



# William and Flora Hewlett Foundation records

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Sleepy Hollow 10591

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## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	William & Flora Hewlett Foundation
<b>Title:</b>	William and Flora Hewlett Foundation records
<b>ID:</b>	FA1501
<b>Date [inclusive]:</b>	1966-2014
<b>Physical Description:</b>	29.38 Cubic Feet
<b>Language of the Material:</b>	English

### Preferred Citation

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## Biographical / Historical

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William (Bill) Hewlett was a founding partner of the Hewlett-Packard Company which was started in 1939. Longtime supporters of environmental and social-issue non-profit groups as well as the performing arts, he and his wife Flora formed the Hewlett Foundation on November 27, 1966. The Foundation began with only three trustees: Bill and Flora Hewlett along with their son, Walter. In the early days, it was very much a small family foundation, with many of the giving considerations reflecting the Hewletts' personal philanthropic giving and decisions being made during meetings in the family living room.

The Hewlett Foundation hired its first executive director, John May, in 1974. May had formerly been the director of the San Francisco Foundation in which Bill Hewlett had long been involved. Under May's leadership the Foundation formalized the application review procedure and expanded its board leadership outside of the Hewlett family. He also served to begin an increase of the Foundation's staff hiring a variety of consultants to assist the Foundation in its different program areas. One of these consultants, Ted Lobman, became the Foundation's first full-time program officer with his focus being on education. One of the key tenets, both of the Hewlett-Packard Company and the Hewlett Foundation was a management style that became known as the "HP Way". This management style stressed an informal work environment where the working groups were given independence and latitude in decision making

as well as a focus on the interpersonal connections, stressing that coworkers should care for one another and their communities. Though there was no formal system of programs, under the leadership of Bill and Flora Hewlett, the Foundation focused in five main issues: health care, environment, population, education, and quality of life in the San Francisco Bay Area.

Flora Hewlett died in 1977 and upon her death, almost the entirety of her estate went to the Foundation increasing its endowment exponentially. At the same time, Bill Hewlett stepped away from day-to-day management at Hewlett-Packard and stepped into the role of board chair at the Foundation while Roger Heyns took over the role of president of the Foundation from John May. During his tenure at the Foundation he reshaped it from the small family foundation that made decisions based on organizations known to the president and board members, to a large foundation that used a formal procedure and professional staff to seek out programs that were most deserving in the targeted areas that the Foundation chose to support. Under Heyns the Foundation ended their program support for healthcare (he felt the field was too amorphous and already being well funded by other foundations) and expanded into funding in the area of conflict resolution and began a program on US-Mexico relations.

In 1993, David Gardner took over as president of the Foundation upon Roger Heyns' retirement. As HP stock increased in price, Gardner developed an investment strategy that proved highly successful for the Foundation and led to rapid growth in the Foundation's assets. Under Gardner's leadership, term limits by program staff were also formalized. The Foundation had long encouraged term limits for the Foundation to increase new ideas at the Foundation while trying to avoid having program officers be too overly connected to grantees. This process was formalized under Gardner limiting program officer's terms to six years (with a possible three years extension given by the board). This was extended to eight years in 2005.

Paul Brest took over leadership in the Foundation in 2000, and the following year Bill Hewlett passed away. Upon Hewlett's death, the assets of the Foundation almost tripled, making it the fifth largest private foundation in the country. Paul Brest remained as Foundation president until 2012. Under his leadership the Foundation continued its grant making in the fields it was in while expanding their initiatives to include work in the areas of climate change and the use of open education resources. The Foundation also during this time merged its programs on global development and population (about 2008) and moved into their new headquarters in Menlo Park, California.

Larry Kramer, a former dean at Stanford Law School, took over as Foundation president in 2012. Under his leadership, the Foundation has added to new time-bound initiatives examining the challenges of cybersecurity and addressing the problem of the increasing polarization in politics and its role on the effectiveness of the US government.

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## Scope and Contents

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The William and Flora Hewlett Foundation records documents the foundation's early history and programs. The majority of the material is biographical in nature, with only a small amount of grant-related records which can be found in the Grant Products series.

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## Arrangement

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The William and Flora Hewlett Foundation records are arranged as received, represented by following series:

Series 1: President's Office, 1967-2014

Series 2: Photographs, 1980-2005

Series 3: Published Material, 1966-2016

Series 4: Conflict Resolution Program, 1984-2004

Series 5: Oral History Project, 1995-2004

Series 6: Annual Reports, 1966-2008

Series 7: Board of Directors Meeting Dockets, 2000-2014

Series 8: Grant Products, 1999-2012

Series 9: San Diego School Reform, 1998-2004

Series 10: Bay Area School Reform Collaborative (BASRC), 1994-2004

Series 11: San Francisco Bay Area Performance Space, 1986-2012

Series 12: Audio Visual Material, 1998-2012

Series 13: Oversize Material, 2005-2012

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## Administrative Information

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### Publication Statement

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URL: <http://www.rockarch.org>

### Immediate Source of Acquisition

Donated by the William and Flora Hewlett Foundation in 2019.

