

# Young (Edgar B.) papers

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Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591

archive@rockarch.org

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### **Summary Information**

**Repository:** Rockefeller Archive Center

**Creator - aut:** Young, Edgar B.

**Creator - aut:** Rockefeller, John D., III (John Davison), 1906-1978

**Creator:** Lincoln Center for the Performing Arts

**Creator:** Japan Society. (New York, N.Y.)

**Title:** Edgar B. Young papers

**ID:** FA109

**Date [inclusive]:** 1952-1980

**Physical Description:** 27.36 Cubic Feet 72 boxes

**Language of the** English.

**Material:** 

#### **Preferred Citation**

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at http://www.rockarch.org/research/citations.php

### Biographical/Historical note

Edgar B. Young, a staff associate of John D. Rockefeller 3rd (JDR 3rd), played a vital role in the creation and early administration of Lincoln Center for the Performing Arts.

Young was born April 27, 1908, in Anderson, Indiana. His academic credentials include an A.B. from DePauw University (1929) and graduate work at the London School of Economics (Economics 1931), the University of Pennsylvania (Economics 1933), and American University (Public Administration 1935).

Prior to his employment as a Rockefeller family associate, Young held several administrative positions in the U. S. Employment Service (1934-1939) and the U. S. Bureau of the Budget (1939-1941). He also served as an Assistant to the Executive Director of the Port of New York Authority (1945-1946). From 1946 to 1949, Young began his service to the Rockefeller family as a staff associate of John D.

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Rockefeller, Jr. Then in 1949, he became the full-time staff associate for JDR 3rd and served in that capacity throughout the time period of the balance of the records documented in this collection.

Young's career closely mirrors the interests and activities of JDR 3rd. In the early 1950s, JDR 3rd devoted much of his energy to the promotion of a greater cultural and educational exchange between Asia and western societies, most notably the United States. These activities centered around the revitalization of the Japan Society, for which Young was appointed Secretary in 1952, and the creation of the Asia Society, for which Young was appointed Secretary upon its founding in 1956.

Young was actively involved in the Lincoln Center project from its origin, participating in many of the early discussions while JDR 3rd served on the Exploratory Committee for a Musical Arts Center. After incorporation, Young became Lincoln Center's Secretary (1956-1962) and JDR 3rd became its first President (June 22, 1956-1961). Rockefeller was succeeded as President by General Maxwell Taylor on January 4, 1961. Following Taylor's resignation to accept a position as military advisor for President John F. Kennedy, Young served as the Acting President of Lincoln Center from June 26 to December 31, 1961. At that time, William Schuman was named the third President of Lincoln Center (1961-1968) and Young was subsequently appointed Executive Vice President (1962-1965) and Chairman of the Building Committee (1961-1971). Young also often served as a member of both the Executive and Education Committees at various points throughout his tenure with Lincoln Center.

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## **Scope and Contents note**

Lincoln Center for the Performing Arts is a nonprofit institution dedicated to fostering the arts of opera, music, dance, drama, and arts education. Its objective is not only to exist as a physical place where the arts are created and performed, but also to promote and facilitate access to the arts to as wide an audience as possible.

The Edgar B. Young collection documents Lincoln Center as a project fueled by the work and vision of volunteers and the non-profit sector of the economy. It serves as a model of successful urban renewal and collaboration between the private sector and various agencies of all levels of government.

The birth of Lincoln Center for the Performing Arts developed from the convergence of three independent actions. First was the availability of land. In 1954, the New York City Committee on Slum Clearance (under the chairmanship of Robert Moses and Mayor Robert Wagner) designated a 17-block area of Manhattan between West 62nd and West 70th Streets for redevelopment. Once the appropriate city government approvals were obtained, this became the Lincoln Square Urban Renewal Project (with Lincoln Square as the intersection of Broadway and Columbus Avenue). Second and third, two major New York art associations, the Metropolitan Opera Association and the Philharmonic-Symphony Society, were both actively and independently looking for new homes. Both organizations had independently come to the conclusion that building a new home to fit their custom specifications and acoustic requirements, rather than becoming a tenant in an existing structure, was essential for their performers and the long term existence and growth of their organizations.

The catalyst for the convergence of these independent activities into one interrelated project was Wallace K. Harrison who had been asked to serve as the design architect for both the new Metropolitan Opera House and the Philharmonic Hall project. Harrison also had a long standing relationship with various New York City government officials as well as the Rockefeller family. Harrison met with John D. Rockefeller 3rd, Chair of the Board of the Rockefeller Foundation at the time, and Young to discuss the dilemma confronting the Metropolitan Opera and the Philharmonic as well as possible solutions. Young and JDR 3rd were interested in further participation and soon after met with other prominent art administrators including Lincoln Kirstein (Managing Director of the New York City Ballet) and William Shuman (President of the Juilliard School). On the invitation of Charles Spofford (Metropolitan Opera Association Executive Committee Chairman), JDR 3rd attended informal meetings with many of these same men, leading to the establishment of the Exploratory Committee for a Musical Arts Center with the objective of defining a common mission and building a performing arts center. This committee eventually led to the incorporation of Lincoln Center in 1956 and, after decades of planning, designing and redesigning, construction and reconstruction, the opening and operation of the nation's largest performing arts complex.

The Edgar B. Young Papers document Young's professional career with Lincoln Center and, to a much lesser extent, the Japan Society. This is not a collection of his personal papers. Due to Young's extensive experience in a wide variety of Lincoln Center positions and activities, this collection documents all aspects of the Lincoln Center project including the origin of Lincoln Center, Inc.; the planning, construction, and completion of each of the original buildings; early administration and operations; constituent relations; fundraising; financial administration; public relations; and the adoption of various sponsored programs beyond the original scope of its mandate such as the Lincoln Center Student Program, the Lincoln Center Film Festival, and sponsorship of the New York World's Fair.

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### **Arrangement note**

The Edgar B. Young papers are arranged into three series:

Series 1 - Lincoln Center, Inc. (1952-1980) Series 2 - Japan Society (1973-1978) Series 3 - Photographs

The material within each series is further divided in subseries arranged alphabetically by subject. The material within each subseries is arranged alphabetically by folder title.

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#### File Plan note

This collection was originally designated under the former classification Rockefeller Family (I), RG 17 Associates – Series B: Edgar B. Young.

The photographs were originally designated as photographs series 1073.

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### **Administrative Information**

#### **Publication Statement**

Rockefeller Archive Center

15 Dayton Avenue Sleepy Hollow 10591 archive@rockarch.org

URL: http://www.rockarch.org

### **Conditions Governing Access**

Open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

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#### **Related Materials**

#### **Related Archival Materials note**

Related Collections at the Rockefeller Archive Center

Office of the Messrs. Rockefeller records, Series E - Cultural Interests Boxes 36-43 on Lincoln Center.

Nelson A. Rockefeller papers, Series P - Ann C. Whitman - Politics Box 23, Folder 522 on E. B. Young and the New York State Theater Construction

John D. Rockefeller 3rd Papers Series 1 - Office of the Messrs. Rockefeller Files Subseries 3 - Asian Interests, Boxes 35-56 Subseries 4 - Lincoln Center, Boxes 57-79 Series 3 - Office and Home Files Subseries 3 - Philanthropy and Public Interests, Box 47, Folders 285-290 on Lincoln Center Subseries 5 - Asian Interests, Boxes 75-80

Rockefeller Family Archives, Record Group 13 - Public Relations Various press releases and published articles

Rockefeller Foundation records, Record Group 1.2 - Projects, Series 200R - United States - Arts and Humanities Boxes 364-369, Folders 3288-3321 - Lincoln Center Board of Directors Minutes and Reports, 1950s-1960s

Malcolm Wilson Papers, World's Fair Files, Boxes 8-9, Folders 224-263

Young, Edgar B., "Lincoln Center: The Building of An Institution." New York: New York University Press, 1980.

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### **Controlled Access Headings**

- Urban renewal
- Japan
- Philanthropy -- New York (N.Y.)
- New York (N.Y.)
- Arts
- Philanthropy
- Performing arts

### **Collection Inventory**

#### Lincoln Center, Inc., 1952-1980 (1956-1976) (1956-1976)

#### **Arrangement note**

This series encompasses the overwhelming majority of the collection and is arranged into 11 subseries, each of which is organized alphabetically by folder title:

Subseries 1 - Administration Subseries 2 - Art Subseries 3 - Building Operations Subseries 4 - Constituent Relations Subseries 5 - Education Subseries 6 - Financial Administration Subseries 7 - Fundraising Subseries 8 - Kirstein, Lincoln Subseries 9 - Planning and Construction Subseries 10 - Public Relations Subseries 11 - Working Files

#### Administration, 1956-1980

#### **Scope and Contents note**

The material presented here includes complete sets of the Board of Directors (1956-1978) and Executive Committee (1961-1978) meeting minutes, as well as the by-laws and certificate of incorporation for Lincoln Center, Inc. It is a loose federation of constituent institutions with each constituent retaining absolute artistic and financial autonomy for its organization. The primary relationship between Lincoln Center, Inc. and its constituents is that of landlord to tenant, with Lincoln Center, Inc. holding the ownership of all buildings, structures, common spaces and pledging to act in the common interest of all parties.

This subseries also contains background material for Edgar B. Young's 1970 summary report which details the capital funding from incorporation in 1956 through initial building completion in 1969. Although this subseries does contain some financial policy and finance related records, those interest in more detailed financial matters may wish to consult Subseries 6 - Financial Administration.

Title/Description	Instances		
Administrative Committee, 1969-June 1971	box 1	folder 1	
Administrative Committee, August-December 1971	box 1	folder 2	
Administrative Committee, January-March 1972	box 1	folder 3	
Administrative Committee, June-September 1972	box 1	folder 4	
Administrative Committee, October 1972-September 1973	box 1	folder 5	
Advertising - Vitrine Displays, 1963-1966 (1973)	box 1	folder 6	
Board of Directors - Correspondence and Miscellany, 1956-1960	box 1	folder 7	
Board of Directors - Correspondence and Miscellany, 1961-1965	box 1	folder 8	
Board of Directors - Correspondence and Miscellany, 1966-June 1968	box 1	folder 9	
Board of Directors - Correspondence and Miscellany, 1968-June 1971	box 1	folder 10	
Board of Directors - Correspondence and Miscellany, 1972-1975	box 1	folder 11	
Board of Directors - Correspondence and Miscellany - Traffic Analysis, November 1975	box 1	folder 12	
Board of Directors - Correspondence and Miscellany, January-April 14, 1976	box 2	folder 13	
Board of Directors - Correspondence and Miscellany, April 26 - December 1976	box 2	folder 14	

Board of Directors - Correspondence and Miscellany, February- May 1977	box 2	folder 15	
Board of Directors - Correspondence and Miscellany, June- September 1977	box 2	folder 16	
Board of Directors and Members Meetings Minutes - Conferences, February 17-18 and June 7, 1956	box 2	folder 17	
Board of Directors and Members Meetings Minutes - General Files, June-December 1956	box 2	folder 18	
Board of Directors and Members Meetings Minutes - General Files, January-June 1957	box 2	folder 19	
Board of Directors and Members Meetings Minutes - General Files, July-December 1957	box 2	folder 20	
Board of Directors and Members Meetings Minutes - General Files, January-May 1958	box 2	folder 21	
Board of Directors and Members Meetings Minutes - General Files, June-December 1958	box 3	folder 22	
Board of Directors and Members Meetings Minutes - General Files, January-April 1959	box 3	folder 23	
Board of Directors and Members Meetings Minutes - General Files, May-September 1959	box 3	folder 24	
Board of Directors and Members Meetings Minutes - General Files, October-December 1959	box 3	folder 25	
Board of Directors and Members Meetings Minutes - General Files, January-April 1960	box 3	folder 26	
Board of Directors and Members Meetings Minutes - General Files, May-September 1960	box 3	folder 27	
Board of Directors and Members Meetings Minutes - General Files, October-December 1960	box 3	folder 28	
Board of Directors and Members Meetings Minutes - General Files, January-May 1961	box 3	folder 29	
Board of Directors and Members Meetings Minutes - General Files, June-December 1961	box 3	folder 30	
Board of Directors and Members Meetings Minutes - General Files, 1962	box 4	folder 31	
Board of Directors and Members Meetings Minutes - General Files, 1963	box 4	folder 32	
Board of Directors and Members Meetings Minutes - General Files, 1964	box 4	folder 33	
Board of Directors and Members Meetings Minutes - General Files, 1965	box 4	folder 34	

Board of Directors and Members Meetings Minutes - General Files, 1966-1967	box 4	folder 35	
Board of Directors and Members Meetings Minutes - General Files, 1968-1969	box 4	folder 36	
Board of Directors and Members Meetings Minutes - General Files, 1970-1971 (1979)	box 4	folder 37	
Board of Directors and Members Meetings Minutes - General Files, 1972 (1979)	box 4	folder 38	
Board of Directors and Members Meetings Minutes - General Files, 1973 (1979)	box 4	folder 39	
Board of Directors and Members Meetings Minutes - General Files, January-March 1974 (1979)	box 5	folder 40	
Board of Directors and Members Meetings Minutes - General Files, January-March 1975 (1979)	box 5	folder 41	
Board of Directors and Members Meetings Minutes - General Files, May-December 1974 (1979)	box 5	folder 42	
Board of Directors and Members Meetings Minutes - General Files, May-September 1975 (1979)	box 5	folder 43	
Board of Directors and Members Meetings Minutes - General Files, January-April 1976 (1979)	box 5	folder 44	
Board of Directors and Members Meetings Minutes - General Files, May 1976 (1979)	box 5	folder 45	
Board of Directors and Members Meetings Minutes - General Files, June-October 1976 (1979)	box 5	folder 46	
Board of Directors and Members Meetings Minutes - General Files, January 1977 (1979)	box 5	folder 47	
Board of Directors and Members Meetings Minutes - General Files, May 1977 (1979)	box 5	folder 48	
Board of Directors and Members Meetings Minutes - General Files, September 1977 (1979)	box 6	folder 49	
Board of Directors and Members Meetings Minutes - General Files, December 1977 (1979)	box 6	folder 50	
Board of Directors and Members Meetings Minutes - General Files, February-March 1978 (1979)	box 6	folder 51	
Board of Directors and Members Meetings Minutes - General Files, May-July 1978 (1979)	box 6	folder 52	
Board of Directors and Members Meetings Minutes - General Files, September-December 1978 (1979)	box 6	folder 53	
Bookings, 1959-1961 (1971)	box 6	folder 54	
By-Laws and Certificate of Incorporation, 1956-1957 (1971)	box 6	folder 55	

