



# Young (Edgar B.) papers

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Rockefeller Archive Center

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Sleepy Hollow 10591

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URL: <http://www.rockarch.org>

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## Summary Information

|                                  |  |
|----------------------------------|--|
| <b>Repository:</b>               | Rockefeller Archive Center             |
| <b>Creator:</b>                  | Japan Society. (New York, N.Y.)        |
| <b>Creator - aut:</b>            | Young, Edgar B.                        |
| <b>Creator:</b>                  | Lincoln Center for the Performing Arts |
| <b>Title:</b>                    | Edgar B. Young papers                  |
| <b>ID:</b>                       | FA109                                  |
| <b>Date [inclusive]:</b>         | 1952-1980                              |
| <b>Physical Description:</b>     | 29.2 Cubic Feet 72 boxes               |
| <b>Language of the Material:</b> | English                                |

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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## Biographical/Historical note

Edgar B. Young, a staff associate of John D. Rockefeller 3rd (JDR 3rd), played a vital role in the creation and early administration of Lincoln Center for the Performing Arts.

Young was born April 27, 1908, in Anderson, Indiana. His academic credentials include an A.B. from DePauw University (1929) and graduate work at the London School of Economics (Economics 1931), the University of Pennsylvania (Economics 1933), and American University (Public Administration 1935).

Prior to his employment as a Rockefeller family associate, Young held several administrative positions in the U. S. Employment Service (1934-1939) and the U. S. Bureau of the Budget (1939-1941). He also served as an Assistant to the Executive Director of the Port of New York Authority (1945-1946). From 1946 to 1949, Young began his service to the Rockefeller family as a staff associate of John D.

Rockefeller, Jr. Then in 1949, he became the full-time staff associate for JDR 3rd and served in that capacity throughout the time period of the balance of the records documented in this collection.

Young's career closely mirrors the interests and activities of JDR 3rd. In the early 1950s, JDR 3rd devoted much of his energy to the promotion of a greater cultural and educational exchange between Asia and western societies, most notably the United States. These activities centered around the revitalization of the Japan Society, for which Young was appointed Secretary in 1952, and the creation of the Asia Society, for which Young was appointed Secretary upon its founding in 1956.

Young was actively involved in the Lincoln Center project from its origin, participating in many of the early discussions while JDR 3rd served on the Exploratory Committee for a Musical Arts Center. After incorporation, Young became Lincoln Center's Secretary (1956-1962) and JDR 3rd became its first President (June 22, 1956-1961). Rockefeller was succeeded as President by General Maxwell Taylor on January 4, 1961. Following Taylor's resignation to accept a position as military advisor for President John F. Kennedy, Young served as the Acting President of Lincoln Center from June 26 to December 31, 1961. At that time, William Schuman was named the third President of Lincoln Center (1961-1968) and Young was subsequently appointed Executive Vice President (1962-1965) and Chairman of the Building Committee (1961-1971). Young also often served as a member of both the Executive and Education Committees at various points throughout his tenure with Lincoln Center.

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## Scope and Contents note

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Lincoln Center for the Performing Arts is a nonprofit institution dedicated to fostering the arts of opera, music, dance, drama, and arts education. Its objective is not only to exist as a physical place where the arts are created and performed, but also to promote and facilitate access to the arts to as wide an audience as possible.

The Edgar B. Young collection documents Lincoln Center as a project fueled by the work and vision of volunteers and the non-profit sector of the economy. It serves as a model of successful urban renewal and collaboration between the private sector and various agencies of all levels of government.

The birth of Lincoln Center for the Performing Arts developed from the convergence of three independent actions. First was the availability of land. In 1954, the New York City Committee on Slum Clearance (under the chairmanship of Robert Moses and Mayor Robert Wagner) designated a 17-block area of Manhattan between West 62nd and West 70th Streets for redevelopment. Once the appropriate city government approvals were obtained, this became the Lincoln Square Urban Renewal Project (with Lincoln Square as the intersection of Broadway and Columbus Avenue). Second and third, two major New York art associations, the Metropolitan Opera Association and the Philharmonic-Symphony Society, were both actively and independently looking for new homes. Both organizations had independently come to the conclusion that building a new home to fit their custom specifications and acoustic requirements, rather than becoming a tenant in an existing structure, was essential for their performers and the long term existence and growth of their organizations.

The catalyst for the convergence of these independent activities into one interrelated project was Wallace K. Harrison who had been asked to serve as the design architect for both the new Metropolitan Opera House and the Philharmonic Hall project. Harrison also had a long standing relationship with various New York City government officials as well as the Rockefeller family. Harrison met with John D. Rockefeller 3rd, Chair of the Board of the Rockefeller Foundation at the time, and Young to discuss the dilemma confronting the Metropolitan Opera and the Philharmonic as well as possible solutions. Young and JDR 3rd were interested in further participation and soon after met with other prominent art administrators including Lincoln Kirstein (Managing Director of the New York City Ballet) and William Shuman (President of the Juilliard School). On the invitation of Charles Spofford (Metropolitan Opera Association Executive Committee Chairman), JDR 3rd attended informal meetings with many of these same men, leading to the establishment of the Exploratory Committee for a Musical Arts Center with the objective of defining a common mission and building a performing arts center. This committee eventually led to the incorporation of Lincoln Center in 1956 and, after decades of planning, designing and redesigning, construction and reconstruction, the opening and operation of the nation's largest performing arts complex.

The Edgar B. Young Papers document Young's professional career with Lincoln Center and, to a much lesser extent, the Japan Society. This is not a collection of his personal papers. Due to Young's extensive experience in a wide variety of Lincoln Center positions and activities, this collection documents all aspects of the Lincoln Center project including the origin of Lincoln Center, Inc.; the planning, construction, and completion of each of the original buildings; early administration and operations; constituent relations; fundraising; financial administration; public relations; and the adoption of various sponsored programs beyond the original scope of its mandate such as the Lincoln Center Student Program, the Lincoln Center Film Festival, and sponsorship of the New York World's Fair.

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## Arrangement note

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The Edgar B. Young papers are arranged into three series:

Series 1 - Lincoln Center, Inc. (1952-1980) Series 2 - Japan Society (1973-1978) Series 3 - Photographs

The material within each series is further divided in subseries arranged alphabetically by subject. The material within each subseries is arranged alphabetically by folder title.

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## File Plan note

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This collection was originally designated under the former classification Rockefeller Family (I), RG 17 Associates – Series B: Edgar B. Young.

The photographs were originally designated as photographs series 1073.

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

### Revision Description

Migrated from Re:discovery to the Archivists' Toolkit by Kelly Fiori. 2010

### Conditions Governing Access

Open for scholarly research, with select materials restricted as noted.

RAC is unable to provide access to obsolete media and original digital media. In addition separated media may not yet have undergone stabilization procedures. When feasible, a digital surrogate may be created via special order. All applicable charges will apply. See RAC Head of Archival Services or RAC Head of Digital Programs for details.

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## Related Materials

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### Related Archival Materials note

Related Collections at the Rockefeller Archive Center

Office of the Messrs. Rockefeller records, Series E - Cultural Interests Boxes 36-43 on Lincoln Center.

Nelson A. Rockefeller papers, Series P - Ann C. Whitman - Politics Box 23, Folder 522 on E. B. Young and the New York State Theater Construction

John D. Rockefeller 3rd Papers Series 1 - Office of the Messrs. Rockefeller Files Subseries 3 - Asian Interests, Boxes 35-56 Subseries 4 - Lincoln Center, Boxes 57-79 Series 3 - Office and Home Files Subseries 3 - Philanthropy and Public Interests, Box 47, Folders 285-290 on Lincoln Center Subseries 5 - Asian Interests, Boxes 75-80

Rockefeller Family Archives, Record Group 13 - Public Relations Various press releases and published articles

Rockefeller Foundation records, Record Group 1.2 - Projects, Series 200R - United States - Arts and Humanities Boxes 364-369, Folders 3288-3321 - Lincoln Center Board of Directors Minutes and Reports, 1950s-1960s

Malcolm Wilson Papers, World's Fair Files, Boxes 8-9, Folders 224-263

Young, Edgar B., "Lincoln Center: The Building of An Institution." New York: New York University Press, 1980.

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## Controlled Access Headings

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- Urban renewal
- Japan
- Philanthropy -- New York (N.Y.)
- New York (N.Y.)
- Arts
- Philanthropy
- Performing arts
- Japan Society. (New York, N.Y.)
- Young, Edgar B.

- Lincoln Center for the Performing Arts

## Physical Characteristics and Technical Requirements

Materials requiring specialized equipment for access (film, audio, video, slides) may be closed to research dependent on availability of the applicable equipment

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services/Head of Reference.

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## Collection Inventory

### Lincoln Center, Inc., 1952-1980 (1956-1976) (bulk)

#### Arrangement note

This series encompasses the overwhelming majority of the collection and is arranged into 11 subseries, each of which is organized alphabetically by folder title:

Subseries 1 - Administration Subseries 2 - Art Subseries 3 - Building Operations Subseries 4 - Constituent Relations  
Subseries 5 - Education Subseries 6 - Financial Administration Subseries 7 - Fundraising Subseries 8 - Kirstein,  
Lincoln Subseries 9 - Planning and Construction Subseries 10 - Public Relations Subseries 11 - Working Files

### Administration, 1956-1980

#### Scope and Contents note

The material presented here includes complete sets of the Board of Directors (1956-1978) and Executive Committee (1961-1978) meeting minutes, as well as the by-laws and certificate of incorporation for Lincoln Center, Inc. It is a loose federation of constituent institutions with each constituent retaining absolute artistic and financial autonomy for its organization. The primary relationship between Lincoln Center, Inc. and its constituents is that of landlord to tenant, with Lincoln Center, Inc. holding the ownership of all buildings, structures, common spaces and pledging to act in the common interest of all parties.

This subseries also contains background material for Edgar B. Young's 1970 summary report which details the capital funding from incorporation in 1956 through initial building completion in 1969. Although this subseries does contain some financial policy and finance related records, those interest in more detailed financial matters may wish to consult Subseries 6 - Financial Administration.

| Title/Description                              | Instances |          |
|--|-----------|----------|
| Administrative Committee, 1969-June 1971       | box 1     | folder 1 |
| Administrative Committee, August-December 1971 | box 1     | folder 2 |



|  |       |           |
|--|-------|-----------|
| Administrative Committee, January-March 1972   | box 1 | folder 3  |
| Administrative Committee, June-September 1972  | box 1 | folder 4  |
| Administrative Committee, October 1972-September 1973  | box 1 | folder 5  |
| Advertising - Vitrine Displays, 1963-1966 (1973)   | box 1 | folder 6  |
| Board of Directors - Correspondence and Miscellany, 1956-1960                                  | box 1 | folder 7  |
| Board of Directors - Correspondence and Miscellany, 1961-1965                                  | box 1 | folder 8  |
| Board of Directors - Correspondence and Miscellany, 1966-June 1968                             | box 1 | folder 9  |
| Board of Directors - Correspondence and Miscellany, 1968-June 1971                             | box 1 | folder 10 |
| Board of Directors - Correspondence and Miscellany, 1972-1975                                  | box 1 | folder 11 |
| Board of Directors - Correspondence and Miscellany - Traffic Analysis, November 1975           | box 1 | folder 12 |
| Board of Directors - Correspondence and Miscellany, January-April 14, 1976                     | box 2 | folder 13 |
| Board of Directors - Correspondence and Miscellany, April 26 - December 1976                   | box 2 | folder 14 |
| Board of Directors - Correspondence and Miscellany, February-May 1977                          | box 2 | folder 15 |
| Board of Directors - Correspondence and Miscellany, June-September 1977                        | box 2 | folder 16 |
| Board of Directors and Members Meetings Minutes - Conferences, February 17-18 and June 7, 1956 | box 2 | folder 17 |
| Board of Directors and Members Meetings Minutes - General Files, June-December 1956            | box 2 | folder 18 |
| Board of Directors and Members Meetings Minutes - General Files, January-June 1957             | box 2 | folder 19 |
| Board of Directors and Members Meetings Minutes - General Files, July-December 1957            | box 2 | folder 20 |
| Board of Directors and Members Meetings Minutes - General Files, January-May 1958              | box 2 | folder 21 |
| Board of Directors and Members Meetings Minutes - General Files, June-December 1958            | box 3 | folder 22 |
| Board of Directors and Members Meetings Minutes - General Files, January-April 1959            | box 3 | folder 23 |
| Board of Directors and Members Meetings Minutes - General Files, May-September 1959            | box 3 | folder 24 |

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|--|-------|-----------|
| Board of Directors and Members Meetings Minutes - General Files, October-December 1959     | box 3 | folder 25 |
| Board of Directors and Members Meetings Minutes - General Files, January-April 1960        | box 3 | folder 26 |
| Board of Directors and Members Meetings Minutes - General Files, May-September 1960        | box 3 | folder 27 |
| Board of Directors and Members Meetings Minutes - General Files, October-December 1960     | box 3 | folder 28 |
| Board of Directors and Members Meetings Minutes - General Files, January-May 1961          | box 3 | folder 29 |
| Board of Directors and Members Meetings Minutes - General Files, June-December 1961        | box 3 | folder 30 |
| Board of Directors and Members Meetings Minutes - General Files, 1962                      | box 4 | folder 31 |
| Board of Directors and Members Meetings Minutes - General Files, 1963                      | box 4 | folder 32 |
| Board of Directors and Members Meetings Minutes - General Files, 1964                      | box 4 | folder 33 |
| Board of Directors and Members Meetings Minutes - General Files, 1965                      | box 4 | folder 34 |
| Board of Directors and Members Meetings Minutes - General Files, 1966-1967                 | box 4 | folder 35 |
| Board of Directors and Members Meetings Minutes - General Files, 1968-1969                 | box 4 | folder 36 |
| Board of Directors and Members Meetings Minutes - General Files, 1970-1971 (1979)          | box 4 | folder 37 |
| Board of Directors and Members Meetings Minutes - General Files, 1972 (1979)               | box 4 | folder 38 |
| Board of Directors and Members Meetings Minutes - General Files, 1973 (1979)               | box 4 | folder 39 |
| Board of Directors and Members Meetings Minutes - General Files, January-March 1974 (1979) | box 5 | folder 40 |
| Board of Directors and Members Meetings Minutes - General Files, January-March 1975 (1979) | box 5 | folder 41 |
| Board of Directors and Members Meetings Minutes - General Files, May-December 1974 (1979)  | box 5 | folder 42 |
| Board of Directors and Members Meetings Minutes - General Files, May-September 1975 (1979) | box 5 | folder 43 |
| Board of Directors and Members Meetings Minutes - General Files, January-April 1976 (1979) | box 5 | folder 44 |

|   |       |           |
|---|-------|-----------|
| Board of Directors and Members Meetings Minutes - General Files, May 1976 (1979)                | box 5 | folder 45 |
| Board of Directors and Members Meetings Minutes - General Files, June-October 1976 (1979)       | box 5 | folder 46 |
| Board of Directors and Members Meetings Minutes - General Files, January 1977 (1979)            | box 5 | folder 47 |
| Board of Directors and Members Meetings Minutes - General Files, May 1977 (1979)                | box 5 | folder 48 |
| Board of Directors and Members Meetings Minutes - General Files, September 1977 (1979)          | box 6 | folder 49 |
| Board of Directors and Members Meetings Minutes - General Files, December 1977 (1979)           | box 6 | folder 50 |
| Board of Directors and Members Meetings Minutes - General Files, February-March 1978 (1979)     | box 6 | folder 51 |
| Board of Directors and Members Meetings Minutes - General Files, May-July 1978 (1979)           | box 6 | folder 52 |
| Board of Directors and Members Meetings Minutes - General Files, September-December 1978 (1979) | box 6 | folder 53 |
| Bookings, 1959-1961 (1971)  | box 6 | folder 54 |
| By-Laws and Certificate of Incorporation, 1956-1957 (1971)                                      | box 6 | folder 55 |
| By-Laws and Certificate of Incorporation, 1959-January 1961 (1971)                              | box 6 | folder 56 |
| By-Laws and Certificate of Incorporation, March 1961-1970 (1971)                                | box 6 | folder 57 |
| By-Laws and Certificate of Incorporation, 1976  | box 7 | folder 58 |
| Executive Committee Meetings Minutes, January-July 1961   | box 7 | folder 59 |
| Executive Committee Meetings Minutes, August-December 1961                                      | box 7 | folder 60 |
| Executive Committee Meetings Minutes, 1962  | box 7 | folder 61 |
| Executive Committee Meetings Minutes, 1963  | box 7 | folder 62 |
| Executive Committee Meetings Minutes, 1964  | box 7 | folder 63 |
| Executive Committee Meetings Minutes, 1965  | box 7 | folder 64 |
| Executive Committee Meetings Minutes (Reviewed by S.B., 1971), February-July 1966               | box 7 | folder 65 |
| Executive Committee Meetings Minutes (Reviewed by S.B., 1971), September 1966-February 1967     | box 7 | folder 66 |
| Executive Committee Meetings Minutes (Reviewed by S.B., 1971), March-December 1967              | box 7 | folder 67 |

