



Ref. no.

Date: 02.07.2020

### Letter of Recommendation

I am pleased to write this letter of recommendation for Amartya Kaviraj, whom I have known in my capacity as Head of the Department of English at Netaji Subhas Open University, where he served as a Teaching Assistant, as well as a B.A student in English Honours.

During his time with the department, Amartya consistently demonstrated strong academic ability, professionalism, and a genuine commitment to higher learning. He approached his responsibilities with diligence and reliability, and quickly established himself as a capable and dependable member of the teaching team. His interactions with both students and faculty reflected maturity, clarity of thought, and effective communication skills.

Amartya possesses a solid foundation in linguistics and literary studies, along with the ability to engage critically with academic material. He displayed phonetic judgment in academic settings and showed particular strength in articulating ideas clearly, responding thoughtfully to feedback, and supporting students in developing structured and coherent arguments. His work reflected attention to detail, intellectual discipline, and a methodical approach to problem-solving.

Beyond his assigned duties, Amartya showed a willingness to take initiative and contribute positively to the academic environment. He worked collaboratively with faculty members, adhered to academic standards, and demonstrated an understanding of the responsibilities associated with teaching and research-oriented work. His conduct throughout his tenure was consistently professional and aligned with the expectations of an academic institution.

Amartya is a motivated, reflective, and capable individual with strong potential for advanced academic study. He combines analytical thinking with effective communication skills and a serious approach to scholarship. I am confident that he will adapt well to the demands of research-intensive environments and make meaningful contributions to his chosen field.

I recommend Amartya Kaviraj without reservation and wish him every success in his future academic and professional endeavours.

A handwritten signature in black ink, appearing to read 'Dr. Srijeet Mukherjee'.

**Dr. Srijeet Mukherjee**  
Professor & Head  
Department of English  
Netaji Subhas Open University