



# **Ford Foundation records, International Division, Office Files of Forrest F. Hill**

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## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	Ford Foundation
<b>Title:</b>	Ford Foundation records, International Division, Office Files of Forrest F. Hill
<b>ID:</b>	FA547
<b>Date [inclusive]:</b>	Bulk, 1955-1966 1952-1966
<b>Date [bulk]:</b>	1955-1966
<b>Physical Description:</b>	0.8 Cubic Feet
<b>Physical Description:</b>	(2 Hollinger document boxes)
<b>Language of the Material:</b>	English
<b>Abstract:</b>	The office files of Dr. Forrest F. Hill span from 1952 to 1966. The bulk of his files begin in 1955, when he joined the Foundation; the earlier documents are primarily reports and reference material. Dr. Hill's files document his efforts to establish international research centers, including the International Rice Research Institute in the Philippines and the International Institute of Tropical Agriculture in Nigeria. The files also detail his continuing work with agricultural development. They contain information about the early development of Foundation overseas policies, as well as the proposed, but eventually rejected, Foundation office in Afghanistan (1956-1963). Forrest F. "Frosty" Hill left Cornell in 1955 to become the Vice President of Overseas Development for the Ford Foundation. From 1963 to 1978 he was Chairman of the Board of IRRI. He also served as president of the American Agricultural Economics Association, and between 1955 and 1960, served on the Board of Governors of the Federal Reserve Bank of New York. Dr. Hill retired to Ithaca, New York in 1976 and died in 1988.

### Preferred Citation note

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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## Biographical Note

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Forrest F. "Frosty" Hill was born in 1900. He received a bachelor's degree from the University of Saskatchewan in 1923 and was awarded a PhD in Agricultural Economics by Cornell University in 1930. Dr. Hill subsequently became a professor of Land Economics at Cornell. He taught until 1938 when he was appointed Governor of the Farm Credit Administration (FCA) by President Roosevelt. He resigned in 1940, after a dispute with Secretary of Agriculture Henry A. Wallace over the autonomy of the FCA. Returning to Cornell, Dr. Hill worked for the next 15 years as a professor, chairman of the Department of Agricultural Economics, and provost of the university.

In 1955, Dr. Hill left Cornell to become the Vice President of Overseas Development for the Ford Foundation. During his time with the Foundation, he worked in partnership with the Rockefeller Foundation to establish international research centers, such as the International Rice Research Institute (IRRI) in the Philippines and the International Maize and Wheat Improvement Center in Mexico. From 1963 to 1978 he was Chairman of the Board of IRRI. He also served as President of the American Agricultural Economics Association and, between 1955 and 1960, sat on the Board of Governors of the Federal Reserve Bank of New York.

Dr. Hill retired to Ithaca, New York in 1976 and died in 1988.

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## Organizational History

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The Ford Foundation established the Overseas Development Program, one of its first grant programs, in 1951. Its granting goals were to increase agricultural production, improve health and living conditions, and advance education. India and Pakistan were the focus of the initial grants, with a more limited number of grants issued in Indonesia and Burma. A program for smaller regional and national grants was initiated for the Near East region later the same year.

As part of a Foundation reorganization in 1966, the Overseas Development Program, along with other international Foundation programs such as International Training and Research and Population, became part of a unified International Division. Following another Foundation reorganization in 1983, the International Division was eliminated and two program divisions were created – the United States and International Affairs Program (USIAP) and Developing Countries Program (DCP).

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## Biographical / Historical

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### Segment One: International Activities of the Ford Foundation: An Overview

The Foundation's aspiration to become a national and international philanthropy for the advancement of human welfare was first formally expressed in the seminal 1949 report of the Gaither Study Committee, *Report of the Study for the Ford Foundation on Policy and Program* (RAC Library, call letters 361.7 GAI ), which was commissioned by the Board of Trustees to chart the Foundation's future. Foundation Trustees launched Ford's international grantmaking activities in 1950 when they approved the committee's report and its embrace of peace, democracy, and freedom. Since then, the Foundation has tackled these goals using a variety of strategies and responding to changing contexts, from the Cold War to the 1989 fall of the Berlin Wall and beyond.

