Integration Management

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Lecture #1 out of 10
90 minutes

1. Your team just <u>released</u> a working version of a software product. The customer is <u>happy</u>, but he has a few <u>new</u> feature requests. As a project manager, what do you do?

1. Implement them

2. Ask for more money

3. Refuse, play "hard to get"

4. Close the project

#project #closure

2. At a job interview, they ask you: "What was the most <u>successful</u> project where you were a project manager?". What do you answer?

1. "The one that made $1 million to the customer"

2. "The one that helped save people's lives"

3. "The one where I made six-figure annual bonus"

4. "I don't know..."

#success #failure #stakeholders

3. You are a <u>project manager</u>, a customer asks you: "Will you release a working software in three months, with all features implemented?" You answer:

1. "Well, I don't know…"

2. "I believe so! We will do our best!"

3. "Maybe, if you double the budget to cover all risks"

4. "Yes, of course!"

#responsibility #observer

4. Close to the end of the project, a programmer asks you whether she will get a bonus when the project finishes successfully. What do you answer?

1. "I will do my best to get it for you!"

2. "It depends on many factors"

3. "Do you think you deserve it?"

4. "Of course, not!"

#rules #charter

5. If we ask four project managers "What your project is about?" — which answer comes from a good PM?

1. We are learning how to use a new technology

2. We are building a software

3. We are trying to develop a new algorithm

4. We are fixing a problem

#objective

6. The scope is unclear, the team is immature, the management is chaotic, the risks are huge, the customer doesn't know what they want. What do you do as a project manager?

1. Find another job

2. Set the limits of your responsibility

3. Rely on already established mechanisms of the company

4. Conquer!

#objective

7. What book can make you a <u>good</u> project manager?

1. "Drive" by Daniel H. Pink, 2011

2. "Scrum" by Jeff Sutherland, 2014

3. "Microsoft Project Step by Step" by Cindy Lewis, 2019

4. "PMP Exam Prep" by Rita Mulcahy, 2018

#agile #instruments #basics

Read it:

Who Is a Project Manager? (2016)

Holacracy or Autocracy? Both! (2016)

Seven Deadly Sins of a Software Project (2015)

Are You a Micromanager? (2015)

Lack of Problem Is the Problem (2020)

Embrace the Chaos! (2020)

Self-Managing vs. Manager-Free Organizations (2020)