



# **Ford Foundation records, National Affairs, Office Files of Robert H. Goldmann**

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## Summary Information

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| <b>Repository:</b>               | Rockefeller Archive Center  |
| <b>Creator - aut:</b>            | Goldmann, Robert, 1921-   |
| <b>Creator:</b>                  | Ford Foundation   |
| <b>Title:</b>                    | Ford Foundation records, National Affairs, Office Files of Robert H. Goldmann |
| <b>ID:</b>                       | FA654   |
| <b>Date [inclusive]:</b>         | 1968-1982   |
| <b>Physical Description:</b>     | 9.6 Cubic Feet  |
| <b>Language of the Material:</b> | English   |

### Preferred Citation note

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## Scope and Contents

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Contains subject files, grant files, reports and project evaluations.

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## Arrangement

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Arranged in 3 series by file type.

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## Administrative Information

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### Publication Statement

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### Processing Information

Level 1 Minimal Processing has been conducted to establish basic intellectual and physical control of the material and assess immediate preservation and conservation needs. Material remains as received, in original folders and storage boxes.

### Immediate Source of Acquisition note

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

### Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC. Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

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## Collection Inventory

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### Subject Files, 1968-1982

| Title/Description | Instances |
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| Administration and Program Operations -- Ford Foundation Library Periodicals, Grant Guidelines, Staff Rosters, Personnel Policies, etc., 1976-1981                                 | box 1 |
| Communications -- General -- Communications Task Force, 1972   | box 1 |
| Communications -- General -- Investigative Reporting Project -- Alfred W. Balk, 1971   | box 1 |
| Communications -- General -- Grants, Possible Media Projects, National Press Council, American Broadcasting, etc., 1972-1976   | box 1 |
| Community Development Corporations -- Report (draft c. 1973/1974?), undated  | box 1 |
| Conflict Resolution -- November 27, 1977 Meeting, Nov 27, 1977   | box 1 |
| Conflict Resolution -- November 29, 1977 Meeting, Nov 29, 1977   | box 1 |
| Conflict Resolution -- December 9, 1977 Meeting, Dec 9, 1977   | box 1 |
| Conflict Resolution -- 1977 Meeting Materials, 1977  | box 1 |
| Conflict Resolution -- Case Studies (folder 1) -- Gillers, "Fact Finding in Forest Hills", 1977-1978   | box 1 |
| Conflict Resolution -- Case Studies (folder 1) -- Gillers, Dispute Resolution in Prison: The California Experience", 1978  | box 1 |
| Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard -- Consultancy Memoranda and Correspondence, 1978  | box 1 |
| Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard, "The Snoqualmie River Conflict", 1977-1978  | box 1 |
| Conflict Resolution -- Case Studies (folder 2) -- Kwartler, Richard, "This is Our Land: The Mohawk Indians vs. the State of New York", Jun 1978                                    | box 1 |
| Conflict Resolution -- Case Studies (folder 2) -- Fleishman, Joel, "Not Without Honor: A Prophet Even in his Own Country" Re: St. Louis Public Housing Tenant Strike of 1969, 1979 | box 1 |
| Conflict Resolution -- General, 1978-1980  | box 1 |
| "Conflict Resolution and Regulation - Another Look" and Appendix -- Information Paper, Sep 1977  | box 1 |
| Consultancy Agreements, 1978-1980  | box 1 |
| Cross National Workshops on Ethnic Conflict (Kenya and Sri Lanka), 1981  | box 1 |
| Cross National Workshops on Ethnic Conflict -- Goldmann -- Pre-Workshop Memoranda, 1980-1981   | box 1 |
| Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 1), Sep 21-25, 1981                   | box 1 |

