



# Ford Foundation records, Developing Countries Program, Office Files of William D. Carmichael

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## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator - aut:</b>	Carmichael, William D. (William Daniel), 1929-
<b>Creator:</b>	Ford Foundation
<b>Title:</b>	Ford Foundation records, Developing Countries Program, Office Files of William D. Carmichael
<b>ID:</b>	FA711
<b>Date [inclusive]:</b>	1964-1990
<b>Physical Description:</b>	18 Cubic Feet 48 boxes (45 letter document boxes, 2 half letter document containers, 1 legal document container)
<b>Language of the Material:</b>	English .

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <https://rockarch.org/collections/access-and-request-materials/#citations>

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## Biographical / Historical

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William D. Carmichael was Vice President of the Ford Foundation, Developing Country Programs from 1981-1989. The administration of the Ford Foundation international programs was dramatically restructured in 1980-1981, and a new office for Developing Country Programs was created. William D. Carmichael was appointed Vice President of this new area in March 1981. Carmichael oversaw the work of Foundation field offices, and of New York-based staff responsible for grants to developing countries. Prior to his role as Vice President, he was Head of the Middle East and Africa Office (1977-1981), Head of the Office for Latin America and the Caribbean (1971-1977) and Representative in the Brazil Office (1968-1971). Dr. Carmichael retired from the Ford Foundation on September 30, 1989. Key accomplishments of Carmichael's tenure as Vice President include his role in advancing the development of a Women's Program, financing for worldwide activities in community resource management, the expansion of Foundation activities throughout southern Africa. Carmichael and his staff played a leading role within the U.S. philanthropic and scholarly communities in the formulation of policies towards the

apartheid regime in South Africa. After leaving the Ford Foundation, he became executive director for Soviet Union and Eastern European Programs at the Institute of International Education until 1993.

Born on September 5, 1929, Dr. William D. Carmichael received a B.A. in Economics from Yale in 1950. In 1952 he received an M.P.A. in Public and International Affairs and an M.A. in Economics from Princeton University. He received a BLitt from Oxford University in Economics in 1955, and was awarded a PhD in Economics by Princeton in 1959. Before working at the Foundation, Dr. Carmichael served as Dean of Cornell University's Graduate School of Business and Public Administration from 1962 until 1968.

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## Scope and Contents

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The Office Files of William D. Carmichael document Ford Foundation overseas grants during the period 1968-1989, with an emphasis on the 1980s. The bulk of the records concern Carmichael's work as Vice President, Developing Country Programs, and consist of correspondence, memos and reports pertaining to the administration and grant activities of Ford Foundation field offices around the world. The collection also documents the relationship between overseas offices of the Ford Foundation and the headquarters in New York City. There are substantial records documenting Carmichael's travel and attendance at conferences, his participation in Board of Trustee meetings and his role in coordinating Board meetings convened overseas. Also included are budget planning records, program review documents, and subject files relating to numerous program initiatives and administrative matters of concern to Carmichael. The collection is particularly rich in material concerning the daily operations of field offices around the world, Ford Foundation-funded educational programs in South Africa, and the international component of the Foundation's Women's Program.

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## Arrangement

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The Office Files of William D. Carmichael are arranged in eight series:

1. Field Offices, 1972-1989
2. South Africa, 1974-1988
3. Conferences, Meetings and Trips, 1981-1988
4. Program Budget, 1982-1989

5. Subjects, 1968-1989
6. Board of Trustees, 1978-1989
7. Chronological Correspondence Files, 1971-1989
8. Reports and Program Files, 1964-1990

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

### Conditions Governing Access

Open for research with select materials restricted as noted. The entirety of Series 6: Board of Trustees, 1978-1989 is restricted from access. Brittle or damaged items are available at the discretion of RAC.

When requesting to view audiovisual material, please refer to the Title and the AV Number (example: AV 1916). Researchers are asked to check the "Restrictions" note for each Title. If a Title does not currently have an access copy, please contact a RAC archivist for further instruction.

### Conditions Governing Use

Reproduction/duplication of archival items is routinely provided in accordance with "fair use". If the RAC does not hold copyright for an archival collection, or items within a collection, it is the users responsibility to contact the copyright holder, or make a fair effort to do so, prior to publication.

### Immediate Source of Acquisition

William D. Carmichael's material arrived at the RAC in three accessions between 2011 and 2019. The material that arrived in 2011 and 2012 was processed as two separate collections at the RAC. When another box of Carmichael material arrived at the RAC in 2019, all of Carmichael's files were consolidated into one collection and brought up to standard processing by Katie Martin in February 2020.

