



# Young (Edgar B.) papers

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Rockefeller Archive Center

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Sleepy Hollow 10591

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## Table of Contents

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Summary Information .....	3
Biographical/Historical note .....	3
Scope and Contents note .....	4
Arrangement note .....	5
File Plan note .....	5
Administrative Information .....	6
Related Materials .....	6
Controlled Access Headings .....	7
Collection Inventory .....	7
Lincoln Center, Inc. ....	7
Administration .....	7
Art .....	13
Building Operations .....	16
Constituent Relations .....	18
Education .....	23
Financial Administration .....	24
Fundraising .....	26
Kirstein, Lincoln .....	29
Planning and Construction .....	31
Public Relations .....	51
Working Files .....	55
Japan Society .....	58
Administration .....	58
Building Operations .....	59
Education .....	59
Financial Administration .....	60
Fundraising .....	60
Public Relations .....	60
Photographs .....	60

## Summary Information

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<b>Repository:</b>	Rockefeller Archive Center
<b>Creator - aut:</b>	Young, Edgar B.
<b>Title:</b>	Edgar B. Young papers
<b>ID:</b>	FA109
<b>Date [inclusive]:</b>	1952-1980
<b>Physical Description:</b>	29.2 Cubic Feet 72 boxes
<b>Language of the Material:</b>	English

### Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at <http://www.rockarch.org/research/citations.php>

[^ Return to Table of Contents](#)

## Biographical/Historical note

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Edgar B. Young, a staff associate of John D. Rockefeller 3rd (JDR 3rd), played a vital role in the creation and early administration of Lincoln Center for the Performing Arts.

Young was born April 27, 1908, in Anderson, Indiana. His academic credentials include an A.B. from DePauw University (1929) and graduate work at the London School of Economics (Economics 1931), the University of Pennsylvania (Economics 1933), and American University (Public Administration 1935).

Prior to his employment as a Rockefeller family associate, Young held several administrative positions in the U. S. Employment Service (1934-1939) and the U. S. Bureau of the Budget (1939-1941). He also served as an Assistant to the Executive Director of the Port of New York Authority (1945-1946). From 1946 to 1949, Young began his service to the Rockefeller family as a staff associate of John D. Rockefeller, Jr. Then in 1949, he became the full-time staff associate for JDR 3rd and served in that capacity throughout the time period of the balance of the records documented in this collection.

Young's career closely mirrors the interests and activities of JDR 3rd. In the early 1950s, JDR 3rd devoted much of his energy to the promotion of a greater cultural and educational exchange between

Asia and western societies, most notably the United States. These activities centered around the revitalization of the Japan Society, for which Young was appointed Secretary in 1952, and the creation of the Asia Society, for which Young was appointed Secretary upon its founding in 1956.

Young was actively involved in the Lincoln Center project from its origin, participating in many of the early discussions while JDR 3rd served on the Exploratory Committee for a Musical Arts Center. After incorporation, Young became Lincoln Center's Secretary (1956-1962) and JDR 3rd became its first President (June 22, 1956-1961). Rockefeller was succeeded as President by General Maxwell Taylor on January 4, 1961. Following Taylor's resignation to accept a position as military advisor for President John F. Kennedy, Young served as the Acting President of Lincoln Center from June 26 to December 31, 1961. At that time, William Schuman was named the third President of Lincoln Center (1961-1968) and Young was subsequently appointed Executive Vice President (1962-1965) and Chairman of the Building Committee (1961-1971). Young also often served as a member of both the Executive and Education Committees at various points throughout his tenure with Lincoln Center.

[^ Return to Table of Contents](#)

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## Scope and Contents note

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Lincoln Center for the Performing Arts is a nonprofit institution dedicated to fostering the arts of opera, music, dance, drama, and arts education. Its objective is not only to exist as a physical place where the arts are created and performed, but also to promote and facilitate access to the arts to as wide an audience as possible.

The Edgar B. Young collection documents Lincoln Center as a project fueled by the work and vision of volunteers and the non-profit sector of the economy. It serves as a model of successful urban renewal and collaboration between the private sector and various agencies of all levels of government.

The birth of Lincoln Center for the Performing Arts developed from the convergence of three independent actions. First was the availability of land. In 1954, the New York City Committee on Slum Clearance (under the chairmanship of Robert Moses and Mayor Robert Wagner) designated a 17-block area of Manhattan between West 62nd and West 70th Streets for redevelopment. Once the appropriate city government approvals were obtained, this became the Lincoln Square Urban Renewal Project (with Lincoln Square as the intersection of Broadway and Columbus Avenue). Second and third, two major New York art associations, the Metropolitan Opera Association and the Philharmonic-Symphony Society, were both actively and independently looking for new homes. Both organizations had independently come to the conclusion that building a new home to fit their custom specifications and acoustic requirements, rather than becoming a tenant in an existing structure, was essential for their performers and the long term existence and growth of their organizations.

The catalyst for the convergence of these independent activities into one interrelated project was Wallace K. Harrison who had been asked to serve as the design architect for both the new Metropolitan Opera House and the Philharmonic Hall project. Harrison also had a long standing relationship with various New York City government officials as well as the Rockefeller family. Harrison met with John D.

Rockefeller 3rd, Chair of the Board of the Rockefeller Foundation at the time, and Young to discuss the dilemma confronting the Metropolitan Opera and the Philharmonic as well as possible solutions. Young and JDR 3rd were interested in further participation and soon after met with other prominent art administrators including Lincoln Kirstein (Managing Director of the New York City Ballet) and William Shuman (President of the Juilliard School). On the invitation of Charles Spofford (Metropolitan Opera Association Executive Committee Chairman), JDR 3rd attended informal meetings with many of these same men, leading to the establishment of the Exploratory Committee for a Musical Arts Center with the objective of defining a common mission and building a performing arts center. This committee eventually led to the incorporation of Lincoln Center in 1956 and, after decades of planning, designing and redesigning, construction and reconstruction, the opening and operation of the nation's largest performing arts complex.

The Edgar B. Young Papers document Young's professional career with Lincoln Center and, to a much lesser extent, the Japan Society. This is not a collection of his personal papers. Due to Young's extensive experience in a wide variety of Lincoln Center positions and activities, this collection documents all aspects of the Lincoln Center project including the origin of Lincoln Center, Inc.; the planning, construction, and completion of each of the original buildings; early administration and operations; constituent relations; fundraising; financial administration; public relations; and the adoption of various sponsored programs beyond the original scope of its mandate such as the Lincoln Center Student Program, the Lincoln Center Film Festival, and sponsorship of the New York World's Fair.

[^ Return to Table of Contents](#)

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## Arrangement note

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The Edgar B. Young papers are arranged into three series:

Series 1 - Lincoln Center, Inc. (1952-1980) Series 2 - Japan Society (1973-1978) Series 3 - Photographs

The material within each series is further divided in subseries arranged alphabetically by subject. The material within each subseries is arranged alphabetically by folder title.

[^ Return to Table of Contents](#)

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## File Plan note

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This collection was originally designated under the former classification Rockefeller Family (I), RG 17 Associates – Series B: Edgar B. Young.

The photographs were originally designated as photographs series 1073.

[^ Return to Table of Contents](#)

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## Administrative Information

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### Publication Statement

Rockefeller Archive Center

15 Dayton Avenue

Sleepy Hollow 10591

[archive@rockarch.org](mailto:archive@rockarch.org)

URL: <http://www.rockarch.org>

### Revision Description

Migrated from Re:discovery to the Archivists' Toolkit by Kelly Fiori. 2010

### Conditions Governing Access

Open for research with select materials restricted as noted. Brittle or damaged items are available at the discretion of RAC.

[^ Return to Table of Contents](#)

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## Related Materials

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### Related Archival Materials note

Related Collections at the Rockefeller Archive Center

Office of the Messrs. Rockefeller records, Series E - Cultural Interests Boxes 36-43 on Lincoln Center.

Nelson A. Rockefeller papers, Series P - Ann C. Whitman - Politics Box 23, Folder 522 on E. B. Young and the New York State Theater Construction

John D. Rockefeller 3rd Papers Series 1 - Office of the Messrs. Rockefeller Files Subseries 3 - Asian Interests, Boxes 35-56 Subseries 4 - Lincoln Center, Boxes 57-79 Series 3 - Office and Home Files Subseries 3 - Philanthropy and Public Interests, Box 47, Folders 285-290 on Lincoln Center Subseries 5 - Asian Interests, Boxes 75-80

Rockefeller Family Archives, Record Group 13 - Public Relations Various press releases and published articles

Rockefeller Foundation records, Record Group 1.2 - Projects, Series 200R - United States - Arts and Humanities Boxes 364-369, Folders 3288-3321 - Lincoln Center Board of Directors Minutes and Reports, 1950s-1960s

Malcolm Wilson Papers, World's Fair Files, Boxes 8-9, Folders 224-263

Young, Edgar B., "Lincoln Center: The Building of An Institution." New York: New York University Press, 1980.

[^ Return to Table of Contents](#)

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## Controlled Access Headings

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- Urban renewal
- Japan
- Philanthropy -- New York (N.Y.)
- New York (N.Y.)
- Arts
- Philanthropy
- Performing arts
- Japan Society. (New York, N.Y.)
- Lincoln Center for the Performing Arts

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## Collection Inventory

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### **Lincoln Center, Inc., 1952-1980 (1956-1976) (bulk)**

#### **Arrangement note**

This series encompasses the overwhelming majority of the collection and is arranged into 11 subseries, each of which is organized alphabetically by folder title:

Subseries 1 - Administration Subseries 2 - Art Subseries 3 - Building Operations Subseries 4 - Constituent Relations  
Subseries 5 - Education Subseries 6 - Financial Administration Subseries 7 - Fundraising Subseries 8 - Kirstein,  
Lincoln Subseries 9 - Planning and Construction Subseries 10 - Public Relations Subseries 11 - Working Files

#### **Administration, 1956-1980**

## Scope and Contents note

The material presented here includes complete sets of the Board of Directors (1956-1978) and Executive Committee (1961-1978) meeting minutes, as well as the by-laws and certificate of incorporation for Lincoln Center, Inc. It is a loose federation of constituent institutions with each constituent retaining absolute artistic and financial autonomy for its organization. The primary relationship between Lincoln Center, Inc. and its constituents is that of landlord to tenant, with Lincoln Center, Inc. holding the ownership of all buildings, structures, common spaces and pledging to act in the common interest of all parties.

This subseries also contains background material for Edgar B. Young's 1970 summary report which details the capital funding from incorporation in 1956 through initial building completion in 1969. Although this subseries does contain some financial policy and finance related records, those interest in more detailed financial matters may wish to consult Subseries 6 - Financial Administration.

Title/Description	Instances	
Administrative Committee, 1969-June 1971	box 1	folder 1
Administrative Committee, August-December 1971	box 1	folder 2
Administrative Committee, January-March 1972	box 1	folder 3
Administrative Committee, June-September 1972	box 1	folder 4
Administrative Committee, October 1972-September 1973	box 1	folder 5
Advertising - Vitrine Displays, 1963-1966 (1973)	box 1	folder 6
Board of Directors - Correspondence and Miscellany, 1956-1960	box 1	folder 7
Board of Directors - Correspondence and Miscellany, 1961-1965	box 1	folder 8
Board of Directors - Correspondence and Miscellany, 1966-June 1968	box 1	folder 9
Board of Directors - Correspondence and Miscellany, 1968-June 1971	box 1	folder 10
Board of Directors - Correspondence and Miscellany, 1972-1975	box 1	folder 11
Board of Directors - Correspondence and Miscellany - Traffic Analysis, November 1975	box 1	folder 12
Board of Directors - Correspondence and Miscellany, January-April 14, 1976	box 2	folder 13
Board of Directors - Correspondence and Miscellany, April 26 - December 1976	box 2	folder 14
Board of Directors - Correspondence and Miscellany, February-May 1977	box 2	folder 15
Board of Directors - Correspondence and Miscellany, June-September 1977	box 2	folder 16
Board of Directors and Members Meetings Minutes - Conferences, February 17-18 and June 7, 1956	box 2	folder 17



Board of Directors and Members Meetings Minutes - General Files, June-December 1956	box 2	folder 18
Board of Directors and Members Meetings Minutes - General Files, January-June 1957	box 2	folder 19
Board of Directors and Members Meetings Minutes - General Files, July-December 1957	box 2	folder 20
Board of Directors and Members Meetings Minutes - General Files, January-May 1958	box 2	folder 21
Board of Directors and Members Meetings Minutes - General Files, June-December 1958	box 3	folder 22
Board of Directors and Members Meetings Minutes - General Files, January-April 1959	box 3	folder 23
Board of Directors and Members Meetings Minutes - General Files, May-September 1959	box 3	folder 24
Board of Directors and Members Meetings Minutes - General Files, October-December 1959	box 3	folder 25
Board of Directors and Members Meetings Minutes - General Files, January-April 1960	box 3	folder 26
Board of Directors and Members Meetings Minutes - General Files, May-September 1960	box 3	folder 27
Board of Directors and Members Meetings Minutes - General Files, October-December 1960	box 3	folder 28
Board of Directors and Members Meetings Minutes - General Files, January-May 1961	box 3	folder 29
Board of Directors and Members Meetings Minutes - General Files, June-December 1961	box 3	folder 30
Board of Directors and Members Meetings Minutes - General Files, 1962	box 4	folder 31
Board of Directors and Members Meetings Minutes - General Files, 1963	box 4	folder 32
Board of Directors and Members Meetings Minutes - General Files, 1964	box 4	folder 33
Board of Directors and Members Meetings Minutes - General Files, 1965	box 4	folder 34
Board of Directors and Members Meetings Minutes - General Files, 1966-1967	box 4	folder 35
Board of Directors and Members Meetings Minutes - General Files, 1968-1969	box 4	folder 36
Board of Directors and Members Meetings Minutes - General Files, 1970-1971 (1979)	box 4	folder 37

