



# Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14

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## Table of Contents

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|                                    |   |
|------------------------------------|---|
| Summary Information .....          | 3 |
| Biographical/Historical note ..... | 3 |
| Scope and Contents note .....      | 4 |
| Arrangement note .....             | 5 |
| File Plan note .....               | 5 |
| Administrative Information .....   | 5 |
| Controlled Access Headings .....   | 6 |
| Other Finding Aids .....           | 6 |
| Collection Inventory .....         | 8 |

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## Summary Information

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|                                  |   |
|----------------------------------|---|
| <b>Repository:</b>               | Rockefeller Archive Center  |
| <b>Creator:</b>                  | Commonwealth Fund   |
| <b>Title:</b>                    | Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14 |
| <b>ID:</b>                       | FA286   |
| <b>Date [inclusive]:</b>         | 1925-1951   |
| <b>Physical Description:</b>     | 44.84 Cubic Feet 118 boxes  |
| <b>Language of the Material:</b> | English   |

### Preferred Citation note

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[^ Return to Table of Contents](#)

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## Biographical/Historical note

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The Commonwealth Fund was established in 1918 with an endowment of \$10 million from Mrs. Stephen V. Harkness for "benevolent, religious, educational and like purposes." The early grants supported a variety of programs while generally promoting welfare, especially child welfare. Several grants were made in the field of medical research, but the Board of Directors decided in 1920 that this field was already sufficiently supported by other philanthropic organizations.

Despite this decision, by the mid-1920s the chief interest of the Fund had become public health, including mental hygiene, community health, rural hospitals, medical research, and medical education. Other grant areas included war relief, educational and legal research, child welfare, and international medical fellowships.

[^ Return to Table of Contents](#)

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## Scope and Contents note

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Prior to 1925 the Commonwealth Fund granted only limited monies for the building or enlargement of hospitals, i.e., to Yale University for improvements to the New Haven Hospital, to the Grenfell Association for small hospitals in Newfoundland, to the Presbyterian Board of Missions for a hospital at Point Barrow, Alaska, and to Memorial Hospital in New York City to aid in the construction of a new building. The Fund's experiences with the Child Health Demonstrations included more than just child health services and brought the realization of the need for improved medical and surgical facilities in rural America. In June 1925 Henry C. Wright, hospital consultant, studied the possibilities of improving rural hospital services. Wright's study led to the establishment of the Division of Rural Hospitals and the appointment, in March 1926, of a director, Henry J. Southmayd, who served in that capacity throughout the division's existence.

Selection of sites was determined by the capacity and willingness of rural communities to help themselves. In districts lacking both towns of over 12,000 and hospitals, the Fund supplied the greater part, but not all, of the building costs, with the communities providing the remainder and then maintaining the institutions. The hospitals were viewed as health centers that also provided professional education, thereby developing public health and hospital service side by side. Six small hospitals were established throughout the United States between 1926 and 1930, but worsening financial conditions momentarily discouraged further construction. For the next five years the program emphasized the strengthening of hospital administration and service. Outpatient care was developed, staff libraries and accounting procedures were improved and fixed or inclusive rate schedules were introduced. The financial picture had improved considerably by 1934 and the building program was begun again, with an additional ten hospitals being constructed. With the passage of the Hospital Survey and Construction (Hill-Burton) Act in 1946, federal funds were now available for hospital construction costs, and as an outgrowth, the Fund decided to terminate its building program in 1946.

The Fund's activities in rural hospitals clarified the difficulties and limitations faced by small hospitals, and in 1943 the Fund concluded that some of these problems might be overcome by broadening the concept of community. Consequently, the Fund offered a plan for regional development utilizing the formation of closer ties among the hospitals in small cities and those in large urban centers. The goal was to determine how voluntary action through a regional organization would benefit the quality of the hospital service rendered. The Rochester, New York, area was chosen for this experiment. Three fields of action were introduced: 1) the joint planning of hospital building and expansion, 2) the mutual operation of services that could be offered more efficiently by a group, and 3) the pooling of clinical administrative and technical skills. In 1953 the Fund commissioned the Institute of Administrative Medicine, Columbia University, to survey the regional plan. The result of this study, "The Rochester Regional Hospital Council," by Leonard S. Rosenfeld and Henry B. Makover, was published by Harvard University Press in 1956.

[^ Return to Table of Contents](#)

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## Arrangement note

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This series is arranged in 4 subseries:

Subseries 1 - Appeals

Subseries 2 - General Division Files

Subseries 3 - Project Files

Subseries 4 - Rochester Regional Plan

[^ Return to Table of Contents](#)

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## File Plan note

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Former Classification: IX; IV 4B 4;

[^ Return to Table of Contents](#)

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## Administrative Information

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### Publication Statement

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[^ Return to Table of Contents](#)

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## Controlled Access Headings

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- Law
- Legal issues
- Legal research
- Medical education
- Child psychology
- Child welfare
- Education, Rural
- Hygiene
- Medical research
- Medicine, Rural
- Medicine -- Scholarships, fellowships, etc.
- Mental health
- New York (State)
- Public health
- Child mental health
- New York (N.Y.)
- War relief
- Public welfare
- United States

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## Other Finding Aids

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Other available finding aids describing the Commonwealth Fund records include:

[FA247 Commonwealth Fund Harkness House drawings](#)

[FA276 Commonwealth Fund records, Annual Reports, SG 1, Series 4](#)

[FA277 Commonwealth Fund records, Archives/Library, SG 1, Series 5](#)

[FA278 Commonwealth Fund records, Austrian Program, SG 1, Series 6](#)

[FA279 Commonwealth Fund records, Board of Directors, SG 1, Series 7](#)

[FA280 Commonwealth Fund records, Capital Grants, SG 1, Series 8](#)

[FA281 Commonwealth Fund records, Child Health Demonstrations, SG 1, Series 9](#)

[FA282 Commonwealth Fund records, Division of Community Clinics, SG 1, Series 10](#)

[FA283 Commonwealth Fund records, Division of Health Studies, SG 1, Series 11](#)

[FA284 Commonwealth Fund records, Division of Public Health, SG 1, Series 12](#)

[FA285 Commonwealth Fund records, Division of Publications, SG 1, Series 13](#)

[FA286 Commonwealth Fund records, Division of Rural Hospitals, SG 1, Series 14](#)

[FA287 Commonwealth Fund records, Educational Research, SG 1, Series 15](#)

[FA288 Commonwealth Fund records, English Mental Hygiene Program, SG 1, Series 16](#)

[FA289 Commonwealth Fund records, Finance Committee, SG 1, Series 17](#)

[FA290 Commonwealth Fund records, Grants, SG 1, Series 18](#)

[FA291 Commonwealth Fund records, Harkness Family, SG 1, Series 19](#)

[FA292 Commonwealth Fund records, Harkness Fellowships, SG 1, Series 20](#)

[FA428 Commonwealth Fund records, Harkness Fellowships, Fellows Reports, SG 1, Series 20A](#)

[FA293 Commonwealth Fund records, Institute for Child Guidance, SG 1, Series 21](#)

[FA294 Commonwealth Fund records, Interface Program, SG 1, Series 22](#)

[FA295 Commonwealth Fund records, Legal Research Program, SG 1, Series 23](#)

[FA296 Commonwealth Fund records, Living at Home Program, SG 1, Series 24](#)

[FA297 Commonwealth Fund records, Mental Hygiene Program, SG 1, Series 25](#)

[FA298 Commonwealth Fund records, Miscellaneous - unprocessed](#)

[FA299 Commonwealth Fund records, Personnel - unprocessed](#)

[FA300 Commonwealth Fund records, Pilgrim Trust, SG 1, Series 28](#)

[FA301 Commonwealth Fund records, Program for the Prevention of Delinquency, SG 1, Series 29](#)

[FA302 Commonwealth Fund records, Reference Files, SG 1, Series 30](#)

[FA303 Commonwealth Fund records, Reports of the General Director, SG 1, Series 31](#)

[FA304 Commonwealth Fund records, Treasurer, SG 1, Series 32](#)

[FA305 Commonwealth Fund records, Turndown Lists, SG 1, Series 33 - unprocessed](#)

[FA306 Commonwealth Fund records, Vertical File \(R. Fitz\), SG 1, Series 34 - unprocessed](#)

[FA307 Commonwealth Fund records, Visual Materials, SG 1, Series 35](#)

[FA389 Commonwealth Fund records, Administration - Historical Files, SG 1, Series 1](#)

[FA390 Commonwealth Fund records, Administration - Officers Files, SG 1, Series 2](#)

[FA429 Commonwealth Fund records, President, Margaret E. Mahoney, SG 2, Series 1](#)

[FA430 Commonwealth Fund records, Book Program, SG 2, Series 2](#)

[^ Return to Table of Contents](#)

## Collection Inventory

| Appeals  |           |           |
|--|-----------|-----------|
| Title/Description  | Instances |           |
| Chronological List of Appeals (#1 to #926), 1925-1949                    | box 1     | folder 1  |
| General Files, 1926-1945   | box 1     | folder 2  |
| General Files, 1926-1945   | box 1     | folder 3  |
| General Files, 1926-1945   | box 1     | folder 4  |
| State File - Alaska, Petersburg (Correspondence), September 16-21, 1949  | box 1     | folder 5  |
| State File - Arkansas, Helena (Correspondence), 1935-1937                | box 1     | folder 6  |
| State File - Arkansas, Paragould (Correspondence), 1938-1944             | box 1     | folder 7  |
| State File - Arkansas, Paragould (Correspondence), 1938-1944             | box 1     | folder 8  |
| State File - Arkansas, West Memphis (Correspondence), August 21-26, 1946 | box 1     | folder 9  |
| State File, n.d.   | box 1     | folder 10 |



**Scope and Contents note**

British Columbia, Vancouver (Correspondence) - August  
19-21, 1946 California, Palm Springs (Correspondence) -  
December 4, 1937-January 23, 1947

|   |       |           |
|---|-------|-----------|
| State File - Florida, Bradenton (Correspondence), 1937-1947             | box 1 | folder 11 |
| State File - Florida, Bradenton (Correspondence), 1937-1947             | box 1 | folder 12 |
| State File - Florida, Fort Myers (Correspondence), 1930-1933            | box 1 | folder 13 |
| State File - Florida, Lake City (Correspondence), 1931-1938             | box 1 | folder 14 |
| State File - Florida, Marianna (Annual Reports), 1936-1937              | box 1 | folder 15 |
| State File - Florida, Marianna (Chamber of Commerce Publications), 1937 | box 1 | folder 16 |
| State File - Florida, Marianna (Correspondence), 1935-1946              | box 2 | folder 17 |
| State File - Florida, Marianna (Correspondence), 1935-1946              | box 2 | folder 18 |
| State File - Florida, Marianna (Statistics), 1930-1936                  | box 2 | folder 19 |
| State File - Georgia, Louisville (Correspondence), 1925-1933            | box 2 | folder 20 |
| State File - Hawaii, n.d.   | box 2 | folder 21 |

**Scope and Contents note**

Kaunakakai, Molokai (Correspondence) - August 12-15,  
1949 Paia, Maui (Correspondence) - May 21-23, 1941

|  |       |           |
|--|-------|-----------|
| State File - Illinois, Mendota (Correspondence), 1944-1949                   | box 2 | folder 22 |
| State File - Illinois, Mt. Carmel (Correspondence), 1926-1927;<br>1947       | box 2 | folder 23 |
| State File - Kentucky, Hopkinsville (Correspondence), December<br>5-15, 1949 | box 2 | folder 24 |
| State File - Kentucky, Somerset (Correspondence), 1936-1938                  | box 2 | folder 25 |
| State File - Michigan, Romeo (Correspondence), March 18-27,<br>1950          | box 2 | folder 26 |
| State File - Mississippi, Clarksdale (Correspondence), 1940-1949             | box 2 | folder 27 |
| State File - Mississippi, Greenwood (Correspondence), 1937-1945              | box 2 | folder 28 |
| State File - Mississippi, Gulfport (Correspondence), 1935-1939               | box 2 | folder 29 |
| State File - Mississippi, Laurel (Correspondence), 1926-1945                 | box 2 | folder 30 |
| State File - Mississippi, Laurel (Correspondence), 1926-1945                 | box 2 | folder 31 |
| State File - Mississippi, n.d.   | box 2 | folder 32 |

**Scope and Contents note**

Mound Bayou (Correspondence) - April 20-24, 1950 West  
Point (Correspondence) - February 4, 1947-March 21, 1951

|  |       |           |
|--|-------|-----------|
| State File - Missouri, Kennett (Correspondence), 1926-1939 | box 2 | folder 33 |
| State File - New Hampshire, n.d.                           | box 2 | folder 34 |

**Scope and Contents note**

Hanover (Correspondence) - September 14, 1936-January  
16, 1940 Peterborough (Correspondence) - October 16,  
1936-October 8, 1946

|  |       |           |
|--|-------|-----------|
| State File - New Hampshire, Rochester (Correspondence),<br>1930-1948 | box 2 | folder 35 |
| State File - New Mexico, Santa Fe (Correspondence), 1946-1949        | box 3 | folder 36 |
| State File - New York, Bay Shore (Correspondence), 1936-1947         | box 3 | folder 37 |
| State File - New York, Canton (Correspondence), 1946-1950            | box 3 | folder 38 |
| State File - North Carolina, Asheboro (Correspondence),<br>1945-1947 | box 3 | folder 39 |
| State File - Ohio, Oberlin College (Correspondence), 1947-1951       | box 3 | folder 40 |
| State File - Oklahoma, n.d.  | box 3 | folder 41 |

**Scope and Contents note**

Blackwell (Correspondence) - June 22, 1937-October 21,  
1939 McAlester (Correspondence) - August 26, 1949-  
September 1, 1949

|   |       |           |
|---|-------|-----------|
| State File - Oregon, Newburg (Correspondence), March 10-15,<br>1950   | box 3 | folder 42 |
| State File - South Carolina, Kingstree (Correspondence),<br>1938-1939 | box 3 | folder 43 |
| State File - South Dakota, n.d.                                       | box 3 | folder 44 |

**Scope and Contents note**

Chamberlain (Correspondence) - January 24, 1940-February  
26, 1947 Huron (Correspondence) - September 22, 1926-  
January 18, 1944

|  |       |           |
|--|-------|-----------|
| State File - Tennessee, Crossville (Correspondence), June-July,<br>1928; 1941-1946 | box 3 | folder 45 |
| State File - Tennessee, Johnson City (Correspondence),<br>1932-1947                | box 3 | folder 46 |
| State File - Tennessee, n.d.   | box 3 | folder 47 |

## Scope and Contents note

Madison College (Correspondence) - November 24, 1945-  
December 9, 1945 Sevierville (Correspondence) - October  
16, 1935-October 8, 1940

|  |       |           |
|--|-------|-----------|
| State File - Tennessee, Trenton (Correspondence), 1938-1941    | box 3 | folder 48 |
| State File - Tennessee, Trenton (Correspondence), 1938-1941    | box 3 | folder 49 |
| State File - Tennessee, Union City (Correspondence), 1926-1944 | box 3 | folder 50 |
| State File - Tennessee, Union City (Correspondence), 1926-1944 | box 3 | folder 51 |
| State File - Tennessee, San Saba (Correspondence), 1940-1942   | box 3 | folder 52 |
| State File - Virginia, Waynesboro (Correspondence), 1946-1950  | box 3 | folder 53 |
| State File - Wyoming, Cody (Correspondence), 1936-1938         | box 4 | folder 54 |
| State File - Wyoming, Cody (Correspondence), 1936-1938         | box 4 | folder 55 |
| State File - Wyoming, Cody (Correspondence), 1936-1938         | box 4 | folder 56 |

