



# **Ford Foundation records, National Affairs, Office Files of Robert H. Goldmann**

---

This finding aid was produced using ArchivesSpace on August 26, 2015.

Rockefeller Archive Center

15 Dayton Avenue  
Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

---

## Table of Contents

---

Summary Information .....	3
Administrative Information .....	3
Controlled Access Headings .....	4
Physical Characteristics and Technical Requirements note .....	4
Collection Inventory .....	5
Subject Files .....	5
Grant Files .....	8
Reports and Project Evaluations .....	10

---

## Summary Information

---

<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	Ford Foundation
<b>Title:</b>	Ford Foundation records, National Affairs, Office Files of Robert H. Goldmann
<b>ID:</b>	FA654
<b>Date [inclusive]:</b>	1968-1982
<b>Physical Description:</b>	9.6 Cubic Feet
<b>Language of the Material:</b>	English

### Preferred Citation note

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

[^ Return to Table of Contents](#)

---

## Administrative Information

---

### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

### Processing Information

Level 1 Minimal Processing has been conducted to establish basic intellectual and physical control of the material and assess immediate preservation and conservation needs. Material remains as received, in original folders and storage boxes.

## **Conditions Governing Access note**

Material is open for scholarly research, with prior archival review.

Material more than ten years old is open for scholarly research.

Select individual files are restricted, as noted. Permission to access these files must be obtained from the Ford Foundation before scholarly access is permitted.

## **Conditions Governing Use note**

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

## **Immediate Source of Acquisition note**

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

[^ Return to Table of Contents](#)

---

## **Controlled Access Headings**

---

- Ford Foundation

---

## **Physical Characteristics and Technical Requirements note**

---

Materials requiring specialized equipment for access (film, audio, video, slides) may be restricted from scholarly research dependent on availability of the applicable equipment. Brittle or damaged items, or materials otherwise in need of preservation care, may be restricted from scholarly research at the discretion of the RAC Head of Archival Services/RAC Head of Reference.

[^ Return to Table of Contents](#)

## Collection Inventory

### Subject Files, 1968-1982

Title/Description	Instances
Administration and Program Operations -- Ford Foundation Library Periodicals, Grant Guidelines, Staff Rosters, Personnel Policies, etc., 1976-1981	box 1
Communications -- General -- Communications Task Force, 1972	box 1
Communications -- General -- Investigative Reporting Project -- Alfred W. Balk, 1971	box 1
Communications -- General -- Grants, Possible Media Projects, National Press Council, American Broadcasting, etc., 1972-1976	box 1
Community Development Corporations -- Report (draft c. 1973/1974?), n.d.	box 1
Conflict Resolution -- November 27, 1977 Meeting, Nov 27, 1977	box 1
Conflict Resolution -- November 29, 1977 Meeting, Nov 29, 1977	box 1
Conflict Resolution -- December 9, 1977 Meeting, Dec 9, 1977	box 1
Conflict Resolution -- 1977 Meeting Materials, 1977	box 1
Conflict Resolution -- Case Studies (folder 1) -- Gillers, "Fact Finding in Forest Hills", 1977-1978	box 1
Conflict Resolution -- Case Studies (folder 1) -- Gillers, Dispute Resolution in Prison: The California Experience", 1978	box 1
Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard -- Consultancy Memoranda and Correspondence, 1978	box 1
Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard, "The Snoqualmie River Conflict", 1977-1978	box 1
Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard, "This is Our Land: The Mohawk Indians vs. the State of New York", Jun 1978	box 1
Conflict Resolution -- Case Studies (folder 2) -- Fleishman, Joel, "Not Without Honor: A Prophet Even in his Own Country" Re: St. Louis Public Housing Tenant Strike of 1969, 1979	box 1
Conflict Resolution -- General, 1978-1980	box 1
"Conflict Resolution and Regulation - Another Look" and Appendix -- Information Paper, Sep 1977	box 1
Consultancy Agreements, 1978-1980	box 1

