



Ford Foundation records, Administration, Building Services, Ford Foundation Headquarters, New Building Planning and Construction Files

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Describing Archives: A Content Standard

Rockefeller Archive Center

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Summary Information

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| Repository: | Rockefeller Archive Center |
| Creator: | Ford Foundation |
| Title: | Ford Foundation records, Administration, Building Services, Ford Foundation Headquarters, New Building Planning and Construction Files |
| ID: | FA500 |
| Date [inclusive]: | 1951-2011 (Bulk: 1963-1969) |
| Date [bulk]: | 1963-1969 |
| Physical Description: | 28 Cubic Feet |
| Physical Description: | (66 boxes. 61 letter-size document boxes, 1 legal-size document box, 4 oversize boxes.) |
| Language of the Material: | English |
| Abstract: | The New Building Planning and Construction Files span from 1951 to 1998, with the bulk of the files documenting the construction and initial occupation of the building (1964-1969). The files originate from the Foundation's Administrative Division and touch upon all aspects of the design and construction process. The earliest documents in the collection concern the acquisition of the property at 320 E. 43rd Street, site demolition, and the architectural design. The files document all aspects of the construction of the building, as well as building operations. Other files hold publicity about the new headquarters. The collection also contains photographs and slides of the site demolition and construction, the garden and offices in the completed building, and several individuals including architect Kevin Roche, who achieved recognition for his creative work with glass. |

Preferred Citation note

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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Foundation Headquarters History

Before 1953 the Ford Foundation occupied executive offices in Pasadena, California and general offices at various locations throughout New York City. In the autumn of 1952, Treasurer Oliver May signed a lease for space in 477 Madison Avenue to unite the Foundation's New York operations within a single building and, early in the following year, a decision was made to relocate the executive offices to New York City. The combined Pasadena and New York staff consolidated into one office at 477 Madison Avenue in June 1954.

The Foundation continued to expand and, between 1958 and 1961, the Board of Trustees considered the possibility of moving to a larger building or transferring some of its staff to a separate building. In early 1963, the Board decided to construct a new building for the entire Foundation and engaged a realtor to locate the site. The site chosen was that of the former Grand Central Hospital at 321 East 42nd Street, originally built in 1912 for the Hospital for the Ruptured and Crippled (now the Hospital for Special Surgery). The Foundation appointed a Trustees' Building Committee on March 28-29, 1963, purchased the hospital grounds on April 1st, and took possession of the property on June 13th. A planning committee of six, responsible for the preparation of construction requirements and the selection of an architect, was formed shortly thereafter. The Ford Foundation selected the architectural firm Eero Saarinen and Associates (later known as Kevin Roche John Dinkeloo and Associates) to design the building. In July 1963, the Foundation purchased additional property to enable the lot to encompass a full rectangle. Turner Construction Company became the general contractor on July 30, 1963 and the Foundation signed a demolition contract with the Lipsett Division of Luria Brothers on August 6. The Luria Brothers completed the demolition of the hospital and a three-story apartment building in the northeast corner of the property in February 1964.

Preliminary site excavation began on May 1, 1964. In the same month, the Trustees' Building Committee approved the initial design for a 246,000 square foot building, exclusive of garden and terraces, with executive offices on the 11th floor and restaurant facilities on the 12th floor. In December, the Committee authorized the use of Cor-Ten weathering steel in lieu of reinforced concrete. The neighboring Hermitage apartment building threatened the Foundation with a lawsuit in November 1964 over the loss of access to light and air that would result from the new construction. The litigious parties settled out of court several months later.

Construction began in March 1965 with an initial budget of \$22 million, and was completed less than two years later, but somewhat over budget. By June 1967 the estimated costs had risen to \$25.5 million. The building was dedicated on December 8, 1967, although some floors had been occupied since September. In 1995, the American Institute of Architects and the American Architectural Foundation presented the Ford Foundation Headquarters Building with a Twenty Five Year Award given to buildings and structures that have "stood the test of time for 25 to 35 years" and that "[exemplify] design of enduring significance." Two years later, on October 21, 1997, the New York City Landmarks Preservation Commission awarded the building Landmark status.

Kevin Roche, the primary architect of the building, was recruited in 1950 by Eero Saarinen and Associates. By 1954, he had become the Principal Design Associate to Mr. Saarinen and assisted him on all projects until Mr. Saarinen's death in September 1961. In 1963 the Ford Foundation hired Eero

Saarinen and Associates to design the new headquarters building at 320 E. 43rd Street. In 1966 Roche and his colleague, John Dinkeloo, changed the name of Eero Saarinen and Associates to Kevin Roche John Dinkeloo and Associates.

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Organizational History

The Division of Administration oversaw the construction of the headquarters building and was tasked with building maintenance after construction. The Foundation formally established a Division of Administration in 1964 with responsibilities that grew to encompass the offices of the Vice President, Comptroller, and Personnel (added in 1966), Building Services (1967), Logistical Services (1968), and Program Related Investments (1969). In 1980, the Division of Organization and Management replaced the Division of Administration.

The Building Services Department was responsible for supervising the work of the contractors who provided food, operated and maintained the building; purchased, stored and distributed office supplies and equipment; printed and photocopied staff documents; purchased furniture and furnishings for the building; provided reception, telephone, and conference services; and ensured the building met fire, safety, and sanitation standards. Building services also maintained many of the construction records.

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Biographical History

On December 10, 1964, **Dr. Verne S. Atwater** was asked by Ford Foundation President Henry T. Heald to assume overall responsibility for the planning and construction of the new building.

He earned a B.A. in 1942 from Heidelberg College, an MBA from Harvard Business School, and a PhD from New York University's School of Business in 1961, which he completed while attending classes at night. Following his graduation, Dr. Atwater served for two years as the Ford Foundation's first Representative in Latin America before being promoted to administrative Vice President and Director of the Latin America Program. By January 1965 he had reassigned his Latin American responsibilities to others in order to focus on administration. He resigned from the Foundation in May 1968 to become Chairman and CEO of the Central Savings Bank in New York. He later joined the faculty of Pace University, where he taught finance from 1982 to his retirement in 2002.

Rollin H. "R.H." McCarthy was the Director of Building Planning and Construction. He also worked with members of both the Foundation's management and the Trustees' Building Committee. He served as

Director and ex officio on the Trustees' Building Committee from 1963 until he resigned in February 1, 1966 for health reasons.

Ralph G. Schwarz was the Director of Administrative Services. He replaced Mr. McCarthy as Director of Building Planning and Construction on February 1, 1966 and became an ex officio member of the Trustees' Building Committee.

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Scope and Content Note

The New Building Planning and Construction Files span from 1951 to 2011. The bulk of the files, dating from 1964 to 1969, document the construction and initial occupation of the building. The collection originates from the Foundation's Administrative Division and describes all aspects of the design and construction process. The earliest documents in the collection, 1963-1964, pertain to the acquisition of the property at 320 E. 43rd Street, the site demolition, and the design process. The majority of the files relates to physical construction, while others describe building operations or contain publicity for the new headquarters. The collection also contains photographs and slides of the demolition of the hospital, the construction, the completed 12-story atrium, lush garden and offices, and the architect, Kevin Roche.

