

RESULTS OF OPERATIONS - 2021

The net income attributable to Ford Motor Company was \$17,937 million in 2021. Company adjusted EBIT was \$10,000 million.

Net income/(loss) includes certain items ("special items") that are excluded from Company adjusted EBIT. These items are discussed in more detail in Note 26 of the Notes to the Financial Statements. We report special items separately to allow investors analyzing our results to identify certain infrequent significant items that they may wish to exclude when considering the trend of ongoing operating results. Our pre-tax and tax special items were as follows (in millions):

	2020	2021
Global Redesign		
Europe	\$ (727)	\$ (530)
India	(23)	(468)
South America	(2,486)	(803)
Russia	18	5
China (including Taiwan)	(56)	150
Separations and Other (not included above)	(94)	(74)
Subtotal Global Redesign	\$ (3,368)	\$ (1,720)
Other Items		
Gain on transaction with Argo AI	\$ 3,454	\$ —
Gain on Rivian IPO and mark-to-market	143	9,096
Gains and losses on investments in equity securities (excl. Rivian)	100	92
Debt extinguishment premium	—	(1,692)
Takata field service action	(610)	—
Ford Credit - Brazil and Argentina	—	14
Other	(226)	(10)
Subtotal Other Items	\$ 2,861	\$ 7,500
Pension and OPEB Gain/(Loss)		
Pension and OPEB remeasurement	\$ (1,435)	\$ 3,873
Pension settlements and curtailments	(61)	(70)
Subtotal Pension and OPEB Gain/(Loss)	\$ (1,496)	\$ 3,803
Total EBIT Special Items	\$ (2,003)	\$ 9,583
Cash effect of Global Redesign (incl. separations)	\$ (503)	\$ (1,935)
Provision for/(Benefit from) tax special items (a)	\$ 721	\$ (1,924)

(a) Includes related tax effect on special items and tax special items.

For full year 2021, we recorded \$9.6 billion of pre-tax special items, primarily reflecting gains on our equity investment in Rivian in connection with Rivian's initial public offering and mark-to-market valuation adjustments during the year, as well as a remeasurement gain associated with our global pension and OPEB plans. The gains were partially offset by costs associated with our Global Redesign actions and a debt extinguishment premium associated with the repurchase and redemption of \$7.6 billion of our higher-coupon debt.

In Note 26 of the Notes to the Financial Statements, special items are reflected as a separate reconciling item, as opposed to being allocated among the Automotive, Mobility, and Ford Credit segments. This reflects the fact that management excludes these items from its review of operating segment results for purposes of measuring segment profitability and allocating resources.