



# Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14

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## Summary Information

<b>Repository:</b>	Rockefeller Archive Center
<b>Creator:</b>	Harkness, Mary Emma Stillman
<b>Creator:</b>	Commonwealth Fund
<b>Creator:</b>	Harkness, Edward Stephen
<b>Creator:</b>	Harkness, Charles W.
<b>Creator:</b>	Harkness, Anna M. Richardson
<b>Title:</b>	Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14
<b>ID:</b>	FA286
<b>Date [inclusive]:</b>	1925-1951
<b>Physical Description:</b>	51.92 Cubic Feet 118 boxes
<b>Language of the Material:</b>	English

### Preferred Citation note

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

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## Biographical/Historical note

The Commonwealth Fund was established in 1918 with an endowment of \$10 million from Mrs. Stephen V. Harkness for "benevolent, religious, educational and like purposes." The early grants supported a variety of programs while generally promoting welfare, especially child welfare. Several grants were made in the field of medical research, but the Board of Directors decided in 1920 that this field was already sufficiently supported by other philanthropic organizations.

Despite this decision, by the mid-1920s the chief interest of the Fund had become public health, including mental hygiene, community health, rural hospitals, medical research, and medical education.

Other grant areas included war relief, educational and legal research, child welfare, and international medical fellowships.

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## Scope and Contents note

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Prior to 1925 the Commonwealth Fund granted only limited monies for the building or enlargement of hospitals, i.e., to Yale University for improvements to the New Haven Hospital, to the Grenfell Association for small hospitals in Newfoundland, to the Presbyterian Board of Missions for a hospital at Point Barrow, Alaska, and to Memorial Hospital in New York City to aid in the construction of a new building. The Fund's experiences with the Child Health Demonstrations included more than just child health services and brought the realization of the need for improved medical and surgical facilities in rural America. In June 1925 Henry C. Wright, hospital consultant, studied the possibilities of improving rural hospital services. Wright's study led to the establishment of the Division of Rural Hospitals and the appointment, in March 1926, of a director, Henry J. Southmayd, who served in that capacity throughout the division's existence.

Selection of sites was determined by the capacity and willingness of rural communities to help themselves. In districts lacking both towns of over 12,000 and hospitals, the Fund supplied the greater part, but not all, of the building costs, with the communities providing the remainder and then maintaining the institutions. The hospitals were viewed as health centers that also provided professional education, thereby developing public health and hospital service side by side. Six small hospitals were established throughout the United States between 1926 and 1930, but worsening financial conditions momentarily discouraged further construction. For the next five years the program emphasized the strengthening of hospital administration and service. Outpatient care was developed, staff libraries and accounting procedures were improved and fixed or inclusive rate schedules were introduced. The financial picture had improved considerably by 1934 and the building program was begun again, with an additional ten hospitals being constructed. With the passage of the Hospital Survey and Construction (Hill-Burton) Act in 1946, federal funds were now available for hospital construction costs, and as an outgrowth, the Fund decided to terminate its building program in 1946.

The Fund's activities in rural hospitals clarified the difficulties and limitations faced by small hospitals, and in 1943 the Fund concluded that some of these problems might be overcome by broadening the concept of community. Consequently, the Fund offered a plan for regional development utilizing the formation of closer ties among the hospitals in small cities and those in large urban centers. The goal was to determine how voluntary action through a regional organization would benefit the quality of the hospital service rendered. The Rochester, New York, area was chosen for this experiment. Three fields of action were introduced: 1) the joint planning of hospital building and expansion, 2) the mutual operation of services that could be offered more efficiently by a group, and 3) the pooling of clinical administrative and technical skills. In 1953 the Fund commissioned the Institute of Administrative Medicine, Columbia University, to survey the regional plan. The result of this study, "The Rochester Regional Hospital

Council," by Leonard S. Rosenfeld and Henry B. Makover, was published by Harvard University Press in 1956.

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## Arrangement note

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This series is arranged in 4 subseries:

Subseries 1 - Appeals

Subseries 2 - General Division Files

Subseries 3 - Project Files

Subseries 4 - Rochester Regional Plan

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## File Plan note

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Former Classification: IX; IV 4B 4;

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## Administrative Information

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### Publication Statement

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## Conditions Governing Access note

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## Controlled Access Headings

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- Law
- Legal issues
- Legal research
- Medical education
- Child psychology
- Child welfare
- Education, Rural
- Hygiene
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- Medicine, Rural
- Medicine -- Scholarships, fellowships, etc.
- Mental health
- New York (State)
- Public health
- Child mental health
- New York (N.Y.)
- War relief
- Public welfare
- United States
- Yale University
- Phillips Exeter Academy
- Harkness, Mary Emma Stillman
- Commonwealth Fund
- Social Science Research Council