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| Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 2), Sep 21-25, 1981     | box 1 |
| Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Memoranda, Papers, Reports, Speech (folder 3), Sep 21-25, 1981     | box 8 |
| Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Summary of Highlights, Oct 7, 1981                                 | box 1 |
| Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Evaluations, Follow-Up, Sep 21-25, 1981                            | box 1 |
| Cross National Workshop on Structural Arrangements to Ease Ethnic Tensions, Taita Hills, Kenya -- Reports, Planning Materials, etc., Sep 1981                        | box 1 |
| Cross National Workshop -- Discussion Results -- Proposal for Centre for Comparative Ethnic Studies in Sri Lanka, Dec 29, 1981                                       | box 2 |
| Cross National Workshop on Ethnic Conflict Resolution (2nd), Sri Lanka -- Correspondence with Participants Re: Papers and Workshop, Jun 1981-Feb 1982                | box 2 |
| Cross National Workshop on Ethnic Conflict Resolution (2nd), Sri Lanka -- Agenda, Session Plan, Memoranda Re: Follow-Up Activities, Mar 6-14, 1982                   | box 2 |
| Ethnic Conflict -- Africa, 1980  | box 2 |
| Ethnic Conflict -- DAP, 1981   | box 2 |
| Ethnic Conflict -- Developing Countries -- Report, Memoranda, Notes (handwritten), 1980  | box 2 |
| Ethnic Conflict -- Visit to Malaysia, Philippines; Development Issues, 1979-1980   | box 2 |
| Heffner, Richard -- Video Re: Environmental Issues, 1972   | box 2 |
| Human Rights and Ethnic Conflict (proportionalism) -- Goldmann Memorandum Re; Ford Foundation's Future and Emphasis on Human Rights and Ethnic Conflict, Oct 5, 1976 | box 2 |
| Human Rights and Ethnic Conflict (proportionalism) -- November 7, 1978 Meeting, 1978-1979  | box 2 |
| Human Rights and Ethnic Conflict -- General -- Donald Horowitz Consultancy -- Ethnic Conflict Studies, 1977-1979   | box 2 |
| Human Rights and Ethnic Conflict -- General -- Robert Goldmann Memorandum, "Next Steps" Re: Ethnic Conflict and Achieving Minorities, Nov 15, 1977                   | box 2 |
| Human Rights and Ethnic Conflict -- General -- Memoranda, Reports Re: Ethnic Conflict in the Developing World, Community Development, 1979-1980                      | box 2 |

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| Human Rights and Ethnic Conflict -- Case Studies, 1978   | box 2 |
| Human Rights and Ethnic Conflict, 1978-1979  | box 2 |
| Human Rights and Ethnic Conflict -- Reports -- "Human Rights and Intellectual Freedom" by David Heaps, Nov 1975                              | box 2 |
| Human Rights and Ethnic Conflict -- Reports -- "Achieving Minorities and Ethnic Conflict" by Donald L. Horowitz, Jul 1977                    | box 2 |
| Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict: Designing a Research Program" by Donald L. Horowitz, Aug 1978               | box 2 |
| Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict: Focusing the Research Program" by Donald L. Horowitz, Dec 1978              | box 2 |
| Human Rights and Ethnic Conflict -- Reports -- "Structural Techniques to Reduce Ethnic Conflict" by Donald L. Horowitz, 1981                 | box 2 |
| Human Rights and Ethnic Conflict -- Reports -- "Ethnic Conflict Policy Studies - A Concept Paper" by Donald L. Horowitz, undated             | box 2 |
| Manpower Demonstration Research Corporation (MDRC) -- Material for April 18, 1980 Board of Directors Meeting, Apr 18, 1980                   | box 2 |
| Manpower Demonstration Research Corporation (MDRC) -- Grant for 5 Year National Supported Work Demonstration for the Mentally Retarded, 1981 | box 2 |
| Media -- Seminar, "The Citizen and the News" (St. Petersburg, Florida), 1979   | box 2 |
| Media and Politics in Germany, 1976-1977   | box 2 |
| National Affairs -- Grants Accounting -- Lists, 1979-1980  | box 3 |
| National Affairs Grants -- Quarterly Grant Breakdown for Board of Trustees Meeting (folder 1), 1980-1981                                     | box 3 |
| National Affairs Grants -- Quarterly Grant Breakdown for Board of Trustees Meeting (folder 2), 1980-1981                                     | box 3 |
| National Affairs Division -- Office of the Vice President -- Consultants -- Lists and Memo Re: General Terms and Entitlements, 1974-1976     | box 3 |
| Project Equality (folder 1), 1968-1971   | box 3 |
| Project Equality (folder 2), 1968-1971   | box 3 |
| Project Equality -- Ford Foundation Proposal (folder 3), 1968-1971   | box 3 |
| Public Agenda Foundation -- Unemployment (folder 1), 1976  | box 3 |
| Public Agenda Foundation -- Unemployment (folder 2), 1976  |       |