|   |        |           |
|---|--------|-----------|
| Executive Committee Meetings Minutes (Reviewed by S.B., 1971), January-October 1968         | box 7  | folder 68 |
| Executive Committee Meetings Minutes (Reviewed by S.B., 1971), November 1968-September 1969 | box 7  | folder 69 |
| Executive Committee Meetings Minutes (Reviewed by S.B., 1971), December 1969-November 1970  | box 8  | folder 70 |
| Executive Committee Meetings Minutes (Reviewed by S.B., 1971), 1971                         | box 8  | folder 71 |
| Executive Committee Meetings Minutes, 1972  | box 8  | folder 72 |
| Executive Committee Meetings Minutes, January-April 1973                                    | box 8  | folder 73 |
| Executive Committee Meetings Minutes, May-December 1973                                     | box 8  | folder 74 |
| Executive Committee Meetings Minutes, January-April 1974                                    | box 8  | folder 75 |
| Executive Committee Meetings Minutes, May-October 1974                                      | box 8  | folder 76 |
| Executive Committee Meetings Minutes, January-March 1975                                    | box 8  | folder 77 |
| Executive Committee Meetings Minutes, October-November 1975                                 | box 8  | folder 78 |
| Executive Committee Meetings Minutes, January-February 1976                                 | box 8  | folder 79 |
| Executive Committee Meetings Minutes, April-September 1976                                  | box 9  | folder 80 |
| Executive Committee Meetings Minutes, October-November 1976                                 | box 9  | folder 81 |
| Executive Committee Meetings Minutes, January-April 1977                                    | box 9  | folder 82 |
| Executive Committee Meetings Minutes, May-October 1977                                      | box 9  | folder 83 |
| Executive Committee Meetings Minutes, November 1977   | box 9  | folder 84 |
| Executive Committee Meetings Minutes, December 1977   | box 9  | folder 85 |
| Executive Committee Meetings Minutes, April-September 1978                                  | box 9  | folder 86 |
| Executive Committee Meetings Minutes, October-November 1978                                 | box 9  | folder 87 |
| Financial and Policy Problems, 1965-October 1966  | box 9  | folder 88 |
| Financial and Policy Problems, November-December 1966                                       | box 9  | folder 89 |
| Financial and Policy Problems, January-May 1967   | box 10 | folder 90 |
| Financial and Policy Problems, June-August 1967   | box 10 | folder 91 |
| Financial and Policy Problems, September-December 1967, 1968                                | box 10 | folder 92 |
| Key People - Allen, Reginald, 1957-1960   | box 10 | folder 93 |

Conditions Governing Access:

**Conditions Governing Access**

Restricted material

|  |        |            |
|--|--------|------------|
| Key People - Mazzola, John W., 1962  | box 10 | folder 94  |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material |        |            |
| Key People - Nelson, Otto L., Jr. - General, 1959  | box 10 | folder 95  |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material |        |            |
| Key People - Schuman, William - Personal, 1961-1976  | box 10 | folder 96  |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material |        |            |
| Key People - Spofford, Charles M., 1959  | box 10 | folder 97  |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material |        |            |
| Key People - Taylor, Maxwell D. - General - Organization Queries and Replies, 1960               | box 10 | folder 98  |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material |        |            |
| Key People - Taylor, Maxwell D. - General - Personal, 1960-1962                                  | box 10 | folder 99  |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material |        |            |
| Organization of Staff - General Files, c. 1956-1980  | box 10 | folder 100 |
| Organization of Staff - Organizational Charts, 1961-1965 (1973)                                  | box 10 | folder 101 |
| Policy Planning Committee, January-March 10, 1969  | box 10 | folder 102 |
| Policy Planning Committee, March 20-May 1969   | box 10 | folder 103 |
| Presidency of Lincoln Center, June 1969  | box 10 | folder 104 |

|   |        |            |
|---|--------|------------|
| Public Spaces and Revenue-Producing Facilities, 1958-1960 (1971)                | box 10 | folder 105 |
| Report - Background Material on 1970 Summary, 1955-October 1957 (1976)          | box 10 | folder 106 |
| Report - Background Material on 1970 Summary, December 1957-January 1959 (1976) | box 11 | folder 107 |
| Report - Background Material on 1970 Summary, February 1959-1962 (1976)         | box 11 | folder 108 |
| Report - Background Material on 1970 Summary, 1963-September 1965 (1976)        | box 11 | folder 109 |
| Report - Background Material on 1970 Summary, November 1965-1969 (1976)         | box 11 | folder 110 |
| Restaurants and Refreshment Facilities, 1958-1965 (1972)                        | box 11 | folder 111 |
| Ticket Sales, 1978  | box 11 | folder 112 |
| Traffic, 1958-1963 (1971)   | box 11 | folder 113 |
| Traffic, 1965-1969 (1971)   | box 11 | folder 114 |

Related Archival Materials note:

### **Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 1.

## **Art, 1960-1972**

### **Scope and Contents note**

This subseries documents various art-related grants and the subsequent art acquisitions, including Alexander Calder's stabile "Guichet" and Henry Moore's "Reclining Figure." The largest single grant to Lincoln Center for visual arts was given by the Albert A. List Foundation in 1961 and included funds to commission posters for special events.

| <b>Title/Description</b>   | <b>Instances</b> |            |
|--|------------------|------------|
| Arts and Acquisitions Policy, 1960-1962 (1973)   | box 11           | folder 115 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>Architectural material has been removed and is housed separately. |                  |            |
| Arts and Acquisitions Policy, 1962-1964 (1973)   | box 11           | folder 116 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br><br>Restricted material   |                  |            |
| Arts and Acquisitions Policy, 1963-1965 (1973)   |                  |            |

|  |        |            |
|--|--------|------------|
|  | box 11 | folder 117 |
| Arts and Acquisitions Policy, 1965-1972 (1973)   | box 11 | folder 118 |
| <u>Conditions Governing Access:</u>  |        |            |
| <b>Conditions Governing Access</b>   |        |            |
| Restricted material  |        |            |
| Arts and Acquisitions Policy, 1966-1971 (1973)   | box 11 | folder 119 |
| Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, 1967-1968 (1970)                    | box 12 | folder 120 |
| <u>Related Archival Materials note:</u>  |        |            |
| <b>Related Archival Materials note</b>   |        |            |
| Architectural material has been removed and is housed separately.                                    |        |            |
| Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, 1969-January 1970 (1970)            | box 12 | folder 121 |
| Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, February-May 1970 (1970)            | box 12 | folder 122 |
| <u>Related Archival Materials note:</u>  |        |            |
| <b>Related Archival Materials note</b>   |        |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 2.                                    |        |            |
| Buildings - Juilliard - Works of Art, 1969-1970 (1973)   | box 12 | folder 123 |
| Buildings - Metropolitan Opera - Sculpture - Lehmbrock, Wilhelm - "Kneeling Woman", 1961-1967 (1971) | box 12 | folder 124 |
| Buildings - Metropolitan Opera - Works of Art, 1960-1966 (1971)                                      | box 12 | folder 125 |
| Buildings - New York State Theater - Works of Art (Acquisitions, etc.), 1962-April 1964 (1971)       | box 12 | folder 126 |
| Buildings - New York State Theater - Works of Art (Acquisitions, etc.), August-December 1964 (1971)  | box 12 | folder 127 |
| Buildings - New York State Theater - Works of Art (Acquisitions, etc.), 1965-1968 (1971)             | box 12 | folder 128 |
| Buildings - Philharmonic Hall - Works of Art (Acquisitions, etc.), 1962-1965 (1971)                  | box 12 | folder 129 |
| Buildings - Philharmonic Hall - Works of Art (Acquisitions, etc.), 1962-1971 (1971)                  | box 12 | folder 130 |
| <u>Conditions Governing Access:</u>  |        |            |

**Conditions Governing Access**

Restricted material

|  |        |            |
|--|--------|------------|
| Chermayeff and Lustig Contract, 1961-1965 (1973)   | box 12 | folder 131 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br>See also RAC Photograph Collection, Series 1073, Box 1, Folder 3. |        |            |
| Albert A. List Foundation Gift for Art, 1961-1963 (1973)   | box 12 | folder 132 |
| Albert A. List Foundation Gift for Art, 1964-1971 (1973)   | box 12 | folder 133 |
| Miscellaneous Works of Art - Rejections and Incomplete Negotiations, 1960-1966 (1973)  | box 13 | folder 134 |
| Posters, 1961-September 13, 1963 (1973)  | box 13 | folder 135 |
| Posters, September 23, 1963-1969 (1973)  | box 13 | folder 136 |
| Sculpture - Calder, Alexander - Stabile "Guichet", 1964-April 11, 1965 (1973)  | box 13 | folder 137 |
| Sculpture - Calder, Alexander - Stabile "Guichet", April 15, 1965-1967 (1973)  | box 13 | folder 138 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br>Architectural material has been removed and is housed separately. |        |            |
| Sculpture - Moore, Henry - "Reclining Figure", 1961-August 1964 (1973)   | box 13 | folder 139 |
| Sculpture - Moore, Henry - "Reclining Figure", September 1964-July 1965 (1973)   | box 13 | folder 140 |
| Sculpture - Moore, Henry - "Reclining Figure", August-September 1965 (1973)  | box 13 | folder 141 |
| Sculpture - Moore, Henry - "Reclining Figure", October-December 1965 (1973)  | box 13 | folder 142 |
| Sculpture - Moore, Henry - "Reclining Figure", 1966-1973 (1973)  | box 13 | folder 143 |
| Sculpture - Moore, Henry - "Reclining Figure", July 13, 1972 (1973)  | box 13 | folder 144 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material   |        |            |
| Sculpture - Smith, David - "Zig IV", 1965-1969 (1973)  | box 13 | folder 145 |



| Sculpture - Smith, David - "Zig IV", 1965-1969 (1973)  | box 13    | folder 146 |
|--|-----------|------------|
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material   |           |            |
| Sculpture - James Wines Commission, 1965-1969 (1973)   | box 13    | folder 147 |
| <b>Building Operations, 1958-1978</b><br><b>Scope and Contents note</b><br>This subseries contains information about the costs, budgets, maintenance and operations of various buildings, including Avery Fisher Hall. |           |            |
| Title/Description  | Instances |            |
| Maintenance and Budgets - Garage, 1963-1970  | box 13    | folder 148 |
| Maintenance and Budgets - Garage, 1971-1972  | box 13    | folder 149 |
| Maintenance and Budgets - General Services Committee, 1974-1975  | box 13    | folder 150 |
| Maintenance and Budgets - General Services Committee, 1976-April 1977  | box 14    | folder 151 |
| Maintenance and Budgets - General Services Committee, May-September 22, 1977   | box 14    | folder 152 |
| Maintenance and Budgets - General Services Committee, September 27, 1977-May 1978  | box 14    | folder 153 |
| Maintenance and Budgets - Juilliard Building - Costs and Budgets, 1963-August 12, 1964 (1971)  | box 14    | folder 154 |
| Maintenance and Budgets - Juilliard Building - Costs and Budgets, August 19, 1964-February 1966 (1971)   | box 14    | folder 155 |
| Maintenance and Budgets - Juilliard Building - Costs and Budgets, March-July 1966 (1971)   | box 14    | folder 156 |
| Maintenance and Budgets - Juilliard Building - Costs and Budgets, September 1966-March 1971 (1971)   | box 14    | folder 157 |
| Maintenance and Budgets - Juilliard Drama Division - Lincoln Center Fund - Summary Budgets, 1968-1969  | box 14    | folder 158 |
| <b>Scope and Contents note</b><br>Book 2 (No Book 1).  |           |            |
| Maintenance and Budgets - Maintenance, Repairs and Operations, 1962-May 1964   | box 14    | folder 159 |
| Maintenance and Budgets - Maintenance, Repairs and Operations, December 1964-March 1965  | box 14    | folder 160 |

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|--|--------|------------|
| Maintenance and Budgets - Maintenance, Repairs and Operations, April 1965-November 24, 1965  | box 14 | folder 161 |
| Maintenance and Budgets - Maintenance, Repairs and Operations, November 29, 1965-1972  | box 15 | folder 162 |
| Maintenance and Budgets - McKinsey & Company, Inc. - Management Consultants, 1964-1965   | box 15 | folder 163 |
| Maintenance and Budgets - New York State Theater - General Files, 1961-1964 (1971)   | box 15 | folder 164 |
| Maintenance and Budgets - New York State Theater - Operations, 1958-1965 (1971)  | box 15 | folder 165 |
| Maintenance and Budgets - Operating Costs (Estimated), n.d., 1959-January 1960 (1971)  | box 15 | folder 166 |
| Maintenance and Budgets - Operating Costs (Estimated), February 1960-1962 (1971)   | box 15 | folder 167 |
| <p>Related Archival Materials note:</p> <p><b>Related Archival Materials note</b></p> <p>Architectural material has been removed and is housed separately.</p> |        |            |
| Maintenance and Budgets - Philharmonic Hall - Complaints, 1963-1966 (1971)   | box 15 | folder 168 |
| Maintenance and Budgets - Philharmonic Hall - Income and Expenditures, 1966-1970 (1971)  | box 15 | folder 169 |
| Maintenance and Budgets - Philharmonic Hall - Operations, 1962-1963 (1971)   | box 15 | folder 170 |
| Maintenance and Budgets - Philharmonic Hall - Operations, 1964-1965 (1971)   | box 15 | folder 171 |
| Maintenance and Budgets - Philharmonic Hall - Report - "Strengthening the Operation of Lincoln Center" - McKinsey & Company, Inc., December 1964               | box 15 | folder 172 |
| Maintenance and Budgets - Security - All Lincoln Center Buildings (Vincent Gillen Associates), 1964-1972   | box 16 | folder 173 |
| Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, 1975-February 2, 1976  | box 16 | folder 174 |
| Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, February 5-August 1976   | box 16 | folder 175 |
| Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, September-October 1976   | box 16 | folder 176 |
| Maintenance and Budgets - Subsidiary Corporations, 1962-1963 (1972)  | box 16 | folder 177 |
| Physical Plant, 1965-1966  | box 16 | folder 178 |

## Constituent Relations, 1955-1978

### Scope and Contents note

Creating and maintaining a positive working relationship between Lincoln Center, Inc. and its constituents, as well as between each constituent, was essential to the success and growth of Lincoln Center. Each constituent negotiated its own contract with Lincoln Center, Inc. and subsequently abided by their individual agreements. Correspondence, negotiations and/or agreements are available with all the founding and major constituents as well as the early potential constituents including: The Philharmonic-Symphony Society, The Metropolitan Opera Association, Juilliard School, Library/Museum of the Performing Arts, the Repertory Theater of Lincoln Center, the Chamber Music Society, New York Shakespeare Festival, and the Film Society of Lincoln Center, Inc. Of special note are the agreements with Lincoln Center, Inc. of the Metropolitan Opera Association and the Philharmonic-Symphony Society as well as documentation of the special subcommittee on the Philharmonic musicians strike and the subsequent revision of the Philharmonic agreement (1973).

