

Knowles (John H.) papers

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Summary Information

Repository: Rockefeller Archive Center

Creator - aut: Knowles, John H.

Title: John H. Knowles papers

ID: FA047

Date [inclusive]: 1944-1980 (bulk 1960-1979)

Date [bulk]: bulk

Physical Description: 47 Cubic Feet 118 document cases

Language of the English

Material:

Preferred Citation

Information regarding the Rockefeller Archive Center's preferred elements and forms of citation can be found at http://www.rockarch.org/research/citations.php

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Biographical/Historical note

Physician, medical administrator, author, and president of The Rockefeller Foundation. John Hilton Knowles was born May 23, 1926, in Chicago, Illinois, the son of James and Jean Trumbull Knowles. Dr. Knowles received his A.B. from Harvard College (1947) and his M.D. from Washington University School of Medicine (1951). On June 13, 1953, he married Edith M. LaCroix; they had six children.

Dr. Knowles began his medical career in 1951 when he was appointed intern at Massachusetts General Hospital. From 1953-1955 he served as Officer-in-Charge of the Cardiopulmonary Laboratory at Portsmouth Naval Hospital in Portsmouth, Virginia. He returned to Massachusetts General Hospital as a resident, specializing in diseases of the heart and lungs, leaving a year later to do postdoctoral work with the United States Public Health Service at the Universities of Rochester and Buffalo. In 1958 he became Chief Resident in Internal Medicine at Massachusetts General Hospital. The following year he was named Chief of the Pulmonary Disease Unit.

In 1962, Dr. Knowles was appointed General Director of Massachusetts General Hospital, the youngest director in the hospital's history. During the next ten years he upgraded working conditions and wages

of the hospital staff, established a medical station at Logan International Airport that was connected to the hospital via television, approved the creation of nine intensive-care units including one for the diagnosis and care of cancer patients, and won better rates for hospitals from Blue Cross. He developed a strong interest in social issues of medicine and supported comprehensive federal health insurance and advocated preventive medicine. He was one of a team of doctors sent to Vietnam by President Johnson in 1967 to review and make recommendations concerning the health of the civilian population. In 1969 President Nixon nominated him for the post of Assistant Secretary of Health, Education, and Welfare. The nomination was withdrawn six months later because of violent conservative opposition led by Senator Everett Dirkson and the American Medical Association. Prior to leaving Massachusetts General Hospital, Dr. Knowles was censured by the Massachusetts Medical Society for writing an article asserting that many physicians charged exorbitant fees and performed unnecessary operations.

Dr. Knowles left Massachusetts General Hospital in December 1971 and assumed the presidency of The Rockefeller Foundation in July 1972. Among his activities as Foundation president, he established an international relations program to focus on common global problems and set up the Foundation's publishing division to distribute reports on various Foundation-funded conferences. Dr. Knowles also remained active in the field of medicine; New York University Medical Center appointed him professor of medicine. He was a member of Nelson A. Rockefeller's Commission for Critical Choices (1974), editing the commission's final report "Doing Better and Feeling Worse." In 1975 he visited China with the National Committee on United States-China Relations, Inc., a group of "key United States leaders of world affairs," for a first-hand experience of China.

Dr. Knowles died of cancer on March 6, 1979.

A prolific writer and speaker, Dr. Knowles had over 60 articles and 4 books to his credit, including "Vietnam: Medicine and Politics," "Doing Better and Feeling Worse," and "Respiratory Physiology and its Clinical Application," a textbook still used by medical students. He also left two incomplete manuscripts: "Dr. Knowles' Journal" describing the HEW appointment controversy, and "Essays on Medicine and Health."

For a full list of activities, organizations, and honors, see "Who's Who in America," 40th edition, volume 1, 1978-1979, p. 1812, and the RAC biography file.

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Scope and Contents note

The John H. Knowles papers consist of professional and personal correspondence, reports, manuscripts, scrapbooks, appointment calendars, information files, photographs, slides, tapes, and a film relating to his administrative posts at Massachusetts General Hospital and The Rockefeller Foundation, and to his medical career. Most of the papers date from his tenure at Massachusetts General Hospital. There is very little concerning The Rockefeller Foundation or his personal life.

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Arrangement note

The John H. Knowles papers are divided into six series:

Series 1 - Early Career

Series 2 - Massachusetts General Hospital

Series 3 - Interim

Series 4 - The Rockefeller Foundation

Series 5 - Miscellaneous

Series 1049 - Photographs

Original order has been maintained as far as possible.

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File Plan note

Former Classification: IV 2A 27

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Administrative Information

Publication Statement

Rockefeller Archive Center

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Revision Description

Migrated from Re:discovery to the Archivists' Toolkit by Marisa Hudspeth 10/9/2009

Conditions Governing Access

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Immediate Source of Acquisition note

Edith L. Knowles donated the papers of John H. Knowles to the Rockefeller Archive Center in 1980.

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Controlled Access Headings

- Vietnam
- China
- Medical research
- Medical education
- Massachusetts General Hospital
- Rockefeller Foundation
- Harrar, J. George (Jacob George)

Collection Inventory

Early Career, 1944-1959

Physical Description: 1.3 Cubic Feet

Scope and Contents note

This series consists of correspondence, class notes, research notes, and manuscripts relating to Knowles's undergraduate and graduate training, and to his research in diseases of the heart and lungs at Portsmouth Naval Hospital, as a United States Public Health Service fellow, and as intern and resident at Massachusetts General Hospital.

Arrangement note

This series is arranged by subject and chronologically within each subject.

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| Correspondence, 1944-1955 | box 1 | folder 1 |
| Harvard - Class Notes | box 1 | folder 2 |
| Harvard - Class Notes, 1945 | box 1 | folder 3 |
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| Washington University - Class Notes, 1948-1950 | box 1 | folder 6 |
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| Massachusetts General Hospital - Internship and Residency, 1951-1953 | box 2 | folder 10 |
| Massachusetts General Hospital - Lecture Notes, 1952 | box 2 | folder 11 |
| Portsmouth Hospital - Correspondence, 1951-1954 | box 2 | folder 12 |
| Portsmouth Hospital - Case Histories, 1953-1955 | box 2 | folder 13 |
| Massachusetts General Hospital - Respiratory Physiology Laboratory, 1955 | box 2 | folder 14 |
| U. S. Public Health Service Post - Doctorate Fellow - Non-Respiratory Notes, 1956-1957 | box 2 | folder 15 |
| National Academy of Science - Handbook of Biological Data - Lung Volume, 1957 | box 2 | folder 16 |
| Note Cards, ca. 1958 | box 2 | folder 17 |
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| Manuscripts - "Alterations in the Valsalva Maneuver Induced by Pulmonary Congestion", 1955 | box 3 | folder 23 | |
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| Manuscripts - "Clinical Test for Pulmonary Congestion with Use of the Valsalva Maneuver", 1956 | box 3 | folder 24 | |
| Manuscripts - "The Clinical Value of the Valsalva Maneuver in the Detection of Pulmonary Congestion", 1955 | box 3 | folder 25 | |
| Manuscripts - "Effects of Pleural Talc Poudrage on Pulmonary Function", 1957 | box 3 | folder 26 | |
| Manuscripts - "Effects on Thoracotomy Pulmonary Function", 1957 | box 3 | folder 27 | |
| Manuscripts - "Idiopathic Alveolar Hypoventilation", 1956 | box 3 | folder 28 | |
| Manuscripts - "Possible Errors Using Esophageal Balloon in Determination of Pressure-Volume Characteristics of the Lung and Thoracic Cage", 1959 | box 3 | folder 29 | |
| Manuscripts - "Pulmonary Function - A Brief Review", 1956 | box 3 | folder 30 | |
| Manuscripts - "A Simple Clinical Test for the Detection of Pulmonary Congestion Utilizing the Valsalva Maneuver", 1955 | box 4 | folder 31 | |
| Manuscripts - Unidentified | box 4 | folder 32 | |
| Manuscripts - "The Valsalva Maneuver as a Test of Cardiac Function", 1957 | box 4 | folder 33 | |

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Massachusetts General Hospital, 1947-1972 1959-1971

Physical Description: 22.6 Cubic Feet

Scope and Contents note

Series 2 contains papers documenting Knowles's professional and personal activities during his tenure at Massachusetts General Hospital, 1959-1971.

