

## Ford Foundation records, Administration, Building Services, Ford Foundation Headquarters, New Building Planning and Construction Files

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Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591

archive@rockarch.org

URL: http://www.rockarch.org

## **Table of Contents**

Summary Information	3
Foundation Headquarters History	4
Scope and Content Note	6
Administrative Information	6
Related Materials	7
Controlled Access Headings	8
Physical Characteristics and Technical Requirements note	
Collection Inventory	8
Publicity and Awards	8
Design and Planning	11
Construction Files	17
Equipment and Furnishings	31
Building Services	33
Images	36

### **Summary Information**

**Repository:** Rockefeller Archive Center

**Creator:** Ford Foundation

**Title:** Ford Foundation records, Administration, Building Services, Ford

Foundation Headquarters, New Building Planning and Construction

Files

**ID:** FA500

**Date [inclusive]:** 1951-2011 (Bulk: 1963-1969)

Date [bulk]: bulk

**Physical Description:** 28 Cubic Feet

**Physical Description:** (66 boxes. 61 letter-size document boxes, 1 legal-size document box, 4

oversize boxes.)

Language of the

**Material:** 

of the English

**Abstract:** The New Building Planning and Construction Files span from 1951

to 1998, with the bulk of the files documenting the construction and initial occupation of the building (1964-1969). The files originate from the Foundation's Administrative Division and touch upon all aspects of the design and construction process. The earliest documents in the collection concern the acquisition of the property at 320 E. 43rd Street, site demolition, and the architectural design. The files document all aspects of the construction of the building, as well as building operations. Other files hold publicity about the new headquarters. The collection also contains photographs and slides of the site demolition and construction, the garden and offices in the completed building, and several individuals including architect Kevin Roche, who achieved

recognition for his creative work with glass.

#### **Preferred Citation note**

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <a href="http://www.rockarch.org/research/citations.php">http://www.rockarch.org/research/citations.php</a>

<sup>^</sup> Return to Table of Contents

## **Foundation Headquarters History**

Before 1953 the Ford Foundation occupied executive offices in Pasadena, California and general offices at various locations throughout New York City. In the autumn of 1952, Treasurer Oliver May signed a lease for space in 477 Madison Avenue to unite the Foundation's New York operations within a single building and, early in the following year, a decision was made to relocate the executive offices to New York City. The combined Pasadena and New York staff consolidated into one office at 477 Madison Avenue in June 1954.

The Foundation continued to expand and, between 1958 and 1961, the Board of Trustees considered the possibility of moving to a larger building or transferring some of its staff to a separate building. In early 1963, the Board decided to construct a new building for the entire Foundation and engaged a realtor to locate the site. The site chosen was that of the former Grand Central Hospital at 321 East 42nd Street, originally built in 1912 for the Hospital for the Ruptured and Crippled (now the Hospital for Special Surgery). The Foundation appointed a Trustees' Building Committee on March 28-29, 1963, purchased the hospital grounds on April 1st, and took possession of the property on June 13th. A planning committee of six, responsible for the preparation of construction requirements and the selection of an architect, was formed shortly thereafter. The Ford Foundation selected the architectural firm Eero Saarinen and Associates (later known as Kevin Roche John Dinkeloo and Associates) to design the building. In July 1963, the Foundation purchased additional property to enable the lot to encompass a full rectangle. Turner Construction Company became the general contractor on July 30, 1963 and the Foundation signed a demolition contract with the Lipsett Division of Luria Brothers on August 6. The Luria Brothers completed the demolition of the hospital and a three-story apartment building in the northeast corner of the property in February 1964.

Preliminary site excavation began on May 1, 1964. In the same month, the Trustees' Building Committee approved the initial design for a 246,000 square foot building, exclusive of garden and terraces, with executive offices on the 11th floor and restaurant facilities on the 12th floor. In December, the Committee authorized the use of Cor-Ten weathering steel in lieu of reinforced concrete. The neighboring Hermitage apartment building threatened the Foundation with a lawsuit in November 1964 over the loss of access to light and air that would result from the new construction. The litigious parties settled out of court several months later.

Construction began in March 1965 with an initial budget of \$22 million, and was completed less than two years later, but somewhat over budget. By June 1967 the estimated costs had risen to \$25.5 million. The building was dedicated on December 8, 1967, although some floors had been occupied since September. In 1995, the American Institute of Architects and the American Architectural Foundation presented the Ford Foundation Headquarters Building with a Twenty Five Year Award given to buildings and structures that have "stood the test of time for 25 to 35 years" and that "[exemplify] design of enduring significance." Two years later, on October 21, 1997, the New York City Landmarks Preservation Commission awarded the building Landmark status.

**Kevin Roche**, the primary architect of the building, was recruited in 1950 by Eero Saarinen and Associates. By 1954, he had become the Principal Design Associate to Mr. Saarinen and assisted him on all projects until Mr. Saarinen's death in September 1961. In 1963 the Ford Foundation hired Eero

Saarinen and Associates to design the new headquarters building at 320 E. 43nd Street. In 1966 Roche and his colleague, John Dinkeloo, changed the name of Eero Saarinen and Associates to Kevin Roche John Dinkeloo and Associates.

^ Return to Table of Contents

## **Organizational History**

The Division of Administration oversaw the construction of the headquarters building and was tasked with building maintenance after construction. The Foundation formally established a Division of Administration in 1964 with responsibilities that grew to encompass the offices of the Vice President, Comptroller, and Personnel (added in 1966), Building Services (1967), Logistical Services (1968), and Program Related Investments (1969). In 1980, the Division of Organization and Management replaced the Division of Administration.

The Building Services Department was responsible for supervising the work of the contractors who provided food, operated and maintained the building; purchased, stored and distributed office supplies and equipment; printed and photocopied staff documents; purchased furniture and furnishings for the building; provided reception, telephone, and conference services; and ensured the building met fire, safety, and sanitation standards. Building services also maintained many of the construction records.

^ Return to Table of Contents

## **Biographical History**

On December 10, 1964, **Dr. Verne S. Atwater** was asked by Ford Foundation President Henry T. Heald to assume overall responsibility for the planning and construction of the new building.

He earned a B.A. in 1942 from Heidelberg College, an MBA from Harvard Business School, and a PhD from New York University's School of Business in 1961, which he completed while attending classes at night. Following his graduation, Dr. Atwater served for two years as the Ford Foundation's first Representative in Latin America before being promoted to administrative Vice President and Director of the Latin America Program. By January 1965 he had reassigned his Latin American responsibilities to others in order to focus on administration. He resigned from the Foundation in May 1968 to become Chairman and CEO of the Central Savings Bank in New York. He later joined the faculty of Pace University, where he taught finance from 1982 to his retirement in 2002.

**Rollin H. "R.H." McCarthy** was the Director of Building Planning and Construction. He also worked with members of both the Foundation's management and the Trustees' Building Committee. He served

as Director and ex officio on the Trustees' Building Committee from 1963 until he resigned in February 1, 1966 for health reasons.

**Ralph G. Schwarz** was the Director of Administrative Services. He replaced Mr. McCarthy as Director of Building Planning and Construction on February 1, 1966 and became an ex officio member of the Trustees' Building Committee.

^ Return to Table of Contents

## **Scope and Content Note**

The New Building Planning and Construction Files span from 1951 to 2011. The bulk of the files, dating from 1964 to 1969, document the construction and initial occupation of the building. The collection originates from the Foundation's Administrative Division and describes all aspects of the design and construction process. The earliest documents in the collection, 1963-1964, pertain to the acquisition of the property at 320 E. 43rd Street, the site demolition, and the design process. The majority of the files relates to physical construction, while others describe building operations or contain publicity for the new headquarters. The collection also contains photographs and slides of the demolition of the hospital, the construction, the completed 12-story atrium, lush garden and offices, and the architect, Kevin Roche.

^ Return to Table of Contents

#### **Administrative Information**

#### **Publication Statement**

Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591 archive@rockarch.org

URL: http://www.rockarch.org

#### **Revision Description**

## **Immediate Source of Acquisition note**

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

### **Conditions Governing Use note**

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

#### **Conditions Governing Access note**

Material more than ten years old is open for scholarly research.

Select individual files are restricted, as noted. Permission to access these files must be obtained from the Ford Foundation before scholarly access is permitted.

#### **Processing Information Note**

The original volume of 25 cubic feet accessioned by the Ford Foundation Archives in 2011 was reduced during processing to 20.4 cubic feet. This initial volume does not include an additional 4 cubic feet of visual images, nor does it include framed items and oversize flat boxes. Due to the historic value of the collection weeding was limited to the removal of duplicates, personnel information and timesheets, change orders and vendor expenditure files.

Box 60 contains legal-sized files. Boxes 63, 64, 65 and 65 house oversize material.

^ Return to Table of Contents

#### **Related Materials**

## **Separated Materials**

Appendix A: Reports – Unpublished reports written by Ford Foundation staff and consultants were removed from their original folders, scanned and transferred to the Archives' collection of staff and consultant reports. See Appendix A for a list of these reports and their specific assigned number. The reports are listed in alphabetical order by author. The assigned number may be used to access reports in the online catalog.

Sixty-five photographs are listed on the inventory as separated and framed for display. Of these, 30 have been visually recorded, wrapped and prepared for offsite storage.

#### **Related Collections**

FA622 Ford Foundation records, Office files of Henry T. Heald, 1951, 1956-1966, 1956-1966 (bulk). Mr. Heald's Trustee Building Committee files contain information about the construction of the Foundation's Headquarters on East 43rd Street, New York City.

The "as built" plans are maintained and held on-site by the Facilities Management Department. The plans are divided by area: structural, electrical, plumbing, et cetera.

^ Return to Table of Contents

## **Controlled Access Headings**

Ford Foundation

## Physical Characteristics and Technical Requirements note

Materials requiring specialized equipment for access (film, audio, video, slides) may be restricted from scholarly research dependent on availability of the applicable equipment. Brittle or damaged items, or materials otherwise in need of preservation care, may be restricted from scholarly research at the discretion of the RAC Head of Archival Services/RAC Head of Reference.

^ Return to Table of Contents

## **Collection Inventory**

# Publicity and Awards, Bulk, 1962-1997 1962-2011 (bulk 1962-1997) (bulk)

box not specified

**Scope and Contents** 

Series I. Publicity and Awards, 1962-2011

This series comprises articles, magazines, press releases, and other documentation about the architecture and construction of the Ford Foundation's Headquarters Building. The files are arranged chronologically and include fact sheets created about the building, the dedication brochure (1967), pamphlets produced by the Foundation about the building and the

garden (1971) and correspondence between members of the Building Planning Committee concerning public relations planning (1963-1964) and the media response (1966-1968). The series also includes files for the Twenty Five Year Award received from the American Institute of Architects and the American Architectural Foundation in 1995 and the granting of Landmark status in 1997. Included in the files of "media response" is a 1968 issue of *Architectural Record* that recognized the building as 'a new kind of urban space' and the March 29, 1968 issue of *Life* magazine with a feature article on the new building.