This subseries also documents the longstanding negotiations with the City Center of Music and Drama, Inc., leading to its constituency in 1965. Minutes of the meetings of the Lincoln Center Council (1957-1962, 1968-1971) are contained here as well.

| Title/Description   | Instances |            |
|---|-----------|------------|
| The Chamber Music Society, 1967   | box 16    | folder 179 |
| The Chamber Music Society, 1968-1970  | box 16    | folder 180 |
| The City Center of Music and Drama, Inc. - General Files, 1963-1972                 | box 16    | folder 181 |
| The City Center of Music and Drama, Inc. - Negotiations, n.d., 1955-May 1959 (1977) | box 16    | folder 182 |
| The City Center of Music and Drama, Inc. - Negotiations, June 1959-1960             | box 16    | folder 183 |
| The City Center of Music and Drama, Inc. - Negotiations, January-May 1961           | box 16    | folder 184 |
| The City Center of Music and Drama, Inc. - Negotiations, June 1961-January 28, 1963 | box 17    | folder 185 |
| The City Center of Music and Drama, Inc. - Negotiations, January 29-December 1963   | box 17    | folder 186 |
| The City Center of Music and Drama, Inc. - Negotiations, May-July 1964              | box 17    | folder 187 |
| The City Center of Music and Drama, Inc. - Negotiations, August-October 6, 1964     | box 17    | folder 188 |
| The City Center of Music and Drama, Inc. - Negotiations, October 11-30, 1964        | box 17    | folder 189 |
| The City Center of Music and Drama, Inc. - Negotiations, November-December 1964     | box 17    | folder 190 |
| The City Center of Music and Drama, Inc. - Negotiations, January-November 16, 1965  | box 17    | folder 191 |

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| The City Center of Music and Drama, Inc. - Negotiations, November 22, 1964-1968   | box 17 | folder 192 |
| Film Society of Lincoln Center, Inc. - Film Festivals, 1962-1965  | box 17 | folder 193 |
| Film Society of Lincoln Center, Inc. - Film Festivals, 1967-September 1968  | box 17 | folder 194 |
| Film Society of Lincoln Center, Inc. - Film Festivals, 1969-1972  | box 17 | folder 195 |
| Film Society of Lincoln Center, Inc. - General Files, n.d., 1962-1964   | box 17 | folder 196 |
| Film Society of Lincoln Center, Inc. - General Files, 1965-1967   | box 17 | folder 197 |
| Film Society of Lincoln Center, Inc. - General Files, 1968-1971   | box 17 | folder 198 |
| The Juilliard School - Dance Division, 1956-1963  | box 18 | folder 199 |
| The Juilliard School - Dance Division, 1964-1971  | box 18 | folder 200 |
| The Juilliard School - Drama Training - General Files, 1957-1962 (1972)   | box 18 | folder 201 |
| The Juilliard School - Drama Training - General Files, 1963-1967 (1972)   | box 18 | folder 202 |
| The Juilliard School - Drama Training - General Files, January-February 1968 (1972)   | box 18 | folder 203 |
| The Juilliard School - Drama Training - General Files, March-April 3, 1968 (1972)   | box 18 | folder 204 |
| The Juilliard School - Drama Training - General Files, April 8-December 1968 (1972)   | box 18 | folder 205 |
| The Juilliard School - Drama Training - General Files, 1969-1973 (1972)   | box 18 | folder 206 |
| The Juilliard School - Drama Training - Report - Lincoln Center Juilliard Drama Situation - Review of Carnegie Grants and Lincoln Center Commitments, April 5, 1968 | box 18 | folder 207 |
| The Juilliard School - General Files, 1955-1972 (1972)  | box 18 | folder 208 |
| The Juilliard School - General Files, 1957-1971   | box 18 | folder 209 |
| The Juilliard School - "Juilliard School of Music: Preliminary Study of Future Financial Support, April 14, 1961" by Booz, Allen & Hamilton, April-June 1961        | box 18 | folder 210 |
| The Juilliard School - Juilliard School Use of Alice Tully Hall, 1959-1963  | box 19 | folder 211 |
| The Juilliard School - Juilliard School Use of Alice Tully Hall, 1964-1972  | box 19 | folder 212 |
| The Juilliard School - Special Educational Projects, 1959-1963 (1971)   | box 19 | folder 213 |

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| Library/Museum of the Performing Arts - General Files, 1956-December 12, 1957 (1971)   | box 19 | folder 214 |
| Library/Museum of the Performing Arts - General Files, December 17, 1957-June 1959 (1971)  | box 19 | folder 215 |
| Library/Museum of the Performing Arts - General Files, July 1959-July 1960 (1971)  | box 19 | folder 216 |
| Library/Museum of the Performing Arts - General Files, 1961-1962 (1971)  | box 19 | folder 217 |
| <u>Related Archival Materials note:</u>  |        |            |
| <b>Related Archival Materials note</b>   |        |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 4.  |        |            |
| Library/Museum of the Performing Arts - General Files, 1963-1966 (1971)  | box 19 | folder 218 |
| Library/Museum of the Performing Arts - General Files, 1967-1971 (1971)  | box 19 | folder 219 |
| Library/Museum of the Performing Arts - "Report of the Lincoln Center Committee of the New York Public Library, June 10, 1959", 1959-1964 (1971) | box 19 | folder 220 |
| Lincoln Center Council - General Files, 1957-1965  | box 19 | folder 221 |
| Lincoln Center Council - Meetings Minutes, 1957-1962   | box 19 | folder 222 |
| Lincoln Center Council - Meetings Minutes, 1966-March 1968   | box 19 | folder 223 |
| Lincoln Center Council - Meetings Minutes, April-December 1968   | box 19 | folder 224 |
| Lincoln Center Council - Meetings Minutes, 1969-1971   | box 20 | folder 225 |
| Metropolitan Opera Association - Agreement, March-November 1960  | box 20 | folder 226 |
| Metropolitan Opera Association - Agreement, December 1960-January 1961   | box 20 | folder 227 |
| Metropolitan Opera Association - Agreement, February-April 10, 1961  | box 20 | folder 228 |
| Metropolitan Opera Association - Agreement, April 28-May 1961, 1966  | box 20 | folder 229 |
| Metropolitan Opera Association, Inc. - Annual Reports, 1966-1969   | box 20 | folder 230 |
| Metropolitan Opera Association, Inc. - General Files, n.d., 1961-1967  | box 20 | folder 231 |
| Miscellany, 1978   | box 20 | folder 232 |
| Music Theater of Lincoln Center, 1962-1967 (1971)  | box 20 | folder 233 |

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|---|--------|------------|
| Negotiations with Major Constituents (Reviewed by S.B. in 1971), 1956-April 1957                    | box 20 | folder 234 |
| Negotiations with Major Constituents (Reviewed by S.B. in 1971), July 1957-May 1959                 | box 20 | folder 235 |
| Negotiations with Major Constituents (Reviewed by S.B. in 1971), June 1959-April 1960               | box 20 | folder 236 |
| Negotiations with Major Constituents (Reviewed by S.B. in 1971), June 1960-1961                     | box 20 | folder 237 |
| New York Shakespeare Festival - Negotiations with Joseph Papp, 1973                                 | box 21 | folder 238 |
| New York State Theater - New York City Ballet Two-Year Residence, 1962-February 1964                | box 21 | folder 239 |
| New York State Theater - New York City Ballet Two-Year Residence, April-June 1964                   | box 21 | folder 240 |
| New York State Theater - New York City Ballet Two-Year Residence, August 1964-June 1965             | box 21 | folder 241 |
| Philharmonic-Symphony Society of New York, Inc. - Agreement, 1956-October 17, 1960 (1971)           | box 21 | folder 242 |
| Philharmonic-Symphony Society of New York, Inc. - Agreement, October 24, 1960-April 14, 1961 (1971) | box 21 | folder 243 |
| Philharmonic-Symphony Society of New York, Inc. - Agreement, April 16-May 15, 1961 (1971)           | box 21 | folder 244 |
| Philharmonic-Symphony Society of New York, Inc. - Agreement, May 19-June 6, 1961 (1971)             | box 21 | folder 245 |
| Philharmonic-Symphony Society of New York, Inc. - Agreement, June 7-14, 1961                        | box 21 | folder 246 |
| Philharmonic-Symphony Society of New York, Inc. - Agreement, June 15, 1961-1965 (1971)              | box 21 | folder 247 |
| Philharmonic-Symphony Society of New York, Inc. - Agreement, 1966-1971 (1971)                       | box 21 | folder 248 |
| Philharmonic-Symphony Society of New York, Inc. - General Files, 1958-1963 (1971)                   | box 21 | folder 249 |
| Philharmonic-Symphony Society of New York, Inc. - Promenade Concerts, 1962-1965 (1971)              | box 21 | folder 250 |
| Relations Between Lincoln Center, Inc. and Constituents, 1961                                       | box 22 | folder 251 |
| Repertory Theater - Brochures, Playbills, n.d., 1963-1966   | box 22 | folder 252 |
| Repertory Theater - Company Clippings and Correspondence, n.d., 1963-March 1964                     | box 22 | folder 253 |
| Repertory Theater - Company Clippings and Correspondence, April 1964-February 1965                  | box 22 | folder 254 |

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| Repertory Theater - Company Clippings and Correspondence, March-December 1965                               | box 22 | folder 255 |
| Repertory Theater - Company Clippings and Correspondence, 1966-1976   | box 22 | folder 256 |
| Repertory Theater of Lincoln Center - General Files, 1956-1959 (1971)                                       | box 22 | folder 257 |
| Repertory Theater of Lincoln Center - General Files, 1960-1961 (1971)                                       | box 22 | folder 258 |
| Repertory Theater of Lincoln Center - General Files, 1962-1963 (1971)                                       | box 22 | folder 259 |
| Repertory Theater of Lincoln Center - General Files, 1964-1965 (1971)                                       | box 22 | folder 260 |
| Repertory Theater of Lincoln Center - General Files, 1966-May 1968 (1971)                                   | box 22 | folder 261 |
| Repertory Theater of Lincoln Center - General Files, 1968-September 1969 (1971)                             | box 22 | folder 262 |
| Repertory Theater of Lincoln Center - General Files, October 1969-1970 (1971)                               | box 22 | folder 263 |
| Repertory Theater of Lincoln Center - General Files, January-April 11, 1971                                 | box 23 | folder 264 |
| Repertory Theater of Lincoln Center - General Files, April 12-May 3, 1971                                   | box 23 | folder 265 |
| Repertory Theater of Lincoln Center - General Files, May 4-September 12, 1971                               | box 23 | folder 266 |
| Repertory Theater of Lincoln Center - General Files, September 14-December 3, 1971                          | box 23 | folder 267 |
| Repertory Theater of Lincoln Center - General Files, February-July 1972                                     | box 23 | folder 268 |
| Repertory Theater of Lincoln Center - General Files, October-December 1972                                  | box 23 | folder 269 |
| Repertory Theater of Lincoln Center - Press Releases, n.d., 1965-1966                                       | box 23 | folder 270 |
| Repertory Theater of Lincoln Center - Reports, 1970, 1971   | box 23 | folder 271 |
| Special Subcommittee re: Effect of Philharmonic Musicians Strike - Revision of Philharmonic Agreement, 1973 | box 23 | folder 272 |
| Special Subcommittee re: Effect of Philharmonic Musicians Strike - Revision of Philharmonic Agreement, 1974 | box 23 | folder 273 |
| Special Subcommittee re: Effect of Philharmonic Musicians Strike - Revision of Philharmonic Agreement, 1975 | box 24 | folder 274 |
| Standards for Constituents, 1957  | box 24 | folder 275 |

## Education, 1958-1978

### Scope and Contents note

This subseries documents Lincoln Center's commitment to education including the correspondence and reports of the Lincoln Center Committee on Education (1968-1976) and the establishment and expansion of the Lincoln Center Student Program (1960-1972).

| Title/Description   | Instances |            |
|---|-----------|------------|
| Cable Television, 1971-1972 (1972)  | box 24    | folder 276 |
| Choral Festival, 1965-March 1969  | box 24    | folder 277 |
| Choral Festival, May 1969-1972  | box 24    | folder 278 |
| <u>Related Archival Materials note:</u>   |           |            |
| <b>Related Archival Materials note</b>  |           |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 5.   |           |            |
| Educational Television, 1958-1967   | box 24    | folder 279 |
| Fund for Education and Creative Artistic Advancement - General Files, 1960-April 1961   | box 24    | folder 280 |
| Fund for Education and Creative Artistic Advancement - General Files, May-July 1961   | box 24    | folder 281 |
| Fund for Education and Creative Artistic Advancement - General Files, 1962-July 1963  | box 24    | folder 282 |
| Fund for Education and Creative Artistic Advancement - Dr. Max Kaplan, Consultant, 1960-August 1963   | box 24    | folder 283 |
| Lincoln Center Committee on Education - Carnegie Study - General Files, 1968-1971   | box 24    | folder 284 |
| Lincoln Center Committee on Education - Carnegie Study - General Files, 1972-1973   | box 24    | folder 285 |
| Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 1-33, June 1971   | box 25    | folder 286 |
| Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 34-54, June 1971  | box 25    | folder 287 |
| Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 55-80, June 1971  | box 25    | folder 288 |
| Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 81-end, June 1971 | box 25    | folder 289 |
| Lincoln Center Committee on Education - General Files, 1970   | box 25    | folder 290 |



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| Lincoln Center Committee on Education - General Files, January-June 1971   | box 25 | folder 291 |
| Lincoln Center Committee on Education - General Files, September 1971-February 1972  | box 25 | folder 292 |
| Lincoln Center Committee on Education - General Files, April-September 1972  | box 25 | folder 293 |
| Lincoln Center Committee on Education - General Files, October 1972-April 1973   | box 25 | folder 294 |
| Lincoln Center Committee on Education - General Files, May-December 1973   | box 25 | folder 295 |
| Lincoln Center Committee on Education - General Files, January-March 1974  | box 25 | folder 296 |
| Lincoln Center Committee on Education - General Files, April 1974-1976   | box 25 | folder 297 |
| Lincoln Center Institute, 1978   | box 26 | folder 298 |
| Student Program - Council on Educational Programs, 1961-1967   | box 26 | folder 299 |
| Student Program - Council on Educational Programs, 1969-1973   | box 26 | folder 300 |
| Student Program - General Files, n.d., 1960-March 1961   | box 26 | folder 301 |
| Student Program - General Files, May 1961-1962   | box 26 | folder 302 |
| Student Program - General Files, 1964-1967   | box 26 | folder 303 |
| Student Program - "The Hunting of the Squiggle: A Study of a Performing Arts Institution and Young People" by Marc Schubart, 1970-1971 | box 26 | folder 304 |
| Student Program - "A Teacher's Guide to Lincoln Center" - Booklet, 1971-1972   | box 26 | folder 305 |
| Student Program - Teacher's Guide - General Files, n.d., 1964-1967   | box 26 | folder 306 |

## Financial Administration, 1956-1972

### Scope and Contents note

This subseries focuses on the financial aspects of the project, including financial policy and planning, budget and construction costs, budget analysis, the capital fund and projected capital needs. Investigators of administrative issues should also consult Subseries 1 - Administration.

| Title/Description  | Instances |            |
|--|-----------|------------|
| Auditors' Letters and Management Controls, 1968                      | box 26    | folder 307 |
| Budgetary and Construction Costs Problems, 1958-June 16, 1959 (1971) | box 26    | folder 308 |
| Budgetary and Construction Costs Problems, June 19-25, 1959 (1971)   | box 26    | folder 309 |

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|---|--------|------------|
| Capital Fund - Budgets, n.d., 1968-May 1969                               | box 27 | folder 310 |
| Capital Fund - Budgets, June-November 1969                                | box 27 | folder 311 |
| Capital Fund - Budgets, December 1969-February 1970                       | box 27 | folder 312 |
| Capital Fund - Budgets, March 1970  | box 27 | folder 313 |
| Capital Fund - General Files, 1967  | box 27 | folder 314 |
| Capital Fund - General Files, 1968  | box 27 | folder 315 |
| Capital Fund - General Files, 1969-1970                                   | box 27 | folder 316 |
| Capital Fund - History, 1966-1970   | box 27 | folder 317 |
| Capital Fund - Howard Roy Work Papers, 1970                               | box 28 | folder 318 |
| Capital Needs Budget Analyses, etc., 1965-June 1966 (1971)                | box 28 | folder 319 |
| Capital Needs Budget Analyses, etc., October 1966-1967 (1971)             | box 28 | folder 320 |
| Capital Needs Budget Analyses, etc., 1969-1973 (1971)                     | box 28 | folder 321 |
| Committee on Financial Policy, Building Committee, 1958-January 1963      | box 28 | folder 322 |
| Committee on Financial Policy, Building Committee, February-December 1963 | box 28 | folder 323 |
| Finance Committee (later Investment Committee), 1957-1960 (1971)          | box 28 | folder 324 |
| Financial and Policy Problems, January-March 1968                         | box 28 | folder 325 |
| Financial and Policy Problems, April 1-19, 1968                           | box 28 | folder 326 |
| Financial and Policy Problems, April 22-June 7, 1968                      | box 28 | folder 327 |
| Financial and Policy Problems, June 19-December 31, 1968                  | box 28 | folder 328 |
| Financial and Policy Problems, January-May 1969                           | box 29 | folder 329 |
| Financial and Policy Problems, June 1969-December 1970                    | box 29 | folder 330 |
| Financial Policy Memoranda, January 1959-April 1960                       | box 29 | folder 331 |
| Financial Policy Memoranda, May 1960-1964                                 | box 29 | folder 332 |
| General Files, June 1956-April 1957 (1971)                                | box 29 | folder 333 |
| General Files, May-December 1957 (1971)                                   | box 29 | folder 334 |
| General Files, January-August 1958 (1971)                                 | box 29 | folder 335 |
| General Files, September 1958-1959 (1971)                                 | box 29 | folder 336 |
| General Files, February-June 1960 (1971)                                  | box 29 | folder 337 |
| General Files, July 1960-May 1961 (1971)                                  | box 29 | folder 338 |
| General Files, June-December 1961 (1971)                                  | box 29 | folder 339 |