Arrangement note

This series is divided into 6 subseries:

Subseries A - Massachusetts General Hospital

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Massachusetts General Hospital

Scope and Contents note

Subseries A concerns Knowles's career at Massachusetts General Hospital, first as chief of the Pulmonary Unit and later as General Director. Types of material in this subseries include correspondence, reports, minutes, and newsletters. Subjects include staff appointments, committee meetings, administrative philosophy, MGH fellows, and the MGH medical unit at Logan Airport.

Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

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| Ad Hoc Committee - Chief of Surgery, 1968-1969 | box 4 | folder 36 |
| Ad Hoc Committee - Cope, Dr. Oliver, 1962 | box 4 | folder 37 |
| Ad Hoc Committee - Crawford, Dr. John, 1962 | box 4 | folder 38 |
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House Pupils' Alumni Association, 1961

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Massachusetts General Hospital - Professional

Scope and Contents note

Subseries B documents Knowles's professional interests and activities, through correspondence, reports, and lecture notes. Subjects include speaking engagements, congressional testimony on medical costs and government health insurance, the 1967 trip to Vietnam, the 1969 proposed appointment as assistant secretary of the Department of Health, Education, and Welfare, chapters for Harrison's Textbook of medicine, teaching lectures at Harvard, regional planning, and work with Boston City Hospital, McLean Hospital, and various New York City hospitals.

Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

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| Washington University Medical Alumni Association, 1965-1966, 1971 | box 53 | folder 615 |
| Washington University School of Medicine, 1969-1970 | box 53 | folder 616 |
| Wayne State University - Commencement, 1970-1971 | box 53 | folder 617 |
| Wellesley College, 1962-1963 | box 53 | folder 618 |
| West Roxbury Veterans Administration Hospital, 1960-1962, 1964 | box 53 | folder 619 |
| WGBH-TV, 1963-1964 | box 53 | folder 620 |
| White House Conference on Health | box 53 | folder 621 |
| White House Conference on Health - Papers | box 53 | folder 622 |
| White Pines Copper Company, 1959-1960 | box 54 | folder 623 |
| White Pines - La Croix Hospital, 1959 | box 54 | folder 624 |
| Wilmington Medical Center - Weiss Lecture, 1970 | box 54 | folder 625 |
| Yale University Council Committee on Medical Affairs, 1969-1971 | box 54 | folder 626 |
| Young Men's Christian Association (YMCA), 1967-1970 | box 54 | folder 627 |

Massachusetts General Hospital - Personal

Scope and Contents note

Subseries C contains Knowles's personal correspondence with family members and friends, clubs, and private interests, including the Woodstock Service Corporation and his 15th Harvard Reunion.

Arrangement note

This subseries is arranged alphabetically by subject, and chronologically within each subject.

| Title/Description | Instances | |
|--|-----------|------------|
| Clippings, 1962-1963, 1969, 1971 | box 54 | folder 628 |
| General Correspondence, July 1964-1971 | box 54 | folder 629 |
| General Correspondence, July 1964-1971 | box 54 | folder 630 |
| General Correspondence, July 1964-1971 | box 54 | folder 631 |

| General Correspondence, 1959-June 1964 | box 55 | folder 632 | |
|--|--------|------------|--|
| General Correspondence, 1959-June 1964 | box 55 | folder 633 | |
| General Correspondence, 1959-June 1964 | box 55 | folder 634 | |
| Harvard Reunion (15th), 1961-1962 | box 55 | folder 635 | |
| Income Statements, 1961-1971 | box 55 | folder 636 | |

Conditions Governing Access:

Conditions Governing Access

Permanently restricted - Confidential material.

| Insurance, 1961-1966, 1968-1969 | box 55 | folder 637 | |
|---|--------|------------|--|
| Investor's Bank and Trust Company, 1969 | box 55 | folder 638 | |
| Knowles, James, 1961-1964, 1967 | box 55 | folder 639 | |
| Lodge, George Clark, 1962 | box 55 | folder 640 | |
| Massachusetts Bay Investment Corporation, 1962-1966 | box 55 | folder 641 | |
| Somerset Club, 1965-1968 | box 55 | folder 642 | |
| Tavern Club, 1961-1966, 1970 | box 55 | folder 643 | |
| Woodstock Service Corporation, 1968-1971 | box 55 | folder 644 | |

Massachusetts General Hospital - Manuscripts

Scope and Contents note

Subseries D consists of manuscripts of articles, books, and speeches.

Arrangement note

This subseries is arranged alphabetically by title.

| Title/Description | Instances | |
|---|-----------|------------|
| List of Articles and Editorials | box 56 | folder 645 |
| "Acid - Base Balance" | box 56 | folder 646 |
| "Administration of a University Hospital", 1968 | box 56 | folder 647 |
| "The Aging Lung and Emphysema", 1961 | box 56 | folder 648 |
| "The Aims of Education" | box 56 | folder 649 |
| "Alcoholism and the Urban Medical Center", 1968 | box 56 | folder 650 |
| "The Ambulatory Clinic", 1964 | box 56 | folder 651 |
| "The American Doctor" | box 56 | folder 652 |
| "Analysis of Patterns of Hospital Admissions and Care Using Computer Retrieval Techniques", 1966 | box 56 | folder 653 |

| "An Analysis of the Pressure Volume Characteristics of the Lung", 1961-1964 | box 56 | folder 654 |
|--|--------|--------------|
| "An Analysis of the Pressure Volume Characteristics of the Lung", 1961-1964 | box 56 | folder 655 |
| "An Analysis of the Pressure Volume Characteristics of the Lung" - Lung Charts, 1961-1964 | box 56 | folder 656 |
| "Analysis of the Static Pressure-Volume Curve of the Lung", 1961 | box 56 | folder 657 |
| "Around the Periphery: The Good Ship MGH", 1964 | box 56 | folder 658 |
| "The Balanced Biology of the Teaching Hospital", 1963 | box 56 | folder 659 |
| "The Balanced Biology of the Teaching Hospital" - Notes | box 56 | folder 660 |
| "The Balanced Biology of the Teaching Hospital" - Notes | box 57 | folder 661 |
| "The Balanced Biology of the Teaching Hospital" - Notes | box 57 | folder 662 |
| "Beg, Borrow and Steal", 1964 | box 57 | folder 663 |
| Book Reviews, 1963, 1966 | box 57 | folder 664 |
| "Boston Magazine" - Commentary, 1970 | box 57 | folder 665 |
| "Boston's Stake in Medicine", 1962 | box 57 | folder 666 |
| "Cases from The Medical Grand Rounds of the Massachusetts General Hospital", 1958 | box 57 | folder 667 |
| "The Challenge to the Teaching Hospital", 1967 | box 57 | folder 668 |
| "Chronic Non-Specific Pulmonary Disease: Chronic Bronchitis and Emphysema" | box 57 | folder 669 |
| "Commercial Club" | box 57 | folder 670 |
| "Community Facilities Development", 1965 | box 57 | folder 671 |
| "Costs, Deficits and Reimbursements", 1963 | box 57 | folder 672 |
| "Current Issues Besetting American Medicine", 1970 | box 57 | folder 673 |
| "Determination of Oxygenated, Mixed Venous Blood CO Tension by a Breath-Holding Method", 1960 | box 57 | folder 674 |
| "Differences between Ward and Private Medical Patients at the Massachusetts General Hospital" | box 57 | folder 675 |
| "Diffusion", 1959-1960 | box 57 | folder 676 |
| "Disorders of the Respiratory System", 1968 | box 57 | folder 0676A |
| "Distribution of Inspired Air" | box 57 | folder 677 |
| "Dyspnea", 1961 | box 57 | folder 678 |
| "Education and the School", 1966 | box 57 | folder 679 |
| "Education Compies and Manageria Heavitals" 1005 | | |