## General Division Files

| Title/Description                                   | Instances |           |
|---|-----------|-----------|
| Accounting Manual, 1932; 1932; 1934; 1938; 1945     | box 4     | folder 57 |
| Accounting Manual, 1932; 1932; 1934; 1938; 1945     | box 4     | folder 58 |
| Accounting Manual, 1932; 1932; 1934; 1938; 1945     | box 4     | folder 59 |
| Accounting Manual, 1932; 1932; 1934; 1938; 1945     | box 4     | folder 60 |
| Accounting Manual, 1932; 1932; 1934; 1938; 1945     | box 4     | folder 61 |
| Agreement Forms and Contracts, 1925-1933; 1938-1943 | box 4     | folder 62 |
| Agreement Forms and Contracts, 1925-1933; 1938-1943 | box 4     | folder 63 |
| Agreement Forms and Contracts, 1925-1933; 1938-1943 | box 4     | folder 64 |
| Agreement Forms and Contracts, 1925-1933; 1938-1943 | box 4     | folder 65 |
| Annual Reports, 1926-1949                           | box 5     | folder 66 |
| Annual Reports, 1926-1949                           | box 5     | folder 67 |
| Annual Reports, 1926-1949                           | box 5     | folder 68 |
| Annual Reports, 1926-1949                           | box 5     | folder 69 |
| Annual Reports, 1926-1949                           | box 5     | folder 70 |
| Annual Reports, 1926-1949                           | box 5     | folder 71 |
| Annual Reports, 1926-1949                           | box 5     | folder 72 |
| Annual Reports, 1926-1949                           | box 5     | folder 73 |

|  |       |            |
|--|-------|------------|
| Annual Reports, 1926-1949  | box 5 | folder 74  |
| Annual Reports, 1926-1949  | box 5 | folder 75  |
| Annual Reports, 1926-1949  | box 5 | folder 76  |
| Annual Reports, 1926-1949  | box 5 | folder 77  |
| Annual Reports, 1926-1949  | box 5 | folder 78  |
| Annual Reports, 1926-1949  | box 5 | folder 79  |
| Annual Reports, 1926-1949  | box 5 | folder 80  |
| Annual Reports, 1926-1949  | box 5 | folder 81  |
| Annual Reports, 1926-1949  | box 5 | folder 82  |
| Appraisals of Medical Practices - Memoranda and Reports, 1931-1948 | box 6 | folder 83  |
| Appraisals of Medical Practices - Memoranda and Reports, 1931-1948 | box 6 | folder 84  |
| Appraisals of Medical Practices - Statistics, 1931-1937            | box 6 | folder 85  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 86  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 87  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 88  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 89  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 90  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 91  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 92  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 93  |
| Architects' Correspondence and Reports, 1925-1937                  | box 6 | folder 94  |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 95  |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 96  |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 97  |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 98  |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 99  |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 100 |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 101 |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 102 |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 103 |
| Architects' Correspondence and Reports, 1938-1950                  | box 7 | folder 104 |

|  |       |            |
|--|-------|------------|
| Architects' Correspondence and Reports, 1938-1950                | box 7 | folder 105 |
| Architects' Correspondence and Reports, 1938-1950                | box 7 | folder 106 |
| Architects' Correspondence and Reports, 1938-1950                | box 7 | folder 107 |
| Architects' Correspondence and Reports, 1938-1950                | box 7 | folder 108 |
| Architects' Correspondence and Reports, 1950-1952                | box 8 | folder 109 |
| Architects' Correspondence and Reports - Index, 1925-1952        | box 8 | folder 110 |
| Articles by Rural Hospital Division Staff, 1938-1940; 1943-1949  | box 8 | folder 111 |
| Articles by Rural Hospital Division Staff, 1938-1940; 1943-1949  | box 8 | folder 112 |
| Articles on Rural Hospitals, 1928-1934                           | box 8 | folder 113 |
| Auditors' Correspondence and Reports, 1930-1950                  | box 8 | folder 114 |
| Auditors' Correspondence and Reports, 1930-1950                  | box 8 | folder 115 |
| Auditors' Correspondence and Reports, 1930-1950                  | box 8 | folder 116 |
| Auditors' Correspondence and Reports, 1930-1950                  | box 8 | folder 117 |
| Auditors' Correspondence and Reports, 1930-1950                  | box 8 | folder 118 |
| Budget Material, 1933-1946                                       | box 8 | folder 119 |
| Budget Material, 1933-1946                                       | box 8 | folder 120 |
| Budget Material, 1933-1946                                       | box 8 | folder 121 |
| Budget Material, 1933-1946                                       | box 8 | folder 122 |
| Budget Material, 1947-1952                                       | box 9 | folder 123 |
| Budget Material, 1947-1952                                       | box 9 | folder 124 |
| Cancer Program - Correspondence Memoranda and Reports, 1940-1942 | box 9 | folder 125 |
| Cancer Program - Correspondence Memoranda and Reports, 1940-1942 | box 9 | folder 126 |
| Cancer Program - Correspondence Memoranda and Reports, 1940-1942 | box 9 | folder 127 |
| Cancer Program - Correspondence Memoranda and Reports, 1940-1942 | box 9 | folder 128 |
| Candidates for Employment - Executive (B-D), n.d.                | box 9 | folder 129 |
| Candidates for Employment - Executive (E), n.d.                  | box 9 | folder 130 |
| Candidates for Employment - Executive (H-L), n.d.                | box 9 | folder 131 |
| Candidates for Employment - Executive (M), n.d.                  | box 9 | folder 132 |
| Candidates for Employment - Executive (P-Z), n.d.                | box 9 | folder 133 |
| Candidates for Employment - Miscellaneous (A-W), n.d.            | box 9 | folder 134 |

|  |        |            |
|--|--------|------------|
| Candidates for Employment - Pathologist (D-S), n.d.  | box 10 | folder 135 |
| Candidates for Employment - Resident Physician - Applications (D-V), n.d.  | box 10 | folder 136 |
| Candidates for Employment - Resident Physician - Correspondence and Memoranda (B-Y), n.d.  | box 10 | folder 137 |
| Candidates for Employment - Roentgenologist (A-O), n.d.  | box 10 | folder 138 |
| Candidates for Employment - Technicians (A-E), n.d.  | box 10 | folder 139 |
| Candidates for Employment - Technicians (F-K), n.d.  | box 10 | folder 140 |
| Candidates for Employment - Technicians (L-R), n.d.  | box 10 | folder 141 |
| Candidates for Employment - Technicians (S-W), n.d.  | box 10 | folder 142 |
| Constitutions and By-Laws - Hospitals (Ada, Oklahoma), n.d.  | box 10 | folder 143 |
| Constitutions and By-Laws - Hospitals (Beloit, Kansas; Bristol, Virginia/Tennessee), n.d.  | box 10 | folder 144 |
| Constitutions and By-Laws - Hospitals (Farmington, Maine; Farmville, Virginia; Glasgow, Kentucky), n.d.                          | box 10 | folder 145 |
| Constitutions and By-Laws - Hospitals (Kingsport, Tennessee; Lancaster, South Carolina), n.d.                                    | box 10 | folder 146 |
| Constitutions and By-Laws - Hospitals (Mt. Pleasant, Michigan; Murfreesboro, Tennessee; Pittsfield, Illinois; Provo, Utah), n.d. | box 10 | folder 147 |
| Constitutions and By-Laws - Hospitals (Sikeston, Missouri; Tupelo, Mississippi; Wauseon, Ohio), n.d.                             | box 10 | folder 148 |
| Constitutions and By-Laws - Medical Staff (Ada, Oklahoma; Beloit, Kansas; Bristol, Virginia/Tennessee), n.d.                     | box 11 | folder 149 |
| Constitutions and By-Laws - Medical Staff (Farmington, Maine; Farmville, Virginia), n.d.   | box 11 | folder 150 |
| Constitutions and By-Laws - Medical Staff (Glasgow, Kentucky; Kingsport, Tennessee), n.d.  | box 11 | folder 151 |
| Constitutions and By-Laws - Medical Staff (Lancaster, South Carolina; Mt. Pleasant, Michigan; Murfreesboro, Tennessee), n.d.     | box 11 | folder 152 |
| Constitutions and By-Laws - Medical Staff (Provo, Utah), n.d.  | box 11 | folder 153 |
| Constitutions and By-Laws - Medical Staff (Tupelo, Mississippi; Wauseon, Ohio), n.d.   | box 11 | folder 154 |
| Division Monthly Reports, 1926-1930  | box 11 | folder 155 |
| Division Monthly Reports, 1926-1930  | box 11 | folder 156 |
| Division Monthly Reports, 1926-1930  | box 11 | folder 157 |
| Division Monthly Reports, 1926-1930  | box 11 | folder 158 |
| Division Monthly Reports, 1926-1930  | box 11 | folder 159 |

|                                     |        |            |
|-------------------------------------|--------|------------|
| Division Monthly Reports, 1926-1930 | box 11 | folder 160 |
| Division Monthly Reports, 1926-1930 | box 11 | folder 161 |
| Division Monthly Reports, 1926-1930 | box 11 | folder 162 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 163 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 164 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 165 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 166 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 167 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 168 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 169 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 170 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 171 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 172 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 173 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 174 |
| Division Monthly Reports, 1930-1936 | box 12 | folder 175 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 176 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 177 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 178 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 179 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 180 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 181 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 182 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 183 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 184 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 185 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 186 |
| Division Monthly Reports, 1936-1940 | box 13 | folder 187 |
| Division Monthly Reports, 1941-1945 | box 14 | folder 188 |
| Division Monthly Reports, 1941-1945 | box 14 | folder 189 |
| Division Monthly Reports, 1941-1945 | box 14 | folder 190 |
| Division Monthly Reports, 1941-1945 | box 14 | folder 191 |

|  |        |            |
|--|--------|------------|
| Division Monthly Reports, 1941-1945  | box 14 | folder 192 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 193 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 194 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 195 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 196 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 197 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 198 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 199 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 200 |
| Division Monthly Reports, 1941-1945  | box 14 | folder 201 |
| Division Monthly Reports, 1946-1948  | box 15 | folder 202 |
| Division Monthly Reports, 1946-1948  | box 15 | folder 203 |
| Division Monthly Reports, 1946-1948  | box 15 | folder 204 |
| Division Monthly Reports, 1946-1948  | box 15 | folder 205 |
| Division Monthly Reports, 1946-1948  | box 15 | folder 206 |
| Fellowships - Data Lists and Memoranda, 1927-1950                          | box 15 | folder 207 |
| Fellowships - Dieticians (A-W), 1933-1941                                  | box 15 | folder 208 |
| Fellowships - Nurses (C-W), 1929-1947                                      | box 15 | folder 209 |
| Fellowships - Nurses (Course Syllabus), 1939                               | box 15 | folder 210 |
| Fellowships - Nurses (Memoranda), 1928-1929                                | box 15 | folder 211 |
| Fellowships - Physicians (Harvard), 1926-1947                              | box 15 | folder 212 |
| Fellowships - Physicians (Kansas), 1928-1935                               | box 15 | folder 213 |
| Fellowships - Physicians (Ma-Mu), 1937-1947                                | box 15 | folder 214 |
| Fellowships - Physicians (Re-Tufts), 1928-1948                             | box 15 | folder 215 |
| Fellowships - Tulane, 1928-1930  | box 15 | folder 216 |
| Fellowships - Tulane, 1932-1947  | box 16 | folder 217 |
| Fellowships (Utah-Yale), 1928-1938   | box 16 | folder 218 |
| Hospital Appraisals - Beloit, Kansas, n.d.                                 | box 16 | folder 219 |
| Hospital Appraisals - Bristol, Virginia/Tennessee; Farmington, Maine, n.d. | box 16 | folder 220 |
| Hospital Appraisals - Farmville, Virginia; Glasgow, Kentucky, n.d.         | box 16 | folder 221 |



|  |        |            |
|--|--------|------------|
| Hospital Appraisals - Kingsport, Tennessee; Murfreesboro, Tennessee, n.d.                    | box 16 | folder 222 |
| Hospital Appraisals - Tupelo, Mississippi; Wauseon, Ohio, n.d.                               | box 16 | folder 223 |
| Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946 | box 16 | folder 224 |
| Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946 | box 16 | folder 225 |
| Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946 | box 16 | folder 226 |
| Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946 | box 16 | folder 227 |
| Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946 | box 16 | folder 228 |
| Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946 | box 16 | folder 229 |
| Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1943-1946 | box 16 | folder 230 |
| Hospital Survey/Commission on Hospital Care (COHC) - Correspondence and Memoranda, 1946-1947 | box 17 | folder 231 |
| Hospital Survey/Commission on Hospital Care (COHC) - Grant File, 1943-1945                   | box 17 | folder 232 |
| Hospital Survey/Commission on Hospital Care (COHC) - Grant File, 1943-1945                   | box 17 | folder 233 |
| Hospital Survey/Commission on Hospital Care (COHC) - Grant File, 1943-1945                   | box 17 | folder 234 |
| Hospital Survey/Commission on Hospital Care (COHC) - Grant File, 1943-1945                   | box 17 | folder 235 |
| Hospital Survey/Commission on Hospital Care (COHC) - Minutes, 1944-1946                      | box 17 | folder 236 |
| Interoffice Memos, 1925-1932   | box 17 | folder 237 |
| Interoffice Memos, 1925-1932   | box 17 | folder 238 |
| Interoffice Memos, 1925-1932   | box 17 | folder 239 |
| Interoffice Memos, 1925-1932   | box 17 | folder 240 |
| Interoffice Memos, 1925-1932   | box 17 | folder 241 |
| Interoffice Memos, 1925-1932   | box 17 | folder 242 |
| Interoffice Memos, 1925-1932   | box 17 | folder 243 |
| Interoffice Memos, 1925-1932   | box 17 | folder 244 |
| Interoffice Memos, 1925-1932   | box 17 | folder 245 |

|   |        |            |
|---|--------|------------|
| Interoffice Memos, 1932-1945  | box 18 | folder 246 |
| Interoffice Memos, 1932-1945  | box 18 | folder 247 |
| Interoffice Memos, 1932-1945  | box 18 | folder 248 |
| Interoffice Memos, 1932-1945  | box 18 | folder 249 |
| Interoffice Memos, 1932-1945  | box 18 | folder 250 |
| Interoffice Memos, 1932-1945  | box 18 | folder 251 |
| Interoffice Memos, 1932-1945  | box 18 | folder 252 |
| Interoffice Memos, 1932-1945  | box 18 | folder 253 |
| Interoffice Memos, 1932-1945  | box 18 | folder 254 |
| Interoffice Memos, 1932-1945  | box 18 | folder 255 |
| Interoffice Memos, 1932-1945  | box 18 | folder 256 |
| Interoffice Memos, 1932-1945  | box 18 | folder 257 |
| Interoffice Memos, 1946-1951  | box 19 | folder 258 |
| Interoffice Memos, 1946-1951  | box 19 | folder 259 |
| Medical Education Program - Correspondence (A-Y), 1928-1943                       | box 19 | folder 260 |
| Medical Education Program - Memoranda, 1927-1944                                  | box 19 | folder 261 |
| Medical Education Program - Memoranda, 1927-1944                                  | box 19 | folder 262 |
| Medical Education Program - Memoranda, 1927-1944                                  | box 19 | folder 263 |
| Medical Education Program - Memoranda, 1927-1944                                  | box 19 | folder 264 |
| News Releases (Farmville, Virginia), February 6, 1926                             | box 19 | folder 265 |
| News Releases (Farmville, Virginia), September 20, 1926                           | box 19 | folder 266 |
| News Releases (Beloit, Kansas; Wauseon, Ohio), October 24, 1927                   | box 19 | folder 267 |
| Nursing Appraisals, 1936-1945   | box 19 | folder 268 |
| Out-Patient Department - Reports and Memoranda, 1928-1944                         | box 19 | folder 269 |
| Out-Patient Department - Reports and Memoranda, 1928-1944                         | box 19 | folder 270 |
| Preliminary Correspondence, 1924-1926   | box 20 | folder 271 |
| Printed Material (Appeal Forms), 1926-1944  | box 20 | folder 272 |
| Printed Material (Appeal Forms), 1926-1944  | box 20 | folder 273 |
| Program Expansion Memoranda, 1931-1933  | box 20 | folder 274 |
| Publications - Reprint of Annual Report (Correspondence and Memoranda), 1939-1940 | box 20 | folder 275 |

|   |        |            |
|---|--------|------------|
| Publications - Small Community Hospitals (Correspondence and Memoranda), 1943-1946              | box 20 | folder 276 |
| Publications - Small Hospital Design (Correspondence and Memoranda), 1931-1937                  | box 20 | folder 277 |
| Publicity, 1925-1931  | box 20 | folder 278 |
| Rates of Charges - Hospitals (Ada, Oklahoma; Beloit, Kansas; Bristol, Virginia/Tennessee), n.d. | box 20 | folder 279 |
| Rates of Charges - Hospitals (Farmington, Maine; Farmville, Virginia), n.d.                     | box 20 | folder 280 |
| Rates of Charges - Hospitals (Glasgow, Kentucky; Kingsport, Tennessee), n.d.                    | box 20 | folder 281 |
| Rates of Charges - Hospitals (Lancaster, South Carolina), n.d.                                  | box 20 | folder 282 |
| Rates of Charges - Hospitals (Mt. Pleasant, Michigan; Murfreesboro, Tennessee), n.d.            | box 20 | folder 283 |
| Rates of Charges - Hospitals (Pittsfield, Illinois; Provo, Utah), n.d.                          | box 21 | folder 284 |
| Rates of Charges - Hospitals (Sikeston, Missouri; Tupelo, Mississippi; Wauseon, Ohio), n.d.     | box 21 | folder 285 |
| Rates of Charges - Services, 1931-1938; 1941-1948   | box 21 | folder 286 |
| Rates of Charges - Services, 1931-1938; 1941-1948   | box 21 | folder 287 |
| Regional Plan - Agreements (Correspondence and Drafts), April-September, 1944                   | box 21 | folder 288 |
| Regional Plan - Agreements (Correspondence and Drafts-Federal Aid), 1949-1950                   | box 21 | folder 289 |
| Regional Plan - Agreements (Correspondence and Drafts-Federal Aid), 1949-1950                   | box 21 | folder 290 |
| Regional Plan - Announcements, April 1944   | box 21 | folder 291 |
| Regional Plan - Appeals (Atlanta, Georgia), July-November, 1944                                 | box 21 | folder 292 |
| Regional Plan - Appeals (Atlanta, Georgia), July-November, 1944                                 | box 21 | folder 293 |
| Regional Plan - Appeals (Atlanta, Georgia), July-November, 1944                                 | box 21 | folder 294 |
| Regional Plan - Appeals (Miscellaneous Sites-Alabama-Pennsylvania), 1943-1945                   | box 21 | folder 295 |
| Regional Plan - Appeals (Miscellaneous Sites-Tennessee to Vermont), 1943-1945                   | box 21 | folder 296 |
| Regional Plan - Appeals (Richmond, Virginia), 1944-1947   | box 22 | folder 297 |
| Regional Plan - Appeals (Richmond, Virginia), 1944-1947   | box 22 | folder 298 |
| Regional Plan - Appeals (Richmond, Virginia), 1944-1947   | box 22 | folder 299 |
| Regional Plan - Appeals (Richmond, Virginia), 1944-1947   | box 22 | folder 300 |