Title/Description	Instances	
Ford Foundation Building Facts Photographs (separated) Fact Sheets and News Articles, 1962-1967	box 1	folder 1
Building Planning Committee Publicity and Preview, 1963-1964	box 1	folder 2
Ford Foundation Building Facts and Press Clippings Fact Sheets, Press Releases, Miscellaneous News Clippings, 1963-1982	box 1	folder 3
New Building Publicity General Miscellaneous Correspondence, Public Relations Releases and Clippings, 1963-1968	box 1	folder 4
Newspaper Excerpts Clippings Re: Ford Foundation, Contractors, Architectural Styles, 1963-1965	box 1	folder 5
"New York Headquarters Enclosing A Garden," <i>Architectural Record</i> , November 1964, Nov 1964	box 1	folder 6
Magnum Photographs New Building Film Memoranda, Invoice and Contract Re: 16mm Film of Building, Jun 21, 1966- Oct 10, 1968	box 1	folder 7
Office of the Secretary Building the Ford Foundation Building Committee Dr. Stratton's File, 1966-1968	box 1	folder 8
Public Relations Memoranda and Proposal Re: New Building Public Relations, Mar-Aug 1967	box 1	folder 9
"Ford Flies High," New York Times, Nov 26, 1967 (reprint), Nov 26, 1967	box 1	folder 10
Press Coverage News Clippings File, Nov-Dec 1967	box 1	folder 11
Ford Foundation Building Dedication Ceremonies Brochure, Dec 8, 1967	box 2	folder 1
Office of the Secretary Building the Ford Foundation Dedication of Building Invitation, Pamphlets, Brochures, Dec 8, 1967	box 2	folder 2
New Building Dedication General Information, Dec 1967	box 2	folder 3
Publicity Magazines and Fact Sheet, Dec 1967-Jan 1968	box 2	folder 4

Office of the Secretary Building the Ford Foundation Art Purchases/Selections, 1967-1969	box 2	folder 5	
"Charity Begins At Home," <i>Progressive Architecture</i> , February 1968, Feb 1968	box 2	folder 6	
"The Ford Foundation Building," <i>Architectural Record</i> , Feb 1968, Feb 1968	box 2	folder 7	
"New York's Indoor Forest," <i>American Forests</i> , March 1968, Mar 1968	box 2	folder 8	
"A Grant to Beauty," <i>Life</i> , 3/29/1968 (full issue), Mar 39, 1968	box 63	folder 1	
"Donacion Al Arte," <i>Life en Espanol</i> , 4/22/1968 (full issue), Apr 22, 1968	box 63	folder 2	
"The Granite, Glass and Garden Community," <i>Fortune</i> , Apr 1968 (full issue), Apr 1968	box 63	folder 3	
"Verwaltungsgebaude der Ford Foundation," <i>Moebel Interior Design</i> , May 1968 (full issue), May 1968	box 62	folder 1	
"A House of New York League Values," <i>Architectural Design</i> , July 1968 (full issue), Jul 1968	box 62	folder 2	
"The Ford Foundation Building," <i>Audience</i> , Spring 1968 (full issue), Spring 1968	box 62	folder 3	
Office of the Secretary Building the Ford Foundation Articles from <i>Architectural Record</i> , Kevin Roche Statement, Other Clippings, 1968	box 2	folder 9	
"Ford Building Still Drawing Visitors," <i>New York Times</i> , August 30, 1970, Aug 30, 1970	box 2	folder 10	
"Ford and La Raza," Ramparts, September 1970, Sep 1970	box 2	folder 11	
The Garden of the Ford Foundation Brochure by Ford Foundation, Apr 24, 1971	box 2	folder 12	
The Ford Foundation Building Brochure by Ford Foundation, 1971	box 2	folder 13	
Building Photograph Requests Cover Letters, 1972-1982	box 2	folder 14	
The Art of the Ford Foundation Building Brochure by Ford Foundation, 1975	box 2	folder 15	
"Henry Ford II," <i>New York Times Magazine</i> , 3/5/1978 (full issue), Mar 5, 1978	box 63	folder 4	
Office of the Secretary Building of the Ford Foundation Ford Foundation Headquarters Building 25 Year Award American Institute of Architects/American Architectural Foundation, Jan 1995	box 2	folder 16	
Office of the Secretary Building the Ford Foundation New York City Landmark Preservation, Sep 16, 1997	box 2	folder 17	

Ford Foundation "75 Years of Change" Celebration -- Pamphlet and Kevin Roche City Museum of New York Exhibit Booklet, Oct 27, 2011

box 2

folder 18

#### ^ Return to Table of Contents

## Design and Planning, Bulk, 1963-1968 1951-1970 (bulk 1963-1968) (bulk)

box not specified

#### **Scope and Contents**

#### Series II. Design and Planning, 1951-1970 (bulk 1963-1967)

This series, arranged alphabetically by subject, details the process of designing and planning the Ford Foundation's new headquarters building. The files include drawings, specifications, and proposals for structural components. They also document site acquisition, demolition of the existing hospital structure, and relations with the Tudor City Community. One document of note is a letter dated August 25, 1966 and signed by architect Kevin Roche and his partner John Dinkeloo, announcing the change in the architectural design firm's name from Eero Saarinen and Associates to Kevin Roche, John Dinkeloo and Associates. The letter is located in the "Architects-Kevin Roche, John Dinkeloo & Associates (1965-1966)" file.

Title/Description	Instances	
326 East 43rd Street Berk Industries Property Acquisition Correspondence Re: Hospital Cornerstone Property, Jun 7, 1963-Mar 9, 1964	box 3	folder 1
477 Madison Avenue Floor Plans, Miscellaneous Old Building, Sep 24, 1963	box 3	folder 2
800 Second Avenue Correspondence Re: Air Duct, Jul 8-Dec 12, 1966	box 3	folder 3
Architects Addendum, Jun 21-Jul 23, 1965	box 3	folder 4
Architects Building Specifications (1 of 2), May 3, 1965	box 3	folder 5
Architects Building Specifications (2 of 2), May 3, 1965	box 3	folder 6
Architects Bulletins, Jan 19, 1965-Jan 28, 1966	box 3	folder 7
Architects Deere & Co. (Eero Saarinen) Information Booklet, Jun 5, 1964	box 62	folder 4
Architects Eero Saarinen and Associates Cost Estimate, Jun 11, 1964	box 3	folder 8
Architects Eero Saarinen and Associates Model Furniture Mock-Ups, 1965	box 3	folder 9

Architects Kevin Roche, John Dinkeloo and Associates (Eero Saarinen and Associates) Correspondence inc. Signed Letter by Roche and Dinkeloo (1 of 3), 1963-1965	box 3	folder 10
Architects Kevin Roche, John Dinkeloo and Associates (Eero Saarinen and Associates) Correspondence (2 of 3), 1965-1966	box 4	folder 1
Architects Kevin Roche, John Dinkeloo and Associates (Eero Saarinen and Associates) Correspondence (3 of 3), 1965-1970	box 4	folder 2
Architects Selection Correspondence, 1954-1963	box 4	folder 3
Architects Selection Correspondence and background, Sep 1962-Feb 1964	box 4	folder 5
Architects "SKA" Sketches and Drawings Building Specifications, Mock-Up Rooms, Revision Plans (1 of 2), Dec 1967-Jan 1968	box 4	folder 6
Architects "SKA" Sketches and Drawings (2 of 2), Dec 1967- Jan 1968	box 4	folder 7
Architects "SKA" Sketches and Drawings Reception Desk, n.d.	box 4	folder 8
Architects Specifications for Furniture Eero Saarinen and Associates, Apr 14, 1966	box 4	folder 9
Area Computations, 1964	box 4	folder 10
Area Studies and Occupancy Plans, 1964	box 4	folder 11
Building Design Correspondence Re: Planning, 1964-1965	box 5	folder 1
Building Design Memoranda, Reports, Specifications, 1965	box 5	folder 2
Building Drawings Microfiche, 1968-1969	box 5	folder 3
Building Planning Committee Minutes Re: Planning, Design, Construction, Jun 6, 1963-Dec 21, 1964	box 5	folder 4
Building Planning Committee Minutes, 1963-1964	box 5	folder 5
Ceilings Correspondence Re: Acoustic Tile Bids, Jan 4, 1965	box 5	folder 6
Cellar Plan Memoranda, Mar 14-Mar 24, 1967	box 5	folder 7
Complaints From Tudor City Re: New Building, Sep 30, 1964-Jan 25, 1967	box 5	folder 8
Contract File Inventory List, Contract File, Tax Documents, 1951-1964	box 5	folder 9
Con Ton Steel Decreed (in a photographs) [1062]	box 5	folder 10
Cor-Ten Steel Proposal (inc. photographs), [1963]		
Cor-Ten Steel Proposal (Inc. photographs), [1903]  Cor-Ten Steel Memoranda, Proposal and Background (see: Visual Images - Slides), 1967-1968	box 5	folder 11

Demolition of Existing Structure Correspondence, Demolition Agreement, Insurance, Area Plans, etc. (1 of 2), Mar 14, 1963-Aug 8, 1963	box 6	folder 2	
Demolition of Existing Structure Correspondence Re: Progress, Demolition Plan, Insurance Certificates, etc. (2 of 2), Aug 6, 1963-Apr 6, 1964	box 6	folder 3	
Department of Water, Gas and Electricity Correspondence and Area Map Re: Street Lighting Relocation, Apr 5-Jul 12, 1967	box 6	folder 4	
Design Analyses and Computations (1 of 3), Jan-Mar 1965	box 6	folder 5	
Design Analyses and Computations (2 of 3), Jan-Mar 1965	box 6	folder 6	
Design Analyses and Computations (3 of 3), Jan-Mar 1965	box 6	folder 7	
Design Committee Meeting Minutes (1 of 3), May 18, 1964-Aug 18, 1964	box 7	folder 1	
Design Committee Meeting Minutes (2 of 3), Aug 31, 1964-Aug 24, 1965	box 7	folder 2	
Design Committee Meeting Minutes (3 of 3), Aug 11, 1965-Jan 18, 1966	box 7	folder 3	
Design Referral Memoranda (1 of 2), Nov 8, 1965-Mar 21, 1966	box 7	folder 4	
Design Referral Memoranda (2 of 2), 1965-1967	box 7	folder 5	
Designs and Specifications Memoranda, Specifications, Analysis, 1964-1965	box 7	folder 6	
Dining Room Sketch Drawing, Jun 5, 1968	box 7	folder 7	
Display Museum Brief Memorandum Re: Proposed Idea from "RGS", Jan 21, 1968	box 7	folder 8	
Drawings and Layouts Space Planning Consultant Letter and Background, Apr 29, 1964	box 7	folder 9	
Drinking Water System Filtrine Manufacturing Co Proposal, Correspondence, Memoranda, 1963-1967	box 7	folder 10	
Electric System Lights, Power, Exhaust, etc Correspondence, Notes, Background, 1963-1966	box 7	folder 11	
Elevators and Conveyors Memoranda and Correspondence Re: Proposals, 1965	box 7	folder 12	
Equipment Brochures, 1965	box 7	folder 13	
Exterior Memoranda, Dec 3, 1964-Oct 5, 1965	box 8	folder 1	
Ezra Stoller Photographs of Building Invoices and List of Photographs, 1968	box 8	folder 2	
Fire Protection Correspondence, Notes, Permit Amendment Re: Plan Change, Occupancy, Mar 3, 1964-Mar 15, 1966	box 8	folder 3	

Floor Design Loadings Fact Sheet Memorandum and Floor Plans, Mar 18, 1965	box 8	folder 4
Floor Plans Level B through Roof, n.d.	box 8	folder 5
Floor Plans New Building, Mar-May 1966	box 8	folder 6
Floor Plans and Space Assignments, Jul 18, 1966-Feb 1, 1968	box 8	folder 9
Floors Memoranda, Bids and Background Re: Wood and Carpet Floors, 1963-1966	box 8	folder 10
Floor Spacing and Ceiling Height, Dec 9, 1964	box 8	folder 11
Foundation and Footing Memorandum, Feb 16, 1965	box 8	folder 12
General Inter-office Memoranda Re: Building Management, 1965-1966	box 8	folder 13
General Kitchens, Basement and Office Layout Notes, etc., 1966	box 8	folder 14
General Memoranda Re: Occupancy Planning, Plate Glass, Fire Hoses, etc., 1963-1966	box 8	folder 15
General New Building Memoranda Miscellaneous Security, Budgeting, Kitchens, etc., 1964-1966	box 8	folder 16
Insurance and Security Memoranda, Policy, etc., 1963-1965	box 8	folder 17
Interior Interior Space and Furnishings Planning Memoranda, Dec 311, 1964-Mar 18, 1966	box 8	folder 18
Interior Design Authorization, Sep 29-Oct 21, 1965	box 8	folder 19
J. L. Murphy Drawings and Sketches, Jul 22-Dec 1, 1966	box 9	folder 1
Janitorial Space Memorandum, Jul 29, 1963	box 9	folder 2
Kitchen Specifications, 1966	box 9	folder 3
Library Shelving Plans, 1963-1967	box 9	folder 4
Library and Library Operations Memoranda Re: Planning Library Services, Oct 31, 1961-Mar 25, 1966	box 9	folder 5
Maintenance Proposals, 1964-1965	box 9	folder 6
Management Cross & Brown Proposal, Mar 10, 1965	box 9	folder 7
Management Real Estate William A. White & Co., Feb 11-Apr 13, 1965	box 9	folder 8
Management Contractor Selection Draft Letters to Turner & Fuller, Jun 20, 1963	box 9	folder 9
Medical Area Notes, Jun 28, 1963	box 9	folder 10
Movable Partition System, Aug 10, 1964	box 9	folder 11
Move to New Building Informational Literature, 1967-1968	box 9	folder 12