By-Laws and Certificate of Incorporation, 1959-January 1961 (1971)	box 6	folder 56
By-Laws and Certificate of Incorporation, March 1961-1970 (1971)	box 6	folder 57
By-Laws and Certificate of Incorporation, 1976	box 7	folder 58
Executive Committee Meetings Minutes, January-July 1961	box 7	folder 59
Executive Committee Meetings Minutes, August-December 1961	box 7	folder 60
Executive Committee Meetings Minutes, 1962	box 7	folder 61
Executive Committee Meetings Minutes, 1963	box 7	folder 62
Executive Committee Meetings Minutes, 1964	box 7	folder 63
Executive Committee Meetings Minutes, 1965	box 7	folder 64
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), February-July 1966	box 7	folder 65
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), September 1966-February 1967	box 7	folder 66
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), March-December 1967	box 7	folder 67
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), January-October 1968	box 7	folder 68
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), November 1968-September 1969	box 7	folder 69
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), December 1969-November 1970	box 8	folder 70
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), 1971	box 8	folder 71
Executive Committee Meetings Minutes, 1972	box 8	folder 72
Executive Committee Meetings Minutes, January-April 1973	box 8	folder 73
Executive Committee Meetings Minutes, May-December 1973	box 8	folder 74
Executive Committee Meetings Minutes, January-April 1974	box 8	folder 75
Executive Committee Meetings Minutes, May-October 1974	box 8	folder 76
Executive Committee Meetings Minutes, January-March 1975	box 8	folder 77
Executive Committee Meetings Minutes, October-November 1975	box 8	folder 78
Executive Committee Meetings Minutes, January-February 1976	box 8	folder 79
Executive Committee Meetings Minutes, April-September 1976	box 9	folder 80

Executive Committee Meetings Minutes, October-November 1976	box 9	folder 81	
Executive Committee Meetings Minutes, January-April 1977	box 9	folder 82	
Executive Committee Meetings Minutes, May-October 1977	box 9	folder 83	
Executive Committee Meetings Minutes, November 1977	box 9	folder 84	
Executive Committee Meetings Minutes, December 1977	box 9	folder 85	
Executive Committee Meetings Minutes, April-September 1978	box 9	folder 86	
Executive Committee Meetings Minutes, October-November 1978	box 9	folder 87	
Financial and Policy Problems, 1965-October 1966	box 9	folder 88	
Financial and Policy Problems, November-December 1966	box 9	folder 89	
Financial and Policy Problems, January-May 1967	box 10	folder 90	
Financial and Policy Problems, June-August 1967	box 10	folder 91	
Financial and Policy Problems, September-December 1967, 1968	box 10	folder 92	
Key People - Allen, Reginald, 1957-1960	box 10	folder 93	
Conditions Governing Access: Conditions Governing Access			
Restricted material			
Key People - Mazzola, John W., 1962	box 10	folder 94	
Conditions Governing Access:	box 10	folder 94	
• •	box 10	folder 94	
Conditions Governing Access:	box 10	folder 94	
Conditions Governing Access: Conditions Governing Access Restricted material	box 10	folder 94	
Conditions Governing Access: Conditions Governing Access			
Conditions Governing Access: Conditions Governing Access  Restricted material  Key People - Nelson, Otto L., Jr General, 1959			
Conditions Governing Access: Conditions Governing Access Restricted material  Key People - Nelson, Otto L., Jr General, 1959 Conditions Governing Access:			
Conditions Governing Access: Conditions Governing Access  Restricted material  Key People - Nelson, Otto L., Jr General, 1959  Conditions Governing Access: Conditions Governing Access  Restricted material			
Conditions Governing Access: Conditions Governing Access  Restricted material  Key People - Nelson, Otto L., Jr General, 1959  Conditions Governing Access: Conditions Governing Access  Restricted material	box 10	folder 95	
Conditions Governing Access: Conditions Governing Access  Restricted material  Key People - Nelson, Otto L., Jr General, 1959  Conditions Governing Access: Conditions Governing Access  Restricted material  Key People - Schuman, William - Personal, 1961-1976	box 10	folder 95	
Conditions Governing Access: Conditions Governing Access Restricted material  Key People - Nelson, Otto L., Jr General, 1959 Conditions Governing Access: Conditions Governing Access Restricted material  Key People - Schuman, William - Personal, 1961-1976 Conditions Governing Access:	box 10	folder 95	
Conditions Governing Access: Conditions Governing Access  Restricted material  Key People - Nelson, Otto L., Jr General, 1959  Conditions Governing Access: Conditions Governing Access  Restricted material  Key People - Schuman, William - Personal, 1961-1976  Conditions Governing Access: Conditions Governing Access: Conditions Governing Access:	box 10	folder 95	

### **Conditions Governing Access**

#### Restricted material

Key People - Taylor, Maxwell D General - Organization Queries and Replies, 1960	box 10	folder 98
Conditions Governing Access:		
<b>Conditions Governing Access</b>		
Restricted material		
Key People - Taylor, Maxwell D General - Personal, 1960-1962	box 10	folder 99
Conditions Governing Access:		
<b>Conditions Governing Access</b>		
Restricted material		
Organization of Staff - General Files, circa 1956-1980	box 10	folder 100
Organization of Staff - Organizational Charts, 1961-1965 (1973)	box 10	folder 101
Policy Planning Committee, January-March 10, 1969	box 10	folder 102
Policy Planning Committee, March 20-May 1969	box 10	folder 103
Presidency of Lincoln Center, June 1969	box 10	folder 104
Public Spaces and Revenue-Producing Facilities, 1958-1960 (1971)	box 10	folder 105
Report - Background Material on 1970 Summary, 1955-October 1957 (1976)	box 10	folder 106
Report - Background Material on 1970 Summary, December 1957-January 1959 (1976)	box 11	folder 107
Report - Background Material on 1970 Summary, February 1959-1962 (1976)	box 11	folder 108
Report - Background Material on 1970 Summary, 1963- September 1965 (1976)	box 11	folder 109
Report - Background Material on 1970 Summary, November 1965-1969 (1976)	box 11	folder 110
Restaurants and Refreshment Facilities, 1958-1965 (1972)	box 11	folder 111
Ticket Sales, 1978	box 11	folder 112
Traffic, 1958-1963 (1971)	box 11	folder 113
Traffic, 1965-1969 (1971)	box 11	folder 114
Related Archival Materials note:		

See also RAC Photograph Collection, Series 1073, Box 1, Folder 1.

### Art, 1960-1972

#### **Scope and Contents note**

This subseries documents various art-related grants and the subsequent art acquisitions, including Alexander Calder's stabile "Guichet" and Henry Moore's "Reclining Figure." The largest single grant to Lincoln Center for visual arts was given by the Albert A. List Foundation in 1961 and included funds to commission posters for special events.

Citle/Description	Instances	
Arts and Acquisitions Policy, 1960-1962 (1973)	box 11	folder 115
Related Archival Materials note:		
Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Scan of Lincoln Center Floor plan., 1961 April	drawer D 14	folder 1
Separated Materials note:		
Separated Materials note		
Separated from Series 1.2 Art, Box 11, Folder 115		
Arts and Acquisitions Policy, 1962-1964 (1973)	box 11	folder 116
Conditions Governing Access:		
<b>Conditions Governing Access</b>		
Resticted material		
Arts and Acquisitions Policy, 1963-1965 (1973)	box 11	folder 117
Arts and Acquisitions Policy, 1965-1972 (1973)	box 11	folder 118
Conditions Governing Access:		
<b>Conditions Governing Access</b>		
Restricted material		
Arts and Acquisitions Policy, 1966-1971 (1973)	box 11	folder 119
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, 1967-1968 (1970)	box 12	folder 120
Related Archival Materials note:		

Architectural material has been removed and is housed separately.

Floor plan for Sculptures at Julliard School of Music., 1968 January 18	drawer D 14	folder 1
Separated Materials note: Separated Materials note		
Separated from Series 1.2 Art, Box 12, Folder 120		
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, 1969-January 1970 (1970)	box 12	folder 121
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, February-May 1970 (1970)	box 12	folder 122
Related Archival Materials note: Related Archival Materials note		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 2.		
Buildings - Juilliard - Works of Art, 1969-1970 (1973)	box 12	folder 123
Buildings - Metropolitan Opera - Sculpture - Lehmbruck, Wilhelm - "Kneeling Woman", 1961-1967 (1971)	box 12	folder 124
Buildings - Metropolitan Opera - Works of Art, 1960-1966 (1971)	box 12	folder 125
Buildings - New York State Theater - Works of Art (Acquisitions, etc.), 1962-April 1964 (1971)	box 12	folder 126
Buildings - New York State Theater - Works of Art (Acquisitions, etc.), August-December 1964 (1971)	box 12	folder 127
Buildings - New York State Theater - Works of Art (Acquisitions, etc.), 1965-1968 (1971)	box 12	folder 128
Buildings - Philharmonic Hall - Works of Art (Acquisitions, etc.), 1962-1965 (1971)	box 12	folder 129
Buildings - Philharmonic Hall - Works of Art (Acquisitions, etc.), 1962-1971 (1971)	box 12	folder 130
Conditions Governing Access: Conditions Governing Access		
Restricted material		
Chermayeff and Lustig Contract, 1961-1965 (1973)	box 12	folder 131
Related Archival Materials note:		

See also RAC Photograph Collection, Series 1073, Box 1, Folder 3.

Albert A. List Foundation Gift for Art, 1961-1963 (1973)  Albert A. List Foundation Gift for Art, 1964-1971 (1973)	box 12	folder 132 folder 133
Miscellaneous Works of Art - Rejections and Incomplete Negotiations, 1960-1966 (1973)	box 13	folder 134
Posters, 1961-September 13, 1963 (1973)	box 13	folder 135
Posters, September 23, 1963-1969 (1973)	box 13	folder 136
Sculpture - Calder, Alexander - Stabile "Guichet", 1964-April 11, 1965 (1973)	box 13	folder 137
Sculpture - Calder, Alexander - Stabile "Guichet", April 15, 1965-1967 (1973)	box 13	folder 138
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
2 copies of floor plan for Calder sculpture, with letter., 1965 June	drawer D 14	folder 1
Separated Materials note: Separated Materials note		
Separated from Series 1.2 Art, Box 13, Folder 138		
Sculpture - Moore, Henry - "Reclining Figure", 1961-August 1964 (1973)	box 13	folder 139
Sculpture - Moore, Henry - "Reclining Figure", September 1964-July 1965 (1973)	box 13	folder 140
Sculpture - Moore, Henry - "Reclining Figure", August-September 1965 (1973)	box 13	folder 141
Sculpture - Moore, Henry - "Reclining Figure", October- December 1965 (1973)	box 13	folder 142
Sculpture - Moore, Henry - "Reclining Figure", 1966-1973 (1973)	box 13	folder 143
Sculpture - Moore, Henry - "Reclining Figure", July 13, 1972 (1973)	box 13	folder 144
Conditions Governing Access: Conditions Governing Access		
Restricted material		

	box 13	folder 145	
Sculpture - Smith, David - "Zig IV", 1965-1969 (1973)	box 13	folder 146	
Conditions Governing Access: Conditions Governing Access			
Restricted material			
Sculpture - James Wines Commission, 1965-1969 (1973)	box 13	folder 147	

## **Building Operations, 1958-1978**

### **Scope and Contents note**

This subseries contains information about the costs, budgets, maintenance and operations of various buildings, including Avery Fisher Hall.

tle/Description	Instances	
Maintenance and Budgets - Garage, 1963-1970	box 13	folder 148
Maintenance and Budgets - Garage, 1971-1972	box 13	folder 149
Maintenance and Budgets - General Services Committee, 1974-1975	box 13	folder 150
Maintenance and Budgets - General Services Committee, 1976- April 1977	box 14	folder 151
Maintenance and Budgets - General Services Committee, May- September 22, 1977	box 14	folder 152
Maintenance and Budgets - General Services Committee, September 27, 1977-May 1978	box 14	folder 153
Maintenance and Budgets - Juilliard Building - Costs and Budgets, 1963-August 12, 1964 (1971)	box 14	folder 154
Maintenance and Budgets - Juilliard Building - Costs and Budgets, August 19, 1964-February 1966 (1971)	box 14	folder 155
Maintenance and Budgets - Juilliard Building - Costs and Budgets, March-July 1966 (1971)	box 14	folder 156
Maintenance and Budgets - Juilliard Building - Costs and Budgets, September 1966-March 1971 (1971)	box 14	folder 157
Maintenance and Budgets - Juilliard Drama Division - Lincoln Center Fund - Summary Budgets, 1968-1969	box 14	folder 158
<b>Scope and Contents note</b>		
Book 2 (No Book 1).		
Maintenance and Budgets - Maintenance, Repairs and Operations, 1962-May 1964	box 14	folder 159
Maintenance and Budgets - Maintenance, Repairs and Operations, December 1964-March 1965	box 14	folder 160