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| Requirements for Completion, 1962 (1971)             | box 30 | folder 340 |
| Requirements for Completion, 1963-1964 (1971)        | box 30 | folder 341 |
| Reports - Financial and Concept Planning, 1956-1957  | box 30 | folder 342 |
| Reports - Financial and Concept Planning, 1959-1963  | box 30 | folder 343 |
| Reports - Financial and Concept Planning, 1967       | box 30 | folder 344 |
| Reports - Financial and Concept Planning, 1969-1971  | box 30 | folder 345 |
| Summaries and Projections, 1968 (1971)               | box 30 | folder 346 |
| Summaries and Projections, January-April 1969 (1971) | box 30 | folder 347 |
| Summaries and Projections, 1969-1972 (1971)          | box 30 | folder 348 |

## Fundraising, 1956-1973

### Scope and Contents note

Lincoln Center, Inc., as a nonprofit institution with no accumulated financial reserves and no corporate or commercial means of financing, originally envisioned a private-sector fundraising campaign seeking the support of individual donors and organizational grants. Due to expansion of the project and rising capital costs, Lincoln Center also sought city, state, and federal government funding, but the private sector remained the source of a majority of the funding, and acquiring such funds remained a top priority. This subseries documents the private fundraising campaign. The largest organization grants were submitted by the Ford Foundation and the Rockefeller Foundation as well as the Avalon Foundation. Monumental personal pledges were received early on from John D. Rockefeller Jr. and John D. Rockefeller 3rd, which helped to solidify the ultimate success of the project as well as spur the Lincoln Center Campaign toward greater and more diversified support. Also noteworthy are the gifts by Vivian Beaumont Allen and Alice Tully for the theaters that bear their respective names.

| Title/Description                                   | Instances |            |
|---|-----------|------------|
| Anonymous Gift of Real Estate, 1958-1959            | box 30    | folder 349 |
| Anonymous Gift of Real Estate, 1960-1961            | box 30    | folder 350 |
| Austrian Gift, 1963-1967                            | box 31    | folder 351 |
| Avalon Foundation, 1957-1961                        | box 31    | folder 352 |
| Mrs. V. Beaumont Allen, 1957-1963                   | box 31    | folder 353 |
| Capital Fund, Finances, Brochures, n.d.             | box 31    | folder 354 |
| Capital Fund, Finances, Brochures, 1957-1969        | box 31    | folder 355 |
| Carnegie Corporation, 1958-1962                     | box 31    | folder 356 |
| Consolidated Corporate Fund Drive, 1970-1971 (1973) | box 31    | folder 357 |
| Consolidated Corporate Fund Drive, 1972-1973 (1973) | box 31    | folder 358 |
| Estate of Hazel Hopkins Ford, 1962, 1963            | box 31    | folder 359 |
| Ford Foundation, 1956-1957                          | box 31    | folder 360 |
| Ford Foundation, 1958-1962                          | box 31    | folder 361 |

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| Ford Foundation, 1963-1969   | box 31 | folder 362 |
| General Files, September 1956-February 1958 (1973)   | box 31 | folder 363 |
| General Files, March 1958-1959 (1973)  | box 32 | folder 364 |
| General Files, 1960 (1973)   | box 32 | folder 365 |
| General Files, 1961 (1973)   | box 32 | folder 366 |
| General Files, January-June 1962 (1973)  | box 32 | folder 367 |
| General Files, July-December 1962 (1973)   | box 32 | folder 368 |
| General Files, January-July 1963 (1973)  | box 32 | folder 369 |
| General Files, August 1963-March 1964, 1972 (1973)   | box 32 | folder 370 |
| Estate of John L. Given, Jr., 1959-1960  | box 32 | folder 371 |
| The John A. Hartford Foundation, Inc., 1957-1964   | box 32 | folder 372 |
| James Foundation of New York, Inc., 1958-1963  | box 32 | folder 373 |
| Keiser, David M., 1958-1963  | box 33 | folder 374 |
| Lincoln Center Campaign - Campaign Committee (Mr. Francis), 1957-May 1958 (1972)   | box 33 | folder 375 |
| Lincoln Center Campaign - Campaign Committee (Mr. Francis), July 1958-May 1959 (1972)  | box 33 | folder 376 |
| Lincoln Center Campaign - Campaign Committee (Mr. Francis), June 1959-November 1960 (1972)   | box 33 | folder 377 |
| Lincoln Center Campaign - Development Committee, April 1963-1965 (1972)  | box 33 | folder 378 |
| <p>Related Archival Materials note:</p> <p><b>Related Archival Materials note</b></p> <p>See also Box 34, Folder 388: Lincoln Center Campaign - General, 1962-March 1963 (1972).</p> |        |            |
| Lincoln Center Campaign - General Files, January-September 1957 (1972)   | box 33 | folder 379 |
| Lincoln Center Campaign - General Files, October 1957-February 1958 (1972)   | box 33 | folder 380 |
| Lincoln Center Campaign - General Files, March-December 1958 (1972)  | box 33 | folder 381 |
| Lincoln Center Campaign - General Files, 1959 (1972)   | box 33 | folder 382 |
| Lincoln Center Campaign - General Files, January-May 1960 (1972)   | box 33 | folder 383 |
| Lincoln Center Campaign - General Files, June-November 1960 (1972)   | box 34 | folder 384 |

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| Lincoln Center Campaign - General Files, January-March 21, 1961 (1972) | box 34 | folder 385 |
| Lincoln Center Campaign - General Files, March 22-May 1961 (1972)      | box 34 | folder 386 |
| Lincoln Center Campaign - General Files, June-October 1961 (1972)      | box 34 | folder 387 |
| Lincoln Center Campaign - General Files, 1962-March 1963 (1972)        | box 34 | folder 388 |

Related Archival Materials note:

**Related Archival Materials note**

See also Box 33, Folder 378: Lincoln Center Campaign - Development Committee.

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| Lincoln Center Campaign - International Fund, 1962 (1972)           | box 34 | folder 389 |
| Lincoln Center Campaign - Seat Endowment Campaign, 1961-1964 (1972) | box 34 | folder 390 |
| The Lincoln Center Fund, 1967 (1973)                                | box 34 | folder 391 |
| The Lincoln Center Fund, 1968 (1973)                                | box 34 | folder 392 |
| The Lincoln Center Fund, 1969 (1973)                                | box 34 | folder 393 |
| The Lincoln Center Fund, 1970-1972 (1973)                           | box 34 | folder 394 |
| Metropolitan Opera Association Pledges, 1956-1961                   | box 34 | folder 395 |
| New York Foundation, Inc., 1956-1959                                | box 35 | folder 396 |
| Mrs. John T. Pratt, April-May 1958                                  | box 35 | folder 397 |
| Public Participation Campaign, September 1959-March 7, 1960 (1972)  | box 35 | folder 398 |
| Public Participation Campaign, March 8-September 1960 (1972)        | box 35 | folder 399 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 6.

|  |        |            |
|--|--------|------------|
| Mr. John D. Rockefeller, Jr., 1956-1960                | box 35 | folder 400 |
| Mr. John D. Rockefeller 3rd, 1962-1971                 | box 35 | folder 401 |
| Rockefeller Foundation - General Files, 1955-1957      | box 35 | folder 402 |
| Rockefeller Foundation - General Files, 1958-June 1960 | box 35 | folder 403 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 7.

|  |        |            |
|--|--------|------------|
| Rockefeller Foundation - General Files, July 1960-1963                     | box 35 | folder 404 |
| Rockefeller Foundation - Report of Progress, November 6, 1967, 1968 (1976) | box 35 | folder 405 |
| Sloan Foundation, 1956-1960  | box 35 | folder 406 |
| Special Purpose Gift Fund, 1962-1971 (1973)                                | box 35 | folder 407 |
| Miss Alice Tully, 1958-1962  | box 35 | folder 408 |

**Kirstein, Lincoln, 1953-1959****Scope and Contents note**

This subseries contains the Lincoln Center files of Lincoln Kirstein, managing director of the New York City Ballet. He was an active participant in the Exploratory Committee for a Musical Arts Center and played a vital role in the establishment and creation of Lincoln Center. The Day and Zimmerman Feasibility Report of 1956 and Kirstein's mid-1950s outgoing correspondence illuminate the organization's early issues and policy formation decisions.

| <b>Title/Description</b>   | <b>Instances</b> |            |
|--|------------------|------------|
| Correspondence (Outgoing) and Memoranda, n.d., 1955-1956                                       | box 35           | folder 409 |
| Correspondence (Outgoing) and Memoranda, 1957 (1979)   | box 36           | folder 410 |
| Correspondence (Outgoing) and Memoranda, 1957, c.1959, 1959                                    | box 36           | folder 411 |
| Exploratory Committee for a Musical Arts Center - Conferences, February 17-18 and June 7, 1956 | box 36           | folder 412 |
| Exploratory Committee for a Musical Arts Center - General Files, n.d.                          | box 36           | folder 413 |
| Exploratory Committee for a Musical Arts Center - General Files, 1953-February 13, 1956        | box 36           | folder 414 |
| Exploratory Committee for a Musical Arts Center - General Files, March-June 19, 1956           | box 36           | folder 415 |
| Exploratory Committee for a Musical Arts Center - Meetings Minutes, 1955-April 1956            | box 36           | folder 416 |
| Exploratory Committee for a Musical Arts Center - Meetings Minutes, May-November 1956          | box 36           | folder 417 |
| Lincoln Center By-Laws, Incorporation, Agreement, 1956-1957                                    | box 36           | folder 418 |
| Lincoln Center Board Minutes, 1957   | box 36           | folder 419 |
| Lincoln Center Campaign - Weekly Memos from Clarence Francis, n.d., 1957-1959                  | box 36           | folder 420 |

|   |        |            |
|---|--------|------------|
| Lincoln Center for the Performing Arts, Inc. - General Files, n.d.  | box 36 | folder 421 |
| Lincoln Center for the Performing Arts, Inc. - General Files, 1956  | box 36 | folder 422 |
| Lincoln Center for the Performing Arts, Inc. - General Files, January-August 1957   | box 36 | folder 423 |
| Lincoln Center for the Performing Arts, Inc. - General Files, September-December 1957   | box 37 | folder 424 |
| Lincoln Center for the Performing Arts, Inc. - General Files, January-July 1958   | box 37 | folder 425 |
| Lincoln Center for the Performing Arts, Inc. - General Files, September-December 1958   | box 37 | folder 426 |
| Lincoln Center for the Performing Arts, Inc. - General Files, 1959  | box 37 | folder 427 |
| Lincoln Square - Donations and Donors - General Files, n.d., 1956   | box 37 | folder 428 |
| Lincoln Square - Donations and Donors - Potential Interest Lists - The Arts Center Program at Columbia University, March 1956 | box 37 | folder 429 |
| Lincoln Square - General Files, n.d., 1956-July 1958  | box 37 | folder 430 |
| Lincoln Square - General Files, November 1958-April 1959  | box 37 | folder 431 |
| Miscellany, 1959  | box 37 | folder 432 |
| Press Releases, News Clippings, Speeches, Publications, n.d., 1955-1957   | box 37 | folder 433 |
| Press Releases, News Clippings, Speeches, Publications, January-August 1958   | box 37 | folder 434 |
| Press Releases, News Clippings, Speeches, Publications, September-December 1958   | box 38 | folder 435 |
| Press Releases, News Clippings, Speeches, Publications, 1959  | box 38 | folder 436 |
| Report - Day & Zimmerman, Inc. Feasibility Report - pp. 1-70, December 31, 1956   | box 38 | folder 437 |
| Report - Day & Zimmerman, Inc. Feasibility Report - pp. 71-end, December 31, 1956   | box 38 | folder 438 |
| Report - Day & Zimmerman, Inc. Feasibility Report - Addenda, December 31, 1956  | box 38 | folder 439 |
| Report - Day & Zimmerman, Inc. Feasibility Report - Appendices, IV-A - V-5, December 31, 1956                                 | box 38 | folder 440 |
| Report - Day & Zimmerman, Inc. Feasibility Report - Appendices, V-F - end, December 31, 1956                                  | box 38 | folder 441 |

## Planning and Construction, 1956-1978

## Scope and Contents note

The largest portion of the collection documents the planning and construction of each building in the Lincoln Center complex, as well as various aspects of the Lincoln Center Urban Renewal Project including the relocation of original residents, the purchase and demolition of the Kennedy building, and the expansion of the Juilliard School to encompass the High School of Commerce site. The files of the Building Committee and its various Subcommittees are also available.

Wallace K. Harrison served as the design architect for the Lincoln Center complex, developing and executing the overall site plan. Planning and construction of each of the Lincoln Center buildings was a separate and contractually independent project with its own custom architectural and engineering specifications, its own design architect and construction firm, and its own budget and completion schedule. The design architects for each individual building within the complex are: Philharmonic Hall - Max Abramovitz; Metropolitan Opera House - Wallace K. Harrison; New York State Theater - Philip Johnson; Vivian Beaumont Theater - Eero Saarinen; Library/Museum (physically connected to the Vivian Beaumont Theater) - Gordon Bunshaft; Juilliard School and Alice Tully Hall - Pietro Belluschi. Various acoustic and stage alterations following building completion are also documented including the Bolt, Beranek and Newman acoustics study, and subsequent alterations, of Philharmonic Hall.

Another vital aspect of the Lincoln Center project is the negotiations, agreements, and public funding obtained, from the city and state of New York and the federal government. Of particular note is the agreement by Lincoln Center to host the performing arts activities of the New York World's Fair (1964-1965) and the subsequent state funding obtained for what became the New York State Theater. As a result of this agreement Lincoln Center was contractually obligated to complete the New York State Theater and its Promenade, as well as several other portions of the complex, for the World's Fair.

| Title/Description  | Instances |            |
|--|-----------|------------|
| Architects - Architects Panel, 1959-1964 (1971)  | box 38    | folder 442 |
| Architects - Architects Panel, 1961 (1971)   | box 38    | folder 443 |
| <u>Conditions Governing Access:</u><br><b>Conditions Governing Access</b><br>Restricted material   |           |            |
| Architects - General Files, 1957-September 1959  | box 38    | folder 444 |
| Architects - General Files, October 1959-1962  | box 38    | folder 445 |
| Band Shell - Architectural Models and Sketches, 1960-1961 (1971)   | box 38    | folder 446 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br>See also RAC Photograph Collection, Series 1073, Box 1, Folder 8. |           |            |
| Band Shell - General Files, 1961-1969 (1971)   | box 39    | folder 447 |
| Building Committee - General Files, November 1957-February 1958 (1971)   | box 39    | folder 448 |
| <u>Related Archival Materials note:</u>  |           |            |