The material in Series 1-6 came to the RAC in 2012 as Accession 2012:068 [Boxes 30272-30275, 30277-30280, 30282, 47940-47942]. The material was received by the Ford Foundation archive staff in 1990. This material was originally arranged and described by Jim Moske, Ford Foundation Archives, in 2006.

The material that comprises Series 7: Chronological Correspondence Files came to the RAC in 2011 as Accession 2011:075. The material was originally processed by Brian Bleich and Nancy Ng Tam, The Winthrop Group, in August 2011 as a standalone collection, A Guide to the Ford Foundation records, Developing Countries Program, Correspondence Files of William D. Carmichael (FA522). This material became Series 7 of Ford Foundation records, Developing Countries Program, Office Files of William D. Carmichael in February 2020.

Series 8 is comprised of material from Accession 2019:101 [Box 40044] that was originally separated from the rest of Carmichael's papers. The box arrived at the RAC from the Ford Foundation in 2019. The materials were processed and added to this collection by Katie Martin in February 2020.

## Processing Information

William D. Carmichael's material arrived at the RAC in three accessions between 2011 and 2019. The material that arrived in 2011 and 2012 was processed as two separate collections at the RAC. When another box of Carmichael material arrived at the RAC in 2019, all of Carmichael's files were consolidated into one collection and brought up to standard processing by Katie Martin in February 2020.

Most of the description created by previous processors has been retained and the order of files within series is unchanged.

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## Collection Inventory

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### Field Offices, 1972-1989

#### Scope and Contents

Correspondence, memoranda, reports, press clippings and other records that document program development, grantmaking and grantee activities. Also included are records concerning the establishment, administration and daily operations of overseas offices. Numerous memos and reports written by Program Officers include vivid accounts of the political scene, current events and social and economic conditions in their host countries. Many reports contain general histories of regions or countries, as well as overviews of Foundation activities in these areas. Also included are files concerning the opening of new offices in China and Zimbabwe, and on transferring the West Africa office from Lagos, Nigeria to Dakar, Senegal. The bulk of the series dates from the 1980s, though scattered memos and reports from the 1970s are also present.

## Arrangement

The records are arranged alphabetically by the region, with further sub-division by program officer.

Title/Description	Instances	
Andes and Southern Cone - Buenos Aires, 1973-1976	box 1	folder 1
Andes and Southern Cone - Consolidation, 1972-1973	box 1	folder 2
Andes and Southern Cone - General, 1973-1989	box 1	folder 3
Andes and Southern Cone - Hall, Gridley, 1983-1984	box 1	folder 4
Andes and Southern Cone - Lima office consultation – Lowenthal, Abraham, 1989	box 1	folder 5
Andes and Southern Cone - Puryear, Jeffrey M. (Representative), 1985-1987	box 1	folder 6-8
Andes and Southern Cone - Recife, 1973-1974	box 1	folder 9
Andes and Southern Cone - Saint, William S., 1981-1985	box 1	folder 10
Bangladesh - Bailey, Charles (Representative), 1985-1989	box 2	folder 11
Bangladesh - Bottrall, Anthony, 1981-1985	box 2	folder 12
Bangladesh - General, 1982-1986	box 2	folder 13
Bangladesh - Germain, Adrienne, 1981-1985	box 2	folder 14
Brazil - Dassin, Joan (Representative), 1987-1989	box 2	folder 15
Brazil - Fry, Peter, 1986-1988	box 2	folder 16
Brazil - General, 1981-1988	box 2	folder 17
Brazil - Reichmann, Rebecca, 1988	box 2	folder 18
Brazil - Sanderson, Steven, 1987	box 2	folder 19
Brazil - Sellers, Patricia, 1983-1984	box 2	folder 20
Brazil - Welna, Christopher, 1988	box 2	folder 21
China - Geithner, Peter F. (Representative), 1982-1989	box 2	folder 22
China - General, 1979-1989	box 3	folder 23-24
Eastern and Southern Africa - Booker, Salih, 1986-1987	box 3	folder 25
Eastern and Southern Africa - General, 1981-1989	box 3	folder 26-29
Eastern and Southern Africa - Harare, 1983-1989	box 3	folder 30-31
	box 4	folder 32
Eastern and Southern Africa - Howard, Craig, 1982-1985	box 4	folder 33
Eastern and Southern Africa - Hyden, Goran, 1981-1985	box 4	folder 34-37
Eastern and Southern Africa - Jones, David, 1982-1985	box 4	folder 38