Maintenance and Budgets - Maintenance, Repairs and Operations, April 1965-November 24, 1965	box 14	folder 161
Maintenance and Budgets - Maintenance, Repairs and Operations, November 29, 1965-1972	box 15	folder 162
Maintenance and Budgets - McKinsey & Company, Inc Management Consultants, 1964-1965	box 15	folder 163
Maintenance and Budgets - New York State Theater - General Files, 1961-1964 (1971)	box 15	folder 164
Maintenance and Budgets - New York State Theater - Operations, 1958-1965 (1971)	box 15	folder 165
Maintenance and Budgets - Operating Costs (Estimated), n.d., 1959-January 1960 (1971)	box 15	folder 166
Maintenance and Budgets - Operating Costs (Estimated), February 1960-1962 (1971)	box 15	folder 167
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Correspondence and Floor plan for Opera Tower, Rockefeller Center., 1960 December	drawer D 14	folder 1
Separated Materials note: Separated Materials note		
Separated from Series 1.3 Bldg. Ops., Box 15, Folder 167		
Maintenance and Budgets - Philharmonic Hall - Complaints, 1963-1966 (1971)	box 15	folder 168
Maintenance and Budgets - Philharmonic Hall - Income and Expenditures, 1966-1970 (1971)	box 15	folder 169
Maintenance and Budgets - Philharmonic Hall - Operations, 1962-1963 (1971)	box 15	folder 170
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Maintenance and Budgets - Philharmonic Hall - Report - "Strengthening the Operation of Lincoln Center" - McKinsey & Company, Inc., December 1964	box 15	folder 172
Maintenance and Budgets - Security - All Lincoln Center Buildings (Vincent Gillen Associates), 1964-1972	box 16	folder 173
Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, 1975-February 2, 1976	box 16	folder 174
Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, February 5-August 1976	box 16	folder 175

Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, September-October 1976	box 16	folder 176	
Maintenance and Budgets - Subsidiary Corporations, 1962-1963 (1972)	box 16	folder 177	
Physical Plant, 1965-1966	box 16	folder 178	

#### **Constituent Relations, 1955-1978**

#### **Scope and Contents note**

Creating and maintaining a positive working relationship between Lincoln Center, Inc. and its constituents, as well as between each constituent, was essential to the success and growth of Lincoln Center. Each constituent negotiated its own contract with Lincoln Center, Inc. and subsequently abided by their individual agreements. Correspondence, negotiations and/or agreements are available with all the founding and major constituents as well as the early potential constituents including: The Philharmonic-Symphony Society, The Metropolitan Opera Association, Juilliard School, Library/Museum of the Performing Arts, the Repertory Theater of Lincoln Center, the Chamber Music Society, New York Shakespeare Festival, and the Film Society of Lincoln Center, Inc. Of special note are the agreements with Lincoln Center, Inc. of the Metropolitan Opera Association and the Philharmonic-Symphony Society as well as documentation of the special subcommittee on the Philharmonic musicians strike and the subsequent revision of the Philharmonic agreement (1973).

This subseries also documents the longstanding negotiations with the City Center of Music and Drama, Inc., leading to its constituency in 1965. Minutes of the meetings of the Lincoln Center Council (1957-1962, 1968-1971) are contained here as well.

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The City Center of Music and Drama, Inc Negotiations, June 1959-1960	box 16	folder 183	
The City Center of Music and Drama, Inc Negotiations, January-May 1961	box 16	folder 184	
The City Center of Music and Drama, Inc Negotiations, June 1961-January 28, 1963	box 17	folder 185	
The City Center of Music and Drama, Inc Negotiations, January 29-December 1963	box 17	folder 186	
The City Center of Music and Drama, Inc Negotiations, May-July 1964	box 17	folder 187	
The City Center of Music and Drama, Inc Negotiations, August-October 6, 1964	box 17	folder 188	
The City Center of Music and Drama, Inc Negotiations, October 11-30, 1964	box 17	folder 189	

The City Center of Music and Drama, Inc Negotiations, November-December 1964	box 17	folder 190
The City Center of Music and Drama, Inc Negotiations, January-November 16, 1965	box 17	folder 191
The City Center of Music and Drama, Inc Negotiations, November 22, 1964-1968	box 17	folder 192
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Film Society of Lincoln Center, Inc General Files, n.d., 1962-1964	box 17	folder 196
Film Society of Lincoln Center, Inc General Files, 1965-1967	box 17	folder 197
Film Society of Lincoln Center, Inc General Files, 1968-1971	box 17	folder 198
The Juilliard School - Dance Division, 1956-1963	box 18	folder 199
The Juilliard School - Dance Division, 1964-1971	box 18	folder 200
The Juilliard School - Drama Training - General Files, 1957-1962 (1972)	box 18	folder 201
The Juilliard School - Drama Training - General Files, 1963-1967 (1972)	box 18	folder 202
The Juilliard School - Drama Training - General Files, January-February 1968 (1972)	box 18	folder 203
The Juilliard School - Drama Training - General Files, March-April 3, 1968 (1972)	box 18	folder 204
The Juilliard School - Drama Training - General Files, April 8- December 1968 (1972)	box 18	folder 205
The Juilliard School - Drama Training - General Files, 1969-1973 (1972)	box 18	folder 206
The Juilliard School - Drama Training - Report - Lincoln Center Juilliard Drama Situation - Review of Carnegie Grants and Lincoln Center Commitments, April 5, 1968	box 18	folder 207
The Juilliard School - General Files, 1955-1972 (1972)	box 18	folder 208
The Juilliard School - General Files, 1957-1971	box 18	folder 209
The Juilliard School - "Juilliard School of Music: Preliminary Study of Future Financial Support, April 14, 1961" by Booz,	box 18	folder 210
Allen & Hamilton, April-June 1961		

The Juilliard School - Juilliard School Use of Alice Tully Hall, 1964-1972	box 19	folder 212	
The Juilliard School - Special Educational Projects, 1959-1963 (1971)	box 19	folder 213	
Library/Museum of the Performing Arts - General Files, 1956- December 12, 1957 (1971)	box 19	folder 214	
Library/Museum of the Performing Arts - General Files, December 17, 1957-June 1959 (1971)	box 19	folder 215	
Library/Museum of the Performing Arts - General Files, July 1959-July 1960 (1971)	box 19	folder 216	
Library/Museum of the Performing Arts - General Files, 1961-1962 (1971)	box 19	folder 217	
Related Archival Materials note: Related Archival Materials note			
See also RAC Photograph Collection, Series 1073, Box 1, Folder 4.			
Library/Museum of the Performing Arts - General Files, 1963-1966 (1971)	box 19	folder 218	
Library/Museum of the Performing Arts - General Files, 1967-1971 (1971)	box 19	folder 219	
Library/Museum of the Performing Arts - "Report of the Lincoln Center Committee of the New York Public Library, June 10, 1959", 1959-1964 (1971)	box 19	folder 220	
Lincoln Center Council - General Files, 1957-1965	box 19	folder 221	
Lincoln Center Council - Meetings Minutes, 1957-1962	box 19	folder 222	
Lincoln Center Council - Meetings Minutes, 1966-March 1968	box 19	folder 223	
Lincoln Center Council - Meetings Minutes, April-December 1968	box 19	folder 224	
Lincoln Center Council - Meetings Minutes, 1969-1971	box 20	folder 225	
Metropolitan Opera Association - Agreement, March-November 1960	box 20	folder 226	
Metropolitan Opera Association - Agreement, December 1960- January 1961	box 20	folder 227	
Metropolitan Opera Association - Agreement, February-April 10, 1961	box 20	folder 228	
Metropolitan Opera Association - Agreement, April 28-May 1961, 1966	box 20	folder 229	
Metropolitan Opera Association, Inc Annual Reports, 1966-1969	box 20	folder 230	

Metropolitan Opera Association, Inc General Files, n.d., 1961-1967	box 20	folder 231	
Miscellany, 1978	box 20	folder 232	
Music Theater of Lincoln Center, 1962-1967 (1971)	box 20	folder 233	
Negotiations with Major Constituents (Reviewed by S.B. in 1971), 1956-April 1957	box 20	folder 234	
Negotiations with Major Constituents (Reviewed by S.B. in 1971), July 1957-May 1959	box 20	folder 235	
Negotiations with Major Constituents (Reviewed by S.B. in 1971), June 1959-April 1960	box 20	folder 236	
Negotiations with Major Constituents (Reviewed by S.B. in 1971), June 1960-1961	box 20	folder 237	
New York Shakespeare Festival - Negotiations with Joseph Papp, 1973	box 21	folder 238	
New York State Theater - New York City Ballet Two-Year Residence, 1962-February 1964	box 21	folder 239	
New York State Theater - New York City Ballet Two-Year Residence, April-June 1964	box 21	folder 240	
New York State Theater - New York City Ballet Two-Year Residence, August 1964-June 1965	box 21	folder 241	
Philharmonic-Symphony Society of New York, Inc Agreement, 1956-October 17, 1960 (1971)	box 21	folder 242	
Philharmonic-Symphony Society of New York, Inc Agreement, October 24, 1960-April 14, 1961 (1971)	box 21	folder 243	
Philharmonic-Symphony Society of New York, Inc Agreement, April 16-May 15, 1961 (1971)	box 21	folder 244	
Philharmonic-Symphony Society of New York, Inc Agreement, May 19-June 6, 1961 (1971)	box 21	folder 245	
Philharmonic-Symphony Society of New York, Inc Agreement, June 7-14, 1961	box 21	folder 246	
Philharmonic-Symphony Society of New York, Inc Agreement, June 15, 1961-1965 (1971)	box 21	folder 247	
Philharmonic-Symphony Society of New York, Inc Agreement, 1966-1971 (1971)	box 21	folder 248	
Philharmonic-Symphony Society of New York, Inc General Files, 1958-1963 (1971)	box 21	folder 249	
Philharmonic-Symphony Society of New York, Inc Promenade Concerts, 1962-1965 (1971)	box 21	folder 250	
Relations Between Lincoln Center, Inc. and Constituents, 1961	box 22	folder 251	
Repertory Theater - Brochures, Playbills, n.d., 1963-1966	box 22	folder 252	

Repertory Theater - Company Clippings and Correspondence, n.d., 1963-March 1964	box 22	folder 253	
Repertory Theater - Company Clippings and Correspondence, April 1964-February 1965	box 22	folder 254	
Repertory Theater - Company Clippings and Correspondence, March-December 1965	box 22	folder 255	
Repertory Theater - Company Clippings and Correspondence, 1966-1976	box 22	folder 256	
Repertory Theater of Lincoln Center - General Files, 1956-1959 (1971)	box 22	folder 257	
Repertory Theater of Lincoln Center - General Files, 1960-1961 (1971)	box 22	folder 258	
Repertory Theater of Lincoln Center - General Files, 1962-1963 (1971)	box 22	folder 259	
Repertory Theater of Lincoln Center - General Files, 1964-1965 (1971)	box 22	folder 260	
Repertory Theater of Lincoln Center - General Files, 1966-May 1968 (1971)	box 22	folder 261	
Repertory Theater of Lincoln Center - General Files, 1968- September 1969 (1971)	box 22	folder 262	
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Repertory Theater of Lincoln Center - General Files, January-April 11, 1971	box 23	folder 264	
Repertory Theater of Lincoln Center - General Files, April 12- May 3, 1971	box 23	folder 265	
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Repertory Theater of Lincoln Center - General Files, September 14-December 3, 1971	box 23	folder 267	
Repertory Theater of Lincoln Center - General Files, February- July 1972	box 23	folder 268	
Repertory Theater of Lincoln Center - General Files, October- December 1972	box 23	folder 269	
Repertory Theater of Lincoln Center - Press Releases, n.d., 1965-1966	box 23	folder 270	
Repertory Theater of Lincoln Center - Reports, 1970, 1971	box 23	folder 271	
Special Subcommittee re: Effect of Philharmonic Musicians Strike - Revision of Philharmonic Agreement, 1973	box 23	folder 272	
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Special Subcommittee re: Effect of Philharmonic Musicians Strike - Revision of Philharmonic Agreement, 1975	box 24	folder 274	
Standards for Constituents, 1957	box 24	folder 275	

### **Education, 1958-1978**

### **Scope and Contents note**

This subseries documents Lincoln Center's commitment to education including the correspondence and reports of the Lincoln Center Committee on Education (1968-1976) and the establishment and expansion of the Lincoln Center Student Program (1960-1972).