Board of Directors and Members Meetings Minutes - General Files, 1972 (1979)	box 4	folder 38
Board of Directors and Members Meetings Minutes - General Files, 1973 (1979)	box 4	folder 39
Board of Directors and Members Meetings Minutes - General Files, January-March 1974 (1979)	box 5	folder 40
Board of Directors and Members Meetings Minutes - General Files, January-March 1975 (1979)	box 5	folder 41
Board of Directors and Members Meetings Minutes - General Files, May-December 1974 (1979)	box 5	folder 42
Board of Directors and Members Meetings Minutes - General Files, May-September 1975 (1979)	box 5	folder 43
Board of Directors and Members Meetings Minutes - General Files, January-April 1976 (1979)	box 5	folder 44
Board of Directors and Members Meetings Minutes - General Files, May 1976 (1979)	box 5	folder 45
Board of Directors and Members Meetings Minutes - General Files, June-October 1976 (1979)	box 5	folder 46
Board of Directors and Members Meetings Minutes - General Files, January 1977 (1979)	box 5	folder 47
Board of Directors and Members Meetings Minutes - General Files, May 1977 (1979)	box 5	folder 48
Board of Directors and Members Meetings Minutes - General Files, September 1977 (1979)	box 6	folder 49
Board of Directors and Members Meetings Minutes - General Files, December 1977 (1979)	box 6	folder 50
Board of Directors and Members Meetings Minutes - General Files, February-March 1978 (1979)	box 6	folder 51
Board of Directors and Members Meetings Minutes - General Files, May-July 1978 (1979)	box 6	folder 52
Board of Directors and Members Meetings Minutes - General Files, September-December 1978 (1979)	box 6	folder 53
Bookings, 1959-1961 (1971)	box 6	folder 54
By-Laws and Certificate of Incorporation, 1956-1957 (1971)	box 6	folder 55
By-Laws and Certificate of Incorporation, 1959-January 1961 (1971)	box 6	folder 56
By-Laws and Certificate of Incorporation, March 1961-1970 (1971)	box 6	folder 57
By-Laws and Certificate of Incorporation, 1976	box 7	folder 58
Executive Committee Meetings Minutes, January-July 1961	box 7	folder 59

Executive Committee Meetings Minutes, August-December 1961	box 7	folder 60
Executive Committee Meetings Minutes, 1962	box 7	folder 61
Executive Committee Meetings Minutes, 1963	box 7	folder 62
Executive Committee Meetings Minutes, 1964	box 7	folder 63
Executive Committee Meetings Minutes, 1965	box 7	folder 64
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), February-July 1966	box 7	folder 65
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), September 1966-February 1967	box 7	folder 66
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), March-December 1967	box 7	folder 67
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), January-October 1968	box 7	folder 68
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), November 1968-September 1969	box 7	folder 69
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), December 1969-November 1970	box 8	folder 70
Executive Committee Meetings Minutes (Reviewed by S.B., 1971), 1971	box 8	folder 71
Executive Committee Meetings Minutes, 1972	box 8	folder 72
Executive Committee Meetings Minutes, January-April 1973	box 8	folder 73
Executive Committee Meetings Minutes, May-December 1973	box 8	folder 74
Executive Committee Meetings Minutes, January-April 1974	box 8	folder 75
Executive Committee Meetings Minutes, May-October 1974	box 8	folder 76
Executive Committee Meetings Minutes, January-March 1975	box 8	folder 77
Executive Committee Meetings Minutes, October-November 1975	box 8	folder 78
Executive Committee Meetings Minutes, January-February 1976	box 8	folder 79
Executive Committee Meetings Minutes, April-September 1976	box 9	folder 80
Executive Committee Meetings Minutes, October-November 1976	box 9	folder 81
Executive Committee Meetings Minutes, January-April 1977	box 9	folder 82
Executive Committee Meetings Minutes, May-October 1977	box 9	folder 83
Executive Committee Meetings Minutes, November 1977	box 9	folder 84
Executive Committee Meetings Minutes, December 1977	box 9	folder 85

Executive Committee Meetings Minutes, April-September 1978	box 9	folder 86
Executive Committee Meetings Minutes, October-November 1978	box 9	folder 87
Financial and Policy Problems, 1965-October 1966	box 9	folder 88
Financial and Policy Problems, November-December 1966	box 9	folder 89
Financial and Policy Problems, January-May 1967	box 10	folder 90
Financial and Policy Problems, June-August 1967	box 10	folder 91
Financial and Policy Problems, September-December 1967, 1968	box 10	folder 92
Key People - Allen, Reginald, 1957-1960	box 10	folder 93
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Key People - Mazzola, John W., 1962	box 10	folder 94
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Key People - Nelson, Otto L., Jr. - General, 1959	box 10	folder 95
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Key People - Schuman, William - Personal, 1961-1976	box 10	folder 96
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Key People - Spofford, Charles M., 1959	box 10	folder 97
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Key People - Taylor, Maxwell D. - General - Organization Queries and Replies, 1960	box 10	folder 98
<u>Conditions Governing Access:</u>		

## Conditions Governing Access

Restricted material

Key People - Taylor, Maxwell D. - General - Personal, 1960-1962	box 10	folder 99
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Organization of Staff - General Files, c. 1956-1980	box 10	folder 100
Organization of Staff - Organizational Charts, 1961-1965 (1973)	box 10	folder 101
Policy Planning Committee, January-March 10, 1969	box 10	folder 102
Policy Planning Committee, March 20-May 1969	box 10	folder 103
Presidency of Lincoln Center, June 1969	box 10	folder 104
Public Spaces and Revenue-Producing Facilities, 1958-1960 (1971)	box 10	folder 105
Report - Background Material on 1970 Summary, 1955-October 1957 (1976)	box 10	folder 106
Report - Background Material on 1970 Summary, December 1957-January 1959 (1976)	box 11	folder 107
Report - Background Material on 1970 Summary, February 1959-1962 (1976)	box 11	folder 108
Report - Background Material on 1970 Summary, 1963-September 1965 (1976)	box 11	folder 109
Report - Background Material on 1970 Summary, November 1965-1969 (1976)	box 11	folder 110
Restaurants and Refreshment Facilities, 1958-1965 (1972)	box 11	folder 111
Ticket Sales, 1978	box 11	folder 112
Traffic, 1958-1963 (1971)	box 11	folder 113
Traffic, 1965-1969 (1971)	box 11	folder 114

Related Archival Materials note:

### Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 1.

## Art, 1960-1972

### Scope and Contents note

This subseries documents various art-related grants and the subsequent art acquisitions, including Alexander Calder's stabile "Guichet" and Henry Moore's "Reclining Figure." The largest single grant to Lincoln Center for

visual arts was given by the Albert A. List Foundation in 1961 and included funds to commission posters for special events.

Title/Description	Instances	
Arts and Acquisitions Policy, 1960-1962 (1973)	box 11	folder 115
<u>Related Archival Materials note:</u>		
<b>Related Archival Materials note</b>		
Architectural material has been removed and is housed separately.		
Arts and Acquisitions Policy, 1962-1964 (1973)	box 11	folder 116
<u>Conditions Governing Access:</u>		
<b>Conditions Governing Access</b>		
Restricted material		
Arts and Acquisitions Policy, 1963-1965 (1973)	box 11	folder 117
Arts and Acquisitions Policy, 1965-1972 (1973)	box 11	folder 118
<u>Conditions Governing Access:</u>		
<b>Conditions Governing Access</b>		
Restricted material		
Arts and Acquisitions Policy, 1966-1971 (1973)	box 11	folder 119
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, 1967-1968 (1970)	box 12	folder 120
<u>Related Archival Materials note:</u>		
<b>Related Archival Materials note</b>		
Architectural material has been removed and is housed separately.		
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, 1969-January 1970 (1970)	box 12	folder 121
Buildings - Juilliard - Sculpture - Nagare, Masayuki - Untitled, February-May 1970 (1970)	box 12	folder 122
<u>Related Archival Materials note:</u>		
<b>Related Archival Materials note</b>		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 2.		
Buildings - Juilliard - Works of Art, 1969-1970 (1973)	box 12	folder 123
Buildings - Metropolitan Opera - Sculpture - Lehmbruck, Wilhelm - "Kneeling Woman", 1961-1967 (1971)	box 12	folder 124
Buildings - Metropolitan Opera - Works of Art, 1960-1966 (1971)	box 12	folder 125

Buildings - New York State Theater - Works of Art (Acquisitions, etc.), 1962-April 1964 (1971)	box 12	folder 126
Buildings - New York State Theater - Works of Art (Acquisitions, etc.), August-December 1964 (1971)	box 12	folder 127
Buildings - New York State Theater - Works of Art (Acquisitions, etc.), 1965-1968 (1971)	box 12	folder 128
Buildings - Philharmonic Hall - Works of Art (Acquisitions, etc.), 1962-1965 (1971)	box 12	folder 129
Buildings - Philharmonic Hall - Works of Art (Acquisitions, etc.), 1962-1971 (1971)	box 12	folder 130
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Chermayeff and Lustig Contract, 1961-1965 (1973)	box 12	folder 131
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b> See also RAC Photograph Collection, Series 1073, Box 1, Folder 3.		
Albert A. List Foundation Gift for Art, 1961-1963 (1973)	box 12	folder 132
Albert A. List Foundation Gift for Art, 1964-1971 (1973)	box 12	folder 133
Miscellaneous Works of Art - Rejections and Incomplete Negotiations, 1960-1966 (1973)	box 13	folder 134
Posters, 1961-September 13, 1963 (1973)	box 13	folder 135
Posters, September 23, 1963-1969 (1973)	box 13	folder 136
Sculpture - Calder, Alexander - Stabile "Guichet", 1964-April 11, 1965 (1973)	box 13	folder 137
Sculpture - Calder, Alexander - Stabile "Guichet", April 15, 1965-1967 (1973)	box 13	folder 138
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b> Architectural material has been removed and is housed separately.		
Sculpture - Moore, Henry - "Reclining Figure", 1961-August 1964 (1973)	box 13	folder 139
Sculpture - Moore, Henry - "Reclining Figure", September 1964-July 1965 (1973)	box 13	folder 140
Sculpture - Moore, Henry - "Reclining Figure", August-September 1965 (1973)	box 13	folder 141

Sculpture - Moore, Henry - "Reclining Figure", October-December 1965 (1973)	box 13	folder 142
Sculpture - Moore, Henry - "Reclining Figure", 1966-1973 (1973)	box 13	folder 143
Sculpture - Moore, Henry - "Reclining Figure", July 13, 1972 (1973)	box 13	folder 144
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Sculpture - Smith, David - "Zig IV", 1965-1969 (1973)	box 13	folder 145
Sculpture - Smith, David - "Zig IV", 1965-1969 (1973)	box 13	folder 146
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Sculpture - James Wines Commission, 1965-1969 (1973)	box 13	folder 147

## Building Operations, 1958-1978

### Scope and Contents note

This subseries contains information about the costs, budgets, maintenance and operations of various buildings, including Avery Fisher Hall.

Title/Description	Instances	
Maintenance and Budgets - Garage, 1963-1970	box 13	folder 148
Maintenance and Budgets - Garage, 1971-1972	box 13	folder 149
Maintenance and Budgets - General Services Committee, 1974-1975	box 13	folder 150
Maintenance and Budgets - General Services Committee, 1976-April 1977	box 14	folder 151
Maintenance and Budgets - General Services Committee, May-September 22, 1977	box 14	folder 152
Maintenance and Budgets - General Services Committee, September 27, 1977-May 1978	box 14	folder 153
Maintenance and Budgets - Juilliard Building - Costs and Budgets, 1963-August 12, 1964 (1971)	box 14	folder 154
Maintenance and Budgets - Juilliard Building - Costs and Budgets, August 19, 1964-February 1966 (1971)	box 14	folder 155
Maintenance and Budgets - Juilliard Building - Costs and Budgets, March-July 1966 (1971)	box 14	folder 156



Maintenance and Budgets - Juilliard Building - Costs and Budgets, September 1966-March 1971 (1971)	box 14	folder 157
Maintenance and Budgets - Juilliard Drama Division - Lincoln Center Fund - Summary Budgets, 1968-1969	box 14	folder 158

### Scope and Contents note

Book 2 (No Book 1).

Maintenance and Budgets - Maintenance, Repairs and Operations, 1962-May 1964	box 14	folder 159
Maintenance and Budgets - Maintenance, Repairs and Operations, December 1964-March 1965	box 14	folder 160
Maintenance and Budgets - Maintenance, Repairs and Operations, April 1965-November 24, 1965	box 14	folder 161
Maintenance and Budgets - Maintenance, Repairs and Operations, November 29, 1965-1972	box 15	folder 162
Maintenance and Budgets - McKinsey & Company, Inc. - Management Consultants, 1964-1965	box 15	folder 163
Maintenance and Budgets - New York State Theater - General Files, 1961-1964 (1971)	box 15	folder 164
Maintenance and Budgets - New York State Theater - Operations, 1958-1965 (1971)	box 15	folder 165
Maintenance and Budgets - Operating Costs (Estimated), n.d., 1959-January 1960 (1971)	box 15	folder 166
Maintenance and Budgets - Operating Costs (Estimated), February 1960-1962 (1971)	box 15	folder 167

Related Archival Materials note:

### Related Archival Materials note

Architectural material has been removed and is housed separately.

Maintenance and Budgets - Philharmonic Hall - Complaints, 1963-1966 (1971)	box 15	folder 168
Maintenance and Budgets - Philharmonic Hall - Income and Expenditures, 1966-1970 (1971)	box 15	folder 169
Maintenance and Budgets - Philharmonic Hall - Operations, 1962-1963 (1971)	box 15	folder 170
Maintenance and Budgets - Philharmonic Hall - Operations, 1964-1965 (1971)	box 15	folder 171
Maintenance and Budgets - Philharmonic Hall - Report - "Strengthening the Operation of Lincoln Center" - McKinsey & Company, Inc., December 1964	box 15	folder 172

Maintenance and Budgets - Security - All Lincoln Center Buildings (Vincent Gillen Associates), 1964-1972	box 16	folder 173
Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, 1975-February 2, 1976	box 16	folder 174
Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, February 5-August 1976	box 16	folder 175
Maintenance and Budgets - Special Committee on Rebuilding of Avery Fisher Hall, September-October 1976	box 16	folder 176
Maintenance and Budgets - Subsidiary Corporations, 1962-1963 (1972)	box 16	folder 177
Physical Plant, 1965-1966	box 16	folder 178

## Constituent Relations, 1955-1978

### Scope and Contents note

Creating and maintaining a positive working relationship between Lincoln Center, Inc. and its constituents, as well as between each constituent, was essential to the success and growth of Lincoln Center. Each constituent negotiated its own contract with Lincoln Center, Inc. and subsequently abided by their individual agreements. Correspondence, negotiations and/or agreements are available with all the founding and major constituents as well as the early potential constituents including: The Philharmonic-Symphony Society, The Metropolitan Opera Association, Juilliard School, Library/Museum of the Performing Arts, the Repertory Theater of Lincoln Center, the Chamber Music Society, New York Shakespeare Festival, and the Film Society of Lincoln Center, Inc. Of special note are the agreements with Lincoln Center, Inc. of the Metropolitan Opera Association and the Philharmonic-Symphony Society as well as documentation of the special subcommittee on the Philharmonic musicians strike and the subsequent revision of the Philharmonic agreement (1973).