### Conditions Governing Access

Records more than 10 years old are open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.

When requesting to view audiovisual material, please refer to the Title and the AV Number (example: AV 1916). Researchers are asked to check the "Restrictions" note for each Title. If a Title does not currently have an access copy, please contact a RAC archivist for further instruction.

All inquiries to view films require advanced notice of at least 2 business days, and may necessitate notice of up to one week. Individual items, including those that are not available in modern formats, may be restricted from access at the discretion of RAC.

### Conditions Governing Use

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## Controlled Access Headings

- Teachers--Training of
- Educational evaluation -- California -- San Diego (Calif.)
- English language -- Study and teaching
- Equality -- Education -- United States
- Education -- Standards
- Economic development
- Economic policy
- Global Development
- United States -- Relations -- Latin America
- Performing arts
- Population
- San Diego (Calif.)

## Collection Inventory

### President's Office, 1967-2014

Title/Description	Instances	
Annual Report, 1967-1976	box 1	folder 1
<b>Scope and Contents</b>  Spreadsheets on grants made, sorted by program and by recipient.		
President's Statements, 1976-1996	box 1	folder 2-3
<b>Scope and Contents</b>  President's Statements, 1976-1999 (Reprinted May 1999). This is a bound compilation of all the "President's Statements" printed as an introduction to each Hewlett Foundation Annual Report. Two copies.		
Planning - Strategic Planning Memos to David P. Gardner, 1997-1998	box 1	folder 4
<b>Scope and Contents</b>  From a "Three Memos" exercise, to David Gardner from the program directors (Performing Arts, Education, Family and Community Development, U.S. - Latin American Relations, Conflict Resolution, Environment, and Population). First		

written in June/July 1997 and then revised in January/  
February 1998.

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Planning - Request for Planning Information, 1999-2000

box 1

folder 5

### **Scope and Contents**

Memo from Paul Brest to staff, July 26, 1999.

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Planning - Education, 1999-2000

box 1

folder 6

### **Scope and Contents**

Review of K-12 Programs: Background Materials, Social  
Policy Research Associates

Education Program Objectives, Assessment, and Forward  
Planning Memo to Paul Brest from Ray Bacchetti and Ida  
Oberman, October 7, 1999

Brief Thoughts on Directions for the Foundation's K-12  
Education Program, memo to Ray Bacchetti, Ida Oberman,  
and David L. Kripp, February 16, 2000

Toward an Education Agenda for the Hewlett Foundation,  
David L. Kripp, February 2000

Toward a Higher Education Agenda for Foundations, David  
L. Kripp, January 2000

The Future of the Hewlett Foundation Education Program,  
Ida Oberman to David Krip, Paul Brest, Ray Bacchetti  
Michael Smith, Education Program: Notes for Board  
Meeting (February 11, 2001)

---

Planning - United States-Latin America Relations, 1999-2000

box 1

folder 7

### **Scope and Contents**

U.S.-Latin American Relations Program overview

U.S.-Latin American Relations Program Strategic Planning  
Ideas David Lorey

Report to the William and Flora Hewlett Foundation on  
the Program on U.S.-Latin American Relations, John H.  
Coatsworth, Harvard University, September 2000.

Current Grants; Current Collaborative Grants, no date

Email from David Lorey to Paul Brest, Subject: Memo of  
Jan. 19 (Review and Strategic Planning)



Memo to Board of Directors from Paul Brest Strategic  
Planning for U.S. Latin American Relations Program,  
October 7, 2000.

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Planning - Population Program, 1999-2000

box 1

folder 8

**Scope and Contents**

Population Program Summary

2000 Budget Planning Memorandum, Population Program

Population Program Review

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Planning - Performing Arts, 1999-2000

box 1

folder 9

**Scope and Contents**

Response to July 26, 1999 Memo, Melanie Beene to Paul  
Brest

Performing Arts Program

Outline of January 2000 meeting with Paul Brest and Susan  
Bell

Planning outline and timeline, Melanie Beene to Paul Brest  
and Susan Bell, January 26, 2000

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Planning - Family and Community Development, 1999-2000

box 2

folder 10

**Scope and Contents**

Program Summary

Response to July 26 Memo, Alvertha Penny to Paul Brest,  
October 8, 1999

Background Paper on a Proposed Asset Accumulation  
Funding Category and an Update on Local and National  
IDA Programs, Alvertha Penny to Paul Brest, November 29,  
1999

Comparison of Funders, Alvertha Penny to Paul Brest,  
December 22, 1999

Proposed Consultants for Strategic Planning Process,  
Alvertha Penny and Renu Karir to Paul Brest, January 19,  
2000

Strategic Planning Process Experts, Thoughtful Observers  
and Critics (Revised) List, Alvertha Penny to Paul Brest and  
Susan Bell, February 4, 2000

Recommendations for Consultant: Cluster Evaluation of Employment Development Grantees, Alvertha Penny to Paul Brest, February 14, 2000.