Eastern and Southern Africa - Nairobi office, 1976-1987	box 5	folder 39
Eastern and Southern Africa - Saint, William (Representative), 1985-1989	box 5	folder 40-41
Eastern and Southern Africa - Saulniers, Suzanne, 1983-1984	box 5	folder 42
India, Nepal and Sri Lanka - Chen, Lincoln C. (Representative), 1981-1986	box 5	folder 43-45
India, Nepal and Sri Lanka - Conway, Gordon R. (Representative), 1989	box 5	folder 46
India, Nepal and Sri Lanka - Elliott, Carolyn M., 1981-1982	box 5	folder 47
India, Nepal and Sri Lanka - General, 1976-1989	box 6	folder 48-49
India, Nepal and Sri Lanka - Sudarshan, R., 1984-1989	box 6	folder 50
Latin American and Caribbean, 1978-1981	box 6	folder 51
Mexico and Central America - Cleaves, Peter S., 1979-1981	box 6	folder 52
Mexico and Central America - Cox, Stephen (Representative), 1987-1989	box 6	folder 53
Mexico and Central America - General, 1984-1989	box 6	folder 54
Mexico and Central America - Welna, Christopher, 1984-1986	box 6	folder 55
Mexico and Central America - Winder, David, 1982-1985	box 7	folder 56
Middle East and North Africa - Barsalou, Judy, 1982-1985	box 7	folder 57
Middle East and North Africa - Cairo Office – Bundy visit, 1975	box 7	folder 58
Middle East and North Africa - General, 1975-1989	box 7	folder 59
Middle East and North Africa - Gerhart, John D., 1981-1985	box 7	folder 60-61
Middle East and North Africa - Lesch, Ann M., 1982-1984	box 7	folder 62
Middle East and North Africa - Nygaard, David (Representative), 1988-1989	box 7	folder 63
Middle East and North Africa - Playfair, Emma, 1988-1989	box 7	folder 64
Middle East and North Africa - Sudan, 1981-1988	box 8	folder 65
Middle East and North Africa - Travers, Lee (Representative), 1985-1987	box 8	folder 66
Southeast Asia - General, 1980-1986	box 8	folder 67-68
Southeast Asia - Kessinger, Tom (Representative), 1982-1986	box 8	folder 69
Southeast Asia - Korten, Frances, 1982-1988	box 8	folder 70
Southeast Asia - Office closures, 1973, 1981	box 8	folder 71
Southeast Asia - Philippines, 1983-1988	box 8	folder 72
Southeast Asia - Vietnam, 1984		



	box 9	folder 73
Southeast Asia - Winder, David (Representative), 1983-1989	box 9	folder 74
West Africa - Dakar, 1982-1989	box 9	folder 75-76
West Africa - Duggan, William (Representative), 1986-1989	box 9	folder 77
West Africa - Ellsworth, Lynn, 1988	box 9	folder 78
West Africa - General, 1978-1989	box 9	folder 79
	box 10	folder 80
West Africa - Horovitz, Richard A. (Representative), 1979-1987	box 10	folder 81
West Africa - Ivory Coast – Edwards visit, 1975	box 10	folder 82
West Africa - Joseph, Richard, 1985-1988	box 10	folder 83
West Africa - Kubisch, Ann, 1987-1989	box 10	folder 84
West Africa - Lagos, 1981-1989	box 10	folder 85-86
West Africa - Tragar, Lillian, 1985-1986	box 10	folder 87

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## South Africa, 1974-1988

### Scope and Contents

Correspondence, memoranda and supporting documents concerning grantmaking and investment in South Africa by the Ford Foundation and other organizations. Includes files of Assistant Program Officer David Bonbright, and records of a committee of foundation and university executives convened by the Carnegie Corporation to promote better educational opportunities for black South Africans.

### Arrangement

Files are arranged alphabetically.

Title/Description	Instances	
Bonbright, David, 1985-1987	box 11	folder 88
Consortium on Educational Opportunities for Black South Africans, 1985-1986	box 11	folder 89-91
Firestone, 1985	box 11	folder 92
Fund for Education in South Africa, 1988	box 11	folder 93
General, 1974-1988	box 11	folder 94-95
	box 12	folder 96-101

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## Conferences, Meetings and Trips, 1981-1988

### Scope and Contents

Correspondence, memoranda, notes, agendas, reports, program submissions and briefing materials relating to William Carmichael's travel abroad on Foundation business, and his attendance at conferences and meetings worldwide. Events documented in these files include Ford Foundation staff meetings, field office site visits and conferences sponsored by other organizations. Of particular importance are extensive files on the 1985 United Nations Nairobi Conference marking the end of the Women's Decade, the 1983 meetings of the Ford Foundation International Affairs and Human Rights and Social Justice programs in Geneva, Switzerland, and a 1982 New York meeting of Indian Prime Minister Indira Gandhi with representatives of American philanthropies.