|  |        |            |
|--|--------|------------|
| Regional Plan - Appeals (Richmond, Virginia), 1944-1947  | box 22 | folder 301 |
| Regional Plan - Appeals (Richmond, Virginia), 1944-1947  | box 22 | folder 302 |
| Regional Plan - Budget Outline, April 1945   | box 22 | folder 303 |
| Regional Plan - Constitution and By-Laws (Rochester, New York), November 1945  | box 22 | folder 304 |
| Regional Plan - Correspondence, 1946-1951  | box 22 | folder 305 |
| Regional Plan - Interoffice Memoranda, 1943-1945   | box 22 | folder 306 |
| Regional Plan - Interoffice Memoranda, 1943-1945   | box 22 | folder 307 |
| Regional Plan - Interoffice Memoranda, 1943-1945   | box 22 | folder 308 |
| Regional Plan - Name Folder (A-F), 1943-1944   | box 22 | folder 309 |
| Regional Plan - Name Folder (H-N), 1943-1944   | box 22 | folder 310 |
| Regional Plan - Name Folder (O-W), 1943-1944   | box 22 | folder 311 |
| Regional Plan - Site Selection Reports, August-October, 1945   | box 23 | folder 312 |
| Report on the Study of 12 Small Hospitals (T. Krater and A. C. Haupt) - Preliminary Report, n.d.                     | box 23 | folder 313 |
| Report on the Study of 12 Small Hospitals (T. Krater and A. C. Haupt) - Report of June 5, 1929, n.d.                 | box 23 | folder 314 |
| Reports/Recommendations for Rural Hospital Sites - Project #1 (Henry C. Wright Report), December 14, 1925            | box 23 | folder 315 |
| Reports/Recommendations for Rural Hospital Sites - Projects #2-5, 1926-1930  | box 23 | folder 316 |
| Reports/Recommendations for Rural Hospital Sites - Projects #6-9, 1933-1935  | box 23 | folder 317 |
| Reports/Recommendations for Rural Hospital Sites - Projects #10-12, 1937-1942  | box 23 | folder 318 |
| Rules and Regulations - Hospitals (Ada, Oklahoma; Beloit, Kansas), n.d.  | box 23 | folder 319 |
| Rules and Regulations - Hospitals (Bristol, Virginia/Tennessee; Farmington, Maine), n.d.                             | box 23 | folder 320 |
| Rules and Regulations - Hospitals (Farmville, Virginia), n.d.  | box 23 | folder 321 |
| Rules and Regulations - Hospitals (Glasgow, Kentucky; Kingsport, Tennessee), n.d.                                    | box 23 | folder 322 |
| Rules and Regulations - Hospitals (Lancaster, South Carolina; Mt. Pleasant, Michigan; Murfreesboro, Tennessee), n.d. | box 23 | folder 323 |
| Rules and Regulations - Hospitals (Pittsfield, Illinois; Provo, Utah; Sikeston, Missouri; Tupelo, Mississippi), n.d. | box 23 | folder 324 |
| Rules and Regulations - Hospitals (Wauseon, Ohio), n.d.  | box 23 | folder 325 |

|  |        |            |
|--|--------|------------|
| Rules and Regulations - Memoranda and Drafts, 1929-1949  | box 24 | folder 326 |
| Rules and Regulations - Memoranda and Drafts, 1929-1949  | box 24 | folder 327 |
| Service Records Manual, 1938   | box 24 | folder 328 |
| Service Records Manual, 1938   | box 24 | folder 329 |
| Service Records Manual, Undated  | box 24 | folder 330 |
| Service Records Manual, Undated  | box 24 | folder 331 |
| Set-up and Organization of a Rural Hospital - Memoranda<br>Correspondence and Reports, 1926-1935 | box 24 | folder 332 |
| Set-up and Organization of a Rural Hospital - Southmayd Report,<br>Undated                       | box 24 | folder 333 |
| Statistics - All Hospital General Statistics, 1930-1947  | box 24 | folder 334 |
| Statistics - Annual Financial, 1932-1943   | box 24 | folder 335 |
| Statistics - Annual Financial, 1932-1943   | box 24 | folder 336 |
| Statistics - Annual Financial, 1932-1943   | box 24 | folder 337 |
| Statistics - Annual Financial, 1944-1948   | box 25 | folder 338 |
| Statistics - Annual Financial, 1944-1948   | box 25 | folder 339 |
| Statistics - Annual Professional, 1942-1948  | box 25 | folder 340 |
| Statistics - Annual Professional, 1942-1948  | box 25 | folder 341 |
| Statistics - Annual Professional, 1942-1948  | box 25 | folder 342 |
| Statistics - Cost Analysis, 1930-1946  | box 25 | folder 343 |
| Statistics - Cost Analysis, 1930-1946  | box 25 | folder 344 |
| Statistics - Program, 1925-1940  | box 25 | folder 345 |
| Statistics - Program, 1925-1940  | box 25 | folder 346 |
| Statistics - Program, 1925-1940  | box 25 | folder 347 |
| Statistics - Program, 1925-1940  | box 25 | folder 348 |
| Statistics - Program, 1925-1940  | box 25 | folder 349 |
| Statistics - Program, 1941-1948  | box 26 | folder 350 |
| Statistics - Program, 1941-1948  | box 26 | folder 351 |
| Statistics - Program, 1941-1948  | box 26 | folder 352 |
| Statistics - Program, 1941-1948  | box 26 | folder 353 |
| Statistics - Program, 1941-1948  | box 26 | folder 354 |
| Statistics - Program, 1941-1948  | box 26 | folder 355 |
| Statistics - Program, 1941-1948  | box 26 | folder 356 |

|   |        |            |
|---|--------|------------|
| Statistics - Program, 1941-1948                                 | box 26 | folder 357 |
| Statistics - Program, 1941-1948                                 | box 26 | folder 358 |
| Statistics - Report Summaries, 1928-1935                        | box 26 | folder 359 |
| Statistics - Report Summaries, 1928-1935                        | box 26 | folder 360 |
| Statistics - Report Summaries, 1928-1935                        | box 26 | folder 361 |
| Statistics - Report Summaries, 1928-1935                        | box 26 | folder 362 |
| Superintendent's Conference - Program Material, April-May, 1930 | box 26 | folder 363 |

## Project Files

| Title/Description   | Instances |            |
|---|-----------|------------|
| Ada, Oklahoma - Audit Reports, 1937-1938; 1945-1948                     | box 27    | folder 364 |
| Ada, Oklahoma - Building Requisitions - Bonds and Agreements, 1937-1945 | box 27    | folder 365 |
| Ada, Oklahoma - Building Requisitions                                   | box 27    | folder 366 |

### Scope and Contents note

Change Orders - April 14, 1937-April 28, 1938 Purchase  
Orders - November 29, 1937-August 10, 1939

|  |        |            |
|--|--------|------------|
| Ada, Oklahoma - Building Requisitions - Correspondence and Vouchers, 1937-1942 | box 27 | folder 367 |
| Ada, Oklahoma - Building Requisitions - Correspondence and Vouchers, 1937-1942 | box 27 | folder 368 |
| Ada, Oklahoma - Building Requisitions - Correspondence and Vouchers, 1937-1942 | box 27 | folder 369 |
| Ada, Oklahoma - Building Requisitions - Correspondence and Vouchers, 1937-1942 | box 27 | folder 370 |
| Ada, Oklahoma - Building Requisitions - Equipment Data Sheets, 1938            | box 27 | folder 371 |
| Ada, Oklahoma - Building Requisitions - Equipment Data Sheets, 1938            | box 27 | folder 372 |
| Ada, Oklahoma - Disbursements, 1939-1946                                       | box 27 | folder 373 |
| Ada, Oklahoma - Equipment - Purchase Orders, 1937-1940                         | box 27 | folder 374 |
| Ada, Oklahoma - Equipment - Purchase Orders, 1937-1940                         | box 27 | folder 375 |
| Ada, Oklahoma - Equipment - Purchase Orders, 1937-1940                         | box 27 | folder 376 |
| Ada, Oklahoma - Equipment - Purchase Orders, 1937-1940                         | box 27 | folder 377 |
| Ada, Oklahoma - Equipment - Sales Literature, 1937-1940                        | box 27 | folder 378 |
| Ada, Oklahoma - Equipment - Sales Literature, 1937-1940                        | box 28 | folder 379 |

|   |        |            |
|---|--------|------------|
| Ada, Oklahoma - Fellowships (B-G), 1938-1942                                      | box 28 | folder 380 |
| Ada, Oklahoma - Fellowships (L-S), 1938-1942                                      | box 28 | folder 381 |
| Ada, Oklahoma - Field Trip Memoranda, 1936-1948                                   | box 28 | folder 382 |
| Ada, Oklahoma - Field Trip Memoranda, 1936-1948                                   | box 28 | folder 383 |
| Ada, Oklahoma - Field Trip Memoranda, 1936-1948                                   | box 28 | folder 384 |
| Ada, Oklahoma - Field Trip Memoranda, 1936-1948                                   | box 28 | folder 385 |
| Ada, Oklahoma - Field Trip Memoranda, 1936-1948                                   | box 28 | folder 386 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937                       | box 28 | folder 387 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937                       | box 28 | folder 388 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937                       | box 28 | folder 389 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937                       | box 28 | folder 390 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937                       | box 28 | folder 391 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1935-1937                       | box 28 | folder 392 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 393 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 394 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 395 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 396 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 397 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 398 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 399 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 400 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 401 |
| Ada, Oklahoma - Hospital Proper - Correspondence, 1937-1949;<br>1952-1955         | box 29 | folder 402 |
| Ada, Oklahoma - Hospital Proper - Correspondence Index,<br>1935-1949              | box 29 | folder 403 |
| Ada, Oklahoma - Minutes - Executive Committee and Board of<br>Trustees, 1935-1948 | box 29 | folder 404 |

|   |        |            |
|---|--------|------------|
| Ada, Oklahoma - Minutes - Executive Committee and Board of Trustees, 1935-1948  | box 29 | folder 405 |
| Ada, Oklahoma - Minutes - Executive Committee and Board of Trustees, 1935-1948  | box 29 | folder 406 |
| Ada, Oklahoma - Monthly Reports, 1936-1940  | box 29 | folder 407 |
| Ada, Oklahoma - Monthly Reports, 1936-1940  | box 29 | folder 408 |
| Ada, Oklahoma - Monthly Reports, 1941-1949  | box 30 | folder 409 |
| Ada, Oklahoma - Monthly Reports, 1941-1949  | box 30 | folder 410 |
| Ada, Oklahoma - Monthly Reports, 1941-1949  | box 30 | folder 411 |
| Ada, Oklahoma - Monthly Reports, 1941-1949  | box 30 | folder 412 |
| Ada, Oklahoma - Monthly Reports, 1941-1949  | box 30 | folder 413 |
| Ada, Oklahoma - Monthly Reports, 1941-1949  | box 30 | folder 414 |
| Ada, Oklahoma - Monthly Reports, 1941-1949  | box 30 | folder 415 |
| Ada, Oklahoma - Oklahoma State Department of Health - License Laws and Standards for Hospitals and Related Institutions, 1945 | box 30 | folder 416 |
| Ada, Oklahoma - Out-Patient Department - Correspondence and Memoranda, 1938-1942  | box 30 | folder 417 |
| Ada, Oklahoma - Out-Patient Department - Correspondence and Memoranda, 1938-1942  | box 30 | folder 418 |
| Ada, Oklahoma - Prepayment Plan - Correspondence and Memoranda, 1939-1944   | box 30 | folder 419 |
| Ada, Oklahoma - Public Health Program - Correspondence Memoranda and Reports, 1937-1944                                       | box 30 | folder 420 |
| Ada, Oklahoma - Statistics - Medical and Hospital, 1938-1947  | box 30 | folder 421 |
| Beloit, Kansas - Audit Reports, 1930, 1947-1949   | box 31 | folder 422 |
| Beloit, Kansas - Audit Reports, 1930, 1947-1949   | box 31 | folder 423 |
| Beloit, Kansas - Building Requisitions - Bonds and Agreements, 1928-1930; 1940-1942   | box 31 | folder 424 |
| Beloit, Kansas - Building Requisitions - Bonds and Agreements, 1928-1930; 1940-1942   | box 31 | folder 425 |
| Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944   | box 31 | folder 426 |
| Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944   | box 31 | folder 427 |
| Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944   | box 31 | folder 428 |
| Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944   | box 31 | folder 429 |



|   |        |            |
|---|--------|------------|
| Beloit, Kansas - Building Requisitions - Correspondence and Vouchers, 1928-1944 | box 31 | folder 430 |
| Beloit, Kansas - Disbursements, 1929-1937                                       | box 31 | folder 431 |
| Beloit, Kansas - Disbursements, 1929-1937                                       | box 31 | folder 432 |
| Beloit, Kansas - Equipment - Purchase Orders, 1929-1935                         | box 31 | folder 433 |
| Beloit, Kansas - Equipment - Purchase Orders, 1929-1935                         | box 31 | folder 434 |
| Beloit, Kansas - Equipment - Purchase Orders, 1929-1935                         | box 31 | folder 435 |
| Beloit, Kansas - Fellowships (A-F), 1929-1945                                   | box 31 | folder 436 |
| Beloit, Kansas - Fellowships (H-M), 1929-1945                                   | box 31 | folder 437 |
| Beloit, Kansas - Fellowships (N-S), 1929-1945                                   | box 32 | folder 438 |
| Beloit, Kansas - Fellowships (V-S), 1929-1945                                   | box 32 | folder 439 |
| Beloit, Kansas - Field Trip Memoranda, 1927-1947                                | box 32 | folder 440 |
| Beloit, Kansas - Field Trip Memoranda, 1927-1947                                | box 32 | folder 441 |
| Beloit, Kansas - Field Trip Memoranda, 1927-1947                                | box 32 | folder 442 |
| Beloit, Kansas - Field Trip Memoranda, 1927-1947                                | box 32 | folder 443 |
| Beloit, Kansas - Field Trip Memoranda, 1927-1947                                | box 32 | folder 444 |
| Beloit, Kansas - Field Trip Memoranda, 1927-1947                                | box 32 | folder 445 |
| Beloit, Kansas - Field Trip Memoranda, 1927-1947                                | box 32 | folder 446 |
| Beloit, Kansas - Field Trip Memoranda, 1927-1947                                | box 32 | folder 447 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930                    | box 32 | folder 448 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930                    | box 32 | folder 449 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930                    | box 32 | folder 450 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930                    | box 32 | folder 451 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1926-1930                    | box 32 | folder 452 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    | box 33 | folder 453 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    | box 33 | folder 454 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    | box 33 | folder 455 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    | box 33 | folder 456 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    | box 33 | folder 457 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    | box 33 | folder 458 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    | box 33 | folder 459 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    | box 33 | folder 460 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                    |        |            |

|   |        |            |
|---|--------|------------|
|   | box 33 | folder 461 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                                    | box 33 | folder 462 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                                    | box 33 | folder 463 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                                    | box 33 | folder 464 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                                    | box 33 | folder 465 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1931-1947                                    | box 33 | folder 466 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1948-1965                                    | box 34 | folder 467 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1948-1965                                    | box 34 | folder 468 |
| Beloit, Kansas - Hospital Proper - Correspondence, 1948-1965                                    | box 34 | folder 469 |
| Beloit, Kansas - Hospital Proper - Correspondence Index, 1926-1951                              | box 34 | folder 470 |
| Beloit, Kansas - Hospital Proper - Correspondence Index, 1926-1951                              | box 34 | folder 471 |
| Beloit, Kansas - Minutes - Executive Committee and Board of Directors, 1929-1937; June 17, 1946 | box 34 | folder 472 |
| Beloit, Kansas - Minutes - Executive Committee and Board of Directors, 1929-1937; June 17, 1946 | box 34 | folder 473 |
| Beloit, Kansas - Minutes - Executive Committee and Board of Directors, 1929-1937; June 17, 1946 | box 34 | folder 474 |
| Beloit, Kansas - Monthly Reports, 1948-1949   | box 34 | folder 475 |
| Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947               | box 34 | folder 476 |
| Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947               | box 34 | folder 477 |
| Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947               | box 34 | folder 478 |
| Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947               | box 34 | folder 479 |
| Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947               | box 34 | folder 480 |
| Beloit, Kansas - Out-Patient Department - Correspondence and Memoranda, 1930-1947               | box 34 | folder 481 |
| Beloit, Kansas - Prepayment Plan - Correspondence and Memoranda, 1944-1948                      | box 34 | folder 482 |
| Beloit, Kansas - Public Health Program - Correspondence Memoranda and Reports, 1927-1932        | box 35 | folder 483 |