Toward the Foundation's aspirational goal, "the establishment of peace", its international activities have comprised a wide range of conceptual approaches and focus areas. These include international affairs, international studies, international understanding, arms control and disarmament, international law, international economic concerns, and overseas development in nearly every region of the world. Three distinct periods emerge for the international grantmaking defined by external contextual changes and internal changes in Foundation leadership and structures: the expansion era of 1950-1965; the transition and restructuring years of 1966-1988; and the post-1989 shift away from Cold War dichotomies. During each of the distinct historical periods the consistent objectives were: 1) to ensure freedom and democracy in developed countries; 2) to foster education and international understanding in all countries; and 3) to contribute to the social, economic, and political development of less developed countries.

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### Segment 2. Period Sketch - The Expansion Era 1950-1965

The Ford Foundation's expansion era (1950-1965) began when the Gaither Study Committee Report placed "peace" as the area of top priority for the Foundation and set the Ford Foundation on a global course. Board Chair Henry Ford II writing in the 1951 Annual Report of the Foundation, identified "the danger of war" as the "the prime threat to human welfare today." Under the leadership of the three Ford Foundation presidents in this period-- Paul Hoffman, H. Rowan Gaither and Henry Heald--and several key trustees, notably the two seriatim chairs, John J. McCloy and Julius A. Stratton, the Foundation programs were largely informed by the post-World War II desire to avoid nuclear war and promote greater understanding among the world's peoples, strengthening of the United Nations, and enhancing both private and public American participation in world affairs. The strong board presence of university presidents and former leaders of postwar reconstruction efforts in Europe also helped to inform Ford's

approach to building the field of peace and international security in the United States and encouraged extensive overseas activities.

For example, the first three presidents of the expanded Foundation ranged from government and business leadership experience to academic and nonprofit: Paul Hoffman (at Ford, 1950-1953) ran the Marshall Plan in Europe; H. Rowan Gaither Staffer (1948-1953), President (1953-1956) and Trustee (1956-1958) had MIT and Rand experience; Henry Heald, former president, Illinois Institute of Technology and New York University, President (1956-1966). The trustees also ran the leadership gamut from government and nonprofits to academic: Trustee John J. McCloy (from 1953; chair, 1959-1965) was assistant Secretary of War during World War II and chairman of the Council on Foreign Relations; and Trustee Julius A. Stratton (Trustee from 1955; chair, 1966-1970) was president of MIT.

When Ford became an international foundation in 1950, it had a small staff and operated through separate funds. The expansive period in the 1950s and 1960s resulted in a large number of field offices, which increased Ford's global footprint. Support focused on a mix of US university-based programs for research and training; think-tanks for policy-oriented meetings and policy research; and action projects specifically in less developed countries. The Foundation's focus on peace, freedom, and democracy played out against the Cold War backdrop for scientific and military competition between the United States, the Soviet Union and China.

Under President Hoffman, the Foundation's work was organized by the areas identified in the Gaither Committee Report: Area One, the Establishment of Peace; Area Two, The Strengthening of Democracy; Area Three, The Strengthening of the Economy; Area Four, Education in a Democratic Society; and Area Five, Individual Behavior and Human Relations.

Program differentiation began in the Gaither era. When he began in 1953, he introduced the following programs, with international work under nearly all of them: International Programs, Public Affairs Programs, Program in Economic Development and Administration [mainly U.S. based], Education Program, The TV-Radio Workshop, and Behavioral Sciences Program. In 1954, the Foundation gave prominence to the international work explicitly through changing the program names and separating international affairs and overseas development. The 1954 program names were: The Advancement of Education, Education for Democracy, Increasing Knowledge of Foreign Areas, Economic Development and Administration, the Behavioral Sciences, and Overseas Development. In 1955, Increasing Knowledge of Foreign Areas became Increasing International Understanding. In 1956, the last year of the Gaither presidency, the program roster read: Education in the United States, The Behavioral Sciences, Public Affairs, Hospital Aid (only in the U.S.), Economic Development and Administration, International Understanding, and Overseas Development. Names changed but the program focus often remained the same.

President Heald maintained the areas of international interest of Hoffman and Gaither. The International Affairs program housed the programs based in the United States, Europe and Japan, with a few activities linking American and developing countries institutions. The Overseas Training and Research Program took over the efforts to increase American understanding of international issues. From 1957-1959, an International Legal Studies program, run from New York, helped build law programs in developing countries. Starting in 1959, the Overseas Development program comprised all the regional and country offices. In fiscal year 1964, Heald convinced the trustees to add a new focus on population, with grants both in the United States and overseas.