Strategic Planning Process Experts, Thoughtful Observers and Critics (Revised) List, Alvertha Penny to Paul Brest and Susan Bell, February 22, 2000

Meeting Notes: Family and Community Development Neighborhood Revitalization Strategic Planning Advisory Meeting, Tuesday, June 13, 2000

Documents from Disadvantage Children and Youth Strategic Planning Advisory Meeting, New York, October 10-11, 2000

Documents from Disadvantaged Children and Youth Strategic Planning Advisory Meeting, Palo Alto, October 19-20, 2000

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Planning - Program Officer Meeting, 1999-2000

box 2

folder 11

### **Scope and Contents**

Problem Solving based on a draft of a work in progress by Paul Brest and Linda Hamilton-Krieger

Exhibits 1-8: Draft budget memoranda from the eight programs, 1999-2000

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Presidential Transition, 1999

box 2

folder 12

### **Scope and Contents**

Organization Charts

Letter from Paul Brest to Walter Hewlett re: board meeting and proposed new administration positions (July 12, 1999)

Miscellaneous correspondence about transition, new hires, people to meet, Annenberg and Bay Area School Reform Collaborative

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Neighborhood Improvement Initiative, 2000-2002

box 2

folder 13-14

### **Scope and Contents**

Neighborhood Improvement Initiative (1999)

One East Palo Alto Neighborhood Improvement Initiative Community Plan. The Community of Palo Alto with assistance from the Peninsula Community Foundation, et. al. June 26, 2000.

Revised Resource List Prepared for NII Planning Groups: Programs Serving East Palo Alto.

Haas Center for Public Service at Stanford University. April 25, 2000.

Community Profile: East Palo Alto. Haas Center for Public Service, Stanford University. October 2002.

Social Policy Research, 2000	box 2	folder 15
<b>Scope and Contents</b>  Evaluation of K-12 Education Grantmaking at the William and Flora Hewlett Foundation, Social Policy Research (March 27, 2000)		
Foundation Initiatives for Children, 2002	box 2	folder 16
<b>Scope and Contents</b>  Public/Private Ventures, Foundation Initiatives for Children, Youth and Families: A View of the Landscape (October 2002)		
Strategic Plans, 2003	box 2	folder 17
<b>Scope and Contents</b>  Susan Bell, Strategic Plans for 2003.		
President's Memos, 2000-2008	box 3	folder 18-19
President's Memos, 2009-2014	box 3	folder 20
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>  Restricted - Open in 2025.		
Between Meetings Newsletter, 2003-2005	box 3	folder 21
Board Minute Notes, 2005-2006	box 3	folder 22
<b>Scope and Contents</b>  Nancy Strausser, Assistant to the President, handwritten notes in advance of the Board meeting minutes.		
Program Memoranda, 2006-2009	box 3	folder 23
Program Associate Grantmaking Manual, 2009 September 4	box 3	folder 24
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b>  Restricted - Open in 2020.		
New Building 2121 Sand Hill Road, 1998-2001	box 3	folder 25

## Scope and Contents

Memo to staff "The Buck Estate" (August 7, 1998)

Contact sheet photographs of site preparation "If You Build it They Will Come" (2001)

"New Office Plans for Hewlett Foundation" Photocopy of clipping.

Newsletters, 2004-2006	box 3	folder 26
Financial Statements, 2002-2010	box 3	folder 27
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted - Open in 2021.		
Form 990-PF, 2002-2012	box 3	folder 28
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted - Open in 2023.		
Carnegie Medal of Philanthropy, 2005	box 4	folder 29
Background Materials, 1997-1999	box 4	folder 30

## Scope and Contents

Materials compiled to help with the oral history interviews.

Roger W. Heyns, Concept Paper: Public Policy Institute of California (1997)

Development Studies Center

Bay Area School Reform Collaborative: Annual Report (Fall 1999)

John May, 1977	box 4	folder 31
<b>Scope and Contents</b> Reprints of materials written by the Foundation's first president.		
Stanford Hewlett Challenge, 2007-2011	box 4	folder 32
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted – Open in 2022.		