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Administrative Information

Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

archive@rockarch.org

URL: <http://www.rockarch.org>

Revision Description

Immediate Source of Acquisition note

Conditions Governing Use note

Completion of a use agreement is required prior to providing scholarly access. See RAC Head of Reference (or applicable designee) for details. Ford Foundation holds title, copyright and literary rights in the collection, in so far as it holds them. The Rockefeller Archive Center has authority to grant permission to cite and publish material from the collection for scholarly purposes. Permission to publish extensive excerpts, or material in its entirety, will be referred to the Ford Foundation.

Processing Information Note

Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC. Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) or audiovisual material (audio cassettes, VHS, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

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Related Materials

Separated Materials

Appendix A: Reports – Unpublished reports written by Ford Foundation staff and consultants were removed from their original folders, scanned and transferred to the Archives' collection of staff and consultant reports. See Appendix A for a list of these reports and their specific assigned number. The reports are listed in alphabetical order by author. The assigned number may be used to access reports in the online catalog.

Sixty-five photographs are listed on the inventory as separated and framed for display. Of these, 30 have been visually recorded, wrapped and prepared for offsite storage.

Related Collections

FA622 Ford Foundation records, Office files of Henry T. Heald, 1951, 1956-1966, 1956-1966 (bulk). Mr. Heald's Trustee Building Committee files contain information about the construction of the Foundation's Headquarters on East 43rd Street, New York City.

The "as built" plans are maintained and held on-site by the Facilities Management Department. The plans are divided by area: structural, electrical, plumbing, et cetera.

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Collection Inventory

Publicity and Awards, Bulk, 1962-1997 1962-2011 (bulk 1962-1997) (1962-1997)

Scope and Contents

Series I. Publicity and Awards, 1962-2011

This series comprises articles, magazines, press releases, and other documentation about the architecture and construction of the Ford Foundation's Headquarters Building. The files are arranged chronologically and include fact sheets created about the building, the dedication brochure (1967), pamphlets produced by the Foundation about the building and the garden (1971) and correspondence between members of the Building Planning Committee concerning public relations planning (1963-1964) and the media response (1966-1968). The series also includes files for the Twenty Five Year Award received from the American Institute of Architects and the American Architectural Foundation in 1995 and the granting of Landmark status in 1997. Included in the files of "media response" is a 1968 issue of *Architectural Record* that recognized the building as 'a new kind of urban space' and the March 29, 1968 issue of *Life* magazine with a feature article on the new building.

| Title/Description | Instances | |
|--|-----------|----------|
| Ford Foundation Building Facts -- Photographs (separated) -- Fact Sheets and News Articles, 1962-1967 | box 1 | folder 1 |
| Building Planning Committee -- Publicity and Preview, 1963-1964 | box 1 | folder 2 |
| Ford Foundation Building Facts and Press Clippings -- Fact Sheets, Press Releases, Miscellaneous News Clippings, 1963-1982 | box 1 | folder 3 |
| New Building -- Publicity -- General -- Miscellaneous Correspondence, Public Relations Releases and Clippings, 1963-1968 | box 1 | folder 4 |
| Newspaper Excerpts -- Clippings Re: Ford Foundation, Contractors, Architectural Styles, 1963-1965 | box 1 | folder 5 |
| "New York Headquarters Enclosing A Garden," <i>Architectural Record</i> , November 1964, Nov 1964 | box 1 | folder 6 |

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|---|--------|-----------|
| Magnum Photographs -- New Building -- Film -- Memoranda, Invoice and Contract Re: 16mm Film of Building, Jun 21, 1966-Oct 10, 1968 | box 1 | folder 7 |
| Office of the Secretary -- Building the Ford Foundation -- Building Committee -- Dr. Stratton's File, 1966-1968 | box 1 | folder 8 |
| Public Relations -- Memoranda and Proposal Re: New Building Public Relations, Mar-Aug 1967 | box 1 | folder 9 |
| "Ford Flies High," <i>New York Times</i> , Nov 26, 1967 (reprint), Nov 26, 1967 | box 1 | folder 10 |
| Press Coverage -- News Clippings File, Nov-Dec 1967 | box 1 | folder 11 |
| Ford Foundation Building Dedication Ceremonies -- Brochure, Dec 8, 1967 | box 2 | folder 1 |
| Office of the Secretary -- Building the Ford Foundation -- Dedication of Building -- Invitation, Pamphlets, Brochures, Dec 8, 1967 | box 2 | folder 2 |
| New Building Dedication -- General Information, Dec 1967 | box 2 | folder 3 |
| Publicity -- Magazines and Fact Sheet, Dec 1967-Jan 1968 | box 2 | folder 4 |
| Office of the Secretary -- Building the Ford Foundation -- Art Purchases/Selections, 1967-1969 | box 2 | folder 5 |
| "Charity Begins At Home," <i>Progressive Architecture</i> , February 1968, Feb 1968 | box 2 | folder 6 |
| "The Ford Foundation Building," <i>Architectural Record</i> , Feb 1968, Feb 1968 | box 2 | folder 7 |
| "New York's Indoor Forest," <i>American Forests</i> , March 1968, Mar 1968 | box 2 | folder 8 |
| "A Grant to Beauty," <i>Life</i> , 3/29/1968 (full issue), Mar 39, 1968 | box 63 | folder 1 |
| "Donacion Al Arte," <i>Life en Espanol</i> , 4/22/1968 (full issue), Apr 22, 1968 | box 63 | folder 2 |
| "The Granite, Glass and Garden Community," <i>Fortune</i> , Apr 1968 (full issue), Apr 1968 | box 63 | folder 3 |
| "Verwaltungsgebaude der Ford Foundation," <i>Moebel Interior Design</i> , May 1968 (full issue), May 1968 | box 62 | folder 1 |
| "A House of New York League Values," <i>Architectural Design</i> , July 1968 (full issue), Jul 1968 | box 62 | folder 2 |
| "The Ford Foundation Building," <i>Audience</i> , Spring 1968 (full issue), Spring 1968 | box 62 | folder 3 |
| Office of the Secretary -- Building the Ford Foundation -- Articles from <i>Architectural Record</i> , Kevin Roche Statement, Other Clippings, 1968 | box 2 | folder 9 |
| "Ford Building Still Drawing Visitors," <i>New York Times</i> , August 30, 1970, Aug 30, 1970 | box 2 | folder 10 |