Move to New Building Proposals, 1966-1967	box 9	folder 13
Nerva-Plast Product Information, Jan 25, 1965	box 9	folder 14
Nicely, J. M Property Acquisition and Zoning, Feb 1963-Feb 1964	box 9	folder 15
Pamphlets and Brochures Visits to Other Buildings (1 of 2), [1957-1967]	box 10	folder 1
Pamphlets and Brochures Visits to Other Buildings (2 of 2), [1957-1967]	box 10	folder 2
Parks Department Access Roads and Walks Correspondence Re: East Stairwell Exit with Background, Oct 1, 1964-May 10, 1965	box 10	folder 3
Parks Department Application Correspondence Re: Exit Door Easement, Permit, Pictures, Plans (See: Visual ImagesPhotos), Oct 28, 1964-Nov 3, 1965	box 10	folder 4
Personnel and Space Analysis Budgeted Positions Data and Lists, 1964-1965	box 10	folder 5
Personnel and Space Analysis Economic Analysis of 320 E. 43rd Street Notes and Memorandum, Dec 8, 1965	box 10	folder 6
Personnel and Space Analysis Space Assignment, Jan 11, 1966	box 10	folder 7
Personnel and Space Analysis Telephone Systems Memoranda, Telephone Room Plans, Background, 1965-1966	box 10	folder 8
Photostat Drawings 10A, 19, 23 and Elevation 321 East 43rd Street Erected 1911, Jun 11, 1963	box 10	folder 9
Planning and Designs Correspondence with Brookings Institute, etc. Re: Ford Foundation New Building Plans, Jan 7-Mar 27, 1964	box 10	folder 10
Planning Requirements Crowe, T.J., Apr 16-22, 1964	box 10	folder 11
Planning Requirements (1 of 2), Apr 22, 1964	box 10	folder 12
Planning Requirements (2 of 2), Apr 22, 1964	box 10	folder 13
Plumbing Jarcho Brothers Proposed Specifications (1 of 2), 1965	box 11	folder 1
Plumbing Jarcho Brothers Proposed Specifications (2 of 2), 1965	box 11	folder 2
Program Assignments Obsolete Floor Plans, n.d.	box 11	folder 3
Property Purchase Plans for Hospital, Purchase of Berk Industries and Grand Central Hospital Closure, Deeds, Title Insurance, Mar 7, 1963-Apr 11, 1966	box 11	folder 4
Proposals Bid Documents (1 of 2), 1964-1965	box 11	folder 5
Proposals Bid Documents (2 of 2), 1964-1965	box 11	folder 6
Prospective Contractors Brochures (1 of 2), 1963	box 11	folder 7

Prospective Contractors Brochures (2 of 2), 1963-1965	box 11	folder 8	
Protection and Maintenance of Site Correspondence and Proposed Agreement Re: Security, Snow Removal, Jun 13, 1963- Dec 20, 1965	box 12	folder 1	
Real Estate Notifications Space for Rent Letters, 1967	box 12	folder 2	
Reception Areas Notes Re: Design, UN Pass, Nov 24, 1964	box 12	folder 3	
Rental Space 800 Second Avenue Sub-leases and Correspondence, 1965-1967	box 12	folder 4	
Rezoning Notes, Oct 9, 1962-Jun 7, 1963	box 12	folder 5	
Roche Ford Foundation Headquarters Addenda and Bulletins (1 of 3), Jul 1965	box 12	folder 6	
Roche Ford Foundation Headquarters Addenda and Bulletins (2 of 3), Aug 1965-Dec 1965	box 12	folder 7	
Roche Ford Foundation Headquarters Addenda and Bulletins (3 of 3), Dec 1965-Apr 1967	box 12	folder 8	
Roche Ford Foundation Headquarters Specifications, May 3, 1965	box 12	folder 9	
Roll-up Doors Kinnear Manufacturing Co Correspondence Re: Specification Approval, Feb 21-May 29, 1967	box 12	folder 10	
Roof Storage Memorandum Re: Cancelling Plan, Feb 15, 1967	box 12	folder 11	
Security Minutes and Memoranda Re: Security Plan, Nov 12, 1965-May 22, 1967	box 12	folder 12	
Service Areas Notes and Memoranda, Jun 3, 1964	box 12	folder 13	
Sewer Correspondence Re: Building Sewer Connection Design, Apr 22, 1965	box 12	folder 14	
Shelter Area Memorandum, Correspondence and Background Re: Installing Civil Defense Area, Aug 25-Dec 10, 1964	box 12	folder 15	
Shop Drawings Correspondence Re: Schedule, Dec 15, 1964-Oct 5, 1966	box 12	folder 16	
Site Development Planning Requirements Cover Letters, Traffic Regulations, Nov 5, 1963-Sep 17, 1964	box 12	folder 17	
Site Purchase Correspondence, Hospital Inventory, Copies of Deeds for Property and Purchase of Berk Industries, Mar 1, 1963-Feb 17, 1964	box 13	folder 1	
Space Assignments Obsolete Plans, Details, Comments, etc., 1967	box 13	folder 2	
Space Requirements Memoranda and Floor Plans, 1962-1965	box 13	folder 3	
Special Areas Memoranda and Background Re: AV Design, 1964-1965	box 13	folder 4	

Staff Suggestions, 1963-1964  Staff Suggestions General Memoranda Re: Building Committee Meeting w/Architects, Aug 7, 1963-Feb 27, 1964  Steam Supply System Correspondence with Consolidated Edison (Con Ed), Jan 26-Jun 4, 1965  Storm Drainage System Memorandum Re: Cistern, Mar 10, 1966  Storm, Sanitary Drains and Plumbing Requisition Request, Jun 28, 1965  Structural Excavation and Foundations Inspection Report, Aug 26, 1964  Structural "SK" Sketches, 1966-1968  Structural "SK" Sketches, 1966-1968  Structural Walls Memoranda and Background Re: Steel box 13 folder 12 Supports, Cor-Ten, 1965  Structural Walls Memoranda and Background Re: Cor-Ten box 13 folder 13  Steel, 1964  Surveys Correspondence Re: Surveying, Easement Survey, Plans, Jun 4, 1963-Jun 18, 1968  Surveys of Site Zoning Map, 1963  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 2  Under-Surface Investigation Sub-surface Test Report, Jun 28- box 14 folder 3  Utilities and Building Operation, Sep 4, 1964  Visits to and Notes Re: Other Buildings, 1963-1966  Window Washing Equipment Western Gear Skyclimber Proposal and Design Stress Analysis, Aug 24, 1966				
Committee Meeting w/Architects, Aug 7, 1963-Feb 27, 1964  Steam Supply System — Correspondence with Consolidated Edison (Con Ed), Jan 26-Jun 4, 1965  Storm Drainage System — Memorandum Re: Cistern, Mar 10, 1966  Storm, Sanitary Drains and Plumbing — Requisition Request, Jun box 13 folder 8  Storm, Sanitary Drains and Plumbing — Requisition Request, Jun box 13 folder 10  Structural — Excavation and Foundations — Inspection Report, Aug 26, 1964  Structural — "SK" Sketches, 1966-1968 box 13 folder 11  Structural System — Correspondence and Background Re: Steel box 13 folder 12  Supports, Cor-Ten, 1965  Structural Walls — Memoranda and Background Re: Cor-Ten box 13 folder 13  Structural Walls — Memoranda and Background Re: Cor-Ten box 13 folder 14  Surveys — Correspondence Re: Surveying, Easement Survey, box 13 folder 14  Surveys of Site — Zoning Map, 1963 box 13 folder 15  Telephone System — New York Telephone — Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System — New York Telephone — Memoranda and box 13 folder 16  Telephone System — New York Telephone — Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms — Correspondence and Plans Re: Design, box 14 folder 1  Toilet Rooms — Correspondence and Plans Re: Design, box 14 folder 2  Under-Surface Investigation — Sub-surface Test Report, Jun 28- box 14 folder 2  Under-Surface Investigation — Sub-surface Test Report, Jun 28- box 14 folder 3  Utilities and Building Operation, Sep 4, 1964 box 14 folder 5  Window Washing Equipment — Western Gear — Skyclimber — box 14 folder 6	Staff Suggestions, 1963-1964	box 13	folder 5	
Edison (Con Ed), Jan 26-Jun 4, 1965  Storm Drainage System Memorandum Re: Cistern, Mar 10, 1966  Storm, Sanitary Drains and Plumbing Requisition Request, Jun 28, 1965  Structural Excavation and Foundations Inspection Report, Aug 26, 1964  Structural "SK" Sketches, 1966-1968 box 13 folder 11  Structural System Correspondence and Background Re: Steel box 13 folder 12  Structural Walls Memoranda and Background Re: Cor-Ten box 13 folder 13  Structural Walls Memoranda and Background Re: Cor-Ten box 13 folder 14  Surveys Correspondence Re: Surveying, Easement Survey, Plans, Jun 4, 1963-Jun 18, 1968  Surveys of Site Zoning Map, 1963 box 13 folder 15  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Under-Surface Investigation Sub-surface Test Report, Jun 28- box 14 folder 3  Utilities and Building Operation, Sep 4, 1964 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 5	•	box 13	folder 6	
Storm, Sanitary Drains and Plumbing Requisition Request, Jun 28, 1965  Structural Excavation and Foundations Inspection Report, Aug 26, 1964  Structural "SK" Sketches, 1966-1968 box 13 folder 11  Structural System Correspondence and Background Re: Steel box 13 folder 12  Structural Walls Memoranda and Background Re: Cor-Ten box 13 folder 13  Structural Walls Memoranda and Background Re: Cor-Ten box 13 folder 13  Surveys Correspondence Re: Surveying, Easement Survey, Plans, Jun 4, 1963-Jun 18, 1968  Surveys of Site Zoning Map, 1963 box 13 folder 15  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Turner Construction Co General Correspondence, 1963-1964 box 14 folder 2  Under-Surface Investigation Sub-surface Test Report, Jun 28- box 14 folder 3  Utilities and Building Operation, Sep 4, 1964 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 6		box 13	folder 7	
Structural Excavation and Foundations Inspection Report, Aug 26, 1964  Structural "SK" Sketches, 1966-1968  Structural System Correspondence and Background Re: Steel Supports, Cor-Ten, 1965  Structural Walls Memoranda and Background Re: Cor-Ten box 13 folder 12  Surveys Correspondence Re: Surveying, Easement Survey, box 13 folder 14  Surveys of Site Zoning Map, 1963  Surveys of Site Zoning Map, 1963  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and box 13 folder 16  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Under-Surface Investigation Sub-surface Test Report, Jun 28- bcc 18, 1963  Utilities and Building Operation, Sep 4, 1964  Visits to and Notes Re: Other Buildings, 1963-1966  Window Washing Equipment Western Gear Skyclimber box 14 folder 6	- · ·	box 13	folder 8	
Aug 26, 1964  Structural "SK" Sketches, 1966-1968 box 13 folder 11  Structural System Correspondence and Background Re: Steel box 13 folder 12  Supports, Cor-Ten, 1965  Structural Walls Memoranda and Background Re: Cor-Ten box 13 folder 13  Steel, 1964  Surveys Correspondence Re: Surveying, Easement Survey, box 13 folder 14  Surveys of Site Zoning Map, 1963 box 13 folder 15  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Turner Construction Co General Correspondence, 1963-1964 box 14 folder 2  Under-Surface Investigation Sub-surface Test Report, Jun 28-Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964 box 14 folder 4  Visits to and Notes Re: Other Buildings, 1963-1966 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 6		box 13	folder 9	
Structural System Correspondence and Background Re: Steel Supports, Cor-Ten, 1965  Structural Walls Memoranda and Background Re: Cor-Ten Steel, 1964  Surveys Correspondence Re: Surveying, Easement Survey, Plans, Jun 4, 1963-Jun 18, 1968  Surveys of Site Zoning Map, 1963  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, 1963-1966  Turner Construction Co General Correspondence, 1963-1964  Under-Surface Investigation Sub-surface Test Report, Jun 28- Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964  Visits to and Notes Re: Other Buildings, 1963-1966  Window Washing Equipment Western Gear Skyclimber box 14  folder 6	<u>.                                      </u>	box 13	folder 10	
Supports, Cor-Ten, 1965  Structural Walls Memoranda and Background Re: Cor-Ten Steel, 1964  Surveys Correspondence Re: Surveying, Easement Survey, Plans, Jun 4, 1963-Jun 18, 1968  Surveys of Site Zoning Map, 1963  Surveys of Site Zoning Map, 1963  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, 1963-1966  Turner Construction Co General Correspondence, 1963-1964  Under-Surface Investigation Sub-surface Test Report, Jun 28- Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964  Visits to and Notes Re: Other Buildings, 1963-1966  Window Washing Equipment Western Gear Skyclimber box 14  folder 6	Structural "SK" Sketches, 1966-1968	box 13	folder 11	
Steel, 1964  Surveys Correspondence Re: Surveying, Easement Survey, Plans, Jun 4, 1963-Jun 18, 1968  Surveys of Site Zoning Map, 1963 box 13 folder 15  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Turner Construction Co General Correspondence, 1963-1964 box 14 folder 2  Under-Surface Investigation Sub-surface Test Report, Jun 28- box 14 folder 3  Utilities and Building Operation, Sep 4, 1964 box 14 folder 4  Visits to and Notes Re: Other Buildings, 1963-1966 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 6	•	box 13	folder 12	
Plans, Jun 4, 1963-Jun 18, 1968  Surveys of Site Zoning Map, 1963 box 13 folder 15  Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Turner Construction Co General Correspondence, 1963-1964 box 14 folder 2  Under-Surface Investigation Sub-surface Test Report, Jun 28-Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964 box 14 folder 4  Visits to and Notes Re: Other Buildings, 1963-1966 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 6	· · · · · · · · · · · · · · · · · · ·	box 13	folder 13	
Telephone System New York Telephone Proposal, Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, 1963-1966  Turner Construction Co General Correspondence, 1963-1964  Under-Surface Investigation Sub-surface Test Report, Jun 28- Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964  Visits to and Notes Re: Other Buildings, 1963-1966  box 14  folder 5  Window Washing Equipment Western Gear Skyclimber box 14  folder 6	• • • • • • • • • • • • • • • • • • • •	box 13	folder 14	
Correspondence Re: Telephone Equipment Room, Plans (1 of 2), 1965-1966  Telephone System New York Telephone Memoranda and Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, box 14 folder 1  Turner Construction Co General Correspondence, 1963-1964 box 14 folder 2  Under-Surface Investigation Sub-surface Test Report, Jun 28- box 14 folder 3  Utilities and Building Operation, Sep 4, 1964 box 14 folder 4  Visits to and Notes Re: Other Buildings, 1963-1966 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 6	Surveys of Site Zoning Map, 1963	box 13	folder 15	
Plans Re: Centrex Cancellation (2 of 2), 1967  Toilet Rooms Correspondence and Plans Re: Design, 1963-1966  Turner Construction Co General Correspondence, 1963-1964 box 14 folder 2  Under-Surface Investigation Sub-surface Test Report, Jun 28-Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964 box 14 folder 4  Visits to and Notes Re: Other Buildings, 1963-1966 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 6	Correspondence Re: Telephone Equipment Room, Plans (1 of 2),	box 13	folder 16	
Turner Construction Co General Correspondence, 1963-1964 box 14 folder 2  Under-Surface Investigation Sub-surface Test Report, Jun 28- Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964 box 14 folder 4  Visits to and Notes Re: Other Buildings, 1963-1966 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 6		box 13	folder 17	
Under-Surface Investigation Sub-surface Test Report, Jun 28- Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964  Visits to and Notes Re: Other Buildings, 1963-1966  box 14  folder 5  Window Washing Equipment Western Gear Skyclimber box 14  folder 6	•	box 14	folder 1	
Dec 18, 1963  Utilities and Building Operation, Sep 4, 1964  Visits to and Notes Re: Other Buildings, 1963-1966  box 14  folder 5  Window Washing Equipment Western Gear Skyclimber box 14  folder 6	Turner Construction Co General Correspondence, 1963-1964	box 14	folder 2	
Visits to and Notes Re: Other Buildings, 1963-1966 box 14 folder 5  Window Washing Equipment Western Gear Skyclimber box 14 folder 6	•	box 14	folder 3	
Window Washing Equipment Western Gear Skyclimber box 14 folder 6	Utilities and Building Operation, Sep 4, 1964	box 14	folder 4	
	Visits to and Notes Re: Other Buildings, 1963-1966	box 14	folder 5	
	~ · · ·	box 14	folder 6	