**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 9.

|   |        |            |
|---|--------|------------|
| Building Committee - General Files, March-May 1958 (1971)                 | box 39 | folder 449 |
| Building Committee - General Files, June-October 1958 (1971)              | box 39 | folder 450 |
| Building Committee - General Files, November-December 1958 (1971)         | box 39 | folder 451 |
| Building Committee - General Files, January-February 1959 (1971) (1978)   | box 39 | folder 452 |
| Building Committee - General Files, March-April 1959 (1971) (1978)        | box 39 | folder 453 |
| Building Committee - General Files, May 4-20, 1959 (1971) (1978)          | box 39 | folder 454 |
| Building Committee - General Files, May 25-28, 1959 (1971) (1978)         | box 39 | folder 455 |
| Building Committee - General Files, June-July 1959 (1971) (1978)          | box 39 | folder 456 |
| Building Committee - General Files, September-December 1959 (1971) (1978) | box 39 | folder 457 |
| Building Committee - General Files, January 1960 (1978)                   | box 39 | folder 458 |
| Building Committee - General Files, February-April 1960 (1978)            | box 39 | folder 459 |
| Building Committee - General Files, May-July 1960 (1978)                  | box 39 | folder 460 |
| Building Committee - General Files, September-October 1960 (1978)         | box 39 | folder 461 |
| Building Committee - General Files, November-December 1960 (1978)         | box 39 | folder 462 |
| Building Committee - General Files, February-June 1961 (1978)             | box 39 | folder 463 |
| Building Committee - General Files, July-November 1961 (1978)             | box 39 | folder 464 |
| Building Committee - General Files, January-April 1962 (1971) (1978)      | box 39 | folder 465 |
| Building Committee - General Files, May-September 1962 (1971) (1978)      | box 39 | folder 466 |
| Building Committee - General Files, October-December 1962 (1971) (1978)   | box 40 | folder 467 |
| Building Committee - General Files, January-March 1963 (1971)             | box 40 | folder 468 |

|  |        |            |
|--|--------|------------|
| Building Committee - General Files, April-December 1963 (1971)   | box 40 | folder 469 |
| Building Committee - General Files, January-June 1964 (1971)   | box 40 | folder 470 |
| Building Committee - General Files, September-December 1964 (1971)   | box 40 | folder 471 |
| Building Committee - General Files, January-August 1965 (1978)   | box 40 | folder 472 |
| Building Committee - General Files, September 1965-February 1966 (1978)  | box 40 | folder 473 |
| Building Committee - General Files, March-December 1966 (1978)   | box 40 | folder 474 |
| Building Committee - General Files, January-February 1967 (1978)   | box 40 | folder 475 |
| Building Committee - General Files, March 1967-January 1968 (1978)   | box 40 | folder 476 |
| Building Committee - General Files, March-November 1968 (1978)   | box 40 | folder 477 |
| Building Committee - General Files, 1969 (1978)  | box 40 | folder 478 |
| Building Committee - General Files, 1971, 1973 (1978)  | box 40 | folder 479 |
| Building Committee - Juilliard Subcommittee, 1960  | box 40 | folder 480 |
| Building Committee - Juilliard Subcommittee, 1961-1963   | box 40 | folder 481 |
| Building Committee - Juilliard Subcommittee, 1964  | box 40 | folder 482 |
| Building Committee - Library/Museum Subcommittee, 1960-1962 (1973)   | box 40 | folder 483 |
| Building Committee - Metropolitan Opera House Subcommittee, 1960   | box 40 | folder 484 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>Architectural material has been removed and is housed separately. |        |            |
| Building Committee - Metropolitan Opera House Subcommittee, 1961-1962  | box 40 | folder 485 |
| Building Committee - Metropolitan Opera House Subcommittee, 1963   | box 40 | folder 486 |
| Building Committee - New York State Theater Subcommittee, February-June 1963   | box 40 | folder 487 |
| Building Committee - New York State Theater Subcommittee, July-October 1963  | box 41 | folder 488 |

|   |        |            |
|---|--------|------------|
| Building Committee - New York State Theater Subcommittee, November 1963-January 1964                          | box 41 | folder 489 |
| Building Committee - New York State Theater Subcommittee, February-May 1964                                   | box 41 | folder 490 |
| Building Committee - Philharmonic Hall Subcommittee, February-June 1960                                       | box 41 | folder 491 |
| Building Committee - Philharmonic Hall Subcommittee, July 1960-March 1962                                     | box 41 | folder 492 |
| Building Committee - Repertory Theater Subcommittee, 1960-1964 (1973, 1978)                                   | box 41 | folder 493 |
| Building Committee - Vivian Beaumont Theater - Library Museum Subcommittee, 1962                              | box 41 | folder 494 |
| Church-State Issue (Court Case), September 11-October 1, 1957   | box 41 | folder 495 |
| Church-State Issue (Court Case), October 17-November 19, 1957   | box 41 | folder 496 |
| Church-State Issue (Court Case), December 1957-July 1958  | box 41 | folder 497 |
| Church-State Issue (Court Case), August 1958-May 1959   | box 41 | folder 498 |
| Commissary, January 8, 1962-April 13, 1967 (1971)   | box 41 | folder 499 |
| Commissary, April 20, 1967-1969 (1971)  | box 41 | folder 500 |
| Construction - General Files, 1962 (1971)   | box 41 | folder 501 |
| Construction - General Files, 1963 (1971)   | box 41 | folder 502 |
| Construction - General Files, 1964 (1971)   | box 41 | folder 503 |
| Construction - General Files, 1965 (1971)   | box 41 | folder 504 |
| Construction - General Files, March-August 1966 (1971)  | box 41 | folder 505 |
| Construction - General Files, September-December 1966 (1971)  | box 41 | folder 506 |
| Construction - General Files, February-May 1967 (1971)  | box 41 | folder 507 |
| Construction - General Files, June 1967   | box 41 | folder 508 |
| Construction - General Files, July 1967-March 1968  | box 41 | folder 509 |
| Construction - General Files, September 1968-April 1969   | box 41 | folder 510 |
| Construction - General Files, May-July 1969   | box 42 | folder 511 |
| Construction - General Files, August-October 1969   | box 42 | folder 512 |
| Construction - General Files, November 1969-April 1970  | box 42 | folder 513 |
| Construction - General Files, January-March 1970 (1971)   | box 42 | folder 514 |
| Construction - General Files, April 1970-March 1972 (1971)  | box 42 | folder 515 |
| Federal Government - Negotiations re: Site and Contract with New York City, October-December 1956 (1971-1976) | box 42 | folder 516 |

|  |        |            |
|--|--------|------------|
| Federal Government - Negotiations re: Site and Contract with New York City, February-April 1957 (1971-1976)  | box 42 | folder 517 |
| Federal Government - Negotiations re: Site and Contract with New York City, May-September 1957 (1971-1976)   | box 42 | folder 518 |
| Federal Government - Negotiations re: Site and Contract with New York City, October 1957-February 1958 (1971-1976)   | box 42 | folder 519 |
| Federal Government - Negotiations re: Site and Contract with New York City, April-November 1958 (1971-1976)  | box 42 | folder 520 |
| Federal Government - Negotiations re: Site and Contract with New York City, January-July 22, 1959 (1971-1976)  | box 42 | folder 521 |
| <p><u>Related Archival Materials note:</u><br/> <b>Related Archival Materials note</b></p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 10.</p>   |        |            |
| Federal Government - Negotiations re: Site and Contract with New York City, July 27-August 13, 1959 (1971-1976)  | box 42 | folder 522 |
| <p><u>Related Archival Materials note:</u><br/> <b>Related Archival Materials note</b></p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 11. Architectural material has been removed and is housed separately.</p> |        |            |
| Federal Government - Negotiations re: Site and Contract with New York City, August 24, 1959-July 1, 1960 (1971-1976)   | box 42 | folder 523 |
| Federal Government - Negotiations re: Site and Contract with New York City, 1957-1961  | box 42 | folder 524 |
| Federal Government - Negotiations re: Site and Contract with New York City - Appendix File 2, July 24, 1959  | box 42 | folder 525 |
| <p><u>Related Archival Materials note:</u><br/> <b>Related Archival Materials note</b></p> <p>Architectural material has been removed and is housed separately.</p>  |        |            |
| Federal Government - Negotiations re: Site and Contract with New York City - Appendix File 3, August 3, 1959   | box 43 | folder 526 |
| <p><u>Related Archival Materials note:</u><br/> <b>Related Archival Materials note</b></p> <p>Architectural material has been removed and is housed separately.</p>  |        |            |
| Fountain, March 1962-March 1963  | box 43 | folder 527 |
| Fountain, June-November 1963   | box 43 | folder 528 |

|  |        |            |
|--|--------|------------|
| Fountain, 1964   | box 43 | folder 529 |
| Fountain, 1965, December 1966, January 1967  | box 43 | folder 530 |
| Garage Complex - Federal Grant-in-Aid, 1957-1958   | box 43 | folder 531 |
| Garage Complex - Federal Grant-in-Aid, March-September 28, 1959  | box 43 | folder 532 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>Architectural material has been removed and is housed separately. |        |            |
| Garage Complex - Federal Grant-in-Aid, September 30-December 1, 1959   | box 43 | folder 533 |
| Garage Complex - Federal Grant-in-Aid, 1960  | box 43 | folder 534 |
| Garage Complex - Federal Grant-in-Aid, 1961  | box 43 | folder 535 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>Architectural material has been removed and is housed separately. |        |            |
| Garage Complex - Federal Grant-in-Aid, 1966-1971   | box 43 | folder 536 |
| Garage Complex - Negotiations with New York City and Housing and Development Administration, 1964-February 8, 1971   | box 43 | folder 537 |
| Garage Complex - Negotiations with New York City and Housing and Development Administration, February 11, 1971-1973  | box 43 | folder 538 |
| Garage Complex - Negotiations with New York City and Housing and Development Administration - Nov 14, 1968 Report by Powers, 1968                          | box 43 | folder 539 |
| Handicapped Facilities in Buildings - General Files, 1960-1972 (1973)  | box 43 | folder 540 |
| Handicapped Facilities in Buildings - Report, January 1967 (1973)  | box 43 | folder 541 |
| <b>Scope and Contents note</b><br><br>Architectural Barriers Committee of Metropolitan New York: Report on Lincoln Center Tour.                            |        |            |
| Insurance, 1967 (1971)   | box 43 | folder 542 |
| Insurance, 1968-May 1969 (1971)  | box 43 | folder 543 |
| Insurance, July 1969-December 1972 (1971)  | box 43 | folder 544 |
| Insurance, March 1973 (1971)   |        |            |

|   |        |            |
|---|--------|------------|
|   | box 44 | folder 545 |
| Joint Venture, October-December 1958 (1971)     | box 44 | folder 546 |
| Joint Venture, 1959-1960 (1971)                 | box 44 | folder 547 |
| Joint Venture, March 1961-August 1, 1962 (1971) | box 44 | folder 548 |
| Joint Venture, August 7-December 1962 (1971)    | box 44 | folder 549 |
| Joint Venture, February 1962 (1971)             | box 44 | folder 550 |

Conditions Governing Access:**Conditions Governing Access**

Restricted material

|   |        |            |
|---|--------|------------|
| Juilliard Building - Acoustics - General Files, 1962-1972 (1970)  | box 44 | folder 551 |
| Juilliard Building - Acoustics - Practice Room, 1965-September 1969 (1970)  | box 44 | folder 552 |
| Juilliard Building - Acoustics - Practice Room, October 1969-January 1972 (1970)  | box 44 | folder 553 |
| Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - Acoustics - Bolt, Beranek and Newman Studios, 1960 | box 44 | folder 554 |
| Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, 1959-April 1963 (1971)              | box 44 | folder 555 |
| Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, August 1963-February 1966 (1971)    | box 44 | folder 556 |
| Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, May 1966-March 1969 (1971)          | box 44 | folder 557 |
| Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, April 1969-1970 (1971)              | box 44 | folder 558 |
| Juilliard Building - America-Israel Music Alliance, 1963-1964 (1971)  | box 44 | folder 559 |

Related Archival Materials note:**Related Archival Materials note**

Architectural material has been removed and is housed separately.

|  |        |            |
|--|--------|------------|
| Juilliard Building - Buildings, 1963-1968 (1971)   | box 45 | folder 560 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 12. Architectural material has been removed and is housed separately.</p> |        |            |
| Juilliard Building - Completion of the Building, 1969-April 1970 (1971)  | box 45 | folder 561 |

|  |        |            |
|--|--------|------------|
| Juilliard Building - Completion of the Building, June 1970-February 4, 1971 (1971) | box 45 | folder 562 |
| Juilliard Building - Completion of the Building, February 24, 1971 (1971)          | box 45 | folder 563 |
| Juilliard Building - Completion of the Building, February 26-May 1971 (1971)       | box 45 | folder 564 |
| Juilliard Building - Completion of the Building, June 1970-February 1972 (1971)    | box 45 | folder 565 |
| Juilliard Building - Construction, 1962-1965 (1970)                                | box 45 | folder 566 |
| Juilliard Building - Construction, 1966 (1970)                                     | box 45 | folder 567 |
| Juilliard Building - Construction, 1967 (1970)                                     | box 45 | folder 568 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 13.

Conditions Governing Access:

**Conditions Governing Access**

Restricted material

|  |        |            |
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| Juilliard Building - Construction, 1967 (1970) | box 45 | folder 569 |
|--|--------|------------|

Conditions Governing Access:

**Conditions Governing Access**

Restricted material

|  |        |            |
|--|--------|------------|
| Juilliard Building - Construction, 1968-1971 (1970)  | box 45 | folder 570 |
| Juilliard Building - Dormitory Planning, 1957-1972 (1971)  | box 46 | folder 571 |
| Juilliard Building - Furniture and Fixtures, 1968-June 1969 (1971)   | box 46 | folder 572 |
| Juilliard Building - Furniture and Fixtures, July 1969-April 24, 1970 (1971)                               | box 46 | folder 573 |
| Juilliard Building - Furniture and Fixtures, April 28, 1970 (1971)   | box 46 | folder 574 |
| Juilliard Building - Furniture and Fixtures, April 29-September 16, 1970 (1971)                            | box 46 | folder 575 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, c.1964-April 15, 1965 (1970) | box 46 | folder 576 |

Related Archival Materials note:

**Related Archival Materials note**

Architectural material has been removed and is housed separately.

|  |        |            |
|--|--------|------------|
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- General Files, April 20-September 30, 1965 (1970)  | box 46 | folder 577 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- General Files, November-December 1965 (1970)   | box 46 | folder 578 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- General Files, 1966 (1970)   | box 46 | folder 579 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- General Files, 1967-1972 (1970)  | box 46 | folder 580 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- High School of Commerce Site (LaGuardia High School of Music and the Arts), 1962-1971          | box 46 | folder 581 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- High School of Commerce Site (LaGuardia High School of Music and the Arts), 1972               | box 46 | folder 582 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- High School of Commerce Site (LaGuardia High School of Music and the Arts), 1973-March 1974    | box 46 | folder 583 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- High School of Commerce Site (LaGuardia High School of Music and the Arts), December 1974-1978 | box 47 | folder 584 |

Related Archival Materials note:

**Related Archival Materials note**

Architectural material has been removed and is housed separately.

|  |        |            |
|--|--------|------------|
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- High School of Music and Art; High School of Performing Arts, 1958-1960 (1970) | box 47 | folder 585 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- High School of Music and Art; High School of Performing Arts, 1961 (1970)      | box 47 | folder 586 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 14.

|  |        |            |
|--|--------|------------|
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- High School of Music and Art; High School of Performing Arts, 1962-1970 (1970) | box 47 | folder 587 |
|--|--------|------------|



|   |        |            |
|---|--------|------------|
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- High School of Music and Art; High School of Performing Arts, 1971-1972 | box 47 | folder 588 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- New York City Agreement, February 1, 1966                               | box 47 | folder 589 |
| <b>Scope and Contents note</b>  |        |            |
| Copy.   |        |            |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- Title I, 1962 (1970-1971)   | box 47 | folder 590 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- Title I, February-May 1963 (1970-1971)                                  | box 47 | folder 591 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- Title I, June-December 1963 (1970-1971)                                 | box 47 | folder 592 |
| Juilliard Building - Lincoln-Amsterdam Urban Renewal Project<br>- Title I, 1964 (1970-1971)   | box 47 | folder 593 |
| Juilliard Building - Millwork, 1965-1968 (1970-1971)  | box 47 | folder 594 |
| Juilliard Building - New York State Urban Development Corporation (UDC), 1971-1973  | box 47 | folder 595 |
| Juilliard Building - Planning - Final, 1961-June 1963 (1970)  | box 47 | folder 596 |
| Juilliard Building - Planning - Final, July 1963-July 1964 (1970)   | box 47 | folder 597 |
| Juilliard Building - Planning - Final, September 1964-January 1965 (1970)   | box 48 | folder 598 |
| Juilliard Building - Planning - Final, February 1965-1966 (1970)  | box 48 | folder 599 |
| Juilliard Building - Planning - Final, 1967-1970 (1970)   | box 48 | folder 600 |
| Related Archival Materials note:  |        |            |
| <b>Related Archival Materials note</b>  |        |            |
| Architectural material has been removed and is housed separately.   |        |            |
| Juilliard Building - Planning - Preliminary, 1957-1960 (1971)   | box 48 | folder 601 |
| Juilliard Building - Planning - Preliminary, 1961-1964 (1971)   | box 48 | folder 602 |
| Juilliard Building - Site Expansion, January-February 1958  | box 48 | folder 603 |
| Related Archival Materials note:  |        |            |
| <b>Related Archival Materials note</b>  |        |            |
| Architectural material has been removed and is housed separately.   |        |            |
| Juilliard Building - Site Expansion, March 1958   | box 48 | folder 604 |
| Juilliard Building - Site Expansion, April-November 1958  | box 48 | folder 605 |

|  |        |            |
|--|--------|------------|
| Juilliard Building - Site Expansion, 1961-1964 (1971)  | box 48 | folder 606 |
| Related Archival Materials note:<br><b>Related Archival Materials note</b><br><br>See also RAC Photograph Collection, Series 1073, Box 1, Folder 15. |        |            |
| Juilliard Building - Stage Equipment and Lighting - Brake Noise in Winches, December 1969-April 1970 (1971)  | box 48 | folder 607 |
| Juilliard Building - Stage Equipment and Lighting - Brake Noise in Winches, May 1970-March 1971 (1971)   | box 48 | folder 608 |
| Juilliard Building - Stage Equipment and Lighting - General Files, September 1965-September 1966 (1971)  | box 48 | folder 609 |
| Juilliard Building - Stage Equipment and Lighting - General Files, October 1966-May 1967 (1971)  | box 48 | folder 610 |
| Juilliard Building - Stage Equipment and Lighting - General Files, July-December 1968 (1971)   | box 48 | folder 611 |
| Juilliard Building - Stage Equipment and Lighting - General Files, 1969-1970 (1971)  | box 48 | folder 612 |
| Juilliard Building - Title II Grant, 1965-1967 (1971)  | box 49 | folder 613 |
| Juilliard Building - Window Cleaning Scaffold, 1968-1970   | box 49 | folder 614 |
| Juilliard Building - Window Cleaning Scaffold, 1971-July 1972  | box 49 | folder 615 |
| Juilliard Building - Window Cleaning Scaffold, September-December 1972   | box 49 | folder 616 |
| Kennedy Building, April 1957-October 1959  | box 49 | folder 617 |
| Kennedy Building, November 1959-June 1961  | box 49 | folder 618 |
| Labor Advisory Committee, 1958-1959  | box 49 | folder 619 |
| Labor Advisory Committee, 1960-March 1961  | box 49 | folder 620 |
| Labor Advisory Committee, April 1961-June 1963   | box 49 | folder 621 |
| Labor Advisory Committee, July 1963-1969   | box 49 | folder 622 |
| Library/Museum Furniture, Sound Equipment, etc., 1962-1965   | box 49 | folder 623 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - Agreement, January 8, 1964                          | box 49 | folder 624 |
| Related Archival Materials note:   |        |            |