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Record of Reports, Correspondence and List of Documents Sent  
to/from WCP -- Administrative File, [1980]

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## Grant Files, 1974-1982

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| Grants -- General, 1981   | box 3     |
| American Assembly (#785-0245) -- Proposal, Approval, Pink Form, 1978  | box 3     |
| American Assembly, 1980-1981  | box 3     |
| Brookings Institution (#770-0287) -- Steven Hess -- Correspondence, Reports, 1975-1978  | box 3     |
| Brookings Institution (#765-0297 and #770-0287) -- Pink Form, RGA's, 1976-1977  | box 3     |
| Brookings Institution -- Steven Hess -- Study of Washington Newsgathering -- Report, Correspondence, 1977-1978                            | box 3     |
| Corporation for Public-Private Ventures, 1978-1982  | box 4     |
| Corporation for Public-Private Ventures, 1981   | box 4     |
| Council for International Urban Liaison (January-December 1980), 1980   | box 4     |
| Council for International Urban Liaison, 1981   | box 4     |
| Criminal Justice Publications, Inc., 1977-1981  | box 4     |
| Criminal Justice Publications, Inc. (\$300,000), 1981   | box 4     |
| Criminal Justice Publications, Inc. (\$10,000), 1981  | box 4     |
| Curvin and Porter -- "Looting Report" and Related Correspondence, Memoranda, 1977-1979  | box 4     |
| DAPs -- General -- DAP769-0803 -- Conflict Resolution (October 1, 1980-September 31, 1981), 1980-1981                                     | box 4     |
| DAPs -- General -- DAP769-0803B -- Conflict Resolution -- RGA, Pink Form, 1977-1978   | box 4     |
| DAPs -- General -- DAP769-0803C -- Conflict Resolution (April 1, 1979-March 31, 1980), 1979-1980  | box 4     |
| DAPs -- General -- DAP749-0810 -- To Undertake Research and Demonstration Efforts in the Field of Employment and Social Policy, 1977-1981 | box 4     |



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| DAPs -- General -- DAP749-0819 -- Media and the Political Process, Incl. Office of Public Broadcasting Report Re: Communications Program, 1974-1976 | box 4 |
| DAPs -- General -- Cross National Workshops I and II, 1981  | box 4 |
| Duke University -- David Barber Correspondence Re: Media and Politics, Campaigning, 1975-1979   | box 4 |
| Duke University (#750-0253, #750-0253A/B) -- Pink Forms, RGAs, Modifications, 1975-1978   | box 4 |
| Federation of Jewish Philanthropies (#785-0121), 1977-1978  | box 4 |
| Institute for Mediation and Conflict Resolution, 1981   | box 4 |
| MIT -- Grant Re: Proposition 2 1/2 and Improving Government Performance, 1981   | box 4 |
| National Governors Association, 1981  | box 4 |
| National Governors Association -- Demonstration of Double Social Utility, 1980  | box 4 |
| National Governors Association -- Double Social Utility Demonstration -- Final Report and Proposal, Appendices, May 1980                            | box 4 |
| National Governors Association -- Working File, 1980-1981   | box 4 |
| National Judicial College, 1979-1980  | box 4 |
| National Judicial College, 1981   | box 4 |
| National Opinions Research Center (August 1981-July 31, 1982), 1981-1982  | box 4 |
| New School -- Support for Completion of a Book on Welfare by Blanch Bernstein (May 1, 1981-December 31, 1981), 1981                                 | box 4 |
| Transitional Employment Enterprises, Inc. -- Site Visits Memorandum, Oct 16, 1979   | box 4 |
| University of Zurich (#760-0485) -- Correspondence, 1975  | box 4 |
| University of Zurich (#760-0485) -- RGA, Pink Form, Modifications, 1976-1977  | box 4 |
| Urban Institute, 1981   | box 4 |
| University of Zurich (#760-0485A) -- RGA, Pink Form, Grant Letter, 1978-1980  | box 4 |