[&]quot;Education, Service and Money in Hospitals", 1965

| | box 57 | folder 680 |
|--|--------|------------|
| "The Effects of Illness on Families", 1964 | box 57 | folder 681 |
| "The Elimination of Carbon Dioxide", 1964 | box 57 | folder 682 |
| "The Emergence of the Hospital as a Social Institution", 1969 | box 57 | folder 683 |
| "The Emergency Ward", 1966 | box 57 | folder 684 |
| Ether Day Speech, 1962 | box 57 | folder 685 |
| "Experts, Enclaves and the Public Interest", 1966 | box 57 | folder 686 |
| "Extrapulmonary Manifestations of Brochogenic Carcinoma", 1959-1960 | box 57 | folder 687 |
| "Federal Role in Health Affairs" | box 58 | folder 688 |
| "For the People", 1967 | box 58 | folder 689 |
| "Freedom Versus Responsibility", 1964 | box 58 | folder 690 |
| "The Future: Myrrh or Miasma?", 1965 | box 58 | folder 691 |
| George Washington University Clinic Dedication, 1969 | box 58 | folder 692 |
| "The Health Center and Alcoholism", 1965 | box 58 | folder 693 |
| "Health in Vietnam and Urban America", 1968 | box 58 | folder 694 |
| "Health Services - Producer and Consumer", 1970 | box 58 | folder 695 |
| "Higher Education and the Nation's Health", 1971 | box 58 | folder 696 |
| History of Medicine in the 20th Century | box 58 | folder 697 |
| "Hospitals, Doctors, and the Public Interest", 1970 | box 58 | folder 698 |
| "The Hospital's Future", 1966 | box 58 | folder 699 |
| "Hospitals in Crisis" | box 58 | folder 700 |
| "The Ills of the BCH", 1968 | box 58 | folder 701 |
| "Impact of Medicare on Medical Education", 1967 | box 58 | folder 702 |
| "Individualism, Social Welfare and the Frontier in American Life", 1969 | box 58 | folder 703 |
| "Issues Besetting American Medicine" | box 58 | folder 704 |
| "It's People" | box 58 | folder 705 |
| Lahey Memorial Talk | box 58 | folder 706 |
| "Lowell Institute Lectures at Massachusetts General Hospital", 1963 | box 58 | folder 707 |
| "Lung Abcess", 1961 | box 58 | folder 708 |
| "Lung Volumes and Aging: A Review and a Report of Changes in 43 Spanish-American War Veterans", 1964 | box 58 | folder 709 |

| "The Man the A.M.A. Cut Down", 1969 | box 58 | folder 710 |
|---|--------|------------|
| "Manpower in Ophthalmology and Otolaryngology", 1969 | box 58 | folder 711 |
| "The Massachusetts General Hospital - A Case Study of Social Welfare in a Scientific Society" | box 58 | folder 712 |
| "The MGH and the Maintenance of Pre-Eminence", 1962 | box 58 | folder 713 |
| "Massachusetts General Hospital - Some Contemporary Problems", 1965 | box 58 | folder 714 |
| "MGH World", 1962 | box 58 | folder 715 |
| 'Medical Care: Its Social and Organizational Aspects", 1963 | box 58 | folder 716 |
| 'The Medical Center and the Community Health Center", 1964 | box 58 | folder 717 |
| 'Medical Center, Health and Dis-Ease" | box 58 | folder 718 |
| 'Medical Education and the Rationalization of Health Services" | box 58 | folder 719 |
| 'Medical Manpower", 1970-1971 | box 59 | folder 720 |
| 'Medical Manpower" - Harvard University Press Edition, 1968 | box 59 | folder 721 |
| 'Medical Manpower" - "Journal of Medical Education" Edition, 1968-1969 | box 59 | folder 722 |
| 'Medical School, Teaching Hospital and Social Responsibility", 1964-1965 | box 59 | folder 723 |
| "Medical School, Teaching Hospital and Social Responsibility", 1964-1965 | box 59 | folder 724 |
| 'Mental Disease and the Urban Hospital", 1964 | box 59 | folder 725 |
| New Demands Harass Hospital M.D.'s", 1963 | box 59 | folder 726 |
| The Nursing Home", 1965 | box 59 | folder 727 |
| 'On Hospital Costs and Care", 1965 | box 59 | folder 728 |
| 'On the Coming Health Crisis", 1970 | box 59 | folder 729 |
| On the Static Pressure - Volume Characteristics of the Lung" | box 59 | folder 730 |
| Papilledema and Respiratory Insufficiency", 1963 | box 60 | folder 731 |
| 'The Pathophysiology of the Pulmonary Circulation in Primary Lung Disease", 1961 | box 60 | folder 732 |
| 'The Physician in the Decade Ahead", 1970 | box 60 | folder 733 |
| 'Physician Shortages in the United States", 1970 | box 60 | folder 734 |
| Planning in Complex Institutions", 1962 | box 60 | folder 735 |
| Pressure - Volume Characteristics of the Lung", 1959 | box 60 | folder 736 |
| The Professor and the Out-Patient Department" | box 60 | folder 737 |
| "Prognosis of Car Pulmonala" 1963 | | |

[&]quot;Prognosis of Cor Pulmonale", 1963

| | box 60 | folder 738 |
|---|--------|------------|
| "Prognostic Significance of Papilledema in Course of Respiratory Insufficiency", 1963 | box 60 | folder 739 |
| "Pulmonary Function and Thoracic Surgery" | box 60 | folder 740 |
| "Pulmonary Function Tests", 1960 | box 60 | folder 741 |
| "Radiology: A Case Study in Manpower and Technology", 1969 | box 60 | folder 742 |
| "Radiology: A Case Study in Manpower and Technology", 1969 | box 60 | folder 743 |
| "The Rationalization of Health Services through Medical Education", 1971 | box 61 | folder 744 |
| "Red, White and Blue: Vietnam - Civil Strife and Student Dissent", 1968 | box 61 | folder 745 |
| "Regional Planning", 1966 | box 61 | folder 746 |
| Regional Planning Statement for Radio Station WEEI, 1967 | box 61 | folder 747 |
| "Report to 'Committee of Four' of Washington University", 1964 | box 61 | folder 748 |
| Respiration | box 61 | folder 749 |
| Scope and Contents note | | |
| Book notes. | | |
| "Respiratory Physiology and Pulmonary Function Tests" | box 61 | folder 750 |
| "Role of the Hospital: The Ambulatory Clinic", 1965 | box 61 | folder 751 |
| "The Scope and Responsibility of Medicine", 1968 | box 61 | folder 752 |
| "A Shortage of Doctors", 1969 | box 61 | folder 753 |
| "Should Nurses Unionize?", 1964 | box 61 | folder 754 |
| "Social Conscience and the Primary Function of the Hospital Viewed in Historical Perspective", 1963 | box 61 | folder 755 |
| "Socio-Economic Issues and the Medical Profession" | box 61 | folder 756 |
| "Spellbinding and Spellbreaking in American Medicine", 1971 | box 61 | folder 757 |
| "Student Dissent" | box 61 | folder 758 |
| "The Teaching Community Hospital and the Academic Ideal", 1963 | box 61 | folder 759 |
| "Therapy in Chronic Pulmonary Disease" | box 61 | folder 760 |
| "This Office is Like a Blowtorch", 1969 | box 61 | folder 761 |
| "Tomorrow's Hospital", 1966 | box 61 | folder 762 |
| "Town, Gown and Ongoing Education" | box 61 | folder 763 |
| Unidentified | box 61 | folder 764 |
| | | |