## Scope and Contents note

Indexed.

|  |        |            |
|--|--------|------------|
| Beloit, Kansas - Publicity - Memoranda and Press Releases, 1930-1951                         | box 35 | folder 484 |
| Beloit, Kansas - Statistics - Medical and Hospital, 1930-1947                                | box 35 | folder 485 |
| Bristol, Virginia/Tennessee - Audit Reports, 1940; 1943                                      | box 35 | folder 486 |
| Bristol, Virginia/Tennessee - Building Requisitions - Bonds and Agreements, 1939-1942        | box 35 | folder 487 |
| Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947 | box 35 | folder 488 |
| Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947 | box 35 | folder 489 |
| Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947 | box 35 | folder 490 |
| Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947 | box 35 | folder 491 |
| Bristol, Virginia/Tennessee - Building Requisitions - Correspondence and Vouchers, 1938-1947 | box 35 | folder 492 |
| Bristol, Virginia/Tennessee - Building Requisitions - Insurance Policies, 1939-1942          | box 35 | folder 493 |
| Bristol, Virginia/Tennessee - Disbursements, 1938-1945                                       | box 35 | folder 494 |
| Bristol, Virginia/Tennessee - Equipment - Purchase Orders, 1938-1945                         | box 35 | folder 495 |
| Bristol, Virginia/Tennessee - Equipment - Sales Literature, 1938-1939                        | box 35 | folder 496 |
| Bristol, Virginia/Tennessee - Equipment - Sales Literature, 1938-1939                        | box 35 | folder 497 |
| Bristol, Virginia/Tennessee - Equipment - Sales Literature, 1939-1943                        | box 36 | folder 498 |
| Bristol, Virginia/Tennessee - Equipment - Sales Literature, 1939-1943                        | box 36 | folder 499 |
| Bristol, Virginia/Tennessee - Fellowships (K and V), 1938-1939                               | box 36 | folder 500 |
| Bristol, Virginia/Tennessee - Field Trip Memoranda, 1938-1947                                | box 36 | folder 501 |
| Bristol, Virginia/Tennessee - Field Trip Memoranda, 1938-1947                                | box 36 | folder 502 |
| Bristol, Virginia/Tennessee - Field Trip Memoranda, 1938-1947                                | box 36 | folder 503 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1926-1938                    | box 36 | folder 504 |

|  |        |            |
|--|--------|------------|
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1926-1938 | box 36 | folder 505 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1926-1938 | box 36 | folder 506 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1926-1938 | box 36 | folder 507 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1926-1938 | box 36 | folder 508 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1926-1938 | box 36 | folder 509 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1926-1938 | box 36 | folder 510 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1926-1938 | box 36 | folder 511 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 512 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 513 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 514 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 515 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 516 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 517 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 518 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 519 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 520 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 521 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1938-1940 | box 37 | folder 522 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 523 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 524 |

|  |        |            |
|--|--------|------------|
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 525 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 526 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 527 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 528 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 529 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 530 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 531 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 532 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1940-1942 | box 38 | folder 533 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 534 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 535 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 536 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 537 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 538 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 539 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 540 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 541 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 542 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 543 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence,<br>1942-1945 | box 39 | folder 544 |

|   |        |            |
|---|--------|------------|
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1942-1945                     | box 39 | folder 545 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954                     | box 40 | folder 546 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954                     | box 40 | folder 547 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954                     | box 40 | folder 548 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954                     | box 40 | folder 549 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence, 1946-1954                     | box 40 | folder 550 |
| Bristol, Virginia/Tennessee - Hospital Proper - Correspondence Index, 1926-1950               | box 40 | folder 551 |
| Bristol, Virginia/Tennessee - Minutes - Executive Committee and Board of Directors, 1938-1946 | box 40 | folder 552 |
| Bristol, Virginia/Tennessee - Minutes - Executive Committee and Board of Directors, 1938-1946 | box 40 | folder 553 |
| Bristol, Virginia/Tennessee - Minutes - Executive Committee and Board of Directors, 1938-1946 | box 40 | folder 554 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1938-1943                                      | box 40 | folder 555 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1938-1943                                      | box 40 | folder 556 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1938-1943                                      | box 40 | folder 557 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 558 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 559 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 560 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 561 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 562 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 563 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 564 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 565 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 566 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1944-1948                                      | box 41 | folder 567 |
| Bristol, Virginia/Tennessee - Monthly Reports, 1949   | box 42 | folder 568 |
| Bristol, Virginia/Tennessee - Newspaper Articles, January-February, 1938                      | box 42 | folder 569 |

|  |        |            |
|--|--------|------------|
| Bristol, Virginia/Tennessee - Out-Patient Department - Correspondence and Memoranda, 1938-1946 | box 42 | folder 570 |
| Bristol, Virginia/Tennessee - Out-Patient Department - Correspondence and Memoranda, 1938-1946 | box 42 | folder 571 |
| Bristol, Virginia/Tennessee - Statistics - Medical and Hospital, 1936-1948                     | box 42 | folder 572 |
| Farmington, Maine - Audit Reports, 1928-1929; January-December, 1940                           | box 42 | folder 573 |
| Farmington, Maine - Building Requisitions - Agreements and Orders, 1928-1929                   | box 42 | folder 574 |
| Farmington, Maine - Building Requisitions - Correspondence and Vouchers, 1928-1932             | box 42 | folder 575 |
| Farmington, Maine - Building Requisitions - Correspondence and Vouchers, 1928-1932             | box 42 | folder 576 |
| Farmington, Maine - Building Requisitions - Correspondence and Vouchers, 1928-1932             | box 42 | folder 577 |
| Farmington, Maine - Disbursements, 1928-1947   | box 42 | folder 578 |
| Farmington, Maine - Equipment - Correspondence, January-September, 1932                        | box 42 | folder 579 |
| Farmington, Maine - Equipment - Office Expenses, 1930-1932                                     | box 42 | folder 580 |
| Farmington, Maine - Equipment - Purchase Orders, 1929-1931                                     | box 42 | folder 581 |
| Farmington, Maine - Equipment - Purchase Orders, 1929-1931                                     | box 42 | folder 582 |
| Farmington, Maine - Equipment - Purchase Orders, 1929-1931                                     | box 42 | folder 583 |
| Farmington, Maine - Equipment - Sales Literature, 1942   | box 43 | folder 584 |
| Farmington, Maine - Equipment - Work Sheets, 1928-1929   | box 43 | folder 585 |
| Farmington, Maine - Fellowships (A-F), 1929-1945   | box 43 | folder 586 |
| Farmington, Maine - Fellowships (G-M), 1929-1945   | box 43 | folder 587 |
| Farmington, Maine - Fellowships (P-W), 1929-1945   | box 43 | folder 588 |
| Farmington, Maine - Field Trip Memoranda, 1927-1947  | box 43 | folder 589 |
| Farmington, Maine - Field Trip Memoranda, 1927-1947  | box 43 | folder 590 |
| Farmington, Maine - Field Trip Memoranda, 1927-1947  | box 43 | folder 591 |
| Farmington, Maine - Field Trip Memoranda, 1927-1947  | box 43 | folder 592 |
| Farmington, Maine - Field Trip Memoranda, 1927-1947  | box 43 | folder 593 |
| Farmington, Maine - Financial Correspondence, 1930-1938  | box 43 | folder 594 |
| Farmington, Maine - Financial Correspondence, 1930-1938  | box 43 | folder 595 |
| Farmington, Maine - Financial Correspondence, 1930-1938  | box 43 | folder 596 |

|   |        |            |
|---|--------|------------|
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1926-1927       | box 43 | folder 597 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1926-1927       | box 43 | folder 598 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 599 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 600 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 601 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 602 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 603 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 604 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 605 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 606 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 607 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 608 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports, 1928-1967       | box 44 | folder 609 |
| Farmington, Maine - Hospital Proper - Correspondence and Reports Index, 1926-1949 | box 44 | folder 610 |
| Farmington, Maine - Minutes - Executive Committee and Governing Board, 1928-1949  | box 45 | folder 611 |
| Farmington, Maine - Minutes - Executive Committee and Governing Board, 1928-1949  | box 45 | folder 612 |
| Farmington, Maine - Minutes - Executive Committee and Governing Board, 1928-1949  | box 45 | folder 613 |
| Farmington, Maine - Minutes - Executive Committee and Governing Board, 1928-1949  | box 45 | folder 614 |
| Farmington, Maine - Monthly Reports, 1929-1949                                    | box 45 | folder 615 |
| Farmington, Maine - Monthly Reports, 1929-1949                                    | box 45 | folder 616 |
| Farmington, Maine - Monthly Reports, 1929-1949                                    | box 45 | folder 617 |
| Farmington, Maine - Monthly Reports, 1929-1949                                    | box 45 | folder 618 |



|   |        |            |
|---|--------|------------|
| Farmington, Maine - Monthly Reports, 1929-1949  | box 45 | folder 619 |
| Farmington, Maine - Monthly Reports, 1929-1949  | box 45 | folder 620 |
| Farmington, Maine - Monthly Reports, 1929-1949  | box 45 | folder 621 |
| Farmington, Maine - Monthly Reports, 1929-1949  | box 45 | folder 622 |
| Farmington, Maine - Monthly Reports, 1929-1949  | box 45 | folder 623 |
| Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941      | box 46 | folder 624 |
| Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941      | box 46 | folder 625 |
| Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941      | box 46 | folder 626 |
| Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941      | box 46 | folder 627 |
| Farmington, Maine - Out-Patient Department - Correspondence and Memoranda, 1930-1941      | box 46 | folder 628 |
| Farmington, Maine - Practical Nurse Training - Correspondence and Memoranda, 1946-1947    | box 46 | folder 629 |
| Farmington, Maine - Prepayment Plan - Correspondence and Memoranda, 1935-1940             | box 46 | folder 630 |
| Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941       | box 46 | folder 631 |
| Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941       | box 46 | folder 632 |
| Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941       | box 46 | folder 633 |
| Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941       | box 46 | folder 634 |
| Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941       | box 46 | folder 635 |
| Farmington, Maine - Public Health Program - Correspondence and Memoranda, 1927-1941       | box 46 | folder 636 |
| Farmington, Maine - Public Health Program - Correspondence and Memoranda Index, 1927-1939 | box 46 | folder 637 |
| Farmington, Maine - Publicity - News Releases and Articles, June-October, 1927            | box 46 | folder 638 |
| Farmington, Maine - Statistics - Medical and Hospital, 1930-1948                          | box 46 | folder 639 |
| Farmville, Virginia - Accounting Manual - Correspondence, January-May, 1932               | box 47 | folder 640 |
| Farmville, Virginia - Audit Reports, 1926-1928, 1945                                      | box 47 | folder 641 |

|  |        |            |
|--|--------|------------|
| Farmville, Virginia - Building Requisitions - Bonds and Contracts, 1926-1941               | box 47 | folder 642 |
| Farmville, Virginia - Building Requisitions - Change and Purchase Orders, 1936-1942        | box 47 | folder 643 |
| Farmville, Virginia - Building Requisitions - Correspondence and Vouchers, 1926-1943       | box 47 | folder 644 |
| Farmville, Virginia - Building Requisitions - Correspondence and Vouchers, 1926-1943       | box 47 | folder 645 |
| Farmville, Virginia - Building Requisitions - Correspondence and Vouchers, 1926-1943       | box 47 | folder 646 |
| Farmville, Virginia - Building Requisitions - Pre-Qualification Statements, May-June, 1941 | box 47 | folder 647 |
| Farmville, Virginia - Disbursements, 1926-1942   | box 47 | folder 648 |
| Farmville, Virginia - Disbursements, 1926-1942   | box 47 | folder 649 |
| Farmville, Virginia - Disbursements, 1926-1942   | box 47 | folder 650 |
| Farmville, Virginia - Equipment - Purchase Orders, 1927-1942                               | box 47 | folder 651 |
| Farmville, Virginia - Equipment - Purchase Orders, 1927-1942                               | box 47 | folder 652 |
| Farmville, Virginia - Equipment - Sales Literature, 1927 and 1941                          | box 47 | folder 653 |
| Farmville, Virginia - Equipment - Work Sheets, 1926-1927                                   | box 48 | folder 654 |
| Farmville, Virginia - Equipment - Work Sheets, 1926-1927                                   | box 48 | folder 655 |
| Farmville, Virginia - Fellowships (A-F), 1927-1940   | box 48 | folder 656 |
| Farmville, Virginia - Fellowships (H), 1927-1940   | box 48 | folder 657 |
| Farmville, Virginia - Fellowships (I-M), 1927-1940   | box 48 | folder 658 |
| Farmville, Virginia - Fellowships (N-W), 1927-1940   | box 48 | folder 659 |
| Farmville, Virginia - Field Trip Memoranda, 1926-1947                                      | box 48 | folder 660 |
| Farmville, Virginia - Field Trip Memoranda, 1926-1947                                      | box 48 | folder 661 |
| Farmville, Virginia - Field Trip Memoranda, 1926-1947                                      | box 48 | folder 662 |
| Farmville, Virginia - Field Trip Memoranda, 1926-1947                                      | box 48 | folder 663 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1925-1928            | box 48 | folder 664 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1925-1928            | box 48 | folder 665 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946            | box 49 | folder 666 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946            | box 49 | folder 667 |

|   |        |            |
|---|--------|------------|
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 668 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 669 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 670 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 671 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 672 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 673 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 674 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 675 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 676 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 677 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1929-1946                   | box 49 | folder 678 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1947-1957                   | box 50 | folder 679 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1947-1957                   | box 50 | folder 680 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda, 1947-1957                   | box 50 | folder 681 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda Index, 1925-1950             | box 50 | folder 682 |
| Farmville, Virginia - Hospital Proper - Correspondence and Memoranda Index, 1925-1950             | box 50 | folder 683 |
| Farmville, Virginia - Minutes - Board of Directors; Executive and Financial Committees, 1928-1940 | box 50 | folder 684 |
| Farmville, Virginia - Minutes - Board of Directors; Executive and Financial Committees, 1928-1940 | box 50 | folder 685 |
| Farmville, Virginia - Minutes - Board of Directors; Executive and Financial Committees, 1928-1940 | box 50 | folder 686 |
| Farmville, Virginia - Minutes - Board of Directors; Executive and Financial Committees, 1928-1940 | box 50 | folder 687 |
| Farmville, Virginia - Monthly Reports, 1928-1943  |        |            |

|  |        |            |
|--|--------|------------|
|  | box 50 | folder 688 |
| Farmville, Virginia - Monthly Reports, 1928-1943   | box 50 | folder 689 |
| Farmville, Virginia - Monthly Reports, 1928-1943   | box 50 | folder 690 |
| Farmville, Virginia - Monthly Reports, 1928-1943   | box 50 | folder 691 |
| Farmville, Virginia - Monthly Reports, 1928-1943   | box 50 | folder 692 |
| Farmville, Virginia - Monthly Reports, 1944-1948   | box 51 | folder 693 |
| Farmville, Virginia - Monthly Reports, 1944-1948   | box 51 | folder 694 |
| Farmville, Virginia - Monthly Reports, 1944-1948   | box 51 | folder 695 |
| Farmville, Virginia - Monthly Reports, 1944-1948   | box 51 | folder 696 |
| Farmville, Virginia - Monthly Reports, 1944-1948   | box 51 | folder 697 |
| Farmville, Virginia - Out-Patient Department - Correspondence and Memoranda, 1930-1947         | box 51 | folder 698 |
| Farmville, Virginia - Out-Patient Department - Correspondence and Memoranda, 1930-1947         | box 51 | folder 699 |
| Farmville, Virginia - Out-Patient Department - Correspondence and Memoranda, 1930-1947         | box 51 | folder 700 |
| Farmville, Virginia - Out-Patient Department - Correspondence and Memoranda, 1930-1947         | box 51 | folder 701 |
| Farmville, Virginia - Prepayment Plan - Correspondence and Memoranda, 1938-1943                | box 51 | folder 702 |
| <b>Scope and Contents note</b>   |        |            |
| 1940 Indexed.  |        |            |
| Farmville, Virginia - Public Health Program - Correspondence and Memoranda, 1928-1933          | box 51 | folder 703 |
| Farmville, Virginia - Public Health Program - Correspondence and Memoranda, 1928-1933          | box 51 | folder 704 |
| Farmville, Virginia - Public Health Program - Correspondence and Memoranda Index, 1927-1948    | box 51 | folder 705 |
| Farmville, Virginia - Public Health Program - Financial Correspondence and Vouchers, 1928-1934 | box 51 | folder 706 |
| Farmville, Virginia - Statistics - Medical and Hospital, 1930-1948                             | box 51 | folder 707 |
| Glasgow, Kentucky - Accounting Manual - Correspondence, January-June, 1932                     | box 52 | folder 708 |
| Glasgow, Kentucky - Audit Reports, 1929; 1930; 1948  | box 52 | folder 709 |
| Glasgow, Kentucky - Building Requisitions - Bonds and Contracts, 1928-1929                     | box 52 | folder 710 |