- Columbia University
- Harkness, Edward Stephen
- Harkness, Charles W.
- Harvard University
- Harkness, Anna M. Richardson

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## Other Finding Aids

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Other available finding aids describing the Commonwealth Fund records include:

[FA247 Commonwealth Fund Harkness House drawings](#)

[FA276 Commonwealth Fund records, Annual Reports, SG 1, Series 4](#)

[FA277 Commonwealth Fund records, Archives/Library, SG 1, Series 5](#)

[FA278 Commonwealth Fund records, Austrian Program, SG 1, Series 6](#)

[FA279 Commonwealth Fund records, Board of Directors, SG 1, Series 7](#)

[FA280 Commonwealth Fund records, Capital Grants, SG 1, Series 8](#)

[FA281 Commonwealth Fund records, Child Health Demonstrations, SG 1, Series 9](#)

[FA282 Commonwealth Fund records, Division of Community Clinics, SG 1, Series 10](#)

[FA283 Commonwealth Fund records, Division of Health Studies, SG 1, Series 11](#)

[FA284 Commonwealth Fund records, Division of Public Health, SG 1, Series 12](#)

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[FA286 Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14](#)

[FA287 Commonwealth Fund records, Educational Research, SG 1, Series 15](#)

[FA288 Commonwealth Fund records, English Mental Hygiene Program, SG 1, Series 16](#)

[FA289 Commonwealth Fund records, Finance Committee, SG 1, Series 17](#)

[FA290 Commonwealth Fund records, Grants, SG 1, Series 18](#)

[FA291 Commonwealth Fund records, Harkness Family, SG 1, Series 19](#)

[FA292 Commonwealth Fund records, Harkness Fellowships, SG 1, Series 20](#)

[FA428 Commonwealth Fund records, Harkness Fellowships, Fellows Reports, SG 1, Series 20A](#)

[FA293 Commonwealth Fund records, Institute for Child Guidance, SG 1, Series 21](#)

[FA294 Commonwealth Fund records, Interface Program, SG 1, Series 22](#)

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[FA298 Commonwealth Fund records, Miscellaneous - unprocessed](#)

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[FA305 Commonwealth Fund records, Turndown Lists, SG 1, Series 33 - unprocessed](#)

[FA306 Commonwealth Fund records, Vertical File \(R. Fitz\), SG 1, Series 34 - unprocessed](#)

[FA307 Commonwealth Fund records, Visual Materials, SG 1, Series 35](#)

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[FA390 Commonwealth Fund records, Administration - Officers Files, SG 1, Series 2](#)

[FA429 Commonwealth Fund records, President, Margaret E. Mahoney, SG 2, Series 1](#)

[FA430 Commonwealth Fund records, Book Program, SG 2, Series 2](#)

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## Physical Characteristics and Technical Requirements note

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Materials requiring specialized equipment for access (film, audio, video, slides) may be closed to research dependent on availability of the applicable equipment



Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services/Head of Reference.

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## Collection Inventory

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State File - Arkansas, Helena (Correspondence), 1935-1937	box 1	folder 6
State File - Arkansas, Paragould (Correspondence), 1938-1944	box 1	folder 7
State File - Arkansas, Paragould (Correspondence), 1938-1944	box 1	folder 8
State File - Arkansas, West Memphis (Correspondence), August 21-26, 1946	box 1	folder 9
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### Scope and Contents note

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 California, Palm Springs (Correspondence) - December 4, 1937-January 23, 1947

State File - Florida, Bradenton (Correspondence), 1937-1947	box 1	folder 11
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State File - Florida, Fort Myers (Correspondence), 1930-1933	box 1	folder 13
State File - Florida, Lake City (Correspondence), 1931-1938	box 1	folder 14
State File - Florida, Marianna (Annual Reports), 1936-1937	box 1	folder 15
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State File - Hawaii, n.d.	box 2	folder 21

### Scope and Contents note

Kaunakakai, Molokai (Correspondence) - August 12-15,  
1949 Paia, Maui (Correspondence) - May 21-23, 1941

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State File - Kentucky, Hopkinsville (Correspondence), December 5-15, 1949	box 2	folder 24
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State File - Michigan, Romeo (Correspondence), March 18-27, 1950	box 2	folder 26
State File - Mississippi, Clarksdale (Correspondence), 1940-1949	box 2	folder 27
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Point (Correspondence) - February 4, 1947-March 21, 1951

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16, 1940 Peterborough (Correspondence) - October 16,  
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