for Health Services Research (AHSR), 1996-2001 box 112 folder 909 Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000 Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000 Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000 Box 112 folder 910  Johns Hopkins University School of Hygiene and Public Health Health Advisory Committee, 1997-2000 Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 115 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 924  Consumer Driven Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Briefing New Directors, 1989                               | box 112 | folder 905 |
| Association for Health Services Research (AHSR), 1996-2001 box 112 folder 908  Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000  Ray Marshall Advisory Committee, 2000 box 112 folder 910  Johns Hopkins University School of Hygiene and Public Health - box 112 folder 911  Johns Hopkins University School of Hygiene and Public Health - box 112 folder 912  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 113 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 924  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | Board By-Laws, 1986  | box 112 | folder 906 |
| Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2001 box 112 folder 909  Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000 box 112 folder 910  Ray Marshall Advisory Committee, 2000 box 112 folder 911  Johns Hopkins University School of Hygiene and Public Health - box 112 folder 912  Health Advisory Committee, 1997-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | Governance is Governance, Kenneth N. Dayton, 1987          | box 112 | folder 907 |
| Baxter Allegiance Foundation Prize (Awarded to Karen Davis), 2000  Ray Marshall Advisory Committee, 2000  Box 112  Johns Hopkins University School of Hygiene and Public Health - box 112  Johns Hopkins University School of Hygiene and Public Health - box 112  Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000  Box 112  Johns Hopkins University School of Hygiene and Public Health - box 112  Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000  Box 113  Jolder 913  Association for Health Services Research (AHSR), 1996-1998  Box 113  Jolder 914-916  Health Related Reports, Articles, Surveys, 2002-2003  Box 114  Jolder 917-918  Health Related Reports, Articles, Surveys, 2002-2003  Box 114  Jolder 919  AHRQ National Advisory Council Meeting, 2001  Box 114  Jolder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27  Dox 114  Jolder 921  Dirigo Health, Maine, 2003  Box 114  Jolder 922  Board Recruitment and Lists, 1988-1993  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7  Dox 115  Jolder 924  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002  Box 116  Jolder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth  Dox 116  Jolder 930   | Governance Stucture, 1989                                  | box 112 | folder 908 |
| Ray Marshall Advisory Committee, 2000 box 112 folder 911  Johns Hopkins University School of Hygiene and Public Health - Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 113 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Association for Health Services Research (AHSR), 1996-2001 | box 112 | folder 909 |
| Johns Hopkins University School of Hygiene and Public Health - Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 113 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 924  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | ``   | box 112 | folder 910 |
| Health Advisory Committee, 1997-2000  Association for Health Services Research (AHSR), 1996-2000 box 112 folder 913  Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 113 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | Ray Marshall Advisory Committee, 2000                      | box 112 | folder 911 |
| Association for Health Services Research (AHSR), 1996-1998 box 113 folder 914-916  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   |  | box 112 | folder 912 |
| Health Related Reports, Articles, Surveys, 2002-2003 box 113 folder 917-918  Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | Association for Health Services Research (AHSR), 1996-2000 | box 112 | folder 913 |
| Health Related Reports, Articles, Surveys, 2002-2003 box 114 folder 919  AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Association for Health Services Research (AHSR), 1996-1998 | box 113 |            |
| AHRQ National Advisory Council Meeting, 2001 box 114 folder 920  AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | Health Related Reports, Articles, Surveys, 2002-2003       | box 113 |            |
| AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27 box 114 folder 921  Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Health Related Reports, Articles, Surveys, 2002-2003       | box 114 | folder 919 |
| Dirigo Health, Maine, 2003 box 114 folder 922  Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002 box 115 folder 924  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | AHRQ National Advisory Council Meeting, 2001               | box 114 | folder 920 |
| Board Recruitment and Lists, 1988-1993 box 115 folder 923  Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | AAMC Group, Keynote Speaker, 2020 Vision, 2003 April 27    | box 114 | folder 921 |
| Institute for Health Care Improvement (IHI) - Health Care Quality Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Dirigo Health, Maine, 2003                                 | box 114 | folder 922 |
| Project, 2002  OECD "Measuring Up" Conference, 2001 November 5-7 box 115 folder 925  Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Board Recruitment and Lists, 1988-1993                     | box 115 | folder 923 |
| Consumer Driven Health Plans (CDHP), AcademyHealth, The Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | · · · · · · · · · · · · · · · · · · ·                      | box 115 | folder 924 |
| Robert Wood Johnson Foundation, 2002-2003  Board of Directors - Nominating Committee, 2001-2002 box 116 folder 927  Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   | OECD "Measuring Up" Conference, 2001 November 5-7          | box 115 | folder 925 |
| Board of Directors - Nominating Committee, 2001-2003 box 116 folder 928  National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930   |  | box 115 | folder 926 |
| National Advisory Council - Agency for Health Care Research and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Board of Directors - Nominating Committee, 2001-2002       | box 116 | folder 927 |
| and Quality, 2002 July 26  Council on Health Care Economics and Policy - The Ninth box 116 folder 930  | Board of Directors - Nominating Committee, 2001-2003       | box 116 | folder 928 |
| •  | · · · · · · · · · · · · · · · · · · ·                      | box 116 | folder 929 |
| $\cdot$  |  | box 116 | folder 930 |

