A) Service times

| Name of service center | Service Time (S _k) |
|------------------------|--------------------------------|
| WebServer | 0.059 |
| ApplicationServer | 0.249 |
| VoucherPaymentServer | 0.3 |

B) Simulation results

| Name of service center | Utilization | Throughput |
|------------------------|-------------|------------|
| WebServer | 0.1852 | 3.1725 |
| ApplicationServer | 0.7735 | 3.1304 |
| Database | 0.4373 | 12.6064 |
| CardPaymentServer | 0.3770 | 1.7630 |
| VoucherPaymentServer | 0.2236 | 0.7443 |

| Average System Response Time: 30.5694 | |
|---------------------------------------|--|
|---------------------------------------|--|

Average time that a user is waiting for a reply from the system

2.9753

C) System upgrade

| Name of service center | Minimum number of | Utilization | Throughput |
|------------------------|-------------------|-------------|------------|
| | resources | | |
| WebServer | 2 | 0.7681 | 25.8502 |
| ApplicationServer | 7 | 0.9222 | 25.8336 |
| Database | 4 | 0.9085 | 104.7654 |
| CardPaymentServer | 3 | 0.9730 | 14.5131 |
| VoucherPaymentServer | 2 | 0.9324 | 6.2234 |

| Average System Response Time: | 40.1146 |
|-------------------------------|---------|
|-------------------------------|---------|

Average time that a user is waiting for a reply from the system

5.7962