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## Reports and Project Evaluations, 1968-1981

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| Brody, Ralph -- "Project Bridge - An Assessment of a Program to Improve Black-White Relations in Cleveland, Ohio", Aug 1969   | box 5 |
| Brooks, Richard and Judith Rubenstein -- "The National Council on Crime and Delinquency...", Aug 1969   | box 5 |
| Brooks, Rubenstein -- National Council on Crime and Delinquency -- Evaluation Drafts, Aug 1969  | box 5 |
| Cahn, Robert -- "The Land Savers - A Report on the Nature Conservancy", Jun-Jul 1969  | box 5 |
| Clemow, Bice -- "The Center for Research and Education in American Liberties at Columbia University Teachers College", Aug 1969   | box 5 |
| Cochran, Robert -- "From Hope to Crisis - An Assessment of the Open Space Action Institute", May 1969   | box 5 |
| Cochran, Robert -- "From Hope to Crisis - An Assessment of the Open Space Action Institute" -- Draft, May 1969  | box 5 |
| Giesey, Walter -- "Open America - An Assessment of the Work of the National Committee Against Discrimination in Housing (NCDH)", Sep 1969   | box 5 |
| Goldmann, Robert -- "Where Next in the Delta?" Re: Research and Development Corporation Project at the Greenville Air Force Base, 1968  | box 5 |
| Goldmann, Robert -- "Performance in Black and White - An Appraisal of the Development and Record of the Bedford-Stuyvesant Restoration and Development and Services Corporations" (folder 1), Feb 1969                          | box 5 |
| Goldmann, Robert -- "Performance in Black and White - An Appraisal of the Development and Record of the Bedford-Stuyvesant Restoration and Development and Services Corporations" (folder 2, slightly different copy), Feb 1969 | box 5 |
| Gordon, Mitchell -- "Organized Labor and Organized Communities - The Watts Labor Community Action Committee - Prototype for Community Unions?", Aug 1969  | box 5 |
| Gordon, Mitchell -- "Organized Labor and Organized Communities" -- Draft, Jul-Aug 1969  | box 5 |
| Gordon, Mitchell -- "The Unsettled Settlement House - An Evaluation of the Westminster Neighborhood Association, Inc. (in Watts), Aug 1969  | box 5 |
| Kramer, Herbert J. -- "The 'Riessman Operation' - An Evaluation of the Ford Foundation's Grant to the New Careers Development Center", 1969   | box 5 |
| Levin, Betsy -- "And Then, There Were the Children... An Assessment of Efforts to Test Decentralization in New York City's Public School System" -- Original Manuscript, May 1969   | box 5 |