Cross National Workshops on Ethnic Conflict (Kenya and Sri Lanka), 1981	box 1
Cross National Workshops on Ethnic Conflict -- Goldmann -- Pre-Workshop Memoranda, 1980-1981	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 1), Sep 21-25, 1981	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 2), Sep 21-25, 1981	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 3), Sep 21-25, 1981	box 8
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Summary of Highlights, Oct 7, 1981	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Evaluations, Follow-Up, Sep 21-25, 1981	box 1
Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Reports, Planning Materials, etc., Sep 1981	box 1
Cross National Workshop -- Discussion Results -- Proposal for Centre for Comparative Ethnic Studies in Sri Lanka, Dec 29, 1981	box 2
Cross National Workshop on Ethnic Conflict Resolution (2nd), Sri Lanka -- Correspondence with Participants Re: Papers and Workshop, Jun 1981-Feb 1982	box 2
Cross National Workshop on Ethnic Conflict Resolution (2nd), Sri Lanka -- Agenda, Session Plan, Memoranda Re: Follow-Up Activities, Mar 6-14, 1982	box 2
Ethnic Conflict -- Africa, 1980	box 2
Ethnic Conflict -- DAP, 1981	box 2
Ethnic Conflict -- Developing Countries -- Report, Memoranda, Notes (handwritten), 1980	box 2
Ethnic Conflict -- Visit to Malaysia, Philippines; Development Issues, 1979-1980	box 2
Heffner, Richard -- Video Re: Environmental Issues, 1972	box 2
Human Rights and Ethnic Conflict (proportionalism) -- Goldmann Memorandum Re; Ford Foundation's Future and Emphasis on Human Rights and Ethnic Conflict, Oct 5, 1976	box 2
Human Rights and Ethnic Conflict (proportionalism) -- November 7, 1978 Meeting, 1978-1979	box 2

Human Rights and Ethnic Conflict -- General -- Donald Horowitz Consultancy -- Ethnic Conflict Studies, 1977-1979	box 2
Human Rights and Ethnic Conflict -- General -- Robert Goldmann Memorandum, "Next Steps" Re: Ethnic Conflict and Achieving Minorities, Nov 15, 1977	box 2
Human Rights and Ethnic Conflict -- General -- Memoranda, Reports Re: Ethnic Conflict in the Developing World, Community Development, 1979-1980	box 2
Human Rights and Ethnic Conflict -- Case Studies, 1978	box 2
Human Rights and Ethnic Conflict, 1978-1979	box 2
Human Rights and Ethnic Conflict -- Reports -- "Human Rights and Intellectual Freedom" by David Heaps, Nov 1975	box 2
Human Rights and Ethnic Conflict -- Reports -- "Achieving Minorities and Ethnic Conflict" by Donald L. Horowitz, Jul 1977	box 2
Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict: Designing a Research Program" by Donald L. Horowitz, Aug 1978	box 2
Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict: Focusing the Research Program" by Donald L. Horowitz, Dec 1978	box 2
Human Rights and Ethnic Conflict -- Reports -- "Structural Techniques to Reduce Ethnic Conflict" by Donald L. Horowitz, 1981	box 2
Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict Policy Studies - A Concept Paper" by Donald L. Horowitz, n.d.	box 2
Manpower Demonstration Research Corporation (MDRC) -- Material for April 18, 1980 Board of Directors Meeting, Apr 18, 1980	box 2
Manpower Demonstration Research Corporation (MDRC) -- Grant for 5 Year National Supported Work Demonstration for the Mentally Retarded, 1981	box 2
Media -- Seminar, "The Citizen and the News" (St. Petersburg, Florida), 1979	box 2
Media and Politics in Germany, 1976-1977	box 2
National Affairs -- Grants Accounting -- Lists, 1979-1980	box 3
National Affairs Grants -- Quarterly Grant Breakdown for Board of Trustees Meeting (folder 1), 1980-1981	box 3
National Affairs Grants -- Quarterly Grant Breakdown for Board of Trustees Meeting (folder 2), 1980-1981	box 3
National Affairs Division -- Office of the Vice President -- Consultants -- Lists and Memo Re: General Terms and Entitlements, 1974-1976	box 3

Project Equality (folder 1), 1968-1971	box 3
Project Equality (folder 2), 1968-1971	box 3
Project Equality -- Ford Foundation Proposal (folder 3), 1968-1971	box 3
Public Agenda Foundation -- Unemployment (folder 1), 1976	box 3
Public Agenda Foundation -- Unemployment (folder 2), 1976	box 3
Record of Reports, Correspondence and List of Documents Sent to/from WCP -- Administrative File, [1980]	box 3

[^ Return to Table of Contents](#)