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| "Ford and La Raza," <i>Ramparts</i> , September 1970, Sep 1970 | box 2 | folder 11 |
| <i>The Garden of the Ford Foundation</i> -- Brochure by Ford Foundation, Apr 24, 1971 | box 2 | folder 12 |
| <i>The Ford Foundation Building</i> -- Brochure by Ford Foundation, 1971 | box 2 | folder 13 |
| Building Photograph Requests -- Cover Letters, 1972-1982 | box 2 | folder 14 |
| <i>The Art of the Ford Foundation Building</i> -- Brochure by Ford Foundation, 1975 | box 2 | folder 15 |
| "Henry Ford II," <i>New York Times Magazine</i> , 3/5/1978 (full issue), Mar 5, 1978 | box 63 | folder 4 |
| Office of the Secretary -- Building of the Ford Foundation -- Ford Foundation Headquarters Building 25 Year Award -- American Institute of Architects/American Architectural Foundation, Jan 1995 | box 2 | folder 16 |
| Office of the Secretary -- Building the Ford Foundation -- New York City Landmark Preservation, Sep 16, 1997 | box 2 | folder 17 |
| Ford Foundation "75 Years of Change" Celebration -- Pamphlet and Kevin Roche City Museum of New York Exhibit Booklet, Oct 27, 2011 | box 2 | folder 18 |

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Design and Planning, Bulk, 1963-1968 1951-1970 (bulk 1963-1968) (1963-1968)

Scope and Contents

Series II. Design and Planning, 1951-1970 (bulk 1963-1967)

This series, arranged alphabetically by subject, details the process of designing and planning the Ford Foundation's new headquarters building. The files include drawings, specifications, and proposals for structural components. They also document site acquisition, demolition of the existing hospital structure, and relations with the Tudor City Community. One document of note is a letter dated August 25, 1966 and signed by architect Kevin Roche and his partner John Dinkeloo, announcing the change in the architectural design firm's name from Eero Saarinen and Associates to Kevin Roche, John Dinkeloo and Associates. The letter is located in the "Architects-Kevin Roche, John Dinkeloo & Associates (1965-1966)" file.

| Title/Description | Instances | |
|---|-----------|----------|
| 326 East 43rd Street -- Berk Industries Property Acquisition -- Correspondence Re: Hospital Cornerstone Property, Jun 7, 1963-Mar 9, 1964 | box 3 | folder 1 |
| 477 Madison Avenue -- Floor Plans, Miscellaneous -- Old Building, Sep 24, 1963 | box 3 | folder 2 |
| 800 Second Avenue -- Correspondence Re: Air Duct, Jul 8-Dec 12, 1966 | box 3 | folder 3 |
| Architects -- Addendum, Jun 21-Jul 23, 1965 | box 3 | folder 4 |

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|---|--------|-----------|
| Architects -- Building Specifications (1 of 2), May 3, 1965 | box 3 | folder 5 |
| Architects -- Building Specifications (2 of 2), May 3, 1965 | box 3 | folder 6 |
| Architects -- Bulletins, Jan 19, 1965-Jan 28, 1966 | box 3 | folder 7 |
| Architects -- Deere & Co. (Eero Saarinen) Information Booklet, Jun 5, 1964 | box 62 | folder 4 |
| Architects -- Eero Saarinen and Associates -- Cost Estimate, Jun 11, 1964 | box 3 | folder 8 |
| Architects -- Eero Saarinen and Associates -- Model Furniture Mock-Ups, 1965 | box 3 | folder 9 |
| Architects -- Kevin Roche, John Dinkeloo and Associates (Eero Saarinen and Associates) -- Correspondence inc. Signed Letter by Roche and Dinkeloo (1 of 3), 1963-1965 | box 3 | folder 10 |
| Architects -- Kevin Roche, John Dinkeloo and Associates (Eero Saarinen and Associates) -- Correspondence (2 of 3), 1965-1966 | box 4 | folder 1 |
| Architects -- Kevin Roche, John Dinkeloo and Associates (Eero Saarinen and Associates) -- Correspondence (3 of 3), 1965-1970 | box 4 | folder 2 |
| Architects -- Selection -- Correspondence, 1954-1963 | box 4 | folder 3 |
| Architects -- Selection -- Correspondence and background, Sep 1962-Feb 1964 | box 4 | folder 5 |
| Architects -- "SKA" Sketches and Drawings -- Building Specifications, Mock-Up Rooms, Revision Plans (1 of 2), Dec 1967-Jan 1968 | box 4 | folder 6 |
| Architects -- "SKA" Sketches and Drawings (2 of 2), Dec 1967-Jan 1968 | box 4 | folder 7 |
| Architects -- "SKA" Sketches and Drawings -- Reception Desk, n.d. | box 4 | folder 8 |
| Architects -- Specifications for Furniture -- Eero Saarinen and Associates, Apr 14, 1966 | box 4 | folder 9 |
| Area Computations, 1964 | box 4 | folder 10 |
| Area Studies and Occupancy Plans, 1964 | box 4 | folder 11 |
| Building Design -- Correspondence Re: Planning, 1964-1965 | box 5 | folder 1 |
| Building Design -- Memoranda, Reports, Specifications, 1965 | box 5 | folder 2 |
| Building Drawings -- Microfiche, 1968-1969 | box 5 | folder 3 |
| Building Planning Committee -- Minutes Re: Planning, Design, Construction, Jun 6, 1963-Dec 21, 1964 | box 5 | folder 4 |
| Building Planning Committee -- Minutes, 1963-1964 | box 5 | folder 5 |
| Ceilings -- Correspondence Re: Acoustic Tile Bids, Jan 4, 1965 | box 5 | folder 6 |
| Cellar Plan -- Memoranda, Mar 14-Mar 24, 1967 | box 5 | folder 7 |

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| Complaints -- From Tudor City Re: New Building, Sep 30, 1964-Jan 25, 1967 | box 5 | folder 8 |
| Contract File -- Inventory List, Contract File, Tax Documents, 1951-1964 | box 5 | folder 9 |
| Cor-Ten Steel -- Proposal (inc. photographs), [1963] | box 5 | folder 10 |
| Cor-Ten Steel -- Memoranda, Proposal and Background (see: Visual Images - Slides), 1967-1968 | box 5 | folder 11 |
| Data Processing -- Memoranda Re: Computer Room, May 21-Jun 16, 1965 | box 6 | folder 1 |
| Demolition of Existing Structure -- Correspondence, Demolition Agreement, Insurance, Area Plans, etc. (1 of 2), Mar 14, 1963-Aug 8, 1963 | box 6 | folder 2 |
| Demolition of Existing Structure -- Correspondence Re: Progress, Demolition Plan, Insurance Certificates, etc. (2 of 2), Aug 6, 1963-Apr 6, 1964 | box 6 | folder 3 |
| Department of Water, Gas and Electricity -- Correspondence and Area Map Re: Street Lighting Relocation, Apr 5-Jul 12, 1967 | box 6 | folder 4 |
| Design Analyses and Computations (1 of 3), Jan-Mar 1965 | box 6 | folder 5 |
| Design Analyses and Computations (2 of 3), Jan-Mar 1965 | box 6 | folder 6 |
| Design Analyses and Computations (3 of 3), Jan-Mar 1965 | box 6 | folder 7 |
| Design Committee -- Meeting Minutes (1 of 3), May 18, 1964-Aug 18, 1964 | box 7 | folder 1 |
| Design Committee -- Meeting Minutes (2 of 3), Aug 31, 1964-Aug 24, 1965 | box 7 | folder 2 |
| Design Committee -- Meeting Minutes (3 of 3), Aug 11, 1965-Jan 18, 1966 | box 7 | folder 3 |
| Design Referral Memoranda (1 of 2), Nov 8, 1965-Mar 21, 1966 | box 7 | folder 4 |
| Design Referral Memoranda (2 of 2), 1965-1967 | box 7 | folder 5 |
| Designs and Specifications -- Memoranda, Specifications, Analysis, 1964-1965 | box 7 | folder 6 |
| Dining Room -- Sketch Drawing, Jun 5, 1968 | box 7 | folder 7 |
| Display Museum -- Brief Memorandum Re: Proposed Idea from "RGS", Jan 21, 1968 | box 7 | folder 8 |
| Drawings and Layouts -- Space Planning Consultant Letter and Background, Apr 29, 1964 | box 7 | folder 9 |
| Drinking Water System -- Filtrine Manufacturing Co. -- Proposal, Correspondence, Memoranda, 1963-1967 | box 7 | folder 10 |
| Electric System -- Lights, Power, Exhaust, etc. -- Correspondence, Notes, Background, 1963-1966 | box 7 | folder 11 |