|  |        |            |
|--|--------|------------|
| Glasgow, Kentucky - Building Requisitions - Correspondence and Vouchers, 1928-1934 | box 52 | folder 711 |
| Glasgow, Kentucky - Building Requisitions - Correspondence and Vouchers, 1928-1934 | box 52 | folder 712 |
| Glasgow, Kentucky - Building Requisitions - Correspondence and Vouchers, 1928-1934 | box 52 | folder 713 |
| Glasgow, Kentucky - Building Requisitions - Work Bids, 1936; 1946                  | box 52 | folder 714 |
| Glasgow, Kentucky - Disbursements, 1929-1942                                       | box 52 | folder 715 |
| Glasgow, Kentucky - Disbursements, 1929-1942                                       | box 52 | folder 716 |
| Glasgow, Kentucky - Disbursements, 1929-1942                                       | box 52 | folder 717 |
| Glasgow, Kentucky - Equipment - Purchase Orders, 1928-1931                         | box 52 | folder 718 |
| Glasgow, Kentucky - Equipment - Purchase Orders, 1928-1931                         | box 52 | folder 719 |
| Glasgow, Kentucky - Equipment - Work Sheets, 1928-1929                             | box 52 | folder 720 |
| Glasgow, Kentucky - Fellowships (A-E), 1929-1941                                   | box 52 | folder 721 |
| Glasgow, Kentucky - Fellowships (H-P), 1929-1941                                   | box 52 | folder 722 |
| Glasgow, Kentucky - Fellowships (R-Y), 1929-1941                                   | box 52 | folder 723 |
| Glasgow, Kentucky - Field Trip Memoranda, 1927-1946                                | box 53 | folder 724 |
| Glasgow, Kentucky - Field Trip Memoranda, 1927-1946                                | box 53 | folder 725 |
| Glasgow, Kentucky - Field Trip Memoranda, 1927-1946                                | box 53 | folder 726 |
| Glasgow, Kentucky - Field Trip Memoranda, 1927-1946                                | box 53 | folder 727 |
| Glasgow, Kentucky - Field Trip Memoranda, 1927-1946                                | box 53 | folder 728 |
| Glasgow, Kentucky - Field Trip Memoranda, 1927-1946                                | box 53 | folder 729 |
| Glasgow, Kentucky - Field Trip Memoranda, 1927-1946                                | box 53 | folder 730 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932      | box 53 | folder 731 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932      | box 53 | folder 732 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932      | box 53 | folder 733 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932      | box 53 | folder 734 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932      | box 53 | folder 735 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1925-1932      | box 53 | folder 736 |

|  |        |            |
|--|--------|------------|
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978                | box 54 | folder 737 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978                | box 54 | folder 738 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978                | box 54 | folder 739 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978                | box 54 | folder 740 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978                | box 54 | folder 741 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978                | box 54 | folder 742 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978                | box 54 | folder 743 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda, 1933-1978                | box 54 | folder 744 |
| Glasgow, Kentucky - Hospital Proper - Correspondence and Memoranda Index, 1926-1949          | box 54 | folder 745 |
| Glasgow, Kentucky - Minutes - Board of Trustees; Executive and Finance Committees, 1927-1948 | box 54 | folder 746 |
| Glasgow, Kentucky - Minutes - Board of Trustees; Executive and Finance Committees, 1927-1948 | box 54 | folder 747 |
| Glasgow, Kentucky - Monthly Reports, 1929-1935   | box 54 | folder 748 |
| Glasgow, Kentucky - Monthly Reports, 1929-1935   | box 54 | folder 749 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 750 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 751 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 752 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 753 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 754 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 755 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 756 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 757 |
| Glasgow, Kentucky - Monthly Reports, 1936-1949   | box 55 | folder 758 |
| Glasgow, Kentucky - Out-Patient Department - Correspondence and Memoranda, 1930-1932         | box 55 | folder 759 |
| Glasgow, Kentucky - Out-Patient Department - Correspondence and Memoranda, 1930-1932         | box 55 | folder 760 |

|  |        |            |
|--|--------|------------|
| Glasgow, Kentucky - Out-Patient Department - Correspondence and Memoranda, 1933-1939                     | box 56 | folder 761 |
| Glasgow, Kentucky - Public Health Program - Correspondence and Memoranda, 1928-1933; 1936-1939           | box 56 | folder 762 |
| <b>Scope and Contents note</b>   |        |            |
| Indexed.   |        |            |
| Glasgow, Kentucky - Public Health Program - Financial Correspondence and Vouchers, 1929-1938             | box 56 | folder 763 |
| Glasgow, Kentucky - Statistics - Medical and Hospital, 1930-1948   | box 56 | folder 764 |
| Kingsport, Tennessee - Annual Report, September 30, 1953   | box 56 | folder 765 |
| Kingsport, Tennessee - Audit Reports, 1934-1935, 1940-1942, 1947   | box 56 | folder 766 |
| Kingsport, Tennessee - Audit Reports, 1934-1935, 1940-1942, 1947   | box 56 | folder 767 |
| Kingsport, Tennessee - Building Requisitions - Bids and Pre-Qualification Statements, December 6-9, 1940 | box 56 | folder 768 |
| Kingsport, Tennessee - Building Requisitions - Bonds and Agreements, 1932-1940                           | box 56 | folder 769 |
| Kingsport, Tennessee - Building Requisitions - Change Orders, 1934-1942                                  | box 56 | folder 770 |
| Kingsport, Tennessee - Building Requisitions - Correspondence and Vouchers, 1934-1942                    | box 56 | folder 771 |
| Kingsport, Tennessee - Building Requisitions - Correspondence and Vouchers, 1934-1942                    | box 56 | folder 772 |
| Kingsport, Tennessee - Building Requisitions - Correspondence and Vouchers, 1934-1942                    | box 56 | folder 773 |
| Kingsport, Tennessee - Building Requisitions - Correspondence and Vouchers, 1934-1942                    | box 56 | folder 774 |
| Kingsport, Tennessee - Building Requisitions - Purchase Orders, 1935-1937                                | box 56 | folder 775 |
| Kingsport, Tennessee - Community Hospital Services - Accounting Manual, 1942                             | box 57 | folder 776 |
| Kingsport, Tennessee - Community Hospital Services - General Manual, 1942; 1948                          | box 57 | folder 777 |
| Kingsport, Tennessee - Disbursements, 1934-1947  | box 57 | folder 778 |
| Kingsport, Tennessee - Disbursements, 1934-1947  | box 57 | folder 779 |
| Kingsport, Tennessee - Disbursements, 1934-1947  | box 57 | folder 780 |
| Kingsport, Tennessee - Disbursements, 1934-1947  | box 57 | folder 781 |

|  |        |            |
|--|--------|------------|
| Kingsport, Tennessee - Equipment - Bids-New Wing, 1940-1941                      | box 57 | folder 782 |
| Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942                    | box 57 | folder 783 |
| Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942                    | box 57 | folder 784 |
| Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942                    | box 57 | folder 785 |
| Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942                    | box 57 | folder 786 |
| Kingsport, Tennessee - Equipment - Purchase Orders, 1934-1942                    | box 57 | folder 787 |
| Kingsport, Tennessee - Equipment - Purchase Orders (Pre-Opening), 1934-1935      | box 57 | folder 788 |
| Kingsport, Tennessee - Equipment - Sales Literature, 1934-1935; 1938; 1941       | box 58 | folder 789 |
| Kingsport, Tennessee - Equipment - Sales Literature, 1934-1935; 1938; 1941       | box 58 | folder 790 |
| Kingsport, Tennessee - Equipment - Sales Literature, 1934-1935; 1938; 1941       | box 58 | folder 791 |
| Kingsport, Tennessee - Equipment - Sales Literature, 1934-1935; 1938; 1941       | box 58 | folder 792 |
| Kingsport, Tennessee - Equipment - Work Sheets, 1934-1941                        | box 58 | folder 793 |
| Kingsport, Tennessee - Fellowships (B-D), 1934-1946                              | box 58 | folder 794 |
| Kingsport, Tennessee - Fellowships (E-Q), 1934-1946                              | box 58 | folder 795 |
| Kingsport, Tennessee - Field Trip Memoranda, 1933-1947                           | box 58 | folder 796 |
| Kingsport, Tennessee - Field Trip Memoranda, 1933-1947                           | box 58 | folder 797 |
| Kingsport, Tennessee - Field Trip Memoranda, 1933-1947                           | box 58 | folder 798 |
| Kingsport, Tennessee - Field Trip Memoranda, 1933-1947                           | box 58 | folder 799 |
| Kingsport, Tennessee - Field Trip Memoranda, 1933-1947                           | box 58 | folder 800 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1931-1933 | box 58 | folder 801 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941 | box 59 | folder 802 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941 | box 59 | folder 803 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941 | box 59 | folder 804 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941 | box 59 | folder 805 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941 | box 59 | folder 806 |



|  |        |            |
|--|--------|------------|
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941       | box 59 | folder 807 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941       | box 59 | folder 808 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941       | box 59 | folder 809 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941       | box 59 | folder 810 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941       | box 59 | folder 811 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941       | box 59 | folder 812 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1933-1941       | box 59 | folder 813 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969       | box 60 | folder 814 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969       | box 60 | folder 815 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969       | box 60 | folder 816 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969       | box 60 | folder 817 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969       | box 60 | folder 818 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969       | box 60 | folder 819 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda, 1942-1969       | box 60 | folder 820 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda Index, 1928-1951 | box 60 | folder 821 |
| Kingsport, Tennessee - Hospital Proper - Correspondence and Memoranda Index, 1928-1951 | box 60 | folder 822 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Directors, 1933-1936 | box 60 | folder 823 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Directors, 1933-1936 | box 60 | folder 824 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Directors, 1933-1936 | box 60 | folder 825 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Directors, 1933-1936 | box 60 | folder 826 |

|   |        |            |
|---|--------|------------|
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 827 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 828 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 829 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 830 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 831 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 832 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 833 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 834 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 835 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 836 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 837 |
| Kingsport, Tennessee - Minutes - Executive Committee and Board of Director, 1937-1949 | box 61 | folder 838 |
| Kingsport, Tennessee - Monthly Reports, 1935-1937                                     | box 61 | folder 839 |
| Kingsport, Tennessee - Monthly Reports, 1935-1937                                     | box 61 | folder 840 |
| Kingsport, Tennessee - Monthly Reports, 1935-1937                                     | box 61 | folder 841 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 842 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 843 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 844 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 845 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 846 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 847 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 849 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 850 |
| Kingsport, Tennessee - Monthly Reports, 1938-1947                                     | box 62 | folder 851 |
| Kingsport, Tennessee - Monthly Reports, 1948  | box 63 | folder 852 |

|   |        |            |
|---|--------|------------|
| Kingsport, Tennessee - Out-Patient Department - Correspondence and Memoranda, 1934-1940 | box 63 | folder 853 |
| Kingsport, Tennessee - Out-Patient Department - Correspondence and Memoranda, 1934-1940 | box 63 | folder 854 |
| Kingsport, Tennessee - Out-Patient Department - Correspondence and Memoranda, 1934-1940 | box 63 | folder 855 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936        | box 63 | folder 856 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936        | box 63 | folder 857 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936        | box 63 | folder 858 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936        | box 63 | folder 859 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936        | box 63 | folder 860 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936        | box 63 | folder 861 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936        | box 63 | folder 862 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1933-1936        | box 63 | folder 863 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 864 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 865 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 866 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 867 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 868 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 869 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 870 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 871 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942        | box 64 | folder 872 |

|   |        |            |
|---|--------|------------|
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942                          | box 64 | folder 873 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942                          | box 64 | folder 874 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942                          | box 64 | folder 875 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942                          | box 64 | folder 876 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942                          | box 64 | folder 877 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1936-1942                          | box 64 | folder 878 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949                          | box 65 | folder 879 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949                          | box 65 | folder 880 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949                          | box 65 | folder 881 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949                          | box 65 | folder 882 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1943-1949                          | box 65 | folder 883 |
| Kingsport, Tennessee - Prepayment Plan - Correspondence and Memoranda Index, 1933-1949                    | box 65 | folder 884 |
| Kingsport, Tennessee - Prepayment Plan - Forms and Contracts, 1941-1942; 1944 and 1948                    | box 65 | folder 885 |
| Kingsport, Tennessee - Prepayment Plan - Forms and Contracts, 1941-1942; 1944 and 1948                    | box 65 | folder 886 |
| Kingsport, Tennessee - Prepayment Plan - Forms and Contracts, 1941-1942; 1944 and 1948                    | box 65 | folder 887 |
| Kingsport, Tennessee - Prepayment Plan - Hospital Service Plan Commission, 1942-1944                      | box 65 | folder 888 |
| Kingsport, Tennessee - Prepayment Plan - Inter-Plan Service-Benefit Bank (Analysis), 1947-1948            | box 65 | folder 889 |
| Kingsport, Tennessee - Prepayment Plan - Inter-Plan Service-Benefit Bank (Statistical Report), April 1947 | box 65 | folder 890 |
| Kingsport, Tennessee - Prepayment Plan - Manual of Uniform Accounting Procedures, August 1943             | box 65 | folder 891 |
| Kingsport, Tennessee - Prepayment Plan - Pamphlets, 1944 and 1946   | box 65 | folder 892 |

|  |        |            |
|--|--------|------------|
| Kingsport, Tennessee - Publicity - Brochures for Holston Valley Community Hospital and Kingston, Tennessee, 1933-1947  | box 66 | folder 893 |
| Kingsport, Tennessee - Report - Committee on Accounting and Office Practice to the Conference of Hospital Service Plans, February 1941                             | box 66 | folder 894 |
| Kingsport, Tennessee - Report - Committee on Hospital and Medical Relations of the American Hospital Association, Council on Hospital Service Plans, February 1941 | box 66 | folder 895 |
| Kingsport, Tennessee - Report - Committee on Rural Development to American Hospital Association, Council on Hospital Service Plans, February 1941                  | box 66 | folder 896 |
| Kingsport, Tennessee - Report - Foundations of the Holston Valley Community Hospital, April 1949   | box 66 | folder 897 |
| Kingsport, Tennessee - Report - Rehabilitation Services in the Kingsport, Tennessee Area, May 1954   | box 66 | folder 898 |
| Kingsport, Tennessee - Statistics - Medical and Hospital, 1935-1948  | box 66 | folder 899 |
| Lancaster, South Carolina - Audit Report, 1939-1940  | box 66 | folder 900 |
| Lancaster, South Carolina - Building Requisitions - Bonds and Contracts, 1939-1941   | box 66 | folder 901 |
| Lancaster, South Carolina - Building Requisitions - Change and Purchase Orders, 1939-1940  | box 66 | folder 902 |
| Lancaster, South Carolina - Building Requisitions - Correspondence and Vouchers, 1939-1942   | box 66 | folder 903 |
| Lancaster, South Carolina - Building Requisitions - Correspondence and Vouchers, 1939-1942   | box 66 | folder 904 |
| Lancaster, South Carolina - Building Requisitions - Correspondence and Vouchers, 1939-1942   | box 66 | folder 905 |
| Lancaster, South Carolina - Building Requisitions - Correspondence and Vouchers, 1939-1942   | box 66 | folder 906 |
| Lancaster, South Carolina - Building Requisitions - Equipment Data, 1939-1940  | box 66 | folder 907 |
| Lancaster, South Carolina - Building Requisitions - Equipment Data, 1940-1941  | box 67 | folder 908 |
| Lancaster, South Carolina - Building Requisitions - Equipment Data, 1940-1941  | box 67 | folder 909 |
| Lancaster, South Carolina - Building Requisitions - Equipment Data, 1940-1941  | box 67 | folder 910 |
| Lancaster, South Carolina - Disbursements, 1939-1949   | box 67 | folder 911 |
| Lancaster, South Carolina - Equipment - Purchase Orders, 1939-1941   | box 67 | folder 912 |

|   |        |            |
|---|--------|------------|
| Lancaster, South Carolina - Equipment - Purchase Orders, 1939-1941                    | box 67 | folder 913 |
| Lancaster, South Carolina - Equipment - Purchase Orders, 1939-1941                    | box 67 | folder 914 |
| Lancaster, South Carolina - Equipment - Purchase Orders (Pre-Opening), 1940           | box 67 | folder 915 |
| Lancaster, South Carolina - Equipment - Sales Literature, 1938-1939                   | box 67 | folder 916 |
| Lancaster, South Carolina - Equipment - Sales Literature, 1938-1939                   | box 67 | folder 917 |
| Lancaster, South Carolina - Equipment - Sales Literature, 1939-1941                   | box 68 | folder 918 |
| Lancaster, South Carolina - Fellowships (B-P), 1939-1941                              | box 68 | folder 919 |
| Lancaster, South Carolina - Field Trip Memoranda, 1938-1947                           | box 68 | folder 920 |
| Lancaster, South Carolina - Field Trip Memoranda, 1938-1947                           | box 68 | folder 921 |
| Lancaster, South Carolina - Field Trip Memoranda, 1938-1947                           | box 68 | folder 922 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941 | box 68 | folder 923 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941 | box 68 | folder 924 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941 | box 68 | folder 925 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941 | box 68 | folder 926 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1937-1941 | box 68 | folder 927 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 69 | folder 928 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 69 | folder 929 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 69 | folder 930 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 69 | folder 931 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 69 | folder 932 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 69 | folder 933 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 69 | folder 934 |