Title/Description	Instances		
Cable Television, 1971-1972 (1972)	box 24	folder 276	
Choral Festival, 1965-March 1969	box 24	folder 277	
Choral Festival, May 1969-1972	box 24	folder 278	
Related Archival Materials note: Related Archival Materials note			
See also RAC Photograph Collection, Series 1073, Box 1, Folder 5.			
Educational Television, 1958-1967	box 24	folder 279	
Fund for Education and Creative Artistic Advancement - General Files, 1960-April 1961	box 24	folder 280	
Fund for Education and Creative Artistic Advancement - General Files, May-July 1961	box 24	folder 281	
Fund for Education and Creative Artistic Advancement - General Files, 1962-July 1963	box 24	folder 282	
Fund for Education and Creative Artistic Advancement - Dr. Max Kaplan, Consultant, 1960-August 1963	box 24	folder 283	
Lincoln Center Committee on Education - Carnegie Study - General Files, 1968-1971	box 24	folder 284	
Lincoln Center Committee on Education - Carnegie Study - General Files, 1972-1973	box 24	folder 285	
Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 1-33, June 1971	box 25	folder 286	
Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 34-54, June 1971	box 25	folder 287	
Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 55-80, June 1971	box 25	folder 288	

Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 81-end, June 1971	box 25	folder 289
Lincoln Center Committee on Education - General Files, 1970	box 25	folder 290
Lincoln Center Committee on Education - General Files, January-June 1971	box 25	folder 291
Lincoln Center Committee on Education - General Files, September 1971-February 1972	box 25	folder 292
Lincoln Center Committee on Education - General Files, April- September 1972	box 25	folder 293
Lincoln Center Committee on Education - General Files, October 1972-April 1973	box 25	folder 294
Lincoln Center Committee on Education - General Files, May- December 1973	box 25	folder 295
Lincoln Center Committee on Education - General Files, January-March 1974	box 25	folder 296
Lincoln Center Committee on Education - General Files, April 1974-1976	box 25	folder 297
Lincoln Center Institute, 1978	box 26	folder 298
Student Program - Council on Educational Programs, 1961-1967	box 26	folder 299
Student Program - Council on Educational Programs, 1969-1973	box 26	folder 300
Student Program - General Files, 1960-March 1961	box 26	folder 301
Student Program - General Files, May 1961-1962	box 26	folder 302
Student Program - General Files, 1964-1967	box 26	folder 303
Student Program - "The Hunting of the Squiggle: A Study of a Performing Arts Institution and Young People" by Marc Schubart, 1970-1971	box 26	folder 304
Student Program - "A Teacher's Guide to Lincoln Center" - Booklet, 1971-1972	box 26	folder 305
Student Program - Teacher's Guide - General Files, 1964-1967	box 26	folder 306

### Financial Administration, 1956-1972

#### **Scope and Contents note**

This subseries focuses on the financial aspects of the project, including financial policy and planning, budget and construction costs, budget analysis, the capital fund and projected capital needs. Investigators of administrative issues should also consult Subseries 1 - Administration.

Title/Description	Instances	
Auditors' Letters and Management Controls, 1968	box 26	folder 307

Budgetary and Construction Costs Problems, 1958-June 16, 1959	box 26	folder 308
Budgetary and Construction Costs Problems, 1959 June 19-25	box 26	folder 309
Capital Fund - Budgets, 1968-May 1969	box 27	folder 310
Capital Fund - Budgets, June-November 1969	box 27	folder 311
Capital Fund - Budgets, December 1969-February 1970	box 27	folder 312
Capital Fund - Budgets, March 1970	box 27	folder 313
Capital Fund - General Files, 1967	box 27	folder 314
Capital Fund - General Files, 1968	box 27	folder 315
Capital Fund - General Files, 1969-1970	box 27	folder 316
Capital Fund - History, 1966-1970	box 27	folder 317
Capital Fund - Howard Roy Work Papers, 1970	box 28	folder 318
Capital Needs Budget Analyses, etc., 1965-June 1966	box 28	folder 319
Capital Needs Budget Analyses, etc., October 1966-1967	box 28	folder 320
Capital Needs Budget Analyses, etc., 1969-1973	box 28	folder 321
Committee on Financial Policy, Building Committee, 1958- January 1963	box 28	folder 322
Committee on Financial Policy, Building Committee, February-December 1963	box 28	folder 323
Finance Committee (later Investment Committee), 1957-1960	box 28	folder 324
Financial and Policy Problems, January-March 1968	box 28	folder 325
Financial and Policy Problems, April 1-19, 1968	box 28	folder 326
Financial and Policy Problems, 1968 April 22-June 7	box 28	folder 327
Financial and Policy Problems, 1968 June 19-December 31	box 28	folder 328
Financial and Policy Problems, January-May 1969	box 29	folder 329
Financial and Policy Problems, June 1969-December 1970	box 29	folder 330
Financial Policy Memoranda, January 1959-April 1960	box 29	folder 331
Financial Policy Memoranda, May 1960-1964	box 29	folder 332
General Files, June 1956-April 1957	box 29	folder 333
General Files, May-December 1957	box 29	folder 334
General Files, January-August 1958	box 29	folder 335
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General Files, February-June 1960	box 29	folder 337

General Files, July 1960-May 1961	box 29	folder 338	
General Files, June-December 1961	box 29	folder 339	
Requirements for Completion, 1962	box 30	folder 340	
Requirements for Completion, 1963-1964	box 30	folder 341	
Reports - Financial and Concept Planning, 1956-1957	box 30	folder 342	
Reports - Financial and Concept Planning, 1959-1963	box 30	folder 343	
Reports - Financial and Concept Planning, 1967	box 30	folder 344	
Reports - Financial and Concept Planning, 1969-1971	box 30	folder 345	
Summaries and Projections, 1968	box 30	folder 346	
Summaries and Projections, January-April 1969	box 30	folder 347	
Summaries and Projections, 1969-1972	box 30	folder 348	

#### **Fundraising**, 1956-1973

#### **Scope and Contents note**

Lincoln Center, Inc., as a nonprofit institution with no accumulated financial reserves and no corporate or commercial means of financing, originally envisioned a private-sector fundraising campaign seeking the support of individual donors and organizational grants. Due to expansion of the project and rising capital costs, Lincoln Center also sought city, state, and federal government funding, but the private sector remained the source of a majority of the funding, and acquiring such funds remained a top priority. This subseries documents the private fundraising campaign. The largest organization grants were submitted by the Ford Foundation and the Rockefeller Foundation as well as the Avalon Foundation. Monumental personal pledges were received early on from John D. Rockefeller Jr. and John D. Rockefeller 3rd, which helped to solidify the ultimate success of the project as well as spur the Lincoln Center Campaign toward greater and more diversified support. Also noteworthy are the gifts by Vivian Beaumont Allen and Alice Tully for the theaters that bear their respective names.

Title/Description	Instances		
Anonymous Gift of Real Estate, 1958-1959	box 30	folder 349	
Anonymous Gift of Real Estate, 1960-1961	box 30	folder 350	
Austrian Gift, 1963-1967	box 31	folder 351	
Avalon Foundation, 1957-1961	box 31	folder 352	
Mrs. V. Beaumont Allen, 1957-1963	box 31	folder 353	
Capital Fund, Finances, Brochures, undated	box 31	folder 354	
Capital Fund, Finances, Brochures, 1957-1969	box 31	folder 355	
Carnegie Corporation, 1958-1962	box 31	folder 356	
Consolidated Corporate Fund Drive, 1970-1971	box 31	folder 357	
Consolidated Corporate Fund Drive, 1972-1973	box 31	folder 358	
Estate of Hazel Hopkins Ford, 19621963	box 31	folder 359	

Ford Foundation, 1956-1957	box 31	folder 360
Ford Foundation, 1958-1962	box 31	folder 361
Ford Foundation, 1963-1969	box 31	folder 362
General Files, September 1956-February 1958	box 31	folder 363
General Files, March 1958-1959	box 32	folder 364
General Files, 1960	box 32	folder 365
General Files, 1961	box 32	folder 366
General Files, January-June 1962	box 32	folder 367
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General Files, January-July 1963	box 32	folder 369
General Files, August 1963-March 1964, 1972	box 32	folder 370
Estate of John L. Given, Jr., 1959-1960	box 32	folder 371
The John A. Hartford Foundation, Inc., 1957-1964	box 32	folder 372
James Foundation of New York, Inc., 1958-1963	box 32	folder 373
Keiser, David M., 1958-1963	box 33	folder 374
Lincoln Center Campaign - Campaign Committee (Mr. Francis), 1957-May 1958	box 33	folder 375
Lincoln Center Campaign - Campaign Committee (Mr. Francis), July 1958-May 1959	box 33	folder 376
Lincoln Center Campaign - Campaign Committee (Mr. Francis), June 1959-November 1960	box 33	folder 377
Lincoln Center Campaign - Development Committee, April 1963-1965	box 33	folder 378
Related Archival Materials note: Related Archival Materials note		
See also Box 34, Folder 388: Lincoln Center Campaign - General, 1962-March 1963 (1972).		
Lincoln Center Campaign - General Files, January-September 1957	box 33	folder 379
Lincoln Center Campaign - General Files, October 1957- February 1958	box 33	folder 380
Lincoln Center Campaign - General Files, March-December 1958	box 33	folder 381
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Lincoln Center Campaign - General Files, 1959		

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Lincoln Center Campaign - General Files, 1961 January-March 21	box 34	folder 385	
Lincoln Center Campaign - General Files, 1961 March 22-May	box 34	folder 386	
Lincoln Center Campaign - General Files, 1961 June-October	box 34	folder 387	
Lincoln Center Campaign - General Files, 1962-1963 March	box 34	folder 388	
Related Archival Materials note: Related Archival Materials note			
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Lincoln Center Campaign - International Fund, 1962	box 34	folder 389	
Lincoln Center Campaign - Seat Endowment Campaign, 1961-1964	box 34	folder 390	
The Lincoln Center Fund, 1967	box 34	folder 391	
The Lincoln Center Fund, 1968	box 34	folder 392	
The Lincoln Center Fund, 1969	box 34	folder 393	
The Lincoln Center Fund, 1970-1972	box 34	folder 394	
Metropolitan Opera Association Pledges, 1956-1961	box 34	folder 395	
New York Foundation, Inc., 1956-1959	box 35	folder 396	
Mrs. John T. Pratt, April-May 1958	box 35	folder 397	
Public Participation Campaign, 1959 September-1960 March 7	box 35	folder 398	
Public Participation Campaign, 1960 March 8-September	box 35	folder 399	
Related Archival Materials note: Related Archival Materials note			
See also RAC Photograph Collection, Series 1073, Box 1, Folder 6.			
Mr. John D. Rockefeller, Jr., 1956-1960	box 35	folder 400	
Mr. John D. Rockefeller 3rd, 1962-1971	box 35	folder 401	
Rockefeller Foundation - General Files, 1955-1957	box 35	folder 402	
Rockefeller Foundation - General Files, 1958-June 1960	box 35	folder 403	
Related Archival Materials note: Related Archival Materials note			
See also RAC Photograph Collection, Series 1073, Box 1, Folder 7.			
Rockefeller Foundation - General Files, July 1960-1963	box 35	folder 404	

Rockefeller Foundation - Report of Progress, 1967 November 6-1968	box 35	folder 405	
Sloan Foundation, 1956-1960	box 35	folder 406	
Special Purpose Gift Fund, 1962-1971	box 35	folder 407	
Miss Alice Tully, 1958-1962	box 35	folder 408	

### Kirstein, Lincoln, 1953-1959

#### **Scope and Contents note**

This subseries contains the Lincoln Center files of Lincoln Kirstein, managing director of the New York City Ballet. He was an active participant in the Exploratory Committee for a Musical Arts Center and played a vital role in the establishment and creation of Lincoln Center. The Day and Zimmerman Feasibility Report of 1956 and Kirstein's mid-1950s outgoing correspondence illuminate the organization's early issues and policy formation decisions.

Title/Description	Instances	
Correspondence (Outgoing) and Memoranda, 1955-1956	box 35	folder 409
Correspondence (Outgoing) and Memoranda, 1957	box 36	folder 410
Correspondence (Outgoing) and Memoranda, 1957-1959	box 36	folder 411
Exploratory Committee for a Musical Arts Center - Conferences, 1956 February 17-June 7	box 36	folder 412
Exploratory Committee for a Musical Arts Center - General Files, undated	box 36	folder 413
Exploratory Committee for a Musical Arts Center - General Files, 1953-1956 February 13	box 36	folder 414
Exploratory Committee for a Musical Arts Center - General Files, 1956 March-June 19	box 36	folder 415
Exploratory Committee for a Musical Arts Center - Meetings Minutes, 1955-1956 April	box 36	folder 416
Exploratory Committee for a Musical Arts Center - Meetings Minutes, May-November 1956	box 36	folder 417
Lincoln Center By-Laws, Incorporation, Agreement, 1956-1957	box 36	folder 418
Lincoln Center Board Minutes, 1957	box 36	folder 419
Lincoln Center Campaign - Weekly Memos from Clarence Francis, 1957-1959	box 36	folder 420
Lincoln Center for the Performing Arts, Inc General Files, undated	box 36	folder 421
Lincoln Center for the Performing Arts, Inc General Files, 1956	box 36	folder 422
Lincoln Center for the Performing Arts, Inc General Files, January-August 1957	box 36	folder 423

Lincoln Center for the Performing Arts, Inc General Files, September-December 1957	box 37	folder 424
Lincoln Center for the Performing Arts, Inc General Files, January-July 1958	box 37	folder 425
Lincoln Center for the Performing Arts, Inc General Files, September-December 1958	box 37	folder 426
Lincoln Center for the Performing Arts, Inc General Files, 1959	box 37	folder 427
Lincoln Square - Donations and Donors - General Files, 1956	box 37	folder 428
Lincoln Square - Donations and Donors - Potential Interest Lists - The Arts Center Program at Columbia University, March 1956	box 37	folder 429
Lincoln Square - General Files, n.d.1956-July 1958	box 37	folder 430
Lincoln Square - General Files, November 1958-April 1959	box 37	folder 431
Miscellany, 1959	box 37	folder 432
Press Releases, News Clippings, Speeches, Publications, n.d.1955-1957	box 37	folder 433
Press Releases, News Clippings, Speeches, Publications, January-August 1958	box 37	folder 434
Press Releases, News Clippings, Speeches, Publications, September-December 1958	box 38	folder 435
Press Releases, News Clippings, Speeches, Publications, 1959	box 38	folder 436
Report - Day & Zimmerman, Inc. Feasibility Report - pp. 1-70, 1956 December 31	box 38	folder 437
Report - Day & Zimmerman, Inc. Feasibility Report - pp. 71-end, 1956 December 31	box 38	folder 438
Report - Day & Zimmerman, Inc. Feasibility Report - Addenda, 1956 December 31	box 38	folder 439
Report - Day & Zimmerman, Inc. Feasibility Report - Appendices, IV-A - V-5, 1956 December 31	box 38	folder 440
Report - Day & Zimmerman, Inc. Feasibility Report - Appendices, V-F - end, 1956 December 31	box 38	folder 441

## Planning and Construction, 1956-1978

#### **Scope and Contents note**

The largest portion of the collection documents the planning and construction of each building in the Lincoln Center complex, as well as various aspects of the Lincoln Center Urban Renewal Project including the relocation of original residents, the purchase and demolition of the Kennedy building, and the expansion of the Juilliard School to encompass the High School of Commerce site. The files of the Building Committee and its various Subcommittees are also available.