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### Segment 2. Period Summary - The Expansion Era 1950-1965

With the ever-increasing budget and trustee willingness to invade capital, presidents Hoffman, Gaither and Heald oversaw vast growth in the Foundation's international activities in the United States, other developed countries and developing countries. Activities crossed disciplines, institutions, and national boundaries, although few crossed intra-foundation boundaries. Under the three presidents, Foundation staff in various domestic and international offices from New York interacted with the regional and country offices headed by representatives. Usually in this period, however, these offices in fact worked more closely with local governments than with New York staff, reinforcing the commitment to locally led social and economic development in less-developed countries.

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### Segment 3. Period Sketch - Transition and Restructuring 1966-1988

In the 1960s, the Ford Foundation Trustees began to rethink the role of the Foundation in the context of the era's dramatic political and cultural changes. For instance, the passage of the 1964 Civil Rights Act created a domestic policy context in which the Foundation could more deeply engage with issues of rights and social justice. Events overseas starting in the late 1960s would extend the rights agenda to international affairs and development operations at the Foundation -- all advanced by the leadership of McGeorge Bundy (president, 1966-1979).

McGeorge Bundy was appointed president in 1966, following a significant career in national security and academic administration. During World War II, he worked with the Army's intelligence division, and in the early post-war years was a political analyst at the Council on Foreign Relations. Even without a postgraduate degree, at the age of thirty-four he became dean of the Faculty of Arts and Science at Harvard University. In 1961, President Kennedy appointed Bundy to be Special Assistant to the President for National Security - a position he held for five years under both Kennedy and Johnson. Those significant years saw the Bay of Pigs invasion, the Cuban Missile Crisis, and the beginnings of the Vietnam War.

When Bundy arrived at the Foundation, he initiated a restructuring that modeled government departments rather than the academic ones President Henry Heald had established in the 1950s. At the same time, he had to contend with serious financial constraints due to Ford's overspending in the prior periods and to

economic downturns in the global economy. The Board of Trustees mandated an annual spending of over \$100 million.

These economic constraints meant that Foundation programs had to be more selective across the range of its programs. Nonetheless, international activities remained prominent with the new president and trustees. President Bundy and key trustees such as Eugene Black (1960-1968, former head of the World Bank) and Robert S. McNamara (1968-1986, former U.S. Secretary of Defense and then head of the World Bank, 1968-1981) reflected a commitment to the international activities. Bundy also added to the board in 1972 the first trustee from a developing country, the Indonesian activist and scholar, Dr. Soedjakmoto, the former Ambassador to the United States from his country and then Special Adviser on Social and Cultural Affairs to the Chairman of Indonesia's National Development Planning Agency.

To create economies of scale, Bundy unified US-based international and overseas activities under one division: the International Division (using the name for the first time). That division comprised Resources for Development (area studies, languages, and exchanges), Population, International Relations, Planning and Evaluation, and the country programs. David Bell, an economist and the first administrator of the US Agency for International Development (1962-1966), was named vice president and served in that capacity until the end of Bundy presidency.

In 1966, Bundy terminated the long-standing internationally oriented but domestically based International Training and Research Program. Several large domestic programs -- including support of centers of international studies - were phased out in the 1970s. Instead, Ford launched under its international affairs efforts a focused but robust program in security and arms control. Over Bundy's tenure, the overseas offices were reduced from twenty in 1966 to twelve in 1979, when he retired.

The Foundation increasingly turned its attention to different set of international issues including human rights and working in repressive societies, such as South Africa. The military coups in Latin America during the late 1960s and early 1970s led the Foundation to initiate in 1976 a human rights program housed in Vice President Bell's office.

In 1979, Franklin Thomas was named president of the Ford Foundation (1979-1996). In contrast to Bundy's international and defense policy background, Franklin Thomas brought to the Ford Foundation his experience in law, housing, and community development. Prior to joining the Foundation, Thomas, a lawyer, was a Foundation trustee. He chaired the Rockefeller Foundation-funded Study Commission on U.S. Policy towards South Africa and led the Ford-funded Bedford-Stuyvesant Restoration Corporation in New York from its beginning in 1966 until he left in 1979. Earlier, he had been deputy police commissioner of NYC.

In the first decade of Thomas' tenure, the international work was still framed using the post-war East-West dichotomy. Several trustees brought to the board active engagement in international issues: Donald F. McHenry (trustee over the period 1981-1993) had served as ambassador to the U.N. and was active in the anti-apartheid movement; and General Olusegun Obasanjo (trustee over the period 1987-1999) had been Nigerian head of state from 1976-1979, and was then president of the African leadership Forum. Along with McNamara and Soedjakmoto, Rodrigo Botero, an internationally renowned economist from Colombia and former Colombian Minister of Finance and Credit from 1974 to 1976, remained on the board over the period 1978-1989.