| Foundation Executives Group (FEG) - Philanthropy Session,<br>Pocantico, NY, 1998                           | box 116 | folder 931        |
|--|---------|-------------------|
| Foundation Executives Group (FEG) - Philanthropy Sessions,<br>Pocantico, NY, 1997-1998                     | box 117 | folder 932        |
| Foundation Executives Group (FEG) Meetings, 1997-2000  | box 117 | folder 933        |
| Small Grants and Board Level Grant Requests and Appreciation<br>Letter (ACL), 2003                         | box 117 | folder 934        |
| Commonweath Fund Board Criteria, 1989  | box 117 | folder 935        |
| Executive Management Meetings, 2003  | box 117 | folder 936        |
| Executive Management Meetings, 2003  | box 118 | folder<br>937-938 |
| Karen Davis Chronological Files, 2000-2003   | box 118 | folder<br>939-942 |
| Karen Davis Chronological Files, 2003-2004   | box 119 | folder<br>943-945 |
| Surveys and Project Files, 1992-1994, 1996-2002  | box 119 | folder<br>946-947 |
| Surveys and Project Files, 2002-2003   | box 120 | folder<br>948-949 |
| Kaiser Commission on Medicaid and the Uninsured - Commission<br>Meeting, 1998 October 2                    | box 120 | folder 950        |
| Kaiser Commission on Medicaid and the Uninsured - Commission Meeting, 2000 July 17-18                      | box 120 | folder 951        |
| Kaiser Commission on Medicaid and the Uninsured - Commission Meeting, Washington, D.C., 2000 December 7-8  | box 121 | folder 952        |
| Kaiser Commission on Medicaid and the Uninsured - Commission<br>Meeting, 2001 April 26-27                  | box 121 | folder 953        |
| Kaiser Commission on Medicaid and the Uninsured - Commission<br>Meeting, 2001 July 12-13                   | box 121 | folder<br>954-955 |
| Child Health Services Research Annual Meeting, Atlanta, GA, 2001 June 9                                    | box 121 | folder 956        |
| Kaiser Commission on Medicaid and the Uninsured - Commission Meeting, Washington, D.C., 2001 October 25-26 | box 122 | folder 957        |
| Karen Davis Meeting Notes Nuffield Trust, 2000 June  | box 122 | folder 958        |
| Executive Management Meetings, 2005  | box 122 | folder 959        |
| Healthy Steps - National Advisory Committee Meeting, 1999 May 25-26  | box 122 | folder 960        |
| Healthy Steps - National Advisory Committee Meeting, 2000<br>October 24-25                                 | box 122 | folder 961        |