### Arrangement

Files are arranged chronologically.

Title/Description	Instances	
Miscellaneous – United States, 1981	box 13	folder 102
Immigration and Refugee Conference, Williamsburg, VA, 1981 November	box 13	folder 103
Lima, Peru and Bogota, Colombia, 1981	box 13	folder 104
Miscellaneous – Overseas, 1982	box 13	folder 105
Miscellaneous – United States, 1982	box 13	folder 106
Prime Minister Indira Gandhi New York visit, 1982 August	box 13	folder 107
Miscellaneous – Overseas, 1983	box 13	folder 108
Miscellaneous – United States, 1983	box 13	folder 109
African-American Institute Conference, Harare, Zimbabwe, 1983 January	box 13	folder 110
International Affairs/Human Rights meeting, Geneva, Switzerland, 1983 January	box 13	folder 111
Indonesia Trip File, 1983 March-April	box 13	folder 112
International University Foundation Conference, Ditchley Park, 1983 August	box 14	folder 113
Buenos Aires, Argentina Trip, 1984 January	box 14	folder 114
Central America Trip, Briefing Book, 1984 January	box 14	folder 115
Mexico Trip, Briefing Book, 1984 January	box 14	folder 116
Mexico/Central America Trip, Miscellaneous records, 1984	box 14	folder 117
Santiago-Lima Trip, 1984 January	box 14	folder 118
Employment and Income Generation meeting, Bangladesh, 1984 April	box 14	folder 119
International Affairs meeting, Mexico, 1984 April - May	box 14	folder 120

Settling International Disputes Conference, Ditchley Park, Trip File, 1984 May 11-13	box 15	folder 121
Egypt and Israel, 1984 June	box 15	folder 122
Latin American and Caribbean Dinner, Washington, D.C., 1984 July	box 15	folder 123
Southern Africa Trip, 1984 July	box 15	folder 124
Prospects for Peace in the Middle East Conference, Council on Foreign Relations, New York, 1984 September	box 15	folder 125
Dakar, Senegal Trip, 1985 January	box 15	folder 126
Haiti Trip, 1985 January	box 15	folder 127
SACHED Trust donors' meeting, Geneva, Switzerland, 1985 February	box 15	folder 128
Nicaragua Trip, 1985 March	box 15	folder 129
Human Rights meeting, Ica, Peru, 1985 March	box 15	folder 130
Israel and South Africa Trip, 1985 April	box 15	folder 131
Southeast Asia Trip, Education and Culture meeting, Bali, 1985 May	box 15	folder 132
Thailand Trip, Briefing Book, 1985 May	box 15	folder 133
Washington, D.C. - Meeting with University Presidents Regarding South Africa, 1985 June	box 15	folder 134
International Affairs meeting, Paraty, Brazil, 1985 June - July	box 15	folder 135
End of Women's Decade Conference, Nairobi, Kenya, 1985 July	box 15	folder 136-137
	box 16	folder 138
Washington, D.C. Trip, World Bank/Africa programs, 1985 September	box 16	folder 139
South Africa Trip, 1985 November	box 16	folder 140
Buenos Aires, Argentina Trip, 1985 December	box 16	folder 141
Mexico Trip, 1986 January	box 16	folder 142
South Africa Trip, 1986 February	box 16	folder 143
Child Survival/Population meeting, Katmandu, Nepal, 1986 April	box 16	folder 144
Boston Trip (Re: OXFAM), 1986 June	box 16	folder 145
China Trip, 1986 June - July	box 16	folder 146
South Africa Trip, 1986 July - August	box 16	folder 147
Lagos, Nigeria Trip, 1986 August	box 16	folder 148
Nairobi, Kenya Trip, 1986 August		