| "U. S. Health: Do We Face a Catastrophe?", 1970 | box 61 | folder 765 | |
|--|--------|------------|--|
| "The University Hospital as a Community Health Resource", 1966 | box 61 | folder 766 | |
| "Utopia or Dystopia in an Age of Confusion" | box 61 | folder 767 | |
| "Ventilation - Perfusion Relations" | box 61 | folder 768 | |
| "Views of Medical Education and Medical Care", 1968 | box 62 | folder 769 | |
| "Views of Medical Education and Medical Care", 1968 | box 62 | folder 770 | |
| "Volunteerism", 1971 | box 62 | folder 771 | |
| Watershed Papers | box 62 | folder 772 | |
| "Watershed of the 1970's", 1970-1971 | box 62 | folder 773 | |
| "Watershed of the 1970's", 1970-1971 | box 62 | folder 774 | |
| "Watershed of the 1970's", 1970-1971 | box 62 | folder 775 | |
| "Watershed of the 1970's" - Other Versions | box 62 | folder 776 | |
| "What Children Teach Their Parents", 1968 | box 62 | folder 777 | |
| "Where Doctors Fail", 1970 | box 62 | folder 778 | |
| "The Work of Breathing" | box 62 | folder 779 | |
| | | | |

Massachusetts General Hospital - Printed Material

Scope and Contents note

Subseries E consists of one folder of articles about Dr. Knowles.

| Title/Description | Instances | |
|------------------------|-----------|------------|
| Articles About Knowles | box 62 | folder 780 |

Massachusetts General Hospital - Information Files

Scope and Contents note

Subseries F contains the information files Dr. Knowles kept for reference purposes. Subjects include health insurance, medical education, nursing, mental health, and social problems.

Arrangement note

This subseries is arranged alphabetically by topic.

| Title/Description | Instances | |
|--------------------------------------|-----------|------------|
| Aging | box 63 | folder 781 |
| Alcoholism | box 63 | folder 782 |
| American Academy of General Practice | box 63 | folder 783 |

| Association of American Medical Colleges | box 63 | folder 784 |
|--|--------|------------|
| Association of American Medical Colleges | box 63 | folder 785 |
| Cysts and Bullae | box 63 | folder 786 |
| Duke University Medical Center | box 63 | folder 787 |
| Frostbite and Hypothermia | box 63 | folder 788 |
| Future and Philosophy | box 63 | folder 789 |
| Government and Health Care | box 63 | folder 790 |
| Group Health | box 63 | folder 791 |
| Health Insurance | box 64 | folder 792 |
| Health Insurance | box 64 | folder 793 |
| Health Insurance | box 64 | folder 794 |
| Health Insurance | box 64 | folder 795 |
| Health Insurance | box 64 | folder 796 |
| Health Planning | box 64 | folder 797 |
| Heart Disease, Cancer, Stroke | box 64 | folder 798 |
| Hospitals | box 64 | folder 799 |
| Hospitals | box 65 | folder 800 |
| Hospital Clinics | box 65 | folder 801 |
| Hospital Costs and Administration | box 65 | folder 802 |
| Hospital Staffs | box 65 | folder 803 |
| Legislation | box 65 | folder 804 |
| Lung Disease | box 65 | folder 805 |
| Marriage Examinations | box 65 | folder 806 |
| Medical Education | box 65 | folder 807 |
| Medical Education | box 65 | folder 808 |
| Medical Schools | box 65 | folder 809 |
| Medical Schools | box 66 | folder 810 |
| Medical Schools | box 66 | folder 811 |
| Medicare | box 66 | folder 812 |
| Medicare | box 66 | folder 813 |
| Medicare | box 66 | folder 814 |
| Medicare | box 66 | folder 815 |
| | | |

| Mental Health | box 66 | folder 816 |
|------------------------------|--------|------------|
| Mental Health | box 67 | folder 817 |
| Mental Health | box 67 | folder 818 |
| Mental Health | box 67 | folder 819 |
| Mental Health | box 67 | folder 820 |
| Miscellaneous | box 67 | folder 821 |
| Miscellaneous | box 67 | folder 822 |
| Nursing | box 67 | folder 823 |
| Nursing | box 68 | folder 824 |
| Nursing Homes | box 68 | folder 825 |
| Nursing Homes | box 68 | folder 826 |
| Nursing Homes | box 68 | folder 827 |
| Nursing Homes | box 68 | folder 828 |
| Nursing Homes | box 68 | folder 829 |
| Nursing Homes | box 69 | folder 830 |
| Pulmonary Diseases | box 69 | folder 831 |
| Radiology | box 69 | folder 832 |
| Regional Planning, Editorial | box 69 | folder 833 |
| Regional Planning, Editorial | box 69 | folder 834 |
| Regional Planning, Editorial | box 69 | folder 835 |
| Research vs. Education | box 69 | folder 836 |
| Smoking | box 69 | folder 837 |
| Social Problems | box 69 | folder 838 |
| Social Services | box 70 | folder 839 |
| Social Services | box 70 | folder 840 |
| Terminal Care Study | box 70 | folder 841 |
| Ultrasound | box 70 | folder 842 |
| Unionization | box 70 | folder 843 |
| | | |

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Interim, 1971-1972

Physical Description: 1 Cubic Feet

Scope and Contents note

This series contains correspondence relating to Knowles's appointment as president of The Rockefeller Foundation, covering the time between his resignation from Massachusetts General Hospital (December 1971) and the time he officially assumed presidency of the Foundation (July 1972). Included are letters from the Foundation's outgoing president George Harrar, congratulatory letters, and professional and personal correspondence.

Arrangement note

This series is arranged chronologically.

| Title/Description | Instances | | |
|--|-----------|------------|--|
| Appointment as President of The Rockefeller Foundation, March-June 1972 | box 70 | folder 844 | |
| Appointment as President of The Rockefeller Foundation, March-June 1972 | box 70 | folder 845 | |
| Appointment as President of The Rockefeller Foundation, March- June 1972 | box 70 | folder 846 | |
| Appointment as President of The Rockefeller Foundation, March- June 1972 | box 70 | folder 847 | |
| Appointment as President of The Rockefeller Foundation, November 1971-February 1972 | box 71 | folder 848 | |
| Appointment as President of The Rockefeller Foundation, November 1971-February 1972 | box 71 | folder 849 | |
| Appointment as President of The Rockefeller Foundation, November 1971-February 1972 | box 71 | folder 850 | |
| Appointment as President of The Rockefeller Foundation, November 1971-February 1972 | box 71 | folder 851 | |
| Appointment as President of The Rockefeller Foundation, November 1971-February 1972 | box 71 | folder 852 | |
| Appointment as President of The Rockefeller Foundation, November 1971-February 1972 | box 71 | folder 853 | |
| Appointment as President of The Rockefeller Foundation, August-October 1971 | box 72 | folder 854 | |
| Appointment as President of The Rockefeller Foundation, August-October 1971 | box 72 | folder 855 | |

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The Rockefeller Foundation

Physical Description: 10 Cubic Feet

This series consists of papers documenting Knowles's activities while president of The Rockefeller Foundation.