| Healthy Steps - National Advisory Committee Meeting, 2001<br>October           | box 123 | folder 962        |
|--|---------|-------------------|
| Program Monitoring Committee Meeting, 2004 September 9                         | box 123 | folder<br>963-965 |
| International Symposium on Health Policy, 1998                                 | box 123 | folder<br>966-967 |
| Operations and Personnel Handbook, 1995  | box 123 | folder 968        |
| Conditions Governing Access: Conditions Governing Access                       |         |                   |
| Restricted - Personnel material  |         |                   |
| 2004 Commonwealth Fund Annual Album, 2004                                      | box 124 |                   |
| 2005 Commonwealth Fund Annual Album, 2005                                      | box 124 |                   |
| The Commonwealth Fund - An Historical Sketch, by Barry C. Smith                | box 125 | folder 969        |
| Patient Centered Care Project for Managed Care - Survey of Experiences, 1993   | box 125 | folder<br>970-972 |
| Final Reports of the Health Reform Technical Work Groups, 1993                 | box 125 | folder 973        |
| Program Monitoring Committee Meeting, 2003                                     | box 126 | folder 974        |
| Program Monitoring Committee Meeting, 2002                                     | box 126 | folder 975        |
| Program Monitoring Committee Meeting, 2001                                     | box 126 | folder 976        |
| Program Monitoring Committee Meeting, 2000                                     | box 126 | folder 977        |
| Dirigio Health Planning Meeting, 2003  | box 126 | folder 978        |
| Proposals to Include Health Care Quality - Hillary Clinton, 2004<br>January 12 | box 126 | folder 979        |
| Bush and Kerry Health Care Proposals, 2004 September                           | box 127 | folder 980        |
| Medicaid Commission - Karen Davis Notes, 2004 January 22                       | box 127 | folder 981        |
| IOM Rapid Advance - Demontration Projects Committee, 2002                      | box 127 | folder 982        |
| Karen Davis Meeting Notes, 1999-2002   | box 127 | folder 983        |
| Governor's Health Care Reform Working Group, 2004 November                     | box 127 | folder 984        |
| Medicaid Roundtable, 2004  | box 127 | folder 985        |
| Patrick Kennedy Briefing, 2003 September 25                                    | box 127 | folder 986        |
| PDF Meeting Notes FY2000, 1999-2000  | box 127 | folder<br>987-988 |
| National Conference of State Legislatures, Washington, D.C., 2003 June 6       | box 127 | folder 989        |
| Breaux Panel-NASI Reception, Washington, D.C., 2003 June 11                    | box 128 | folder 990        |