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| Elevators and Conveyors -- Memoranda and Correspondence Re: Proposals, 1965 | box 7 | folder 12 |
| Equipment Brochures, 1965 | box 7 | folder 13 |
| Exterior -- Memoranda, Dec 3, 1964-Oct 5, 1965 | box 8 | folder 1 |
| Ezra Stoller -- Photographs of Building -- Invoices and List of Photographs, 1968 | box 8 | folder 2 |
| Fire Protection -- Correspondence, Notes, Permit Amendment Re: Plan Change, Occupancy, Mar 3, 1964-Mar 15, 1966 | box 8 | folder 3 |
| Floor Design Loadings -- Fact Sheet Memorandum and Floor Plans, Mar 18, 1965 | box 8 | folder 4 |
| Floor Plans -- Level B through Roof, n.d. | box 8 | folder 5 |
| Floor Plans -- New Building, Mar-May 1966 | box 8 | folder 6 |
| Floor Plans and Space Assignments, Jul 18, 1966-Feb 1, 1968 | box 8 | folder 9 |
| Floors -- Memoranda, Bids and Background Re: Wood and Carpet Floors, 1963-1966 | box 8 | folder 10 |
| Floor Spacing and Ceiling Height, Dec 9, 1964 | box 8 | folder 11 |
| Foundation and Footing -- Memorandum, Feb 16, 1965 | box 8 | folder 12 |
| General -- Inter-office Memoranda Re: Building Management, 1965-1966 | box 8 | folder 13 |
| General -- Kitchens, Basement and Office Layout Notes, etc., 1966 | box 8 | folder 14 |
| General -- Memoranda Re: Occupancy Planning, Plate Glass, Fire Hoses, etc., 1963-1966 | box 8 | folder 15 |
| General -- New Building Memoranda -- Miscellaneous -- Security, Budgeting, Kitchens, etc., 1964-1966 | box 8 | folder 16 |
| Insurance and Security -- Memoranda, Policy, etc., 1963-1965 | box 8 | folder 17 |
| Interior -- Interior Space and Furnishings Planning Memoranda, Dec 31, 1964-Mar 18, 1966 | box 8 | folder 18 |
| Interior Design Authorization, Sep 29-Oct 21, 1965 | box 8 | folder 19 |
| J. L. Murphy -- Drawings and Sketches, Jul 22-Dec 1, 1966 | box 9 | folder 1 |
| Janitorial Space -- Memorandum, Jul 29, 1963 | box 9 | folder 2 |
| Kitchen -- Specifications, 1966 | box 9 | folder 3 |
| Library -- Shelving Plans, 1963-1967 | box 9 | folder 4 |
| Library and Library Operations -- Memoranda Re: Planning Library Services, Oct 31, 1961-Mar 25, 1966 | box 9 | folder 5 |
| Maintenance -- Proposals, 1964-1965 | box 9 | folder 6 |
| Management -- Cross & Brown -- Proposal, Mar 10, 1965 | box 9 | folder 7 |

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| Management -- Real Estate -- William A. White & Co., Feb 11-Apr 13, 1965 | box 9 | folder 8 |
| Management Contractor -- Selection -- Draft Letters to Turner & Fuller, Jun 20, 1963 | box 9 | folder 9 |
| Medical Area -- Notes, Jun 28, 1963 | box 9 | folder 10 |
| Movable Partition System, Aug 10, 1964 | box 9 | folder 11 |
| Move to New Building -- Informational Literature, 1967-1968 | box 9 | folder 12 |
| Move to New Building -- Proposals, 1966-1967 | box 9 | folder 13 |
| Nerva-Plast -- Product Information, Jan 25, 1965 | box 9 | folder 14 |
| Nicely, J. M. -- Property Acquisition and Zoning, Feb 1963-Feb 1964 | box 9 | folder 15 |
| Pamphlets and Brochures -- Visits to Other Buildings (1 of 2), [1957-1967] | box 10 | folder 1 |
| Pamphlets and Brochures -- Visits to Other Buildings (2 of 2), [1957-1967] | box 10 | folder 2 |
| Parks Department -- Access Roads and Walks -- Correspondence Re: East Stairwell Exit with Background, Oct 1, 1964-May 10, 1965 | box 10 | folder 3 |
| Parks Department -- Application -- Correspondence Re: Exit Door Easement, Permit, Pictures, Plans (See: Visual Images--Photos), Oct 28, 1964-Nov 3, 1965 | box 10 | folder 4 |
| Personnel and Space Analysis -- Budgeted Positions -- Data and Lists, 1964-1965 | box 10 | folder 5 |
| Personnel and Space Analysis -- Economic Analysis of 320 E. 43rd Street -- Notes and Memorandum, Dec 8, 1965 | box 10 | folder 6 |
| Personnel and Space Analysis -- Space Assignment, Jan 11, 1966 | box 10 | folder 7 |
| Personnel and Space Analysis -- Telephone Systems -- Memoranda, Telephone Room Plans, Background, 1965-1966 | box 10 | folder 8 |
| Photostat Drawings -- 10A, 19, 23 and Elevation -- 321 East 43rd Street Erected 1911, Jun 11, 1963 | box 10 | folder 9 |
| Planning and Designs -- Correspondence with Brookings Institute, etc. Re: Ford Foundation New Building Plans, Jan 7-Mar 27, 1964 | box 10 | folder 10 |
| Planning Requirements -- Crowe, T.J., Apr 16-22, 1964 | box 10 | folder 11 |
| Planning Requirements (1 of 2), Apr 22, 1964 | box 10 | folder 12 |
| Planning Requirements (2 of 2), Apr 22, 1964 | box 10 | folder 13 |
| Plumbing -- Jarcho Brothers -- Proposed Specifications (1 of 2), 1965 | box 11 | folder 1 |
| Plumbing -- Jarcho Brothers -- Proposed Specifications (2 of 2), 1965 | box 11 | folder 2 |