This subseries also documents the longstanding negotiations with the City Center of Music and Drama, Inc., leading to its constituency in 1965. Minutes of the meetings of the Lincoln Center Council (1957-1962, 1968-1971) are contained here as well.

Title/Description	Instances	
The Chamber Music Society, 1967	box 16	folder 179
The Chamber Music Society, 1968-1970	box 16	folder 180
The City Center of Music and Drama, Inc. - General Files, 1963-1972	box 16	folder 181
The City Center of Music and Drama, Inc. - Negotiations, n.d., 1955-May 1959 (1977)	box 16	folder 182
The City Center of Music and Drama, Inc. - Negotiations, June 1959-1960	box 16	folder 183
The City Center of Music and Drama, Inc. - Negotiations, January-May 1961	box 16	folder 184
The City Center of Music and Drama, Inc. - Negotiations, June 1961-January 28, 1963	box 17	folder 185
The City Center of Music and Drama, Inc. - Negotiations, January 29-December 1963	box 17	folder 186

The City Center of Music and Drama, Inc. - Negotiations, May-July 1964	box 17	folder 187
The City Center of Music and Drama, Inc. - Negotiations, August-October 6, 1964	box 17	folder 188
The City Center of Music and Drama, Inc. - Negotiations, October 11-30, 1964	box 17	folder 189
The City Center of Music and Drama, Inc. - Negotiations, November-December 1964	box 17	folder 190
The City Center of Music and Drama, Inc. - Negotiations, January-November 16, 1965	box 17	folder 191
The City Center of Music and Drama, Inc. - Negotiations, November 22, 1964-1968	box 17	folder 192
Film Society of Lincoln Center, Inc. - Film Festivals, 1962-1965	box 17	folder 193
Film Society of Lincoln Center, Inc. - Film Festivals, 1967-September 1968	box 17	folder 194
Film Society of Lincoln Center, Inc. - Film Festivals, 1969-1972	box 17	folder 195
Film Society of Lincoln Center, Inc. - General Files, n.d., 1962-1964	box 17	folder 196
Film Society of Lincoln Center, Inc. - General Files, 1965-1967	box 17	folder 197
Film Society of Lincoln Center, Inc. - General Files, 1968-1971	box 17	folder 198
The Juilliard School - Dance Division, 1956-1963	box 18	folder 199
The Juilliard School - Dance Division, 1964-1971	box 18	folder 200
The Juilliard School - Drama Training - General Files, 1957-1962 (1972)	box 18	folder 201
The Juilliard School - Drama Training - General Files, 1963-1967 (1972)	box 18	folder 202
The Juilliard School - Drama Training - General Files, January-February 1968 (1972)	box 18	folder 203
The Juilliard School - Drama Training - General Files, March-April 3, 1968 (1972)	box 18	folder 204
The Juilliard School - Drama Training - General Files, April 8-December 1968 (1972)	box 18	folder 205
The Juilliard School - Drama Training - General Files, 1969-1973 (1972)	box 18	folder 206
The Juilliard School - Drama Training - Report - Lincoln Center Juilliard Drama Situation - Review of Carnegie Grants and Lincoln Center Commitments, April 5, 1968	box 18	folder 207
The Juilliard School - General Files, 1955-1972 (1972)	box 18	folder 208
The Juilliard School - General Files, 1957-1971	box 18	folder 209

The Juilliard School - "Juilliard School of Music: Preliminary Study of Future Financial Support, April 14, 1961" by Booz, Allen & Hamilton, April-June 1961	box 18	folder 210
The Juilliard School - Juilliard School Use of Alice Tully Hall, 1959-1963	box 19	folder 211
The Juilliard School - Juilliard School Use of Alice Tully Hall, 1964-1972	box 19	folder 212
The Juilliard School - Special Educational Projects, 1959-1963 (1971)	box 19	folder 213
Library/Museum of the Performing Arts - General Files, 1956-December 12, 1957 (1971)	box 19	folder 214
Library/Museum of the Performing Arts - General Files, December 17, 1957-June 1959 (1971)	box 19	folder 215
Library/Museum of the Performing Arts - General Files, July 1959-July 1960 (1971)	box 19	folder 216
Library/Museum of the Performing Arts - General Files, 1961-1962 (1971)	box 19	folder 217
<u>Related Archival Materials note:</u>		
<b>Related Archival Materials note</b>		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 4.		
Library/Museum of the Performing Arts - General Files, 1963-1966 (1971)	box 19	folder 218
Library/Museum of the Performing Arts - General Files, 1967-1971 (1971)	box 19	folder 219
Library/Museum of the Performing Arts - "Report of the Lincoln Center Committee of the New York Public Library, June 10, 1959", 1959-1964 (1971)	box 19	folder 220
Lincoln Center Council - General Files, 1957-1965	box 19	folder 221
Lincoln Center Council - Meetings Minutes, 1957-1962	box 19	folder 222
Lincoln Center Council - Meetings Minutes, 1966-March 1968	box 19	folder 223
Lincoln Center Council - Meetings Minutes, April-December 1968	box 19	folder 224
Lincoln Center Council - Meetings Minutes, 1969-1971	box 20	folder 225
Metropolitan Opera Association - Agreement, March-November 1960	box 20	folder 226
Metropolitan Opera Association - Agreement, December 1960-January 1961	box 20	folder 227
Metropolitan Opera Association - Agreement, February-April 10, 1961	box 20	folder 228

Metropolitan Opera Association - Agreement, April 28-May 1961, 1966	box 20	folder 229
Metropolitan Opera Association, Inc. - Annual Reports, 1966-1969	box 20	folder 230
Metropolitan Opera Association, Inc. - General Files, n.d., 1961-1967	box 20	folder 231
Miscellany, 1978	box 20	folder 232
Music Theater of Lincoln Center, 1962-1967 (1971)	box 20	folder 233
Negotiations with Major Constituents (Reviewed by S.B. in 1971), 1956-April 1957	box 20	folder 234
Negotiations with Major Constituents (Reviewed by S.B. in 1971), July 1957-May 1959	box 20	folder 235
Negotiations with Major Constituents (Reviewed by S.B. in 1971), June 1959-April 1960	box 20	folder 236
Negotiations with Major Constituents (Reviewed by S.B. in 1971), June 1960-1961	box 20	folder 237
New York Shakespeare Festival - Negotiations with Joseph Papp, 1973	box 21	folder 238
New York State Theater - New York City Ballet Two-Year Residence, 1962-February 1964	box 21	folder 239
New York State Theater - New York City Ballet Two-Year Residence, April-June 1964	box 21	folder 240
New York State Theater - New York City Ballet Two-Year Residence, August 1964-June 1965	box 21	folder 241
Philharmonic-Symphony Society of New York, Inc. - Agreement, 1956-October 17, 1960 (1971)	box 21	folder 242
Philharmonic-Symphony Society of New York, Inc. - Agreement, October 24, 1960-April 14, 1961 (1971)	box 21	folder 243
Philharmonic-Symphony Society of New York, Inc. - Agreement, April 16-May 15, 1961 (1971)	box 21	folder 244
Philharmonic-Symphony Society of New York, Inc. - Agreement, May 19-June 6, 1961 (1971)	box 21	folder 245
Philharmonic-Symphony Society of New York, Inc. - Agreement, June 7-14, 1961	box 21	folder 246
Philharmonic-Symphony Society of New York, Inc. - Agreement, June 15, 1961-1965 (1971)	box 21	folder 247
Philharmonic-Symphony Society of New York, Inc. - Agreement, 1966-1971 (1971)	box 21	folder 248
Philharmonic-Symphony Society of New York, Inc. - General Files, 1958-1963 (1971)	box 21	folder 249

Philharmonic-Symphony Society of New York, Inc. - Promenade Concerts, 1962-1965 (1971)	box 21	folder 250
Relations Between Lincoln Center, Inc. and Constituents, 1961	box 22	folder 251
Repertory Theater - Brochures, Playbills, n.d., 1963-1966	box 22	folder 252
Repertory Theater - Company Clippings and Correspondence, n.d., 1963-March 1964	box 22	folder 253
Repertory Theater - Company Clippings and Correspondence, April 1964-February 1965	box 22	folder 254
Repertory Theater - Company Clippings and Correspondence, March-December 1965	box 22	folder 255
Repertory Theater - Company Clippings and Correspondence, 1966-1976	box 22	folder 256
Repertory Theater of Lincoln Center - General Files, 1956-1959 (1971)	box 22	folder 257
Repertory Theater of Lincoln Center - General Files, 1960-1961 (1971)	box 22	folder 258
Repertory Theater of Lincoln Center - General Files, 1962-1963 (1971)	box 22	folder 259
Repertory Theater of Lincoln Center - General Files, 1964-1965 (1971)	box 22	folder 260
Repertory Theater of Lincoln Center - General Files, 1966-May 1968 (1971)	box 22	folder 261
Repertory Theater of Lincoln Center - General Files, 1968-September 1969 (1971)	box 22	folder 262
Repertory Theater of Lincoln Center - General Files, October 1969-1970 (1971)	box 22	folder 263
Repertory Theater of Lincoln Center - General Files, January-April 11, 1971	box 23	folder 264
Repertory Theater of Lincoln Center - General Files, April 12-May 3, 1971	box 23	folder 265
Repertory Theater of Lincoln Center - General Files, May 4-September 12, 1971	box 23	folder 266
Repertory Theater of Lincoln Center - General Files, September 14-December 3, 1971	box 23	folder 267
Repertory Theater of Lincoln Center - General Files, February-July 1972	box 23	folder 268
Repertory Theater of Lincoln Center - General Files, October-December 1972	box 23	folder 269
Repertory Theater of Lincoln Center - Press Releases, n.d., 1965-1966	box 23	folder 270

Repertory Theater of Lincoln Center - Reports, 1970, 1971	box 23	folder 271
Special Subcommittee re: Effect of Philharmonic Musicians Strike - Revision of Philharmonic Agreement, 1973	box 23	folder 272
Special Subcommittee re: Effect of Philharmonic Musicians Strike - Revision of Philharmonic Agreement, 1974	box 23	folder 273
Special Subcommittee re: Effect of Philharmonic Musicians Strike - Revision of Philharmonic Agreement, 1975	box 24	folder 274
Standards for Constituents, 1957	box 24	folder 275

## Education, 1958-1978

### Scope and Contents note

This subseries documents Lincoln Center's commitment to education including the correspondence and reports of the Lincoln Center Committee on Education (1968-1976) and the establishment and expansion of the Lincoln Center Student Program (1960-1972).

Title/Description	Instances	
Cable Television, 1971-1972 (1972)	box 24	folder 276
Choral Festival, 1965-March 1969	box 24	folder 277
Choral Festival, May 1969-1972	box 24	folder 278
<u>Related Archival Materials note:</u>		
<b>Related Archival Materials note</b>		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 5.		
Educational Television, 1958-1967	box 24	folder 279
Fund for Education and Creative Artistic Advancement - General Files, 1960-April 1961	box 24	folder 280
Fund for Education and Creative Artistic Advancement - General Files, May-July 1961	box 24	folder 281
Fund for Education and Creative Artistic Advancement - General Files, 1962-July 1963	box 24	folder 282
Fund for Education and Creative Artistic Advancement - Dr. Max Kaplan, Consultant, 1960-August 1963	box 24	folder 283
Lincoln Center Committee on Education - Carnegie Study - General Files, 1968-1971	box 24	folder 284
Lincoln Center Committee on Education - Carnegie Study - General Files, 1972-1973	box 24	folder 285
Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 1-33, June 1971	box 25	folder 286

Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 34-54, June 1971	box 25	folder 287
Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 55-80, June 1971	box 25	folder 288
Lincoln Center Committee on Education - Carnegie Study - "The Role of the Performing Arts in Four New York Communities" Report, pp. 81-end, June 1971	box 25	folder 289
Lincoln Center Committee on Education - General Files, 1970	box 25	folder 290
Lincoln Center Committee on Education - General Files, January-June 1971	box 25	folder 291
Lincoln Center Committee on Education - General Files, September 1971-February 1972	box 25	folder 292
Lincoln Center Committee on Education - General Files, April- September 1972	box 25	folder 293
Lincoln Center Committee on Education - General Files, October 1972-April 1973	box 25	folder 294
Lincoln Center Committee on Education - General Files, May- December 1973	box 25	folder 295
Lincoln Center Committee on Education - General Files, January-March 1974	box 25	folder 296
Lincoln Center Committee on Education - General Files, April 1974-1976	box 25	folder 297
Lincoln Center Institute, 1978	box 26	folder 298
Student Program - Council on Educational Programs, 1961-1967	box 26	folder 299
Student Program - Council on Educational Programs, 1969-1973	box 26	folder 300
Student Program - General Files, n.d., 1960-March 1961	box 26	folder 301
Student Program - General Files, May 1961-1962	box 26	folder 302
Student Program - General Files, 1964-1967	box 26	folder 303
Student Program - "The Hunting of the Squiggle: A Study of a Performing Arts Institution and Young People" by Marc Schubart, 1970-1971	box 26	folder 304
Student Program - "A Teacher's Guide to Lincoln Center" - Booklet, 1971-1972	box 26	folder 305
Student Program - Teacher's Guide - General Files, n.d., 1964-1967	box 26	folder 306

## Financial Administration, 1956-1972



## Scope and Contents note

This subseries focuses on the financial aspects of the project, including financial policy and planning, budget and construction costs, budget analysis, the capital fund and projected capital needs. Investigators of administrative issues should also consult Subseries 1 - Administration.