| Personal-Alliance Briefing, Rhode Island, 2003 June 14-16   | box 128 | folder 991          |
|---|---------|---------------------|
| AcademyHealth Annual Research Meeting, Nashville, TN, 2003<br>June 26-29  | box 128 | folder 992          |
| Havard School of Public Health - Center for Health<br>Communication Review                                      | box 128 | folder 993          |
| Harvard University Fellowship in Minority Health Policy Annual Meeting 2003, 2003                               | box 128 | folder 994          |
| Harvard University - Emerging Health Care Leadership Project  | box 128 | folder 995          |
| 2001 Quality Survey, 2001   | box 128 | folder 996          |
| Kaiser Commission on Medicaid and the Uninsured - Commission Meeting, 2003 February                             | box 128 | folder 997          |
| Kaiser Commission on Medicaid and the Uninsured - Commission Meeting, Washington, D.C., 2003 April 3-4          | box 128 | folder 998          |
| Kaiser Commission on Medicaid and the Uninsured - Commission Meeting, Washington, D.C., 2003 April 3-4          | box 129 | folder 999          |
| Minority Health in America Book, 2000   | box 129 | folder 1000         |
| 1992 Contract Report to Centers for Disease Control (CDC) -<br>Health Care Reform and Preventive Services, 1992 | box 129 | folder<br>1001-1002 |
| 1998 Alice Hersch Memorial Lecture, 1998 June   | box 129 | folder 1003         |
| Medicare Modernization Meeting, 2001 August 21  | box 129 | folder 1004         |
| Commission on Women's Health, Washington, D. C., 1998<br>January 28   | box 130 | folder 1005         |
| Healthy Steps - National Evaluation Working Paper Series, Vol. 1, No. 7   | box 130 | folder<br>1006-1007 |
| Healthy Steps - Strategies for Change - Child Development in<br>Primary Care for Young Children                 | box 130 | folder<br>1008-1009 |
| National Summit on Medical Errors and Patient Safety, 2000<br>September   | box 130 | folder 1010         |
| National Summit on Medical Errors and Patient Safety, 2000<br>September   | box 131 | folder 1011         |
| 1978 Chapman Consultations on Commonwealth Fund Programs, 1978  | box 131 | folder 1012         |
| Harkness Fellowships: A Review and Proposal, 1983   | box 131 | folder 1013         |
| Communications and Information Program Study, 1983  | box 131 | folder 1014         |
| Commonwealth Fund Fellowships - Medicine, 1984  | box 131 | folder 1015         |
| Karen Davis - Prospective Board Chair Workbook, 1993  Conditions Governing Access:                              | box 131 | folder 1016         |

## **Conditions Governing Access**

## Restricted - Personnel material

| Review of the Harkness Fellowships, 1925-1974, 1974                                       | box 131 | folder 1017         |
|---|---------|---------------------|
| Program Staff Retreat, 1994 May 10  | box 131 | folder 1018         |
| The Health Security Act of 1993 - Working Group Draft, 1993                               | box 132 | folder 1019         |
| The Health Security Act of 1993 - August 10 Draft Plan, 1993                              | box 132 | folder<br>1020-1021 |
| Analysis of the Health Security Act, 1993 November  | box 132 | folder<br>1022-1023 |
| Helene Kaplan, 1990-2003  | box 133 | folder<br>1024-1025 |
| Charles Sanders   | box 133 | folder 1026         |
| Top Ten Health Policy Stories 2004, 2004  | box 133 | folder 1027         |
| Boston SamTHIER Meeting, Lunch with Jim Mongan, 2005<br>March 1                           | box 133 | folder 1028         |
| Call for David Helms, Re: AcademyHealth Invitational Meeting, 2004 June 1                 | box 133 | folder 1029         |
| New York Academy of Medicine - Committee on the Future of Health Professions, 2004 April  | box 133 | folder 1030         |
| 2003 Successes, 2004 Goals, 2003-2004   | box 133 | folder 1031         |
| Baxter Prize Selection  | box 133 | folder 1032         |
| Medicare Reform Ideas, 2003 November 5  | box 133 | folder 1033         |
| Lawrence Huntington, 2003   | box 133 | folder 1034         |
| Robert O'Neil   | box 134 | folder 1035         |
| Karen Davis Meeting Notes, 2004   | box 134 | folder 1036         |
| Karen Davis Meeting Notes, 2002-2003  | box 134 | folder 1037         |
| Charles Sanders   | box 134 | folder 1038         |
| Health Care Reform Papers   | box 134 | folder<br>1039-1040 |
| Denmark 1998 - Danish Health Care, 1998   | box 135 | folder<br>1041-1044 |
| Denmark 1998 - Danish Health Care, 1998   | box 136 | folder<br>1045-1046 |
| The Open Mind with Karen Davis, The Quality of American<br>Health Care, 2003 September 26 | box 1   | Tape AV<br>11732    |
| Conditions Governing Access:  |         |                     |

## **Conditions Governing Access**

Access copy currently unavailabe. Please see a RAC archivist for further instruction.