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| Program Assignments -- Obsolete -- Floor Plans, n.d. | box 11 | folder 3 |
| Property Purchase -- Plans for Hospital, Purchase of Berk Industries and Grand Central Hospital Closure, Deeds, Title Insurance, Mar 7, 1963-Apr 11, 1966 | box 11 | folder 4 |
| Proposals -- Bid Documents (1 of 2), 1964-1965 | box 11 | folder 5 |
| Proposals -- Bid Documents (2 of 2), 1964-1965 | box 11 | folder 6 |
| Prospective Contractors -- Brochures (1 of 2), 1963 | box 11 | folder 7 |
| Prospective Contractors -- Brochures (2 of 2), 1963-1965 | box 11 | folder 8 |
| Protection and Maintenance of Site -- Correspondence and Proposed Agreement Re: Security, Snow Removal, Jun 13, 1963-Dec 20, 1965 | box 12 | folder 1 |
| Real Estate Notifications -- Space for Rent Letters, 1967 | box 12 | folder 2 |
| Reception Areas -- Notes Re: Design, UN Pass, Nov 24, 1964 | box 12 | folder 3 |
| Rental Space -- 800 Second Avenue -- Sub-leases and Correspondence, 1965-1967 | box 12 | folder 4 |
| Rezoning -- Notes, Oct 9, 1962-Jun 7, 1963 | box 12 | folder 5 |
| Roche -- Ford Foundation Headquarters -- Addenda and Bulletins (1 of 3), Jul 1965 | box 12 | folder 6 |
| Roche -- Ford Foundation Headquarters -- Addenda and Bulletins (2 of 3), Aug 1965-Dec 1965 | box 12 | folder 7 |
| Roche -- Ford Foundation Headquarters -- Addenda and Bulletins (3 of 3), Dec 1965-Apr 1967 | box 12 | folder 8 |
| Roche -- Ford Foundation Headquarters Specifications, May 3, 1965 | box 12 | folder 9 |
| Roll-up Doors -- Kinnear Manufacturing Co -- Correspondence Re: Specification Approval, Feb 21-May 29, 1967 | box 12 | folder 10 |
| Roof Storage -- Memorandum Re: Cancelling Plan, Feb 15, 1967 | box 12 | folder 11 |
| Security -- Minutes and Memoranda Re: Security Plan, Nov 12, 1965-May 22, 1967 | box 12 | folder 12 |
| Service Areas -- Notes and Memoranda, Jun 3, 1964 | box 12 | folder 13 |
| Sewer -- Correspondence Re: Building Sewer Connection Design, Apr 22, 1965 | box 12 | folder 14 |
| Shelter Area -- Memorandum, Correspondence and Background Re: Installing Civil Defense Area, Aug 25-Dec 10, 1964 | box 12 | folder 15 |
| Shop Drawings -- Correspondence Re: Schedule, Dec 15, 1964-Oct 5, 1966 | box 12 | folder 16 |
| Site Development -- Planning Requirements Cover Letters, Traffic Regulations, Nov 5, 1963-Sep 17, 1964 | box 12 | folder 17 |

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| Site Purchase -- Correspondence, Hospital Inventory, Copies of Deeds for Property and Purchase of Berk Industries, Mar 1, 1963-Feb 17, 1964 | box 13 | folder 1 |
| Space Assignments -- Obsolete -- Plans, Details, Comments, etc., 1967 | box 13 | folder 2 |
| Space Requirements -- Memoranda and Floor Plans, 1962-1965 | box 13 | folder 3 |
| Special Areas -- Memoranda and Background Re: AV Design, 1964-1965 | box 13 | folder 4 |
| Staff Suggestions, 1963-1964 | box 13 | folder 5 |
| Staff Suggestions -- General -- Memoranda Re: Building Committee Meeting w/Architects, Aug 7, 1963-Feb 27, 1964 | box 13 | folder 6 |
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| Subcontractors -- Thomas Crimmins -- Contract with Turner Construction Co., Dec 1, 1964 | box 37 | folder 2 |
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| Telephone Facilities -- Correspondence, Notes, Order Information, Background, 1965-1970 | box 37 | folder 4 |

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| Trustees Building Committee -- Meetings -- Reports (1 of 3), 1963-1967 | box 37 | folder 9 |
| Trustees Building Committee -- Meetings -- Delegation, Bids, Miscellaneous Cost Figures (2 of 3), 1964-1965 | box 37 | folder 10 |
| Trustees Building Committee -- Meetings -- New Delhi Building -- Progress Reports (3 of 3), 1965-1970 | box 37 | folder 11 |
| Trustees Building Committee -- Minutes, Notes and Memoranda, Jan 20, 1964-Jun 15, 1965 | box 38 | folder 1 |
| Trustees Building Committee -- Purchase of 328 East 43rd Street, Miscellaneous Correspondence, Minutes, etc., 1964-1965 | box 38 | folder 2 |
| Turner Construction Co. -- Copies of SIS Volume I, n.d. | box 38 | folder 3 |
| Turner Construction Co. -- Approval Letters, Apr 8-Sep 20, 1968 | box 38 | folder 4 |
| Turner Construction Co. -- Budget Report, 1966-1969 | box 38 | folder 5 |
| Turner Construction Co. -- Building Construction Job Meetings -- Minutes (1 of 6), Jan 26-Nov 9, 1965 | box 38 | folder 6 |
| Turner Construction Co. -- Building Construction Job Meetings -- Minutes (2 of 6), Nov 23, 1965-Apr 7, 1966 | box 38 | folder 7 |
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| Turner Construction Co. -- Building Design -- Minutes (1 of 3), 1963-1964 | box 39 | folder 4 |
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| Turner Construction Co. -- Punch List -- Meeting Minutes, Memoranda, etc. (1 of 2), Dec 18, 1967-Sep 19, 1968 | box 41 | folder 1 |
| Turner Construction Co. -- Punch List -- Floor plans (2 of 2), Dec 21, 1967-Jan 13, 1968 | box 41 | folder 2 |
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| Turner Construction Co. -- Schedule of Field Operations -- Construction Schedule (2 of 2), 1967 | box 41 | folder 4 |
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| Vertical Conveyor Work -- Lamson Corp., 1965 | box 41 | folder 8 |
| Waterproofing and Damp-Proofing -- Munro Waterproofing -- Contract, Bids, etc., 1965-1967 | box 41 | folder 9 |
| Window Blinds -- International Building Products, 1966-1967 | box 41 | folder 10 |
| Window Washing Equipment -- Plans and Board of Standards and Appeals Ruling, Sep 30-Dec 30, 1970 | box 42 | folder 1 |
| Window Washing Equipment -- Western Gear Co. -- Skyclimber -- Requirements, Change Order, Resolution, Correspondence Re: Contract and Government Approval, Maintenance Contract, etc. (1 of 3), 1966-1969 | box 42 | folder 2 |
| Window Washing Equipment -- Western Gear Co. -- Skyclimber -- Correspondence Re: Contract and Government Approval, Background etc. (2 of 3), 1968-1969 | box 42 | folder 3 |