Title/Description	Instances	
Auditors' Letters and Management Controls, 1968	box 26	folder 307
Budgetary and Construction Costs Problems, 1958-June 16, 1959 (1971)	box 26	folder 308
Budgetary and Construction Costs Problems, June 19-25, 1959 (1971)	box 26	folder 309
Capital Fund - Budgets, n.d., 1968-May 1969	box 27	folder 310
Capital Fund - Budgets, June-November 1969	box 27	folder 311
Capital Fund - Budgets, December 1969-February 1970	box 27	folder 312
Capital Fund - Budgets, March 1970	box 27	folder 313
Capital Fund - General Files, 1967	box 27	folder 314
Capital Fund - General Files, 1968	box 27	folder 315
Capital Fund - General Files, 1969-1970	box 27	folder 316
Capital Fund - History, 1966-1970	box 27	folder 317
Capital Fund - Howard Roy Work Papers, 1970	box 28	folder 318
Capital Needs Budget Analyses, etc., 1965-June 1966 (1971)	box 28	folder 319
Capital Needs Budget Analyses, etc., October 1966-1967 (1971)	box 28	folder 320
Capital Needs Budget Analyses, etc., 1969-1973 (1971)	box 28	folder 321
Committee on Financial Policy, Building Committee, 1958-January 1963	box 28	folder 322
Committee on Financial Policy, Building Committee, February-December 1963	box 28	folder 323
Finance Committee (later Investment Committee), 1957-1960 (1971)	box 28	folder 324
Financial and Policy Problems, January-March 1968	box 28	folder 325
Financial and Policy Problems, April 1-19, 1968	box 28	folder 326
Financial and Policy Problems, April 22-June 7, 1968	box 28	folder 327
Financial and Policy Problems, June 19-December 31, 1968	box 28	folder 328
Financial and Policy Problems, January-May 1969	box 29	folder 329
Financial and Policy Problems, June 1969-December 1970	box 29	folder 330
Financial Policy Memoranda, January 1959-April 1960	box 29	folder 331

Financial Policy Memoranda, May 1960-1964	box 29	folder 332
General Files, June 1956-April 1957 (1971)	box 29	folder 333
General Files, May-December 1957 (1971)	box 29	folder 334
General Files, January-August 1958 (1971)	box 29	folder 335
General Files, September 1958-1959 (1971)	box 29	folder 336
General Files, February-June 1960 (1971)	box 29	folder 337
General Files, July 1960-May 1961 (1971)	box 29	folder 338
General Files, June-December 1961 (1971)	box 29	folder 339
Requirements for Completion, 1962 (1971)	box 30	folder 340
Requirements for Completion, 1963-1964 (1971)	box 30	folder 341
Reports - Financial and Concept Planning, 1956-1957	box 30	folder 342
Reports - Financial and Concept Planning, 1959-1963	box 30	folder 343
Reports - Financial and Concept Planning, 1967	box 30	folder 344
Reports - Financial and Concept Planning, 1969-1971	box 30	folder 345
Summaries and Projections, 1968 (1971)	box 30	folder 346
Summaries and Projections, January-April 1969 (1971)	box 30	folder 347
Summaries and Projections, 1969-1972 (1971)	box 30	folder 348

## Fundraising, 1956-1973

### Scope and Contents note

Lincoln Center, Inc., as a nonprofit institution with no accumulated financial reserves and no corporate or commercial means of financing, originally envisioned a private-sector fundraising campaign seeking the support of individual donors and organizational grants. Due to expansion of the project and rising capital costs, Lincoln Center also sought city, state, and federal government funding, but the private sector remained the source of a majority of the funding, and acquiring such funds remained a top priority. This subseries documents the private fundraising campaign. The largest organization grants were submitted by the Ford Foundation and the Rockefeller Foundation as well as the Avalon Foundation. Monumental personal pledges were received early on from John D. Rockefeller Jr. and John D. Rockefeller 3rd, which helped to solidify the ultimate success of the project as well as spur the Lincoln Center Campaign toward greater and more diversified support. Also noteworthy are the gifts by Vivian Beaumont Allen and Alice Tully for the theaters that bear their respective names.

Title/Description	Instances	
Anonymous Gift of Real Estate, 1958-1959	box 30	folder 349
Anonymous Gift of Real Estate, 1960-1961	box 30	folder 350
Austrian Gift, 1963-1967	box 31	folder 351
Avalon Foundation, 1957-1961	box 31	folder 352
Mrs. V. Beaumont Allen, 1957-1963	box 31	folder 353

Capital Fund, Finances, Brochures, n.d.	box 31	folder 354
Capital Fund, Finances, Brochures, 1957-1969	box 31	folder 355
Carnegie Corporation, 1958-1962	box 31	folder 356
Consolidated Corporate Fund Drive, 1970-1971 (1973)	box 31	folder 357
Consolidated Corporate Fund Drive, 1972-1973 (1973)	box 31	folder 358
Estate of Hazel Hopkins Ford, 1962, 1963	box 31	folder 359
Ford Foundation, 1956-1957	box 31	folder 360
Ford Foundation, 1958-1962	box 31	folder 361
Ford Foundation, 1963-1969	box 31	folder 362
General Files, September 1956-February 1958 (1973)	box 31	folder 363
General Files, March 1958-1959 (1973)	box 32	folder 364
General Files, 1960 (1973)	box 32	folder 365
General Files, 1961 (1973)	box 32	folder 366
General Files, January-June 1962 (1973)	box 32	folder 367
General Files, July-December 1962 (1973)	box 32	folder 368
General Files, January-July 1963 (1973)	box 32	folder 369
General Files, August 1963-March 1964, 1972 (1973)	box 32	folder 370
Estate of John L. Given, Jr., 1959-1960	box 32	folder 371
The John A. Hartford Foundation, Inc., 1957-1964	box 32	folder 372
James Foundation of New York, Inc., 1958-1963	box 32	folder 373
Keiser, David M., 1958-1963	box 33	folder 374
Lincoln Center Campaign - Campaign Committee (Mr. Francis), 1957-May 1958 (1972)	box 33	folder 375
Lincoln Center Campaign - Campaign Committee (Mr. Francis), July 1958-May 1959 (1972)	box 33	folder 376
Lincoln Center Campaign - Campaign Committee (Mr. Francis), June 1959-November 1960 (1972)	box 33	folder 377
Lincoln Center Campaign - Development Committee, April 1963-1965 (1972)	box 33	folder 378
Related Archival Materials note: <b>Related Archival Materials note</b>  See also Box 34, Folder 388: Lincoln Center Campaign - General, 1962-March 1963 (1972).		
Lincoln Center Campaign - General Files, January-September 1957 (1972)	box 33	folder 379

Lincoln Center Campaign - General Files, October 1957-February 1958 (1972)	box 33	folder 380
Lincoln Center Campaign - General Files, March-December 1958 (1972)	box 33	folder 381
Lincoln Center Campaign - General Files, 1959 (1972)	box 33	folder 382
Lincoln Center Campaign - General Files, January-May 1960 (1972)	box 33	folder 383
Lincoln Center Campaign - General Files, June-November 1960 (1972)	box 34	folder 384
Lincoln Center Campaign - General Files, January-March 21, 1961 (1972)	box 34	folder 385
Lincoln Center Campaign - General Files, March 22-May 1961 (1972)	box 34	folder 386
Lincoln Center Campaign - General Files, June-October 1961 (1972)	box 34	folder 387
Lincoln Center Campaign - General Files, 1962-March 1963 (1972)	box 34	folder 388
<p>Related Archival Materials note:</p> <p><b>Related Archival Materials note</b></p> <p>See also Box 33, Folder 378: Lincoln Center Campaign - Development Committee.</p>		
Lincoln Center Campaign - International Fund, 1962 (1972)	box 34	folder 389
Lincoln Center Campaign - Seat Endowment Campaign, 1961-1964 (1972)	box 34	folder 390
The Lincoln Center Fund, 1967 (1973)	box 34	folder 391
The Lincoln Center Fund, 1968 (1973)	box 34	folder 392
The Lincoln Center Fund, 1969 (1973)	box 34	folder 393
The Lincoln Center Fund, 1970-1972 (1973)	box 34	folder 394
Metropolitan Opera Association Pledges, 1956-1961	box 34	folder 395
New York Foundation, Inc., 1956-1959	box 35	folder 396
Mrs. John T. Pratt, April-May 1958	box 35	folder 397
Public Participation Campaign, September 1959-March 7, 1960 (1972)	box 35	folder 398
Public Participation Campaign, March 8-September 1960 (1972)	box 35	folder 399

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 6.

Mr. John D. Rockefeller, Jr., 1956-1960	box 35	folder 400
Mr. John D. Rockefeller 3rd, 1962-1971	box 35	folder 401
Rockefeller Foundation - General Files, 1955-1957	box 35	folder 402
Rockefeller Foundation - General Files, 1958-June 1960	box 35	folder 403

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 7.

Rockefeller Foundation - General Files, July 1960-1963	box 35	folder 404
Rockefeller Foundation - Report of Progress, November 6, 1967, 1968 (1976)	box 35	folder 405
Sloan Foundation, 1956-1960	box 35	folder 406
Special Purpose Gift Fund, 1962-1971 (1973)	box 35	folder 407
Miss Alice Tully, 1958-1962	box 35	folder 408

**Kirstein, Lincoln, 1953-1959****Scope and Contents note**

This subseries contains the Lincoln Center files of Lincoln Kirstein, managing director of the New York City Ballet. He was an active participant in the Exploratory Committee for a Musical Arts Center and played a vital role in the establishment and creation of Lincoln Center. The Day and Zimmerman Feasibility Report of 1956 and Kirstein's mid-1950s outgoing correspondence illuminate the organization's early issues and policy formation decisions.

<b>Title/Description</b>	<b>Instances</b>	
Correspondence (Outgoing) and Memoranda, n.d., 1955-1956	box 35	folder 409
Correspondence (Outgoing) and Memoranda, 1957 (1979)	box 36	folder 410
Correspondence (Outgoing) and Memoranda, 1957, c.1959, 1959	box 36	folder 411
Exploratory Committee for a Musical Arts Center - Conferences, February 17-18 and June 7, 1956	box 36	folder 412
Exploratory Committee for a Musical Arts Center - General Files, n.d.	box 36	folder 413
Exploratory Committee for a Musical Arts Center - General Files, 1953-February 13, 1956	box 36	folder 414
Exploratory Committee for a Musical Arts Center - General Files, March-June 19, 1956	box 36	folder 415

Exploratory Committee for a Musical Arts Center - Meetings Minutes, 1955-April 1956	box 36	folder 416
Exploratory Committee for a Musical Arts Center - Meetings Minutes, May-November 1956	box 36	folder 417
Lincoln Center By-Laws, Incorporation, Agreement, 1956-1957	box 36	folder 418
Lincoln Center Board Minutes, 1957	box 36	folder 419
Lincoln Center Campaign - Weekly Memos from Clarence Francis, n.d., 1957-1959	box 36	folder 420
Lincoln Center for the Performing Arts, Inc. - General Files, n.d.	box 36	folder 421
Lincoln Center for the Performing Arts, Inc. - General Files, 1956	box 36	folder 422
Lincoln Center for the Performing Arts, Inc. - General Files, January-August 1957	box 36	folder 423
Lincoln Center for the Performing Arts, Inc. - General Files, September-December 1957	box 37	folder 424
Lincoln Center for the Performing Arts, Inc. - General Files, January-July 1958	box 37	folder 425
Lincoln Center for the Performing Arts, Inc. - General Files, September-December 1958	box 37	folder 426
Lincoln Center for the Performing Arts, Inc. - General Files, 1959	box 37	folder 427
Lincoln Square - Donations and Donors - General Files, n.d., 1956	box 37	folder 428
Lincoln Square - Donations and Donors - Potential Interest Lists - The Arts Center Program at Columbia University, March 1956	box 37	folder 429
Lincoln Square - General Files, n.d., 1956-July 1958	box 37	folder 430
Lincoln Square - General Files, November 1958-April 1959	box 37	folder 431
Miscellany, 1959	box 37	folder 432
Press Releases, News Clippings, Speeches, Publications, n.d., 1955-1957	box 37	folder 433
Press Releases, News Clippings, Speeches, Publications, January-August 1958	box 37	folder 434
Press Releases, News Clippings, Speeches, Publications, September-December 1958	box 38	folder 435
Press Releases, News Clippings, Speeches, Publications, 1959	box 38	folder 436
Report - Day & Zimmerman, Inc. Feasibility Report - pp. 1-70, December 31, 1956	box 38	folder 437
Report - Day & Zimmerman, Inc. Feasibility Report - pp. 71-end, December 31, 1956	box 38	folder 438

Report - Day & Zimmerman, Inc. Feasibility Report - Addenda, December 31, 1956	box 38	folder 439
Report - Day & Zimmerman, Inc. Feasibility Report - Appendices, IV-A - V-5, December 31, 1956	box 38	folder 440
Report - Day & Zimmerman, Inc. Feasibility Report - Appendices, V-F - end, December 31, 1956	box 38	folder 441

## Planning and Construction, 1956-1978

### Scope and Contents note

The largest portion of the collection documents the planning and construction of each building in the Lincoln Center complex, as well as various aspects of the Lincoln Center Urban Renewal Project including the relocation of original residents, the purchase and demolition of the Kennedy building, and the expansion of the Juilliard School to encompass the High School of Commerce site. The files of the Building Committee and its various Subcommittees are also available.

Wallace K. Harrison served as the design architect for the Lincoln Center complex, developing and executing the overall site plan. Planning and construction of each of the Lincoln Center buildings was a separate and contractually independent project with its own custom architectural and engineering specifications, its own design architect and construction firm, and its own budget and completion schedule. The design architects for each individual building within the complex are: Philharmonic Hall - Max Abramovitz; Metropolitan Opera House - Wallace K. Harrison; New York State Theater - Philip Johnson; Vivian Beaumont Theater - Eero Saarinen; Library/Museum (physically connected to the Vivian Beaumont Theater) - Gordon Bunshaft; Juilliard School and Alice Tully Hall - Pietro Belluschi. Various acoustic and stage alterations following building completion are also documented including the Bolt, Beranek and Newman acoustics study, and subsequent alterations, of Philharmonic Hall.

Another vital aspect of the Lincoln Center project is the negotiations, agreements, and public funding obtained, from the city and state of New York and the federal government. Of particular note is the agreement by Lincoln Center to host the performing arts activities of the New York World's Fair (1964-1965) and the subsequent state funding obtained for what became the New York State Theater. As a result of this agreement Lincoln Center was contractually obligated to complete the New York State Theater and its Promenade, as well as several other portions of the complex, for the World's Fair.

Title/Description	Instances	
Architects - Architects Panel, 1959-1964 (1971)	box 38	folder 442
Architects - Architects Panel, 1961 (1971)	box 38	folder 443
<u>Conditions Governing Access:</u> <b>Conditions Governing Access</b> Restricted material		
Architects - General Files, 1957-September 1959	box 38	folder 444
Architects - General Files, October 1959-1962	box 38	folder 445
Band Shell - Architectural Models and Sketches, 1960-1961 (1971)	box 38	folder 446
<u>Related Archival Materials note:</u>		

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 8.

Band Shell - General Files, 1961-1969 (1971)	box 39	folder 447
Building Committee - General Files, November 1957-February 1958 (1971)	box 39	folder 448

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 9.