**Related Archival Materials note**

Architectural material has been removed and is housed separately.

|  |        |            |
|--|--------|------------|
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, July 1957-January 1959 (1971)          | box 49 | folder 625 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, February-March 17, 1959 (1971)         | box 49 | folder 626 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 21, 1959-June 1960 (1971)        | box 50 | folder 627 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, September 1960-January 13, 1961 (1971) | box 50 | folder 628 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, January 17-March 18, 1961 (1971)       | box 50 | folder 629 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 20-April 1961 (1971)             | box 50 | folder 630 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1964-1966 (1972)                       | box 50 | folder 631 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, May-November 1961 (1971)               | box 50 | folder 632 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, November 28, 1961-February 1962        | box 50 | folder 633 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March-June 1962                        | box 50 | folder 634 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, August 1962-July 1963                  | box 50 | folder 635 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, August 1963-April 1964                 | box 50 | folder 636 |
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, July 1964-1965                         | box 50 | folder 637 |

|   |        |            |
|---|--------|------------|
| Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 1966-October 1967                     | box 50 | folder 638 |
| Lincoln Center Plaza - General Files, 1962-1964 (1971)  | box 50 | folder 639 |
| Lincoln Center Plaza - General Files, 1965-1968 (1971)  | box 51 | folder 640 |
| Lincoln Square Urban Renewal Project - History of Land Offers, 1957-1959  | box 51 | folder 641 |
| Lincoln Square Urban Renewal Project - Reports, Committee on Slum Clearance, City Planning Commission, 1956-January 1957                                    | box 51 | folder 642 |
| Lincoln Square Urban Renewal Project - Reports, Committee on Slum Clearance, City Planning Commission, July 1957-1958                                       | box 51 | folder 643 |
| Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - General, 1959, 1961   | box 51 | folder 644 |
| Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 1-50, December 15, 1959                                      | box 51 | folder 645 |
| Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 51-100, December 15, 1959                                    | box 51 | folder 646 |
| Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 101-end, December 15, 1959                                   | box 51 | folder 647 |
| Metropolitan Opera House - Chandeliers (Austrian Gift), May-July 1963 (1971)  | box 51 | folder 648 |
| Metropolitan Opera House - Chandeliers (Austrian Gift), April-August 1964 (1971)  | box 51 | folder 649 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>See also RAC Photograph Collection, Series 1073, Box 1, Folder 16. |        |            |
| Metropolitan Opera House - Chandeliers (Austrian Gift), October 1964-May 1965 (1971)  | box 51 | folder 650 |
| Metropolitan Opera House - Chandeliers (Austrian Gift), June-September 16, 1965 (1971)  | box 51 | folder 651 |
| Metropolitan Opera House - Chandeliers (Austrian Gift), September 17-December 1965 (1971)   | box 51 | folder 652 |
| Metropolitan Opera House - Chandeliers (Austrian Gift), January-June 1966 (1971)  | box 51 | folder 653 |
| Metropolitan Opera House - Chandeliers (Austrian Gift), July 1966-February 1967 (1971)  | box 52 | folder 654 |

|   |        |            |
|---|--------|------------|
| Metropolitan Opera House - Chandeliers (Austrian Gift), March 1967-June 1968 (1971)     | box 52 | folder 655 |
| Metropolitan Opera House - Costs and Budgets, March 1961-1963 (1971)                    | box 52 | folder 656 |
| Metropolitan Opera House - Costs and Budgets, 1964 (1971)                               | box 52 | folder 657 |
| Metropolitan Opera House - Costs and Budgets, February-July 1965 (1971)                 | box 52 | folder 658 |
| Metropolitan Opera House - Costs and Budgets, August-December 1965 (1971)               | box 52 | folder 659 |
| Metropolitan Opera House - Costs and Budgets, February-April 22, 1966 (1971)            | box 52 | folder 660 |
| Metropolitan Opera House - Costs and Budgets, April 25-May 12, 1966 (1971)              | box 52 | folder 661 |
| Metropolitan Opera House - Costs and Budgets, July-November 14, 1966 (1971)             | box 52 | folder 662 |
| Metropolitan Opera House - Costs and Budgets, November 21, 1966-January 14, 1969 (1971) | box 52 | folder 663 |
| Metropolitan Opera House - General Files, July 1958-July 1962                           | box 52 | folder 664 |
| Metropolitan Opera House - General Files, October 1962-November 11, 1963                | box 52 | folder 665 |
| Metropolitan Opera House - General Files, November 20, 1963-December 1964 (1971)        | box 52 | folder 666 |
| <u>Related Archival Materials note:</u>   |        |            |
| <b>Related Archival Materials note</b>  |        |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 17.                      |        |            |
| Metropolitan Opera House - General Files, 1965-January 1966 (1971)                      | box 52 | folder 667 |
| Metropolitan Opera House - General Files, April 1966-June 1967 (1971)                   | box 52 | folder 668 |
| Metropolitan Opera House - General Files, September 1967-December 1968 (1971)           | box 53 | folder 669 |
| Metropolitan Opera House - Harrison & Abramovitz Meetings Minutes, 1957-1960            | box 53 | folder 670 |
| Metropolitan Opera House - Opening - General Files, January-July 1966 (1971)            | box 53 | folder 671 |
| Metropolitan Opera House - Opening - General Files, 1961-1965 (1975)                    | box 53 | folder 672 |
| Metropolitan Opera House - Opening - General Files, August-September 1966 (1971)        | box 53 | folder 673 |

|   |        |            |
|---|--------|------------|
| Metropolitan Opera House - Patron Plaques and Founders Hall, 1964-1971 (1971), 1972 | box 53 | folder 674 |
| Metropolitan Opera House - Restaurants, 1961-1966 (1971)                            | box 53 | folder 675 |
| Metropolitan Opera House - "Save the Met", 1966-1967 (1971)                         | box 53 | folder 676 |
| Metropolitan Opera House - Stage Equipment, 1963-November 21, 1966 (1971)           | box 53 | folder 677 |
| Metropolitan Opera House - Stage Equipment, February 1967 (1971)                    | box 53 | folder 678 |
| Metropolitan Opera House - Stage Equipment, March-November 1967 (1971)              | box 53 | folder 679 |
| Metropolitan Opera House - Stage Equipment, 1968 (1971)                             | box 53 | folder 680 |
| Metropolitan Opera House - Television, 1961-1967 (1971)                             | box 53 | folder 681 |
| Metropolitan Opera House - Traffic, 1963-1966 (1971)                                | box 53 | folder 682 |
| New York City - Contract - Agreement, December 10, 1957                             | box 53 | folder 683 |
| New York City - Contract - Agreement, August 21, 1958                               | box 53 | folder 684 |

### Scope and Contents note

Includes Supplemental Agreement.

|  |        |            |
|--|--------|------------|
| New York City - Contract - Agreement, January 14, 1960                   | box 53 | folder 685 |
| New York City - Contract - Draft, August-September 1957                  | box 54 | folder 686 |
| New York City - Department of Parks, April 1960-October 1964 (1971)      | box 54 | folder 687 |
| New York City - Department of Parks, November 1964-September 1965 (1971) | box 54 | folder 688 |

Related Archival Materials note:

### Related Archival Materials note

Architectural material has been removed and is housed separately.

|   |        |            |
|---|--------|------------|
| New York City - Department of Parks, October-December 1965 (1971) | box 54 | folder 689 |
| New York City - Department of Parks, 1966 (1971)                  | box 54 | folder 690 |
| New York City - Department of Parks, February 1967-1970 (1971)    | box 54 | folder 691 |

Related Archival Materials note:

**Related Archival Materials note**

Architectural material has been removed and is housed separately.

|   |        |            |
|---|--------|------------|
| New York City - Financing, 1967-1969  | box 54 | folder 692 |
| New York City - Miscellany, 1961-1967   | box 54 | folder 693 |
| New York City - Public Relations, 1965  | box 54 | folder 694 |
| New York State Theater - Agreements (Architectural and Construction), 1962 (1971) | box 54 | folder 695 |
| New York State Theater - General Files, September 1961-March 1964 (1971)          | box 54 | folder 696 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 18.

|  |        |            |
|--|--------|------------|
| New York State Theater - Construction, 1958-July 1961 (1971)         | box 55 | folder 697 |
| New York State Theater - Construction, August 1964-March 1965 (1971) | box 55 | folder 698 |
| New York State Theater - Construction, November 1965-1968 (1971)     | box 55 | folder 699 |
| New York State Theater - Cornerstone and Plaque, 1962-1963 (1971)    | box 55 | folder 700 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 19.

|   |        |            |
|---|--------|------------|
| New York State Theater - Cornerstone and Plaque, 1964 (1971)                                      | box 55 | folder 701 |
| New York State Theater - Negotiations with New York State - Agreement, December 1962 (1971)       | box 55 | folder 702 |
| New York State Theater - Negotiations with New York State - General Files, 1957-March 1961 (1971) | box 55 | folder 703 |
| New York State Theater - Negotiations with New York State - General Files, April 1961-1965 (1971) | box 55 | folder 704 |
| New York State Theater - Office Space, 1963-1965 (1971)   | box 55 | folder 705 |
| New York State Theater - Opening Night - General Files, 1963 (1971)                               | box 55 | folder 706 |
| New York State Theater - Opening Night - General Files, 1964 (1971)                               | box 55 | folder 707 |

|   |        |            |
|---|--------|------------|
| New York State Theater - Opening Night - Invitations, February-March 17, 1964 (1971)  | box 55 | folder 708 |
| New York State Theater - Opening Night - Invitations, March 19, 1964-1971 (1971)  | box 55 | folder 709 |
| New York State Theater - Opening Week, 1962-January 1964 (1971)   | box 56 | folder 710 |
| New York State Theater - Opening Week, January 28-March 20, 1964 (1971)   | box 56 | folder 711 |
| New York State Theater - Opening Week, March 26-May 1964 (1971)   | box 56 | folder 712 |
| Philharmonic Hall - Acoustics - Avery Fisher Hall, 1976   | box 56 | folder 713 |
| Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, 1958-July 1959  | box 56 | folder 714 |
| Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, October 1959-April 1960   | box 56 | folder 715 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>Architectural material has been removed and is housed separately.  |        |            |
| Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, November 1962, June 1963  | box 56 | folder 716 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>Architectural material has been removed and is housed separately.  |        |            |
| Philharmonic Hall - Acoustics - General Files, n.d.   | box 56 | folder 717 |
| Philharmonic Hall - Acoustics - General Files, 1959, 1962   | box 56 | folder 718 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>See also RAC Photograph Collection, Series 1073, Box 1, Folder 20. |        |            |
| Philharmonic Hall - Acoustics - General Files, 1963-1964  | box 56 | folder 719 |
| Philharmonic Hall - Acoustics - General Files, 1965-1969  | box 56 | folder 720 |
| Philharmonic Hall - Acoustics - General Files, 1976-1977  | box 56 | folder 721 |
| Philharmonic Hall - Acoustics - Phases I and II, 1962-1963 (1971)   | box 56 | folder 722 |



**Scope and Contents note**

Includes Philharmonic Hall seating chart, April 1963.

|  |        |            |
|--|--------|------------|
| Philharmonic Hall - Acoustics - Phase III, February-July 8, 1964 (1971)                        | box 56 | folder 723 |
| Philharmonic Hall - Acoustics - Phase IV, April-June 1965 (1971)                               | box 56 | folder 724 |
| Philharmonic Hall - Acoustics - Phase IV, July-September 20, 1965 (1971)                       | box 57 | folder 725 |
| Philharmonic Hall - Acoustics - Phase IV, September 22, 1965-1970 (1971)                       | box 57 | folder 726 |
| Philharmonic Hall - Acoustics - Phase V - "1969 Project - Philharmonic Hall", 1967-1969 (1971) | box 57 | folder 727 |
| Philharmonic Hall - Acoustics - Young's Analysis of Beranek's Article, 1975                    | box 57 | folder 728 |
| Philharmonic Hall - Building Improvement, 1962-1963 (1971)                                     | box 57 | folder 729 |
| Philharmonic Hall - Building Improvement, 1964-1967 (1971)                                     | box 57 | folder 730 |
| Philharmonic Hall - General Files, 1956 (1971)   | box 57 | folder 731 |
| Philharmonic Hall - General Files, 1957 (1971)   | box 57 | folder 732 |
| Philharmonic Hall - General Files, 1958-April 1959 (1971)                                      | box 57 | folder 733 |
| Philharmonic Hall - General Files, May 1959-March 1960 (1971)                                  | box 57 | folder 734 |
| Philharmonic Hall - General Files, April 1960-June 1961 (1971)                                 | box 57 | folder 735 |

Related Archival Materials note:

**Related Archival Materials note**

Architectural material has been removed and is housed separately.

|  |        |            |
|--|--------|------------|
| Philharmonic Hall - General Files, July-December 1961 (1971) | box 57 | folder 736 |
| Philharmonic Hall - General Files, 1962 (1971)               | box 57 | folder 737 |
| Philharmonic Hall - Green Room, 1962-1965 (1971)             | box 57 | folder 738 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 21.

|  |        |            |
|--|--------|------------|
| Philharmonic Hall - Green Room, 1964-1965 (1971) | box 57 | folder 739 |
|--|--------|------------|

Conditions Governing Access:

## Conditions Governing Access

Restricted material

|  |        |            |
|--|--------|------------|
| Philharmonic Hall - Harrison and Abromowitz Meetings Minutes, 1957-February 1959 | box 57 | folder 740 |
| Philharmonic Hall - Harrison and Abromowitz Meetings Minutes, March 1959-1960    | box 57 | folder 741 |
| Philharmonic Hall - Opening Night, 1961-September 17, 1962 (1971)                | box 58 | folder 742 |
| Philharmonic Hall - Opening Night, September 19-22, 1962 (1971)                  | box 58 | folder 743 |
| Philharmonic Hall - Opening Night, September 23-December 17, 1962 (1971)         | box 58 | folder 744 |
| Philharmonic Hall - Opening Night and Opening Week, August-September 1962 (1971) | box 58 | folder 745 |
| Philharmonic Hall - Opening Week, 1960-1961 (1971)                               | box 58 | folder 746 |
| Philharmonic Hall - Opening Week, February-August 1962 (1971)                    | box 58 | folder 747 |
| Philharmonic Hall - Opening Week, September-November 1962 (1971)                 | box 58 | folder 748 |
| Philharmonic Hall - Organ, 1956-April 1958 (1971)                                | box 58 | folder 749 |
| Philharmonic Hall - Organ, September 1958-April 1959 (1971)                      | box 58 | folder 750 |
| Philharmonic Hall - Organ, May 1959-March 1962 (1971)                            | box 58 | folder 751 |

Related Archival Materials note:

### Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 22. Architectural material has been removed and is housed separately.