Construction Files, Bulk, 1963-1969
1959-1971 (bulk 1963-1969) (bulk)

box not specified

#### **Scope and Contents**

#### Series III. Construction Files, 1959-1970 (bulk 1963-1969)

This series holds files pertaining to the physical construction and assembly of the new headquarters building. Arranged in alphabetical order, the files contain meeting minutes and reports to the Trustees' Building Committee (1963-1970). Schedules, contracts, and building design meeting minutes regarding specific aspects of construction document the Turner Construction Company's operations as management contractor. Files about the design, installation and troubleshooting of the HVAC system are particularly extensive, as are reports created during the construction process. These include daily construction reports, as well as excavation reports, vibration studies, and structural steel analyses.

Title/Description	Instances	
Acoustical Ceilings William J. Scully Acoustics Corp Diagrams, 1966	box 15	folder 1
Acoustical Consultants Michael J. Kodaras, Inc., Jun 7, 1967	box 15	folder 2
Architects Field Memorandums, Jan 27, 1966-Jan 27, 1968	box 15	folder 3
Architects Field Orders, Feb 25, 1966-Jan 5, 1968	box 15	folder 4
Architects Finish Schedule, n.d.	box 15	folder 5
Architects Luncheons with Architect and Management Contractor Agenda, Nov 19, 1965	box 15	folder 6
Architectural Metals General Bronze Corp Correspondence Re: Specifications, Oct 11, 1966-Oct 3, 1967	box 15	folder 7
Architectural Metals J.W. Fiske Illustrations and Correspondence, 1966-1967	box 15	folder 8
Armor Elevators Sketches and Plans, 1967	box 15	folder 9
Audiovisual Rosner TV Cost (1 of 2), 1967	box 15	folder 10
Audiovisual Rosner TV Cost (2 of 2), 1967-1969	box 15	folder 11
Authorizations and Directives Memoranda, Feb 18, 1964-Mar 3, 1965	box 15	folder 12
Acoustics Correspondence Re: Consulting, Jan 26, 1965	box 15	folder 13
Bidders and Quotations Various Trades, July 1965	box 15	folder 14
Boring Haller Testing Laboratories Blueprints, Bidding, Contract, 1964	box 15	folder 15
Building Audit Price Waterhouse, Mar 10, 1970	box 15	folder 16
Budget Budget, Monthly Cost Control Report, Cost Studies (1 of 2), 1964-1966	box 15	folder 17

box 16 box 16 box 16 box 16	folder 1  folder 2  folder 3	
box 16		
	folder 3	
box 16		
	folder 4	
box 16	folder 5	
box 16	folder 6	
box 16	folder 7	
box 16	folder 8	
box 17	folder 1	
box 17	folder 2	
box 17	folder 3	
box 17	folder 4	
box 17	folder 5	
box 63	folder 5	
box 17	folder 6	
box 17	folder 7	
box 17	folder 8	
box 17	folder 9	
box 17	folder 10	
box 18	folder 1	
box 18	folder 2	
box 18	folder 3	
box 18	folder 4	
	box 16 box 16 box 17 box 17 box 17 box 17 box 17 box 63 box 17 box 17 box 17 box 17 box 17 box 17 box 18 box 18 box 18	box 16 folder 7 box 16 folder 8 box 17 folder 1  box 17 folder 2  box 17 folder 3  box 17 folder 4  box 17 folder 5  box 63 folder 5  box 17 folder 6  box 17 folder 7  box 17 folder 9  box 17 folder 9  box 18 folder 2  box 18 folder 3

Cost Analysis Classification of Building Construction Costs, Mar 1, 1970	box 18	folder 6
Cost Analysis Commercial Construction Cost Basis, Mar 1, 1970	box 18	folder 7
Cost Analysis Memoranda, Notes, Spreadsheets, etc., 1966-1970	box 18	folder 8
Cost Analysis Miscellaneous Work Sheets, 1965-1969	box 18	folder 9
Cost Analysis Monthly Control Reports, 1966-1968	box 18	folder 10
Cost Analysis Reasons for Changes in Costs to Sub-contracts, Mar 1, 1970	box 18	folder 11
Cost Analysis Sub-contractors to Turner Construction Co., Mar 1, 1970	box 18	folder 12
Cost Breakdown Exhibit A, n.d.	box 18	folder 13
Critical Path Work Schedule Correspondence, Charts, Contract (1 of 2), 1965	box 19	folder 1
Critical Path Work Schedule Charts, Contract (2 of 2), 1965	box 19	folder 2
Demolition Letters to Bidders, Mar 6-Aug 7, 1963	box 19	folder 3
Demolition Lipsett Division Contract with Ford Foundation, Aug 6, 1963	box 19	folder 4
Detailed Analysis Additions to Contract Award, Jan 11, 1967	box 19	folder 5
Directives, 1964-1965	box 19	folder 6
Electrical J. Livingston & Co Electrical Generator, Diagram, Report, etc. (1 of 5), 1965	box 19	folder 7
Electrical J. Livingston & Co Electrical Generator, Diagram, Report, etc. (2 of 5), 1965-1968	box 19	folder 8
Electrical J. Livingston & Co Electrical Generator, Diagram, Report, etc. (3 of 5), 1965-1968	box 19	folder 9
Electrical J. Livingston & Co Electrical Generator, Diagram, Report, etc. (4 of 5), 1965-1968	box 20	folder 1
Electrical J. Livingston & Co Diagram and Report (5 of 5), [1969]	box 20	folder 2
Electrical Service (temporary) M. Eisenberg & Bros., Feb 2-Feb 5, 1965	box 20	folder 3
Excavation Boring Logs, Sep-Oct 1964	box 20	folder 4
Excavations and Foundations Sketches and Investigation Reports, 1964	box 62	folder 5
Grading and Backfill Anthony Muratore Contracting Co Subcontract, 1967	box 20	folder 5
Elevators America Elevators Dutter Calcution M. 10 1000		

Elevators -- Armor Elevators -- Button Selection, May 10, 1966

	box 20	folder 6
Finish Hardware Charles Kurzon Inc. (1 of 2), 1965-1968	box 20	folder 7
Finish Hardware Charles Kurzon Inc. (2 of 2), 1965-1968	box 20	folder 8
Fire Protection Leeder Fire Protection Co., Dec 7, 1966	box 20	folder 9
Foundation T. Crimmins Contracting Minutes, Background, Sketches Re: Foundations, 1964	box 20	folder 10
Garden Main Garden and Plantings Dan Kiley Plans and Correspondence, Oct-Dec 1966	box 20	folder 11
Garage Memoranda and Plans, 1965-1968	box 20	folder 12
Glass and Glazing Work Samuel Kirschner & Sons Inc., 1965-1967	box 20	folder 13
Hardware Charles Kurzon Schedules (1 of 3), Feb 9, 1966	box 20	folder 14
Hardware Charles Kurzon Schedules (2 of 3), Apr 1-Oct 28, 1966	box 20	folder 15
Hardware Charles Kurzon Schedules (3 of 3), Dec 15, 1966-Aug 23, 1967	box 21	folder 1
Hardware Schedules for Movable Partitions, 1966	box 21	folder 2
Hermitage Wall Facing Specification, Dec 13, 1966	box 21	folder 3
Hoist Tower and Hoisting Equipment Heydt Contracting Corp., 1965-1966	box 21	folder 4
Hollow Metal Doors Firedoor Corp Plans, May 19, 1966-Dec 5, 1967	box 21	folder 5
Hollow Metal Work Doors and Frames Firedoor Corp. of America Contract and Bidding, 1965	box 21	folder 6
Housing Administration Department of Buildings Application and Management Agreement, 1969	box 21	folder 7
HVAC Barber Colman Co Equipment Lists, Schedules, etc. (1 of 3), 1966	box 21	folder 8
HVAC Barber Colman Co Specifications (2 of 3), Jul 4-Aug 4, 1966	box 21	folder 9
HVAC Barber Colman Co Mixed-box Check (3 of 3), Jun 24, 1968	box 21	folder 10
HVAC Color Code Chart, Nov 16, 1965	box 21	folder 11
HVAC Conference Room and Board Room, Mar-Jun 1968	box 21	folder 12
HVAC Cutler-Hammer Plans, Jan 6, 1966	box 21	folder 13
HVAC Fans and Air Handlers, 1965	box 21	folder 14
HVAC Havens Cooling Towers Plans, Nov 4, 1965-May 19, 1966	box 21	folder 15