Wallace K. Harrison served as the design architect for the Lincoln Center complex, developing and executing the overall site plan. Planning and construction of each of the Lincoln Center buildings was a separate and contractually independent project with its own custom architectural and engineering specifications, its own design architect and construction firm, and its own budget and completion schedule. The design architects for each individual building within the complex are: Philharmonic Hall - Max Abramovitz; Metropolitan Opera House - Wallace K. Harrison; New York State Theater - Philip Johnson; Vivian Beaumont Theater - Eero Saarinen; Library/Museum (physically connected to the Vivian Beaumont Theater) - Gordon Bunshaft; Juilliard School and Alice Tully Hall - Pietro Belluschi. Various acoustic and stage alterations following building completion are also documented including the Bolt, Beranek and Newman acoustics study, and subsequent alterations, of Philharmonic Hall.

Another vital aspect of the Lincoln Center project is the negotiations, agreements, and public funding obtained, from the city and state of New York and the federal government. Of particular note is the agreement by Lincoln Center to host the performing arts activities of the New York World's Fair (1964-1965) and the subsequent state funding obtained for what became the New York State Theater. As a result of this agreement Lincoln Center was contractually obligated to complete the New York State Theater and its Promenade, as well as several other portions of the complex, for the World's Fair.

Title/Description	Instances	
<u> </u>		C-11 440
Architects - Architects Panel, 1959-1964	box 38	folder 442
Architects - Architects Panel, 1961	box 38	folder 443
Conditions Governing Access:		
Conditions Governing Access		
Restricted material		
Architects - General Files, 1957-September 1959	box 38	folder 444
Architects - General Files, October 1959-1962	box 38	folder 445
Band Shell - Architectural Models and Sketches, 1960-1961	box 38	folder 446
Related Archival Materials note:		
Related Archival Materials note		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 8.		
Band Shell - General Files, 1961-1969	box 39	folder 447
Building Committee - General Files, November 1957-February 1958	box 39	folder 448
Related Archival Materials note:		
Related Archival Materials note		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 9.		
Building Committee - General Files, March-May 1958	box 39	folder 449
Building Committee - General Files, June-October 1958	box 39	folder 450
Building Committee - General Files, November-December 1958	box 39	folder 451

Building Committee - General Files, January-February 1959	box 39	folder 452
Building Committee - General Files, March-April 1959	box 39	folder 453
Building Committee - General Files, 1959 May 4-20	box 39	folder 454
Building Committee - General Files, 1959 May 25-28	box 39	folder 455
Building Committee - General Files, June-July 1959	box 39	folder 456
Building Committee - General Files, September-December 1959	box 39	folder 457
Building Committee - General Files, January 1960	box 39	folder 458
Building Committee - General Files, February-April 1960	box 39	folder 459
Building Committee - General Files, May-July 1960	box 39	folder 460
Building Committee - General Files, September-October 1960	box 39	folder 461
Building Committee - General Files, November-December 1960	box 39	folder 462
Building Committee - General Files, February-June 1961	box 39	folder 463
Building Committee - General Files, July-November 1961	box 39	folder 464
Building Committee - General Files, January-April 1962	box 39	folder 465
Building Committee - General Files, May-September 1962	box 39	folder 466
Building Committee - General Files, October-December 1962	box 40	folder 467
Building Committee - General Files, January-March 1963	box 40	folder 468
Building Committee - General Files, April-December 1963	box 40	folder 469
Building Committee - General Files, January-June 1964	box 40	folder 470
Building Committee - General Files, September-December 1964	box 40	folder 471
Building Committee - General Files, January-August 1965	box 40	folder 472
Building Committee - General Files, September 1965-February 1966	box 40	folder 473
Building Committee - General Files, March-December 1966	box 40	folder 474
Building Committee - General Files, January-February 1967	box 40	folder 475
Building Committee - General Files, March 1967-January 1968	box 40	folder 476
Building Committee - General Files, March-November 1968	box 40	folder 477
Building Committee - General Files, 1969	box 40	folder 478
Building Committee - General Files, 19711973	box 40	folder 479
Building Committee - Juilliard Subcommittee, 1960	box 40	folder 480
Building Committee - Juilliard Subcommittee, 1961-1963	box 40	folder 481
Building Committee - Juilliard Subcommittee, 1964	box 40	folder 482

Building Committee - Library/Museum Subcommittee, 1960-1962	box 40	folder 483
Building Committee - Metropolitan Opera House Subcommittee, 1960	box 40	folder 484
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Proposed Time Schedule for Metropolitan Opera. Lincoln Center., 1960 January 26	drawer D 14	folder 2
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 40, Folder 484		
Building Committee - Metropolitan Opera House Subcommittee, 1961-1962	box 40	folder 485
Building Committee - Metropolitan Opera House Subcommittee, 1963	box 40	folder 486
Building Committee - New York State Theater Subcommittee, February-June 1963	box 40	folder 487
Building Committee - New York State Theater Subcommittee, July-October 1963	box 41	folder 488
Building Committee - New York State Theater Subcommittee, November 1963-January 1964	box 41	folder 489
Building Committee - New York State Theater Subcommittee, February-May 1964	box 41	folder 490
Building Committee - Philharmonic Hall Subcommittee, February-June 1960	box 41	folder 491
Building Committee - Philharmonic Hall Subcommittee, July 1960-March 1962	box 41	folder 492
Building Committee - Repertory Theater Subcommittee, 1960-1964	box 41	folder 493
Building Committee - Vivian Beaumont Theater - Library Museum Subcommittee, 1962	box 41	folder 494
Church-State Issue (Court Case), September 11-October 1, 1957	box 41	folder 495
Church-State Issue (Court Case), October 17-November 19, 1957	box 41	folder 496
Church-State Issue (Court Case), December 1957-July 1958	box 41	folder 497
Church-State Issue (Court Case), August 1958-May 1959	box 41	folder 498

Commissary, 1962 January 8-1967 April 13	box 41	folder 499	
Commissary, 1967 April 20-1969	box 41	folder 500	
Construction - General Files, 1962	box 41	folder 501	
Construction - General Files, 1963	box 41	folder 502	
Construction - General Files, 1964	box 41	folder 503	
Construction - General Files, 1965	box 41	folder 504	
Construction - General Files, March-August 1966	box 41	folder 505	
Construction - General Files, September-December 1966	box 41	folder 506	
Construction - General Files, February-May 1967	box 41	folder 507	
Construction - General Files, June 1967	box 41	folder 508	
Construction - General Files, July 1967-March 1968	box 41	folder 509	
Construction - General Files, September 1968-April 1969	box 41	folder 510	
Construction - General Files, May-July 1969	box 42	folder 511	
Construction - General Files, August-October 1969	box 42	folder 512	
Construction - General Files, November 1969-April 1970	box 42	folder 513	
Construction - General Files, January-March 1970	box 42	folder 514	
Construction - General Files, April 1970-March 1972	box 42	folder 515	
Federal Government - Negotiations re: Site and Contract with New York City, October-December 1956	box 42	folder 516	
Federal Government - Negotiations re: Site and Contract with New York City, February-April 1957	box 42	folder 517	
Federal Government - Negotiations re: Site and Contract with New York City, May-September 1957	box 42	folder 518	
Federal Government - Negotiations re: Site and Contract with New York City, October 1957-February 1958	box 42	folder 519	
Federal Government - Negotiations re: Site and Contract with New York City, April-November 1958	box 42	folder 520	
Federal Government - Negotiations re: Site and Contract with New York City, 1959 January-July 22	box 42	folder 521	
Related Archival Materials note: Related Archival Materials note			
See also RAC Photograph Collection, Series 1073, Box 1, Folder 10.			
Federal Government - Negotiations re: Site and Contract with New York City, 1959 July 27-August 13	box 42	folder 522	

See also RAC Photograph Collection, Series 1073, Box 1, Folder 11. Architectural material has been removed and is housed separately.

V. 1 G G. Di 1050 1		6.11. 2
Lincoln Center Site Plan., 1959 August 6	drawer D 14	folder 2
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 42, Folder 522		
Federal Government - Negotiations re: Site and Contract with New York City, 1959 August 24-1960 July 1	box 42	folder 523
Federal Government - Negotiations re: Site and Contract with New York City, 1957-1961	box 42	folder 524
Federal Government - Negotiations re: Site and Contract with New York City - Appendix File 2, 1959 July 24	box 42	folder 525
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Lincoln Center Site Plan., 1959 July 16	drawer D 14	folder 2
Separated Materials note:		
Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 42, Folder 525		
Lincoln Center "Plaza Level 1" Layout., 1958 July 22	drawer D 14	folder 2
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 42, Folder 525		
Federal Government - Negotiations re: Site and Contract with New York City - Appendix File 3, August 3, 1959	box 43	folder 526
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Lincoln Center "Plaza Level 1" Layout., 1958 July 22	drawer D 14	folder 3
Separated Materials note:		

Related Archival Materials note:

Separated from Series 1.9 Planning & Construction, Box 43, Folder 526

Lincoln Center Site Plan., 1959 August 6	drawer D 14	folder 3
Separated Materials note:		
Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 43, Folder 526		
Fountain, March 1962-March 1963	box 43	folder 527
Fountain, June-November 1963	box 43	folder 528
Fountain, 1964	box 43	folder 529
Fountain, 1965December 1966January 1967	box 43	folder 530
Garage Complex - Federal Grant-in-Aid, 1957-1958	box 43	folder 531
Garage Complex - Federal Grant-in-Aid, March-September 28, 1959	box 43	folder 532
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Plan of Lincoln Center Property. With Financial Report attached., 1959 September	drawer D 14	folder 3
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 43, Folder 532		
Photocopy of Garage Plan at Lincoln Center. "Enclosure 3A.", 1959 September	drawer D 14	folder 3
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 43, Folder 532		
Garage Complex - Federal Grant-in-Aid, September 30- December 1, 1959	box 43	folder 533
Garage Complex - Federal Grant-in-Aid, 1960	box 43	folder 534
Garage Complex - Federal Grant-in-Aid, 1961	box 43	folder 535
Deleted Austrian Metarials mater		

Architectural material has been removed and is housed separately.

Plan for Lincoln Center Plaza Upper Level Plan. With Correspondence., 1961 February	drawer D 14	folder 3
Separated Materials note: Separated Materials note		
Separated Hattering note		
Separated from Series 1.9 Planning & Construction, Box 43, Folder 535		
Photocopy of Plan for Lincoln Center Plaza Lower Level Plan. With Correspondence., 1961 February	drawer D 14	folder 3
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 43, Folder 535		
Garage Complex - Federal Grant-in-Aid, 1966-1971	box 43	folder 536
Garage Complex - Negotiations with New York City and Housing and Development Administration, 1964-February 8, 1971	box 43	folder 537
Garage Complex - Negotiations with New York City and Housing and Development Administration, February 11, 1971-1973	box 43	folder 538
Garage Complex - Negotiations with New York City and Housing and Development Administration - Nov 14, 1968 Report by Powers, 1968	box 43	folder 539
Handicapped Facilities in Buildings - General Files, 1960-1972 (1973)	box 43	folder 540
Handicapped Facilities in Buildings - Report, January 1967 (1973)	box 43	folder 541
Scope and Contents note		
Architectural Barriers Committee of Metropolitan New York: Report on Lincoln Center Tour.		
Insurance, 1967 (1971)	box 43	folder 542
Insurance, 1968-May 1969 (1971)	box 43	folder 543
Insurance, July 1969-December 1972 (1971)	box 43	folder 544
Insurance, March 1973 (1971)	box 44	folder 545
Joint Venture, October-December 1958 (1971)	box 44	folder 546
Joint Venture, 1959-1960 (1971)	box 44	folder 547

Joint Venture, March 1961-August 1, 1962 (1971)	box 44	folder 548
Joint Venture, August 7-December 1962 (1971)	box 44	folder 549
Joint Venture, February 1962 (1971)	box 44	folder 550
Conditions Governing Access:		
Conditions Governing Access		
Restricted material		
Juilliard Building - Acoustics - General Files, 1962-1972 (1970)	box 44	folder 551
Juilliard Building - Acoustics - Practice Room, 1965-September 1969 (1970)	box 44	folder 552
Juilliard Building - Acoustics - Practice Room, October 1969- January 1972 (1970)	box 44	folder 553
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - Acoustics - Bolt, Beranek and Newman Studios, 1960	box 44	folder 554
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, 1959-April 1963 (1971)	box 44	folder 555
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, August 1963-February 1966 (1971)	box 44	folder 556
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, May 1966-March 1969 (1971)	box 44	folder 557
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, April 1969-1970 (1971)	box 44	folder 558
Juilliard Building - America-Israel Music Alliance, 1963-1964 (1971)	box 44	folder 559
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
photocopy of Julliard School of Music site plan, with correspondence, 1964 May 8	drawer D 14	folder 4
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 44, Folder 559		
Juilliard Building - Buildings, 1963-1968 (1971)	box 45	folder 560
Related Archival Materials note:		

See also RAC Photograph Collection, Series 1073, Box 1, Folder 12. Architectural material has been removed and is housed separately.

photocopy of Julliard School of Music site plan, with correspondence, 1964 May 8	drawer D 14	folder 4
Separated Materials note:		
Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 45, Folder 560		
photocopy of Amsterdam Tower plan, Julliard School of Music, with correspondence, 1964 June 1	drawer D 14	folder 4
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 45, Folder 560		
photocopy of Julliard School of Music floor plans, with correspondence, 1964 June 1	drawer D 14	folder 4
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 45, Folder 560		
Juilliard Building - Completion of the Building, 1969-April 1970 (1971)	box 45	folder 561
Juilliard Building - Completion of the Building, June 1970- February 4, 1971 (1971)	box 45	folder 562
Juilliard Building - Completion of the Building, February 24, 1971 (1971)	box 45	folder 563
Juilliard Building - Completion of the Building, February 26- May 1971 (1971)	box 45	folder 564
· · · · · · · · · · · · · · · · · · ·	box 45	folder 564 folder 565
May 1971 (1971)  Juilliard Building - Completion of the Building, June 1970-		
May 1971 (1971)  Juilliard Building - Completion of the Building, June 1970- February 1972 (1971)	box 45	folder 565
May 1971 (1971)  Juilliard Building - Completion of the Building, June 1970- February 1972 (1971)  Juilliard Building - Construction, 1962-1965 (1970)	box 45	folder 565 folder 566

See also RAC Photograph Collection, Series 1073, Box 1, Folder 13.