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| Levin, Betsy -- "And Then, There Were the Children..." (with assistance from Ruth Turner Perot), May 1969   | box 5 |
| Levin, Betsy -- "And Then, There Were the Children..." Annex, Jul 1969  | box 5 |
| Levin, Betsy -- Additions and Corrections to Decentralization Evaluation Report, May 23, 1969   | box 6 |
| Levin, Betsy -- "And Then, There Were the Children..." Three Demonstration Schools -- Drafts, 1969  | box 6 |
| Kruger, Levin, Morris -- School Decentralization -- 201, 39, etc., 1969   | box 6 |
| Levin, Talbott -- Decentralization, 1969  | box 6 |
| Michalak, Joseph -- "SCOPE and U.P.A. - Two Efforts to Bring Parents Closer to Schools", Apr 1969   | box 6 |
| Michalak, Joseph -- "SCOPE and U.P.A. - Two Efforts to Bring Parents Closer to Schools" -- Draft, Apr 1969  | box 6 |
| Morris, Barbara and Ronald Davenport -- "Mission Accomplished, But Lessons to be Learned - An Evaluation of the Ford Foundation Grant to the Howard University School of Law", Jun 1969 | box 6 |
| Newman, Jon -- "Verifying VERA - A Criminal Justice Coordinating Council for Cleveland", Sep 1969   | box 6 |
| Norwitch, Bernard -- "Trying to Improve the State of the States - An Evaluation of the Citizens' Conference on State Legislatures", Jul 1969  | box 6 |
| Norwitch, Bernard -- "Trying to Improve the State of the States - An Evaluation of the Citizens' Conference on State Legislatures" -- Draft, Jun 1969                                   | box 6 |
| Norwitch, Bernard -- Evaluation of Washington Center for Metropolitan Studies, 1969   | box 6 |
| Passett, Barry, Bryant George and Starry Krueger -- "Generation Gap on a Southern Island" Re: Penn Community Center, Sep 1969   | box 6 |
| Passett, Barry and Starry Krueger -- "Ministers and Cities - An Assessment of the Urban Training Center for Christian Missions", Sep 1969   | box 6 |
| Schiff, Bennett -- "Unions and the Urban Crisis - A Report on the Work of the Union-University Urban Affairs Program", 1969   | box 6 |
| Schrank, Robert -- "American Society for Training and Development, Los Angeles Chapter", Jan-Feb 1969   | box 6 |
| Sylvester, Edward and Raymond Mack -- "Pattern for Social Change - An Evaluation of the MARC Fellowship/Internship Program", Aug 1969   | box 6 |

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| Sylvester, Edward and Lisle Carter -- "Cleveland Core-Target City - An Assessment of the Foundation's Grants to the CORE Special Purpose Fund", 1969   | box 6 |
| Cohen, Henry -- "Time to Re-think the Strategy" Re: Non-Profit Housing Center of the Urban Coalition, 1970   | box 7 |
| Goldmann, Robert -- "The Lessons of a Year - Discussion Paper on Project Evaluation", Feb 1970   | box 7 |
| Laue, James H. and Susan Macovsky -- "Third Men in New Arenas of Conflict" Re: National Center for Dispute Settlement (American Arbitration Association) and Racial Negotiations Project, Nov 1970                         | box 7 |
| Laue, James H. and Susan Macovsky -- "Third Men in New Arenas of Conflict" (folder 2), 1970  | box 7 |
| Seessel, Thomas -- "Three Experiments in Shared Philanthropy" Re: The Kansas City Association of Trusts and Foundations, the Cleveland Foundation, and the University of Texas Hogg Foundation for Mental Health, Dec 1970 | box 7 |
| Seessel, Thomas -- "Three Experiments in Shared Philanthropy" (folder 2), Dec 1970   | box 7 |
| Talbot, Allan -- "Settling Things: Six Cases in Environmental Mediation", [1970]   | box 7 |
| Zimmerman, Stanley, Walter Farr and Lyle Marshall -- "New Enterprise in the Motor City - An Assessment of the Inner-City Business Improvement Forum of Detroit", Dec 1970  | box 7 |
| Zimmerman, Stanley, Walter Farr and Lyle Marshall -- "New Enterprise in the Motor City" (folder 2), 1970   | box 7 |
| Zimmerman, Stanley and Walter Farr -- "Their Business is to Help Business" Re: National Council for Equal Business Opportunity (NCEBO) and Baltimore's Local Council, 1970   | box 7 |
| Newman, Jon -- "The Levitan Approach - Assessment of a Grant to George Washington University for its Center for Manpower Policy Studies", Mar 1971   | box 7 |
| Rezendes, Dennis and Thomas Seessel -- "R+D+NYC=C - Assessment of a Grant to the New York City-Rand Institute", Nov 1971   | box 7 |
| Clemow, Bice -- "The Following Years - An Assessment of the John F. Kennedy Institute", Jan 1972   | box 7 |
| Manning, Robert and Arnold Spellum -- "Two Organizations, Two Approaches, One Objective" Re: Grants to Capital Formation, Inc. and the Chicago Economic Development Corporation, Apr 1972                                  | box 7 |
| Quick, Charles -- "The Students Deserve Better" Re: Grant to Texas Southern University to Educate Black Lawyers, Apr 1972  | box 7 |
| Deutch, John -- "Whither These Resources?" Re: Resources for the Future, Feb 1973  | box 7 |