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| Window Washing Equipment -- Western Gear Co. -- Skyclimber -- Maintenance Contract, Permit Approvals, Correspondence, etc. (3 of 3), 1969 | box 42 | folder 4 |
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| Work Authorizations, 1964-1966 | box 42 | folder 6 |
| Work Drawings and Specifications, 1964-1965 | box 42 | folder 7 |

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Equipment and Furnishings, 1961-1969

Scope and Contents

Series IV. Equipment and Furnishing, 1961-1969

The files in this series document the outfitting of the building interior, the purchase of furniture, and the acquisition of moveable equipment. The earliest files contain information about the demonstration of experimental furniture designs by seven different possible vendors intended for the new building (1964-1965), painting estimates (1965), and the disposal of old furniture (1966-1967). Other files pertain to the planning, budgeting, and specifications for the new furniture (1965-1966) and the planning and installation of cable television in the new headquarters building (1966-1969). The files are arranged alphabetically.

| Title/Description | Instances | |
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| 477 Madison Avenue -- Additional Office Space -- Memoranda and Estimates Re: Experimental Furniture, Nov 30, 1964-Mar 12, 1965 | box 43 | folder 1 |
| 477 Madison Avenue -- Experiments -- 20th Floor Trial Offices -- Notes, Memoranda, Plans, Sep 23, 1963-Mar 12, 1965 | box 43 | folder 2 |
| 477 Madison Avenue -- Painting, Construction and Redecorating Estimates, Feb 2-Mar 12, 1965 | box 43 | folder 3 |
| 477 Madison Avenue -- Schmid, Robert -- Correspondence Re: Alterations and Refurbishing, Nov 2, 1961-Feb 19, 1963 | box 43 | folder 4 |
| 477 Madison Avenue -- Termination of Lease, Services and Furniture Disposal, Jan 26, 1966-Mar 30, 1967 | box 43 | folder 5 |
| Audiovisual -- Rosner TV -- Proposal and Lists (1 of 4), 1966-1969 | box 43 | folder 6 |
| Audiovisual -- Rosner TV -- Stage Equipment Contract (2 of 4), 1967-1968 | box 43 | folder 7 |
| Audiovisual -- Rosner TV -- Correspondence and Drawings (3 of 4), 1968 | box 43 | folder 8 |
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| Carpets -- Lord and Adams -- Quotes for 10th and 11th Floors, Jun 15, 1966-Jul 12, 1967 | box 43 | folder 10 |

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| Herman Miller -- Price Quotations, 1966-1967 | box 43 | folder 11 |
| File Equipment -- Diebold, 1965 | box 43 | folder 12 |
| Food Service Equipment -- Heifetz Metal Crafts, Inc., Jan 18-Mar 1, 1968 | box 43 | folder 13 |
| Furniture and Equipment Needs -- Central Services -- Lists, Oct 18-Nov 22, 1965 | box 43 | folder 14 |
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| Furniture -- Decorating -- Metro Decorators, Inc. -- Bills, 1965 | box 44 | folder 2 |
| Furniture -- Design costs -- Budget and Floor Plans, 1966 | box 44 | folder 3 |
| Furniture -- Experimental Mock-up -- 477 Madison Avenue 20th Floor -- R.H. McCarthy's File -- Irwin Miller Memorandum, 1963-1965 | box 44 | folder 4 |
| Furniture -- Standards -- Estimates, 1964 | box 44 | folder 5 |
| Furniture -- Specifications, Estimates, Correspondence Re: Purchases, Drawings (1 of 2), 1965-1967 | box 44 | folder 6 |
| Furniture -- Specifications, Estimates, Correspondence Re: Purchases, Drawings (2 of 2), 1967-1968 | box 44 | folder 7 |
| Furniture -- Wall Alternative Selections -- Drawings, Jan 3, 1967 | box 45 | folder 1 |
| Interior Design -- Summary of Commitments and Expenses, 1965 | box 45 | folder 2 |
| Interior Design -- Correspondence and Memoranda Re: Furnishing Price Quotes and Specifications, Dec 20, 1965-Sep 16, 1966 | box 45 | folder 3 |
| Irving and Casson -- Trading Desk Plans, Contract, Inventories, 1966-1968 | box 45 | folder 4 |
| Lehigh Furniture Corp. -- Correspondence, 1967 | box 45 | folder 5 |
| M. Gerber Construction Co. -- Furniture Installation (cabinets, closets, etc.), 1967-1969 | box 45 | folder 6 |
| New Building -- Miscellaneous Desk and Equipment Requirements -- Correspondence and Memoranda Re: Desks, Telephones, etc., Feb-May 1967 | box 45 | folder 7 |
| Sketches -- Credenza and Shelving, n.d. | box 45 | folder 8 |
| Window Washing Equipment -- Skyclimber -- Illustrations, Jul 18, 1966 | box 45 | folder 9 |

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Building Services, Bulk, 1964-1969 1951-1998 (bulk 1964-1969) (1964-1969)

Scope and Contents

Series V. Building Services, 1951-1998 (bulk 1964-1969)

Arranged alphabetically by subject, the Building Services series files include correspondence and sub-leases associated with the Foundation's departure from its office space at 477 Madison Avenue (1966-1968). Other files pertain to the outside use of the Foundation's new building facilities and the development of policies (1968-1970). In addition there are inventory sheets that were removed from boxes processed as part of the building plans preservation project of the late 1990s (1971-1998).

