

Wrap-Up: Project Management

- SE is team-oriented, goals change over time, ...
...therefore planning + coordination + monitoring is a must
 - even if subject to changes
 - Common activities: specification, design, implementation, testing/validation, evolution
- Management approaches
 - Classical ("generic") methods: "plan ahead"
 - Agile methods: "embrace change"
- Bottom line: what approach to choose for my project?
 - Read the Kal Toth article (see my course pages; mandatory)

Wrap-Up: Project Management (contd.)

- General **activities**: specification, design, implementation, validation, evolution
- **Generic process models** describe **organisation** of software processes
 - Ex: waterfall model, evolutionary development, component-based
 - Rational Unified Process separates activities from phases
- **Iterative process models** describe software process as **cycle** of activities
 - Ex: spiral model

WebE “Worst Practices”

- *We have a great idea, so lets begin building the WebApp — now.*
- *Stuff will change constantly,
no point in trying to understand requirements.*
- *Traditionally experienced developers
can write WebApps immediately.
No new training is required.*
- *Be bureaucratic.*
- *Testing? Why bother?*

You as a Project Manager

- PM is first management level
 - Deep technical knowledge + leadership qualifications
- Core personal assets
 - Multitasking-capable scheduler
 - Networked, nonlinear thinking (planning, people, ...)
 - Reliable built-in logging
 - Self-motivated