## Grant Files, 1974-1982

Title/Description	Instances
Grants -- General, 1981	box 3
American Assembly (#785-0245) -- Proposal, Approval, Pink Form, 1978	box 3
American Assembly, 1980-1981	box 3
Brookings Institution (#770-0287) -- Steven Hess -- Correspondence, Reports, 1975-1978	box 3
Brookings Institution (#765-0297 and #770-0287) -- Pink Form, RGA's, 1976-1977	box 3
Brookings Institution -- Steven Hess -- Study of Washington Newsgathering -- Report, Correspondence, 1977-1978	box 3
Corporation for Public-Private Ventures, 1978-1982	box 4
Corporation for Public-Private Ventures, 1981	box 4
Council for International Urban Liaison (January-December 1980), 1980	box 4
Council for International Urban Liaison, 1981	box 4
Criminal Justice Publications, Inc., 1977-1981	box 4
Criminal Justice Publications, Inc. (\$300,000), 1981	box 4
Criminal Justice Publications, Inc. (\$10,000), 1981	box 4
Curvin and Porter -- "Looting Report" and Related Correspondence, Memoranda, 1977-1979	box 4
DAPs -- General -- DAP769-0803 -- Conflict Resolution (October 1, 1980-September 31, 1981), 1980-1981	box 4
DAPs -- General -- DAP769-0803B -- Conflict Resolution -- RGA, Pink Form, 1977-1978	box 4



DAPs -- General -- DAP769-0803C -- Conflict Resolution (April 1, 1979-March 31, 1980), 1979-1980	box 4
DAPs -- General -- DAP749-0810 -- To Undertake Research and Demonstration Efforts in the Field of Employment and Social Policy, 1977-1981	box 4
DAPs -- General -- DAP749-0819 -- Media and the Political Process, Incl. Office of Public Broadcasting Report Re: Communications Program, 1974-1976	box 4
DAPs -- General -- Cross National Workshops I and II, 1981	box 4
Duke University -- David Barber Correspondence Re: Media and Politics, Campaigning, 1975-1979	box 4
Duke University (#750-0253, #750-0253A/B) -- Pink Forms, RGAs, Modifications, 1975-1978	box 4
Federation of Jewish Philanthropies (#785-0121), 1977-1978	box 4
Institute for Mediation and Conflict Resolution, 1981	box 4
MIT -- Grant Re: Proposition 2 1/2 and Improving Government Performance, 1981	box 4
National Governors Association, 1981	box 4
National Governors Association -- Demonstration of Double Social Utility, 1980	box 4
National Governors Association -- Double Social Utility Demonstration -- Final Report and Proposal, Appendices, May 1980	box 4
National Governors Association -- Working File, 1980-1981	box 4
National Judicial College, 1979-1980	box 4
National Judicial College, 1981	box 4
National Opinions Research Center (August 1981-July 31, 1982), 1981-1982	box 4
New School -- Support for Completion of a Book on Welfare by Blanch Bernstein (May 1, 1981-December 31, 1981), 1981	box 4
Transitional Employment Enterprises, Inc. -- Site Visits Memorandum, Oct 16, 1979	box 4
University of Zurich (#760-0485) -- Correspondence, 1975	box 4
University of Zurich (#760-0485) -- RGA, Pink Form, Modifications, 1976-1977	box 4
Urban Institute, 1981	box 4
University of Zurich (#760-0485A) -- RGA, Pink Form, Grant Letter, 1978-1980	box 4

[^ Return to Table of Contents](#)

## Reports and Project Evaluations, 1968-1981

Title/Description	Instances
Brody, Ralph -- "Project Bridge - An Assessment of a Program to Improve Black-White Relations in Cleveland, Ohio", Aug 1969	box 5
Brooks, Richard and Judith Rubenstein -- "The National Council on Crime and Delinquency...", Aug 1969	box 5
Brooks, Rubenstein -- National Council on Crime and Delinquency -- Evaluation Drafts, Aug 1969	box 5
Cahn, Robert -- "The Land Savers - A Report on the Nature Conservancy", Jun-Jul 1969	box 5
Clemow, Bice -- "The Center for Research and Education in American Liberties at Columbia University Teachers College", Aug 1969	box 5
Cochran, Robert -- "From Hope to Crisis - An Assessment of the Open Space Action Institute", May 1969	box 5
Cochran, Robert -- "From Hope to Crisis - An Assessment of the Open Space Action Institute" -- Draft, May 1969	box 5
Giesey, Walter -- "Open America - An Assessment of the Work of the National Committee Against Discrimination in Housing (NCDH)", Sep 1969	box 5
Goldmann, Robert -- "Where Next in the Delta?" Re: Research and Development Corporation Project at the Greenville Air Force Base, 1968	box 5
Goldmann, Robert -- "Performance in Black and White - An Appraisal of the Development and Record of the Bedford-Stuyvesant Restoration and Development and Services Corporations" (folder 1), Feb 1969	box 5
Goldmann, Robert -- "Performance in Black and White - An Appraisal of the Development and Record of the Bedford-Stuyvesant Restoration and Development and Services Corporations" (folder 2, slightly different copy), Feb 1969	box 5
Gordon, Mitchell -- "Organized Labor and Organized Communities - The Watts Labor Community Action Committee - Prototype for Community Unions?", Aug 1969	box 5
Gordon, Mitchell -- "Organized Labor and Organized Communities" -- Draft, Jul-Aug 1969	box 5
Gordon, Mitchell -- "The Unsettled Settlement House - An Evaluation of the Westminster Neighborhood Association, Inc. (in Watts), Aug 1969	box 5