Arrangement note

This series is divided into 6 subseries:

Subseries A - Rockefeller Foundation

Subseries B - Professional

Subseries C - Personal

Subseries D - Manuscripts

Subseries E - Printed Material

Subseries F - Information Files

The Rockefeller Foundation

Scope and Contents note

Subseries A consists of correspondence, reports, and clippings relating to Knowles's work as president of The Rockefeller Foundation. Subjects include itineraries; trips to Cali, Colombia, St. Lucia, and Africa; trustee meetings; testimony before the House Subcommittee on Health and the Environment; and speeches by John D. Rockefeller 3rd.

Instances

Arrangement note

Title/Description

This subseries is arranged alphabetically by subject and chronologically within each subject.

| <u>-</u> | | | |
|--|--------|------------|--|
| A | box 72 | folder 856 | |
| Activity Reports, 1972-1979 | box 72 | folder 857 | |
| Conditions Governing Access: | | | |
| Conditions Governing Access | | | |
| Restricted material. | | | |
| African Trip, 1974-1975 | box 72 | folder 858 | |
| Appointment Congratulations, September 21, 1971-January 1972 | box 72 | folder 859 | |
| Appointment Congratulations, September 21, 1971-January 1972 | box 72 | folder 860 | |
| Appointment Congratulations, September 13-20, 1971 | box 73 | folder 861 | |
| Appointment Congratulations, September 13-20, 1971 | box 73 | folder 862 | |
| Arden House Foundation Meeting, 1972 | box 73 | folder 863 | |

| Articles about the Foundation, 1964, 1971 | box 73 | folder 864 |
|--|---------|-------------|
| Association of American Medical Colleges, 1974-1975 | box 73 | folder 865 |
| В | box 73 | folder 866 |
| Bicentennial, 1973 | box 73 | folder 867 |
| С | box 73 | folder 868 |
| Cali Trip, 1975 | box 73 | folder 869 |
| Clippings - General, 1973-1978 | box 73 | folder 870 |
| Clippings - Health, 1971, 1974-1977 | box 73 | folder 871 |
| Clippings - Political Publicity, 1976 | box 73 | folder 872 |
| Clippings, 1978 | box 73A | folder 872A |
| Clippings, 1978 | box 73A | folder 872A |
| Clippings - Rockefeller Foundation, 1976-1977 | box 74 | folder 873 |
| Committee on Critical Choices for America, 1975 | box 74 | folder 874 |
| Conferences, 1976-1977 | box 74 | folder 875 |
| Council on Foundations, Inc., 1974-1975 | box 74 | folder 876 |
| "The Course Ahead - The Rockefeller Foundation in the Next Five Years", 1974 | box 74 | folder 877 |
| D | box 74 | folder 878 |
| Domestic Health Policy Group, 1974-1975 | box 74 | folder 879 |
| Domestic Health Policy Group, 1974-1975 | box 74 | folder 880 |
| Education and Development | box 74 | folder 881 |
| F | box 75 | folder 882 |
| Fellowships for American Playwrights, 1972, 1976 | box 75 | folder 883 |
| Federal University of Bahia, 1975 | box 75 | folder 884 |
| The Future of Foundations | box 75 | folder 885 |
| G | box 75 | folder 886 |
| Hamden-Sydney College, 1973 | box 75 | folder 887 |
| Harvard University - Department of Physics, 1971 | box 75 | folder 888 |
| Health Education Foundation, 1976, 1978 | box 75 | folder 889 |
| Hillcrest Conference, 1977 | box 75 | folder 890 |
| Hospital Administration, 1973-1975 | box 75 | folder 891 |
| Hurwitz, Raye, 1977 | box 75 | folder 892 |
| | | |

| Influenza Public Workshop - Bureau of Biologics - Food and Drug Administration, 1977 | box 75 | folder 893 |
|---|--------|--------------------------|
| Itineraries, 1972-1975 | box 75 | folder 894 |
| Job Applications, 1974-1976 | box 75 | folder 895 |
| Conditions Governing Access: Conditions Governing Access | | |
| Permanently restricted - Confidential material. | | |
| Job Applications, 1974-1976 | box 75 | folder 896 |
| Conditions Governing Access: | | |
| Conditions Governing Access | | |
| Permanently restricted - Confidential material. | | |
| Job Applications, 1974-1976 | box 75 | folder 897 |
| Conditions Governing Access: | | |
| Conditions Governing Access | | |
| Permanently restricted - Confidential material. | | |
| Job Applications, 1972-1973 | box 76 | folder 898 |
| Conditions Governing Access: | | |
| Conditions Governing Access | | |
| Permanently restricted - Confidential material. | | |
| Job Applications, 1972-1973 | box 76 | folder 899 |
| Conditions Governing Access: | | |
| Conditions Governing Access | | |
| Conditions Governing Access Permanently restricted - Confidential material. | | |
| - | box 76 | folder 900 |
| Permanently restricted - Confidential material. Job Applications, 1972-1973 Conditions Governing Access: | box 76 | folder 900 |
| Permanently restricted - Confidential material. Job Applications, 1972-1973 | box 76 | folder 900 |
| Permanently restricted - Confidential material. Job Applications, 1972-1973 Conditions Governing Access: | box 76 | folder 900 |
| Permanently restricted - Confidential material. Job Applications, 1972-1973 Conditions Governing Access: Conditions Governing Access | box 76 | folder 900 folder 901 |
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| Permanently restricted - Confidential material. Job Applications, 1972-1973 Conditions Governing Access: Conditions Governing Access Permanently restricted - Confidential material. Job Applications, 1972-1973 | | |
| Permanently restricted - Confidential material. Job Applications, 1972-1973 Conditions Governing Access: Conditions Governing Access Permanently restricted - Confidential material. Job Applications, 1972-1973 Conditions Governing Access: | | |
| Permanently restricted - Confidential material. Job Applications, 1972-1973 Conditions Governing Access: Conditions Governing Access Permanently restricted - Confidential material. Job Applications, 1972-1973 Conditions Governing Access: Conditions Governing Access: | | |

Conditions Governing Access

Permanently restricted - Confidential material.

| K | box 76 | folder 903 |
|--|--------|-------------|
| Kennedy Center - Rockefeller Foundation International Competition, 1978 | box 76 | folder 904 |
| L-M | box 76 | folder 905 |
| N | box 76 | folder 906 |
| National Center for a Voluntary Society, 1971-1973 | box 77 | folder 907 |
| P | box 77 | folder 908 |
| Phone Messages, 1972-1973, 1978-1979 | box 77 | folder 909 |
| President's Report, 1974 | box 77 | folder 910 |
| President's Report - Final Draft, 1974 | box 77 | folder 911 |
| R | box 77 | folder 912 |
| Recommendations, 1977-1978 | box 77 | folder 913 |
| Recommendations - Candidates for College Presidency, 1973-1978 | box 77 | folder 914 |
| Reference Service, 1972 | box 78 | folder 915 |
| Rockefeller, John D., 3rd - Speeches, 1961, 1964-1965, 1967-1971 | box 78 | folder 916 |
| Rockefeller, John D. 3rd - Speeches, 1961, 1964-1965, 1967-1971 | box 78 | folder 917 |
| "RF Illustrated", 1974-1975 | box 78 | folder 918 |
| "RF Staff and Program News", 1972 | box 78 | folder 918A |
| Rome Forum on the World Food Problem | box 78 | folder 919 |
| S | box 78 | folder 920 |
| St. Lucia Trip, 1973-1974 | box 78 | folder 921 |
| Subcommittee on Health and the Environment - House Committee on Interstate and Foreign Commerce, 1976 | box 78 | folder 922 |
| Travel Authorizations, 1972-1978 | box 78 | folder 923 |
| Trustees, June 1973-1978 | box 78 | folder 924 |
| Trustees, June 1973-1978 | box 78 | folder 925 |
| Trustees, 1971-May 1973 | box 79 | folder 926 |
| Trustees, 1971-May 1973 | box 79 | folder 927 |
| Unidentified | box 79 | folder 928 |

| United Nations Conference on Trade and Development, 1972 | box 79 | folder 929 | |
|--|--------|------------|--|
| Vitas | box 79 | folder 930 | |
| W | box 79 | folder 931 | |