Building Committee - General Files, March-May 1958 (1971)	box 39	folder 449
Building Committee - General Files, June-October 1958 (1971)	box 39	folder 450
Building Committee - General Files, November-December 1958 (1971)	box 39	folder 451
Building Committee - General Files, January-February 1959 (1971) (1978)	box 39	folder 452
Building Committee - General Files, March-April 1959 (1971) (1978)	box 39	folder 453
Building Committee - General Files, May 4-20, 1959 (1971) (1978)	box 39	folder 454
Building Committee - General Files, May 25-28, 1959 (1971) (1978)	box 39	folder 455
Building Committee - General Files, June-July 1959 (1971) (1978)	box 39	folder 456
Building Committee - General Files, September-December 1959 (1971) (1978)	box 39	folder 457
Building Committee - General Files, January 1960 (1978)	box 39	folder 458
Building Committee - General Files, February-April 1960 (1978)	box 39	folder 459
Building Committee - General Files, May-July 1960 (1978)	box 39	folder 460
Building Committee - General Files, September-October 1960 (1978)	box 39	folder 461
Building Committee - General Files, November-December 1960 (1978)	box 39	folder 462
Building Committee - General Files, February-June 1961 (1978)	box 39	folder 463
Building Committee - General Files, July-November 1961 (1978)	box 39	folder 464
Building Committee - General Files, January-April 1962 (1971) (1978)	box 39	folder 465



Building Committee - General Files, May-September 1962 (1971) (1978)	box 39	folder 466
Building Committee - General Files, October-December 1962 (1971) (1978)	box 40	folder 467
Building Committee - General Files, January-March 1963 (1971)	box 40	folder 468
Building Committee - General Files, April-December 1963 (1971)	box 40	folder 469
Building Committee - General Files, January-June 1964 (1971)	box 40	folder 470
Building Committee - General Files, September-December 1964 (1971)	box 40	folder 471
Building Committee - General Files, January-August 1965 (1978)	box 40	folder 472
Building Committee - General Files, September 1965-February 1966 (1978)	box 40	folder 473
Building Committee - General Files, March-December 1966 (1978)	box 40	folder 474
Building Committee - General Files, January-February 1967 (1978)	box 40	folder 475
Building Committee - General Files, March 1967-January 1968 (1978)	box 40	folder 476
Building Committee - General Files, March-November 1968 (1978)	box 40	folder 477
Building Committee - General Files, 1969 (1978)	box 40	folder 478
Building Committee - General Files, 1971, 1973 (1978)	box 40	folder 479
Building Committee - Juilliard Subcommittee, 1960	box 40	folder 480
Building Committee - Juilliard Subcommittee, 1961-1963	box 40	folder 481
Building Committee - Juilliard Subcommittee, 1964	box 40	folder 482
Building Committee - Library/Museum Subcommittee, 1960-1962 (1973)	box 40	folder 483
Building Committee - Metropolitan Opera House Subcommittee, 1960	box 40	folder 484
<p>Related Archival Materials note:</p> <p><b>Related Archival Materials note</b></p> <p>Architectural material has been removed and is housed separately.</p>		
Building Committee - Metropolitan Opera House Subcommittee, 1961-1962	box 40	folder 485

Building Committee - Metropolitan Opera House Subcommittee, 1963	box 40	folder 486
Building Committee - New York State Theater Subcommittee, February-June 1963	box 40	folder 487
Building Committee - New York State Theater Subcommittee, July-October 1963	box 41	folder 488
Building Committee - New York State Theater Subcommittee, November 1963-January 1964	box 41	folder 489
Building Committee - New York State Theater Subcommittee, February-May 1964	box 41	folder 490
Building Committee - Philharmonic Hall Subcommittee, February-June 1960	box 41	folder 491
Building Committee - Philharmonic Hall Subcommittee, July 1960-March 1962	box 41	folder 492
Building Committee - Repertory Theater Subcommittee, 1960-1964 (1973, 1978)	box 41	folder 493
Building Committee - Vivian Beaumont Theater - Library Museum Subcommittee, 1962	box 41	folder 494
Church-State Issue (Court Case), September 11-October 1, 1957	box 41	folder 495
Church-State Issue (Court Case), October 17-November 19, 1957	box 41	folder 496
Church-State Issue (Court Case), December 1957-July 1958	box 41	folder 497
Church-State Issue (Court Case), August 1958-May 1959	box 41	folder 498
Commissary, January 8, 1962-April 13, 1967 (1971)	box 41	folder 499
Commissary, April 20, 1967-1969 (1971)	box 41	folder 500
Construction - General Files, 1962 (1971)	box 41	folder 501
Construction - General Files, 1963 (1971)	box 41	folder 502
Construction - General Files, 1964 (1971)	box 41	folder 503
Construction - General Files, 1965 (1971)	box 41	folder 504
Construction - General Files, March-August 1966 (1971)	box 41	folder 505
Construction - General Files, September-December 1966 (1971)	box 41	folder 506
Construction - General Files, February-May 1967 (1971)	box 41	folder 507
Construction - General Files, June 1967	box 41	folder 508
Construction - General Files, July 1967-March 1968	box 41	folder 509
Construction - General Files, September 1968-April 1969	box 41	folder 510
Construction - General Files, May-July 1969	box 42	folder 511

Construction - General Files, August-October 1969	box 42	folder 512
Construction - General Files, November 1969-April 1970	box 42	folder 513
Construction - General Files, January-March 1970 (1971)	box 42	folder 514
Construction - General Files, April 1970-March 1972 (1971)	box 42	folder 515
Federal Government - Negotiations re: Site and Contract with New York City, October-December 1956 (1971-1976)	box 42	folder 516
Federal Government - Negotiations re: Site and Contract with New York City, February-April 1957 (1971-1976)	box 42	folder 517
Federal Government - Negotiations re: Site and Contract with New York City, May-September 1957 (1971-1976)	box 42	folder 518
Federal Government - Negotiations re: Site and Contract with New York City, October 1957-February 1958 (1971-1976)	box 42	folder 519
Federal Government - Negotiations re: Site and Contract with New York City, April-November 1958 (1971-1976)	box 42	folder 520
Federal Government - Negotiations re: Site and Contract with New York City, January-July 22, 1959 (1971-1976)	box 42	folder 521
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 10.		
Federal Government - Negotiations re: Site and Contract with New York City, July 27-August 13, 1959 (1971-1976)	box 42	folder 522
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 11. Architectural material has been removed and is housed separately.		
Federal Government - Negotiations re: Site and Contract with New York City, August 24, 1959-July 1, 1960 (1971-1976)	box 42	folder 523
Federal Government - Negotiations re: Site and Contract with New York City, 1957-1961	box 42	folder 524
Federal Government - Negotiations re: Site and Contract with New York City - Appendix File 2, July 24, 1959	box 42	folder 525
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  Architectural material has been removed and is housed separately.		
Federal Government - Negotiations re: Site and Contract with New York City - Appendix File 3, August 3, 1959	box 43	folder 526

Related Archival Materials note:**Related Archival Materials note**

Architectural material has been removed and is housed separately.

Fountain, March 1962-March 1963	box 43	folder 527
Fountain, June-November 1963	box 43	folder 528
Fountain, 1964	box 43	folder 529
Fountain, 1965, December 1966, January 1967	box 43	folder 530
Garage Complex - Federal Grant-in-Aid, 1957-1958	box 43	folder 531
Garage Complex - Federal Grant-in-Aid, March-September 28, 1959	box 43	folder 532

Related Archival Materials note:**Related Archival Materials note**

Architectural material has been removed and is housed separately.

Garage Complex - Federal Grant-in-Aid, September 30-December 1, 1959	box 43	folder 533
Garage Complex - Federal Grant-in-Aid, 1960	box 43	folder 534
Garage Complex - Federal Grant-in-Aid, 1961	box 43	folder 535

Related Archival Materials note:**Related Archival Materials note**

Architectural material has been removed and is housed separately.

Garage Complex - Federal Grant-in-Aid, 1966-1971	box 43	folder 536
Garage Complex - Negotiations with New York City and Housing and Development Administration, 1964-February 8, 1971	box 43	folder 537
Garage Complex - Negotiations with New York City and Housing and Development Administration, February 11, 1971-1973	box 43	folder 538
Garage Complex - Negotiations with New York City and Housing and Development Administration - Nov 14, 1968 Report by Powers, 1968	box 43	folder 539
Handicapped Facilities in Buildings - General Files, 1960-1972 (1973)	box 43	folder 540
Handicapped Facilities in Buildings - Report, January 1967 (1973)	box 43	folder 541

**Scope and Contents note**

Architectural Barriers Committee of Metropolitan New  
York: Report on Lincoln Center Tour.

Insurance, 1967 (1971)	box 43	folder 542
Insurance, 1968-May 1969 (1971)	box 43	folder 543
Insurance, July 1969-December 1972 (1971)	box 43	folder 544
Insurance, March 1973 (1971)	box 44	folder 545
Joint Venture, October-December 1958 (1971)	box 44	folder 546
Joint Venture, 1959-1960 (1971)	box 44	folder 547
Joint Venture, March 1961-August 1, 1962 (1971)	box 44	folder 548
Joint Venture, August 7-December 1962 (1971)	box 44	folder 549
Joint Venture, February 1962 (1971)	box 44	folder 550

Conditions Governing Access:**Conditions Governing Access**

Restricted material

Juilliard Building - Acoustics - General Files, 1962-1972 (1970)	box 44	folder 551
Juilliard Building - Acoustics - Practice Room, 1965-September 1969 (1970)	box 44	folder 552
Juilliard Building - Acoustics - Practice Room, October 1969-January 1972 (1970)	box 44	folder 553
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - Acoustics - Bolt, Beranek and Newman Studios, 1960	box 44	folder 554
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, 1959-April 1963 (1971)	box 44	folder 555
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, August 1963-February 1966 (1971)	box 44	folder 556
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, May 1966-March 1969 (1971)	box 44	folder 557
Juilliard Building - Alice Tully Hall (Chamber Music Recital Hall) - General Files, April 1969-1970 (1971)	box 44	folder 558
Juilliard Building - America-Israel Music Alliance, 1963-1964 (1971)	box 44	folder 559

Related Archival Materials note:

**Related Archival Materials note**

Architectural material has been removed and is housed separately.

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Juilliard Building - Buildings, 1963-1968 (1971)	box 45	folder 560
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Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 12. Architectural material has been removed and is housed separately.

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Juilliard Building - Completion of the Building, 1969-April 1970 (1971)	box 45	folder 561
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Juilliard Building - Completion of the Building, June 1970-February 4, 1971 (1971)	box 45	folder 562
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Juilliard Building - Completion of the Building, February 24, 1971 (1971)	box 45	folder 563
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Juilliard Building - Completion of the Building, February 26-May 1971 (1971)	box 45	folder 564
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Juilliard Building - Completion of the Building, June 1970-February 1972 (1971)	box 45	folder 565
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Juilliard Building - Construction, 1962-1965 (1970)	box 45	folder 566
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Juilliard Building - Construction, 1966 (1970)	box 45	folder 567
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Juilliard Building - Construction, 1967 (1970)	box 45	folder 568
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Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 13.

Conditions Governing Access:

**Conditions Governing Access**

Restricted material

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Juilliard Building - Construction, 1967 (1970)	box 45	folder 569
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Conditions Governing Access:

**Conditions Governing Access**

Restricted material

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Juilliard Building - Construction, 1968-1971 (1970)	box 45	folder 570
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Juilliard Building - Dormitory Planning, 1957-1972 (1971)	box 46	folder 571
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Juilliard Building - Furniture and Fixtures, 1968-June 1969 (1971)	box 46	folder 572
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Juilliard Building - Furniture and Fixtures, July 1969-April 24, 1970 (1971)	box 46	folder 573
Juilliard Building - Furniture and Fixtures, April 28, 1970 (1971)	box 46	folder 574
Juilliard Building - Furniture and Fixtures, April 29-September 16, 1970 (1971)	box 46	folder 575
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, c.1964-April 15, 1965 (1970)	box 46	folder 576
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  Architectural material has been removed and is housed separately.		
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, April 20-September 30, 1965 (1970)	box 46	folder 577
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, November-December 1965 (1970)	box 46	folder 578
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, 1966 (1970)	box 46	folder 579
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - General Files, 1967-1972 (1970)	box 46	folder 580
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1962-1971	box 46	folder 581
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1972	box 46	folder 582
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), 1973-March 1974	box 46	folder 583
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Commerce Site (LaGuardia High School of Music and the Arts), December 1974-1978	box 47	folder 584
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  Architectural material has been removed and is housed separately.		
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1958-1960 (1970)	box 47	folder 585
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1961 (1970)	box 47	folder 586

Related Archival Materials note:**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 14.

Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1962-1970 (1970)	box 47	folder 587
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - High School of Music and Art; High School of Performing Arts, 1971-1972	box 47	folder 588
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - New York City Agreement, February 1, 1966	box 47	folder 589

**Scope and Contents note**

Copy.

Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, 1962 (1970-1971)	box 47	folder 590
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, February-May 1963 (1970-1971)	box 47	folder 591
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, June-December 1963 (1970-1971)	box 47	folder 592
Juilliard Building - Lincoln-Amsterdam Urban Renewal Project - Title I, 1964 (1970-1971)	box 47	folder 593
Juilliard Building - Millwork, 1965-1968 (1970-1971)	box 47	folder 594
Juilliard Building - New York State Urban Development Corporation (UDC), 1971-1973	box 47	folder 595
Juilliard Building - Planning - Final, 1961-June 1963 (1970)	box 47	folder 596
Juilliard Building - Planning - Final, July 1963-July 1964 (1970)	box 47	folder 597
Juilliard Building - Planning - Final, September 1964-January 1965 (1970)	box 48	folder 598
Juilliard Building - Planning - Final, February 1965-1966 (1970)	box 48	folder 599
Juilliard Building - Planning - Final, 1967-1970 (1970)	box 48	folder 600

Related Archival Materials note:**Related Archival Materials note**

Architectural material has been removed and is housed separately.

Juilliard Building - Planning - Preliminary, 1957-1960 (1971)	box 48	folder 601
Juilliard Building - Planning - Preliminary, 1961-1964 (1971)	box 48	folder 602
Juilliard Building - Site Expansion, January-February 1958	box 48	folder 603



Related Archival Materials note:**Related Archival Materials note**

Architectural material has been removed and is housed separately.

Juilliard Building - Site Expansion, March 1958	box 48	folder 604
Juilliard Building - Site Expansion, April-November 1958	box 48	folder 605
Juilliard Building - Site Expansion, 1961-1964 (1971)	box 48	folder 606

Related Archival Materials note:**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 15.

