



## Action Plan for : 2021/2022

### 1606-RWANDA FOOD AND DRUGS AUTHORITY

Outcom	Prog.	Subpr.	Output	Indicators	Baseline	Targets	Activities to Deliver output	Estimated Budget (RWF)	Stake holders (RWF)
16060101-Human Resources motivated and capacited								7,660,669,047	
01-Administrative And Support Services								7,660,669,047	
0101-Administrative And Support Services								7,660,669,047	
			1606010101-Rwanda FDA is functional	# of monthly salary Rwanda FDA staff paid on time (No.)	12	Annual: 12, Q1:3, Q2:3, Q3:3, Q4:3	01-prepare and execute the payment of staff	1,999,666,164	GOR
				Institutional support services are efficiently and effectively managed (Qualitative)	available resources well managed	Annual: contract mangement, Q1: procurement plan implementation, Q2: contract mangement, Q3: contract mangement, Q4: contract mangement	02-Support the operation and management of Rwanda FDA	5,230,367,763	
Total of 1606010101-Rwanda FDA is functional								7,230,033,927	
			1606010102-planning and monitoring capacity strengthened	# of Board meeting conducted (No.)	4	Annual: 7, Q1:1, Q2:1, Q3:1, Q4:4	01-Develop Rwanda FDA strategic plan	0	GOR
				# policies and strategic documents initiated or developed (No.)	10	Annual: 28, Q1:5, Q2:8, Q3:9, Q4:6	02-Develop/review manuals, regulations, guidelines, Standard Operating Procedures and forms	95,870,000	
							03-Initiate policies and laws	13,579,620	
							04-Develop QMS Documentation requirements	29,000,000	
							05-Conduct Board Meetings	47,185,500	
							09-Establish governance structure for pharmaceutical traceability implementation	10,000,000	
							10-Development of GS1 and Traceability materials to support capacity building for implementation	48,500,000	
							11-Develop regulations, guidelines, framework and AIDC for implementation of pharmaceutical traceability	14,000,000	
							12-Awareness for news reporters on Rwanda FDA functions and social impact	6,000,000	



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							13-Capacity building in the use of software for data management	6,500,000	
							14-Hiring experts to mentor FDA staff in different technical areas	160,000,000	
			Total of 1606010102-planning and monitoring capacity strengthened					430,635,120	
			<b>1606EW01-Food and Pharmaceutical products regulated and accessed</b>					<b>1,006,500,000</b>	
			<b>EW-Food and Drugs Registration &amp; Inspection</b>					<b>6,193,281,309</b>	
			<b>EW01-Food and Drugs Assessment &amp; Registration</b>					<b>1,006,500,000</b>	
			<b>1606EW0103-Assessment &amp; Registration of regulated products ensured</b>	% of assessed Medicated cosmetics and households chemicals (%)	8	Annual: 85, Q1:20, Q2:20, Q3:20, Q4:25	04-Participate in the EAC joint dossier assessment for medicines registration	90,000,000	GOR
				% of processed food and food supplements registered (%)	38	Annual: 95, Q1:20, Q2:20, Q3:25, Q4:30	07-Assessment of herbal and complementary medicines	60,000,000	
				% of drugs assessed ( both vet and Human) (%)	20	Annual: 75, Q1:15, Q2:20, Q3:20, Q4:20	08-Capacity building on health technologies assessment and registration ( outside)	40,000,000	
				% of Health technologies assessed (%)	5	Annual: 80, Q1:15, Q2:20, Q3:20, Q4:25	11-Capacity building on processed food, fortified food and food supplements assessment and registration	67,300,000	
							14-Capacity building of assessors in human and veterinary dossier assessment and evaluation for market authorisation	65,000,000	
							15-Stakeholders consultation & Dissemination workshops for technical regulation for registration compliance	0	
							16-Conduct workshop for human and veterinary medicinal products dossier assessment	62,000,000	
							17-Review of Human and veterinary medicinal products dossiers and validation	5,000,000	
							18-Countrywide awareness for Rwanda FDA and Assessment of herbal plant in Rwanda and development of Medicinal plant Rwandan Pharmacopeia.	64,000,000	
							19-Purchase pharmacopeia for Human and vaccine assessment	10,000,000	