The Rockefeller Foundation - Professional

Scope and Contents note

Subseries B documents Knowles's professional interests and activities, mainly in the field of medicine. Subjects include the book "Doing Better and Feeling Worse," speaking engagements, the report "China Diary" of his 1975 trip to China, the Institute of Medicine, and an interview by the Kennedy Oral History Program.

Arrangement note

This subseries is arranged alphabetically by subject and chronologically within each subject. There is also a correspondence file (1972-1975) arranged alphabetically by correspondent.

| Fitle/Description | Instances | |
|---|-----------|--------------|
| Abortion, 1973 | box 79 | folder 932 |
| Advertising Council - Public Relations Committee, 1973 | box 79 | folder 933 |
| American Academy of Arts and Sciences, 1973-1974, 1978 | box 79 | folder 934 |
| American Association for the Advancement of Science - Scientific Freedom and Responsibility, 1971-1974 | box 79 | folder 935 |
| American Clinical and Climatological Association, 1972-1975 | box 79 | folder 936 |
| American National Red Cross | box 79 | folder 937 |
| Associated Hospital Service of New York, 1972 | box 80 | folder 938 |
| Belmont Hill School, 1972-1977 | box 80 | folder 939 |
| Blue Cross/Blue Shield Symposium - The Future of Health in America, 1978 | box 80 | folder 940 |
| Boston Library Society, 1972, 1975-1977 | box 80 | folder 0940A |
| Boston University Board, 1974-1976 | box 80 | folder 941 |
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The Rockefeller Foundation - Personal

Scope and Contents note

Subseries C contains biographical material and correspondence relating to Dr. Knowles's personal interests, including clubs and finances. It also includes get-well correspondence to Dr. Knowles during his illness and sympathy letters to Mrs. Knowles after his death.

Arrangement note

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| Sympathy Letters - from Rockefeller Foundation Staff, March 1979 | box 97 | folder 1101 | |
| Sympathy Telegrams, March 1979 | box 97 | folder 1102 | |
| Sympathy Telegrams - Third Party, March 1979 | box 97 | folder 1103 | |
| Memorials, 1979 | box 97 | folder 1104 | |
| | | | |

The Rockefeller Foundation - Manuscripts

Scope and Contents note

Subseries D consists of manuscripts of articles, books, and speeches. Included is the incomplete manuscript "Essays on Medicine and Health."

Arrangement note

This subseries is arranged alphabetically by title.

| Title/Description | Instances | |
|--|-----------|-------------|
| List of Publications, 1969-1978 | box 97 | folder 1105 |
| Allentown and Sacred Heart Hospital Center, 1973 | box 97 | folder 1106 |

[&]quot;American Doctor"

| | box 97 | folder 1107 |
|---|--------|-------------|
| "American Medicine and World Health", 1976 | box 98 | folder 1108 |
| American Public Health Association - 100th Annual Convention, 1972 | box 98 | folder 1109 |
| Belmont Hill School Commencement, 1973 | box 98 | folder 1110 |
| Centro Internacional de Agricultura Tropical (CIAT) Dedication, 1973 | box 98 | folder 1111 |
| "Clarity of Thought and Higher Education", 1975-1976 | box 98 | folder 1112 |
| "Coming Change in Medicine", 1974 | box 98 | folder 1113 |
| "Conflect and Interdependence", 1973 | box 98 | folder 1114 |
| "Department of Medicine", 1974 | box 98 | folder 1115 |
| "Doing Better and Feeling Worse: Perspectives in American Health", 1977-1979 | box 98 | folder 1116 |
| "Elements of a Domestic Health Policy", 1975 | box 98 | folder 1117 |
| "Essays on Medicine and Health" - Chapters 1-21 | box 98 | folder 1118 |
| "Essays on Medicine and Health" - Chapters 1-21 | box 98 | folder 1119 |
| "Essays on Medicine and Health" - Chapters 1-21 | box 98 | folder 1120 |
| "Essays on Medicine and Health" - Chapters 22-27 | box 99 | folder 1121 |
| "Essays on Medicine and Health" - Chapters 22-27 | box 99 | folder 1122 |
| "Federal Expenditures, Welfare, Income Distribution" | box 99 | folder 1123 |
| "Food, Energy and American Austerity", 1974 | box 99 | folder 1124 |
| Forward to "The Health Handbook", 1979 | box 99 | folder 1125 |
| "Functions of a University", 1976 | box 99 | folder 1126 |
| "Future Directions in Health Care: The Dimensions of Medicine - Introduction", 1975 | box 99 | folder 1127 |
| "Future of Academic Community Medicine in Developing Countries", 1978 | box 99 | folder 1128 |
| "Future of Foundations", 1972 | box 99 | folder 1129 |
| "Global Food Problems and the Chinese Model", 1975 | box 99 | folder 1130 |
| Grantmakers on Health Care Delivery Talk, 1974 | box 99 | folder 1131 |
| Harvard College Fund Assembly Dinner Talk, 1972 | box 99 | folder 1132 |
| "Health and Economic Security", 1974 | box 99 | folder 1133 |
| "Health and Technology", 1978 | box 99 | folder 1134 |
| "Health and the Quality of Life", 1974 | box 99 | folder 1135 |

| "Health in America", 1973 | box 99 | folder 1136 |
|--|---------|-------------|
| "Health in the United States", 1976 | box 99 | folder 1137 |
| "Health, Population and Development", 1980 | box 99 | folder 1138 |
| "Health System and the Supreme Court Decision: An Affirmative Response", 1973 | box 99 | folder 1139 |
| Hesburgh Dinner Talk, 1977 | box 99 | folder 1140 |
| "Hospitals in the United States", 1973 | box 99 | folder 1141 |
| "Hunger, Politics and Markets", 1975 | box 99 | folder 1142 |
| "Implementing the Abortion Decision", 1973 | box 100 | folder 1143 |
| "Increasing Emphasis on Preventative Medicine", 1976-1977 | box 100 | folder 1144 |
| "Individualism, Social Welfare and the Frontier in American Life" | box 100 | folder 1145 |
| "Interdependence and the Global Crisis", 1974 | box 100 | folder 1146 |
| "Is More Better", 1975 | box 100 | folder 1147 |
| "Is There a Doctor Shortage", 1972 | box 100 | folder 1148 |
| Japanese Philanthropy Project Talk, 1974 | box 100 | folder 1149 |
| Letters to the Editor, 1976-1977 | box 100 | folder 1150 |
| "Looking a Gift Horse in the Mouth", 1975 | box 100 | folder 1151 |
| "Means to the Ends of The Rockefeller Foundation", 1974 | box 100 | folder 1152 |
| "Medicine Tomorrow - More Groups, More Outpatient Services, More Prevention", 1977 | box 100 | folder 1153 |
| "Meeting the World's Food Needs", 1974 | box 100 | folder 1154 |
| "Montreal Neurological Institute and the Rockefeller Foundation: The Lengthened Shadows on Penfield and Gregg", 1978 | box 100 | folder 1155 |
| "Neo-Liberalism", 1976 | box 100 | folder 1156 |
| "New Bellevue Hospital Center", 1973 | box 100 | folder 1157 |
| "New Directions in Health Care in the State of Colorado", 1978 | box 100 | folder 1158 |
| "New School for Social Research", 1973 | box 100 | folder 1159 |
| New York University Medical Center Commencement Talk, 1973 | box 100 | folder 1160 |
| "On Doing More with Less", 1975-1976 | box 100 | folder 1161 |
| "Perspectives on American Health", 1977 | box 100 | folder 1162 |
| "Perspectives on the National Health Issue", 1978 | box 100 | folder 1163 |
| Doubt Institute Commence of Tall 1072 | | |