## Scope and Contents

Celebrating Transformative Philanthropy: The 10th Anniversary of the William and Flora Hewlett Foundation Gift to Stanford University (2011)

William R. Hewlett, 1976-2001	box 4	folder 33
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### Scope and Contents

William R. Hewlett to Roger W. Heyns (June 25, 1976); handwritten notes on Heyn's letter sent July 12, 1976

William R. Hewlett to Arjay Miller (August 6, 1971)

Arjay Miller, Notes for Eulogy of Bill Hewlett (January 20, 2001)

Sheet music, "Goodbyes Unnecessary-Forever Connected by Music

William R. Hewlett Memorial Service, 2001 January 20	box 4	folder 34
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William R. Hewlett National Academy of Sciences Biographical Memoir, 2001	box 4	folder 35
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William R. Hewlett Newspaper Clippings, 2001	box 4	folder 36
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### Scope and Contents

"Hewlett Packard Co Founder Dies" Oregonian (January 13, 2001), Section E Page 1

"High Tech Pioneer Hewlett Dies" San Francisco Chronicle (January 13, 2001) Section 1 Page 1

Newspaper Clippings, 2001-2013	box 4	folder 37
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Newspaper Clippings - Green Building, 2004-2005	box 4	folder 38
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### Scope and Contents

'Green' Buildings: Energy Efficiency, "Thoughtful Design Pay Off," San Jose Mercury News, March 30, 2004, E1.

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## Photographs, 1980-2005

Title/Description	Instances	
Miscellaneous, undated	box 4	folder 39
Oral History Photos, 1999	box 4	folder 40

## Scope and Contents

Photos collected by Gabrielle Morris in 1999 to include in the oral histories she worked on. Mix of originals and paper prints.

Hewlett Foundation Building, undated	box 4	folder 41
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## Scope and Contents

Photographs of HF Building prior to occupation. Envelope has names of Marvin Wax and Jo Conover.

World Neighbors Presentation, undated	box 4	folder 42
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Bill Hewlett Family, 1980 September	box 4	folder 43
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## Scope and Contents

Formal portrait of whole family, September 1980.

Peter Hewlett, 1990 February	box 4	folder 44
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## Scope and Contents

Formal portraits of Peter Hewlett and his wife.

Neighborhood Improvement Initiative Parade, East Palo Alto , 2000	box 5	folder 45
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LBJ Presidential Library Photos, undated	box 5	
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## Scope and Contents

CD of 2 photos of Bill Hewlett meeting President Johnson

### Conditions Governing Access:

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Jim Hewlett, 1991 December	box 5	folder 46
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## Scope and Contents

Formal sitting portraits of Jim Hewlett taken by Carole de Gery.

Neighborhood Improvement Initiative Meeting, 2001	box 5	folder 47-50
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Hewlett Foundation Picnic, 1992 April	box 6	folder 51
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## Scope and Contents

San Felipe Ranch (April 1992). Includes photos of Bill Hewlett and Roger Heyns.

Hewlett Foundation Dinner, undated	box 6	folder 52
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## Scope and Contents

Before 2001, includes photos of Bill Hewlett, Roger Heyns, and David Gardner.

Population Program - Africa Trip, 2005	box 6	folder 53
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## Published Material, 1966-2016

Title/Description	Instances	
History of the Performing Arts Program by Laurie MacDougall, 1966-2016	box 6	folder 54-55
A Practical Guide to Outcome-Focused Philanthropy, 2016 November	box 6	folder 56-57
The Flora Family Foundation: The Early Years, 1998-2003 by Herant Katchadourian, 2004	box 7	folder 58
Personnel Policies Handbook, 1999 June	box 7	folder 59
No Reason to Wait: The Benefits of Greenhouse Gas Reduction in Sao Paulo and California, 2005 December	box 7	folder 60
No Reason to Wait: The Benefits of Greenhouse Gas Reduction in Sao Paulo and California CD, 2005 December	box 7	folder 60
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> <p>Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. To request an access surrogate be made, or if you are unsure if there is an access surrogate, please contact an archivist.</p>		
Improving the Practice of Philanthropy: An Evaluation of the Hewlett Foundation's Knowledge Creation and Dissemination Strategy, 2013 September 25	box 7	folder 61
Open Educational Resource Initiative, undated	box 7	folder 62
Taking Action on Climate Change, undated	box 7	folder 63
The Hewlett Foundation in Mexico: A Growing Partnership, undated	box 7	folder 64

