



BUDGET 2023-24

Budget Paper No. 3

AGENCY BUDGET STATEMENTS

Agency Budget Statements

Budget Paper No. 3

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Overview

Budget Paper No. 3 provides accrual and output-based information for Northern Territory Government agencies and business divisions for 2022-23 and 2023-24, including:

- agency profiles, output descriptions and budget highlights
- expense and appropriation amounts, including explanations of material variations
- full-time equivalent (FTE) staffing information based on the March quarter 2023 average
- output statements for agencies and business line statements for government business divisions (GBDs), including key performance indicators
- financial statements (operating statement, balance sheet and cash flow statement) and revenue statements
- a summary of community service obligation (CSO) payments to GBDs and government owned corporations
- a summary of output appropriation funding by agency from 2022-23 to 2026-27.

The 2023 Budget is prepared in accordance with the Territory's financial management legislation and framework, which is summarised below.

Financial management legislation

The Territory's financial management framework, including accountability requirements, is established by the:

- *Fiscal Integrity and Transparency Act 2001* (FITA), which prescribes whole of government financial reporting requirements
- *Financial Management Act 1995* (FMA), which sets out agency and GBD financial accountability requirements.

These Acts are supplemented by the annual *Appropriation Act*, which provides the legal authority for the government's funding decisions.

Fiscal Integrity and Transparency Act 2001

FITA requires reporting of the budget and forward estimates in accordance with external reporting standards. The reporting standard used is the Uniform Presentation Framework, agreed by state, territory and Commonwealth governments. This is based on Australian Accounting Standards Board 1049 Whole of Government and General Government Sector Financial Reporting.

Financial Management Act 1995

The FMA provides the financial framework within which Territory Government agencies and GBDs operate and manage resources. Budget Paper No. 3 includes all agencies and GBDs that are subject to the FMA and included in the Territory's budget sector.

The FMA provides the rules for budget monitoring and management for each agency and GBD, including accountability processes for budget variations arising from unforeseen circumstances or where government functions are redistributed between agencies.

The FMA also specifies agency and GBD internal control requirements, asset safeguarding, financial transaction and bank account rules, and financial reporting obligations.

Government owned corporations, such as the Power and Water Corporation, Jacana Energy and Territory Generation, are not included in Budget Paper No. 3 as they are subject to the *Government Owned Corporations Act 2001*.

Financial management framework

The Territory's financial management framework utilises an accrual output-based methodology for budgeting, accounting and reporting, with performance reporting a central tenet. This ensures the Territory's financial management processes are contemporary and consistent with the frameworks of other jurisdictions across Australia.

The financial management framework includes *Treasurer's Direction – Organisational performance and accountability*, which establishes the minimum standards for Territory Government agencies to plan, review and report their organisational performance and accountability, including performance reporting in Budget Paper No. 3.

Agencies – outputs and key performance indicators

The financial management framework provides a consistent basis for the 2023 Budget, including output structures and key performance indicators for each agency. Agency annual reports record actual performance and provide explanations of significant variations.

Agency corporate and shared services costs are separately identified in a corporate and shared services output group for accountability and transparency. Costs associated with shared services functions are reported in both the agency providing the services and the agency receiving the services.

Where material functional transfers between agencies have occurred during 2022-23, the FMA requires the original 2022-23 Budget and the revised 2022-23 Budget to be backcast to 1 July 2022.

Where agencies have internally restructured their outputs to better align with government's strategic priorities, the original 2022-23 Budget and the revised 2022-23 Budget have also been backcast to enable comparability and ensure transparency.

Government businesses – business lines and performance

GBDs are expected to operate on a commercial basis and recover costs through user charges. However, GBDs remain subject to the financial management framework and FMA accountability requirements, with the chief executive of each GBD accountable to the responsible minister for financial performance.

Commercial practices implemented for GBDs include:

- a requirement to fully attribute costs and be subject to similar government taxes (including tax equivalents), fees and charges as privately owned businesses
- adoption of efficient pricing methods that account for all costs
- a requirement to be compensated through CSO payments for undertaking non-commercial activities at the direction of government and pay dividends on profits earned
- performance monitoring.

GBDs are required to disaggregate income and expense information by business line. An operating surplus/deficit before income tax is also provided by business line.

A performance statement is provided for each GBD, summarising expected financial performance in 2023-24, relative to 2022-23. Key performance indicators for each business line are also included, with actual performance and financial outcomes presented in annual reports.

GBDs are required to comply with competitive neutrality principles to minimise any commercial advantage over private sector businesses due to government ownership. The Territory Government has a formal mechanism to allow private sector businesses to make competitive neutrality complaints against GBDs, which is managed by the Department of Treasury and Finance.

Accrual accounting

Under accrual accounting, income (revenue and gains) and expenses are recorded in the period in which they occur, regardless of whether cash has been received or paid. Accrual accounting also includes transactions where no cash is exchanged, such as the creation of obligations to pay or rights to receive cash in the future, and the cost of using assets in the production of outputs, known as depreciation expense.

Appropriation arrangements

The Territory Government has a cash appropriation framework. Appropriation is provided to fund agencies and is generally an agency's main income and cash source. Three types of appropriation are recognised: output appropriation, capital appropriation and Commonwealth appropriation (including other external appropriation). The three appropriation types are designated in the *Appropriation Act* as 'purposes' as they reflect a purpose for providing funds and are shown separately in agency financial statements.