HVAC Kerby Saunders Air Balancing Data (1 of 2), 1965	box 21	folder 16
HVAC Kerby Saunders Air Balancing Data (2 of 2), Dec 16, 1967	box 21	folder 17
HVAC Kerby Saunders Approval Drawings, Jun 22, 1966	box 22	folder 1
HVAC Kerby Saunders Chromalox, Feb 1968	box 22	folder 2
HVAC Kerby Saunders General Thermostat Control Meeting, Costs, Problems, Billing, Minutes, Background, etc. (1 of 5), 1966-1968	box 22	folder 3
HVAC Kerby Saunders General Punch Lists, etc. (2 of 5), 1965-1968	box 22	folder 4
HVAC Kerby Saunders General Change Orders, Contract, Proposal, Bidding, etc. (3 of 5), 1965-1968	box 22	folder 5
HVAC Kerby Saunders General Billing, Minutes (4 of 5), 1968-1970	box 22	folder 6
HVAC Kerby Saunders General Minutes, Background (5 of 5), 1963-1968	box 22	folder 7
HVAC Kerby Saunders Submittal Data (1 of 2), 1965-1966	box 22	folder 8
HVAC Kerby Saunders Submittal Data (2 of 2), 1966	box 23	folder 1
HVAC Log of Job Activities Minutes, Jan 1969	box 23	folder 2
HVAC Mechanical Systems Specifications and Correspondence, 1964-1965	box 23	folder 3
HVAC Memoranda Re: HVAC System, 1966-1967	box 23	folder 4
HVAC Minutes, Memoranda, Invoices Re: HVAC, Plumbing, etc. (1 of 4), Nov 1965-Feb 1966	box 23	folder 5
HVAC Minutes, Memoranda, Invoices Re: HVAC, Plumbing, etc. (2 of 4), Mar-Apr 1966	box 23	folder 6
HVAC Minutes, Memoranda, Invoices Re: HVAC, Plumbing, etc. (3 of 4), May-Sep 1966	box 23	folder 7
HVAC Minutes, Memoranda, Invoices Re: HVAC, Plumbing, etc. (4 of 4), Oct 1966-Mar 1967	box 23	folder 8
HVAC National Sheet Metal Plans, Dec 2, 1965	box 24	folder 1
HVAC Notes, Drawings, etc. (1 of 2), 1965-1966	box 24	folder 2
HVAC Notes, Drawings, etc. (2 of 2), 1966-1967	box 24	folder 3
HVAC Temperatures in Building Studies on Equipment Performance, 1968	box 24	folder 4
HVAC Total CFM Data and Plans, Jun 18, 1968	box 24	folder 5
HVAC Trane, Feb 1968	box 24	folder 6

Iron Work Grossman Steel Stair Corp Change Orders, Correspondence Re: Price, etc., 1965-1968	box 24	folder 7
John Swenson Granite Co Approval of Materials, 1966	box 24	folder 8
John V. Dinan Consulting Engineers Brochure, Apr 16, 1966	box 24	folder 9
Kitchen Equipment Straus Duparquet Book of Illustrations, Jun 9, 1966	box 24	folder 10
Kitchen Equipment Straus Duparquet Correspondence Re: Equipment Purchases, Third Party Litigation; Minutes, Contract, Change Orders, etc. (1 of 3), 1966-1968	box 25	folder 1
Kitchen Equipment Straus Duparquet Correspondence Re: Equipment Purchases, Third Party Litigation; Minutes, Contract, Change Orders, etc. (2 of 3), 1968	box 25	folder 2
Kitchen Equipment Straus Duparquet Correspondence Re: Equipment Purchases, Third Party Litigation; Minutes, Contract, Change Orders, etc. (3 of 3), 1968-1971	box 25	folder 3
Lighting Correspondence, Memoranda, Notes Re: Office and Street Lighting, 1964-1968	box 25	folder 4
Lipsett Division, Luria Bros. & Co., Inc Contract with Ford Foundation, Dec 26, 1963	box 25	folder 5
Mail Conveyor Lamson Corp., Sep 8, 1965	box 25	folder 6
Management Committee Meeting Minutes, 1966-1968	box 25	folder 7
Management Contractor Procedures, Apr 16, 1964-Feb 28, 1966	box 25	folder 8
Masonry John B. Kelly Inc., 1966-1968	box 25	folder 9
Mechanical and Electrical Cosentini Associates Correspondence and Proposal Re: HVAC, etc., Aug 23, 1963-Feb 27, 1969	box 25	folder 10
Millwork and Carpentry Irving and Casson A.H. Davenport Co., 1967	box 25	folder 11
Mineral Tile Ceilings William J. Scully Acoustics Corp Correspondence, Notes, Contracts, Mar 29, 1966-Aug 15, 1968	box 26	folder 1
Mirrors and Miscellaneous Glass Haber and Henry Inc., 1967	box 26	folder 2
Movable Metal Partitions and Wall Liner Mills Company Change Orders, Contract, Bidding, Correspondence Re: Production Problems, Claims, Analysis (1 of 4), 1966-1969	box 26	folder 3
Movable Metal Partitions and Wall Liner Mills Company Change Orders, Contract, Bidding, Correspondence Re: Production Problems, Claims, Analysis (2 of 4), 1966-1967	box 26	folder 4
Movable Metal Partitions and Wall Liner Mills Company Change Orders, Contract, Bidding, Correspondence Re: Production Problems, Claims, Analysis (3 of 4), 1967-1969	box 26	folder 5

Movable Metal Partitions and Wall Liner Mills Company Change Orders, Contract, Bidding, Correspondence Re: Production Problems, Claims, Analysis (4 of 4), 1967-1968	box 26	folder 6
New York City Building Codes Approved Amendments, Drawings, etc., Mar 29, 1967	box 26	folder 7
Operating and Maintenance Keying Schedule, 1965-1966	box 27	folder 1
Ornamental Iron Work J.W. Fiske Architectural Metals Contract, Bidding, Change Orders, 1965-1968	box 27	folder 2
Painting, Miscellaneous Corrective Stuart-Dean Co., Inc Contracts, Jun 21, 1967-May 22, 1968	box 27	folder 3
Painting Work J.I. Hass Co. Inc Contracts, 1967-1968	box 27	folder 4
Personnel Listing of Ford Foundation Officials and Organizational Chart, Nov 1963	box 27	folder 5
Photographs Mal Gurian Associates Contract, Insurance, Correspondence, 1963	box 27	folder 6
Piping Underground Piping "As Is" Drawings, Mar 28, 1968	box 27	folder 7
Planting Work Everett Conklin & Co., Inc Correspondence and Notes Re: Estimate and Plant List (1 of 4), 1964-1965	box 27	folder 8
Planting Work Everett Conklin & Co Interim Reports and Quotations, etc. (2 of 4), 1965-1966	box 27	folder 9
Planting Work Everett Conklin & Co Contract, Correspondence Re: Quotes, Plant Types, etc. (3 of 4), 1965-1969	box 27	folder 10
Planting Work Everett Conklin & Co Contract and Bidding (4 of 4), 1966-1968	box 27	folder 11
Planting Work Permit for Tree Planting, May 15, 1967	box 27	folder 12
Plumbing Jarcho Bros., Inc Contract, Change Orders (1 of 3), 1965-1968	box 28	folder 1
Plumbing Jarcho Bros., Inc Change Orders, Directives, Work Authorization (2 of 3), 1965-1968	box 28	folder 2
Plumbing Jarcho Bros., Inc Bid, Proposal, Change Order (3 of 3), 1965-1967	box 28	folder 3
Plumbing System Correspondence Re: Directive and List, Oct 5, 1964-Mar 30, 1966	box 28	folder 4
Primary Power Consolidated Edison (Con Ed) Correspondence, Memoranda and Diagrams Re: Electric and Gas Supply, 1964-1967	box 28	folder 5
Procedures Correspondence and Memoranda, Sep 17, 1963-Feb 28, 1966	box 28	folder 6
Procedures and Approvals, Apr 15, 1964-Apr 20, 1965	box 28	folder 7
Punch List, 1968	box 28	folder 8

Reinforcing Steel Detailing Invoices, Aug 10, 1965-Feb 7, 1966	box 28	folder 9
Reports Areas Examined Park West and South Retaining Walls John V. Dinan Consulting Engineers, Mar 20, 1964	box 28	folder 10
Reports Building Committee Monthly Report Letters, Jun 12, 1963-Jan 18, 1965	box 28	folder 11
Reports Building Examined 328-334 East 43rd St John V. Dinan, Mar 20, 1964	box 28	folder 12
Reports Building Examination 800 Second Avenue John V. Dinan Consulting Engineers (1 of 3), Mar 20, 1964	box 29	folder 1
Reports Building Examination 800 Second Avenue John V. Dinan Consulting Engineers (2 of 3), Mar 20, 1964	box 29	folder 2
Reports Building Examination 800 Second Avenue John V. Dinan Consulting Engineers (3 of 3), Mar 20, 1964	box 29	folder 3
Reports Concrete Pours Phase I R.W. Hunt (1 of 10), Jan 25-May 12, 1965	box 29	folder 4
Reports Concrete Pours Phase I R.W. Hunt (2 of 10), May 19-Aug 5, 1965	box 29	folder 5
Reports Concrete Test Cylinder R.W. Hunt (3 of 10), Aug 19-Dec 21, 1965	box 29	folder 6
Reports Concrete Test Cylinder R.W. Hunt (4 of 10), Dec 2, 1965-Mar 24, 1966	box 29	folder 7
Reports Concrete Test Cylinder R.W. Hunt (5 of 10), Mar 2-May 20, 1966	box 30	folder 1
Reports Concrete Test Cylinder R.W. Hunt (6 of 10), Apr 27-Jul 14, 1966	box 30	folder 2
Reports Concrete Test Cylinder R.W. Hunt (7 of 10), Jun 10-Aug 31, 1966	box 30	folder 3
Reports Concrete Test Cylinder R.W. Hunt (8 of 10), Sep 15-Nov 22, 1966	box 30	folder 4
Reports Concrete Test Cylinder R.W. Hunt (9 of 10), Dec 12, 1966-Mar 14, 1967	box 30	folder 5
Reports Concrete Test Cylinder R.W. Hunt (10 of 10), Mar 20-Nov 30, 1967	box 30	folder 6
Reports Daily Construction (1 of 10), Nov 2, 1964-Mar 10, 1965	box 31	folder 1
Reports Daily Construction (2 of 10), Mar 11-Jul 22, 1965	box 31	folder 2
Reports Daily Construction (3 of 10), Jul 23-Dec 31, 1965	box 31	folder 3
Reports Daily Construction (4 of 10), Jan 3-May 14, 1966	box 31	folder 4
Reports Daily Construction (5 of 10), May 16-Aug 31, 1966	box 31	folder 5

Reports Daily Construction (6 of 10), Sep 1-Dec 30, 1966	box 31	folder 6
Reports Daily Construction (7 of 10), Jan 3-May 26, 1967	box 31	folder 7
Reports Daily Construction (8 of 10), May 27-Sep 6, 1967	box 32	folder 1
Reports Daily Construction (9 of 10), Sep 7-Dec 29, 1967	box 32	folder 2
Reports Daily Construction (10 of 10), Jan 1-Dec 31, 1968	box 32	folder 3
Reports Excavation Inspection, Aug 26, 1964	box 32	folder 4
Reports Final Mechanical Inspection, Mar 26, 1968	box 32	folder 5
Reports Final Report on the New Building, Jun 1970	box 32	folder 6
Reports Heat Exchangers Certificate of Inspection, 1966	box 32	folder 7
Reports Mechanical Inspection Cosentini Associates, Mar 28, 1968	box 32	folder 8
Reports Re-examination Report with Opinion and Estimate 800 Second Avenue John V. Dinan [photos separated], Sep 20, 1965	box 32	folder 9
Reports Re-examination Report with Opinion and Estimate 328-334 East 43rd St. Hermitage John V. Dinan [photos separated], Sep 20, 1965	box 32	folder 10
Reports Re-examination Report with Opinion Park West and South Walls John V. Dinan, Sep 30, 1965	box 32	folder 11
Reports Structural Design Analysis Severud & Associates (1 of 4), 1964	box 33	folder 1
Reports Structural Design Analysis Severud & Associates (2 of 4), 1964	box 33	folder 2
Reports Structural Design Analysis Severud & Associates (3 of 4), 1964	box 33	folder 3
Reports Structural Design Analysis Severud & Associates (4 of 4), 1964	box 33	folder 4
Reports Structural Steel Inspection Gulick-Henderson Transmittal Letters and Field Inspection, 1966	box 33	folder 5
Reports Structural Steel Inspection Gulick-Henderson Field Welding (1 of 2), Dec 30, 1965-Sep 7, 1966	box 33	folder 6
Reports Structural Steel Inspection Gulick-Henderson Field Welding (2 of 2), Sep 9, 1966-Aug 1, 1967	box 34	folder 1
Reports Structural Steel Inspection Gulick-Henderson Shop Welding, Nov 5, 1965-Nov 11, 1966	box 34	folder 2
Reports Surveying Earl B. Lovell-S.P. Belcher Inc., Dec 21, 1965-Jul 15, 1968	box 34	folder 3
Reports Ultrasonic Inspection Gulick-Henderson, Jul 24, 1967	box 34	folder 4