| The Open Mind: Mack Lipkin, Jr, Talking to the Doctor: Listening to the Patient, Part I and II, 2002 December 3 | box 1   | Tape AV<br>11733     |
|---|---------|----------------------|
| Conditions Governing Access:  |         |                      |
| <b>Conditions Governing Access</b>  |         |                      |
| Access copy currently unavailabe. Please see a RAC archivist for further instruction.                           |         |                      |
| The Open Mind: Dr. Robin I. Stone, Caring for Our Elders, 2002<br>November 6                                    | box 1   | Tape AV<br>11734     |
| Conditions Governing Access:  |         |                      |
| Conditions Governing Access   |         |                      |
| Access copy currently unavailabe. Please see a RAC archivist for further instruction.                           |         |                      |
| The Open Mind: Host: Richard D. Heffner, Guest: Dr. Neal Halfon, Child Rearing in America, 2003 May 22          | box 1   | Tape AV<br>11735     |
| Conditions Governing Access:  |         |                      |
| Conditions Governing Access   |         |                      |
| Access copy currently unavailabe. Please see a RAC archivist for further instruction.                           |         |                      |
| External Review of Canadian Institutes of Health, 2006  | box 136 | folder<br>1047-1049  |
| Pennyhill Park, 2003  | box 137 | folder 1050          |
| Executive Management Meetings, 2007   | box 137 | folder<br>1051-1051A |
| Executive Management Meetings, 2006   | box 137 | folder<br>1052-1053  |
| New York City Mayor's Commission on Women's Issues  | box 137 | folder 1054          |
| New York City Mayor's Commission on Women's Issues  | box 138 | folder<br>1055-1058  |
| Foundation Executives Group Meeting, 2003 April 3-4   | box 138 | folder 1059          |
| Foundation Executives Group Meeting, 2004 April   | box 138 | folder 1060          |
| Foundation Executives Group Meeting, 2004 February  | box 139 | folder 1061          |
| Trade Act Tax Credits for Health Care Meeting, Washington, D. C., 2004 April 26                                 | box 139 | folder 1062          |
|   |         |                      |

| Harvard Spring Exercises, Boston, 2004 April 26   | box 139 | folder 1064         |
|---|---------|---------------------|
| Lunch with Thomas Frieden, New York, 2004 June 24   | box 139 | folder 1065         |
| LTC Talk, San Diego, CA, 2004 June 5  | box 139 | folder 1066         |
| Women's Health Conference - Participants List, 2004 June                                  | box 139 | folder 1067         |
| AcademyHealth Annual Meeting, 2004 June   | box 139 | folder<br>1068-1069 |
| Harkness Seminar, 2004  | box 140 | folder 1070         |
| Harkness Final Reporting Seminar, 2004 June 3-4   | box 140 | folder 1071         |
| Academy Health Invitational Meeting, Washington, D. C., 2004<br>June 16                   | box 140 | folder 1072         |
| The Eleventh Princeton Conference, 2004 May 20-21   | box 140 | folder 1073         |
| GHI Webcast, Washington, D. C., 2004 May 11   | box 140 | folder 1074         |
| Foundation Executives Group Meeting, Pocantico, NY, 2004 May 6-7                          | box 140 | folder 1075         |
| Alliance for Health Reform, Washington, D. C., 2004 May 7                                 | box 140 | folder 1076         |
| Medicare Legislation Colloquium, 2004 June 30   | box 140 | folder 1077         |
| Transition Network Health Advisory Board, New York, 2004 June 24                          | box 140 | folder 1078         |
| Harvard University, 2004 May 16-21  | box 140 | folder 1079         |
| Medicare's Future, Washington, D. C., 2004 May 17   | box 140 | folder 1080         |
| Peterson Lecture, Chicago, 2004 May 15  | box 140 | folder 1081         |
| Academic Health Center Quality Consortium, 2004 May 13                                    | box 140 | folder 1082         |
| Carolina Health Care Summit, Raleigh, NC, 2004 May 9-11                                   | box 141 | folder 1083         |
| New America Foundation Panel, Washington, D. C., 2004 May 20                              | box 141 | folder 1084         |
| Eleventh Annual Princeton Conference, Princeton, NJ, 2004 May 19-21                       | box 141 | folder 1085         |
| Medicare Research Agenda Meeting, Washington, D. C., 2004<br>May 17                       | box 141 | folder 1086         |
| VHA Annual Strategic Planning Meeting, Phoenix, AZ, 2004<br>April 20                      | box 141 | folder 1087         |
| International Network of Applied Health Services Researchers,<br>New York, 2004 April 1-2 | box 141 | folder<br>1088-1090 |
| Program Monitoring Committee Meeting, 2004 September 9                                    | box 142 | folder<br>1091-1092 |
| Program Monitoring Committee, 1994-1998   | box 142 | folder 1093         |
| Edward Brandt - Program Monitoring Committee, 1997-2001                                   | box 142 | folder 1094         |