	box 16	folder 149
European Trip, 1986 September	box 16	folder 150
"Enabling Environment" Conference, Nairobi, Kenya, 1986 October	box 16	folder 151
European Trip, 1986 November	box 16	folder 152
Rural Poverty and Resources meeting, Nairobi, Kenya, 1986 November	box 16	folder 153
South Africa Trip, 1986 November - December	box 16	folder 154
African-American Institute Conference, Gaborone, Botswana, 1987 January	box 16	folder 155-156
Education Policies for Sub-Saharan Africa, Paris, France, 1987 January	box 16	folder 157
Human Rights and Governance meeting, London, England, 1987 January	box 16	folder 158
Haiti Trip, 1987 February	box 16	folder 159
Angola Trip, 1987 March	box 16	folder 160
Lima, Peru Trip, 1987 May	box 17	folder 161
Angolan Economy/African-American Institute Conferences, Tarrytown, 1987 June	box 17	folder 162
Nicaragua Trip, 1987 June	box 17	folder 163
South Africa Trip, 1987 September	box 17	folder 164
18th African-American Institute Conference, Aspen Institute, Maryland, 1987 November	box 17	folder 165
West Africa Trip, 1987 November	box 17	folder 166
World Health Organization (WHO) AIDS Conference, Geneva, Switzerland, 1987 November	box 17	folder 167
Ditchley Foundation Conference: Future of the Front-Line States in Southern Africa, 1988 January	box 17	folder 168
Latin America staff meeting, 1988 February	box 17	folder 169
Non-Profit and International Organizations Forum, Columbia University, 1988 February	box 17	folder 170
Haiti Trip, 1988 March	box 17	folder 171
Indonesia Trip, 1988 March	box 17	folder 172
Asia-Plus, Rural Poverty and Governance staff meeting, Bangalore, India, 1988 April	box 17	folder 173
Colloquium on Development, American Academy of Arts and Sciences, Cambridge, Massachusetts, 1988 May	box 17	folder 174

1.) Staff Meetings on Livelihoods, Employment, and Income Generation, 2.) Symposium on Expanding Income Opportunities for Women in Poverty, Nairobi, Kenya, 1988 May	box 17	folder 175
South Africa Trip, 1988 May	box 17	folder 176
American Grantmaking in South Africa at the Kaiser Family Foundation, Washington, D.C., 1988 June	box 17	folder 177
Haiti Trip, 1988 June	box 17	folder 178
Philippines Trip, 1988 August	box 17	folder 179
Education Initiatives for Black South Africans, Oxford, England, 1988 September	box 17	folder 180
North-South Roundtable Meeting on Southern Africa, Juliasdal, Zimbabwe, 1988 December	box 17	folder 181

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## Program Budget, 1982-1989

### Scope and Contents

Program budget submissions and related documentation from DCP and a few other Foundation divisions. Many files include substantive reports on the political, social, and economic climates of various countries in which the Foundation had offices. The Program Review files contained in Series V are closely related to these budget materials.

### Arrangement

Files are arranged chronologically.

Title/Description	Instances	
Andes and Southern Cone, 1982-1989	box 18	folder 182-183
Bangladesh, 1982-1989	box 18	folder 184-185
Brazil, 1982-1987	box 18	folder 186
Child Survival/Fair Start, 1984	box 18	folder 187
Caribbean and Latin America, 1982-1987	box 18	folder 188
China, 1984-1989	box 18	folder 189
Developing Country Programs, 1984-1988	box 18	folder 190-191
Eastern and Southern Africa, 1982-1989	box 19	folder 192-193
Education and Culture, 1984-1985	box 19	folder 194

Foundation-wide, 1986-1989	box 19	folder 195
Governance and Public Policy, 1984-1985	box 19	folder 196
Human Rights and Social Justice, 1984-1985	box 19	folder 197
India, Nepal, Sri Lanka, 1982-1989	box 19	folder 198-199
International Affairs, 1984-1985	box 19	folder 200
Israel, 1982-1987	box 19	folder 201
Mexico and Central America, 1982-1989	box 19	folder 202
Middle East and North Africa, 1982-1989	box 20	folder 203
Rural Poverty and Resources, 1984-1985	box 20	folder 204
South Africa, 1982-1987	box 20	folder 205
Southeast Asia, 1982-1989	box 20	folder 206
Urban Poverty, 1984-1985	box 20	folder 207
West Africa, 1982-1989	box 20	folder 208

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## Subjects, 1968-1989

### Arrangement

Files are arranged alphabetically by subject.

### Scope and Contents

Series contains records concerning miscellaneous program initiatives, administrative matters, outside organizations and topics of general interest to Carmichael. Included are DCP program review files, memos and reports concerning the origins of the Women's Program and the Health, Nutrition and Population Program, and correspondence concerning the Bilateral Commission on United States-Mexican Relations (access to the latter is restricted from scholarly access).

#### Conditions Governing Access:

### Conditions Governing Access

Select files are restricted from scholarly access as noted.