Kramer, Herbert J. -- "The 'Riessman Operation' - An Evaluation of the Ford Foundation's Grant to the New Careers Development Center", 1969	box 5
Levin, Betsy -- "And Then, There Were the Children... An Assessment of Efforts to Test Decentralization in New York City's Public School System" -- Original Manuscript, May 1969	box 5
Levin, Betsy -- "And Then, There Were the Children..." (with assistance from Ruth Turner Perot), May 1969	box 5
Levin, Betsy -- "And Then, There Were the Children..." Annex, Jul 1969	box 5
Levin, Betsy -- Additions and Corrections to Decentralization Evaluation Report, May 23, 1969	box 6
Levin, Betsy -- "And Then, There Were the Children..." Three Demonstration Schools -- Drafts, 1969	box 6
Kruger, Levin, Morris -- School Decentralization -- 201, 39, etc., 1969	box 6
Levin, Talbott -- Decentralization, 1969	box 6
Michalak, Joseph -- "SCOPE and U.P.A. - Two Efforts to Bring Parents Closer to Schools", Apr 1969	box 6
Michalak, Joseph -- "SCOPE and U.P.A. - Two Efforts to Bring Parents Closer to Schools" -- Draft, Apr 1969	box 6
Morris, Barbara and Ronald Davenport -- "Mission Accomplished, But Lessons to be Learned - An Evaluation of the Ford Foundation Grant to the Howard University School of Law", Jun 1969	box 6
Newman, Jon -- "Verifying VERA - A Criminal Justice Coordinating Council for Cleveland", Sep 1969	box 6
Norwitch, Bernard -- "Trying to Improve the State of the States - An Evaluation of the Citizens' Conference on State Legislatures", Jul 1969	box 6
Norwitch, Bernard -- "Trying to Improve the State of the States - An Evaluation of the Citizens' Conference on State Legislatures" -- Draft, Jun 1969	box 6
Norwitch, Bernard -- Evaluation of Washington Center for Metropolitan Studies, 1969	box 6
Passett, Barry, Bryant George and Starry Krueger -- "Generation Gap on a Southern Island" Re: Penn Community Center, Sep 1969	box 6
Passett, Barry and Starry Krueger -- "Ministers and Cities - An Assessment of the Urban Training Center for Christian Missions", Sep 1969	box 6
Schiff, Bennett -- "Unions and the Urban Crisis - A Report on the Work of the Union-University Urban Affairs Program", 1969	box 6