| box 143<br>box 143 | folder 1095<br>folder 1096  |
|--------------------|---|
|                    | folder 1096   |
| 1 140              |   |
| box 143            | folder 1097   |
| box 143            | folder 1098   |
| box 143            | folder 1099   |
| box 143            | folder 1100   |
| box 144            | folder  |
|                    | 1101-1104   |
|                    |   |
|                    |   |
| box 145            | folder  |
|                    | 1105-1107   |
|                    |   |
|                    |   |
| box 146            | folder 1108   |
| box 146            | folder 1109   |
| box 146            | folder 1110   |
| box 146            | folder 1111   |
| box 146            | folder 1112   |
| box 147            | folder 1113   |
| box 147            | folder 1114   |
| box 147            | folder 1115   |
| box 147            | folder 1116   |
| box 147            | folder 1117   |
| box 148            | folder 1117A  |
| box 148            | folder 1118   |
| box 148            | folder 1119   |
| box 148            | folder<br>1120-1121   |
| box 148            | folder 1122   |
| box 149            | folder 1123   |
| box 149            | folder 1124   |
|                    | box 143 box 144 box 144  box 145  box 146 box 146 box 146 box 146 box 147 box 147 box 147 box 147 box 147 box 148 box 148 box 148 box 148 box 148 box 148 |

| Karen Davis Meeting Notes, 2008   | box 149 | folder 1125         |
|---|---------|---------------------|
| Karen Davis Meeting Notes, 2009-2010  | box 149 | folder<br>1126-1127 |
| International Symposium on Health Care Policy, Washington, D. C., 2003 October 22-24            | box 150 | folder 1128         |
| Executive Management Team Retreat, 2004 August 18-19  | box 150 | folder<br>1129-1130 |
| 2005 Task Force Meeting - Karen Davis Notes, 2005   | box 150 | folder 1131         |
| Commonwealth Fund Board of Directors Meeting and Retreat,<br>Washington, D.C., 2005 April 11-12 | box 150 | folder 1132         |
| Commonwealth Fund Board Retreat, 2008 April 14-15   | box 150 | folder 1133         |
| Commonwealth Fund Board of Directors Meeting, 2008 July 14-15                                   | box 150 | folder 1134         |
| Commonwealth Fund Board of Directors Meeting, 2008<br>November 10-11                            | box 150 | folder 1135         |
| Creating Consensus  | box 150 | folder 1136         |
| Policy Strategy   | box 150 | folder 1137         |
| Commission on a High Performance Health System - Achieving-<br>Reinvesting Savings Report       | box 151 | folder 1138         |
| Commission on a High Performance Health System - Commission Framework Poll                      | box 151 | folder 1139         |
| Commission on a High Performance Health System Management                                       | box 151 | folder 1140         |
| Commission on a High Performance Health System, Washington, D. C., 2005 November 29-30          | box 151 | folder 1141         |
| Commission on a High Performance Health System, 2005 July 20                                    | box 151 | folder 1142         |
| State Scorecard   | box 151 | folder 1143         |
| Commission on a High Performance Health System - Power-Point Slides, 2005 March 2               | box 151 | folder 1144         |
| Commission on a High Performance Health System, 2006 July 17-19                                 | box 152 | folder 1146         |
| Commission on a High Performance Health System Retreat, 2006<br>June 7-8                        | box 152 | folder<br>1147-1148 |
| Congressional Staff Retreat, 2007 February  | box 152 | folder 1149         |
| Congressional Retreat, 2004 January 15-18   | box 152 | folder 1150         |
| Congressional Retreat, Philadelphia, 2008 January 10-12   | box 152 | folder 1151         |
| Commonwealth Fund Effeciency Group  | box 152 | folder 1152         |
| Commonwealth Fund International Working Group on Quality Indicators                             | box 152 | folder 1153         |