Title/Description	Instances	
Affirmative Action - External, 1983-1985	box 20	folder 209
Affirmative Action – Ford Foundation Policy, 1974-1978	box 20	folder 210
AIDS Task Force, 1987-1988	box 20	folder 211
Atlanta University, 1979-1980	box 21	folder 212

Bilateral Commission on the Future of U.S.-Mexican Relations, 1984-1989	box 21	folder 213-218
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted from scholarly access.		
Boston University Health Policy Institute, 1980	box 22	folder 219
Council on Foreign Relations - Current Issue Review Group on Cuba, 1975	box 22	folder 220
Council on Foreign Relations - Discussion Group on African Development, 1972-1976	box 22	folder 221
Council on Foreign Relations - Discussion Group on the Soviet Union in Africa, 1978-1979	box 22	folder 222
Education - Myers, Robert G., 1981-1984	box 22	folder 223
Ethnic Conflict in Developing Countries, 1977-1982	box 22	folder 224-225
External Advisory Panel on Education, 1978-1979	box 22	folder 226
Financial accounting software, 1986-1989	box 22	folder 227
Fulbright Exchange Program Conference, 1980	box 23	folder 228
Health, Nutrition and Population, 1976-1981	box 23	folder 229-233
Human Rights, 1978-1979	box 24	folder 234
Institute of Cultural Affairs, 1982-1984	box 24	folder 235
International Division Conference, 1978-1979	box 24	folder 236
International Division Conference – Special Papers, 1979	box 24	folder 237
International Division Education Conference, 1979	box 24	folder 238
International Economic Order, 1975-1979	box 24	folder 239
International Human Rights Internship Program, 1988	box 24	folder 240
International Security and Arms Control, 1979-1980	box 24	folder 241
Interns, 1973-1979	box 24	folder 242
Korten, David C., 1980-1982	box 25	folder 243
Liberian refugees, 1980	box 25	folder 244
Mid-decade Review, 1986-1987	box 25	folder 245-247
National Development Models, 1978-1979	box 25	folder 248
National Institute of Social Sciences, 1974-1977	box 25	folder 249

Overseas Compensation, 1968-1981	box 25	folder 250
	box 26	folder 251-253
Overseas Compensation – tax aspects, 1977-1980	box 26	folder 254-255
Population Council, 1976-1979	box 27	folder 256-258
Program planning functions, 1985-1987	box 27	folder 259
Program Related Investments – Hicks, Dan, 1986-1987	box 27	folder 260
Program Review, 1985-1989	box 27	folder 261-263
	box 28	folder 264-267
Program Support – proposed budget, 1988-1989	box 28	folder 268
	box 29	folder 269
Public Management in Developing Countries, 1972-1974	box 29	folder 270-272
Research Competition in International Security and Arms Control, 1979-1981	box 29	folder 273
Rockefeller Foundation Staff in India, 1988	box 29	folder 274
Rural Poverty and Resources Program Staff Meeting in Cairo, 1983	box 29	folder 275
Snow, Phillip, 1983	box 29	folder 276
Staff luncheons, 1976-1981	box 30	folder 277
Sutton, Francis X., 1981-1986	box 30	folder 278
Women's Program, 1977-1985	box 30	folder 279-283
	box 31	folder 284-285

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## Board of Trustees, 1978-1989

### Scope and Contents

Correspondence, memoranda, agendas, reports, briefing books and travel information, relating primarily to overseas meetings coordinated by William Carmichael and his staff. Included in some files are Carmichael's handwritten notes on meeting proceedings, and outlines for several of his presentations to the Board. Also a few files of



correspondence with, and travel reports by, individual board members. Meeting minutes, dockets, reports and committee files previously and separately collected by the Archives are not included here. Access restricted.

## Arrangement

Files are arranged alphabetically.

### Conditions Governing Access:

### **Conditions Governing Access**

All contents of Series VI are restricted from scholarly access.