Schrank, Robert -- "American Society for Training and Development, Los Angeles Chapter", Jan-Feb 1969	box 6
Sylvester, Edward and Raymond Mack -- "Pattern for Social Change - An Evaluation of the MARC Fellowship/Internship Program", Aug 1969	box 6
Sylvester, Edward and Lisle Carter -- "Cleveland Core-Target City - An Assessment of the Foundation's Grants to the CORE Special Purpose Fund", 1969	box 6
Cohen, Henry -- "Time to Re-think the Strategy" Re: Non-Profit Housing Center of the Urban Coalition, 1970	box 7
Goldmann, Robert -- "The Lessons of a Year - Discussion Paper on Project Evaluation", Feb 1970	box 7
Laue, James H. and Susan Macovsky -- "Third Men in New Arenas of Conflict" Re: National Center for Dispute Settlement (American Arbitration Association) and Racial Negotiations Project, Nov 1970	box 7
Laue, James H. and Susan Macovsky -- "Third Men in New Arenas of Conflict" (folder 2), 1970	box 7
Seessel, Thomas -- "Three Experiments in Shared Philanthropy" Re: The Kansas City Association of Trusts and Foundations, the Cleveland Foundation, and the University of Texas Hogg Foundation for Mental Health, Dec 1970	box 7
Seessel, Thomas -- "Three Experiments in Shared Philanthropy" (folder 2), Dec 1970	box 7
Talbot, Allan -- "Settling Things: Six Cases in Environmental Mediation", [1970]	box 7
Zimmerman, Stanley, Walter Farr and Lyle Marshall -- "New Enterprise in the Motor City - An Assessment of the Inner-City Business Improvement Forum of Detroit", Dec 1970	box 7
Zimmerman, Stanley, Walter Farr and Lyle Marshall -- "New Enterprise in the Motor City" (folder 2), 1970	box 7
Zimmerman, Stanley and Walter Farr -- "Their Business is to Help Business" Re: National Council for Equal Business Opportunity (NCEBO) and Baltimore's Local Council, 1970	box 7
Newman, Jon -- "The Levitan Approach - Assessment of a Grant to George Washington University for its Center for Manpower Policy Studies", Mar 1971	box 7
Rezendes, Dennis and Thomas Seessel -- "R+D+NYC=C - Assessment of a Grant to the New York City-Rand Institute", Nov 1971	box 7
Clemow, Bice -- "The Following Years - An Assessment of the John F. Kennedy Institute", Jan 1972	box 7

Manning, Robert and Arnold Spellum -- "Two Organizations, Two Approaches, One Objective" Re: Grants to Capital Formation, Inc. and the Chicago Economic Development Corporation, Apr 1972	box 7
Quick, Charles -- "The Students Deserve Better" Re: Grant to Texas Southern University to Educate Black Lawyers, Apr 1972	box 7
Deutch, John -- "Whither These Resources?" Re: Resources for the Future, Feb 1973	box 7
Feldstein, Lewis -- "Now That We Are Beautiful, Where Do We Go? Assessment of Grants to the American Jewish Committee for the National Project on Ethnic America..." (folder 1), Feb 1974	box 7
Feldstein, Lewis -- "Now That We Are Beautiful, Where Do We Go?" -- Draft (folder 2), 1974	box 7
Talbot, Allan and Robert Goldmann -- Report Re: Interviews Conducted with Economists Re: Program Development at Ford Foundation, 1976	box 7
"Summaries of a Series of Welfare Policy Papers", Spring 1977	box 7
De Silva, C.R. -- "Sinhala-Tamil Ethnic Rivalry and the New Constitution of Sri Lanka (1978)", 1978	box 7
Jackson, C. Ian, Harvey D. Shapiro and Ronald Stegall -- "CIUL, NAULO, and IUTEP: An Evaluation", Mar 31, 1978	box 7
Jackson, Shapiro, Stegall -- "When Better Mousetraps Are Built - A Report to the German Marshall Fund and the Ford Foundation on Efforts to Facilitate the International Exchange of Urban Ideas", Jul 1978	box 7
Goldmann, Robert -- Summary Drafts of Conference on Two World Cities: New York and Paris Re: Urban Policy, 1978	box 7
Sviridoff, Mitchell -- "The Social Pathology of the Ghetto" -- A Paper for the Conference on Two World Cities: New York and Paris (May 24-27, 1978), 1978	box 7
Ford Foundation Concept Papers -- Drafts (and correspondence) -- Human Rights and Justice, Ethnic Conflict, Education, Governance and Public Policy, Youth, Urban Poverty and the Disadvantaged, Resources and Development, Communities and Neighborhoods (folder 1), 1978-1981	box 7
Ford Foundation Concept Papers -- Drafts (and correspondence) -- Human Rights and Justice, Ethnic Conflict, Education, Governance and Public Policy, Youth, Urban Poverty and the Disadvantaged, Resources and Development, Communities and Neighborhoods (folder 2), 1978-1981	box 7
Alschuler, John -- "Community Energy Strategies: A Preliminary Review" (folder 1), Aug 1980	box 8
Alschuler, John -- "Community Energy Strategies: A Preliminary Review" (folder 2), Aug 1980	box 8
Goldmann, Robert -- "Report on Israel-VI", Sep 1981	

	box 8
Srinivasavaradan, T.C.A. -- "Constitutional and Administrative Institutions Relevant in the Context of 'Ethnic' Tensions in India", n.d.	box 8
"Outline for Selection and Treatment of a Series of Case Studies in Dispute Resolution", n.d.	box 8
Card Catalog (notecards) of Project Evaluations Written/In Progress, 1968-1980	box 8

[^ Return to Table of Contents](#)