| Pennyhill Conference, Bagshot, UK, 2007 July 13-15   | box 152 | folder 1154 |
|--|---------|-------------|
| Commonwealth Fund and the Nuffield Trust - Eleventh<br>International Meeting on Quality of Health Care, Boston, 2010<br>July 16-18 | box 153 | folder 1155 |
| IOM Quality Initiative Committee, 2004 August 3-4  | box 153 | folder 1156 |
| Ellison Institute at Harvard University, Cuernavaca, Mexico -<br>Notes, 2005 August 10-12  | box 153 | folder 1157 |
| Foundation Executives Group, Pocantico, NY, 2005 May 12  | box 153 | folder 1158 |
| ABIM Foundation Summer Forum, Colorado Springs, CO, 2006<br>July 29-August 1   | box 153 | folder 1159 |
| IOM Health Policy Interest Group, 2008 October 12  | box 153 | folder 1160 |
| IOM Health Policy Section Meeting, Washington, D. C., 2008<br>October 12   | box 153 | folder 1161 |
| ISQua International Conference, Copenhagen, 2008 October 19-22   | box 153 | folder 1162 |
| MedCom, Odense, DK, 2008 October 22  | box 153 | folder 1163 |
| University of Florida, College of Public Health, Gainsville, FL, 2008 October 2-3  | box 153 | folder 1164 |
| Forum of Executive Women Conference, Philadelphia, PA, 2007<br>May 17  | box 153 | folder 1165 |
| Foundation Executives Group, Pocantico, NY, 2007 May 10-11   | box 154 | folder 1166 |
| ABIM Foundation Forum, Montreal, 2007 August 4-7   | box 154 | folder 1167 |
| Mayo Clinic Health Policy Center, Washington, D. C., 2007<br>October 9   | box 154 | folder 1168 |
| IOM Annual Meeting, Washington, D. C., 2007 October 7-8  | box 154 | folder 1169 |
| Century Foundation, Business and National Health Care Reform,<br>Washington, D. C., 2007 September 14                              | box 154 | folder 1170 |
| C-Change Presentation, Kennebunkport, ME, 2007 September 3-4   | box 154 | folder 1171 |
| IHA National Pay for Performance Summit, Los Angeles, 2008<br>February 27-29   | box 154 | folder 1172 |
| Harvard-NEJM Symposium, Boston, 2008 September 12  | box 154 | folder 1173 |
| ABIM Foundation Forum, Yountville Napa Valley, CA, 2008 July 26-29   | box 154 | folder 1174 |
| Bassett-Commonwealth Fund Colloquium on Group Employee<br>Models, Washington, D. C., 2009 September 16                             | box 154 | folder 1175 |
| VA Roundtable on Quality and Safety, Washington, D. C., 2009<br>April 28-29  | box 155 | folder 1176 |
| Congressional Meetings, 2006 May 17  | box 155 | folder 1177 |
|  |         |             |