Title/Description	Instances	
Dahrendorf, Ralf, 1981-1983	box 31	folder 286
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted - confidential material.		
Ellis, James, 1982	box 31	folder 287
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted - confidential material.		
McNamara, Robert S., 1983	box 31	folder 288
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted - confidential material.		
Marshall, Dorothy, 1981-1983	box 31	folder 289
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted - confidential material.		
Meetings, 1981-1988	box 31	folder 290-298
	box 32	folder 299-309
	box 33	folder 310-313
Meetings in Africa - Briefing materials, 1982	box 33	folder 314-315
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted - confidential material.		
Meetings in Africa - Correspondence, 1982		

<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>	box 33	folder 316
Restricted - confidential material.	box 34	folder 317
Meetings in Africa - Nairobi program, 1982	box 34	folder 318
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Restricted - confidential material.		
Meetings in Africa - Schedules, 1982	box 34	folder 319-320
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Restricted - confidential material.		
Meetings in Latin America - Briefing book, 1986	box 34	folder 321
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Restricted - confidential material.		
Meetings in Latin America - Correspondence, 1984-1986	box 34	folder 322
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Restricted - confidential material.		
Meetings in Latin America - Country briefings, 1986	box 35	folder 323-327
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>	box 36	folder 328
Restricted - confidential material.		
Meetings in Latin America - Security, 1985-1986	box 36	folder 329
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Restricted - confidential material.		
Meetings in Latin America - Travel briefings, 1986	box 36	folder 330
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Restricted - confidential material.		
Meetings in Latin America - Travel schedules, 1986	box 36	folder 331

Conditions Governing Access:

**Conditions Governing Access**

Restricted - confidential material.

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Meetings in New Delhi – itinerary, 1978	box 36	folder 332
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Conditions Governing Access:

**Conditions Governing Access**

Restricted - confidential material.

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Meetings in Southeast Asia - Background readings, 1989	box 36	folder 333-334
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Conditions Governing Access:

**Conditions Governing Access**

Restricted - confidential material.

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Meetings in Southeast Asia - Itineraries, 1989	box 37	folder 337-338
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Conditions Governing Access:

**Conditions Governing Access**

Restricted - confidential material.

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Meetings in Southeast Asia - Planning, 1988-1989	box 37	folder 339
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Conditions Governing Access:

**Conditions Governing Access**

Restricted - confidential material.

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Meetings in Southeast Asia - Schedules, travel and accommodations, 1989	box 37	folder 340-341
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Conditions Governing Access:

**Conditions Governing Access**

Restricted - confidential material.

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Milliken, William, 1983	box 38	folder 343
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Conditions Governing Access:

**Conditions Governing Access**

Restricted - confidential material.

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Preiskel, Robert, 1983	box 38	folder 344
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Conditions Governing Access:

**Conditions Governing Access**

Restricted - confidential material.

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Rabb, Harriet S., 1981-1983	box 38	folder 345
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Conditions Governing Access:

## Conditions Governing Access

Restricted - confidential material.

Spencer, Edson W., 1981

box 38

folder 346

Conditions Governing Access:

## Conditions Governing Access

Restricted - confidential material.

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## Chronological Correspondence Files, 1971-1989

### Scope and Contents

This series contains Dr. Carmichael's chronological correspondence files dating from 1971 to 1989. The files from October 1981 to 1989 are arranged in yearly increments and then alphabetically by recipient's last name.

Processing Information:

### Processing Information

This series was originally a separate collection, Ford Foundation records, Developing Countries Program, Correspondence Files of William D. Carmichael (FA522) The original finding aid was created by Brian Bleich and Nancy Ng Tam, The Winthrop Group in August 2011. This collection was added as a correspondence series to Ford Foundation records, Developing Countries Program, Office Files of William D. Carmichael by Katie Martin in February 2020 to consolidate Carmichael's materials into one collection. The order of the material is unchanged.

Related Materials:

### Related Materials

Other information about the Africa and Middle East (AME) Programs can be found in Program Staff Files, 1965-1976, 1987-1994 (FA503). Additional information about the Developing Countries Program can be found in the Program Staff Files, 1960-1983. The files were maintained by Elisa Scatena and Richard W. Dye, both of whom reported to Dr. Carmichael as head of DCP. A portion of these files have been transferred to Rockefeller Archive Center as FA528 Ford Foundation records, Developing Countries Program, Program Staff Files, 1973-1978. Ford Foundation records, Developing Countries Program, Vice President, Office files of William D. Carmichael, 1968-1989, document his oversight of the administration and program activities of Foundation field offices around the world, and of New York-based program staff responsible for grants in developing countries.

### Scope and Contents

The files begin with Dr. Carmichael's appointment as head of the Office of Latin America and the Caribbean (OLAC) and continue through to his retirement in 1989. During this time, he also directed the Middle East and Africa (MEA) office and served as Vice President of the Developing Countries Program (DCP). The files include correspondence with and memoranda about grantees, including approvals for grant extensions and modifications. Memoranda in the files also discuss issues regarding Foundation policy such as budget review questions and internal affirmative action policy.