Solving Problems for the Common Good, undated	box 7	folder 65
The Population Program: Solving Problems for the Common Good, undated	box 7	folder 66
The Hewlett Foundation Building: Environmental Values at Work, undated	box 7	folder 67
Environmental Conflict Resolution: Strategies for Environmental Grantmakers, undated	box 7	folder 68
Collaborative Governance: A Guide for Grantmakers, undated	box 7	folder 69
Community Development: A Guide for Grantmakers on Fostering Better Outcomes through Good Process, undated	box 7	folder 70
The Flora Family Foundation - Annual Reports, 1999-2012	box 7	folder 71
Annual Brochures, 1979-2002	box 8	folder 72-73
The Founding of the William and Flora Hewlett Foundation: A History Prepared on the Occasion of its 50th Anniversary, 2016 September 1	box 8	folder 74
50 Years of Philanthropy DVD, 2016	box 8	

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## Conflict Resolution Program, 1984-2004

Title/Description	Instances	
Budget Memoranda, 1984	box 8	folder 75
Transmittal Letter, undated	box 8	folder 76
Annual Meeting, 1995-1998	box 8	folder 77-79
Annual Meeting, 2000-2004	box 9	folder 80-86

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## Oral History Project, 1995-2004



## Scope and Contents

A thirty-year history project, 1966-1999. Conducted by Gabrielle Morris.

## Transcripts, 1999-2001

Title/Description	Instances	
Series Introduction: The Past is Prologue - Interviewee List and Partial Chronology, 2001 September	box 10	folder 87
Ray Bacchetti: Invigorating Hewlett Education Programs, 1993-1999, 1999 November	box 10	folder 88
Dyke Brown, Education Consultant, 1978-1993: Teaching Ethics and Values, 1999 October	box 10	folder 89
Hugh Burroughs: New Dimensions in Regional Grantmaking, 1977-1988, 1999 August	box 10	folder 90
Alice DePalma Davis: John May and the Hewlett Foundation, 1975-1977, 1999 August	box 10	folder 91
Robert Erburu: Future Challenges and Opportunities, a Trustee's View, 1999 October	box 10	folder 92
James C. Gaither: A Trustee's View on Leadership Responsibilities, 1999 June	box 10	folder 93
David P. Gardner: Experiences as President of the Foundation, 1993-1999, 1999 November	box 10	folder 94
Eleanor Hewlett Gimon: Trustees' Growing Workload and New Responsibilities, 2000 January	box 10	folder 95
Patricia Gump: The Conflict Resolution Program and Life at the Foundation, 1979-1999, 1999 November	box 11	folder 96
James Hewlett: One-on-One Philanthropy, 1999 September	box 11	folder 97
Walter B. Hewlett: Becoming Chairman of the Board, 1966-1995, 1998-1999	box 11	folder 98
William A. Hewlett: Family Values in the Hewlett Foundation, 1972-1980, 1999 September	box 11	folder 99
Roger W. Heyns: Collected Thoughts on Grantmaking and the Hewlett Foundation, 1986-1989	box 11	folder 100
Mary Jaffe: The Next Generations - Preparing for Change, 1999 November	box 11	folder 101
Herant Katchadourian: On Trusteeship and Friendship, 1989-1999, 1999 June	box 11	folder 102
Theodore Lobman: At the Fulcrum of Educational Change, 1977-1985, 1999 August	box 11	folder 103
Arjay Miller: Hewlett Foundation Trusteeship, 1978-1995, 1999 June	box 12	folder 104

Anne Firth Murray: Developments in Environment and Population Programs, 1978-1987, 1999 September	box 12	folder 105
William Nichols: Responsibilities and Observations of the Treasurer, 1985-1999, 1999 November	box 12	folder 106
Marianne Pallotti: Vice President and Corporate Secretary, 1977-1999, 1999 January	box 12	folder 107
Alvertha Bratton Penny: Community Development Grants, 1994-1999: Investment in Leadership, 1999 November	box 12	folder 108
B. Stephen Toben: Refining and Expanding Grantmaking, 1991-1999: the Conflict Resolution Program, 1999 November	box 12	folder 109