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Outcom	Prog.	Subpr.	Output	Indicators	Baseline	Targets	Activities to Deliver output	Estimated Budget (RWF)	Stake holders (RWF)
							20-Conduct workshops for domestic capacity building on assessment of health technologies	62,000,000	
							21-Conduct a workshop for assessment and listing of health technologies	62,000,000	
							22-Capacity building of assesment of cosmetics and households chemicals	55,000,000	
							23-Stakeholders consultation and dissemination workshops for technical regulation of health technologies regulatory compliance	45,000,000	
							24-Conduct workshop for Medicated cosmetics and households chemicals dossier assessment	62,000,000	
							25-Review of Medicated cosmetics and households chemicals dossier and validation	4,000,000	
							28-Acquisition of 140 food standards	3,000,000	
							29-Annual subscription to scientific journals	24,000,000	
							30-Stakeholders consultation and dissemination workshops for technical documents for regulatory compliance for food products	42,000,000	
							31-Countrywide awareness for FDA functions in food sector	62,000,000	
							32-Research and testing of critical food products for registration purpose	27,000,000	
							33-Establishment of a track and trace system for registered food products	10,000,000	
							34-Conduct workshop for dossier assessment for food products	42,600,000	
							35-Conduct workshop for dossier assessment for fortified foods and food supplements	42,600,000	
			Total of 1606EW0103-Assessment & Registration of regulated products ensured					1,006,500,000	
			EW-Food and Drugs Registration & Inspection					6,193,281,309	
			EW02-Food and Drugs Inspection & Safety Monitoring					5,186,781,309	



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			<b>1606EW0202-Food and Drugs Safety Monitoring is ensured</b>	% of Adverse Drugs Reaction(ADR) /Adverse Event Following Immunization (AEFI) reports received and analyzed (%)	60	Annual: 80, Q1:15, Q2:20, Q3:20, Q4:25	12-Conduct Food safety monitoring inspections	30,000,000	GOR
							13-Receive and analyse Adverse Drugs Reaction /Adverse Event Following Immunisation reports	0	
				# of Food safety inspection conducted (No.)	60	Annual: 50, Q1:10, Q2:10, Q3:20, Q4:10	14-Develop and integrate the pharmacovigilance soft ware into Product Regulatory Information Management System( PRIMIS)	30,000,000	
				# of samples tested for Post Marketing Surveillance (PMS) (No.)	35	Annual: 100, Q1:40, Q2: 20, Q3:20, Q4:20	15-Capacity building on the use of the developed Pharmacovigilance soft ware	34,000,000	
							16-Capacity building on pharmacovigilance for Drugs Therapeutic Committee ( DTC) members in health facilities (public and private)	105,000,000	
							17-Public Awareness campaigns on Pharmacovigilance and rational drug use	210,000,000	
							18-Develop, validate and Disseminate the national Pharmaco-vigilance plan	13,000,000	
							19-Develop Telephone application to report any Adverse Drug Reaction(ADR) /Adverse EventFollowing Immunisation( AEFI) and suspected poor quality	40,000,000	
							20-Payment of subscription fees for Vigiflow at Uppsala Monitoring Centre (UMC)	6,000,000	
							21-Meeting for Pharmaco-vigilance (PV) advisory committee	44,000,000	
							22-Conduct a survey on rational drug use	50,000,000	
							23-Conduct active monitoring on selected drugs for medicines safety	45,000,000	
							24-Conduct supervision and mentoring to improve the Pharmaco-Vigilance reporting system on Adverse Drug Reactions (ADRs), Safety and vigilance of vaccines Adverse Event Following Immunisations ( AEFIs) from public and private facilities	50,000,000	
							25-Post marketing surveillance for pharmaceutical products	36,000,000	