|   |        |            |
|---|--------|------------|
| Philharmonic Hall - Organ, May 1962-March 1966 (1971)                               | box 58 | folder 752 |
| Philharmonic Hall - Seating Capacity, 1960-1961 (1971)                              | box 58 | folder 753 |
| Philharmonic Hall - Stage Alterations, 1972   | box 58 | folder 754 |
| Relocation - Braislin, Porter & Wheelock - General Files, January-March 1957 (1971) | box 58 | folder 755 |
| Relocation - Braislin, Porter & Wheelock - General Files, January-May 1958 (1971)   | box 59 | folder 756 |
| Relocation - Braislin, Porter & Wheelock - General Files, June-December 1958 (1971) | box 59 | folder 757 |
| Relocation - Braislin, Porter & Wheelock - General Files, January-April 1959 (1971) | box 59 | folder 758 |

|  |        |            |
|--|--------|------------|
| Relocation - Braislin, Porter & Wheelock - General Files, June 1959-August 1960 (1971)   | box 59 | folder 759 |
| Relocation - Braislin, Porter & Wheelock - The Schorr Report, November 30, 1959  | box 59 | folder 760 |
| <b>Scope and Contents note</b><br><br>Final Report (March 4, 1969).  |        |            |
| Relocation - Property Management and Construction, 1958-January 1959   | box 59 | folder 761 |
| Relocation - Property Management and Construction, April 1959-1960   | box 59 | folder 762 |
| Repertory Theater - Library Building Opening, 1964-1965 (1971)   | box 59 | folder 763 |
| Repertory Theater - Library/Museum Conference, July 19, 1962   | box 59 | folder 764 |
| Reports - Hart, Krivatsky, Stubee Feasibility Study, n.d.  | box 60 | folder 765 |
| Related Archival Materials note:<br><b>Related Archival Materials note</b><br><br>Architectural material has been removed and is housed separately.  |        |            |
| Reports - Project Status, April 1961-July 1962 (1971)  | box 60 | folder 766 |
| Reports - Project Status, March 1963-March 1965 (1971)   | box 60 | folder 767 |
| Television Facilities, November 1959-January 1963 (1972)   | box 60 | folder 768 |
| Travertine - All Buildings, April 1963-June 1964 (1971)  | box 60 | folder 769 |
| Vivian Beaumont Theater - Design and Building, n.d., 1957-1959 (1971)  | box 60 | folder 770 |
| Vivian Beaumont Theater - Design and Building, 1960-1961 (1971)  | box 60 | folder 771 |
| Related Archival Materials note:<br><b>Related Archival Materials note</b><br><br>See also RAC Photograph Collection, Series 1073, Box 1, Folder 23. |        |            |
| Vivian Beaumont Theater - Design and Building, 1962 (1971)   | box 60 | folder 772 |
| Vivian Beaumont Theater - Design and Building, January-September 1963 (1971)   | box 60 | folder 773 |
| Vivian Beaumont Theater - Design and Building, October 1963-1964 (1971)  | box 60 | folder 774 |
| Vivian Beaumont Theater - Design and Building, January-June 1965 (1971)  | box 60 | folder 775 |

|   |        |            |
|---|--------|------------|
| Vivian Beaumont Theater - Design and Building, July-September 1965 (1971)       | box 60 | folder 776 |
| Vivian Beaumont Theater - Design and Building, October 1, 1965-June 1966 (1971) | box 60 | folder 777 |
| Vivian Beaumont Theater - Design and Building, July 1966-1968 (1971)            | box 60 | folder 778 |
| Vivian Beaumont Theater - Design and Building, 1970-1973 (1971)                 | box 60 | folder 779 |

## Public Relations, 1955-1973

### Scope and Contents note

A formal public relations campaign was initiated in 1959 to increase the community awareness of the existence of Lincoln Center and to develop recognition within the society that Lincoln Center was built to serve the arts, entertainment and educational interests of the general public.

Newspaper clippings (1955-1963) and press releases (1956-1964) are available. Lincoln Center's role as the performing arts arm of the New York World's Fair (1964-1965) is also documented.

Public Relations press kits help illuminate two important events in the history of Lincoln Center. The first is a press kit from January 20, 1959 announcing the inclusion of Fordham University in the Lincoln Square Urban Renewal Project. Following public and legal opposition to the use of government funding to support a non-secular institution (which eventually resulted in the U.S. Supreme Court dismissal of the case), Fordham University purchased the land from West 60th to West 62nd Street between Columbus and Amsterdam Avenues and built housing for their Law School and Liberal Arts College. As the owner of its own land and facilities, Fordham University is a neighbor in Lincoln Square adjacent to Lincoln Center, but is not a constituent of Lincoln Center and was never offered, nor eligible, for such status. (Correspondence and legal documents regarding this Church-State Issue are available in Subseries 9 - Planning and Construction.) The second is a press kit from the Lincoln Center Groundbreaking Ceremony on May 14, 1959, attended by President Dwight D. Eisenhower, John D. Rockefeller 3rd, Robert Moses, New York Mayor Robert Wagner and New York Lt. Governor Malcolm Wilson.

| Title/Description  | Instances |            |
|--|-----------|------------|
| Annual Reports, 1959-1963                                    | box 61    | folder 780 |
| Annual Reports, 1967-1971                                    | box 61    | folder 781 |
| Audience Surveys, 1963-1968 (1972)                           | box 61    | folder 782 |
| Brochures - Samples, c.1961                                  | box 61    | folder 783 |
| Carnegie Hall - Legislation to Save Carnegie Hall, 1958-1962 | box 61    | folder 784 |
| Clippings, April 1955-March 1957                             | box 61    | folder 785 |
| Clippings, April-July 1957                                   | box 61    | folder 786 |
| Clippings, August-September 1957                             | box 61    | folder 787 |
| Clippings, October-November 1957                             | box 61    | folder 788 |
| Clippings, December 1957-February 1958                       | box 61    | folder 789 |
| Clippings, March-April 1958                                  | box 61    | folder 790 |

|   |        |            |
|---|--------|------------|
| Clippings, May 1958                       | box 61 | folder 791 |
| Clippings, June-October 1958              | box 61 | folder 792 |
| Clippings, November 1958-February 1959    | box 62 | folder 793 |
| Clippings, March-June 1959                | box 62 | folder 794 |
| Clippings, July-December 1959             | box 62 | folder 795 |
| Clippings, 1960                           | box 62 | folder 796 |
| Clippings, 1961-June 1963                 | box 62 | folder 797 |
| Earl Newsom & Company, 1960               | box 62 | folder 798 |
| Earl Newsom & Company, January-March 1961 | box 62 | folder 799 |
| Earl Newsom & Company, April 1961-1965    | box 62 | folder 800 |
| General Files, 1956-May 1957 (1973)       | box 62 | folder 801 |
| General Files, June-December 1957 (1973)  | box 62 | folder 802 |
| General Files, January-March 1958 (1973)  | box 62 | folder 803 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 24.

|                                      |        |            |
|--------------------------------------|--------|------------|
| General Files, April-May 1958 (1973) | box 62 | folder 804 |
| General Files, June-July 1958 (1973) | box 63 | folder 805 |

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 25.

|   |        |            |
|---|--------|------------|
| General Files, September-December 1958 (1973) | box 63 | folder 806 |
| General Files, January-September 1959 (1973)  | box 63 | folder 807 |
| General Files, October 1959-1960 (1973)       | box 63 | folder 808 |
| General Files, January-May 1961 (1973)        | box 63 | folder 809 |
| General Files, June-October 1961 (1973)       | box 63 | folder 810 |
| General Files, 1962 (1973)                    | box 63 | folder 811 |
| General Files, 1963 (1973)                    | box 63 | folder 812 |
| General Files, 1964 (1973)                    | box 63 | folder 813 |
| General Files, 1965-1966 (1973)               | box 63 | folder 814 |
| General Files, 1967-1968 (1973)               | box 63 | folder 815 |

|   |        |            |
|---|--------|------------|
| General Files, 1969-1972 (1973)   | box 63 | folder 816 |
| Groundbreaking Ceremony - Clippings, May 14-15, 1959                              | box 63 | folder 817 |
| Groundbreaking Ceremony - General, May 14, 1959                                   | box 63 | folder 818 |
| Groundbreaking Ceremony - Press Kit, May 14, 1959                                 | box 64 | folder 819 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b> |        |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 26.                |        |            |
| Guided Tours, n.d., 1963-1969   | box 64 | folder 820 |
| Guided Tours, 1960-1969 (1973)  | box 64 | folder 821 |
| "Holiday" - v. 44, n.3, September 1968  | box 64 | folder 822 |
| Library/Museum of the Performing Arts - Proposal Kit, October-November 1961       | box 64 | folder 823 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b> |        |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 27.                |        |            |
| Lincoln Center Festivals, 1963-1968   | box 64 | folder 824 |
| Lincoln Center Films, 1958-1959   | box 64 | folder 825 |
| Lincoln Center Films, 1960-1961   | box 64 | folder 826 |
| Lincoln Center Neighborhood, March 1958-August 1961 (1971)                        | box 64 | folder 827 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b> |        |            |
| Architectural material has been removed and is housed separately.                 |        |            |
| Lincoln Center Neighborhood, n.d., 1963-1971                                      | box 64 | folder 828 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b> |        |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 28.                |        |            |
| Lincoln Center Neighborhood, October 1961-May 1965 (1971)                         | box 64 | folder 829 |
| Lincoln Center Neighborhood, 1966 (1971)  | box 64 | folder 830 |
| Lincoln Center Neighborhood, January-September 1967 (1971)                        | box 64 | folder 831 |
| Lincoln Center Neighborhood, October 1967-August 1968 (1971)                      | box 65 | folder 832 |

|   |        |            |
|---|--------|------------|
| Lincoln Center Neighborhood, November 1968-1973 (1972)  | box 65 | folder 833 |
| Lincoln Square Community Council, 1960-June 1968 (1972)   | box 65 | folder 834 |
| Lincoln Square Community Council, July 1968-February 1971 (1972)  | box 65 | folder 835 |
| Lincoln Square Community Council, March 1971-March 1973 (1972)  | box 65 | folder 836 |
| Miscellany, 1961-1967 (1978)  | box 65 | folder 837 |
| Miscellany, 1968-August 1971 (1972)   | box 65 | folder 838 |
| Miscellany, September 1971-September 1972 (1972)  | box 65 | folder 839 |
| Miscellany, 1978  | box 65 | folder 840 |
| National, 1958, 1961 (1971)   | box 65 | folder 841 |
| National, 1963-1965 (1971)  | box 65 | folder 842 |
| New York World's Fair (1964-1965), May-October 7, 1960 (1972)   | box 66 | folder 843 |
| New York World's Fair (1964-1965), October 10, 1960-January 1961 (1972)   | box 66 | folder 844 |
| New York World's Fair (1964-1965), May-December 1961 (1972)   | box 66 | folder 845 |
| New York World's Fair (1964-1965), February-April 1961 (1972)   | box 66 | folder 846 |
| New York World's Fair (1964-1965), 1962-1964 (1972)   | box 66 | folder 847 |
| New York World's Fair (1964-1965), 1963-1965  | box 66 | folder 848 |
| "The Performing Arts" - General Files, 1959-1960 (1970)   | box 66 | folder 849 |
| "The Performing Arts" - Issues, March 12, 1959-April 22, 1960 (1973)  | box 66 | folder 850 |
| "The Performing Arts" - Issues, May 6, 1960-October 27, 1961 (1973)   | box 66 | folder 851 |
| "The Performing Arts" - Issues, November 14, 1961-November 15, 1963 (1973)  | box 66 | folder 852 |
| Philharmonic Hall - Opening of Books, October 2, 1961   | box 66 | folder 853 |
| Photographs, n.d., 1964-1967  | box 66 | folder 854 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b><br><br>See also RAC Photograph Collection, Series 1073, Box 1, Folder 29. |        |            |
| Press Releases - General Files, 1956-May 1958   | box 66 | folder 855 |

|  |        |            |
|--|--------|------------|
| Press Releases - General Files, June-November 19, 1958                                       | box 67 | folder 856 |
| Press Releases - General Files, November 21, 1958-May 1959                                   | box 67 | folder 857 |
| Press Releases - General Files, June-December 1959   | box 67 | folder 858 |
| Press Releases - General Files, January-June 10, 1960  | box 67 | folder 859 |
| Press Releases - General Files, June 19-December 1960  | box 67 | folder 860 |
| Press Releases - General Files, January-July 1961  | box 67 | folder 861 |
| Press Releases - General Files, September 1961-March 1962                                    | box 67 | folder 862 |
| Press Releases - General Files, April-July 1962  | box 67 | folder 863 |
| Press Releases - General Files, August 1962-April 17, 1963                                   | box 67 | folder 864 |
| Press Releases - General Files, April 22-August 16, 1963                                     | box 67 | folder 865 |
| Press Releases - General Files, September 1963-1964  | box 67 | folder 866 |
| Press Releases - Kit - Fordham University to Become Part of Lincoln Square, January 20, 1959 | box 68 | folder 867 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b>            |        |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 30.                           |        |            |
| Programming, c.1961-1965   | box 68 | folder 868 |
| Programming, c.1966-1968   | box 68 | folder 869 |
| Programming, 1969-1973   | box 68 | folder 870 |
| Repertory Theater Design - Press Releases and Publicity, November 14, 1961                   | box 68 | folder 871 |
| <u>Related Archival Materials note:</u><br><b>Related Archival Materials note</b>            |        |            |
| See also RAC Photograph Collection, Series 1073, Box 1, Folder 31.                           |        |            |
| West Side Association of Commerce and "The West Sider", 1961-1962                            | box 68 | folder 872 |
| Young's Comments about Manuscripts on Lincoln Center, November 1969                          | box 68 | folder 873 |
| Young's Comments about Manuscripts on Lincoln Center, December 1969                          | box 68 | folder 874 |
| Young's Comments about Manuscripts on Lincoln Center, 1970-1972                              | box 68 | folder 875 |

## Working Files, 1952-1977



## Scope and Contents note

This subseries includes information regarding Edgar B. Young's work as author of "Lincoln Center: The Building of An Institution," New York: New York University Press, 1980.

The holdings available include various notes, outlines, documentation of interviews, Young's comments regarding the vital importance of the participation of JDR 3rd in the Lincoln Center project, and a revised manuscript written in October 1979.

| Title/Description  | Instances |            |
|--|-----------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Commemorative Plaque, 1969-1972  | box 68    | folder 876 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - A Personal Commentary by Edgar B. Young, January 27, 1977              | box 68    | folder 877 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Edgar B. Young's Interview with Charles M. Spofford, February 15, 1977 | box 68    | folder 878 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Outline, 1976-1977   | box 68    | folder 879 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Phase I - Exploratory, 1976  | box 68    | folder 880 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Source Material, 1952-1955   | box 68    | folder 881 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - In Evolution of Concept and Institutional Composition, 1976-1977       | box 68    | folder 882 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - In Architectural Planning and Construction, 1976-1977                  | box 68    | folder 883 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - List of Lincoln Center Files in Archives, n.d.                         | box 68    | folder 884 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #3 - In Relations with Government - City, State, Federal, 1976-1977    | box 68    | folder 885 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #4 - In Management, 1976-1977  | box 68    | folder 886 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #5 - In Public Relations, 1976-1977                                    | box 68    | folder 887 |
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #6 - In Finance, 1976-1977   | box 68    | folder 888 |

**Scope and Contents note**

A. Financial Planning B. Fundraising C. Personal Contributions

|   |        |            |
|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #6 - In Finance, 1970, 1976 | box 68 | folder 889 |
|---|--------|------------|

**Scope and Contents note**

D. Rockefeller Sources

|  |        |            |
|--|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - A. - JDR 3rd Chronology, 1976-1977 | box 69 | folder 890 |
|--|--------|------------|

|  |        |            |
|--|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - B. - Relocation and Demolition, 1976 | box 69 | folder 891 |
|--|--------|------------|

|   |        |            |
|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - C. - Church/State Issue, 1976 | box 69 | folder 892 |
|---|--------|------------|

|   |        |            |
|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - D. - Visual Arts at Lincoln Center, 1976-1977 | box 69 | folder 893 |
|---|--------|------------|

|   |        |            |
|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - E. - High School of Music and Art, 1976 | box 69 | folder 894 |
|---|--------|------------|

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|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - F. - Educational Television, 1976 | box 69 | folder 895 |
|---|--------|------------|

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|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - G. - Lincoln Center Neighborhood Relations, 1976-1977 | box 69 | folder 896 |
|---|--------|------------|

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|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - H. - Lincoln Center Labor Relations, 1976 | box 69 | folder 897 |
|---|--------|------------|

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|--|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - I. - New York World's Fair, 1964, 1976 | box 69 | folder 898 |
|--|--------|------------|

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| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - J. - Fund for Education and Creative Artistic Advancement, 1976-1977 | box 69 | folder 899 |
|--|--------|------------|

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|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - K. - Lincoln Center Operations, 1976-1977 | box 69 | folder 900 |
|---|--------|------------|

|  |        |            |
|--|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - L. - Constituents Created by Lincoln Center, 1976-1977 | box 69 | folder 901 |
|--|--------|------------|

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|--|--------|------------|
| "Lincoln Center: The Building of an Institution" - JDR 3rd's Role - M. - Juilliard: Carnegie Corporation Grants and Funds for the Drama Division, 1977 | box 69 | folder 902 |
|--|--------|------------|

|   |        |            |
|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Edgar B. Young's Schedule, c. 1970s | box 69 | folder 903 |
|---|--------|------------|

|   |        |            |
|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. A-1 - 3-30 | box 69 | folder 904 |
|---|--------|------------|

|   |        |            |
|---|--------|------------|
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. 4-1 - 5-31 | box 69 | folder 905 |
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. 6-1 - 7-6  | box 69 | folder 906 |
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Part III - pp. 8-1 - 10-25      | box 69 | folder 907 |
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Part III - pp. 11-1 - 12-9      | box 69 | folder 908 |
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 13-1 - 13-55      | box 69 | folder 909 |
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 14-1 - 16-20      | box 69 | folder 910 |
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 17-1 - 18-1       | box 69 | folder 911 |
| "Lincoln Center: The Building of an Institution" - Young's Manuscript - Part V                          | box 69 | folder 912 |

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## Japan Society, 1973-1978

### Arrangement note

This series is arranged into six subseries, each of which are organized alphabetically by folder title:

Subseries 1 - Administration Subseries 2 - Building Operations Subseries 3 - Education Subseries 4 - Financial Administration Subseries 5 - Fundraising Subseries 6 - Public Relations

### Scope and Contents note

The Japan Society is a private, nonprofit institution founded in 1907, and revitalized in the 1950s through the effort and vision of John D. Rockefeller 3rd, to promote greater cultural understanding and cooperation between Japan and the United States. The Japan Society has developed and sponsored programs in the arts, business, education, and public affairs. These programs often include Japanese art exhibitions, films, performances, a lecture series, public policy research projects, educational fellowships, and sponsored classes in cultural and language studies for children and adults.