#### **Conditions Governing Access:**

# **Conditions Governing Access**

Restricted material

Juilliard Building - Construction, 1967 (1970)	box 45	folder 569
Conditions Governing Access:		
<b>Conditions Governing Access</b>		
Restricted material		
Juilliard Building - Construction, 1968-1971 (1970)	box 45	folder 570
Juilliard Building - Dormitory Planning, 1957-1972 (1971)	box 46	folder 571
Juilliard Building - Furniture and Fixtures, 1968-June 1969 (1971)	box 46	folder 572
Juilliard Building - Furniture and Fixtures, July 1969-April 24, 1970 (1971)	box 46	folder 573
Juilliard Building - Furniture and Fixtures, April 28, 1970 (1971)	box 46	folder 574
Juilliard Building - Furniture and Fixtures, April 29-September 16, 1970 (1971)	box 46	folder 575
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, circa1964-April 15, 1965 (1970)	box 46	folder 576
Related Archival Materials note:		
Related Archival Materials note		
Architectural material has been removed and is housed separately.		
photocopy of street plan of Julliard Building, Lincoln Amsterdam Urban Renewal Project, 1965 April 15	drawer D 14	folder 5
Separated Materials note:		
Separated Materials note		
Separated from Series 1.9 Planning & Construction Box 46, Folder 576		
map of "Lincoln Square Area" from Lincoln-Amsterdam Urban Renewal Project General Files, 1965 April 15	drawer D 14	folder 5
Separated Materials note:		
oparace materials note.		

Separated from Series 1.9 Planning & Construction Box 46, Folder 576

Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, April 20-September 30, 1965 (1970)	box 46	folder 577
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, November-December 1965 (1970)	box 46	folder 578
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, 1966 (1970)	box 46	folder 579
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, 1967-1972 (1970)	box 46	folder 580
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1962-1971	box 46	folder 581
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1972	box 46	folder 582
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1973-March 1974	box 46	folder 583
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), December 1974-1978	box 47	folder 584
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
set of 6 drawings "Feasibility Study for Lincoln Center of Proposed Multi-Use Building " Schemes 1-4B, 1974 December-1968	drawer D 14	folder 5
Separated Materials note:		
Separated Materials note		
Separated from Series 1.9 Planning & Construction Box 47, Folder 584		
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1958-1960	box 47	folder 585
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1961	box 47	folder 586
Related Archival Materials note:		

See also RAC Photograph Collection, Series 1073, Box 1, Folder 14.

Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1962-1970	box 47	folder 587
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1971-1972	box 47	folder 588
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - New York City Agreement, 1966 February 1	box 47	folder 589
Scope and Contents note		
Copy.		
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, 1962	box 47	folder 590
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, February-May 1963	box 47	folder 591
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, June-December 1963	box 47	folder 592
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, 1964	box 47	folder 593
Juilliard Building - Millwork, 1965-1968	box 47	folder 594
Juilliard Building - New York State Urban Development Corporation (UDC), 1971-1973	box 47	folder 595
Juilliard Building - Planning - Final, 1961-June 1963	box 47	folder 596
Juilliard Building - Planning - Final, 1963-1964	box 47	folder 597
Juilliard Building - Planning - Final, 1964 September-1965 January	box 48	folder 598
Juilliard Building - Planning - Final, February 1965-1966	box 48	folder 599
Juilliard Building - Planning - Final, 1967-1970	box 48	folder 600
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Julliard School of Music site plan for green space, photocopy w/correspondence, 1967-1970	drawer D 14	folder 5
Separated Materials note:		

Separated from Series 1.9 Planning & Construction Box 48, Folder 600

Juilliard Building - Planning - Preliminary, 1957-1960	box 48	folder 601
Juilliard Building - Planning - Preliminary, 1961-1964	box 48	folder 602
Juilliard Building - Site Expansion, January-February 1958	box 48	folder 603
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
photocopy of site and street plans of Lincoln Center, w/correspondence, 1958 January-February	drawer D 14	folder 5
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction, Box 48, Folder 603		
Julliard Building site expansion, 1958 January-February	drawer D 14	folder 5
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction Box 48, Folder 603		
Juilliard Building - Site Expansion, March 1958	box 48	folder 604
Juilliard Building - Site Expansion, April-November 1958	box 48	folder 605
Juilliard Building - Site Expansion, 1961-1964	box 48	folder 606
Related Archival Materials note:		
Related Archival Materials note		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 15.		
	box 48	folder 607
in Winches, 1969 December-1970 April  Juilliard Building - Stage Equipment and Lighting - Brake Noise	box 48	folder 607 folder 608
Juilliard Building - Stage Equipment and Lighting - Brake Noise in Winches, 1969 December-1970 April  Juilliard Building - Stage Equipment and Lighting - Brake Noise in Winches, 1970 May-1971 March  Juilliard Building - Stage Equipment and Lighting - General Files, 1965 September-1966 September		

Juilliard Building - Stage Equipment and Lighting - General Files, 1968 July-December	box 48	folder 611
Juilliard Building - Stage Equipment and Lighting - General Files, 1969-1970	box 48	folder 612
Juilliard Building - Title II Grant, 1965-1967	box 49	folder 613
Juilliard Building - Window Cleaning Scaffold, 1968-1970	box 49	folder 614
Juilliard Building - Window Cleaning Scaffold, 1971-July 1972	box 49	folder 615
Juilliard Building - Window Cleaning Scaffold, September- December 1972	box 49	folder 616
Kennedy Building, April 1957-October 1959	box 49	folder 617
Kennedy Building, November 1959-June 1961	box 49	folder 618
Labor Advisory Committee, 1958-1959	box 49	folder 619
Labor Advisory Committee, 1960-March 1961	box 49	folder 620
Labor Advisory Committee, April 1961-June 1963	box 49	folder 621
Labor Advisory Committee, July 1963-1969	box 49	folder 622
Library/Museum Furniture, Sound Equipment, etc., 1962-1965	box 49	folder 623
Library/Museum and New York State Theater - Negotiations with New York City and New York State - Agreement, January 8, 1964	box 49	folder 624
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Repertory Theatre for Drama and Library Museum, Lincoln Center, 1964 January 6	drawer D 14	folder 7
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction Box 49, Folder 624		
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, July 1957-January 1959	box 49	folder 625
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1959 February-March 17	box 49	folder 626
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1959 March 21-1960 June	box 50	folder 627

Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1960 September-1961 January 13	box 50	folder 628
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1961 January 17-March 18	box 50	folder 629
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1961 March 20-April	box 50	folder 630
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1964-1966	box 50	folder 631
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1961 May-November	box 50	folder 632
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1961 November 28- 1962 February	box 50	folder 633
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1962 March-June	box 50	folder 634
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1962 August-1963 July	box 50	folder 635
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, August 1963-April 1964	box 50	folder 636
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, July 1964-1965	box 50	folder 637
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 1966-October 1967	box 50	folder 638
Lincoln Center Plaza - General Files, 1962-1964	box 50	folder 639
Lincoln Center Plaza - General Files, 1965-1968	box 51	folder 640
Lincoln Square Urban Renewal Project - History of Land Offers, 1957-1959	box 51	folder 641
Lincoln Square Urban Renewal Project - Reports, Committee on Slum Clearance, City Planning Commission, 1956-January 1957	box 51	folder 642
Lincoln Square Urban Renewal Project - Reports, Committee on Slum Clearance, City Planning Commission, July 1957-1958	box 51	folder 643
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - General, 19591961	box 51	folder 644

Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 1-50, 1959 December 15	box 51	folder 645
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 51-100, 1959 December 15	box 51	folder 646
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 101-end, 1959 December 15	box 51	folder 647
Metropolitan Opera House - Chandeliers (Austrian Gift), May- July 1963	box 51	folder 648
Metropolitan Opera House - Chandeliers (Austrian Gift), April-August 1964	box 51	folder 649
Related Archival Materials note: Related Archival Materials note		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 16.		
Metropolitan Opera House - Chandeliers (Austrian Gift), October 1964-May 1965	box 51	folder 650
Metropolitan Opera House - Chandeliers (Austrian Gift), 1965 June-September 16	box 51	folder 651
Metropolitan Opera House - Chandeliers (Austrian Gift), 1965 September 17-December	box 51	folder 652
Metropolitan Opera House - Chandeliers (Austrian Gift), January-June 1966	box 51	folder 653
Metropolitan Opera House - Chandeliers (Austrian Gift), July 1966-February 1967	box 52	folder 654
Metropolitan Opera House - Chandeliers (Austrian Gift), March 1967-June 1968	box 52	folder 655
Metropolitan Opera House - Costs and Budgets, March 1961-1963	box 52	folder 656
Metropolitan Opera House - Costs and Budgets, 1964 (1971)	box 52	folder 657
Metropolitan Opera House - Costs and Budgets, February-July 1965 (1971)	box 52	folder 658
Metropolitan Opera House - Costs and Budgets, August- December 1965 (1971)	box 52	folder 659
Metropolitan Opera House - Costs and Budgets, February-April	box 52	folder 660
22, 1966 (1971)		

Metropolitan Opera House - Costs and Budgets, July-November 14, 1966 (1971)	box 52	folder 662
Metropolitan Opera House - Costs and Budgets, 1966 November 21-1969 January 14	box 52	folder 663
Metropolitan Opera House - General Files, July 1958-July 1962	box 52	folder 664
Metropolitan Opera House - General Files, October 1962-1963 November 11	box 52	folder 665
Metropolitan Opera House - General Files, 1963 November 20-1964 December	box 52	folder 666
Related Archival Materials note:		
Related Archival Materials note		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 17.		
Metropolitan Opera House - General Files, 1965-January 1966 (1971)	box 52	folder 667
Metropolitan Opera House - General Files, April 1966-June 1967 (1971)	box 52	folder 668
Metropolitan Opera House - General Files, September 1967- December 1968 (1971)	box 53	folder 669
Metropolitan Opera House - Harrison & Abramovitz Meetings Minutes, 1957-1960	box 53	folder 670
Metropolitan Opera House - Opening - General Files, January- July 1966 (1971)	box 53	folder 671
Metropolitan Opera House - Opening - General Files, 1961-1965 (1975)	box 53	folder 672
Metropolitan Opera House - Opening - General Files, August- September 1966 (1971)	box 53	folder 673
Metropolitan Opera House - Patron Plaques and Founders Hall, 1964-1971 (1971)1972	box 53	folder 674
Metropolitan Opera House - Restaurants, 1961-1966 (1971)	box 53	folder 675
Metropolitan Opera House - "Save the Met", 1966-1967 (1971)	box 53	folder 676
Metropolitan Opera House - Stage Equipment, 1963-1966 November 21	box 53	folder 677
Metropolitan Opera House - Stage Equipment, February 1967 (1971)	box 53	folder 678
Metropolitan Opera House - Stage Equipment, March- November 1967 (1971)	box 53	folder 679
Metropolitan Opera House - Stage Equipment, 1968 (1971)	box 53	folder 680
Metropolitan Opera House - Television, 1961-1967 (1971)	box 53	folder 681

Metropolitan Opera House - Traffic, 1963-1966 (1971)	box 53	folder 682
New York City - Contract - Agreement, December 10, 1957	box 53	folder 683
New York City - Contract - Agreement, August 21, 1958	box 53	folder 684
Scope and Contents note		
Includes Supplemental Agreement.		
New York City - Contract - Agreement, January 14, 1960	box 53	folder 685
New York City - Contract - Draft, August-September 1957	box 54	folder 686
New York City - Department of Parks, April 1960-October 1964 (1971)	box 54	folder 687
New York City - Department of Parks, November 1964- September 1965 (1971)	box 54	folder 688
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Re-Development of Lincoln Center Square Park, photocopy w/correspondence, 1960 May 5	drawer D 14	folder 6
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction Box 54, Folder 688		
Study for Development of Triangular Park Area, photocopy, w/correspondence, 1964 November-1965 September	drawer D 14	folder 6
Separated Materials note:		
Separated Materials note		
Separated from Series 1.9 Planning & Construction Box 54, Folder 688		
Existing Condition of Broadway Malls, with correspondence., 1964 November-1965 September	drawer D 14	folder 6
Separated Materials note:		
Separated Materials note		
Separated from Series 1.9 Planning & Construction Box 54, Folder 688		
New York City - Department of Parks, October-December 1965 (1971)	box 54	folder 689
New York City - Department of Parks, 1966 (1971)	box 54	folder 690