## Background Materials, 1995-2004

Title/Description	Instances	
Notes on Working Copies, 2004	box 12	folder 110
Correspondence, 2000-2003	box 12	folder 111
Series List, undated	box 12	folder 112
Legal Agreements on Use, 1999	box 12	folder 113
Correspondence - Bacchetti, 1999-2000	box 13	folder 114
Correspondence - Brown, 1999-2000	box 13	folder 115
Correspondence - Burroughs, 1999-2000	box 13	folder 116
Correspondence - Davis, 1999-2000	box 13	folder 117
Correspondence - Erburu, 1999-2001	box 13	folder 118
Correspondence - Gaither, 1999-2001	box 13	folder 119
Correspondence - Gardner, 1998-2000	box 13	folder 120
Correspondence - Gimon (Hewlett), 1999-2002	box 13	folder 121
Correspondence - Gump, 1999-2000	box 13	folder 122
Correspondence - Hewlett, James, 1999-2001	box 13	folder 123
Correspondence - Hewlett, Walter, 1998-2001	box 13	folder 124
Correspondence - Hewlett, William, 1999-2001	box 13	folder 125
Correspondence - Jaffe, 1999-2001	box 13	folder 126
Correspondence - Katchadourian, 1999-2001	box 13	folder 127
Correspondence - Lobman, 1999-2000	box 13	folder 128
Correspondence - Miller, 1999-2000	box 13	folder 129
Correspondence - Murray, 1999-2000	box 13	folder 130
Correspondence - Nichols, 1999-2000	box 13	folder 131

Correspondence - Pallotti, 1999-2000	box 13	folder 132
Correspondence - Penny, 1999-2000	box 13	folder 133
Correspondence - Toben, 1999-2001	box 13	folder 134
Child Development Project - Dyke Brown Interview, 1998-2000	box 13	folder 135
Neighborhood Improvement - Executive Summary: Implementation of the Regional Development and CED Project, 1990 January 17	box 13	folder 136
Conflict Resolution - Robert A. Baruch Bush Report and Commentary, 1995-1999	box 13	folder 137
Interviews - James Hewlett, Walter Hewlett, Mary Jaffe	box 13	

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## Annual Reports, 1966-2008

Title/Description	Instances	
1966-1977	box 13	folder 138-139
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1986-1992	box 15	folder 148-154
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2000-2005	box 17	folder 162-167
2006-2008	box 18	folder 168-169

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## Board of Directors Meeting Dockets, 2000-2014

## Scope and Contents

Meeting dockets containing quarterly reports on each program area. Program areas include: conflict resolution, education, environment, global development, family and community development, performing arts, population, US-Latin American relations, and special projects.

Title/Description	Instances	
2000 July 14-17	box 18	folder 170
2000 October 15-16	box 18	folder 171
2001 February 11-12	box 18	folder 172-173
2001 October 14-15	box 19	folder 174
Carolyn Provost, 2002 January 27-28	box 19	folder 175
2002 April 14-15	box 19	folder 176
2002 July 14-15	box 19	folder 177
Carolyn Provost, 2002 October 20-21	box 19	folder 178

## Scope and Contents

Includes building dedication.

John McGuirk, 2003 January 12-13	box 20	folder 179
John McGuirk, 2003 April 13-14	box 20	folder 180
John McGuirk, 2003 July 13-14	box 20	folder 181
John McGuirk, 2003 October 19-20	box 20	folder 182
John McGuirk, 2004 January 25-26	box 20	folder 183
John McGuirk, 2004 April 4-5	box 21	folder 184
Carolyn Provost, 2004 July 11-12	box 21	folder 185
Carolyn Provost, 2004 October 24-25	box 21	folder 186-187
John McGuirk, 2005 February 27-28	box 21	folder 188
Carolyn Provost, 2005 June 19-20	box 21	folder 189
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Preliminary Database and Tools: Work in Progress - Haas, Hewlett, Irvine Foundations, 1999	box 54	folder 650
Preliminary Report on Market Conditions, Trends, and Transformations Affecting the Four Cities, 1999	box 54	folder 651
Third Monthly Progress Report and Analysis: The Nature of the Marketplace, the Nature of the Field - Haas, Hewlett, Irvine Foundations, 1999	box 54	folder 652
Fourth Monthly Progress Report: Update on Findings - Haas, Hewlett, Irvine Foundations, undated	box 54	folder 653
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California Arts Audience Research Project: Performing Arts in California - Rebuilding, Repositioning, Re-emerging - Haas, Hewlett, Irvine Foundations, 2000	box 55	folder 655
Hastings College of the Law - The Great Hall Performing Arts Facility - Planning Study, 1986	box 55	folder 656
The Great Hall Project - Analysis of Potential Users and Competing Facilities, 1989	box 55	folder 657
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Artspace, Inc. - Twentieth Anniversary Report of Progress, undated	box 55	folder 660
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Proposed Arts Policy for the City and County of San Francisco, 1991	box 56	folder 663
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A Community Collaboration for the Arts - Silicon Valley Arts Fund, undated	box 56	folder 665
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Creativity and Neighborhood Development: Strategies for Community Investment - Nowak, 2007	box 56	folder 667
The Arts Advantage to California in the Changing World - California Legislature Joint Committee on the Arts, 2001	box 56	folder 668
Check Up: An Assessment Tool for Community Service and Cultural Organizations, undated	box 57	folder 669