| Title/Description | Instances | |
|--|-----------|-----------|
| Accounting System -- Proposed, Feb 27, 1968 | box 46 | folder 1 |
| Allied Handi-Man Company -- Proposal, Analysis, Correspondence, 1964-1967 | box 46 | folder 2 |
| Analysis of 7th Floor Area, 1964 | box 46 | folder 3 |
| Art -- Inventory from 477 Madison Avenue, Feb 23-Nov 1, 1967 | box 46 | folder 4 |
| Art Program -- Memoranda and Correspondence Re: Art Purchases, Andrew Ritchie, 1966-1969 | box 46 | folder 5 |
| Budget Control Operations -- Budget Report, 1965-1966 | box 46 | folder 6 |
| Building Plans Project -- Accession Records -- Blueprints -- Memorandum and Records Transfer Inventories, Aug 10, 1974-Oct 7, 1987 | box 46 | folder 7 |
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| Building Plans Project -- Box Inventory Sheets of Building Plans -- Old Copies, 1973-1998 | box 46 | folder 9 |
| Building Plans Project -- Box Inventory Sheets, 1993-1995 | box 46 | folder 10 |
| Building Plans Project -- Building Construction File Index -- Box Inventory Sheets, 1963-1969 | box 46 | folder 11 |
| Building Plans Project -- Index of Ford Foundation Building Plans and Drawings [Paradox Database], Jul 18, 1997 | box 62 | folder 7 |
| Building Plans Project -- Meeting Agenda, Blueprint Inventory, Nov 17, 1993 | box 46 | folder 12 |
| Cable TV -- New York Telephone Co. -- Correspondence Re: Hookups, 1968 | box 47 | folder 1 |
| Cash Register -- Proposal, Apr 7, 1966 | box 47 | folder 2 |
| Certificates of Approval -- Re: Electrical, Window Washing, Mail Conveyor, etc., 1968 | box 47 | folder 3 |
| Completion -- Claims -- Turner, Mills, etc. -- Correspondence and Memoranda Re: Outstanding Claims, 1967-1971 | box 47 | folder 4 |
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| Correspondence Re: Rosner TV to Phil Kemp, Apr 18-19, 1968 | box 48 | folder 1 |
| Correspondence -- Reading File -- Re: Complaints, Turner Construction, Insurance, etc. (1 of 4), Feb-Nov 1964 | box 48 | folder 2 |
| Correspondence -- Reading File -- Re: Park Department, Architects, Zoning, etc. (2 of 4), Dec 1964-Feb 1965 | box 48 | folder 3 |
| Correspondence -- Reading File -- Chronological Correspondence of R.H. McCarthy (3 of 4), Mar 1965-Jan 1966 | box 48 | folder 4 |
| Correspondence -- Reading File -- Chronological Correspondence of Robert E. Ashley (4 of 4), Feb-Dec 1966 | box 48 | folder 5 |
| Critical Path Program -- Planning Handbook, Bar Chart, Method, 1964-1967 | box 48 | folder 6 |
| Elevators -- Memorandum Re: Final Installation, Dec 5, 1967 | box 48 | folder 7 |
| Exterminating Services -- Sameth Exterminating Co., Inc. -- Contract, Sep 3, 1965 | box 48 | folder 8 |
| Fire Control Materials, Jun 11, 1975 | box 48 | folder 9 |
| Fire Safety -- Permits, Approvals, Fire Communications System, 1974-1977 | box 48 | folder 10 |
| Food Service -- New Building -- Memorandum, Jul 21, 1966 | box 48 | folder 11 |
| Garage -- Memorandum Re: Parking Allocation, 1966 | box 48 | folder 12 |
| Garden -- Correspondence Re: Landscaping Award, Invoices, Jun 4, 1968-Sep 30, 1969 | box 48 | folder 13 |
| Index -- Storage Containers Sent by Architects of Shop Drawings by Contractors and Vendors, and Not Plans List, [1966]-1995 | box 63 | folder 6 |
| Inter-Office Memoranda -- Miscellaneous -- Personal Mail, Design Meeting, etc., Dec 16, 1965-Jul 8, 1966 | box 48 | folder 14 |
| Lists of Contractors, Manufacturers, Suppliers, Chronology of the Ford Foundation Headquarters, 196[7] | box 49 | folder 1 |
| Maintenance and Security -- Dominick G. Riley Detective Bureau, 1965-1968 | box 49 | folder 2 |
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| Policy for Contractor's Advertising -- Memoranda, Jan 2-Mar 6, 1968 | box 49 | folder 10 |
| Receptionists -- Memoranda Re: Planning, Nov 25, 1965-Jul 28, 1966 | box 49 | folder 11 |
| Restaurant Correspondence -- Photographs (separated) Re: <u>Architectural Record</u> Feb 1969 Article, 1969 | box 49 | folder 12 |
| Security -- New Building Requirements -- Memoranda and Correspondence, 1965 | box 49 | folder 13 |
| Staff Memoranda from Gertrude Winquist, Jul 1966-May 1968 | box 49 | folder 14 |
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| Sub-Lease -- 477 Madison Avenue -- LIN Broadcasting Corp. -- 17th Floor, Apr 3, 1968 | box 50 | folder 2 |
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| UNIVAC -- Agreement, Memoranda, Purchase Orders, Data, 1955-1965 | box 50 | folder 12 |
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Images, Bulk, 1963-1968 1963-1999 (bulk 1963-1968) (1963-1968)

Scope and Contents

Series VI. Images, 1965-1988 (bulk 1965-1968)

This series contains visual documentation (slides, photographs, negatives and contact sheets) of the construction and completion of the Ford Foundation Headquarters Building, and its 20th Anniversary in 1987. The majority of the slides depict construction, including site preparation, pouring of the concrete foundation, welding and riveting, fireproofing and electrical work. Additional slides from the same period show the granite quarry in New England that supplied stone for the building, while others portray models of office furnishings. There also are photographs of the building once it was fully staffed and the atrium garden planted (c.1968). Other photographs show the building atrium in December 1970 and the atrium and building exterior in September 1988. In addition, there are a number of contact sheets with images of the various stages of construction and architect Kevin Roche. The photographers were Eugene Cook and Bruce Davidson. Additional photographs, some used in Life magazine, have been separated and retained in frames.

| Title/Description | Instances | |
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| Contact Sheets -- Auditorium, etc. -- Eugene Cook, [1966] | box 51 | folder 2 |
| Contact Sheets -- Construction -- Eugene Cook (1 of 3), [1966] | box 51 | folder 3 |
| Contact Sheets -- Construction -- Eugene Cook (2 of 3), [1966] | box 51 | folder 4 |
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| Contact Sheets -- Laying Pipe -- Eugene Cook, [1966] | box 52 | folder 6 |
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| Contact Sheets -- Stairs and Stairwell -- 3rd Floor -- Eugene Cook, [1966-1967] | box 52 | folder 8 |
| Contact Sheets -- Unidentified -- Move In?, [1967] | box 52 | folder 9 |
| Contact Sheets -- Widest Views of Building -- Eugene Cook, Jan 18-19, 1966 | box 52 | folder 10 |
| Negatives -- 320 East 43rd St. -- 1-109 -- Site Preparation and Hospital Demolition, Aug 26, 1963-May 16, 1964 | box 53 | folder 1 |
| Negatives -- 320 East 43rd St. -- 110-242 -- Demolition and Foundation Work, May 19, 1964-Apr 29, 1965 | box 53 | folder 2 |
| Negatives -- 320 East 43rd St. -- 243-383, May 6-Dec 23, 1965 | box 53 | folder 3 |
| Negatives -- 320 East 43rd St. -- 384-551, Dec 30, 1965-Nov 17, 1966 | box 53 | folder 4 |
| Negatives -- 320 East 43rd St. -- 552-694, Dec 1, 1966-Oct 26, 1967 | box 53 | folder 5 |
| Negatives -- Color -- Bridge View, [1966] | box 53 | folder 6 |
| Negatives -- Color -- Building Inspectors Looking Through Fence, etc., n.d. | box 53 | folder 7 |
| Negatives -- Color -- Closeup Views of Site, View From Bridge, [1966] | box 53 | folder 8 |
| Negatives -- Color -- North Side 43rd Street, Full View, Floor -- Eugene Cook, [1966] | box 53 | folder 9 |
| Negatives -- Ford Foundation Headquarters -- "Deliver To Mr. Kemp" -- Eugene Cook, [1966] | box 53 | folder 10 |