New York City - Department of Parks, February 1967-1970 (1971)	box 54	folder 691
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Lincoln Center site, photocopy w/correspondence, 1955 March	drawer D 14	folder 6
Separated Materials note: Separated Materials note		
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New York State Theater - Agreements (Architectural and Construction), 1962 (1971)	box 54	folder 695
New York State Theater - General Files, September 1961-March 1964 (1971)  Related Archival Materials note:	box 54	folder 696
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See also RAC Photograph Collection, Series 1073, Box 1,		
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New York State Theater - Construction, 1958-July 1961 (1971)  New York State Theater - Construction, August 1964-March 1965 (1971)  New York State Theater - Construction, November 1965-1968	box 55	folder 698
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New York State Theater - Construction, 1958-July 1961 (1971)  New York State Theater - Construction, August 1964-March 1965 (1971)  New York State Theater - Construction, November 1965-1968 (1971)  New York State Theater - Cornerstone and Plaque, 1962-1963 (1971)  Related Archival Materials note:  Related Archival Materials note  See also RAC Photograph Collection, Series 1073, Box 1,	box 55	folder 698 folder 699
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New York State Theater - Office Space, 1963-1965 (1971)	box 55	folder 705
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Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
Comparison of March 1959 Plan with September 1959 Plan- Philharmonic Plan, Lincoln Center, with correspondence, 1959 October 28	drawer D 14	folder 6
Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning & Construction Box 56, Folder 715		
Philharmonic Hall Acoustics Study, Lincoln Center w/correspondence	drawer D 14	folder 6

(1971)

Separated from Series 1.9 Planning & Construction Box 56, Folder 715

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Separated Materials note		
Separated from Series 1.9 Planning and Construction, Box 56, Folder 715		
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Separated Materials note		
Separated from Series 1.9 Planning and Construction, Box 56, Folder 715		
Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, November 1962June 1963	box 56	folder 716
Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
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Separated Materials note		
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Philharmonic Hall - Acoustics - Phase III, February-July 8, 1964 (1971)	box 56	folder 723
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Philharmonic Hall - Acoustics - Phase IV, July-September 20, 1965 (1971)	box 57	folder 725
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Philharmonic Hall - Acoustics - Phase V - "1969 Project - Philharmonic Hall", 1967-1969 (1971)	box 57	folder 727
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Philharmonic Hall - Building Improvement, 1964-1967 (1971)	box 57	folder 730
Philharmonic Hall - General Files, 1956 (1971)	box 57	folder 731
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Related Archival Materials note: Related Archival Materials note		
Architectural material has been removed and is housed separately.		
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Separated Materials note: Separated Materials note		
Separated from Series 1.9 Planning and Construction, Box 57, Folder 735		
Philharmonic Hall: Plaza Level, Scheme A5, 1960 April-1961 June	drawer D 14	folder 7
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Philharmonic Hall - General Files, July-December 1961 (1971)	box 57	folder 736
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Philharmonic Hall - Green Room, 1964-1965 (1971)	box 57	folder 739
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<b>Conditions Governing Access</b>		
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Philharmonic Hall - Opening Night, September 19-22, 1962 (1971)	box 58	folder 743
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Philharmonic Hall - Opening Night and Opening Week, August-September 1962 (1971)	box 58	folder 745
Philharmonic Hall - Opening Week, 1960-1961 (1971)	box 58	folder 746
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Philharmonic Hall - Opening Week, September-November 1962 (1971)	box 58	folder 748
Philharmonic Hall - Organ, 1956-April 1958 (1971)	box 58	folder 749
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Philharmonic Hall - Organ, May 1959-March 1962 (1971)	box 58	folder 751
Related Archival Materials note:		

See also RAC Photograph Collection, Series 1073, Box 1, Folder 22. Architectural material has been removed and is housed separately.

Philharmonic Hall, Lincoln Center, 1959 May 9	drawer D 14	folder 7
Separated Materials note: Separated Materials note	diawer B 11	Total /
Separated from Series 1.9 Planning and Construction, Box 58, Folder 751		
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Repertory Theater - Library Building Opening, 1964-1965 (1971)	box 59	folder 763
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Related Archival Materials note:		

Public Relations, 1955-1973

Architectural material has been removed and is housed separately.

Booklet "Feasibility Study for U.D.C." Lincoln Center	drawer D 14	folder 8
Separated Materials note: Separated Materials note		
Separateu Materiais note		
Separated from Series 1.9 Planning and Construction, Box 60, Folder 765		
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Travertine - All Buildings, April 1963-June 1964 (1971)	box 60	folder 769
Vivian Beaumont Theater - Design and Building, n.d.1957-1959 (1971)	box 60	folder 770
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Vivian Beaumont Theater - Design and Building, January-June 1965 (1971)	box 60	folder 775
Vivian Beaumont Theater - Design and Building, July- September 1965 (1971)	box 60	folder 776
Vivian Beaumont Theater - Design and Building, October 1, 1965-June 1966 (1971)	box 60	folder 777
Vivian Beaumont Theater - Design and Building, July 1966-1968 (1971)	box 60	folder 778
Vivian Beaumont Theater - Design and Building, 1970-1973	box 60	folder 779

A formal public relations campaign was initiated in 1959 to increase the community awareness of the existence of Lincoln Center and to develop recognition within the society that Lincoln Center was built to serve the arts, entertainment and educational interests of the general public.

Newspaper clippings (1955-1963) and press releases (1956-1964) are available. Lincoln Center's role as the performing arts arm of the New York World's Fair (1964-1965) is also documented.

Public Relations press kits help illuminate two important events in the history of Lincoln Center. The first is a press kit from January 20, 1959 announcing the inclusion of Fordham University in the Lincoln Square Urban Renewal Project. Following public and legal opposition to the use of government funding to support a non-secular institution (which eventually resulted in the U.S. Supreme Court dismissal of the case), Fordham University purchased the land from West 60th to West 62nd Street between Columbus and Amsterdam Avenues and built housing for their Law School and Liberal Arts College. As the owner of its own land and facilities, Fordham University is a neighbor in Lincoln Square adjacent to Lincoln Center, but is not a constituent of Lincoln Center and was never offered, nor eligible, for such status. (Correspondence and legal documents regarding this Church-State Issue are available in Subseries 9 - Planning and Construction.) The second is a press kit from the Lincoln Center Groundbreaking Ceremony on May 14, 1959, attended by President Dwight D. Eisenhower, John D. Rockefeller 3rd, Robert Moses, New York Mayor Robert Wagner and New York Lt. Governor Malcolm Wilson.

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Carnegie Hall - Legislation to Save Carnegie Hall, 1958-1962	box 61	folder 784
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Clippings, August-September 1957	box 61	folder 787
Clippings, October-November 1957	box 61	folder 788
Clippings, December 1957-February 1958	box 61	folder 789
Clippings, March-April 1958	box 61	folder 790
Clippings, May 1958	box 61	folder 791
Clippings, June-October 1958	box 61	folder 792
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Clippings, 1961-June 1963	box 62	folder 797
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Earl Newsom & Company, January-March 1961	box 62	folder 799
Earl Newsom & Company, April 1961-1965	box 62	folder 800
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General Files, June-December 1957 (1973)	box 62	folder 802
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General Files, June-October 1961 (1973)	box 63	folder 810
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Guided Tours, 1960-1969	box 64	folder 821
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Library/Museum of the Performing Arts - Proposal Kit, October-November 1961	box 64	folder 823
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Lincoln Center Films, 1958-1959	box 64	folder 825
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Separated Materials note		
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New York World's Fair (1964-1965), 1962-1964 (1972)	box 66	folder 847
New York World's Fair (1964-1965), 1963-1965	box 66	folder 848
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"The Performing Arts" - Issues, May 6, 1960-October 27, 1961 (1973)	box 66	folder 851
"The Performing Arts" - Issues, November 14, 1961-November 15, 1963 (1973)	box 66	folder 852
Philharmonic Hall - Opening of Books, October 2, 1961	box 66	folder 853
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Related Archival Materials note:		

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Press Releases - General Files, June-November 19, 1958	box 67	folder 856
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Press Releases - General Files, January-June 10, 1960	box 67	folder 859
Press Releases - General Files, June 19-December 1960	box 67	folder 860
Press Releases - General Files, January-July 1961	box 67	folder 861
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Programming, circa1966-1968  Programming, 1969-1973  Repertory Theater Design - Press Releases and Publicity, November 14, 1961  Related Archival Materials note:  Related Archival Materials note  See also RAC Photograph Collection, Series 1073, Box 1, Folder 31.  West Side Association of Commerce and "The West Sider",	box 68	folder 869 folder 870
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Young's Comments about Manuscripts on Lincoln Center, box 68 folder 875 1970-1972

# **Working Files, 1952-1977**

### **Scope and Contents note**

This subseries includes information regarding Edgar B. Young's work as author of "Lincoln Center: The Building of An Institution," New York: New York University Press, 1980.

The holdings available include various notes, outlines, documentation of interviews, Young's comments regarding the vital importance of the participation of JDR 3rd in the Lincoln Center project, and a revised manuscript written in October 1979.

Title/Description	Instances		
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Commemorative Plaque, 1969-1972	box 68	folder 876	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - A Personal Commentary by Edgar B. Young, January 27, 1977	box 68	folder 877	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Edgar B. Young's Interview with Charles M. Spofford, February 15, 1977	box 68	folder 878	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Outline, 1976-1977	box 68	folder 879	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Phase I - Exploratory, 1976	box 68	folder 880	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Source Material, 1952-1955	box 68	folder 881	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - In Evolution of Concept and Institutional Composition, 1976-1977	box 68	folder 882	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - In Architectural Planning and Construction, 1976-1977	box 68	folder 883	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - List of Lincoln Center Files in Archives, undated	box 68	folder 884	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #3 - In Relations with Government - City, State, Federal, 1976-1977	box 68	folder 885	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #4 - In Management, 1976-1977	box 68	folder 886	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #5 - In Public Relations, 1976-1977	box 68	folder 887	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #6 - In Finance, 1976-1977	box 68	folder 888	

A. Financial Planning B. Fundraising C. Personal Contributions

"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #6 - In Finance, 19701976	box 68	folder 889	
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D. Rockefeller Sources			
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - B Relocation and Demolition, 1976	box 69	folder 891	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - C Church/State Issue, 1976	box 69	folder 892	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - D Visual Arts at Lincoln Center, 1976-1977	box 69	folder 893	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - E High School of Music and Art, 1976	box 69	folder 894	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - F Educational Television, 1976	box 69	folder 895	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - G Lincoln Center Neighborhood Relations, 1976-1977	box 69	folder 896	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - H Lincoln Center Labor Relations, 1976	box 69	folder 897	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - I New York World's Fair, 19641976	box 69	folder 898	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - J Fund for Education and Creative Artistic Advancement, 1976-1977	box 69	folder 899	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - K Lincoln Center Operations, 1976-1977	box 69	folder 900	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - L Constituents Created by Lincoln Center, 1976-1977	box 69	folder 901	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - M Juilliard: Carnegie Corporation Grants and Funds for the Drama Division, 1977	box 69	folder 902	
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Edgar B. Young's Schedule, circa 1970s	box 69	folder 903	
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. A-1 - 3-30	box 69	folder 904	

"Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. 4-1 - 5-31	box 69	folder 905	
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"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part III - pp. 8-1 - 10-25	box 69	folder 907	
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"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 14-1 - 16-20	box 69	folder 910	
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### **Japan Society**, 1973-1978

#### **Arrangement note**

This series is arranged into six subseries, each of which are organized alphabetically by folder title:

Subseries 1 - Administration Subseries 2 - Building Operations Subseries 3 - Education Subseries 4 - Financial Administration Subseries 5 - Fundraising Subseries 6 - Public Relations

#### **Scope and Contents note**

The Japan Society is a private, nonprofit institution founded in 1907, and revitalized in the 1950s through the effort and vision of John D. Rockefeller 3rd, to promote greater cultural understanding and cooperation between Japan and the United States. The Japan Society has developed and sponsored programs in the arts, business, education, and public affairs. These programs often include Japanese art exhibitions, films, performances, a lecture series, public policy research projects, educational fellowships, and sponsored classes in cultural and language studies for children and adults.

Due to its small size and limited time span, the holdings in this series only give a glimpse of the work of the Japan Society and Edgar Young's role in the organization.

#### Administration, 1973-1978

#### **Scope and Contents note**

The largest of the subseries, Subseries 1 contains a copy of the Japan Society by-laws (1973) and minutes of the Executive Committee meetings (1973-1978).