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							26-Capacity building in food safety surveillance and Food borne diseases investigations	18,000,000	
							27-Post marketing surveillance for food products	41,000,000	
			<b>Total of 1606EW0202-Food and Drugs Safety Monitoring is ensured</b>					<b>752,000,000</b>	
			<b>1606EW0207-Clinical trials regulated</b>	% of clinical trial application reviewed within set timelines (%)	80	Annual: 90, Q1:25, Q2:25, Q3:20, Q4:20	01-Establish systems for clinical trial oversight and evaluation through development of their management database	70,000,000	GOR
				# of Clinical trial site inspected (No.)	3	Annual: 6, Q1:0, Q2:2, Q3:2, Q4:2	02-Regulate clinical and field trial approvals to maximise safety of the regulated products by conducting Clinical Trial Site inspections	36,000,000	
							03-Capacity building on clinical trials	28,000,000	
							04-Reviewing the clinical trial application	0	
							05-Develop guidelines on clinical trial review , GCP inspection and SOPs	60,000,000	
			<b>Total of 1606EW0207-Clinical trials regulated</b>					<b>194,000,000</b>	
			<b>1606EW0208-Food and Drugs inspections conducted for compliance</b>	# of food premises inspected (No.)	120	Annual: 300, Q1:60, Q2:80, Q3:80, Q4:80	01-Conduct inspection for food premises suitability	95,000,000	GOR
				# of pharmaceutical premises inspected (No.)	150	Annual: 250, Q1:50, Q2:60, Q3:70, Q4:70	02-Conduct GMP inspection of local and foreign food manufacturing facilities	53,500,000	
				% of import and export licenses issued for regulated products and inspections conducted (%)	100	Annual: 100, Q1:100, Q2:100, Q3:100, Q4:100	03-Prepare and conduct Stakeholders consultation meetings on current procedures	45,000,000	
							04-Inspection of imports at ports of entry and released underseal	35,000,000	
							05-Inspection of goods for exports	15,000,000	
							06-Supervision of inspectors at port of entry	13,000,000	
							07-Capacity building for inspectors	35,000,000	
							08-Conduct Inspections for premise licensing and compliance of pharmaceutical products	190,000,000	



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							09-Conduct GMP inspection of local and foreign pharmaceutical facilities	240,000,000	
							10-Conduct good distribution practice (GDP) among wholesale pharmacies and central medical stores and branches	55,000,000	
							12-Capacity building of GMP, GCP, GLP and GDP Inspectors	175,000,000	
							13-Conduct GMP desk review of facilities located in countries with stringent (listed) regulatory authorities	35,000,000	
							14-Development of regulations, guidelines, SOPs, and forms	150,000,000	
							15-Destruction of impounded drugs and Food products	72,000,000	
							16-Conduct price surveys to inform price and mark ups	25,000,000	
							17-Conduct good laboratory practice (GLP) / Good Clinical Practice (GCP) Inspection	7,500,000	
							18-Public Awareness campaigns on Pharmacovigilance and rational drug use	35,000,000	
							19-Develop Telephone application to report any Adverse Drug Reactions (ADR) /Adverse Event Following Immunisation and suspected poor quality	10,000,000	
							20-Payment of subscription fees for Vigiflow at Uppsala Monitoring Centre (UMC)	3,000,000	
							21-Meeting for PV advisory committee	22,000,000	
							22-Conduct a survey on rational drug use	25,000,000	
							23-Conduct active monitoring on selected drugs for medicines safety	20,000,000	
							24-Conduct supervision and mentoring to improve the Pharmacovigilance reporting system on Adverse Drug Reactions (ADRs), Safety and vigilance of vaccines Adverse Event Following Immunisations (AEFIs) from public and private facilities	25,000,000	



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							25-Post marketing surveillance for pharmaceutical products	17,000,000	
							26-Conduct Food safety monitoring inspections	15,000,000	
							27-Post marketing surveillance for food products	20,000,000	
							28-Establish systems for clinical trial oversight and evaluation through development of their management database	35,000,000	
							29-Develop guidelines on clinical trial review , GCP inspection and SOPs	30,000,000	
							30-Regulate clinical and field trial approvals to maximise safety of the regulated products by conducting Clinical Trial Site inspections	18,000,000	
			<b>Total of 1606EW0208-Food and Drugs inspections conducted for compliance</b>					<b>1,516,000,000</b>	
			<b>1606EW0209-Testing Laboratory capacity is strengthened</b>	% of Rwanda FDA laboratory performance capacity (%)	Laboratory testing capacity established at 20%	Annual: equipment delivery and lab established at 45%, Q1: Laboratory testing capacity established at 45%, Q2:Technical specifications prepared, Q3:contracts signed, Q4: contract mangement	01-Purchase laboratory equipment	2,359,000,000	GOR
							02-Purchase of laboratory reagents, reference materials and other consumables	200,000,000	
							03-Capacity building of Rwanda FDA staff to use laboratory equipment, ISO 17025 and WHO prequalification	47,237,500	
							04-participate in Proficiency testing and interlaboratory comparisons	20,000,000	
							05-Maintenance and calibration of laboratory equipment	98,543,809	
			<b>Total of 1606EW0209-Testing Laboratory capacity is strengthened</b>					<b>2,724,781,309</b>	
								<b>13,853,950,356</b>	