During the early years of the Thomas presidency, the scope and strategies of the Foundation's activities were also influenced by economic and global pressures, leading to reduced assets and further financial stringencies. Thomas' board-mandated reductions resulted, for example, the firing of twenty senior staff at the same time. To achieve more effective and efficient programs, Thomas had a vision of Ford as one foundation, linking the domestic and overseas activities under new program themes: Urban Poverty, Rural Poverty and Resources, Human Rights and Social Justice, Governance and Public Policy, Education and Culture, and International Affairs.

The restructured Foundation comprised two programmatic divisions led by vice presidents: U.S. and International Affairs Programs (USIAP) headed by Susan Berresford; and Developing Countries Program (DCP), headed by William Carmichael. Berresford had been at the Foundation since 1970, coming from the U.S. Manpower Career Development Agency. She served in the National Affairs area, first as program assistant and then program officer (1972-1980), becoming head of women's programs in 1980. The main international efforts under USIAP were housed in Rural Poverty and Resources, Human Rights and Governance, and International Affairs. The other programs - Urban Poverty, Education and Culture, and Program-Related Investments - also addressed a scattering of international issues related to their main themes.

Carmichael had joined the Foundation in 1968 as Representative in Brazil. In July 1971, he was named Head of the Office of Latin America and the Caribbean, and in September of 1977, he became Head of the Middle East and Africa Office. The DCP program was responsible for all the Field Offices: Andean and the Southern Cone, Brazil, Mexico and Central America, Bangladesh, India, Southeast Asia, West Africa, Eastern and Southern Africa, and Middle East and North Africa.

When the Foundation initiated a Human Rights and Governance program (HR&G) in 1981, it was the first instance of a Ford program explicitly entitled "human rights," despite the fact that human rights grantmaking that had started officially in 1976. International Affairs remained separate from HR&G. In 1987, however, the Board conceptually linked three programs, creating a Trustee committee called Human Rights, Governance, and International Affairs, which existed until 1992. Operationally, however, the programs relating to these fields did not often work together.

International governance remained a commitment under Thomas. The Foundation, for example, had a long-established relationship with the United Nations: from 1951 until 1988, the United Nations received ninety grants from the Foundation (it received another 198 over the period 1989-2009).

In these early years of the Thomas presidency, dramatic changes were occurring in the Soviet Union and Eastern Europe. Under President Mikhail Gorbachev's leadership since 1985, the USSR was opening up to the international community, the rule of law in society was taking prominence there, and press freedoms were spreading. The foundation developed new programs in the region, drawing on the \$60 million already spent to promote human rights and free expression and increase Western understanding of developments there.

Given the continuing economic constraints facing the Foundation and rising debt in developing countries, the Foundation shifted support under DCP to smaller scale community-based initiatives in the field offices. Thomas was also charged by the Board to increase the diversity of grantees, especially to favor populations "most affected" by the problems of concern to the Ford Foundation. The Foundation built

on earlier efforts and sharpened its focus on women's issues throughout the world, including shifting the focus of the population program to women's reproductive health and child survival.

In the 1980s, Carmichael and others, with strong support from Thomas and the board, continued the 1970s' support of South African grantees for training large numbers of black lawyers and litigating sensitive cases in the South African legal system. Recognizing the multifaceted nature of discrimination in South Africa, the Foundation not only advanced the rule of law, but also strengthened civic organizations, women's groups, and educational institutions. Further, it supported a number of activist organizations in the United States that were energetically advocating US governmental sanctions against South Africa and for private disinvestment. The Foundation also played a role in shaping US policy on apartheid through the role Thomas played from 1985 to 1987 chairing the US Secretary of State's Advisory Committee on South Africa.

The Foundation's overseas staff also sought to improve the economic situation in poor, marginalized communities through targeted loan programs particularly to women head of households, beginning with the innovative work in Bangladesh of Professor Mohammed Yunus, the founder of the Grameen Bank. The results led the way to establish the field of microfinance with the aim of empowering women living in poverty conditions, such as through a microfinance network in Latin America starting 1980 and a global lending program for women starting in 1987.