|  |        |            |
|--|--------|------------|
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948                | box 69 | folder 935 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948                | box 69 | folder 936 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948                | box 69 | folder 937 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1942-1948                | box 69 | folder 938 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda, 1949-1961                | box 70 | folder 939 |
| Lancaster, South Carolina - Hospital Proper - Correspondence and Memoranda Index, 1937-1951          | box 70 | folder 940 |
| Lancaster, South Carolina - Medical Education Program - Correspondence and Memoranda, 1940-1948      | box 70 | folder 941 |
| Lancaster, South Carolina - Medical Education Program - Correspondence and Memoranda, 1940-1948      | box 70 | folder 942 |
| Lancaster, South Carolina - Medical Education Program - Correspondence and Memoranda, 1940-1948      | box 70 | folder 943 |
| Lancaster, South Carolina - Minutes - Executive Committee; Board of Directors and Members, 1939-1952 | box 70 | folder 944 |
| Lancaster, South Carolina - Minutes - Executive Committee; Board of Directors and Members, 1939-1952 | box 70 | folder 945 |
| Lancaster, South Carolina - Monthly Reports, 1939-1944   | box 70 | folder 946 |
| Lancaster, South Carolina - Monthly Reports, 1939-1944   | box 70 | folder 947 |
| Lancaster, South Carolina - Monthly Reports, 1939-1944   | box 70 | folder 948 |
| Lancaster, South Carolina - Monthly Reports, 1939-1944   | box 70 | folder 949 |
| Lancaster, South Carolina - Monthly Reports, 1945-1948   | box 71 | folder 950 |
| Lancaster, South Carolina - Monthly Reports, 1945-1948   | box 71 | folder 951 |
| Lancaster, South Carolina - Monthly Reports, 1945-1948   | box 71 | folder 952 |
| Lancaster, South Carolina - Monthly Reports, 1945-1948   | box 71 | folder 953 |
| Lancaster, South Carolina - Monthly Reports, 1945-1948   | box 71 | folder 954 |
| Lancaster, South Carolina - Monthly Reports, 1945-1948   | box 71 | folder 955 |
| Lancaster, South Carolina - Monthly Reports, 1945-1948   | box 71 | folder 956 |
| Lancaster, South Carolina - Nurse Education Program - Correspondence, 1940-1946                      | box 71 | folder 957 |
| Lancaster, South Carolina - Out-Patient Department - Correspondence and Memoranda, 1939-1943         | box 71 | folder 958 |

|  |        |            |
|--|--------|------------|
| Lancaster, South Carolina - Prepayment Plan - Correspondence and Memoranda, April-October, 1947  | box 71 | folder 959 |
| Lancaster, South Carolina - Public Health Program - Memoranda, May 15-17, 1939                   | box 71 | folder 960 |
| Lancaster, South Carolina - Publicity - Articles and Brochures, 1937-1947                        | box 71 | folder 961 |
| Lancaster, South Carolina - Site Selection Data, 1937-1938                                       | box 71 | folder 962 |
| Lancaster, South Carolina - Site Selection Data, 1937-1938                                       | box 71 | folder 963 |
| Lancaster, South Carolina - Statistics - Medical and Hospital, 1939-1948                         | box 71 | folder 964 |
| Mt. Pleasant, Michigan - Audit Reports, 1941-1943; December 31, 1946                             | box 72 | folder 965 |
| Mt. Pleasant, Michigan - Building Requisitions - Bonds and Contracts, 1941-1942                  | box 72 | folder 966 |
| Mt. Pleasant, Michigan - Building Requisitions - Change Orders, 1941-1943                        | box 72 | folder 967 |
| Mt. Pleasant, Michigan - Building Requisitions - Correspondence and Vouchers, 1941-1946          | box 72 | folder 968 |
| Mt. Pleasant, Michigan - Building Requisitions - Correspondence and Vouchers, 1941-1946          | box 72 | folder 969 |
| Mt. Pleasant, Michigan - Building Requisitions - Correspondence and Vouchers, 1941-1946          | box 72 | folder 970 |
| Mt. Pleasant, Michigan - Building Requisitions - Correspondence and Vouchers, 1941-1946          | box 72 | folder 971 |
| Mt. Pleasant, Michigan - Building Requisitions - Extra Building Contracts, January-July, 1943    | box 72 | folder 972 |
| Mt. Pleasant, Michigan - Building Requisitions - Pre-Qualification Statements, March-April, 1941 | box 72 | folder 973 |
| Mt. Pleasant, Michigan - Disbursements, 1942-1948  | box 72 | folder 974 |
| Mt. Pleasant, Michigan - Equipment - Budget Data Sheets, August 1942                             | box 72 | folder 975 |
| Mt. Pleasant, Michigan - Equipment - Purchase Orders, 1941-1944                                  | box 72 | folder 976 |
| Mt. Pleasant, Michigan - Equipment - Purchase Orders, 1941-1944                                  | box 72 | folder 977 |
| Mt. Pleasant, Michigan - Equipment - Purchase Orders, 1941-1944                                  | box 72 | folder 978 |
| Mt. Pleasant, Michigan - Equipment - Sales Literature, 1941-1943; 1947                           | box 73 | folder 979 |



|  |        |             |
|--|--------|-------------|
| Mt. Pleasant, Michigan - Equipment - Sales Literature, 1941-1943; 1947             | box 73 | folder 980  |
| Mt. Pleasant, Michigan - Equipment - Sales Literature, 1941-1943; 1947             | box 73 | folder 981  |
| Mt. Pleasant, Michigan - Equipment - Sales Literature, 1941-1943; 1947             | box 73 | folder 982  |
| Mt. Pleasant, Michigan - Fellowships (C-H), 1941-1948                              | box 73 | folder 983  |
| Mt. Pleasant, Michigan - Fellowships (K-W), 1941-1948                              | box 73 | folder 984  |
| Mt. Pleasant, Michigan - Field Trip Memoranda, 1940-1948                           | box 73 | folder 985  |
| Mt. Pleasant, Michigan - Field Trip Memoranda, 1940-1948                           | box 73 | folder 986  |
| Mt. Pleasant, Michigan - Field Trip Memoranda, 1940-1948                           | box 73 | folder 987  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940 | box 73 | folder 988  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940 | box 73 | folder 989  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940 | box 73 | folder 990  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940 | box 73 | folder 991  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1931-1940 | box 73 | folder 992  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 993  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 994  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 995  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 996  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 997  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 998  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 999  |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 1000 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 1001 |

|  |        |             |
|--|--------|-------------|
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 1002 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1941-1942 | box 74 | folder 1003 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1004 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1005 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1006 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1007 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1008 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1009 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1010 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1011 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1012 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1013 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1014 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1015 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1942-1944 | box 75 | folder 1016 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966 | box 76 | folder 1017 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966 | box 76 | folder 1018 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966 | box 76 | folder 1019 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966 | box 76 | folder 1020 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966 | box 76 | folder 1021 |

|  |        |             |
|--|--------|-------------|
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966           | box 76 | folder 1022 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966           | box 76 | folder 1023 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966           | box 76 | folder 1024 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966           | box 76 | folder 1025 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966           | box 76 | folder 1026 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda, 1944-1966           | box 76 | folder 1027 |
| Mt. Pleasant, Michigan - Hospital Proper - Correspondence and Memoranda Index, 1931-1951     | box 76 | folder 1028 |
| Mt. Pleasant, Michigan - Medical Education Program - Correspondence and Memoranda, 1942-1949 | box 76 | folder 1029 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1030 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1031 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1032 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1033 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1034 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1035 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1036 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1037 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1038 |
| Mt. Pleasant, Michigan - Monthly Reports, 1943-1947  | box 77 | folder 1039 |
| Mt. Pleasant, Michigan - Monthly Reports, 1948-1949  | box 78 | folder 1040 |
| Mt. Pleasant, Michigan - Monthly Reports, 1948-1949  | box 78 | folder 1041 |
| Mt. Pleasant, Michigan - Monthly Reports - Pre-Opening, 1941-1943                            | box 78 | folder 1042 |
| Mt. Pleasant, Michigan - Monthly Reports - Pre-Opening, 1941-1943                            | box 78 | folder 1043 |
| Mt. Pleasant, Michigan - Nursing Education Program - Correspondence and Memoranda, 1942-1948 | box 78 | folder 1044 |
| Mt. Pleasant, Michigan - Out-Patient Department - Correspondence and Memoranda, 1941-1947    | box 78 | folder 1045 |
| Mt. Pleasant, Michigan - Prepayment Plan - Correspondence and Memoranda, 1944-1947           | box 78 | folder 1046 |

|  |        |             |
|--|--------|-------------|
| Mt. Pleasant, Michigan - Public Health Program - Correspondence, February 8-24, 1944   | box 78 | folder 1047 |
| Mt. Pleasant, Michigan - Publicity - Announcements and Brochures, 1943-1945  | box 78 | folder 1048 |
| Mt. Pleasant, Michigan - Reports   | box 78 | folder 1049 |
| <b>Scope and Contents note</b>   |        |             |
| "Central Michigan Community Hospital," - December 6, 1945<br>"Michigan Hospital Plan," - November 1948<br>"Rules and Regulations for Hospitals and Maternity Homes," [Michigan State Welfare Commission] - 1938/1942 |        |             |
| Mt. Pleasant, Michigan - Site Selection Data, 1939-1940  | box 78 | folder 1050 |
| Mt. Pleasant, Michigan - Statistics - Medical and Hospital, 1943-1948  | box 78 | folder 1051 |
| Murfreesboro, Tennessee - Accounting Manual Instructions - Correspondence, 1931-1932   | box 78 | folder 1052 |
| Murfreesboro, Tennessee - Audit Reports, 1929; 1947; 1953  | box 78 | folder 1053 |
| Murfreesboro, Tennessee - Building Requisitions - Bonds and Contracts, February-April, 1951  | box 78 | folder 1054 |
| Murfreesboro, Tennessee - Building Requisitions - Correspondence and Vouchers, 1942-1951   | box 78 | folder 1055 |
| Murfreesboro, Tennessee - Disbursements, 1925-1941   | box 78 | folder 1056 |
| Murfreesboro, Tennessee - Disbursements, 1925-1941   | box 78 | folder 1057 |
| Murfreesboro, Tennessee - Equipment - Purchase Orders and Work Sheets, 1931-1933   | box 79 | folder 1058 |
| Murfreesboro, Tennessee - Fellowships (A-G), 1929-1941   | box 79 | folder 1059 |
| Murfreesboro, Tennessee - Fellowships (H-M), 1929-1941   | box 79 | folder 1060 |
| Murfreesboro, Tennessee - Fellowships (O-W), 1929-1941   | box 79 | folder 1061 |
| Murfreesboro, Tennessee - Field Trip Memoranda, 1926-1932; 1946-1947   | box 79 | folder 1062 |
| Murfreesboro, Tennessee - Field Trip Memoranda, 1926-1932; 1946-1947   | box 79 | folder 1063 |
| Murfreesboro, Tennessee - Field Trip Memoranda, 1926-1932; 1946-1947   | box 79 | folder 1064 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933  | box 79 | folder 1065 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933  | box 79 | folder 1066 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933  | box 79 | folder 1067 |

|  |        |             |
|--|--------|-------------|
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933                        | box 79 | folder 1068 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1924-1933                        | box 79 | folder 1069 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1070 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1071 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1072 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1073 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1074 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1075 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1076 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1077 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1078 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda, 1934-1960                        | box 80 | folder 1079 |
| Murfreesboro, Tennessee - Hospital Proper - Correspondence and Memoranda Index, 1928-1951                  | box 80 | folder 1080 |
| Murfreesboro, Tennessee - Minutes - Administrative Board and Executive Committee, 1927-1934; June 22, 1940 | box 80 | folder 1081 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1082 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1083 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1084 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1085 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1086 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1087 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1088 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1089 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1090 |
| Murfreesboro, Tennessee - Monthly Reports, 1927-1948   | box 81 | folder 1091 |

|  |        |             |
|--|--------|-------------|
| Murfreesboro, Tennessee - Monthly Reports, 1948-1951   | box 82 | folder 1092 |
| Murfreesboro, Tennessee - Nurses' Home Addition - Correspondence Memoranda and Vouchers, 1930-1933 | box 82 | folder 1093 |
| Murfreesboro, Tennessee - Out-Patient Department - Correspondence and Memoranda, 1930-1943         | box 82 | folder 1094 |
| Murfreesboro, Tennessee - Prepayment Plan - Correspondence and Memoranda, 1934-1946                | box 82 | folder 1095 |
| Murfreesboro, Tennessee - Public Health Program - Correspondence Memoranda and Vouchers, 1931-1932 | box 82 | folder 1096 |

### Scope and Contents note

Indexed.

|   |        |             |
|---|--------|-------------|
| Murfreesboro, Tennessee - Site Selection Data, 1925                                   | box 82 | folder 1097 |
| Murfreesboro, Tennessee - Statistics - Medical and Hospital, 1930-1948                | box 82 | folder 1098 |
| Pittsfield, Illinois - Audit Reports, 1940-1942; January-December, 1946               | box 82 | folder 1099 |
| Pittsfield, Illinois - Building Requisitions - Bonds and Contracts, 1940-1942         | box 82 | folder 1100 |
| Pittsfield, Illinois - Building Requisitions - Change Orders, 1940-1942               | box 82 | folder 1101 |
| Pittsfield, Illinois - Building Requisitions - Correspondence and Vouchers, 1940-1943 | box 82 | folder 1102 |
| Pittsfield, Illinois - Building Requisitions - Correspondence and Vouchers, 1940-1943 | box 82 | folder 1103 |
| Pittsfield, Illinois - Building Requisitions - Correspondence and Vouchers, 1940-1943 | box 82 | folder 1104 |
| Pittsfield, Illinois - Disbursements, 1941-1948                                       | box 82 | folder 1105 |
| Pittsfield, Illinois - Equipment - Purchase Orders, 1940-1942                         | box 83 | folder 1106 |
| Pittsfield, Illinois - Equipment - Purchase Orders, 1940-1942                         | box 83 | folder 1107 |
| Pittsfield, Illinois - Equipment - Requisition Lists, 1941-1942                       | box 83 | folder 1108 |
| Pittsfield, Illinois - Equipment - Requisition Lists, 1941-1942                       | box 83 | folder 1109 |
| Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942                        | box 83 | folder 1110 |
| Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942                        | box 83 | folder 1111 |
| Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942                        | box 83 | folder 1112 |
| Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942                        | box 83 | folder 1113 |
| Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942                        | box 83 | folder 1114 |

|  |        |             |
|--|--------|-------------|
| Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942                   | box 83 | folder 1115 |
| Pittsfield, Illinois - Equipment - Sales Literature, 1940-1942                   | box 83 | folder 1116 |
| Pittsfield, Illinois - Fellowships (C-R), 1940-1948                              | box 84 | folder 1117 |
| Pittsfield, Illinois - Field Trip Memoranda, 1939-1948                           | box 84 | folder 1118 |
| Pittsfield, Illinois - Field Trip Memoranda, 1939-1948                           | box 84 | folder 1119 |
| Pittsfield, Illinois - Field Trip Memoranda, 1939-1948                           | box 84 | folder 1120 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940 | box 84 | folder 1121 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940 | box 84 | folder 1122 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940 | box 84 | folder 1123 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940 | box 84 | folder 1124 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940 | box 84 | folder 1125 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940 | box 84 | folder 1126 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940 | box 84 | folder 1127 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1938-1940 | box 84 | folder 1128 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942 | box 85 | folder 1129 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942 | box 85 | folder 1130 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942 | box 85 | folder 1131 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942 | box 85 | folder 1132 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942 | box 85 | folder 1133 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942 | box 85 | folder 1134 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942 | box 85 | folder 1135 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942 | box 85 | folder 1136 |

|  |        |             |
|--|--------|-------------|
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942       | box 85 | folder 1137 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942       | box 85 | folder 1138 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1940-1942       | box 85 | folder 1139 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1140 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1141 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1142 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1143 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1144 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1145 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1146 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1147 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1148 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1149 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1150 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1151 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda, 1942-1967       | box 86 | folder 1152 |
| Pittsfield, Illinois - Hospital Proper - Correspondence and Memoranda Index, 1938-1951 | box 86 | folder 1153 |
| Pittsfield, Illinois - Minutes - Executive Committee and Board of Directors, 1939-1949 | box 87 | folder 1154 |
| Pittsfield, Illinois - Minutes - Executive Committee and Board of Directors, 1939-1949 | box 87 | folder 1155 |
| Pittsfield, Illinois - Minutes - Executive Committee and Board of Directors, 1939-1949 | box 87 | folder 1156 |