| Congressional Meetings, 2006 May 10   | box 155 | folder 1178         |
|---|---------|---------------------|
| Congressional Meetings, 2007 July 31-August 2   | box 155 | folder 1179         |
| Congressional Meetings, 2006 July 26  | box 155 | folder 1180         |
| Congressional Meetings, 2006 June 15  | box 155 | folder 1181         |
| Congressional Meetings, 2006 June 14  | box 155 | folder 1182         |
| ABC News Advisory Panel   | box 155 | folder 1183         |
| American Academy of Arts and Sciences   | box 155 | folder 1184         |
| AcademyHealth Annual Research Meeting, Orlando, 2007 June 3-5   | box 155 | folder 1185         |
| AcademyHealth Interest Groups - State Health Research and Policy Meeting, Orlando, 2007 June 2                            | box 155 | folder 1186         |
| AcademyHealth 2009 National Health Policy Conference<br>Advisory Committee, 2009  | box 155 | folder 1187         |
| National Health Policy Conference, Washington, D. C., 2006<br>February 6-7  | box 155 | folder 1188         |
| AcademyHealth Council of Sponsors   | box 155 | folder 1189         |
| ABIM Foundation Forum, 2009 August  | box 156 | folder 1190         |
| Commission on A High Performance Health System - North Dakota Site Visit, 2007 July 18                                    | box 156 | folder 1191         |
| Ideas for Change  | box 156 | folder 1192         |
| MEM   | box 156 | folder 1193         |
| Staff Meeting Talking Points, 1995-1998   | box 156 | folder 1194         |
| Commonwealth Fund Board Meeting Follow-Up Notes, 1994-2008  | box 157 | folder<br>1195-1197 |
| Commonwealth Fund Board Meeting, 2009 November 9-10   | box 158 | folder 1198         |
| Conditions Governing Access: Conditions Governing Access  |         |                     |
| Restricted - Open in 2020   |         |                     |
| Commonwealth Fund Board Meeting, 2010 November 8-9 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> | box 158 | folder 1199         |
| Restricted - Open in 2020   |         |                     |
| American Board of Internal Medicine (ABIM) Foundation, 2008   | box 162 | folder<br>1224-1225 |
| Alliance of Community Health Plans (ACIP)   | box 162 | folder 1226         |
|   |         |                     |

| Blue Cross Blue Shield of Massachusetts Advisory Council                    | box 162 | folder 1227         |
|---|---------|---------------------|
| Foundation Executives Group, 2009 April 30-May 1                            | box 162 | folder 1228         |
| Congressional Budget Office (CBO) Health<br>Advisory Panel, 2008 December 5 | box 162 | folder 1229         |
| Congressional Budget Office (CBO) Health Advisory Panel, 2007-2008          | box 163 | folder<br>1230-1232 |
| Center for Study of the Presidency  | box 163 | folder 1233         |
| Centers for Medicare and Medicaid Services (CMS)                            | box 163 | folder 1234         |
| CEO Dinner, New York, 2008 November 11                                      | box 163 | folder 1235         |
| Columbia University Mailman School of Public Health                         | box 163 | folder 1236         |
| Columbia University School of Nursing, Board of Visitors                    | box 163 | folder 1237         |
| Consumers Union   | box 163 | folder 1238         |
| Denver Health, 2006   | box 163 | folder 1239         |
| Dirigo Health Reform Act  | box 164 | folder 1240         |
| Employee Benefit Research Institute (EBRI), 2006                            | box 164 | folder 1241         |
| Endowment for Health  | box 164 | folder 1242         |
| 2006 John Gardner Leadership Award Committee, 2006                          | box 164 | folder 1243         |
| Eugene Garfield Award Research! America                                     | box 164 | folder 1244         |
| Garfield Award Committee  | box 164 | folder 1245         |
| Geisinger Health Systems Board of Directors                                 | box 164 | folder 1246         |
| GIH Working Group on Access and Coverage, 2004-2006                         | box 165 | folder 1247         |
|   |         |                     |

<sup>^</sup> Return to Table of Contents