Thomas encouraged staff to share results at worldwide meetings. During those meetings, Ford staff in the country offices and in New York tried to follow the mandate to work as "one foundation." The persistent challenge toward meeting that goal, however, was that initiatives emerging from the New York-based programs, or indeed any program developed in one country, were not always adaptable, relevant or acceptable in other countries or regions. It remained a challenge to develop a unified program, despite the commitment at the highest level of foundation leadership.

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## Biographical / Historical

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### Segment 3. Period Summary - Transition and Restructuring 1966-1988

During this era, the Foundation's earlier interest in business and the economy evolved into a commitment to improving conditions for people living on the margins of society. The Ford Foundation promoted advancements in women's rights around the globe and introduced micro-lending into grantmaking. At the same time, the economic issues that were shaping program strategies also affected the Foundation's assets. Severe cuts resulted in a significant restructuring of country programs and reduced budgets across all programs.

Even with the cuts in country offices, in the 1970s Ford grantees in developing countries received approximately 80% of the International Division budget. The remaining fifth went to Population, Development Studies, and International Affairs. Although representing a much smaller piece, the International Security and Arms Control program from 1973 was the Foundation's most concerted effort to make meaningful inroads in disarmament and nuclear issues - those challenges most directly linked

to the Foundation's historic concern for peace. By 1979, the Ford Foundation was the biggest funder of arms control as a field, both in the U.S. and overseas.

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## Scope and Content Note

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The office files of Dr. Forrest F. Hill span from 1952 to 1966. The bulk of his files date from 1955, when Dr. Hill joined the Foundation; the earlier documents are primarily reports and reference material. His files document his efforts to establish international research centers, including the International Rice Research Institute in the Philippines and the International Institute of Tropical Agriculture in Nigeria. The files detail his continuing work in agricultural development. In addition, they contain information about the development of Foundation overseas policies and a proposed, but eventually rejected, Foundation office in Afghanistan (1956-1963).

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## Administrative Information

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### Publication Statement

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### Immediate Source of Acquisition note

Ford Foundation archive was deposited at RAC in 2011. Ford Foundation records, correspondence, reports, program files and officers papers were transferred to, and accessioned by, RAC beginning in 2011. Accessions continue as necessary.

### Conditions Governing Use note

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to

grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

## **Processing Information Note**

The documents comprising this collection of Dr. Hill's papers were separated from C. F. Ward's files. Evidently files kept by Dr. Hill and Dr. Ward were labeled with post-it notes and interfiled when they were sent to storage. The post-it notes were used to guide the sorting and separation of Dr. Hill's and Dr. Ward's files. Dr. Ward served as Director of Overseas Development when Dr. Hill was Vice President of that division.

Dr. Hill's files appear to have been minimally processed prior to this work. The total volume of the combined Hill and Ward papers was 7 cubic feet when accessioned by the Ford Foundation Archives in 2011. Of these, 0.66 cubic ft. were separated for processing as the office files of Dr. Hill.

Duplicates, reference files, grant proposals, and files that addressed purely financial matters were not retained.

## **Conditions Governing Access**

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

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## **Related Materials**

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### **Separated Materials Note**

Appendix A: Reports – Unpublished reports written by Ford Foundation staff and consultants were removed from their original folders, scanned and transferred to the Archives' collection of staff and consultant reports. See Appendix A for a list of these reports and their specific assigned number. The reports are listed in alphabetical order by author. The assigned number may be used to access reports in the online catalog.

### **Related Collections**

Ford Foundation Resource Identifier: ACC91/1 – This collection contains additional office files for Forrest F. Hill, 1953-1975, 1966-1975 (bulk).

FA565 Ford Foundation records, International Division, Office Files of F. Champion Ward contains additional information about the Overseas Development program can be found in the office files of C.F. Ward, 1956-2002, bulk 1961-1978. Dr. Ward joined the Foundation in 1954 as Director of the Overseas Development Program for the Middle East and Africa and later was promoted to Deputy

Vice President for International Programs. Dr. Ward worked closely with Dr. Hill and many of the topics covered in their files are related.

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## Collection Inventory

### Subject Files, 1952-1966

#### Scope and Contents

The files, arranged alphabetically, document Dr. Hill's years as Vice President of Overseas Development and his specialization in agriculture-related research. They contain correspondence, memoranda, reports and notes to and from Dr. Hill and grantees, colleagues, consultants and Foundation personnel.