Building Community: A Report to the Baltimore Community Foundation - Boyer, 1992	box 57	folder 670
Creative Communities Initiative Summary Report - National Guild of Community Schools of the Arts, 2006	box 57	folder 671
A State Arts Agency: Performance Measurement Toolkit - The National Assembly of State Arts Agencies, 1996	box 57	folder 672
California Arts Initiative Public Opinion Survey, 2001	box 57	folder 673
Jobs, the Arts, and the Economy: Highlighting Findings from NALAA's Arts in the Local Economy Study, 1994	box 57	folder 674
Mobilizing Arts and Cultural Resources for Community Development, 2005	box 57	folder 675
Conceptual Alternatives Workbook - An Updated Plan for Area B of the Presidio, 2000	box 57	folder 676
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Nonprofit Finance Fund, undated	box 57	folder 678
Exploring the Role of the Arts in the Development of Disadvantaged Communities - Conference Summary, 1990	box 57	folder 679
White Paper on the Economic Impact of the Arts and Culture Industry in San Jose, 2003	box 57	folder 680
Securing a Safe Haven: Facilities Strategies for San Francisco's Nonprofits, 2000	box 57	folder 681
The Values Study: Rediscovering the Meaning and Value of Arts Participation, 2004	box 57	folder 682-683
Re-Commissioning Management Manual - CTG Energetics, Inc., 2003	box 58	folder 684
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A Portrait of Race and Ethnicity in California: An Assessment of Social and Economic Well-Being - Reyes, 2001	box 58	folder 686
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Mayfair Neighborhood Improvement Initiative - Teamworks, 2000	box 58	folder 689
Kipp Schools: A Study of Early Implementation and Achievement - Final Report, 2008	box 58	folder 690
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## Audio Visual Material, 1998-2012

### Scope and Contents

Oral history project interviews, grant product media, and foundation-related material.

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Bacchetti, Ray - Master (2 of 2), 1999 November 19 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Access copy currently unavailable. Please contact a RAC archivist for further instruction.	box T1
Brown, Dyke - Master (1 of 2), 1999 October 22 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Access copy currently unavailable. Please contact a RAC archivist for further instruction.	box T1
Brown, Dyke - Master (2 of 2), 1999 October 22 <u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Access copy currently unavailable. Please contact a RAC archivist for further instruction.	box T1
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Davis, Alice DePalma - Master (1 of 1), 1999 August 11

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Conditions Governing Access:

### Conditions Governing Access

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Erburu, Robert - Addendum, 2000 June

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Gaither, James - Master (1 of 2), 1999 June 18

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Gaither, James - Master (2 of 2), 1999 June 18

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Gimon, Eleanor H. - Master (1 of 2), 2000 January 31

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Gump, Patricia - Master (1 of 2), 1999 November 30

box T1

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Gump, Patricia - Master (2 of 2), 1999 November 30

box T1

Conditions Governing Access:

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Hewlett, James - Master (1 of 2), 1999 September 10

box T1

Conditions Governing Access:

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Hewlett, James - Master (2 of 2), 1999 September 10

box T1

Conditions Governing Access:

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Hewlett, Walter - Master (1 of 3), 1998 November 18

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Miller, Arjay - Master (1 of 2), 1999 June 15

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Murray, Anne Firth - Master (2 of 3), 1999 September 10

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Murray, Anne Firth - Master (3 of 3), 1999 September 10

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Nichols, William - Master (1 of 2), 1999 November 23

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Nichols, William - Master (2 of 2)

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Pallotti, Marianne - Master (1 of 2), 1999 January 22

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Pallotti, Marianne - Master (2 of 2), 1999 January 22

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Penny, Alvertha - Master (1 of 2), 1999 November 23

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Generic Classroom B-Roll - Learning Matters, Inc.

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NewsHour with Jim Lehrer Footage for the William and Flora  
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Underwriting Spot #2 Education

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National Campaign to Prevent Teen Pregnancy - Media Reel  
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Fathers Too Soon - Produced in Association with Channel One  
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FRONTLINE/World Stories to Hewlett Foundation: Coffee Country - Guatemala, Hole in the Wall - India, Kids Shots - South Africa box T2

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A Walk in Your Shoes - Teen Parent box T2

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Preventing Teenage Pregnancy - Ricki Lake, 2003 May 7

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Mothers Too Soon - Produced in Association with Channel One  
Network

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The Right-Wing Message Machine

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Red Lines and Deadlines - Wide Angle - Thirteen WNET New  
York

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NewsHour Promo Reel, 2004

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HSP HBO Studio Productions - Middle School Confessions

box T2

Conditions Governing Access:

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Scenarios USA - Choices: The Good, The Bad, The Ugly

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Scenarios USA - From an Objective Point of View: Today I Found Out

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Scenarios USA - Lipstick

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Scenarios USA - Just Like You Imagined?