Title/Description Instances

Annual Dinners, Meetings, Retreat, 1974-1978  Annual Report, 1975-1976  Bi-monthly Activities Reports to the Board, 1974-1977  Bi-monthly Activities Reports to the Board, 1978  Box 70  Folder 915  Bi-monthly Activities Reports to the Board, 1978  Box 70  Folder 916  Board of Directors Meetings, 1978  Box 70  Folder 917  By-Laws, 1973  Directors and Officers, 1977-1978  Directors and Officers, 1974-1978  Executive Committee Meetings Minutes, 1973  Executive Committee Meetings Minutes, January-May 1975  Executive Committee Meetings Minutes, January-August 1976  Executive Committee Meetings Minutes, January-August 1976  Executive Committee Meetings Minutes, September-December 1976  Executive Committee Meetings Minutes, 1977  Executive Committee Meetings Minutes, 1978  Dox 71  Folder 927  Executive Committee Meetings Minutes, 1978  Box 71  Folder 928  "Japan-United States Friendship Act", 1975  Dox 71  Folder 930  Program Review and U.SJapan Conference on Cultural and Educational Interchange (CULCON), 1975  Search Committee, 1973-1974  Box 70  Folder 932  Folder 932				
Bi-monthly Activities Reports to the Board, 1974-1977 box 70 folder 915  Bi-monthly Activities Reports to the Board, 1978 box 70 folder 916  Board of Directors Meetings, 1978 box 70 folder 917  By-Laws, 1973 box 70 folder 918  Committee Reports, 1977-1978 box 70 folder 919  Directors and Officers, 1974-1978 box 70 folder 920  Executive Committee Meetings Minutes, 1973 box 71 folder 921  Executive Committee Meetings Minutes, 1974 box 71 folder 922  Executive Committee Meetings Minutes, January-May 1975 box 71 folder 923  Executive Committee Meetings Minutes, January-May 1975 box 71 folder 924  Executive Committee Meetings Minutes, January-August 1976 box 71 folder 924  Executive Committee Meetings Minutes, January-August 1976 box 71 folder 925  Executive Committee Meetings Minutes, September-December box 71 folder 926  Executive Committee Meetings Minutes, 1977 box 71 folder 926  Executive Committee Meetings Minutes, 1977 box 71 folder 927  Executive Committee Meetings Minutes, 1978 box 71 folder 928  "Japan-United States Friendship Act", 1975 box 71 folder 928  "Japan-United States Friendship Act", 1975 box 72 folder 930  Program Review and U.SJapan Conference on Cultural and Educational Interchange (CULCON), 1975	Annual Dinners, Meetings, Retreat, 1974-1978	box 70	folder 913	
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Nominating Committee, 1977-1978 box 72 folder 930  Program Review and U.SJapan Conference on Cultural and box 72 folder 931  Educational Interchange (CULCON), 1975	Executive Committee Meetings Minutes, 1978	box 71	folder 928	
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Educational Interchange (CULCON), 1975	Nominating Committee, 1977-1978	box 72	folder 930	
Search Committee, 1973-1974 box 72 folder 932		box 72	folder 931	
	Search Committee, 1973-1974	box 72	folder 932	

Conditions Governing Access:

# **Conditions Governing Access**

Restricted material

<b>Building Operations, 1973-1976</b>		
Title/Description	Instances	
Japan Society House - General Files, 1973-1976	box 72	folder 933
Japan Society House - Renovation, 1974-1975	box 72	folder 934
<b>Education, 1973-1978</b>		

Subseries 3 provides a glimpse of a few of the sponsored programs and conferences including the United States-Japan Intellectual Interchange Program (1973-1978).

Title/Description	Instances	
Colloquia, Conferences, Meetings, Programs, 1974-1978	box 72	folder 935
"Japan Today", 1978	box 72	folder 936
United States-Japan Intellectual Interchange Program, 1973-1978	box 72	folder 937

# Financial Administration, 1972-1977

Title/Description	Instances	
Committee on Budget and Finance, 1972-1977	box 72	folder 938
Pension Contract, 1977	box 72	folder 939

# **Fundraising**, 1973-1977

Title/Description	Instances	
Fundraising, Grants, 1973-1977	box 72	folder 940

### Public Relations, 1973-1978

#### **Scope and Contents note**

Subseries 6 provides a brief look at some of the institution's 1970s activities through various brochures and newspaper clippings.

Title/Description	Instances	
Brochures and Clippings, 1975-1976	box 72	folder 941
Clippings, 1978	box 72	folder 942
"Newsletter", 1973-1978	box 72	folder 943

<sup>^</sup> Return to Table of Contents

# Edgar B. Young Photographs, 1964-1969

Physical Description: 0.4 Cubic Feet

#### **Scope and Contents note**

Edgar B. Young, a staff associate of John D. Rockefeller 3rd, played a vital role in the creation and early administration of Lincoln Center. Edgar B. Young was born April 27, 1908 in Anderson, IN. His academic credentials include an A.B. from DePauw University (1929) and post graduate degrees from the London School of Economics (Economics 1931), the University of Pennsylvania (Economics 1933), and American University (Public Administration 1935). Young was actively involved in the Lincoln Center project from its origin, participating in many of the early discussions while JDR 3rd served on the Exploratory Committee for a Musical Arts Center.

After incorporation, Young became Lincoln Center's Secretary (1956-1962), and JDR 3rd became its first President (June 22, 1956-1961). Young also often served as a member of both the Executive and Education Committees at various points throughout his tenure with Lincoln Center. The Edgar B. Young collection documents Lincoln Center as a project fueled by the work and vision of volunteers and the non-profit sector of the economy. It serves as a model of successful urban renewal and collaboration between the private sector and various agencies of all levels of government. The photographs in this collection have been extracted from the print collection and relocated to Series 3.

#### General note

A total of one box of photographs have been extracted from the Edgar B. Young print collection. Photographs have been foldered; it has been noted on each folder where the photo was removed from. There is also a surrogate in place of the original in the print collection.

#### File Plan

When the Edgar B. Young photographs were initially extracted from the print collection, the images were designated as RAC photograph series 1073.

RAC has since intellectually returned these materials to their original provenance, and designated the photographs as Edgar B. Young papers, Series 3.

Physical labeling of the materials may temporarily remain as Series 1073. Future processing will rebox and relabel the contents to reflect their designation as Series 3, and take further steps to stabilize and preserve the items as necessary.

#### **Controlled Access Headings:**

**Photographs** 

Title/Description	Instances		
Lincoln Center, Inc. Administration Traffic, 1965-1969	box 84	folder 1	
Scope and Contents note			
2 photos: Lincoln Center concourse level access plan with street grid			
Lincoln Center, Inc. Art	box 84	folder 2	
Scope and Contents note			
Buildings: Juilliard: Sculpture: Masayuki Yagare, Untitled. Feb - March 1970 2 prints of the same image: JDR 3rd with Mr. Doi and two unidentified women, Nagare dedication ceremony, Lincoln Center, March 30, 1970			
Lincoln Center, Inc. Art	box 84	folder 3	
Scope and Contents note			
Chermayeff and Lustig Contract, 1961 - 1965 (1973) Lincoln Center symbol design, Chermayeff & Geismer Associates, with correspondence of June 7, 1962			
Lincoln Center, Inc. Constituent Relations	box 84	folder 4	

Library Museum of the Performing Arts: General Files, 1961 - 1962 (1971), Caption: Artist's conception of the Library-Museum for the Performing Arts in Lincoln Center. The view is of the façade on Amsterdam Avenue and the side elevation on 65th Street.

Lincoln Center. Inc. Education

box 84

folder 5

#### **Scope and Contents note**

Choral Festival, May 1969 - 1972, 2 photos from the "Report on the Second International University Choral Festival" The Choral Festival was presented by the Education Department of Lincoln Center and held March 13-31, 1969.

Lincoln Center, Inc. Fundraising

box 84

folder 6

#### **Scope and Contents note**

Public Participation Campaign March 8 - Sept 1960 (1972). 2 architectural models of Lincoln Center site from "Student Press Conference" Portfolio, April 7, 1960) One of these images is an early model of the Center with the following people gathered around it: Alicia Markova (ballerina), William Schuman (President of Juilliard), Martha Graham (modern dancer), Dorothy Pixley (Juilliard student), Lucine Amara (soprano), Rudolf Bing (Metropolitan Opera), Reginald Allen (Executive Director of Operations of Lincoln Center), George E. Judd, Jr. (Managing Director of the New York Philharmonic), Leonard Bernstein (Maestro of the New York Philharmonic), Robert Whitehead (theatrical producer), Julie Harris (actress).

Lincoln Center, Inc. Fundraising

box 84

folder 7

#### **Scope and Contents note**

Rockefeller Foundation: General Files, 1958-June 1960. 4 photos - architectural models and artist's sketches of Lincoln Center Plaza and the Metropolitan Opera House.

Lincoln Center, Inc. Planning and Construction

box 84

folder 8

#### **Scope and Contents note**

Band Shell: Architectural Models and Sketches, 1960-1961 (1971).

Lincoln Center, Inc. Planning and Construction

box 84

folder 9

#### **Scope and Contents note**

Building Committee - General Files. November 1957-February 1958 (1971). Two copies of one photo -

Consolidated Edison Plant in the block bounded by West End Avenue, Amsterdam Avenue, W. 65th Street and W. 66th Street.

Lincoln Center, Inc. Planning and Construction	box 84	folder 10	
Scope and Contents note			
Federal Government: Negotiations re: Site and Contract with New York City, Jan-July 22, 1959 (1971-1976)1 photo - Lincoln statue proposed for Dante Square, February 1959.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 11	
<b>Scope and Contents note</b>			
Federal Government: Negotiations re: Site and Contract with New York City, July 27-Aug 13, 1959 (1971-1976) 2 photos (models B1 and B2) accompanying the Revised Site Plan of Lincoln Center.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 12	
Scope and Contents note			
Juilliard Building: Buildings, 1963-1968 (1971) 7 photos - models of the site across the street from Juilliard, July 30, 1964.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 13	
Scope and Contents note			
Juilliard Building: Construction, 1967 (1970). 3 photos - From Collapse, March 9, 1967.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 14	
Scope and Contents note			
Juilliard Building: Lincoln-Amsterdam Urban Renewal Project: High School of Music and Art; High School of Performing Arts, 1961 (1970). 1 photo - model of High School.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 15	
Scope and Contents note			
Juilliard Building: Site Expansion, 1961-1964 (1971). 2 photos - including first exterior design model of the Juilliard School and Repertory Theater, May 1961.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 16	

Metropolitan Opera House: Chandeliers (Austrian Gift), April-Aug 1964 (1971). 1 photo - a crystal chandelier mounted in a Luxemburg theater.

Lincoln Center, Inc. Planning and Construction	box 84	folder 17	
Scope and Contents note			
Metropolitan Opera House: General Files, Nov 20, 1963- Dec 1964 (1971). 4 photos - "Opera Model Approved" February 26, 1964.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 18	
Scope and Contents note			
New York State Theater: General Files, Sept 1961-March 1964 (1971). 1 photo - NYS Theater, Philip Johnson, Architect.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 19	
Scope and Contents note			
New York State Theater: Cornerstone and Plaque, 1962-1963 (1971). 1 photo - New York State Theater, Orchestra Plan, Philip Johnson, Architect.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 20	
Scope and Contents note			
Philharmonic Hall: Acoustics: General Files, 1959, 1962 (3 photos - 1. Max Abramovitz of the architectural firm Harrison and Abramovitz, Released May 27, 1962; Dr. Leo L. Beranek, president of Bolt, Beranek and Newman, acoustical Design consultant to Abramovitz for Philharmonic Hall, Released May 27, 1962; photo of an architectural design model of the auditorium of Philharmonic Hall.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 21	
<b>Scope and Contents note</b>			
Philharmonic Hall: Green Room, 1962-1965 (1971). 2 photos - "Performing Arts" Steuben panels.			
Lincoln Center, Inc. Planning and Construction	box 84	folder 22	

Philharmonic Hall: Organ, May 1959-Mar 1962 (1971). 1 photo - "Four manual Odell console recently installed, William H. Odell" (1959).

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Lincoln Center, Inc. Planning and Construction	box 84	folder 23	
Scope and Contents note			
Vivian Beaumont Theater: Design and Building, 1960-1961 (1971). 2 photos - Repertory Theater - Architectural Model and Site Plan.			
Lincoln Center, Inc. Public Relations	box 84	folder 24	
Scope and Contents note			
General Files, Jan-March 1958 (1973). 1 photo - EBY, Houghton and Spofford; received with correspondence from John W. McNulty, March 6, 1958.			
Lincoln Center, Inc. Public Relations	box 84	folder 25	
Scope and Contents note			
General Files, June-July 1958 (1973). 2 photos - Demolition Ceremony; received w/correspondence from John P. Davis, July 30, 1958.			
Lincoln Center, Inc. Public Relations	box 84	folder 26	
Scope and Contents note			
Groundbreaking Ceremony: Press Kit, May 14, 1959. 2 photos - artist's rendering of Philharmonic Hall and the entire Lincoln Center site.			
Lincoln Center, Inc. Public Relations	box 84	folder 27	
Scope and Contents note			
Library/Museum of the Performing Arts: Proposal Kit, Oct- Nov 1961. 2 photos - an artist's rendering of the Library- Museum and a site plan.			
Lincoln Center, Inc. Public Relations	box 84	folder 28	
Scope and Contents note			
Lincoln Center Neighborhood, n.d., 1963-1971. 1 photo - a color sketch of the neighborhood.			
Lincoln Center, Inc. Public Relations, 1964-1967, n.d.	box 84	folder 29	

Metropolitan Opera House, New York State Theater, Philharmonic Hall and Vivian Beaumont Theater.

Lincoln Center, Inc. Public Relations

box 84

folder 30

#### **Scope and Contents note**

Press Release Kit: Fordham University to become part of Lincoln Square, January 20, 1959. 6 photos - sketches & site plans of the proposed Fordham University campus at Lincoln Square.

Lincoln Center, Inc. Public Relations

box 84

folder 31

#### **Scope and Contents note**

Repertory Theater Design: Press Releases and Publicity, Nov 14, 1961. 12 photos - artist's renderings and models of the Repertory Theater.

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