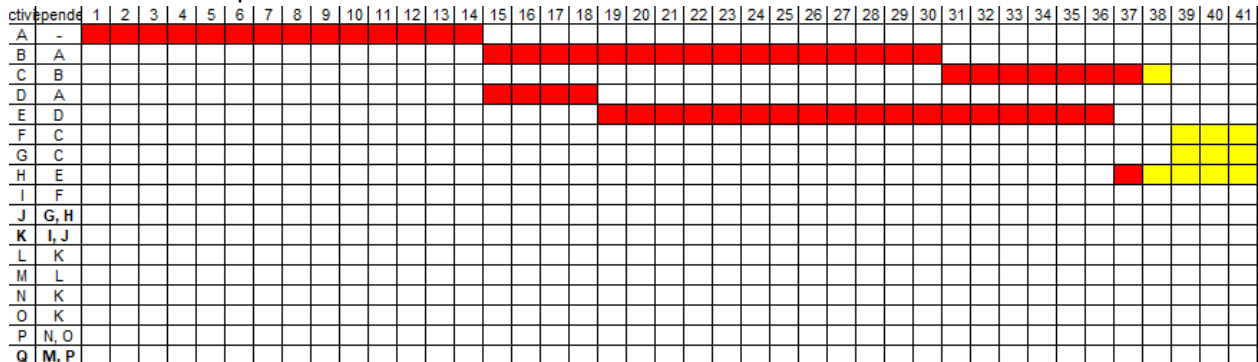


c. Lowest Cost to Shorten the Project by 30 Hours

Step 1:



Given that 60 hours have already been spent on the project, our task is to pinpoint its progress at this stage. To achieve this, we can create a Gantt Chart using cells that represent a 1-hour time scale. Starting from day 1, we'll mark the cells horizontally, considering that some activities may be running in parallel.

At the 60-hour mark, we observe the following:

1. Activity C has 1 hour remaining to completion.
2. Activity H has just commenced and is in its initial hour.
3. Activities A, B, D, and E are already completed, and we won't consider further shortening these as they have already concluded.

Step 2:

To identify the most cost-effective way to shorten the project by 30 hours, which means we need to reduce the project duration from 210 hours to 180 hours. We can begin by examining the "cost per hour to shorten the time" from the activity list. Upon reviewing the data, we find that activities F, J, K, and Q all have the lowest cost of 1,200 kr per hour to expedite. However, Q is not considered because it has no time to shorten.

To ensure the project concludes within 180 hours, we will utilize the created network diagram. The numbers displayed above each activity indicate the early start and early finish times, while the numbers below represent the new early start and early finish times following each selected activity's time reduction. The approach for selecting activities to shorten is based on three criteria: prioritizing activities with the lowest cost per hour, focusing on those that are closest to the final activity in the project sequence, and following the Finish-to-Start dependency. This method will help us efficiently reach the target project duration.

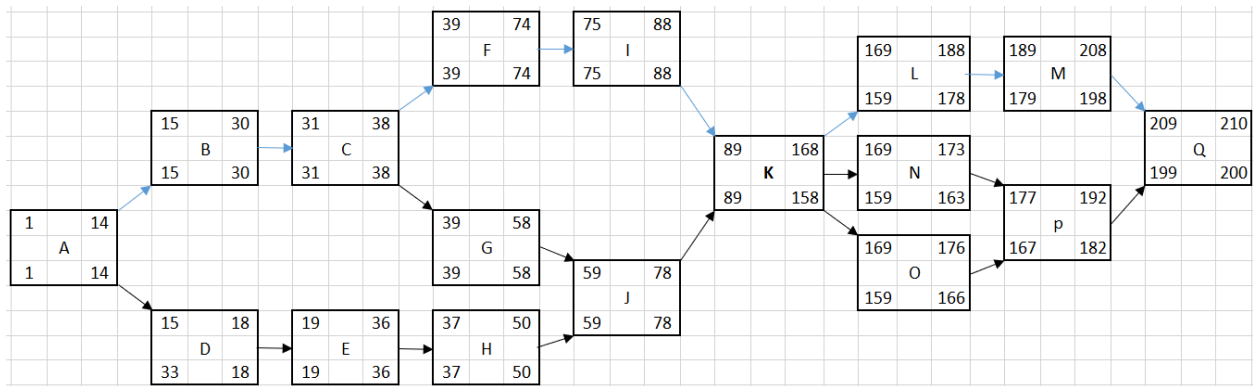
The first activity to shorten is activity K for 10 hours:

As activity K is one of the activities that has the lowest cost per hour to shorten the time, and among these is the closest activity to the final activity.

The new finish time for activity K is 158.

The new finish time for the project is 200.

The cost is $1200 \times 10 = 12000$ kr.