|  |        |             |
|--|--------|-------------|
| Pittsfield, Illinois - Minutes - Executive Committee and Board of Directors, 1939-1949           | box 87 | folder 1157 |
| Pittsfield, Illinois - Monthly Reports, 1942-1945  | box 87 | folder 1158 |
| Pittsfield, Illinois - Monthly Reports, 1942-1945  | box 87 | folder 1159 |
| Pittsfield, Illinois - Monthly Reports, 1942-1945  | box 87 | folder 1160 |
| Pittsfield, Illinois - Monthly Reports, 1942-1945  | box 87 | folder 1161 |
| Pittsfield, Illinois - Monthly Reports, 1942-1945  | box 87 | folder 1162 |
| Pittsfield, Illinois - Monthly Reports, 1942-1945  | box 87 | folder 1163 |
| Pittsfield, Illinois - Monthly Reports, 1942-1945  | box 87 | folder 1164 |
| Pittsfield, Illinois - Monthly Reports, 1946-1949  | box 88 | folder 1165 |
| Pittsfield, Illinois - Monthly Reports, 1946-1949  | box 88 | folder 1166 |
| Pittsfield, Illinois - Monthly Reports, 1946-1949  | box 88 | folder 1167 |
| Pittsfield, Illinois - Monthly Reports, 1946-1949  | box 88 | folder 1168 |
| Pittsfield, Illinois - Monthly Reports - Pre-Opening, 1940-1942                                  | box 88 | folder 1169 |
| Pittsfield, Illinois - Nursing Appraisal/Routine, 1944-1945                                      | box 88 | folder 1170 |
| Pittsfield, Illinois - Out-Patient Department - Correspondence and Memoranda, 1939-1947          | box 88 | folder 1171 |
| Pittsfield, Illinois - Prepayment Plan - Brochures, 1941-1942                                    | box 88 | folder 1172 |
| Pittsfield, Illinois - Prepayment Plan - Correspondence and Memoranda, 1941-1945                 | box 88 | folder 1173 |
| <b>Scope and Contents note</b>   |        |             |
| Indexed.   |        |             |
| Pittsfield, Illinois - Public Health Program - Correspondence and Memoranda, February-July, 1941 | box 88 | folder 1174 |
| Pittsfield, Illinois - Publicity - Brochures and Clippings, 1941-1967                            | box 88 | folder 1175 |
| Pittsfield, Illinois - Statistics - Medical and Hospital, 1942-1947                              | box 88 | folder 1176 |
| Provo, Utah - Accounting Procedure Manual for the Hospital Service Plan, March 1942              | box 88 | folder 1177 |
| Provo, Utah - Audit Reports, 1938-1939; January-December 1947                                    | box 88 | folder 1178 |
| Provo, Utah - Building Requisitions - Bonds and Contracts, 1938-1941                             | box 88 | folder 1179 |
| Provo, Utah - Building Requisitions - Change Orders, 1938-1950                                   | box 88 | folder 1180 |
| Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951                     | box 89 | folder 1181 |

|  |        |             |
|--|--------|-------------|
| Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951 | box 89 | folder 1182 |
| Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951 | box 89 | folder 1183 |
| Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951 | box 89 | folder 1184 |
| Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951 | box 89 | folder 1185 |
| Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951 | box 89 | folder 1186 |
| Provo, Utah - Building Requisitions - Correspondence and Vouchers, 1938-1951 | box 89 | folder 1187 |
| Provo, Utah - Building Requisitions - Purchase Orders, 1939-1940             | box 89 | folder 1188 |
| Provo, Utah - Disbursements, 1939-1948                                       | box 89 | folder 1189 |
| Provo, Utah - Equipment - Purchase Orders, 1938-1942                         | box 89 | folder 1190 |
| Provo, Utah - Equipment - Purchase Orders, 1938-1942                         | box 89 | folder 1191 |
| Provo, Utah - Equipment - Purchase Orders, 1938-1942                         | box 89 | folder 1192 |
| Provo, Utah - Equipment - Requisition Sheets, 1939-1940                      | box 90 | folder 1193 |
| Provo, Utah - Equipment - Requisition Sheets, 1939-1940                      | box 90 | folder 1194 |
| Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947                  | box 90 | folder 1195 |
| Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947                  | box 90 | folder 1196 |
| Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947                  | box 90 | folder 1197 |
| Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947                  | box 90 | folder 1198 |
| Provo, Utah - Equipment - Sales Literature, 1937-1939; 1947                  | box 90 | folder 1199 |
| Provo, Utah - Fellowships (A-F), 1939-1948                                   | box 90 | folder 1200 |
| Provo, Utah - Fellowships (G-M), 1939-1948                                   | box 90 | folder 1201 |
| Provo, Utah - Fellowships (O-Z), 1939-1948                                   | box 90 | folder 1202 |
| Provo, Utah - Field Trip Memoranda, 1937-1946                                | box 90 | folder 1203 |
| Provo, Utah - Field Trip Memoranda, 1937-1946                                | box 90 | folder 1204 |
| Provo, Utah - Field Trip Memoranda, 1937-1946                                | box 90 | folder 1205 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980      | box 91 | folder 1206 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980      | box 91 | folder 1207 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980      | box 91 | folder 1208 |

|  |        |             |
|--|--------|-------------|
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980        | box 91 | folder 1209 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980        | box 91 | folder 1210 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980        | box 91 | folder 1211 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980        | box 91 | folder 1212 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980        | box 91 | folder 1213 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980        | box 91 | folder 1214 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda, 1927-1980        | box 91 | folder 1215 |
| Provo, Utah - Hospital Proper - Correspondence and Memoranda Index, 1927-1951  | box 91 | folder 1216 |
| Provo, Utah - Minutes - Executive Board and Board of Directors, 1938-1949      | box 92 | folder 1217 |
| Provo, Utah - Minutes - Executive Board and Board of Directors, 1938-1949      | box 92 | folder 1218 |
| Provo, Utah - Minutes - Executive Board and Board of Directors, 1938-1949      | box 92 | folder 1219 |
| Provo, Utah - Minutes - Executive Board and Board of Directors, 1938-1949      | box 92 | folder 1220 |
| Provo, Utah - Monthly Reports, 1939-1947                                       | box 92 | folder 1221 |
| Provo, Utah - Monthly Reports, 1939-1947                                       | box 92 | folder 1222 |
| Provo, Utah - Monthly Reports, 1939-1947                                       | box 92 | folder 1223 |
| Provo, Utah - Monthly Reports, 1939-1947                                       | box 92 | folder 1224 |
| Provo, Utah - Monthly Reports, 1939-1947                                       | box 92 | folder 1225 |
| Provo, Utah - Monthly Reports, 1939-1947                                       | box 92 | folder 1226 |
| Provo, Utah - Monthly Reports, 1939-1947                                       | box 92 | folder 1227 |
| Provo, Utah - Monthly Reports, 1948-1949                                       | box 93 | folder 1228 |
| Provo, Utah - Out-Patient Department - Correspondence and Memoranda, 1939-1948 | box 93 | folder 1229 |
| Provo, Utah - Out-Patient Department - Correspondence and Memoranda, 1939-1948 | box 93 | folder 1230 |
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946        | box 93 | folder 1231 |

|   |        |             |
|---|--------|-------------|
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946       | box 93 | folder 1232 |
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946       | box 93 | folder 1233 |
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946       | box 93 | folder 1234 |
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946       | box 93 | folder 1235 |
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946       | box 93 | folder 1236 |
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946       | box 93 | folder 1237 |
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda, 1939-1946       | box 93 | folder 1238 |
| Provo, Utah - Prepayment Plan - Correspondence and Memoranda Index, 1939-1946 | box 93 | folder 1239 |
| Provo, Utah - Prepayment Plan - Forms and Contracts, 1940-1942                | box 93 | folder 1240 |
| Provo, Utah - Public Health Program - Correspondence and Memoranda, 1938-1946 | box 93 | folder 1241 |
| Provo, Utah - Publicity - Brochures and Clippings, 1939-1956                  | box 93 | folder 1242 |
| Provo, Utah - Site Selection Data, 1937-1939                                  | box 94 | folder 1243 |
| Provo, Utah - Statistics - Medical and Hospital, 1939-1951                    | box 94 | folder 1244 |
| Sikeston, Missouri - Audit Report, 1946-1948                                  | box 94 | folder 1245 |
| Sikeston, Missouri - Building Requisitions - Bonds and Contracts, 1942-1946   | box 94 | folder 1246 |
| Sikeston, Missouri - Building Requisitions                                    | box 94 | folder 1247 |

### Scope and Contents note

Change Orders - September 17, 1946-January 14, 1949 Pre-Qualification Statements - October 2-8, 1945

|   |        |             |
|---|--------|-------------|
| Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949 | box 94 | folder 1248 |
| Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949 | box 94 | folder 1249 |
| Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949 | box 94 | folder 1250 |
| Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949 | box 94 | folder 1251 |
| Sikeston, Missouri - Building Requisitions - Correspondence and Vouchers, 1946-1949 | box 94 | folder 1252 |

|  |        |             |
|--|--------|-------------|
| Sikeston, Missouri - Building Requisitions - Equipment Data, 1945-1946         | box 94 | folder 1253 |
| Sikeston, Missouri - Equipment - Purchase Orders, 1947-1948                    | box 94 | folder 1254 |
| Sikeston, Missouri - Equipment - Purchase Orders, 1948                         | box 95 | folder 1255 |
| Sikeston, Missouri - Equipment - Work Sheets, 1945-1948                        | box 95 | folder 1256 |
| Sikeston, Missouri - Fellowships (C-U), 1942-1952                              | box 95 | folder 1257 |
| Sikeston, Missouri - Field Trip Memoranda, 1942-1951                           | box 95 | folder 1258 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942 | box 95 | folder 1259 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942 | box 95 | folder 1260 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942 | box 95 | folder 1261 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942 | box 95 | folder 1262 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942 | box 95 | folder 1263 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942 | box 95 | folder 1264 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1926-1942 | box 95 | folder 1265 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1266 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1267 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1268 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1269 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1270 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1271 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1272 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1273 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948 | box 96 | folder 1274 |

|   |        |             |
|---|--------|-------------|
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948                    | box 96 | folder 1275 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948                    | box 96 | folder 1276 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1942-1948                    | box 96 | folder 1277 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966                    | box 97 | folder 1278 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966                    | box 97 | folder 1279 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966                    | box 97 | folder 1280 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966                    | box 97 | folder 1281 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda, 1948-1966                    | box 97 | folder 1282 |
| Sikeston, Missouri - Hospital Proper - Correspondence and Memoranda Index, 1942-1951              | box 97 | folder 1283 |
| Sikeston, Missouri - Medical Education Program - Correspondence and Memoranda, 1948-1950          | box 97 | folder 1284 |
| Sikeston, Missouri - Monthly Reports, 1949-1950   | box 97 | folder 1285 |
| Sikeston, Missouri - Monthly Reports, 1949-1950   | box 97 | folder 1286 |
| Sikeston, Missouri - Monthly Reports, 1949-1950   | box 97 | folder 1287 |
| Sikeston, Missouri - Monthly Reports, 1949-1950   | box 97 | folder 1288 |
| Sikeston, Missouri - Monthly Reports, 1951-1953   | box 98 | folder 1289 |
| Sikeston, Missouri - Monthly Reports, 1951-1953   | box 98 | folder 1290 |
| Sikeston, Missouri - Monthly Reports, 1951-1953   | box 98 | folder 1291 |
| Sikeston, Missouri - Monthly Reports, 1951-1953   | box 98 | folder 1292 |
| Sikeston, Missouri - Monthly Reports, 1951-1953   | box 98 | folder 1293 |
| Sikeston, Missouri - Monthly Reports, 1951-1953   | box 98 | folder 1294 |
| Sikeston, Missouri - Monthly Reports - Financial, 1946-1949                                       | box 98 | folder 1295 |
| Sikeston, Missouri - Nurse Education Program - Correspondence and Memoranda, June-September, 1948 | box 98 | folder 1296 |
| Sikeston, Missouri - Out-Patient Department - Correspondence and Memoranda, 1949-1950             | box 98 | folder 1297 |
| Sikeston, Missouri - Prepayment Plan - Correspondence and Memoranda, April 24, 1942               | box 98 | folder 1298 |
| Sikeston, Missouri - Site Selection Data, 1938-1943   |        |             |

|  |         |             |
|--|---------|-------------|
|  | box 98  | folder 1299 |
| Tupelo, Mississippi - Audit Reports, 1936-1937, 1947                                       | box 99  | folder 1300 |
| Tupelo, Mississippi - Building Requisitions - Bonds and Contracts, June-September, 1936    | box 99  | folder 1301 |
| Tupelo, Mississippi - Building Requisitions  | box 99  | folder 1302 |
| <b>Scope and Contents note</b>   |         |             |
| Change Orders - November 20, 1936-August 16, 1937  |         |             |
| Purchase Orders (Extra Building) - September 22, 1937-July 8, 1940                         |         |             |
| Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950       | box 99  | folder 1303 |
| Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950       | box 99  | folder 1304 |
| Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950       | box 99  | folder 1305 |
| Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950       | box 99  | folder 1306 |
| Tupelo, Mississippi - Building Requisitions - Correspondence and Vouchers, 1936-1950       | box 99  | folder 1307 |
| Tupelo, Mississippi - Building Requisitions - Pre-Qualification Statements, May-June, 1936 | box 99  | folder 1308 |
| Tupelo, Mississippi - Disbursements, 1937-1942   | box 99  | folder 1309 |
| Tupelo, Mississippi - Equipment - Purchase Orders, 1937-1941                               | box 99  | folder 1310 |
| Tupelo, Mississippi - Equipment - Purchase Orders, 1937-1941                               | box 99  | folder 1311 |
| Tupelo, Mississippi - Equipment - Purchase Orders, 1937-1941                               | box 99  | folder 1312 |
| Tupelo, Mississippi - Equipment - Sales Literature, 1936-1938                              | box 100 | folder 1313 |
| Tupelo, Mississippi - Equipment - Sales Literature, 1936-1938                              | box 100 | folder 1314 |
| Tupelo, Mississippi - Fellowships (B-Z), 1937-1941   | box 100 | folder 1315 |
| Tupelo, Mississippi - Field Trip Memoranda, 1935-1946                                      | box 100 | folder 1316 |
| Tupelo, Mississippi - Field Trip Memoranda, 1935-1946                                      | box 100 | folder 1317 |
| Tupelo, Mississippi - Field Trip Memoranda, 1935-1946                                      | box 100 | folder 1318 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1926-1937            | box 100 | folder 1319 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1926-1937            | box 100 | folder 1320 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1926-1937            | box 100 | folder 1321 |

|  |         |             |
|--|---------|-------------|
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1926-1937        | box 100 | folder 1322 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1323 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1324 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1325 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1326 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1327 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1328 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1329 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1330 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1331 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1332 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1938-1949        | box 101 | folder 1333 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda, 1950-1958        | box 102 | folder 1334 |
| Tupelo, Mississippi - Hospital Proper - Correspondence and Memoranda Index, 1926-1950  | box 102 | folder 1335 |
| Tupelo, Mississippi - Minutes - Executive Committee and Membership Meetings, 1935-1936 | box 102 | folder 1336 |
| Tupelo, Mississippi - Monthly Reports, 1935-1945                                       | box 102 | folder 1337 |
| Tupelo, Mississippi - Monthly Reports, 1935-1945                                       | box 102 | folder 1338 |
| Tupelo, Mississippi - Monthly Reports, 1935-1945                                       | box 102 | folder 1339 |
| Tupelo, Mississippi - Monthly Reports, 1935-1945                                       | box 102 | folder 1340 |
| Tupelo, Mississippi - Monthly Reports, 1935-1945                                       | box 102 | folder 1341 |
| Tupelo, Mississippi - Monthly Reports, 1935-1945                                       | box 102 | folder 1342 |
| Tupelo, Mississippi - Monthly Reports, 1935-1945                                       | box 102 | folder 1343 |
| Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951                                 | box 103 | folder 1344 |
| Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951                                 |         |             |



|   |         |             |
|---|---------|-------------|
|   | box 103 | folder 1345 |
| Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951  | box 103 | folder 1346 |
| Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951  | box 103 | folder 1347 |
| Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951  | box 103 | folder 1348 |
| Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951  | box 103 | folder 1349 |
| Tupelo, Mississippi - Monthly Reports, 1945-1949; 1951  | box 103 | folder 1350 |
| Tupelo, Mississippi - Out-Patient Department - Correspondence and Memoranda, 1935-1947  | box 103 | folder 1351 |
| Tupelo, Mississippi - Prepayment Plan - Accounting Procedures, May-June, 1939; May 1941   | box 103 | folder 1352 |
| Tupelo, Mississippi - Prepayment Plan - Accounting Procedures, May-June, 1939; May 1941   | box 103 | folder 1353 |
| Tupelo, Mississippi - Prepayment Plan - Agreement (Mississippi Hospital and Medical Service and Member Hospitals), September 1947 | box 103 | folder 1354 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1355 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1356 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1357 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1358 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1359 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1360 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1361 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1362 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda, 1937-1951   | box 104 | folder 1363 |
| Tupelo, Mississippi - Prepayment Plan - Correspondence and Memoranda Index, 1937-1949   | box 104 | folder 1364 |
| Tupelo, Mississippi - Prepayment Plan - Forms and Contracts, 1939-1948  | box 104 | folder 1365 |
| Tupelo, Mississippi - Prepayment Plan - Reports, 1939-1942; 1944; 1948; 1951  | box 104 | folder 1366 |