Juilliard Building - Stage Equipment and Lighting - Brake Noise in Winches, December 1969-April 1970 (1971)	box 48	folder 607
Juilliard Building - Stage Equipment and Lighting - Brake Noise in Winches, May 1970-March 1971 (1971)	box 48	folder 608
Juilliard Building - Stage Equipment and Lighting - General Files, September 1965-September 1966 (1971)	box 48	folder 609
Juilliard Building - Stage Equipment and Lighting - General Files, October 1966-May 1967 (1971)	box 48	folder 610
Juilliard Building - Stage Equipment and Lighting - General Files, July-December 1968 (1971)	box 48	folder 611
Juilliard Building - Stage Equipment and Lighting - General Files, 1969-1970 (1971)	box 48	folder 612
Juilliard Building - Title II Grant, 1965-1967 (1971)	box 49	folder 613
Juilliard Building - Window Cleaning Scaffold, 1968-1970	box 49	folder 614
Juilliard Building - Window Cleaning Scaffold, 1971-July 1972	box 49	folder 615
Juilliard Building - Window Cleaning Scaffold, September-December 1972	box 49	folder 616
Kennedy Building, April 1957-October 1959	box 49	folder 617
Kennedy Building, November 1959-June 1961	box 49	folder 618
Labor Advisory Committee, 1958-1959	box 49	folder 619
Labor Advisory Committee, 1960-March 1961	box 49	folder 620
Labor Advisory Committee, April 1961-June 1963	box 49	folder 621
Labor Advisory Committee, July 1963-1969	box 49	folder 622
Library/Museum Furniture, Sound Equipment, etc., 1962-1965	box 49	folder 623

Library/Museum and New York State Theater - Negotiations with New York City and New York State - Agreement, January 8, 1964	box 49	folder 624
<p>Related Archival Materials note:</p> <p><b>Related Archival Materials note</b></p> <p>Architectural material has been removed and is housed separately.</p>		
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, July 1957-January 1959 (1971)	box 49	folder 625
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, February-March 17, 1959 (1971)	box 49	folder 626
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 21, 1959-June 1960 (1971)	box 50	folder 627
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, September 1960-January 13, 1961 (1971)	box 50	folder 628
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, January 17-March 18, 1961 (1971)	box 50	folder 629
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 20-April 1961 (1971)	box 50	folder 630
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, 1964-1966 (1972)	box 50	folder 631
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, May-November 1961 (1971)	box 50	folder 632
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, November 28, 1961-February 1962	box 50	folder 633
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March-June 1962	box 50	folder 634
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, August 1962-July 1963	box 50	folder 635
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, August 1963-April 1964	box 50	folder 636

Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, July 1964-1965	box 50	folder 637
Library/Museum and New York State Theater - Negotiations with New York City and New York State - General Files, March 1966-October 1967	box 50	folder 638
Lincoln Center Plaza - General Files, 1962-1964 (1971)	box 50	folder 639
Lincoln Center Plaza - General Files, 1965-1968 (1971)	box 51	folder 640
Lincoln Square Urban Renewal Project - History of Land Offers, 1957-1959	box 51	folder 641
Lincoln Square Urban Renewal Project - Reports, Committee on Slum Clearance, City Planning Commission, 1956-January 1957	box 51	folder 642
Lincoln Square Urban Renewal Project - Reports, Committee on Slum Clearance, City Planning Commission, July 1957-1958	box 51	folder 643
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - General, 1959, 1961	box 51	folder 644
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 1-50, December 15, 1959	box 51	folder 645
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 51-100, December 15, 1959	box 51	folder 646
Metropolitan Opera House - Acoustics - Bolt, Beranek and Newman Studies - Report No. 693 - pp. 101-end, December 15, 1959	box 51	folder 647
Metropolitan Opera House - Chandeliers (Austrian Gift), May-July 1963 (1971)	box 51	folder 648
Metropolitan Opera House - Chandeliers (Austrian Gift), April-August 1964 (1971)	box 51	folder 649
<p><u>Related Archival Materials note:</u>  <b>Related Archival Materials note</b></p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 16.</p>		
Metropolitan Opera House - Chandeliers (Austrian Gift), October 1964-May 1965 (1971)	box 51	folder 650
Metropolitan Opera House - Chandeliers (Austrian Gift), June-September 16, 1965 (1971)	box 51	folder 651
Metropolitan Opera House - Chandeliers (Austrian Gift), September 17-December 1965 (1971)	box 51	folder 652
Metropolitan Opera House - Chandeliers (Austrian Gift), January-June 1966 (1971)	box 51	folder 653

Metropolitan Opera House - Chandeliers (Austrian Gift), July 1966-February 1967 (1971)	box 52	folder 654
Metropolitan Opera House - Chandeliers (Austrian Gift), March 1967-June 1968 (1971)	box 52	folder 655
Metropolitan Opera House - Costs and Budgets, March 1961-1963 (1971)	box 52	folder 656
Metropolitan Opera House - Costs and Budgets, 1964 (1971)	box 52	folder 657
Metropolitan Opera House - Costs and Budgets, February-July 1965 (1971)	box 52	folder 658
Metropolitan Opera House - Costs and Budgets, August-December 1965 (1971)	box 52	folder 659
Metropolitan Opera House - Costs and Budgets, February-April 22, 1966 (1971)	box 52	folder 660
Metropolitan Opera House - Costs and Budgets, April 25-May 12, 1966 (1971)	box 52	folder 661
Metropolitan Opera House - Costs and Budgets, July-November 14, 1966 (1971)	box 52	folder 662
Metropolitan Opera House - Costs and Budgets, November 21, 1966-January 14, 1969 (1971)	box 52	folder 663
Metropolitan Opera House - General Files, July 1958-July 1962	box 52	folder 664
Metropolitan Opera House - General Files, October 1962-November 11, 1963	box 52	folder 665
Metropolitan Opera House - General Files, November 20, 1963-December 1964 (1971)	box 52	folder 666
<p>Related Archival Materials note:</p> <p><b>Related Archival Materials note</b></p> <p>See also RAC Photograph Collection, Series 1073, Box 1, Folder 17.</p>		
Metropolitan Opera House - General Files, 1965-January 1966 (1971)	box 52	folder 667
Metropolitan Opera House - General Files, April 1966-June 1967 (1971)	box 52	folder 668
Metropolitan Opera House - General Files, September 1967-December 1968 (1971)	box 53	folder 669
Metropolitan Opera House - Harrison & Abramovitz Meetings Minutes, 1957-1960	box 53	folder 670
Metropolitan Opera House - Opening - General Files, January-July 1966 (1971)	box 53	folder 671
Metropolitan Opera House - Opening - General Files, 1961-1965 (1975)	box 53	folder 672

Metropolitan Opera House - Opening - General Files, August-September 1966 (1971)	box 53	folder 673
Metropolitan Opera House - Patron Plaques and Founders Hall, 1964-1971 (1971), 1972	box 53	folder 674
Metropolitan Opera House - Restaurants, 1961-1966 (1971)	box 53	folder 675
Metropolitan Opera House - "Save the Met", 1966-1967 (1971)	box 53	folder 676
Metropolitan Opera House - Stage Equipment, 1963-November 21, 1966 (1971)	box 53	folder 677
Metropolitan Opera House - Stage Equipment, February 1967 (1971)	box 53	folder 678
Metropolitan Opera House - Stage Equipment, March-November 1967 (1971)	box 53	folder 679
Metropolitan Opera House - Stage Equipment, 1968 (1971)	box 53	folder 680
Metropolitan Opera House - Television, 1961-1967 (1971)	box 53	folder 681
Metropolitan Opera House - Traffic, 1963-1966 (1971)	box 53	folder 682
New York City - Contract - Agreement, December 10, 1957	box 53	folder 683
New York City - Contract - Agreement, August 21, 1958	box 53	folder 684

### **Scope and Contents note**

Includes Supplemental Agreement.

New York City - Contract - Agreement, January 14, 1960	box 53	folder 685
New York City - Contract - Draft, August-September 1957	box 54	folder 686
New York City - Department of Parks, April 1960-October 1964 (1971)	box 54	folder 687
New York City - Department of Parks, November 1964-September 1965 (1971)	box 54	folder 688

Related Archival Materials note:

### **Related Archival Materials note**

Architectural material has been removed and is housed separately.

New York City - Department of Parks, October-December 1965 (1971)	box 54	folder 689
New York City - Department of Parks, 1966 (1971)	box 54	folder 690
New York City - Department of Parks, February 1967-1970 (1971)	box 54	folder 691

Related Archival Materials note:

**Related Archival Materials note**

Architectural material has been removed and is housed separately.

New York City - Financing, 1967-1969	box 54	folder 692
New York City - Miscellany, 1961-1967	box 54	folder 693
New York City - Public Relations, 1965	box 54	folder 694
New York State Theater - Agreements (Architectural and Construction), 1962 (1971)	box 54	folder 695
New York State Theater - General Files, September 1961-March 1964 (1971)	box 54	folder 696

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 18.

New York State Theater - Construction, 1958-July 1961 (1971)	box 55	folder 697
New York State Theater - Construction, August 1964-March 1965 (1971)	box 55	folder 698
New York State Theater - Construction, November 1965-1968 (1971)	box 55	folder 699
New York State Theater - Cornerstone and Plaque, 1962-1963 (1971)	box 55	folder 700

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 19.

New York State Theater - Cornerstone and Plaque, 1964 (1971)	box 55	folder 701
New York State Theater - Negotiations with New York State - Agreement, December 1962 (1971)	box 55	folder 702
New York State Theater - Negotiations with New York State - General Files, 1957-March 1961 (1971)	box 55	folder 703
New York State Theater - Negotiations with New York State - General Files, April 1961-1965 (1971)	box 55	folder 704
New York State Theater - Office Space, 1963-1965 (1971)	box 55	folder 705
New York State Theater - Opening Night - General Files, 1963 (1971)	box 55	folder 706
New York State Theater - Opening Night - General Files, 1964 (1971)	box 55	folder 707

New York State Theater - Opening Night - Invitations, February-March 17, 1964 (1971)	box 55	folder 708
New York State Theater - Opening Night - Invitations, March 19, 1964-1971 (1971)	box 55	folder 709
New York State Theater - Opening Week, 1962-January 1964 (1971)	box 56	folder 710
New York State Theater - Opening Week, January 28-March 20, 1964 (1971)	box 56	folder 711
New York State Theater - Opening Week, March 26-May 1964 (1971)	box 56	folder 712
Philharmonic Hall - Acoustics - Avery Fisher Hall, 1976	box 56	folder 713
Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, 1958-July 1959	box 56	folder 714
Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, October 1959-April 1960	box 56	folder 715
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  Architectural material has been removed and is housed separately.		
Philharmonic Hall - Acoustics - Bolt, Beranek and Newman Studies, November 1962, June 1963	box 56	folder 716
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  Architectural material has been removed and is housed separately.		
Philharmonic Hall - Acoustics - General Files, n.d.	box 56	folder 717
Philharmonic Hall - Acoustics - General Files, 1959, 1962	box 56	folder 718
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 20.		
Philharmonic Hall - Acoustics - General Files, 1963-1964	box 56	folder 719
Philharmonic Hall - Acoustics - General Files, 1965-1969	box 56	folder 720
Philharmonic Hall - Acoustics - General Files, 1976-1977	box 56	folder 721
Philharmonic Hall - Acoustics - Phases I and II, 1962-1963 (1971)	box 56	folder 722

## Scope and Contents note

Includes Philharmonic Hall seating chart, April 1963.

Philharmonic Hall - Acoustics - Phase III, February-July 8, 1964 (1971)	box 56	folder 723
Philharmonic Hall - Acoustics - Phase IV, April-June 1965 (1971)	box 56	folder 724
Philharmonic Hall - Acoustics - Phase IV, July-September 20, 1965 (1971)	box 57	folder 725
Philharmonic Hall - Acoustics - Phase IV, September 22, 1965-1970 (1971)	box 57	folder 726
Philharmonic Hall - Acoustics - Phase V - "1969 Project - Philharmonic Hall", 1967-1969 (1971)	box 57	folder 727
Philharmonic Hall - Acoustics - Young's Analysis of Beranek's Article, 1975	box 57	folder 728
Philharmonic Hall - Building Improvement, 1962-1963 (1971)	box 57	folder 729
Philharmonic Hall - Building Improvement, 1964-1967 (1971)	box 57	folder 730
Philharmonic Hall - General Files, 1956 (1971)	box 57	folder 731
Philharmonic Hall - General Files, 1957 (1971)	box 57	folder 732
Philharmonic Hall - General Files, 1958-April 1959 (1971)	box 57	folder 733
Philharmonic Hall - General Files, May 1959-March 1960 (1971)	box 57	folder 734
Philharmonic Hall - General Files, April 1960-June 1961 (1971)	box 57	folder 735

Related Archival Materials note:

### Related Archival Materials note

Architectural material has been removed and is housed separately.

Philharmonic Hall - General Files, July-December 1961 (1971)	box 57	folder 736
Philharmonic Hall - General Files, 1962 (1971)	box 57	folder 737
Philharmonic Hall - Green Room, 1962-1965 (1971)	box 57	folder 738

Related Archival Materials note:

### Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 21.

Philharmonic Hall - Green Room, 1964-1965 (1971)	box 57	folder 739
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Conditions Governing Access:



## Conditions Governing Access

Restricted material

Philharmonic Hall - Harrison and Abromowitz Meetings Minutes, 1957-February 1959	box 57	folder 740
Philharmonic Hall - Harrison and Abromowitz Meetings Minutes, March 1959-1960	box 57	folder 741
Philharmonic Hall - Opening Night, 1961-September 17, 1962 (1971)	box 58	folder 742
Philharmonic Hall - Opening Night, September 19-22, 1962 (1971)	box 58	folder 743
Philharmonic Hall - Opening Night, September 23-December 17, 1962 (1971)	box 58	folder 744
Philharmonic Hall - Opening Night and Opening Week, August-September 1962 (1971)	box 58	folder 745
Philharmonic Hall - Opening Week, 1960-1961 (1971)	box 58	folder 746
Philharmonic Hall - Opening Week, February-August 1962 (1971)	box 58	folder 747
Philharmonic Hall - Opening Week, September-November 1962 (1971)	box 58	folder 748
Philharmonic Hall - Organ, 1956-April 1958 (1971)	box 58	folder 749
Philharmonic Hall - Organ, September 1958-April 1959 (1971)	box 58	folder 750
Philharmonic Hall - Organ, May 1959-March 1962 (1971)	box 58	folder 751

Related Archival Materials note:

### Related Archival Materials note

See also RAC Photograph Collection, Series 1073, Box 1, Folder 22. Architectural material has been removed and is housed separately.