The next activity to shorten is activity I for 8 hours:

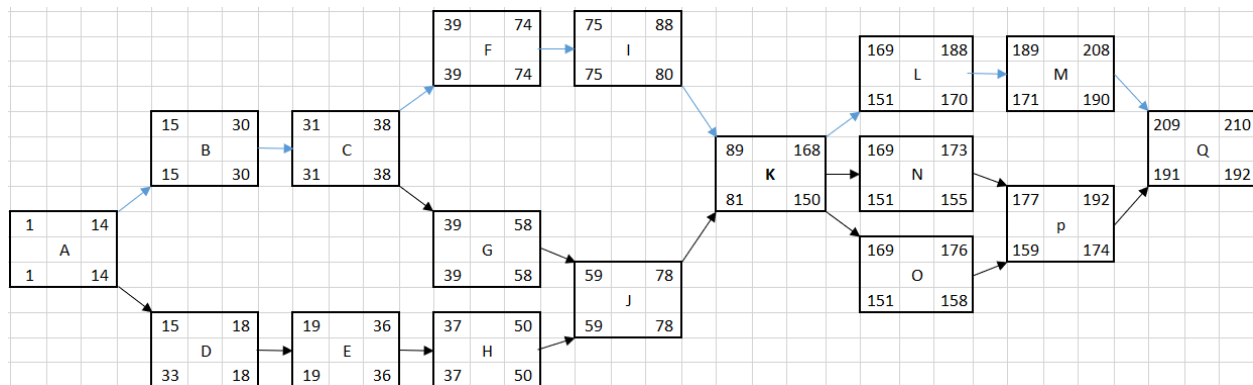
As activity K has a Finish-to-Start dependency to activity I.

The new finish time for activity I is 80.

The new finish time for activity K is 150.

The new finish time for the project is 192.

The cost is $1200 \times 10 + 1400 \times 8 = 12000 + 11200 = 13200\text{kr}$.



The next activity to shorten is activity F for 3 hours:

As activity K still has a Finish-to-Start dependency to activity I.

The new Finish-to-Start dependency for activity K is activity J.

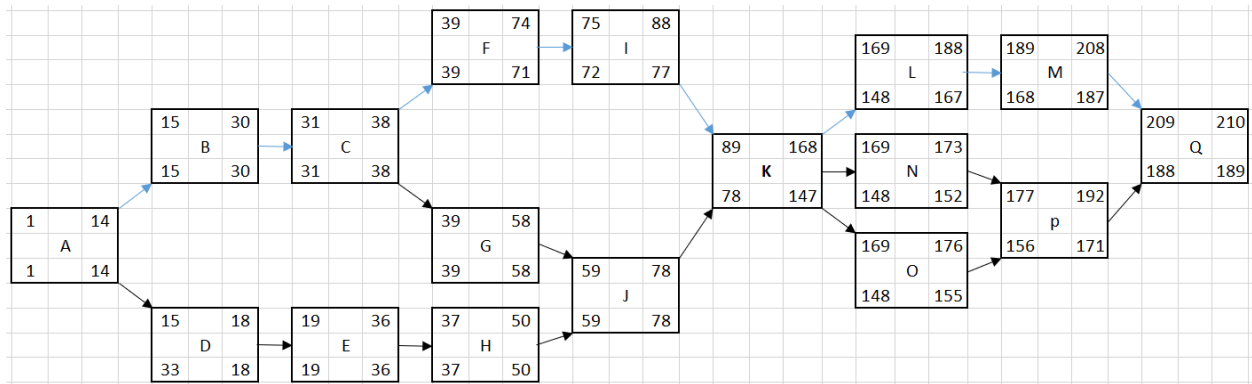
The new finish time for activity F is 71.

The new finish time for activity I is 77.

The new finish time for activity K is 147.

The new finish time for the project is 189.

The cost is $1200 \times 10 + 1400 \times 8 + 1200 \times 3 = 12000 + 11200 + 3600 = 16800\text{kr}$.



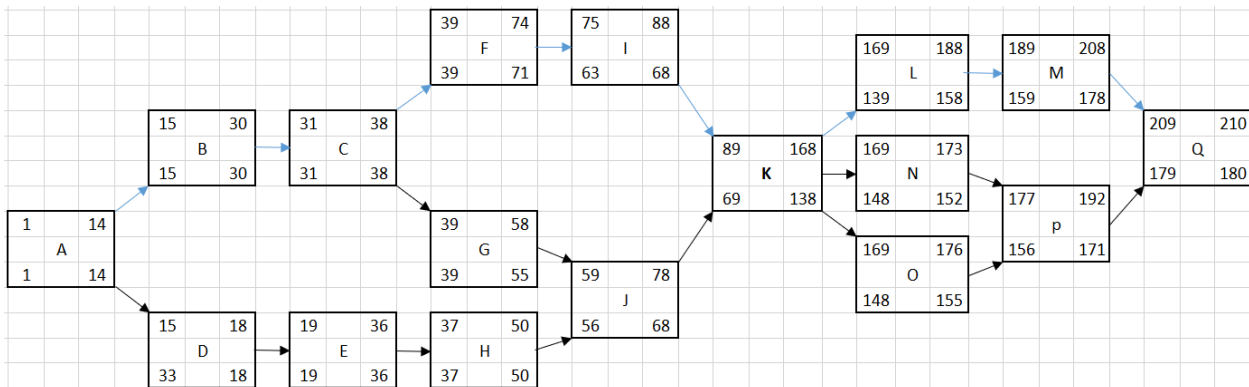
As the Finish-to-Start dependency for activity K is changing between activities I and J.
Set the finish time for the project to 180 and calculate backwards.

The new start time for activity K is 69.

➔ The new finish time for activity I is 68.

➔ The new finish time for activity J is 68.

The cost is $1200 \times 10 + 1400 \times 8 + 1200 \times 3 + 1200 \times 9 + 1400 \times 4 = 12000 + 11200 + 3600 + 10800 + 5600 = 43200$ kr.



We find the activities to shorten are activities G, F, I, J, K, and the cost is 43200 kr.