Reports Sub-surface Investigations, Sep 24-25, 1964	box 34	folder 5
Reports Vibration Study for Turner Construction Co. (1 of 4), Dec 21-28, 1964	box 34	folder 6
Reports Vibration Study for Turner Construction Co. (2 of 4), Jan 7-Feb 5, 1965	box 34	folder 7
Reports Vibration Study for Turner Construction Co. (3 of 4), Feb 15-Mar 19, 1965	box 34	folder 8
Reports Vibration Study for Turner Construction Co. (4 of 4), Mar 22-May 18, 1965	box 34	folder 9
Reports Vibration Study of Blasting John V. Dinan Consulting Engineers, May 11-15, 1964	box 34	folder 10
Resilient Flooring Hercules Flooring Co., 1967-1968	box 34	folder 11
Revolving Doors, Faceplates, Key Stations, etc General Bronze Corp. (1 of 2), 1965-1968	box 34	folder 12
Revolving Doors, Faceplates, Key Stations, etc General Bronze Corp. (2 of 2), 1965-1968	box 35	folder 1
Rolling Shutters The Abbotsford Co. (Crawford Door) Contract and Correspondence Re: Bidding, 1966-1969	box 35	folder 2
Roll-up Doors The Kinnear Manufacturing Co., Inc., 1965-1966	box 35	folder 3
Roofing and Flashings Tuttle Roofing Sketch and Background, Mar 7, 1966	box 35	folder 4
Room Finish Schedules, 1965-1966	box 35	folder 5
Rubbish Removal P&F Trucking Contracts, 1965-1967	box 35	folder 6
Scaffolding Harsco Corp., May 2, 1966	box 35	folder 7
Schedules, 1965-1966	box 35	folder 8
Schedules Memoranda Re: Completion Schedule, Mar 21-Jul 7, 1967	box 35	folder 9
Sidewalk Bridges Richard C. Mugler Co., Inc Contract, Work Authorization, etc., 1965-1966	box 35	folder 10
Sketches Ford Foundation Headquarters Miscellaneous, 1965-1967	box 35	folder 11
Sketches Miscellaneous, 1966	box 35	folder 12
Skylight Fisher Skylight Inc Bidding, Contract, Work Authorization, etc., 1965-1968	box 35	folder 13
Slate Friedman Marble & Slate Works, Inc Approved Sketches, Jan 16-30, 1967	box 35	folder 14
Slate Friedman Marble & Slate Works, Inc Bidding, Contract, Change Orders, 1966-1968	box 35	folder 15

Snow Melting Correspondence, Memoranda, Background Re: Installing Sidewalk Snow Melting Coils, Jul 7, 1965-Jan 30, 1969	box 36	folder 1
Sprinkler System J.L. Murphy Inc Equipment List, Oct 8, 1965	box 36	folder 2
Sprinkler System J.L. Murphy Inc Bids, Contract, Work Authorization, etc., 1965-1967	box 36	folder 3
Steel Inspection Gulick-Henderson Testing Labs, 1966-1968	box 36	folder 4
Strikes Plumbers & Derrick Operators News Clippings and Memoranda, Aug 8, 1966-Oct 2, 1967	box 36	folder 5
Structural American Bridge Division Bolt Orders and Sketches, 1966	box 64	folder 3
Structural American Bridge Division Building Enclosure Drawings, Dec 21, 1966	box 36	folder 6
Structural American Bridge Division Camber in Steel Beams, Feb 2, 1966	box 36	folder 7
Structural American Bridge Division Correspondence Re: Specification Approval, Aug 3, 1965-Jun 6, 1969	box 36	folder 8
Structural American Bridge Division KO-674/KO-675 Illustrations, 1965-1967	box 36	folder 9
Structural American Bridge Division Plans, Oct 31, 1965	box 36	folder 10
Structural American Bridge Division Plans, Nov 1965	box 62	folder 6
Structural Concrete C.E. Youngdahl & Co., 1965-1966	box 36	folder 11
Subcontractors C.E. Youngdahl & Co Contract, Correspondence, Change Orders, etc. (1 of 2), 1965-1970	box 36	folder 12
Subcontractors C.E. Youngdahl & Co Contract, Correspondence, Change Orders, etc. (2 of 2), 1965-1970	box 36	folder 13
Subcontractors General Conditions, Nov 27, 1964-Apr 20, 1965	box 36	folder 14
Subcontractors List, 1966	box 36	folder 15
Subcontractors Port-O-San Corp Correspondence Re: Subcontract, Dec 3, 1964-Aug 31, 1965	box 36	folder 16
Subcontractors and Suppliers Prospective, 1964-1965	box 36	folder 17
Subcontractors Surveying Correspondence Re: Contract, Jul 19, 1963-Dec 17, 1965	box 37	folder 1
Subcontractors Thomas Crimmins Contract with Turner Construction Co., Dec 1, 1964	box 37	folder 2
Telephone Equipment Rooms Memoranda Re: Phone System, Background, 1963-1968	box 37	folder 3
Telephone Facilities Correspondence, Notes, Order Information, Background, 1965-1970	box 37	folder 4

Trustees Building Committee Correspondence (1 of 3), Oct 15, 1964-Dec 9, 1965  Trustees Building Committee Correspondence (2 of 3), Dec 2, 1965-Feb 17, 1967  Trustees Building Committee Correspondence (3 of 3), Feb 23-Dec 29, 1967  Trustees Building Committee Meetings Reports (1 of 3), 1963-1967  Trustees Building Committee Meetings Delegation, Bids, Miscellaneous Cost Figures (2 of 3), 1964-1965	box 37 box 37 box 37 box 37	folder 5  folder 6  folder 7  folder 8  folder 9	
1964-Dec 9, 1965  Trustees Building Committee Correspondence (2 of 3), Dec 2, 1965-Feb 17, 1967  Trustees Building Committee Correspondence (3 of 3), Feb 23-Dec 29, 1967  Trustees Building Committee Meetings Reports (1 of 3), 1963-1967  Trustees Building Committee Meetings Delegation, Bids,	box 37 box 37	folder 7 folder 8	
1965-Feb 17, 1967  Trustees Building Committee Correspondence (3 of 3), Feb 23-Dec 29, 1967  Trustees Building Committee Meetings Reports (1 of 3), 1963-1967  Trustees Building Committee Meetings Delegation, Bids,	box 37	folder 8	
Dec 29, 1967  Trustees Building Committee Meetings Reports (1 of 3), 1963-1967  Trustees Building Committee Meetings Delegation, Bids,	box 37		
1963-1967  Trustees Building Committee Meetings Delegation, Bids,		folder 9	
11115001111111111111111111111111111111	box 37	folder 10	
Trustees Building Committee Meetings New Delhi Building Progress Reports (3 of 3), 1965-1970	box 37	folder 11	
Trustees Building Committee Minutes, Notes and Memoranda, Jan 20, 1964-Jun 15, 1965	box 38	folder 1	
Trustees Building Committee Purchase of 328 East 43rd Street, Miscellaneous Correspondence, Minutes, etc., 1964-1965	box 38	folder 2	
Turner Construction Co Copies of SIS Volume I, n.d.	box 38	folder 3	
Turner Construction Co Approval Letters, Apr 8-Sep 20, 1968	box 38	folder 4	
Turner Construction Co Budget Report, 1966-1969	box 38	folder 5	
Turner Construction Co Building Construction Job Meetings Minutes (1 of 6), Jan 26-Nov 9, 1965	box 38	folder 6	
Turner Construction Co Building Construction Job Meetings Minutes (2 of 6), Nov 23, 1965-Apr 7, 1966	box 38	folder 7	
Turner Construction Co Building Construction Job Meetings Minutes (3 of 6), Apr 21-Sep 23, 1966	box 38	folder 8	
Turner Construction Co Building Construction Job Meetings Minutes (4 of 6), Oct 13, 1966-Feb 21, 1967	box 39	folder 1	
Turner Construction Co Building Construction Job Meetings Minutes (5 of 6), Mar 9-Jul 6, 1967	box 39	folder 2	
Turner Construction Co Building Construction Job Meetings Minutes (6 of 6), Jul 20, 1967-Jan 15, 1968	box 39	folder 3	
Turner Construction Co Building Design Minutes (1 of 3), 1963-1964	box 39	folder 4	
Turner Construction Co Building Design Minutes (2 of 3), 1964-1965	box 39	folder 5	
Turner Construction Co Building Design Minutes (3 of 3), 1966-1968	box 40	folder 1	
Turner Construction Co Correspondence, 1965-1968	box 40	folder 2	

Turner Construction Co Daily Report and Progress Schedule, Apr 27, 1968-Jan 13, 1969	box 40	folder 3
Turner Construction Co Management Contract (1 of 2), 1963-1965	box 40	folder 4
Turner Construction Co Management Contract (2 of 2), 1963-1965	box 40	folder 5
Turner Construction Co Management Contractor Correspondence Re: Contract Documents (1 of 3), Aug 1, 1963-Sep 13, 1965	box 40	folder 6
Turner Construction Co Management Contractor Correspondence Re: Contract Documents (2 of 3), Sep 17, 1965-Jul 8, 1966	box 40	folder 7
Turner Construction Co Management Contractor Correspondence Re: Contract Documents (3 of 3), Jul 15, 1966-Aug 4, 1969	box 40	folder 8
Turner Construction Co Punch List Meeting Minutes, Memoranda, etc. (1 of 2), Dec 18, 1967-Sep 19, 1968	box 41	folder 1
Turner Construction Co Punch List Floor plans (2 of 2), Dec 21, 1967-Jan 13, 1968	box 41	folder 2
Turner Construction Co Schedule of Field Operations Construction Schedule (1 of 2), 1967	box 41	folder 3
Turner Construction Co Schedule of Field Operations Construction Schedule (2 of 2), 1967	box 41	folder 4
Turner Construction Co Sketches (1 of 2), 1965	box 41	folder 5
Turner Construction Co Sketches (2 of 2), 1966-1969	box 41	folder 6
Unit Prices H.L. Lazar Inc Re: Alteration in New Building, Jul 24, 1967	box 41	folder 7
Vertical Conveyor Work Lamson Corp., 1965	box 41	folder 8
Waterproofing and Damp-Proofing Munro Waterproofing Contract, Bids, etc., 1965-1967	box 41	folder 9
Window Blinds International Building Products, 1966-1967	box 41	folder 10
Window Washing Equipment Plans and Board of Standards and Appeals Ruling, Sep 30-Dec 30, 1970	box 42	folder 1
Window Washing Equipment Western Gear Co Skyclimber Requirements, Change Order, Resolution, Correspondence Re: Contract and Government Approval, Maintenance Contract, etc. (1 of 3), 1966-1969	box 42	folder 2
Window Washing Equipment Western Gear Co Skyclimber Correspondence Re: Contract and Government Approval, Background etc. (2 of 3), 1968-1969	box 42	folder 3

Window Washing Equipment Western Gear Co Skyclimber Maintenance Contract, Permit Approvals, Correspondence, etc. (3 of 3), 1969	box 42	folder 4	
Wood Flooring Klepp Wood Flooring Corp., 1966-1968	box 42	folder 5	
Work Authorizations, 1964-1966	box 42	folder 6	
Work Drawings and Specifications, 1964-1965	box 42	folder 7	

## **Equipment and Furnishings, 1961-1969**

## box not specified

### **Scope and Contents**

#### Series IV. Equipment and Furnishing, 1961-1969

The files in this series document the outfitting of the building interior, the purchase of furniture, and the acquisition of moveable equipment. The earliest files contain information about the demonstration of experimental furniture designs by seven different possible vendors intended for the new building (1964-1965), painting estimates (1965), and the disposal of old furniture (1966-1967). Other files pertain to the planning, budgeting, and specifications for the new furniture (1965-1966) and the planning and installation of cable television in the new headquarters building (1966-1969). The files are arranged alphabetically.