Title/Description	Instances	
Asia and the Pacific (A&P) -- Afghanistan -- Re: Possible FF Involvement, 1956-1963	box 1	folder 1
A&P -- Burma -- Program Report, 1953-1965	box 1	folder 2
A&P -- Indonesia -- Info Re: Closing of Office, 1961-1965	box 1	folder 3
A&P -- International Rice Research Institute (IRRI) -- Discussion Notes, Background, etc., 1959-1964	box 1	folder 4
A&P -- Japan -- Re: Economics, FF Activities, Visit Plan, 1957-1961	box 1	folder 5
A&P -- Pakistan -- Reports, Background, 1952-1965	box 1	folder 6
A&P -- Pakistan -- Harvard-Pakistan Planning Commission -- David Bell, 1960-1964	box 1	folder 7
A&P -- Philippines -- Re: Manila Office and IRRI, Jul 15, 1965	box 1	folder 8
A&P -- Singapore -- Re: Separation from Malaysia, 1962-1965	box 1	folder 9
A&P -- Staffing -- Memoranda, Budgets, 1957-1965	box 1	folder 10
A&P -- Vietnam -- Re: Vietnam Project, Mekong Meeting, etc., 1960-1962	box 1	folder 11
Bechtel, Stephen D. -- Correspondence Re: Bechtel Corporation, India Trip, etc., 1961-1965	box 1	folder 12
Brookings Institution -- Correspondence Re: OD Grant for Study of U.S. Foreign Aid, 1962-1965	box 1	folder 13
Budget -- Balance of Payments, 1965-1966	box 1	folder 14
Budget -- Endowment Grants, 1956-1965	box 1	folder 15

Budget -- Overhead Charges, 1963	box 1	folder 16
Education in India -- Correspondence Re: Douglas Ensminger, 1953-1955	box 1	folder 17
Europe and International Affairs (EIA) -- USSR and East Europe -- Memorandum Re: Communism and FF Projects, 1959	box 1	folder 18
Evaluation of Overseas Program Grants, 1959-1963	box 1	folder 19
FF International Activities -- Organization -- David Bell Memoranda, 1956-1966	box 1	folder 20
FF Population Program -- Program Planning Memoranda, Press Releases, etc., 1959-1966	box 1	folder 21
Foundations (Other) -- Memoranda Re: Meetings with FF, etc., 1956-1964	box 2	folder 1
Institute for Human Reproduction -- Discussion Paper, Interim Report, etc., 1963-1965	box 2	folder 2
International Institute of Tropical Agriculture (IITA), Nigeria -- Memoranda, Proposals, Decrees, 1963-1966	box 2	folder 3
Latin America and the Caribbean (LAC) -- Brazil, 1959-1966	box 2	folder 4
LAC -- Caribbean --Dominican Republic, Puerto Rico, 1958-1965	box 2	folder 5
LAC -- Central America -- Proposed FF Activities, 1959-1963	box 2	folder 6
LAC -- General -- Organization and Personnel, 1959-1966	box 2	folder 7
LAC -- Other Latin America -- Uruguay, Paraguay, 1963-1965	box 2	folder 8
Middle East and Africa (MEA) -- Africa General -- Correspondence Re: Trips, Grant Activity, etc., 1957-1963	box 2	folder 9
MEA -- Congo and Other West Africa -- Memoranda Re: Togo, Abidjan, etc., 1959-1966	box 2	folder 10
MEA -- Nigeria -- Memoranda Re: Kingsley, 1960-1962	box 2	folder 11
MEA -- North Africa (Former Tunis Office) -- Memoranda Re: Personnel, 1957-1961	box 2	folder 12
MEA -- South Africa -- Correspondence Re: Port Elizabeth, 1965	box 2	folder 13
MEA -- United Arab Republic (Egypt) -- Correspondence and Memoranda Re: Situation, Grants, 1957-1966	box 2	folder 14
Overseas Development (OD) Control Unit Grant Making -- Re: Grant Status, Program Meetings, etc., 1961-1966	box 2	folder 15
OD Representatives' Conference, Mexico City -- David Bell -- Reports, Agenda, Program, Sep 1964	box 2	folder 16
OD Representatives' Meetings -- Programs, 1959-1962	box 2	folder 17
OD Review Seminar -- Memoranda Re: Program, Operation Janus, Mar 2-May 20, 1966	box 2	folder 18

Planning Budgets FY 1963-1965 -- David Bell, 1962-1966	box 2	folder 19
Wyzanski, Charles E. -- Correspondence Re: Trips to Turkey and Israel, Asia Programs, 1956-1964	box 2	folder 20

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