Philharmonic Hall - Organ, May 1962-March 1966 (1971)	box 58	folder 752
Philharmonic Hall - Seating Capacity, 1960-1961 (1971)	box 58	folder 753
Philharmonic Hall - Stage Alterations, 1972	box 58	folder 754
Relocation - Braislin, Porter & Wheelock - General Files, January-March 1957 (1971)	box 58	folder 755
Relocation - Braislin, Porter & Wheelock - General Files, January-May 1958 (1971)	box 59	folder 756
Relocation - Braislin, Porter & Wheelock - General Files, June-December 1958 (1971)	box 59	folder 757
Relocation - Braislin, Porter & Wheelock - General Files, January-April 1959 (1971)	box 59	folder 758

Relocation - Braislin, Porter & Wheelock - General Files, June 1959-August 1960 (1971)	box 59	folder 759
Relocation - Braislin, Porter & Wheelock - The Schorr Report, November 30, 1959	box 59	folder 760
<b>Scope and Contents note</b>  Final Report (March 4, 1969).		
Relocation - Property Management and Construction, 1958-January 1959	box 59	folder 761
Relocation - Property Management and Construction, April 1959-1960	box 59	folder 762
Repertory Theater - Library Building Opening, 1964-1965 (1971)	box 59	folder 763
Repertory Theater - Library/Museum Conference, July 19, 1962	box 59	folder 764
Reports - Hart, Krivatsky, Stubee Feasibility Study, n.d.	box 60	folder 765
Related Archival Materials note: <b>Related Archival Materials note</b>  Architectural material has been removed and is housed separately.		
Reports - Project Status, April 1961-July 1962 (1971)	box 60	folder 766
Reports - Project Status, March 1963-March 1965 (1971)	box 60	folder 767
Television Facilities, November 1959-January 1963 (1972)	box 60	folder 768
Travertine - All Buildings, April 1963-June 1964 (1971)	box 60	folder 769
Vivian Beaumont Theater - Design and Building, n.d., 1957-1959 (1971)	box 60	folder 770
Vivian Beaumont Theater - Design and Building, 1960-1961 (1971)	box 60	folder 771
Related Archival Materials note: <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 23.		
Vivian Beaumont Theater - Design and Building, 1962 (1971)	box 60	folder 772
Vivian Beaumont Theater - Design and Building, January-September 1963 (1971)	box 60	folder 773
Vivian Beaumont Theater - Design and Building, October 1963-1964 (1971)	box 60	folder 774
Vivian Beaumont Theater - Design and Building, January-June 1965 (1971)	box 60	folder 775

Vivian Beaumont Theater - Design and Building, July-September 1965 (1971)	box 60	folder 776
Vivian Beaumont Theater - Design and Building, October 1, 1965-June 1966 (1971)	box 60	folder 777
Vivian Beaumont Theater - Design and Building, July 1966-1968 (1971)	box 60	folder 778
Vivian Beaumont Theater - Design and Building, 1970-1973 (1971)	box 60	folder 779

## Public Relations, 1955-1973

### Scope and Contents note

A formal public relations campaign was initiated in 1959 to increase the community awareness of the existence of Lincoln Center and to develop recognition within the society that Lincoln Center was built to serve the arts, entertainment and educational interests of the general public.

Newspaper clippings (1955-1963) and press releases (1956-1964) are available. Lincoln Center's role as the performing arts arm of the New York World's Fair (1964-1965) is also documented.

Public Relations press kits help illuminate two important events in the history of Lincoln Center. The first is a press kit from January 20, 1959 announcing the inclusion of Fordham University in the Lincoln Square Urban Renewal Project. Following public and legal opposition to the use of government funding to support a non-secular institution (which eventually resulted in the U.S. Supreme Court dismissal of the case), Fordham University purchased the land from West 60th to West 62nd Street between Columbus and Amsterdam Avenues and built housing for their Law School and Liberal Arts College. As the owner of its own land and facilities, Fordham University is a neighbor in Lincoln Square adjacent to Lincoln Center, but is not a constituent of Lincoln Center and was never offered, nor eligible, for such status. (Correspondence and legal documents regarding this Church-State Issue are available in Subseries 9 - Planning and Construction.) The second is a press kit from the Lincoln Center Groundbreaking Ceremony on May 14, 1959, attended by President Dwight D. Eisenhower, John D. Rockefeller 3rd, Robert Moses, New York Mayor Robert Wagner and New York Lt. Governor Malcolm Wilson.

Title/Description	Instances	
Annual Reports, 1959-1963	box 61	folder 780
Annual Reports, 1967-1971	box 61	folder 781
Audience Surveys, 1963-1968 (1972)	box 61	folder 782
Brochures - Samples, c.1961	box 61	folder 783
Carnegie Hall - Legislation to Save Carnegie Hall, 1958-1962	box 61	folder 784
Clippings, April 1955-March 1957	box 61	folder 785
Clippings, April-July 1957	box 61	folder 786
Clippings, August-September 1957	box 61	folder 787
Clippings, October-November 1957	box 61	folder 788
Clippings, December 1957-February 1958	box 61	folder 789
Clippings, March-April 1958	box 61	folder 790

Clippings, May 1958	box 61	folder 791
Clippings, June-October 1958	box 61	folder 792
Clippings, November 1958-February 1959	box 62	folder 793
Clippings, March-June 1959	box 62	folder 794
Clippings, July-December 1959	box 62	folder 795
Clippings, 1960	box 62	folder 796
Clippings, 1961-June 1963	box 62	folder 797
Earl Newsom & Company, 1960	box 62	folder 798
Earl Newsom & Company, January-March 1961	box 62	folder 799
Earl Newsom & Company, April 1961-1965	box 62	folder 800
General Files, 1956-May 1957 (1973)	box 62	folder 801
General Files, June-December 1957 (1973)	box 62	folder 802
General Files, January-March 1958 (1973)	box 62	folder 803
Related Archival Materials note: <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 24.		
General Files, April-May 1958 (1973)	box 62	folder 804
General Files, June-July 1958 (1973)	box 63	folder 805
Related Archival Materials note: <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 25.		
General Files, September-December 1958 (1973)	box 63	folder 806
General Files, January-September 1959 (1973)	box 63	folder 807
General Files, October 1959-1960 (1973)	box 63	folder 808
General Files, January-May 1961 (1973)	box 63	folder 809
General Files, June-October 1961 (1973)	box 63	folder 810
General Files, 1962 (1973)	box 63	folder 811
General Files, 1963 (1973)	box 63	folder 812
General Files, 1964 (1973)	box 63	folder 813
General Files, 1965-1966 (1973)	box 63	folder 814
General Files, 1967-1968 (1973)	box 63	folder 815

General Files, 1969-1972 (1973)	box 63	folder 816
Groundbreaking Ceremony - Clippings, May 14-15, 1959	box 63	folder 817
Groundbreaking Ceremony - General, May 14, 1959	box 63	folder 818
Groundbreaking Ceremony - Press Kit, May 14, 1959	box 64	folder 819
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 26.		
Guided Tours, n.d., 1963-1969	box 64	folder 820
Guided Tours, 1960-1969 (1973)	box 64	folder 821
"Holiday" - v. 44, n.3, September 1968	box 64	folder 822
Library/Museum of the Performing Arts - Proposal Kit, October-November 1961	box 64	folder 823
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 27.		
Lincoln Center Festivals, 1963-1968	box 64	folder 824
Lincoln Center Films, 1958-1959	box 64	folder 825
Lincoln Center Films, 1960-1961	box 64	folder 826
Lincoln Center Neighborhood, March 1958-August 1961 (1971)	box 64	folder 827
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  Architectural material has been removed and is housed separately.		
Lincoln Center Neighborhood, n.d., 1963-1971	box 64	folder 828
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>  See also RAC Photograph Collection, Series 1073, Box 1, Folder 28.		
Lincoln Center Neighborhood, October 1961-May 1965 (1971)	box 64	folder 829
Lincoln Center Neighborhood, 1966 (1971)	box 64	folder 830
Lincoln Center Neighborhood, January-September 1967 (1971)	box 64	folder 831
Lincoln Center Neighborhood, October 1967-August 1968 (1971)	box 65	folder 832

Lincoln Center Neighborhood, November 1968-1973 (1972)	box 65	folder 833
Lincoln Square Community Council, 1960-June 1968 (1972)	box 65	folder 834
Lincoln Square Community Council, July 1968-February 1971 (1972)	box 65	folder 835
Lincoln Square Community Council, March 1971-March 1973 (1972)	box 65	folder 836
Miscellany, 1961-1967 (1978)	box 65	folder 837
Miscellany, 1968-August 1971 (1972)	box 65	folder 838
Miscellany, September 1971-September 1972 (1972)	box 65	folder 839
Miscellany, 1978	box 65	folder 840
National, 1958, 1961 (1971)	box 65	folder 841
National, 1963-1965 (1971)	box 65	folder 842
New York World's Fair (1964-1965), May-October 7, 1960 (1972)	box 66	folder 843
New York World's Fair (1964-1965), October 10, 1960-January 1961 (1972)	box 66	folder 844
New York World's Fair (1964-1965), May-December 1961 (1972)	box 66	folder 845
New York World's Fair (1964-1965), February-April 1961 (1972)	box 66	folder 846
New York World's Fair (1964-1965), 1962-1964 (1972)	box 66	folder 847
New York World's Fair (1964-1965), 1963-1965	box 66	folder 848
"The Performing Arts" - General Files, 1959-1960 (1970)	box 66	folder 849
"The Performing Arts" - Issues, March 12, 1959-April 22, 1960 (1973)	box 66	folder 850
"The Performing Arts" - Issues, May 6, 1960-October 27, 1961 (1973)	box 66	folder 851
"The Performing Arts" - Issues, November 14, 1961-November 15, 1963 (1973)	box 66	folder 852
Philharmonic Hall - Opening of Books, October 2, 1961	box 66	folder 853
Photographs, n.d., 1964-1967	box 66	folder 854

Related Archival Materials note:

**Related Archival Materials note**

See also RAC Photograph Collection, Series 1073, Box 1, Folder 29.

Press Releases - General Files, 1956-May 1958	box 66	folder 855
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Press Releases - General Files, June-November 19, 1958	box 67	folder 856
Press Releases - General Files, November 21, 1958-May 1959	box 67	folder 857
Press Releases - General Files, June-December 1959	box 67	folder 858
Press Releases - General Files, January-June 10, 1960	box 67	folder 859
Press Releases - General Files, June 19-December 1960	box 67	folder 860
Press Releases - General Files, January-July 1961	box 67	folder 861
Press Releases - General Files, September 1961-March 1962	box 67	folder 862
Press Releases - General Files, April-July 1962	box 67	folder 863
Press Releases - General Files, August 1962-April 17, 1963	box 67	folder 864
Press Releases - General Files, April 22-August 16, 1963	box 67	folder 865
Press Releases - General Files, September 1963-1964	box 67	folder 866
Press Releases - Kit - Fordham University to Become Part of Lincoln Square, January 20, 1959	box 68	folder 867
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 30.		
Programming, c.1961-1965	box 68	folder 868
Programming, c.1966-1968	box 68	folder 869
Programming, 1969-1973	box 68	folder 870
Repertory Theater Design - Press Releases and Publicity, November 14, 1961	box 68	folder 871
<u>Related Archival Materials note:</u> <b>Related Archival Materials note</b>		
See also RAC Photograph Collection, Series 1073, Box 1, Folder 31.		
West Side Association of Commerce and "The West Sider", 1961-1962	box 68	folder 872
Young's Comments about Manuscripts on Lincoln Center, November 1969	box 68	folder 873
Young's Comments about Manuscripts on Lincoln Center, December 1969	box 68	folder 874
Young's Comments about Manuscripts on Lincoln Center, 1970-1972	box 68	folder 875

## Working Files, 1952-1977

## Scope and Contents note

This subseries includes information regarding Edgar B. Young's work as author of "Lincoln Center: The Building of An Institution," New York: New York University Press, 1980.

The holdings available include various notes, outlines, documentation of interviews, Young's comments regarding the vital importance of the participation of JDR 3rd in the Lincoln Center project, and a revised manuscript written in October 1979.

Title/Description	Instances	
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Commemorative Plaque, 1969-1972	box 68	folder 876
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - A Personal Commentary by Edgar B. Young, January 27, 1977	box 68	folder 877
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Edgar B. Young's Interview with Charles M. Spofford, February 15, 1977	box 68	folder 878
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Outline, 1976-1977	box 68	folder 879
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Phase I - Exploratory, 1976	box 68	folder 880
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - Source Material, 1952-1955	box 68	folder 881
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - In Evolution of Concept and Institutional Composition, 1976-1977	box 68	folder 882
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - In Architectural Planning and Construction, 1976-1977	box 68	folder 883
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - List of Lincoln Center Files in Archives, n.d.	box 68	folder 884
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #3 - In Relations with Government - City, State, Federal, 1976-1977	box 68	folder 885
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #4 - In Management, 1976-1977	box 68	folder 886
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #5 - In Public Relations, 1976-1977	box 68	folder 887
"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #6 - In Finance, 1976-1977	box 68	folder 888



**Scope and Contents note**

A. Financial Planning B. Fundraising C. Personal Contributions

"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - #6 - In Finance, 1970, 1976	box 68	folder 889
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**Scope and Contents note**

D. Rockefeller Sources

"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - A. - JDR 3rd Chronology, 1976-1977	box 69	folder 890
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - B. - Relocation and Demolition, 1976	box 69	folder 891
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - C. - Church/State Issue, 1976	box 69	folder 892
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - D. - Visual Arts at Lincoln Center, 1976-1977	box 69	folder 893
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - E. - High School of Music and Art, 1976	box 69	folder 894
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - F. - Educational Television, 1976	box 69	folder 895
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - G. - Lincoln Center Neighborhood Relations, 1976-1977	box 69	folder 896
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - H. - Lincoln Center Labor Relations, 1976	box 69	folder 897
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - I. - New York World's Fair, 1964, 1976	box 69	folder 898
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - J. - Fund for Education and Creative Artistic Advancement, 1976-1977	box 69	folder 899
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - K. - Lincoln Center Operations, 1976-1977	box 69	folder 900
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - L. - Constituents Created by Lincoln Center, 1976-1977	box 69	folder 901
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"Lincoln Center: The Building of an Institution" - JDR 3rd's Role - M. - Juilliard: Carnegie Corporation Grants and Funds for the Drama Division, 1977	box 69	folder 902
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"Lincoln Center: The Building of an Institution" - Young's Manuscript - Edgar B. Young's Schedule, c. 1970s	box 69	folder 903
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"Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. A-1 - 3-30	box 69	folder 904
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"Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. 4-1 - 5-31	box 69	folder 905
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Parts I and II - pp. 6-1 - 7-6	box 69	folder 906
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part III - pp. 8-1 - 10-25	box 69	folder 907
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part III - pp. 11-1 - 12-9	box 69	folder 908
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 13-1 - 13-55	box 69	folder 909
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 14-1 - 16-20	box 69	folder 910
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part IV - pp. 17-1 - 18-1	box 69	folder 911
"Lincoln Center: The Building of an Institution" - Young's Manuscript - Part V	box 69	folder 912

[^ Return to Table of Contents](#)

## Japan Society, 1973-1978

### Arrangement note

This series is arranged into six subseries, each of which are organized alphabetically by folder title:

Subseries 1 - Administration Subseries 2 - Building Operations Subseries 3 - Education Subseries 4 - Financial Administration Subseries 5 - Fundraising Subseries 6 - Public Relations

### Scope and Contents note

The Japan Society is a private, nonprofit institution founded in 1907, and revitalized in the 1950s through the effort and vision of John D. Rockefeller 3rd, to promote greater cultural understanding and cooperation between Japan and the United States. The Japan Society has developed and sponsored programs in the arts, business, education, and public affairs. These programs often include Japanese art exhibitions, films, performances, a lecture series, public policy research projects, educational fellowships, and sponsored classes in cultural and language studies for children and adults.