Title/Description	Instances	
477 Madison Avenue Additional Office Space Memoranda and Estimates Re: Experimental Furniture, Nov 30, 1964-Mar 12, 1965	box 43	folder 1
477 Madison Avenue Experiments 20th Floor Trial Offices Notes, Memoranda, Plans, Sep 23, 1963-Mar 12, 1965	box 43	folder 2
477 Madison Avenue Painting, Construction and Redecorating Estimates, Feb 2-Mar 12, 1965	box 43	folder 3
477 Madison Avenue Schmid, Robert Correspondence Re: Alterations and Refurbishing, Nov 2, 1961-Feb 19, 1963	box 43	folder 4
477 Madison Avenue Termination of Lease, Services and Furniture Disposal, Jan 26, 1966-Mar 30, 1967	box 43	folder 5
Audiovisual Rosner TV Proposal and Lists (1 of 4), 1966-1969	box 43	folder 6
Audiovisual Rosner TV Stage Equipment Contract (2 of 4), 1967-1968	box 43	folder 7
Audiovisual Rosner TV Correspondence and Drawings (3 of 4), 1968	box 43	folder 8

Audiovisual Rosner TV CATV Installation (4 of 4), 1968-1969	box 43	folder 9
Carpets Lord and Adams Quotes for 10th and 11th Floors, Jun 15, 1966-Jul 12, 1967	box 43	folder 10
Herman Miller Price Quotations, 1966-1967	box 43	folder 11
File Equipment Diebold, 1965	box 43	folder 12
Food Service Equipment Heifetz Metal Crafts, Inc., Jan 18-Mar 1, 1968	box 43	folder 13
Furniture and Equipment Needs Central Services Lists, Oct 18-Nov 22, 1965	box 43	folder 14
Furniture and Furnishings Memoranda Re: Planning, Budgets, Specifications, 1965-1966	box 43	folder 15
Furniture Bids, 1966	box 44	folder 1
Furniture Decorating Metro Decorators, Inc Bills, 1965	box 44	folder 2
Furniture Design costs Budget and Floor Plans, 1966	box 44	folder 3
Furniture Experimental Mock-up 477 Madison Avenue 20th Floor R.H. McCarthy's File Irwin Miller Memorandum, 1963-1965	box 44	folder 4
Furniture Standards Estimates, 1964	box 44	folder 5
Furniture Specifications, Estimates, Correspondence Re: Purchases, Drawings (1 of 2), 1965-1967	box 44	folder 6
Furniture Specifications, Estimates, Correspondence Re: Purchases, Drawings (2 of 2), 1967-1968	box 44	folder 7
Furniture Wall Alternative Selections Drawings, Jan 3, 1967	box 45	folder 1
Interior Design Summary of Commitments and Expenses, 1965	box 45	folder 2
Interior Design Correspondence and Memoranda Re: Furnishing Price Quotes and Specifications, Dec 20, 1965-Sep 16, 1966	box 45	folder 3
Irving and Casson Trading Desk Plans, Contract, Inventories, 1966-1968	box 45	folder 4
Lehigh Furniture Corp Correspondence, 1967	box 45	folder 5
M. Gerber Construction Co Furniture Installation (cabinets, closets, etc.), 1967-1969	box 45	folder 6
New Building Miscellaneous Desk and Equipment Requirements Correspondence and Memoranda Re: Desks, Telephones, etc., Feb-May 1967	box 45	folder 7
Sketches Credenza and Shelving, n.d.	box 45	folder 8
Window Washing Equipment Skyclimber Illustrations, Jul 18, 1966	box 45	folder 9

# Building Services, Bulk, 1964-1969 1951-1998 (bulk 1964-1969) (bulk)

## box not specified

#### **Scope and Contents**

Series V. Building Services, 1951-1998 (bulk 1964-1969)

Arranged alphabetically by subject, the Building Services series files include correspondence and sub-leases associated with the Foundation's departure from its office space at 477 Madison Avenue (1966-1968). Other files pertain to the outside use of the Foundation's new building facilities and the development of policies (1968-1970). In addition there are inventory sheets that were removed from boxes processed as part of the building plans preservation project of the late 1990s (1971-1998).

Title/Description	Instances		
Accounting System Proposed, Feb 27, 1968	box 46	folder 1	
Allied Handi-Man Company Proposal, Analysis, Correspondence, 1964-1967	box 46	folder 2	
Analysis of 7th Floor Area, 1964	box 46	folder 3	
Art Inventory from 477 Madison Avenue, Feb 23-Nov 1, 1967	box 46	folder 4	
Art Program Memoranda and Correspondence Re: Art Purchases, Andrew Ritchie, 1966-1969	box 46	folder 5	
Budget Control Operations Budget Report, 1965-1966	box 46	folder 6	
Building Plans Project Accession Records Blueprints Memorandum and Records Transfer Inventories, Aug 10, 1974- Oct 7, 1987	box 46	folder 7	
Building Plans Project Box Inventory Sheets, Jan 19, 1971	box 46	folder 8	
Building Plans Project Box Inventory Sheets of Building Plans Old Copies, 1973-1998	box 46	folder 9	
Building Plans Project Box Inventory Sheets, 1993-1995	box 46	folder 10	
Building Plans Project Building Construction File Index Box Inventory Sheets, 1963-1969	box 46	folder 11	
Building Plans Project Index of Ford Foundation Building Plans and Drawings [Paradox Database], Jul 18, 1997	box 62	folder 7	
Building Plans Project Meeting Agenda, Blueprint Inventory, Nov 17, 1993	box 46	folder 12	
Cable TV New York Telephone Co Correspondence Re: Hookups, 1968	box 47	folder 1	

Cash Register Proposal, Apr 7, 1966	box 47	folder 2	
Certificates of Approval Re: Electrical, Window Washing, Mail Conveyor, etc., 1968	box 47	folder 3	
Completion Claims Turner, Mills, etc Correspondence and Memoranda Re: Outstanding Claims, 1967-1971	box 47	folder 4	
Correspondence General, Jan 17, 1966-Nov 7, 1967	box 47	folder 5	
Correspondence General Financial Reports, Litigation, 1968	box 47	folder 6	
Correspondence Headquarters Miscellaneous, Jan 3, 1967-Jan 29, 1968	box 47	folder 7	
Correspondence Miscellaneous (1 of 2), 1965-1966	box 47	folder 8	
Correspondence Miscellaneous (2 of 2), 1966-1967	box 47	folder 9	
Correspondence Re: Rosner TV to Phil Kemp, Apr 18-19, 1968	box 48	folder 1	
Correspondence Reading File Re: Complaints, Turner Construction, Insurance, etc. (1 of 4), Feb-Nov 1964	box 48	folder 2	
Correspondence Reading File Re: Park Department, Architects, Zoning, etc. (2 of 4), Dec 1964-Feb 1965	box 48	folder 3	
Correspondence Reading File Chronological Correspondence of R.H. McCarthy (3 of 4), Mar 1965-Jan 1966	box 48	folder 4	
Correspondence Reading File Chronological Correspondence of Robert E. Ashley (4 of 4), Feb-Dec 1966	box 48	folder 5	
Critical Path Program Planning Handbook, Bar Chart, Method, 1964-1967	box 48	folder 6	
Elevators Memorandum Re: Final Installation, Dec 5, 1967	box 48	folder 7	
Exterminating Services Sameth Exterminating Co., Inc Contract, Sep 3, 1965	box 48	folder 8	
Fire Control Materials, Jun 11, 1975	box 48	folder 9	
Fire Safety Permits, Approvals, Fire Communications System, 1974-1977	box 48	folder 10	
Food Service New Building Memorandum, Jul 21, 1966	box 48	folder 11	
Garage Memorandum Re: Parking Allocation, 1966	box 48	folder 12	
Garden Correspondence Re: Landscaping Award, Invoices, Jun 4, 1968-Sep 30, 1969	box 48	folder 13	
Index Storage Containers Sent by Architects of Shop Drawings by Contractors and Vendors, and Not Plans List, [1966]-1995	box 63	folder 6	
Inter-Office Memoranda Miscellaneous Personal Mail, Design Meeting, etc., Dec 16, 1965-Jul 8, 1966	box 48	folder 14	
Lists of Contractors, Manufacturers, Suppliers, Chronology of the Ford Foundation Headquarters, 196[7]	box 49	folder 1	

Maintenance and Security Dominick G. Riley Detective Bureau, 1965-1968	box 49	folder 2
Meeting of Architects and Construction Groups, Jun 18, 1968	box 49	folder 3
Miscellaneous Memoranda and Quotations Re: Furnishings, etc. (1 of 2), 1965-1967	box 49	folder 4
Miscellaneous Memoranda and Quotations Re: Furnishings, etc. (2 of 2), 1967	box 49	folder 5
Move to New Building Move Coordination Committee Agenda, Plans, Related Correspondence, 1967	box 49	folder 6
Occupancy and Move Correspondence, Memoranda, Timetable Re: Move, 1967-1968	box 49	folder 7
Outside Use of Facilities Requests, Correspondence, Policy Development, 1968-1970	box 49	folder 8
Phil Kemp Building Files [microfilm], n.d.	box 49	folder 9
Policy for Contractor's Advertising Memoranda, Jan 2-Mar 6, 1968	box 49	folder 10
Receptionists Memoranda Re: Planning, Nov 25, 1965-Jul 28, 1966	box 49	folder 11
Restaurant Correspondence Photographs (separated) Re: <a href="https://doi.org/10.1007/j.nc/4.75"><u>Architectural Record</u> Feb 1969 Article, 1969</a>	box 49	folder 12
Security New Building Requirements Memoranda and Correspondence, 1965	box 49	folder 13
Staff Memoranda from Gertrude Winquist, Jul 1966-May 1968	box 49	folder 14
Sub-Lease 477 Madison Avenue Barbet & Weigert Advertising Inc 16th Floor, Dec 20, 1967	box 49	folder 15
Sub-Lease 477 Madison Avenue City Investing Co 19th Floor Lease and Correspondence Re: Litigation, Dec 11, 1967-Apr 15, 1970	box 62	folder 8
Sub-Lease 477 Madison Avenue Educational Facilities Labs, Inc 20th Floor, Dec 1, 1967-Feb 12, 1968	box 62	folder 9
Sub-Lease 477 Madison Avenue Engelhard Industries 24th Floor, Jun 27, 1966	box 49	folder 16
Sub-Lease 477 Madison Avenue Esaress International Group 15th Floor, Apr 3, 1968	box 50	folder 1
Sub-Lease 477 Madison Avenue LIN Broadcasting Corp 17th Floor, Apr 3, 1968	box 50	folder 2
Sub-Lease 477 Madison Avenue The Merchandising Group 16th Floor, Apr 4, 1968	box 50	folder 3
Sub-Lease 477 Madison Avenue Paul Klemtner & Co., Inc 24th Floor, Sep 12, 1967	box 50	folder 4

Sub-Lease 477 Madison Avenue Phillips, Nizer, Benjamin, Krim & Ballon 11th and 12th Floors, May 10, 1968	box 50	folder 5	
Sub-Lease 477 Madison Avenue Toshiba America, Inc., Oct 31, 1967-Apr 3, 1968	box 62	folder 10	
Sub-Lease 477 Madison Avenue Vernitron Corp., Oct 10, 1967-Apr 3, 1968	box 62	folder 11	
Suggested Stationary Samples, Sep 15, 1967	box 50	folder 6	
Supervisory System Security Alarms Agreement, Nov 12, 1965-Nov 18, 1966	box 50	folder 7	
Taxes and Tax Exemptions Correspondence, Notes, Forms and Background Re: Tax Exemptions, Sep 13, 1951-Mar 13, 1967	box 50	folder 8	
Title Insurance, Oct 1965-May 1966	box 50	folder 9	
Tours Memoranda and Notes Re: Planning, Aug 22, 1965-Jul 18, 1966	box 50	folder 10	
Tours Memoranda and Group Lists, 1966-1968	box 50	folder 11	
UNIVAC Agreement, Memoranda, Purchase Orders, Data, 1955-1965	box 50	folder 12	
Violations Correspondence Re: Occupancy, Aug 10, 1967-Apr 29, 1968	box 50	folder 13	

# Images, Bulk, 1963-1968 1963-1999 (bulk 1963-1968) (bulk)

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#### **Scope and Contents**

Series VI. Images, 1965-1988 (bulk 1965-1968)

This series contains visual documentation (slides, photographs, negatives and contact sheets) of the construction and completion of the Ford Foundation Headquarters Building, and its 20th Anniversary in 1987. The majority of the slides depict construction, including site preparation, pouring of the concrete foundation, welding and riveting, fireproofing and electrical work. Additional slides from the same period show the granite quarry in New England that supplied stone for the building, while others portray models of office furnishings. There also are photographs of the building once it was fully staffed and the atrium garden planted (c.1968). Other photographs show the building atrium in December 1970 and the atrium and building exterior in September 1988. In addition, there are a number of contact sheets with images of the various stages of construction and architect Kevin Roche. The photographers were Eugene Cook and Bruce Davidson. Additional photographs, some used in Life magazine, have been separated and retained in frames.