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| Feldstein, Lewis -- "Now That We Are Beautiful, Where Do We Go? Assessment of Grants to the American Jewish Committee for the National Project on Ethnic America..." (folder 1), Feb 1974   | box 7 |
| Feldstein, Lewis -- "Now That We Are Beautiful, Where Do We Go?" -- Draft (folder 2), 1974  | box 7 |
| Talbot, Allan and Robert Goldmann -- Report Re: Interviews Conducted with Economists Re: Program Development at Ford Foundation, 1976   | box 7 |
| "Summaries of a Series of Welfare Policy Papers", Spring 1977   | box 7 |
| De Silva, C.R. -- "Sinhala-Tamil Ethnic Rivalry and the New Constitution of Sri Lanka (1978)", 1978   | box 7 |
| Jackson, C. Ian, Harvey D. Shapiro and Ronald Stegall -- "CIUL, NAULO, and IUTEP: An Evaluation", Mar 31, 1978  | box 7 |
| Jackson, Shapiro, Stegall -- "When Better Mousetraps Are Built - A Report to the German Marshall Fund and the Ford Foundation on Efforts to Facilitate the International Exchange of Urban Ideas", Jul 1978   | box 7 |
| Goldmann, Robert -- Summary Drafts of Conference on Two World Cities: New York and Paris Re: Urban Policy, 1978   | box 7 |
| Sviridoff, Mitchell -- "The Social Pathology of the Ghetto" -- A Paper for the Conference on Two World Cities: New York and Paris (May 24-27, 1978), 1978   | box 7 |
| Ford Foundation Concept Papers -- Drafts (and correspondence) -- Human Rights and Justice, Ethnic Conflict, Education, Governance and Public Policy, Youth, Urban Poverty and the Disadvantaged, Resources and Development, Communities and Neighborhoods (folder 1), 1978-1981 | box 7 |
| Ford Foundation Concept Papers -- Drafts (and correspondence) -- Human Rights and Justice, Ethnic Conflict, Education, Governance and Public Policy, Youth, Urban Poverty and the Disadvantaged, Resources and Development, Communities and Neighborhoods (folder 2), 1978-1981 | box 7 |
| Alschuler, John -- "Community Energy Strategies: A Preliminary Review" (folder 1), Aug 1980   | box 8 |
| Alschuler, John -- "Community Energy Strategies: A Preliminary Review" (folder 2), Aug 1980   | box 8 |
| Goldmann, Robert -- "Report on Israel-VI", Sep 1981   | box 8 |
| Srinivasavaradan, T.C.A. -- "Constitutional and Administrative Institutions Relevant in the Context of 'Ethnic' Tensions in India", undated   | box 8 |
| "Outline for Selection and Treatment of a Series of Case Studies in Dispute Resolution", undated  | box 8 |
| Card Catalog (notecards) of Project Evaluations Written/In Progress, 1968-1980  | box 8 |

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