Due to its small size and limited time span, the holdings in this series only give a glimpse of the work of the Japan Society and Edgar Young's role in the organization.

## Administration

### Scope and Contents note

The largest of the subseries, Subseries 1 contains a copy of the Japan Society by-laws (1973) and minutes of the Executive Committee meetings (1973-1978).

Title/Description	Instances
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Annual Dinners, Meetings, Retreat, 1974-1978	box 70	folder 913
Annual Report, 1975-1976	box 70	folder 914
Bi-monthly Activities Reports to the Board, 1974-1977	box 70	folder 915
Bi-monthly Activities Reports to the Board, 1978	box 70	folder 916
Board of Directors Meetings, 1978	box 70	folder 917
By-Laws, 1973	box 70	folder 918
Committee Reports, 1977-1978	box 70	folder 919
Directors and Officers, 1974-1978	box 70	folder 920
Executive Committee Meetings Minutes, 1973	box 71	folder 921
Executive Committee Meetings Minutes, 1974	box 71	folder 922
Executive Committee Meetings Minutes, January-May 1975	box 71	folder 923
Executive Committee Meetings Minutes, June-December 1975	box 71	folder 924
Executive Committee Meetings Minutes, January-August 1976	box 71	folder 925
Executive Committee Meetings Minutes, September-December 1976	box 71	folder 926
Executive Committee Meetings Minutes, 1977	box 71	folder 927
Executive Committee Meetings Minutes, 1978	box 71	folder 928
"Japan-United States Friendship Act", 1975	box 71	folder 929
Nominating Committee, 1977-1978	box 72	folder 930
Program Review and U.S.-Japan Conference on Cultural and Educational Interchange (CULCON), 1975	box 72	folder 931
Search Committee, 1973-1974	box 72	folder 932

Conditions Governing Access:**Conditions Governing Access**

Restricted material

**Building Operations**

Title/Description	Instances	
Japan Society House - General Files, 1973-1976	box 72	folder 933
Japan Society House - Renovation, 1974-1975	box 72	folder 934

**Education**

## Scope and Contents note

Subseries 3 provides a glimpse of a few of the sponsored programs and conferences including the United States-Japan Intellectual Interchange Program (1973-1978).

Title/Description	Instances	
Colloquia, Conferences, Meetings, Programs, 1974-1978	box 72	folder 935
"Japan Today", 1978	box 72	folder 936
United States-Japan Intellectual Interchange Program, 1973-1978	box 72	folder 937

## Financial Administration

Title/Description	Instances	
Committee on Budget and Finance, 1972-1977	box 72	folder 938
Pension Contract, n.d., 1977	box 72	folder 939

## Fundraising

Title/Description	Instances	
Fundraising, Grants, 1973-1977	box 72	folder 940

## Public Relations

### Scope and Contents note

Subseries 6 provides a brief look at some of the institution's 1970s activities through various brochures and newspaper clippings.

Title/Description	Instances	
Brochures and Clippings, n.d., 1975-1976	box 72	folder 941
Clippings, 1978	box 72	folder 942
"Newsletter", 1973-1978	box 72	folder 943

[^ Return to Table of Contents](#)

## Photographs

Physical Description: 0.4 Cubic Feet

### Scope and Contents note

Edgar B. Young , a staff associate of John D. Rockefeller 3rd, played a vital role in the creation and early administration of Lincoln Center. Edgar B. Young was born April 27, 1908 in Anderson, IN. His academic credentials include an A.B. from DePauw University (1929) and post graduate degrees from the London School of Economics (Economics 1931), the University of Pennsylvania (Economics 1933), and American University (Public Administration 1935). Young was actively involved in the Lincoln Center project from its origin, participating in many of the early discussions while JDR 3rd served on the Exploratory Committee for a Musical Arts Center.

After incorporation, Young became Lincoln Center's Secretary (1956-1962), and JDR 3rd became its first President (June 22, 1956-1961). Young also often served as a member of both the Executive and Education Committees at various points throughout his tenure with Lincoln Center. The Edgar B. Young collection documents Lincoln Center as a project fueled by the work and vision of volunteers and the non-profit sector of the economy. It serves as a model of successful urban renewal and collaboration between the private sector and various agencies of all levels of government. The photographs in this collection have been extracted from the print collection and relocated to Series 3.

## General note

A total of one box of photographs have been extracted from the Edgar B. Young print collection. Photographs have been foldered; it has been noted on each folder where the photo was removed from. There is also a surrogate in place of the original in the print collection.

## File Plan

When the Edgar B. Young photographs were initially extracted from the print collection, the images were designated as RAC photograph series 1073.

RAC has since intellectually returned these materials to their original provenance, and designated the photographs as Edgar B. Young papers, Series 3.

Physical labeling of the materials may temporarily remain as Series 1073. Future processing will rebox and relabel the contents to reflect their designation as Series 3, and take further steps to stabilize and preserve the items as necessary.

Title/Description	Instances	
Lincoln Center, Inc. Administration Traffic, 1965-1969	box 1	folder 1

## Scope and Contents note

2 photos: Lincoln Center concourse level access plan with street grid

Lincoln Center, Inc. Art	box 1	folder 2
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## Scope and Contents note

Buildings: Juilliard : Sculpture: Masayuki Yagare, Untitled.  
Feb - March 1970 2 prints of the same image: JDR 3rd with Mr. Doi and two unidentified women, Nagare dedication ceremony, Lincoln Center, March 30, 1970

Lincoln Center, Inc. Art	box 1	folder 3
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## Scope and Contents note

Chermayeff and Lustig Contract, 1961 - 1965 (1973)  
Lincoln Center symbol design, Chermayeff & Geismer Associates, with correspondence of June 7, 1962

Lincoln Center, Inc. Constituent Relations	box 1	folder 4
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## Scope and Contents note

Library Museum of the Performing Arts: General Files,  
1961 - 1962 (1971), Caption: Artist's conception of the

Library-Museum for the Performing Arts in Lincoln Center.  
The view is of the façade on Amsterdam Avenue and the  
side elevation on 65th Street.

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Lincoln Center, Inc. Education

box 1

folder 5

**Scope and Contents note**

Choral Festival, May 1969 - 1972, 2 photos from the  
"Report on the Second International University Choral  
Festival" The Choral Festival was presented by the  
Education Department of Lincoln Center and held March  
13-31, 1969.

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Lincoln Center, Inc. Fundraising

box 1

folder 6

**Scope and Contents note**

Public Participation Campaign March 8 - Sept 1960 (1972).  
2 architectural models of Lincoln Center site from "Student  
Press Conference" Portfolio, April 7, 1960) One of these  
images is an early model of the Center with the following  
people gathered around it: Alicia Markova (ballerina),  
William Schuman (President of Juilliard), Martha Graham  
(modern dancer), Dorothy Pixley (Juilliard student), Lucine  
Amara (soprano), Rudolf Bing (Metropolitan Opera),  
Reginald Allen (Executive Director of Operations of  
Lincoln Center), George E. Judd, Jr. (Managing Director of  
the New York Philharmonic), Leonard Bernstein (Maestro of  
the New York Philharmonic), Robert Whitehead (theatrical  
producer), Julie Harris (actress).

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Lincoln Center, Inc. Fundraising

box 1

folder 7

**Scope and Contents note**

Rockefeller Foundation: General Files, 1958-June 1960. 4  
photos - architectural models and artist's sketches of Lincoln  
Center Plaza and the Metropolitan Opera House.

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Lincoln Center, Inc. Planning and Construction

box 1

folder 8

**Scope and Contents note**

Band Shell: Architectural Models and Sketches, 1960-1961  
(1971).

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Lincoln Center, Inc. Planning and Construction

box 1

folder 9

**Scope and Contents note**

Building Committee - General Files. November 1957-  
February 1958 (1971). Two copies of one photo -  
Consolidated Edison Plant in the block bounded by West

End Avenue, Amsterdam Avenue, W. 65th Street and W.  
66th Street.

Lincoln Center, Inc. Planning and Construction	box 1	folder 10
<b>Scope and Contents note</b>  Federal Government: Negotiations re: Site and Contract with New York City, Jan-July 22, 1959 (1971-1976) 1 photo - Lincoln statue proposed for Dante Square, February 1959.		
Lincoln Center, Inc. Planning and Construction	box 1	folder 11
<b>Scope and Contents note</b>  Federal Government: Negotiations re: Site and Contract with New York City, July 27-Aug 13, 1959 (1971-1976) 2 photos (models B1 and B2) accompanying the Revised Site Plan of Lincoln Center.		
Lincoln Center, Inc. Planning and Construction	box 1	folder 12
<b>Scope and Contents note</b>  Juilliard Building: Buildings, 1963-1968 (1971) 7 photos - models of the site across the street from Juilliard, July 30, 1964.		
Lincoln Center, Inc. Planning and Construction	box 1	folder 13
<b>Scope and Contents note</b>  Juilliard Building: Construction, 1967 (1970). 3 photos - From Collapse, March 9, 1967.		
Lincoln Center, Inc. Planning and Construction	box 1	folder 14
<b>Scope and Contents note</b>  Juilliard Building: Lincoln-Amsterdam Urban Renewal Project: High School of Music and Art; High School of Performing Arts, 1961 (1970). 1 photo - model of High School.		
Lincoln Center, Inc. Planning and Construction	box 1	folder 15
<b>Scope and Contents note</b>  Juilliard Building: Site Expansion, 1961-1964 (1971). 2 photos - including first exterior design model of the Juilliard School and Repertory Theater, May 1961.		
Lincoln Center, Inc. Planning and Construction	box 1	folder 16

## Scope and Contents note

Metropolitan Opera House: Chandeliers (Austrian Gift), April-Aug 1964 (1971). 1 photo - a crystal chandelier mounted in a Luxemburg theater.

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Lincoln Center, Inc. Planning and Construction	box 1	folder 17
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## Scope and Contents note

Metropolitan Opera House: General Files, Nov 20, 1963-Dec 1964 (1971). 4 photos - "Opera Model Approved" February 26, 1964.

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Lincoln Center, Inc. Planning and Construction	box 1	folder 18
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## Scope and Contents note

New York State Theater: General Files, Sept 1961-March 1964 (1971). 1 photo - NYS Theater, Philip Johnson, Architect.

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Lincoln Center, Inc. Planning and Construction	box 1	folder 19
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## Scope and Contents note

New York State Theater: Cornerstone and Plaque, 1962-1963 (1971). 1 photo - New York State Theater, Orchestra Plan, Philip Johnson, Architect.

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Lincoln Center, Inc. Planning and Construction	box 1	folder 20
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## Scope and Contents note

Philharmonic Hall: Acoustics: General Files, 1959, 1962 (3 photos - 1. Max Abramovitz of the architectural firm Harrison and Abramovitz, Released May 27, 1962; Dr. Leo L. Beranek, president of Bolt, Beranek and Newman, acoustical Design consultant to Abramovitz for Philharmonic Hall, Released May 27, 1962; photo of an architectural design model of the auditorium of Philharmonic Hall.

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Lincoln Center, Inc. Planning and Construction	box 1	folder 21
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## Scope and Contents note

Philharmonic Hall: Green Room, 1962-1965 (1971). 2 photos - "Performing Arts" Steuben panels.

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Lincoln Center, Inc. Planning and Construction	box 1	folder 22
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## Scope and Contents note

Philharmonic Hall: Organ, May 1959-Mar 1962 (1971).  
1 photo - "Four manual Odell console recently installed,  
William H. Odell" (1959).

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Lincoln Center, Inc. Planning and Construction	box 1	folder 23
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## Scope and Contents note

Vivian Beaumont Theater: Design and Building, 1960-1961  
(1971). 2 photos - Repertory Theater - Architectural Model  
and Site Plan.

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Lincoln Center, Inc. Public Relations	box 1	folder 24
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## Scope and Contents note

General Files, Jan-March 1958 (1973). 1 photo - EBY,  
Houghton and Spofford; received with correspondence from  
John W. McNulty, March 6, 1958.

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Lincoln Center, Inc. Public Relations	box 1	folder 25
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## Scope and Contents note

General Files, June-July 1958 (1973). 2 photos - Demolition  
Ceremony; received w/correspondence from John P. Davis,  
July 30, 1958.

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Lincoln Center, Inc. Public Relations	box 1	folder 26
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## Scope and Contents note

Groundbreaking Ceremony: Press Kit, May 14, 1959. 2  
photos - artist's rendering of Philharmonic Hall and the  
entire Lincoln Center site.

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Lincoln Center, Inc. Public Relations	box 1	folder 27
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## Scope and Contents note

Library/Museum of the Performing Arts: Proposal Kit, Oct-  
Nov 1961. 2 photos - an artist's rendering of the Library-  
Museum and a site plan.

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Lincoln Center, Inc. Public Relations	box 1	folder 28
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## Scope and Contents note

Lincoln Center Neighborhood, n.d., 1963-1971. 1 photo - a  
color sketch of the neighborhood.

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Lincoln Center, Inc. Public Relations, 1964-1967, n.d.	box 1	folder 29
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## Scope and Contents note

Metropolitan Opera House, New York State Theater,  
Philharmonic Hall and Vivian Beaumont Theater.

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Lincoln Center, Inc. Public Relations

box 1

folder 30

## Scope and Contents note

Press Release Kit: Fordham University to become part of  
Lincoln Square, January 20, 1959. 6 photos - sketches &  
site plans of the proposed Fordham University campus at  
Lincoln Square.

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Lincoln Center, Inc. Public Relations

box 1

folder 31

## Scope and Contents note

Repertory Theater Design: Press Releases and Publicity,  
Nov 14, 1961. 12 photos - artist's renderings and models of  
the Repertory Theater.

[^ Return to Table of Contents](#)