Pratt Institute Commencement Talk, 1973

| | box 100 | folder 1164 |
|--|---------|-------------|
| "Public Policy on Abortion", 1974 | box 100 | folder 1165 |
| "Rational for Increased United States Interest in International Health", 1977 | box 100 | folder 1166 |
| "Reaching 800 Million Small Cars" | box 101 | folder 1167 |
| "Reflections on Who's in Charge and Why", 1974 | box 101 | folder 1168 |
| "Religion and the University", 1977 | box 101 | folder 1169 |
| "Responsibility for Health", 1977 | box 101 | folder 1170 |
| "Responsiblity of the Individual", 1977 | box 101 | folder 1171 |
| "Role of Foundations", 1978 | box 101 | folder 1172 |
| "Roles of the University in the Post-Colonial World", 1975 | box 101 | folder 1173 |
| Schmitt Medal Presentation Talk, 1973 | box 101 | folder 1174 |
| "Scarcity, Global Interdependence and Ethnicity", 1974 | box 101 | folder 1175 |
| "Secure Freedom", 1973 | box 101 | folder 1176 |
| "Some Observations on America's Health Delivery System", 1974 | box 101 | folder 1177 |
| "Spellbinding and Spellbreaking in American Medicine", 1974 | box 101 | folder 1178 |
| Statement Before Senate Finance Committee - Subcommittee on Foundations, 1974 | box 101 | folder 1179 |
| "Struggle to Stay Healthy", 1975-1976 | box 101 | folder 1180 |
| "Thoughts on Health, Population and Development", 1978 | box 101 | folder 1181 |
| Unidentified | box 101 | folder 1182 |
| United Hospital Fund Campaign Talk, 1972 | box 101 | folder 1183 |
| "United States Policy and World Health", 1974 | box 101 | folder 1184 |
| "Unseen Ostrich in Our Teaching Hospitals", 1973 | box 101 | folder 1185 |
| "Utopia or Dystopia in an Age of Confusion", 1972-1973 | box 101 | folder 1186 |
| "Virtues and Values in American Life", Address at the University of Pennsylvania Commencement and University of Maine Commencement, 1972, 1975, 1978 | box 101 | folder 1187 |
| "Volunteerism and Plurialism in American Life", 1974 | box 101 | folder 1188 |
| 'Watershed' Book, 1973 | box 102 | folder 1189 |
| "What Keeps Men Together", 1978 | box 102 | folder 1190 |
| Worcester Foundation for Experimental Biology, 1974 | box 102 | folder 1191 |
| "World of Health and the American Physician", 1973 | box 102 | folder 1192 |

The Rockefeller Foundation - Printed Material

Scope and Contents note

Subseries E consists of three folders of printed material including articles about and interviews with Dr. Knowles.

| Title/Description | Instances |
|-----------------------------------|---------------------|
| Articles about Knowles, 1976-1979 | box 102 folder 1193 |
| Articles about Knowles, 1971-1975 | box 102 folder 1194 |
| Interviews, 1972-1974 | box 102 folder 1195 |

The Rockefeller Foundation - Information Files

Scope and Contents note

Subseries F consists of one folder of information files that Dr. Knowles kept for reference purposes.

| Title/Description | Instances | |
|-------------------|-----------|-------------|
| General | box 102 | folder 1196 |

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Miscellaneous

Physical Description: 12 Cubic Feet

Scope and Contents note

This series contains odd sized items, including weekly appointment cards (1961-1970), appointment calendars (1959-1979), 21 scrapbooks (1962-1972) containing clippings, photographs, letters, and memorabilia; miscellaneous newspaper clippings, certificates and plaques, microscope slides and lantern slides, reel and cassette tapes, and three watercolors of Dr. Knowles and an aerial view of Boston.

Physical Characteristics and Technical Requirements

Materials requiring specialized equipment for access (audio tape, film) may be closed to research dependent on availability of the applicable equipment.

Physical Characteristics and Technical Requirements

Brittle or damaged items, or materials otherwise in need of preservation care, may be closed to researchers at the discretion of the RAC Head of Archival Services / Head of Reference.

| Title/Description | Instances | |
|---|-----------|-------------|
| Clippings - Massachusetts General Hospital, 1964-1965 | box 102 | folder 1197 |
| Clippings - Rockefeller Foundation, 1971-1972 | box 102 | folder 1198 |
| Clippings - Rockefeller Foundation, 1973-1975, n.d. | box 103 | folder 1199 |
| Clippings - Labor, 1965 | box 103 | folder 1200 |

| Clippings - American Medical Association, 1972 | box 103 | folder 1201 |
|---|---------|-------------|
| Clippings - Boston City Hospital | box 103 | folder 1202 |
| Clippings - Boston City Hospital | box 103 | folder 1203 |
| Clippings - John H. Knowles Obituary, 1979 | box 103 | folder 1204 |
| Weekly Appointment Cards, 1961-1968 | box 104 | folder 1205 |
| Weekly Appointment Cards, 1969-1970 | box 105 | folder 1206 |
| Appointment Calendars, 1959-1979 | box 106 | folder 1207 |
| Cash Book, 1959 | box 106 | folder 1208 |
| Guest Book | box 106 | folder 1209 |
| Scrapbooks, February 1962-June 1972 | box 107 | folder 1210 |
| Scrapbooks, February 1962-June 1972 | box 108 | folder 1211 |
| Scrapbooks, February 1962-June 1972 | box 109 | folder 1212 |
| Scrapbooks, February 1962-June 1972 | box 110 | folder 1213 |
| Nixon Lodge Spots | box 111 | folder 1214 |
| Scope and Contents note | | |
| Reel-to-Reel Audio Tape. | | |
| "Outlook" - John H. Knowles with Jack Kelly - W-EZE, January 18, 1970 | box 111 | folder 1215 |
| Scope and Contents note | | |
| Reel-to-Reel Audio Tape. | | |
| Finch, Knowles, Egeberg | box 111 | folder 1216 |
| Scope and Contents note | | |
| Reel-to-Reel Audio Tape. | | |
| Dr. Knowles Lecture, October 28, 1969 | box 111 | folder 1217 |
| Scope and Contents note | | |
| Reel-to-Reel Audio Tape. | | |
| "Conversation Piece" - Haywood Vincent with John H. Knowles, January 22, 1970 | box 111 | folder 1218 |
| Scope and Contents note | | |
| Reel-to-Reel Audio Tape. | | |
| | | |

Reel-to-Reel Audio Tape.