|  |         |             |
|--|---------|-------------|
| Tupelo, Mississippi - Prepayment Plan - Reports, 1939-1942; 1944; 1948; 1951               | box 104 | folder 1367 |
| Tupelo, Mississippi - Prepayment Plan - Reports, 1939-1942; 1944; 1948; 1951               | box 104 | folder 1368 |
| Tupelo, Mississippi - Public Health Plan - Correspondence Memoranda and Reports, 1938-1941 | box 105 | folder 1369 |
| Tupelo, Mississippi - Publicity - Annual Reports to the Community, 1956-1957               | box 105 | folder 1370 |
| Tupelo, Mississippi - Site Selection Data, 1935-1936                                       | box 105 | folder 1371 |
| Tupelo, Mississippi - Statistics - Medical and Hospital, 1937-1947                         | box 105 | folder 1372 |
| Wauseon, Ohio - Accounting Manual Instruction - Correspondence and Memoranda               | box 105 | folder 1373 |
| Wauseon, Ohio - Audit Reports, 1928-1930, 1932-1933, 1948-1950                             | box 105 | folder 1374 |
| Wauseon, Ohio - Audit Reports, 1928-1930, 1932-1933, 1948-1950                             | box 105 | folder 1375 |
| Wauseon, Ohio - Building Requisitions - Bonds and Contracts, November-December, 1928       | box 105 | folder 1376 |
| Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944  | box 105 | folder 1377 |
| Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944  | box 105 | folder 1378 |
| Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944  | box 105 | folder 1379 |
| Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944  | box 105 | folder 1380 |
| Wauseon, Ohio - Building Requisitions - Correspondence and Vouchers, 1928-1933; 1942-1944  | box 105 | folder 1381 |
| Wauseon, Ohio - Building Requisitions  | box 105 | folder 1382 |
| <b>Scope and Contents note</b>   |         |             |
| Credit Orders - November 16, 1928-September 15, 1930                                       |         |             |
| Extra Orders - March 25, 1929-September 12, 1930   |         |             |
| Wauseon, Ohio - Disbursements, 1929-1932   | box 105 | folder 1383 |
| Wauseon, Ohio - Disbursements, 1933-1942   | box 106 | folder 1384 |
| Wauseon, Ohio - Equipment - Purchase Orders, 1928-1933                                     | box 106 | folder 1385 |
| Wauseon, Ohio - Equipment - Purchase Orders, 1928-1933                                     | box 106 | folder 1386 |
| Wauseon, Ohio - Equipment - Work Sheets, 1929  | box 106 | folder 1387 |
| Wauseon, Ohio - Fellowships (B-J), 1929-1946   | box 106 | folder 1388 |

|   |         |             |
|---|---------|-------------|
| Wauseon, Ohio - Fellowships (L-N), 1929-1946                                    | box 106 | folder 1389 |
| Wauseon, Ohio - Fellowships (P-W), 1929-1946                                    | box 106 | folder 1390 |
| Wauseon, Ohio - Field Trip Memoranda, 1927-1935                                 | box 106 | folder 1391 |
| Wauseon, Ohio - Field Trip Memoranda, 1927-1935                                 | box 106 | folder 1392 |
| Wauseon, Ohio - Field Trip Memoranda, 1927-1935                                 | box 106 | folder 1393 |
| Wauseon, Ohio - Field Trip Memoranda, 1927-1935                                 | box 106 | folder 1394 |
| Wauseon, Ohio - Field Trip Memoranda, 1936-1946                                 | box 107 | folder 1395 |
| Wauseon, Ohio - Field Trip Memoranda, 1936-1946                                 | box 107 | folder 1396 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1397 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1398 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1399 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1400 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1401 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1402 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1403 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1404 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1927-1945       | box 107 | folder 1405 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1946-1966       | box 108 | folder 1406 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1946-1966       | box 108 | folder 1407 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda, 1946-1966       | box 108 | folder 1408 |
| Wauseon, Ohio - Hospital Proper - Correspondence and Memoranda Index, 1927-1950 | box 108 | folder 1409 |
| Wauseon, Ohio - Minutes - Board of Trustees and Executive Committee, 1930-1944  | box 108 | folder 1410 |
| Wauseon, Ohio - Monthly Reports, 1930-1943                                      | box 108 | folder 1411 |
| Wauseon, Ohio - Monthly Reports, 1930-1943                                      | box 108 | folder 1412 |

|   |         |             |
|---|---------|-------------|
| Wauseon, Ohio - Monthly Reports, 1930-1943  | box 108 | folder 1413 |
| Wauseon, Ohio - Monthly Reports, 1930-1943  | box 108 | folder 1414 |
| Wauseon, Ohio - Monthly Reports, 1930-1943  | box 108 | folder 1415 |
| Wauseon, Ohio - Monthly Reports, 1944-1949  | box 109 | folder 1416 |
| Wauseon, Ohio - Monthly Reports, 1944-1949  | box 109 | folder 1417 |
| Wauseon, Ohio - Monthly Reports, 1944-1949  | box 109 | folder 1418 |
| Wauseon, Ohio - Monthly Reports, 1944-1949  | box 109 | folder 1419 |
| Wauseon, Ohio - Monthly Reports, 1944-1949  | box 109 | folder 1420 |
| Wauseon, Ohio - Out-Patient Department - Correspondence and Memoranda, 1930-1940            | box 109 | folder 1421 |
| Wauseon, Ohio - Out-Patient Department - Correspondence and Memoranda, 1930-1940            | box 109 | folder 1422 |
| Wauseon, Ohio - Prepayment Plan - Correspondence, Memoranda, Forms and Contracts, 1940-1942 | box 109 | folder 1423 |
| Wauseon, Ohio - Public Health Program - Financial Correspondence, 1929-1932                 | box 109 | folder 1424 |
| Wauseon, Ohio - Public Health Program - General Correspondence and Memoranda, 1927-1932     | box 109 | folder 1425 |

### Scope and Contents note

Indexed.

|  |         |             |
|--|---------|-------------|
| Wauseon, Ohio - Publicity - Hospital Brochures, 1945-1955    | box 109 | folder 1426 |
| Wauseon, Ohio - Statistics - Medical and Hospital, 1930-1948 | box 109 | folder 1427 |

## Rochester Regional Plan

| Title/Description  | Instances |             |
|--|-----------|-------------|
| Annual Reports, 1946-1948  | box 110   | folder 1428 |
| Annual Reports, 1946-1948  | box 110   | folder 1429 |
| Annual Reports, 1946-1948  | box 110   | folder 1430 |
| Audit Reports, 1946-1951   | box 110   | folder 1431 |
| Budgets, 1946-1954   | box 110   | folder 1432 |
| Budgets, 1946-1954   | box 110   | folder 1433 |
| Budgets, 1946-1954   | box 110   | folder 1434 |
| By-Laws - Administrators Conference, Council of Rochester Regional Hospitals Inc. and Medical Conference, May-June, 1946 | box 110   | folder 1435 |

|   |         |             |
|---|---------|-------------|
| Capital Projects - Albion (Correspondence, Reports and Memoranda), 1948-1951                          | box 110 | folder 1436 |
| Capital Projects - Albion (Correspondence, Reports and Memoranda), 1948-1951                          | box 110 | folder 1437 |
| Capital Projects - Bath (Correspondence, Reports and Memoranda), 1947-1950                            | box 110 | folder 1438 |
| Capital Projects - Brockport (Correspondence, Reports and Memoranda), 1947-1949                       | box 110 | folder 1439 |
| Capital Projects - Canadaigua (Bonds and Contracts), 1950-1951  | box 110 | folder 1440 |
| Capital Projects - Canadaigua (Correspondence, Reports and Memoranda), 1948-1955                      | box 111 | folder 1441 |
| Capital Projects - Canadaigua (Correspondence, Reports and Memoranda), 1948-1955                      | box 111 | folder 1442 |
| Capital Projects - Canadaigua (Correspondence, Reports and Memoranda), 1948-1955                      | box 111 | folder 1443 |
| Capital Projects - Canadaigua (Correspondence, Reports and Memoranda), 1948-1955                      | box 111 | folder 1444 |
| Capital Projects - Corning (Bids, Bonds, Change Orders and Contracts), January 1949 and December 1950 | box 111 | folder 1445 |
| Capital Projects - Corning (Correspondence, Reports and Memoranda), 1947-1951                         | box 111 | folder 1446 |
| Capital Projects - Corning (Correspondence, Reports and Memoranda), 1947-1951                         | box 111 | folder 1447 |
| Capital Projects - Corning (Equipment Work Sheets), 1949  | box 111 | folder 1448 |
| Capital Projects - Cuba (Correspondence, Reports and Memoranda), 1938-1949                            | box 111 | folder 1449 |
| Capital Projects - Dansville (Correspondence, Reports and Memoranda), 1947-1951                       | box 111 | folder 1450 |
| Capital Projects - Dansville (Correspondence, Reports and Memoranda), 1947-1951                       | box 111 | folder 1451 |
| Capital Projects - Dansville (Correspondence, Reports and Memoranda), 1947-1951                       | box 111 | folder 1452 |
| Capital Projects - Geneva (Correspondence, Reports and Memoranda), 1946-1949                          | box 111 | folder 1453 |
| Capital Projects - Geneva (Correspondence, Reports and Memoranda), January-May, 1951                  | box 112 | folder 1454 |
| Capital Projects - Hornell (Correspondence, Reports and Memoranda), 1947-1950                         | box 112 | folder 1455 |
| Capital Projects - Hornell (Correspondence, Reports and Memoranda), 1947-1950                         | box 112 | folder 1456 |

|   |         |             |
|---|---------|-------------|
| Capital Projects - Montour Falls (Correspondence, Reports and Memoranda), 1948-1950                                   | box 112 | folder 1457 |
| Capital Projects - Penn Yan (Correspondence, Reports and Memoranda), 1947-1951  | box 112 | folder 1458 |
| Capital Projects - Penn Yan (Correspondence, Reports and Memoranda), 1947-1951  | box 112 | folder 1459 |
| Capital Projects - Field Trip Memoranda, 1945-1951  | box 112 | folder 1460 |
| Capital Projects - Field Trip Memoranda, 1945-1951  | box 112 | folder 1461 |
| Capital Projects - Field Trip Memoranda, 1945-1951  | box 112 | folder 1462 |
| Capital Projects - Field Trip Memoranda, 1945-1951  | box 112 | folder 1463 |
| Capital Projects - Field Trip Memoranda, 1945-1951  | box 112 | folder 1464 |
| Capital Projects - Field Trip Memoranda, 1945-1951  | box 112 | folder 1465 |
| Capital Projects - Field Trip Memoranda, 1945-1951  | box 112 | folder 1466 |
| Five-Year Council of Rochester Regional Hospitals (CRRH) Plan of Action (1951-1955), November 1948                    | box 113 | folder 1467 |
| Five-Year Council of Rochester Regional Hospitals (CRRH) Report (1946-1950), December 1954                            | box 113 | folder 1468 |
| Five-Year Council of Rochester Regional Hospitals (CRRH) Report (1946-1950) - Correspondence and Memoranda, 1953-1954 | box 113 | folder 1469 |
| General Correspondence and Memoranda, 1944-1946   | box 113 | folder 1470 |
| General Correspondence and Memoranda, 1944-1946   | box 113 | folder 1471 |
| General Correspondence and Memoranda, 1944-1946   | box 113 | folder 1472 |
| General Correspondence and Memoranda, 1944-1946   | box 113 | folder 1473 |
| General Correspondence and Memoranda, 1944-1946   | box 113 | folder 1474 |
| General Correspondence and Memoranda, 1944-1946   | box 113 | folder 1475 |
| General Correspondence and Memoranda, 1944-1946   | box 113 | folder 1476 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1477 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1478 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1479 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1480 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1481 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1482 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1483 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1484 |

|   |         |             |
|---|---------|-------------|
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1485 |
| General Correspondence and Memoranda, 1946-1948   | box 114 | folder 1486 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1487 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1488 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1489 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1490 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1491 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1492 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1493 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1494 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1495 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1496 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1497 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1498 |
| General Correspondence and Memoranda, 1948-1957   | box 115 | folder 1499 |
| General Correspondence and Memoranda Index, 1944-1952   | box 116 | folder 1500 |
| Hospital Accounting Manual, March 31, 1945  | box 116 | folder 1501 |
| Interoffice Memoranda, 1943-1951  | box 116 | folder 1502 |
| Interoffice Memoranda, 1943-1951  | box 116 | folder 1503 |
| Interoffice Memoranda, 1943-1951  | box 116 | folder 1504 |
| Interoffice Memoranda, 1943-1951  | box 116 | folder 1505 |
| Local Survey - Bath Memorial Hospital, November 1948  | box 116 | folder 1506 |
| Local Survey - Brockport Hospital Area, March 1947  | box 116 | folder 1507 |
| Local Survey - Canadaigua Hospital Area, September 1947   | box 116 | folder 1508 |
| Local Survey - Corning Hospital Area, April 1947  | box 116 | folder 1509 |
| Local Survey - Dansville General Hospital, August 1946  | box 116 | folder 1510 |
| Local Survey - Geneva Hospital Area, October 1947   | box 116 | folder 1511 |
| Local Survey - Hornell Hospital Area, June 1946   | box 116 | folder 1512 |
| Local Survey - Penn Yan Hospital Area, November 1946  | box 116 | folder 1513 |
| Local Survey - Shepard Relief Hospital, October 1948  | box 117 | folder 1514 |
| Local Survey - Summaries (Batavia to Wellsville), June 1945   | box 117 | folder 1515 |
| Medical Records Manual Council of Rochester Regional Hospitals (CRRH) (Section 1 Unit Number System), November 1948 | box 117 | folder 1516 |

|  |         |             |
|--|---------|-------------|
| Minutes, n.d.  | box 117 | folder 1517 |
| <b>Scope and Contents note</b>   |         |             |
| Administrators Conference - June 19, 1946-June 30, 1948<br>Admission and Maintenance of Membership Committee -<br>June 27, 1947-July 28, 1948 Capital Grants Committee -<br>February 1, 1948-December 19, 1950 |         |             |
| Minutes, n.d.  | box 117 | folder 1518 |
| <b>Scope and Contents note</b>   |         |             |
| Council of Rochester Regional Hospitals (CRRH) -<br>February 26, 1946-May 11, 1948 Medical Conference -<br>November 1947   |         |             |
| News Bulletin - Council of Rochester Regional Hospitals (CRRH), 1946-1948; 1959-1962   | box 117 | folder 1519 |
| Personnel Survey - Council of Rochester Regional Hospitals (CRRH), December 1950   | box 117 | folder 1520 |
| Plan of Action For the Future - Council of Rochester Regional Hospitals (CRRH), 1950   | box 117 | folder 1521 |
| Principles Governing Capital Grants, November 12, 1947   | box 117 | folder 1522 |
| Publications - Forms and Reprints, 1945-1950   | box 117 | folder 1523 |
| Quarterly Reports, 1946-1947   | box 117 | folder 1524 |
| Quarterly Reports, 1946-1947   | box 117 | folder 1525 |
| Reports and Surveys - Annual Report - Community Nursing Council, 1949-1950   | box 117 | folder 1526 |
| Reports and Surveys - Background and Reference Material - Council of Rochester Regional Hospitals (CRRH), May 7, 1948  | box 117 | folder 1527 |
| Reports and Surveys - Community Health and Medical Care Statistics by Hospital District - Council of Rochester Regional Hospitals (CRRH), November 12, 1947  | box 117 | folder 1528 |
| Reports and Surveys - Educational Questionnaire and Course Outlines, 1947-1951   | box 117 | folder 1529 |
| Reports and Surveys - Facts and Figures About CRRH Hospitals, December 1948  | box 117 | folder 1530 |
| Reports and Surveys - Hospital Construction Needs and Progress Made Toward Meeting Such Needs - Council of Rochester Regional Hospitals (CRRH), April 1, 1948  | box 117 | folder 1531 |
| Reports and Surveys - Hospital Construction Needs and Recommendations for Capital Grants to be Made by Council of Rochester Regional Hospitals (CRRH), December 1, 1948  | box 118 | folder 1532 |
| Reports and Surveys - Miscellaneous Council of Rochester Regional Hospitals (CRRH) Cost Procedure Papers, 1947-1950  | box 118 | folder 1533 |



|   |         |             |
|---|---------|-------------|
| Reports and Surveys - Nursing-Hour Studies, 1946-1949, 1951   | box 118 | folder 1534 |
| Requisitions, 1946-1952   | box 118 | folder 1535 |
| Requisitions, 1946-1952   | box 118 | folder 1536 |
| Requisitions, 1946-1952   | box 118 | folder 1537 |
| Requisitions, 1946-1952   | box 118 | folder 1538 |
| Requisitions, 1946-1952   | box 118 | folder 1539 |
| Rules and Regulations - Council of Rochester Regional Hospitals (CRRH), March-October, 1947                         | box 118 | folder 1540 |
| Standards for Admission and Maintenance of Council of Rochester Regional Hospitals (CRRH) Membership, June 27, 1947 | box 118 | folder 1541 |
| Statistics - Medical and Hospital, 1940-1950  | box 118 | folder 1542 |