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Voices of Choice - Physicians Who Provided Abortions before  
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Ladies First - Wide Angle - Thirteen WNET New York box T3

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John Gardner: Uncommon American, Narrated by Richard  
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Time for School - Wide Angle - Thirteen WNET New York box T3

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The Act of Teaching - Part 1: Theatre Techniques for Classroom  
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The Act of Teaching - Part 2: Physical and Vocal Exercises box T3

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Coca and the Congressman - Wide Angle - Thirteen WNET New  
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Paul Brest Farewell DVD, 2012 August 30

box T3

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Paul Brest MP4, 2012 August 30

box T3

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What Does A Grant Sound Like? A Holiday Mix Featuring Music  
By Hewlett Foundation Grantees, 1994

box T3

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**Scope and Contents**

1. The Sonos Handbell Ensemble: Water Music (Handel, arr. J. Meredith)
2. Kronos Quartet: Mini Skirt (Esquivel)

3. Rova: Juke Box Afro Balkan (Jon Raskin)
4. Crosspulse: I Like the Way You Move (OutKast)
5. Kitka: Shto Mi E Milo (Live at Ashkenaz)
6. Philharmonia Baroque Orchestra: Violin Concerto in D Major (Beethoven)
7. Los Cenzontle: Pasajero (Julian Gonzalez)
8. Other Minds: Theme Park (Alvin Curran)
9. San Jose Jazz Society: Take the A Train (Ellington)
10. San Francisco Girls Chorus: Picking the Seed Pods (Chen Yi)
11. Oakland Youth Orchestra: It Don't Mean A Thing (Ellington)

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Steve Neal Video Clip regarding Paul Brest

box T3

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Interviews/Disc One - Steve Neal, Herant Katchadourian, Koh Boon Hwee, 2012 July 21

box T3

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Interviews/Disc Two - Arjay Miller, Paul Brest, 2012 July 21

box T3

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Council on Foundations Philanthropy's Vision: A Leadership Summit, Washington Metropolitan Area - Strategic Philanthropy: Theory and Practice, Paul Brest, Meeting # FO0801, Session Number 64, 2008 May 4-7

box T3

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Board Interviews Files

box T3

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Campana Magnificus Video - Susan Bell Tribute, 2012 June

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Jim Canales - James Irvine Foundation, 2012 July

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Fostering Collective Impact: Mexico Case Study (Final Mexico COP Video with Credit Changes - Janet Jarman), 2012 January 30 box T3

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Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 1 - Welcome), 2005 October 4 box T3

Conditions Governing Access:

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Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 2 - Medal Ceremony), 2005 October 4 box T3

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Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 3 - Poverty and Health), 2005 October 4 box T3

Conditions Governing Access:

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Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 4 - Environment and Sustainable Development), 2005 October 4

box T3

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Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 5 - Education), 2005 October 4

box T3

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Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 6 - International Peace, Justice and Security), 2005 October 4

box T3

Conditions Governing Access:

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Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 7 - Democracy, Governance and Civil Society), 2005 October 4

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Conditions Governing Access:

### Conditions Governing Access

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because

of preservation concerns. Access copy currently unavailable.  
Please contact a RAC archivist for further instruction.

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Andrew Carnegie Medal of Philanthropy and International Philanthropy Symposium, Scottish Parliament, Scotland (Disk 8 - Legal, Fiscal and Governance), 2005 October 4	box T3
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Conditions Governing Access:

### **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

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The Hewlett Foundation Retreat at Chaminade, 1998	box T3
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Conditions Governing Access:

### **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

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Lecture on the History on the Hewlett Foundation - Hewlett Foundation Retreat at Chaminade, 1998	box T3
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Wari le Magazine Economique - l'emission diffusee, 2009 May 31	box T3
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Conditions Governing Access:

### **Conditions Governing Access**

Researchers interested in accessing digital media (floppy disks, CDs, DVDs, etc.) in this collection must use an access surrogate. The original items may not be accessed because of preservation concerns. Access copy currently unavailable. Please contact a RAC archivist for further instruction.

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## **Oversize Material, 2005-2012**

<b>Title/Description</b>	<b>Instances</b>
Hewlett Challenge Celebration Book, 2012 November 3	box 59
California State Senate to The Center for the Future of Teaching and Learning Resolution, 2006 August 15	box 60
Appreciation Poster to Robert F. Erburu, 2005 October 16	box 61

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