| Address at the New England Sinai Hospital Development Fund Dinner, Octoer 26, 1969 | box 111 | folder 1220 | |
|--|---------|-------------|--|
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| "The Watershed of the Seventies" - Ward Darley Seminar - Unviersity of Colorado Medical Center, January 4, 1971 | box 111 | folder 1221 | |
| Scope and Contents note | | | |
| Parts I, II, III; Cassette Tape. | | | |
| "The Watershed of the Seventies" - Ward Darley Seminar - Unviersity of Colorado Medical Center, January 4, 1971 | box 111 | folder 1222 | |
| Scope and Contents note | | | |
| Parts I, II, III; Cassette Tape. | | | |
| "A Celebration of the Memory and Love of John H. Knowles, 1926-1979", March 16, 1979 | box 111 | folder 1223 | |
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| "Health Care and the City" - McGraw-Hill Sound Seminars - Fran P. Hosken and John H. Knowles | box 111 | folder 1224 | |
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| "Health Care and the City" - McGraw-Hill Sound Seminars - Fran P. Hosken and John H. Knowles | box 111 | folder 1225 | |
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| Regarding Knowles Address at Bellevue Hospital, 1973 | box 111 | folder 1226 | |
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| Mt. Sinai Instructions about Hospital to Help John H. Knowles Prepare Talk, September 24, 1974 | box 111 | folder 1227 | |

Cassette Tape.

| J. Knowles - Schistosomaisis - China, 1975 | box 111 | folder 1228 | |
|--|---------|-------------|--|
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| Hsin Hua Hospital - China, 1972 | box 111 | folder 1229 | |
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| Hsin Hua Hospital - China, 1972 | box 111 | folder 1230 | |
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| "Open Mind", May 2, 1976 | box 111 | folder 1231 | |
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| Mintzberg - American Medical Association | box 111 | folder 1232 | |
| Scope and Contents note | | | |
| Cassette Tape. | | | |
| Arlene Francis Program with John H. Knowles - WOR Radio, May 7, 1973 | box 112 | folder 1233 | |
| Scope and Contents note | | | |
| Reel-to-Reel Audio Tape. | | | |
| Dr. Knowles - Duplicate from Louise and Gus, January 1, 1964 | box 112 | folder 1234 | |
| Scope and Contents note | | | |
| Reel-to-Reel Audio Tape. | | | |
| "Health Care and the City" - McGraw-Hill, Sound Seminars - Fran P. Hooken and John H. Knowles | box 112 | folder 1235 | |
| Scope and Contents note | | | |
| Reel-to-Reel Audio Tape. | | | |
| John H. Knowles - NET-TV, June 30, 1969 | box 112 | folder 1236 | |

Reel-to-Reel Audio Tape.

| John H. Knowles on the Sherrye Henry Program - "A Tale of Two Cities" - WOR (New York) and Capitol Radio (London), November 1, 1978 | box 112 | folder 1237 |
|---|---------|-------------|
| Scope and Contents note | | |
| Reel-to-Reel Audio Tape. | | |
| "Health in the United States, 1776-1978" and "Keystone Presentation" at the University of Colorado, October 4-5, 1978 | box 112 | folder 1238 |
| Scope and Contents note | | |
| Reel-to-Reel Audio Tape. | | |
| Dr. John Knowles, August 7, 1969 | box 112 | folder 1239 |
| Scope and Contents note | | |
| Reel-to-Reel Audio Tape. | | |
| "The National Health Problem" - GA Sound Filmstrip, 1971 | box 113 | folder 1240 |
| Miscellaneous Certificates and Diplomas | box 114 | folder 1241 |
| Rush University Diploma | box 114 | folder 1242 |
| Pace University Diploma | box 114 | folder 1243 |
| Massachusetts General Hospital (MGH) Treadwell Award | box 114 | folder 1244 |
| Three Unidentified Tapes | box 114 | folder 1245 |
| University of Maine Diplomas | box 115 | folder 1246 |
| University of Maine Diplomas | box 115 | folder 1247 |
| "Our Ailing Medical System" - "Fortune" Magazine, January 1970 | box 115 | folder 1248 |
| Middlebury College Diploma | box 115 | folder 1249 |
| Harvard Medical School Yearbook - "Aesculapiad", 1967 | box 115 | folder 1250 |
| Plaque from Pace University | box 115 | folder 1251 |
| Belmont Hill School Alumnus Award | box 115 | folder 1252 |
| Framed Letter from Patricia Windrow Kline, [Date Created]June 30, 1973 | box 115 | folder 1253 |
| Framed Watercolor and Pen of Maurice C. Pincoffs Lecturship Roster | box 115 | folder 1254 |
| Miscellaneous | box 115 | folder 1255 |

2 medals, Rockefeller Foundation identification card, American College of Physicians identification card.

General note

Housed in a microfilm box within box 115.

| Microscope Slides | box 116 | folder 1256 |
|--|---------|-------------|
| Microscope Slides | box 116 | folder 1257 |
| Plaque - American Arbitration Association | box 117 | folder 1258 |
| Plaque - Massachusetts Junior Chamber of Commerce, [Date Created]1962 | box 117 | folder 1259 |
| Plaque - Boston Junior Chamber of Commerce, [Date Created]1962 | box 117 | folder 1260 |
| Plaque - Colgate-Diana Shore Winners Circle, [Date Created]1977 | box 117 | folder 1261 |
| Plaque - Metropolitan Life Golden Anniversary - The Rockefeller Foundation, [Date Created]1974 | box 117 | folder 1262 |
| Package | box 118 | folder 1263 |

Scope and Contents note

3 watercolor portraits of John H. Knowles; an aerial view of Boston.

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John H. Knowles photographs

Controlled Access Headings:

• Knowles, John H.

| Title/Description | Instances | |
|--|-----------|------------|
| Portraits - Knowles, John | box 35 | folder 357 |
| Knowles Family | box 35 | folder 358 |
| Knowles - Associates | box 35 | folder 359 |
| Work at Portsmouth Naval Hospital | box 35 | folder 360 |
| MGH - Miscellaneous | box 35 | folder 361 |
| Vietnam, 1967 | box 36 | folder 362 |
| Illustrations - An analysis of the Pressure-Volume Characteristics of the Lung, 1961 | box 36 | folder 363 |
| Illustrations for article "The Hospital" | box 36 | folder 364 |

| Album "John H. Knowles, His RF Years" | box 36 | folder 365 |
|--|----------|------------|
| Africa Trip, 1973 | box 36 | folder 366 |
| Bellagio, 1973 June 9-12 | box 36 | folder 367 |
| Bangkok Program Review, 1973 February | box 36 | folder 368 |
| Hyderabad, India Trip, 1973 | box 36 | folder 369 |
| CIAT Dedication - Cali, Colombia, 1973 | box 36 | folder 370 |
| China Trip, 1975 | box 36 | folder 371 |
| Family Planning Association Meeting - March 20-27, 1973 - St. Lucia, 1973 | box 36 | folder 372 |
| RF - Miscellaneous | box 37 | folder 373 |
| Associates - Authors of "Doing Better and Feeling Worse" | box 37 | folder 374 |
| Suffolk University, 1975 | box 37 | folder 375 |
| Miscellaneous | box 37 | folder 376 |
| John H. Knowles | box 37 | folder 377 |
| Lantern Slides - Medical Research | box L 44 | |
| Conditions Governing Access: | box L 45 | |
| Conditions Governing Access Due to the brittle condition of this material special arrangements are required in order to view materials. Individual items are available at the discretion of RAC. | box L 46 | |
| | box L 47 | |
| | box L 48 | |
| | | |

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