Due to its small size and limited time span, the holdings in this series only give a glimpse of the work of the Japan Society and Edgar Young's role in the organization.

## Administration

### Scope and Contents note

The largest of the subseries, Subseries 1 contains a copy of the Japan Society by-laws (1973) and minutes of the Executive Committee meetings (1973-1978).

| Title/Description | Instances |
|-------------------|-----------|
|-------------------|-----------|

|   |        |            |
|---|--------|------------|
| Annual Dinners, Meetings, Retreat, 1974-1978  | box 70 | folder 913 |
| Annual Report, 1975-1976  | box 70 | folder 914 |
| Bi-monthly Activities Reports to the Board, 1974-1977   | box 70 | folder 915 |
| Bi-monthly Activities Reports to the Board, 1978  | box 70 | folder 916 |
| Board of Directors Meetings, 1978   | box 70 | folder 917 |
| By-Laws, 1973   | box 70 | folder 918 |
| Committee Reports, 1977-1978  | box 70 | folder 919 |
| Directors and Officers, 1974-1978   | box 70 | folder 920 |
| Executive Committee Meetings Minutes, 1973  | box 71 | folder 921 |
| Executive Committee Meetings Minutes, 1974  | box 71 | folder 922 |
| Executive Committee Meetings Minutes, January-May 1975  | box 71 | folder 923 |
| Executive Committee Meetings Minutes, June-December 1975  | box 71 | folder 924 |
| Executive Committee Meetings Minutes, January-August 1976                                       | box 71 | folder 925 |
| Executive Committee Meetings Minutes, September-December 1976                                   | box 71 | folder 926 |
| Executive Committee Meetings Minutes, 1977  | box 71 | folder 927 |
| Executive Committee Meetings Minutes, 1978  | box 71 | folder 928 |
| "Japan-United States Friendship Act", 1975  | box 71 | folder 929 |
| Nominating Committee, 1977-1978   | box 72 | folder 930 |
| Program Review and U.S.-Japan Conference on Cultural and Educational Interchange (CULCON), 1975 | box 72 | folder 931 |
| Search Committee, 1973-1974   | box 72 | folder 932 |

Conditions Governing Access:**Conditions Governing Access**

Restricted material

**Building Operations**

| Title/Description                              | Instances |            |
|--|-----------|------------|
| Japan Society House - General Files, 1973-1976 | box 72    | folder 933 |
| Japan Society House - Renovation, 1974-1975    | box 72    | folder 934 |

**Education**

## Scope and Contents note

Subseries 3 provides a glimpse of a few of the sponsored programs and conferences including the United States-Japan Intellectual Interchange Program (1973-1978).

| Title/Description   | Instances |            |
|---|-----------|------------|
| Colloquia, Conferences, Meetings, Programs, 1974-1978           | box 72    | folder 935 |
| "Japan Today", 1978   | box 72    | folder 936 |
| United States-Japan Intellectual Interchange Program, 1973-1978 | box 72    | folder 937 |

## Financial Administration

| Title/Description                          | Instances |            |
|--|-----------|------------|
| Committee on Budget and Finance, 1972-1977 | box 72    | folder 938 |
| Pension Contract, n.d., 1977               | box 72    | folder 939 |

## Fundraising

| Title/Description              | Instances |            |
|--------------------------------|-----------|------------|
| Fundraising, Grants, 1973-1977 | box 72    | folder 940 |

## Public Relations

### Scope and Contents note

Subseries 6 provides a brief look at some of the institution's 1970s activities through various brochures and newspaper clippings.

| Title/Description                        | Instances |            |
|--|-----------|------------|
| Brochures and Clippings, n.d., 1975-1976 | box 72    | folder 941 |
| Clippings, 1978                          | box 72    | folder 942 |
| "Newsletter", 1973-1978                  | box 72    | folder 943 |

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## Photographs

Physical Description: 0.4 Cubic Feet

### Scope and Contents note

Edgar B. Young , a staff associate of John D. Rockefeller 3rd, played a vital role in the creation and early administration of Lincoln Center. Edgar B. Young was born April 27, 1908 in Anderson, IN. His academic credentials include an A.B. from DePauw University (1929) and post graduate degrees from the London School of Economics (Economics 1931), the University of Pennsylvania (Economics 1933), and American University (Public Administration 1935). Young was actively involved in the Lincoln Center project from its origin, participating in many of the early discussions while JDR 3rd served on the Exploratory Committee for a Musical Arts Center.

After incorporation, Young became Lincoln Center's Secretary (1956-1962), and JDR 3rd became its first President (June 22, 1956-1961). Young also often served as a member of both the Executive and Education Committees at various points throughout his tenure with Lincoln Center. The Edgar B. Young collection documents Lincoln Center as a project fueled by the work and vision of volunteers and the non-profit sector of the economy. It serves as a model of successful urban renewal and collaboration between the private sector and various agencies of all levels of government. The photographs in this collection have been extracted from the print collection and relocated to Series 3.

## General note

A total of one box of photographs have been extracted from the Edgar B. Young print collection. Photographs have been foldered; it has been noted on each folder where the photo was removed from. There is also a surrogate in place of the original in the print collection.

## File Plan

When the Edgar B. Young photographs were initially extracted from the print collection, the images were designated as RAC photograph series 1073.

RAC has since intellectually returned these materials to their original provenance, and designated the photographs as Edgar B. Young papers, Series 3.

Physical labeling of the materials may temporarily remain as Series 1073. Future processing will rebox and relabel the contents to reflect their designation as Series 3, and take further steps to stabilize and preserve the items as necessary.

| Title/Description                                      | Instances |          |
|--|-----------|----------|
| Lincoln Center, Inc. Administration Traffic, 1965-1969 | box 1     | folder 1 |

## Scope and Contents note

2 photos: Lincoln Center concourse level access plan with street grid

|                          |       |          |
|--------------------------|-------|----------|
| Lincoln Center, Inc. Art | box 1 | folder 2 |
|--------------------------|-------|----------|

## Scope and Contents note

Buildings: Juilliard : Sculpture: Masayuki Yagare, Untitled.  
Feb - March 1970 2 prints of the same image: JDR 3rd with Mr. Doi and two unidentified women, Nagare dedication ceremony, Lincoln Center, March 30, 1970

|                          |       |          |
|--------------------------|-------|----------|
| Lincoln Center, Inc. Art | box 1 | folder 3 |
|--------------------------|-------|----------|

## Scope and Contents note

Chermayeff and Lustig Contract, 1961 - 1965 (1973)  
Lincoln Center symbol design, Chermayeff & Geismer Associates, with correspondence of June 7, 1962

|  |       |          |
|--|-------|----------|
| Lincoln Center, Inc. Constituent Relations | box 1 | folder 4 |
|--|-------|----------|

## Scope and Contents note

Library Museum of the Performing Arts: General Files,  
1961 - 1962 (1971), Caption: Artist's conception of the

Library-Museum for the Performing Arts in Lincoln Center.  
The view is of the façade on Amsterdam Avenue and the  
side elevation on 65th Street.

---

Lincoln Center, Inc. Education

box 1

folder 5

**Scope and Contents note**

Choral Festival, May 1969 - 1972, 2 photos from the  
"Report on the Second International University Choral  
Festival" The Choral Festival was presented by the  
Education Department of Lincoln Center and held March  
13-31, 1969.

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Lincoln Center, Inc. Fundraising

box 1

folder 6

**Scope and Contents note**

Public Participation Campaign March 8 - Sept 1960 (1972).  
2 architectural models of Lincoln Center site from "Student  
Press Conference" Portfolio, April 7, 1960) One of these  
images is an early model of the Center with the following  
people gathered around it: Alicia Markova (ballerina),  
William Schuman (President of Juilliard), Martha Graham  
(modern dancer), Dorothy Pixley (Juilliard student), Lucine  
Amara (soprano), Rudolf Bing (Metropolitan Opera),  
Reginald Allen (Executive Director of Operations of  
Lincoln Center), George E. Judd, Jr. (Managing Director of  
the New York Philharmonic), Leonard Bernstein (Maestro of  
the New York Philharmonic), Robert Whitehead (theatrical  
producer), Julie Harris (actress).

---

Lincoln Center, Inc. Fundraising

box 1

folder 7

**Scope and Contents note**

Rockefeller Foundation: General Files, 1958-June 1960. 4  
photos - architectural models and artist's sketches of Lincoln  
Center Plaza and the Metropolitan Opera House.

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Lincoln Center, Inc. Planning and Construction

box 1

folder 8

**Scope and Contents note**

Band Shell: Architectural Models and Sketches, 1960-1961  
(1971).

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Lincoln Center, Inc. Planning and Construction

box 1

folder 9

**Scope and Contents note**

Building Committee - General Files. November 1957-  
February 1958 (1971). Two copies of one photo -  
Consolidated Edison Plant in the block bounded by West

End Avenue, Amsterdam Avenue, W. 65th Street and W.  
66th Street.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 10 |
|--|-------|-----------|

**Scope and Contents note**

Federal Government: Negotiations re: Site and Contract  
with New York City, Jan-July 22, 1959 (1971-1976) 1 photo  
- Lincoln statue proposed for Dante Square, February 1959.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 11 |
|--|-------|-----------|

**Scope and Contents note**

Federal Government: Negotiations re: Site and Contract  
with New York City, July 27-Aug 13, 1959 (1971-1976) 2  
photos (models B1 and B2) accompanying the Revised Site  
Plan of Lincoln Center.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 12 |
|--|-------|-----------|

**Scope and Contents note**

Juilliard Building: Buildings, 1963-1968 (1971) 7 photos -  
models of the site across the street from Juilliard, July 30,  
1964.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 13 |
|--|-------|-----------|

**Scope and Contents note**

Juilliard Building: Construction, 1967 (1970). 3 photos -  
From Collapse, March 9, 1967.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 14 |
|--|-------|-----------|

**Scope and Contents note**

Juilliard Building: Lincoln-Amsterdam Urban Renewal  
Project: High School of Music and Art; High School of  
Performing Arts, 1961 (1970). 1 photo - model of High  
School.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 15 |
|--|-------|-----------|

**Scope and Contents note**

Juilliard Building: Site Expansion, 1961-1964 (1971). 2  
photos - including first exterior design model of the Juilliard  
School and Repertory Theater, May 1961.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 16 |
|--|-------|-----------|



## Scope and Contents note

Metropolitan Opera House: Chandeliers (Austrian Gift), April-Aug 1964 (1971). 1 photo - a crystal chandelier mounted in a Luxemburg theater.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 17 |
|--|-------|-----------|

## Scope and Contents note

Metropolitan Opera House: General Files, Nov 20, 1963-Dec 1964 (1971). 4 photos - "Opera Model Approved" February 26, 1964.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 18 |
|--|-------|-----------|

## Scope and Contents note

New York State Theater: General Files, Sept 1961-March 1964 (1971). 1 photo - NYS Theater, Philip Johnson, Architect.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 19 |
|--|-------|-----------|

## Scope and Contents note

New York State Theater: Cornerstone and Plaque, 1962-1963 (1971). 1 photo - New York State Theater, Orchestra Plan, Philip Johnson, Architect.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 20 |
|--|-------|-----------|

## Scope and Contents note

Philharmonic Hall: Acoustics: General Files, 1959, 1962 (3 photos - 1. Max Abramovitz of the architectural firm Harrison and Abramovitz, Released May 27, 1962; Dr. Leo L. Beranek, president of Bolt, Beranek and Newman, acoustical Design consultant to Abramovitz for Philharmonic Hall, Released May 27, 1962; photo of an architectural design model of the auditorium of Philharmonic Hall.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 21 |
|--|-------|-----------|

## Scope and Contents note

Philharmonic Hall: Green Room, 1962-1965 (1971). 2 photos - "Performing Arts" Steuben panels.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 22 |
|--|-------|-----------|

## Scope and Contents note

Philharmonic Hall: Organ, May 1959-Mar 1962 (1971).  
1 photo - "Four manual Odell console recently installed,  
William H. Odell" (1959).

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Planning and Construction | box 1 | folder 23 |
|--|-------|-----------|

## Scope and Contents note

Vivian Beaumont Theater: Design and Building, 1960-1961  
(1971). 2 photos - Repertory Theater - Architectural Model  
and Site Plan.

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|                                       |       |           |
|---------------------------------------|-------|-----------|
| Lincoln Center, Inc. Public Relations | box 1 | folder 24 |
|---------------------------------------|-------|-----------|

## Scope and Contents note

General Files, Jan-March 1958 (1973). 1 photo - EBY,  
Houghton and Spofford; received with correspondence from  
John W. McNulty, March 6, 1958.

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|                                       |       |           |
|---------------------------------------|-------|-----------|
| Lincoln Center, Inc. Public Relations | box 1 | folder 25 |
|---------------------------------------|-------|-----------|

## Scope and Contents note

General Files, June-July 1958 (1973). 2 photos - Demolition  
Ceremony; received w/correspondence from John P. Davis,  
July 30, 1958.

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|                                       |       |           |
|---------------------------------------|-------|-----------|
| Lincoln Center, Inc. Public Relations | box 1 | folder 26 |
|---------------------------------------|-------|-----------|

## Scope and Contents note

Groundbreaking Ceremony: Press Kit, May 14, 1959. 2  
photos - artist's rendering of Philharmonic Hall and the  
entire Lincoln Center site.

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|                                       |       |           |
|---------------------------------------|-------|-----------|
| Lincoln Center, Inc. Public Relations | box 1 | folder 27 |
|---------------------------------------|-------|-----------|

## Scope and Contents note

Library/Museum of the Performing Arts: Proposal Kit, Oct-  
Nov 1961. 2 photos - an artist's rendering of the Library-  
Museum and a site plan.

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|                                       |       |           |
|---------------------------------------|-------|-----------|
| Lincoln Center, Inc. Public Relations | box 1 | folder 28 |
|---------------------------------------|-------|-----------|

## Scope and Contents note

Lincoln Center Neighborhood, n.d., 1963-1971. 1 photo - a  
color sketch of the neighborhood.

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|  |       |           |
|--|-------|-----------|
| Lincoln Center, Inc. Public Relations, 1964-1967, n.d. | box 1 | folder 29 |
|--|-------|-----------|

## Scope and Contents note

Metropolitan Opera House, New York State Theater,  
Philharmonic Hall and Vivian Beaumont Theater.

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Lincoln Center, Inc. Public Relations

box 1

folder 30

## Scope and Contents note

Press Release Kit: Fordham University to become part of  
Lincoln Square, January 20, 1959. 6 photos - sketches &  
site plans of the proposed Fordham University campus at  
Lincoln Square.

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Lincoln Center, Inc. Public Relations

box 1

folder 31

## Scope and Contents note

Repertory Theater Design: Press Releases and Publicity,  
Nov 14, 1961. 12 photos - artist's renderings and models of  
the Repertory Theater.

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