### Title/Description

### Instances

Chron File, 1971

	box 39	folder 347-349
Chron File, 1972	box 39	folder 350-353
Chron File, 1973	box 39	folder 354
	box 40	folder 355-357
Chron File, 1974	box 40	folder 358-361
Chron File, 1975	box 41	folder 362-363
Chron File, 1976	box 41	folder 364
Chron File, 1977	box 41	folder 365
Chron File, 1978	box 41	folder 366
Chron File, 1979	box 41	folder 367
	box 42	folder 368
Chron File, 1980	box 42	folder 369-370
Chron File, 1981 January-September	box 42	folder 371
Chron File (alphabetical), 1981 October-1982 March	box 42	folder 372
Chron File (alphabetical), 1982 April-December	box 42	folder 373
	box 43	folder 374-375
Chron File (alphabetical), 1983	box 43	folder 376-379
Chron File (alphabetical), 1984	box 43	folder 380-381
	box 44	folder 382-383
Chron File (alphabetical), 1985	box 44	folder 384-386
Chron File (alphabetical), 1986	box 44	folder 387-388
	box 45	folder 389
Chron File (alphabetical), 1987	box 45	folder 390-392
Chron File (alphabetical), 1988	box 45	folder 393-394
Chron File (alphabetical), 1989 January-September	box 45	folder 395

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## Reports and Program Files, 1964-1990

### Processing Information:

#### **Processing Information**

Series 8 is comprised of material from Accession 2019:101 [Box 40044] that arrived at the RAC in 2019. The files in this series came to the RAC described as "to be catalogued." A note on the original inventory stated that the material was "removed from Carmichael collection." These materials were processed and added to Ford Foundation records, Developing Countries Program, Office Files of William D. Carmichael by Katie Martin in February 2020.

#### **Scope and Contents**

The reports in this series were originally separated by the Ford Foundation from the rest of Carmichael's collection for further cataloging. The reports were added back after documentation indicated the material belonged with Carmichael's paper. Many of the reports in this series are from the Urban Mathematics Collaborative Project funded by the Ford Foundation.

Title/Description	Instances	
Conference on Community Development, San Juan, Puerto Rico - Part 1, 1964 December 14	box 1	reel AV 15740
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Access copy currently unavailable. Please contact a RAC archivist for further instruction.		
Conference on Community Development, San Juan, Puerto Rico - Part 2, 1964 December 14	box 1	reel AV 15741
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>		
Access copy currently unavailable. Please contact a RAC archivist for further instruction.		
Developing Countries Program - Program Reviews, 1979-1986	box 45	folder 396
Conference on International and Regional Institutions, 1984 November 7-8	box 46	folder 397
Program Report 90-1, The Urban Mathematics Collaborative Project: Report to the Ford Foundation on the 1988-89 School Year, Wisconsin Center for Education Research, 1990 March	box 46	folder 398

## Scope and Contents

Authors: Norman L. Webb, Susan D. Pittelman, Thomas A. Romberg, Allan J. Pitman, James A. Middleton, Elizabeth M. Fadell, and Marilyn Sapienza

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Program Report 87-4, 1986 Annual Report to the Ford Foundation: The Urban Mathematics Collaborative Project, Wisconsin Center for Education Research, 1987 March	box 46	folder 399
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## Scope and Contents

Authors: Thomas A. Romberg, Norman L. Webb, Allan J. Pitman, and Susan D. Pittelman

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Program Report 88-1, The Urban Mathematics Collaborative Project: Report to the Ford Foundation on the 1986-87 School Year, Wisconsin Center for Education Research, 1988 January	box 46	folder 400
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## Scope and Contents

Authors: Norman L. Webb, Susan D. Pittelman, Thomas A. Romberg, Allan J. Pitman, and Steven R. Williams,

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The Urban Mathematics Collaborative Project: Report to the Ford Foundation on 1987-88 School Year, Wisconsin Center for Education Research, 1989 March	box 46	folder 401
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## Scope and Contents

Authors: Norman L. Webb, Susan D. Pittelman, Thomas A. Romberg, Allan J. Pitman, Elizabeth M. Fadell, and James A. Middleton

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Whitney Young Memorial Lecture Field Responses to Franklin Thomas, 1986	box 47	folder 402
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West Africa Human Rights Program Report, Tony Hodges, 1989 September	box 47	folder 403
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Trip Notes from Various Authors (From Files of Alice Brown), 1987-1989	box 47	folder 404
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Archival Cataloging Documents, 1990	box 47	folder 405
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