itle/Description	Instances	
Contact Sheets Auditorium Eugene Cook, [1966]	box 51	folder 1
Contact Sheets Auditorium, etc Eugene Cook, [1966]	box 51	folder 2
Contact Sheets Construction Eugene Cook (1 of 3), [1966]	box 51	folder 3
Contact Sheets Construction Eugene Cook (2 of 3), [1966]	box 51	folder 4
Contact Sheets Construction Eugene Cook (3 of 3), [1966]	box 51	folder 5
Contact Sheets Construction Various Eugene Cook (1 of 3), Dec 1-7, 1965	box 51	folder 6
Contact Sheets Construction Various Eugene Cook (2 of 3), [1965-1966]	box 51	folder 7
Contact Sheets Construction Various Eugene Cook (3 of 3), Jan 25-30, 1966	box 51	folder 8
Contact Sheets Construction Duplicates Eugene Cook, [1966]	box 51	folder 9
Contact Sheets Construction Bruce Davidson (1 of 4), 1968	box 51	folder 10
Contact Sheets Construction Bruce Davidson (2 of 4), 1968	box 51	folder 11
Contact Sheets Construction Bruce Davidson (3 of 4), 1968	box 51	folder 12
Contact Sheets Construction Bruce Davidson (4 of 4), 1968	box 52	folder 1
Contact Sheets Construction Designers, Atrium Completion Bruce Davidson/Magnum Films, 1966	box 52	folder 2
Contact Sheets Construction Kevin Roche Bruce Davidson, 1968	box 52	folder 3
Contact Sheets Full View of Site Eugene Cook, [1966]	box 52	folder 4
Contact Sheets Full View of Site Eugene Cook, Apr 22-30, , 1966	box 52	folder 5
Contact Sheets Laying Pipe Eugene Cook, [1966]	box 52	folder 6
Contact Sheets Kevin Roche Eugene Cook, [1966]	box 52	folder 7
Contact Sheets Stairs and Stairwell 3rd Floor Eugene Cook, [1966-1967]	box 52	folder 8
Contact Sheets Unidentified Move In?, [1967]	box 52	folder 9
Contact Sheets Widest Views of Building Eugene Cook, Jan 18-19, 1966	box 52	folder 10
Negatives 320 East 43rd St 1-109 Site Preparation and Hospital Demolition, Aug 26, 1963-May 16, 1964	box 53	folder 1

Negatives 320 East 43rd St 110-242 Demolition and Foundation Work, May 19, 1964-Apr 29, 1965	box 53	folder 2
Negatives 320 East 43rd St 243-383, May 6-Dec 23, 1965	box 53	folder 3
Negatives 320 East 43rd St 384-551, Dec 30, 1965-Nov 17, 1966	box 53	folder 4
Negatives 320 East 43rd St 552-694, Dec 1, 1966-Oct 26, 1967	box 53	folder 5
Negatives Color Bridge View, [1966]	box 53	folder 6
Negatives Color Building Inspectors Looking Through Fence, etc., n.d.	box 53	folder 7
Negatives Color Closeup Views of Site, View From Bridge, [1966]	box 53	folder 8
Negatives Color North Side 43rd Street, Full View, Floor Eugene Cook, [1966]	box 53	folder 9
Negatives Ford Foundation Headquarters "Deliver To Mr. Kemp" Eugene Cook, [1966]	box 53	folder 10
Negatives Ford Foundation Headquarters Trustees Dining Room in Construction, Jun 23 or Sep 27, unknown year	box 53	folder 11
Negatives Ford Foundation Headquarters Various, Sep 27, unknown year	box 53	folder 12
Negatives New Building William Simmons Ford Foundation 431 Rolls A & B 35 mm Building Model 4x5 Negatives, May 1965	box 53	folder 13
Photos 320 East 43rd St Building Extension Final Installation Work A-F, 691-694, Mar 9-Oct 26, 1967	box 54	folder 1
Photos 320 East 43rd St Foundation Preparation 147-169, Jul 8-Dec 31, 1964	box 54	folder 2
Photos 320 East 43rd St Foundation Construction 171-323, Jan 7-Sep 16, 1965	box 54	folder 3
Photos 320 East 43rd St Site Demolition 1-17, Aug 26-Sep 19, 1963	box 54	folder 4
Photos 320 East 43rd St Site Demolition 18-37, Oct 29- Nov 26, 1963	box 54	folder 5
Photos 320 East 43rd St Site Demolition 39-58, Dec 6-21, 1963	box 54	folder 6
Photos 320 East 43rd St Site Demolition 73-84, Dec 31, 1963-May 11, 1964	box 55	folder 1
Photos 320 East 43rd St Site Demolition 88-109, May 16, 1964	box 55	folder 2
Photos 320 East 43rd St Site Demolition 110-125, May 19- Jun 8, 1964	box 55	folder 3

Photos 320 East 43rd St Site Demolition 127-146, Jun 15-27, 1964	box 55	folder 4
Photos Board Room Entrance Esto, [1968]	box 55	folder 5
Photos Building Magnum Bruce Davidson, 1966	box 64	folder 1
Photos Building Construction Black and White Eugene Cook, [1966]	box 66	folder 3
Photos Building Construction Black and White Eugene Cook Unidentified Building, [1966]	box 64	folder 5
Photos Building Construction Color, [1966]	box 66	folder 2
Photos Building Construction Color Posterboard Backed, Jun 20, 1966	box 66	folder 1
Photos Building Construction Completion Artwork Garden Posterboard Backed UPI, [1968]	box 64	folder 6
Photos Building Exterior from 42nd St With Negatives Ezra Stoller, [1967]	box 55	folder 6
Photos Carpenters, [1965]	box 55	folder 7
Photos Cementing First Slab Eugene Cook, Sep 1965	box 55	folder 8
Photos Cementing Slab Eugene Cook, Oct 25, 1965	box 55	folder 9
Photos Cementing and Foundation, n.d.	box 55	folder 10
Photos Cementing Slab, n.d.	box 56	folder 1
Photos Column-Steel Reforms for Column Eugene Cook, n.d.	box 56	folder 2
Photos Dining Room Esto, [1968]	box 56	folder 3
Photos Electricians Working on Slab, [1965]	box 56	folder 4
Photos Ezra Stoller Associates Building (see also: Slides), [1968]	box 56	folder 5
Photos Finishing Slab Leveling Concrete, [1965]	box 56	folder 6
Photos Ford Foundation Headquarters Exterior Glassboro State College Art Project With Negatives, 1977	box 56	folder 7
Photos Form Work for Wall and Slab, [1965]	box 56	folder 8
Photos Form Work Mainly on Walls, [1965]	box 56	folder 9
Photos Forms for Retaining Wall, n.d.	box 56	folder 10
Photos Foundation Work Looking South and Southeast, [1965]	box 56	folder 11
Photos Foundation Work Looking West, [1965]	box 56	folder 12
Photos Foundation Work Looking West Color Transparency and Black and White Photographs, Nov 1965	box 56	folder 13

Photos Garage Slab, Sep 15-16, 1965	box 56	folder 14
Photos Garden Bruce Davidson, [1968]	box 56	folder 15
Photos Garden Negatives Included Ezra Stoller, 1967	box 56	folder 16
Photos Garden Posterboard Backed David Lawrence, [1968]	box 64	folder 2
Photos Garden and Plantings Dan Kiley Dedication Party? Contact Prints, [1968]	box 56	folder 17
Photos Garden in Progress Bruce Davidson, [1966]	box 57	folder 1
Photos Human Interest (1 of 2), n.d.	box 57	folder 2
Photos Human Interest (2 of 2), n.d.	box 57	folder 3
Photos Human Interest Foundation and Structural Work, n.d.	box 57	folder 4
Photos Human Interest Foundation and Support Work, n.d.	box 57	folder 5
Photos Human Interest Foundation Work, n.d.	box 57	folder 6
Photos John V. Dinan 800 Second Avenue (1 of 3), Apr 13, 1964	box 57	folder 7
Photos John V. Dinan 330 E. 43rd St. Sidewalk, North Side, E. 43rd St. (2 of 3), Apr 13, 1964	box 57	folder 8
Photos John V. Dinan Sidewalks, Curbs, E. 43rd St., 303 and 303 1/2 E. 43rd St., 305-309, 313, 321 E. 43rd St., Retaining Wall, Site (3 of 3), Apr 13, 1964	box 57	folder 9
Photos Looking East or Southeast Eugene Cook, [1965]	box 58	folder 1
Photos Looking East or Southeast Black and White pPhotographs, Color Transparencies Eugene Cook, Oct 28, 1965	box 58	folder 2
Photos Looking North Includes Color Transparencies Eugene Cook, [1965]	box 58	folder 3
Photos Looking South Color Transparencies Eugene Cook, [1965]	box 58	folder 4
Photos Looking South Contact Sheets and Color Transparencies Eugene Cook, Oct - Nov 1965	box 58	folder 5
Photos Main Conference Room/Auditorium Esto, [1968]	box 58	folder 6
Photos Model of New Building Ezra Stoller (1 of 2), n.d.	box 58	folder 7
Photos Model of New Building Ezra Stoller (2 of 2), n.d.	box 58	folder 8
Photos Model of New Building from 42nd and 43rd Streets Eric Pollitzer, n.d.	box 58	folder 9
Photos Neighboring Structures Water Seepage from 800 Second Avenue (A-F) Mal Gurian, Mar 9, 1967	box 58	folder 10

Photos New Building Ezra Stoller and Malcolm Smith, [1962-1967]	box 58	folder 11
Photos New Building Model Posterboard Backed, [1966]	box 64	folder 4
Photos New York Times Article, 1967	box 58	folder 12
Photos Office of the Secretary Building of the Ford Foundation Building Committee Building Public Relations Photographs, [1968]	box 58	folder 13
Photos Parks Department Application Pictures of Wall to be Demolished Mal Gurian/Ed Whitey, Jul 24-Dec 6, 1963	box 58	folder 14
Photos Pouring Concrete Eugene Cook, n.d.	box 58	folder 15
Photos President's Office Esto, [1967]	box 58	folder 16
Photos Reception Area Esto, [1968]	box 58	folder 17
Photos Reinforcement Placing Beam in Site, n.d.	box 58	folder 18
Photos Reinforcing for Column, n.d.	box 58	folder 19
Photos Reinforcing for Slab, [1965]	box 58	folder 20
Photos Reports Re-examination 328-334 East 34th Street Hermitage, Sep 20, 1965	box 58	folder 21
Photos Reports Re-examination 800 Second Avenue, Sep 20, 1965	box 58	folder 22
Photos Reports Re-examination East 43rd Street Areas, Oct 20, 1965	box 58	folder 23
Photos Restaurant Cafeteria, 1969	box 58	folder 24
Photos Retaining Wall, [1965]	box 58	folder 25
Photos Roche, Kevin Plans and Model Eugene Cook, Sep 1965	box 58	folder 26
Photos Setting Up Beam Site, [1965]	box 58	folder 27
Photos Tudor City Sixth Unit Hermitage from Ford Foundation Lot (#100) Looking East 2pm Mal Gurian, May 16, 1964	box 58	folder 28
Prints Area Maps, [1971]	box 64	folder 8
Prints Building Sketch and Brochure Cover Art Posterboard Backed, [1971]	box 64	folder 7
Prints Ina Taylor's Gift (flipped), Feb 25, 1999	box 59	folder 1
Prints UDC Feasibility Study Projections and Blueprints Blueprints Edward Barnes, Aug 22, 1973	box 64	folder 9
Prints UDC Feasibility Study Projections and Blueprints Posterboard Edward Barnes (1 of 2), Aug 22, 1973	box 65	folder 1

Prints UDC Feasibility Study Projections and Blueprints Posterboard Edward Barnes (2 of 2), Aug 22, 1973	box 65	folder 2
Slides Atrium and Exterior, Sep 1988	box 59	folder 2
Slides Building Miscellaneous Atrium and 10th Floor, [Dec 1970]	box 59	folder 3
Slides Construction Eugene Cook, Nov 1965-Apr 1966	box 59	folder 4
Slides Construction Cement Work, Furnishings (Secretarial), etc Eugene Cook, Oct 1965	box 59	folder 5
Slides Construction Overall, Auditorium, Fireproofing, etc., Apr-Jun 1966	box 59	folder 6
Slides Construction and Granite Quarry Eugene Cook, Aug 1965	box 59	folder 7
Slides Cor-Ten Weathering Samples at 12th Floor 800 Second Avenue Mal Gurian Associates, Photographers 4 35mm Color Transparencies, Mar 17, 1966	box 59	folder 8
Slides Miscellaneous Building Slides from Broken Sets in Numerical Order Ezra Stoller Associates, Inc Esto, [1968]	box 59	folder 9
Slides Model of New Building With Prints, n.d.	box 59	folder 10
Slides New Building Exterior and Garden From Robert Mayer, [1967]	box 59	folder 11

<sup>^</sup> Return to Table of Contents