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| Negatives -- Ford Foundation Headquarters -- Trustees Dining Room in Construction, Jun 23 or Sep 27, unknown year | box 53 | folder 11 |
| Negatives -- Ford Foundation Headquarters -- Various, Sep 27, unknown year | box 53 | folder 12 |
| Negatives -- New Building -- William Simmons -- Ford Foundation 431 Rolls A & B 35 mm -- Building Model 4x5 Negatives, May 1965 | box 53 | folder 13 |
| Photos -- 320 East 43rd St. -- Building Extension Final Installation Work -- A-F, 691-694, Mar 9-Oct 26, 1967 | box 54 | folder 1 |
| Photos -- 320 East 43rd St. -- Foundation Preparation -- 147-169, Jul 8-Dec 31, 1964 | box 54 | folder 2 |
| Photos -- 320 East 43rd St. -- Foundation Construction -- 171-323, Jan 7-Sep 16, 1965 | box 54 | folder 3 |
| Photos -- 320 East 43rd St. -- Site Demolition -- 1-17, Aug 26-Sep 19, 1963 | box 54 | folder 4 |
| Photos -- 320 East 43rd St. -- Site Demolition -- 18-37, Oct 29-Nov 26, 1963 | box 54 | folder 5 |
| Photos -- 320 East 43rd St. -- Site Demolition -- 39-58, Dec 6-21, 1963 | box 54 | folder 6 |
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| Photos -- 320 East 43rd St. -- Site Demolition -- 88-109, May 16, 1964 | box 55 | folder 2 |
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| Photos -- 320 East 43rd St. -- Site Demolition -- 127-146, Jun 15-27, 1964 | box 55 | folder 4 |
| Photos -- Board Room Entrance -- Esto, [1968] | box 55 | folder 5 |
| Photos -- Building -- Magnum -- Bruce Davidson, 1966 | box 64 | folder 1 |
| Photos -- Building Construction -- Black and White -- Eugene Cook, [1966] | box 66 | folder 3 |
| Photos -- Building Construction -- Black and White -- Eugene Cook -- Unidentified Building, [1966] | box 64 | folder 5 |
| Photos -- Building Construction -- Color, [1966] | box 66 | folder 2 |
| Photos -- Building Construction -- Color -- Posterboard Backed, Jun 20, 1966 | box 66 | folder 1 |
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| Photos -- Building Exterior from 42nd St. -- With Negatives -- Ezra Stoller, [1967] | box 55 | folder 6 |

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| Photos -- Cementing -- First Slab -- Eugene Cook, Sep 1965 | box 55 | folder 8 |
| Photos -- Cementing -- Slab -- Eugene Cook, Oct 25, 1965 | box 55 | folder 9 |
| Photos -- Cementing and Foundation, n.d. | box 55 | folder 10 |
| Photos -- Cementing Slab, n.d. | box 56 | folder 1 |
| Photos -- Column-Steel Reforms for Column -- Eugene Cook, n.d. | box 56 | folder 2 |
| Photos -- Dining Room -- Esto, [1968] | box 56 | folder 3 |
| Photos -- Electricians Working on Slab, [1965] | box 56 | folder 4 |
| Photos -- Ezra Stoller Associates -- Building (see also: Slides), [1968] | box 56 | folder 5 |
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| Photos -- Ford Foundation Headquarters Exterior -- Glassboro State College Art Project -- With Negatives, 1977 | box 56 | folder 7 |
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| Photos -- Form Work -- Mainly on Walls, [1965] | box 56 | folder 9 |
| Photos -- Forms for Retaining Wall, n.d. | box 56 | folder 10 |
| Photos -- Foundation Work -- Looking South and Southeast, [1965] | box 56 | folder 11 |
| Photos -- Foundation Work -- Looking West, [1965] | box 56 | folder 12 |
| Photos -- Foundation Work -- Looking West -- Color Transparency and Black and White Photographs, Nov 1965 | box 56 | folder 13 |
| Photos -- Garage Slab, Sep 15-16, 1965 | box 56 | folder 14 |
| Photos -- Garden -- Bruce Davidson, [1968] | box 56 | folder 15 |
| Photos -- Garden -- Negatives Included -- Ezra Stoller, 1967 | box 56 | folder 16 |
| Photos -- Garden -- Posterboard Backed -- David Lawrence, [1968] | box 64 | folder 2 |
| Photos -- Garden and Plantings -- Dan Kiley -- Dedication Party? -- Contact Prints, [1968] | box 56 | folder 17 |
| Photos -- Garden in Progress -- Bruce Davidson, [1966] | box 57 | folder 1 |
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| Photos -- Human Interest (2 of 2), n.d. | box 57 | folder 3 |
| Photos -- Human Interest -- Foundation and Structural Work, n.d. | box 57 | folder 4 |
| Photos -- Human Interest -- Foundation and Support Work, n.d. | box 57 | folder 5 |
| Photos -- Human Interest -- Foundation Work, n.d. | box 57 | folder 6 |

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| Photos -- John V. Dinan -- 330 E. 43rd St. Sidewalk, North Side, E. 43rd St. (2 of 3), Apr 13, 1964 | box 57 | folder 8 |
| Photos -- John V. Dinan -- Sidewalks, Curbs, E. 43rd St., 303 and 303 1/2 E. 43rd St., 305-309, 313, 321 E. 43rd St., Retaining Wall, Site (3 of 3), Apr 13, 1964 | box 57 | folder 9 |
| Photos -- Looking East or Southeast -- Eugene Cook, [1965] | box 58 | folder 1 |
| Photos -- Looking East or Southeast -- Black and White pPhotographs, Color Transparencies -- Eugene Cook, Oct 28, 1965 | box 58 | folder 2 |
| Photos -- Looking North -- Includes Color Transparencies -- Eugene Cook, [1965] | box 58 | folder 3 |
| Photos -- Looking South -- Color Transparencies -- Eugene Cook, [1965] | box 58 | folder 4 |
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| Photos -- Model of New Building from 42nd and 43rd Streets -- Eric Pollitzer, n.d. | box 58 | folder 9 |
| Photos -- Neighboring Structures -- Water Seepage from 800 Second Avenue (A-F) -- Mal Gurian, Mar 9, 1967 | box 58 | folder 10 |
| Photos -- New Building -- Ezra Stoller and Malcolm Smith, [1962-1967] | box 58 | folder 11 |
| Photos -- New Building Model -- Posterboard Backed, [1966] | box 64 | folder 4 |
| Photos -- <i>New York Times</i> Article, 1967 | box 58 | folder 12 |
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