2022-23 Budget

The 2022-23 Budget information presented in this publication reflects the information originally published in the May 2022 Budget, except where backcasting has occurred following material function transfers, realignment with government's strategic priorities or specific direction. Such adjustments are identified in the relevant agency key variation explanations.

2022-23 Revised

The revised 2022-23 Budget information presented in this publication reflects approved variations to the original 2022-23 Budget for each agency, including the financial consequences of government policy decisions. The budget variations are approved in accordance with the requirements of the FMA, with formal variation instruments tabled in the Legislative Assembly.

2023-24 Budget

The 2023-24 Budget is based on a forward estimates model, with inflator and deflator factors (parameters) applied to each agency's base budget, and funding adjustments incorporated for new initiatives, and savings and revenue measures approved through the year and during the budget development process. The following parameters have been applied in the 2023 Budget:

- a partial consumer price index (CPI) factor of 2.7% in 2023-24, 3.3% in 2024-25, 2.5% in 2025-26, 2.3% in 2026-27 and 2.2% per annum thereafter, applied to agency operational expenditure budgets
- nil wages parameter in 2023-24 and 2024-25 and 2% per annum thereafter, applied to agency employee expenditure budgets (note: agencies received additional lump sum funding to reflect revisions to the 2021-2024 Wages Policy)

- a composite factor, 75% of the wages parameter and 25% of the CPI parameter, applied to agency grant expenditure budgets
- a demand parameter of 1.4% per annum applied to the Department of Health budget
- an efficiency dividend of 1% per annum applied in all years, with a two-thirds discount applied to certain frontline agencies or functions
- a 1% savings measure in 2023-24 applied to all agencies.

Budget Paper No. 3 layout and presentation

This publication presents agencies and GBDs in separate sections in the order set out in the Administrative Arrangements Order as it applied at 2 March 2023.

The layout remains similar to the format used in the 2022-23 Budget.

Although some adjustments are made for consistency and to aid clarity during the preparation of this budget paper, the information for each agency and GBD is largely as provided by, and agreed with, the agency's accountable officer.

The following information describes the elements within the agency and GBD sections.

Expenses and appropriation summary

Provides expense information for each output group and output (or business line for GBDs) equating to total operating expenses in the operating statement. Explanations for variations within 2022-23 and between the 2022-23 revised estimate and the 2023-24 Budget are provided as footnotes. Output, capital and Commonwealth appropriations are also provided, on a cashflow basis.

For GBDs, this section describes financial performance, focusing on key variations between the years.

Agency and business division profile

A concise narrative overview of the agency's or GBD's key responsibilities.

Budget highlights

A table outlining additional funding for new initiatives approved since the previous budget, key existing initiatives and new capital projects.

Outputs, business lines and performance

Agency budgets are based on outputs and objectives. GBD budgets are based on activities and objectives. Outputs (activities) are the services provided or the goods produced by an agency (GBD) for users external to the agency (GBD).

Outputs that are intended to contribute to the same objective are aggregated into an output group. Activities that are intended to contribute to the same objective are aggregated into a business line. An objective is provided for each output group or business line and a description is provided for each output or activity.

Key performance indicators are provided with targets and estimated outcomes identified for each measure. The indicators are focused on presenting measures that are meaningful, nationally consistent and relevant to assessing the achievement of the intended objective.

As part of the implementation of *Treasurer's Direction – Organisational performance and accountability*, agencies and GBDs were required to review their Budget Paper No. 3 key performance indicators for 2023-24 to ensure the measures meet the SMART principles (that is, specific, measurable, achievable, relevant and time-bound) and align with government priorities, agency objectives and statutory responsibilities. This has resulted in significant revisions to agency performance reporting in comparison to the 2022-23 Budget.

To enable meaningful comparisons where measures have changed, agencies and GBDs recast key performance indicators for the 2022-23 Estimate to be on a consistent basis with 2023-24 Budget information. Where measures have been modified and 2022-23 data is not available, or where measures are commencing in 2023-24, no 2022-23 Estimate is provided.

Financial statements

A set of financial statements (operating statement, balance sheet and cash flow statement) is presented on an accrual basis for each agency and GBD for the revised 2022-23 Budget and the 2023-24 Budget.

Operating statement – presents expenses, revenues, gains and net result of an agency. It excludes capital payments and receipts, as these only affect the balance sheet and cash flow statement.

As appropriation only covers cash expenses, most agencies will show a deficit due to unfunded non-cash expenses, including depreciation and amortisation. Agencies may also show a surplus or deficit in relation to the transfer of expenditure between years due to the treatment of timing differences in line with accounting standards. For example, where Commonwealth revenue is received in one year but not spent until the following financial year, a surplus will be shown in the first year and a deficit in the second. Approved carryovers, where unspent funding in one year is carried forward to a subsequent year, may also result in an agency showing a budgeted deficit. As a result, budgeted deficits at the agency level do not necessarily worsen whole of government fiscal outcomes over the budget and forward estimate period.

Agency accountable officers are required to comply with an employee expense cap. The employee expense cap for each agency is equivalent to the employee expense budget figure in the operating statement.

In addition to operating revenues controlled and utilised by an agency to fund its activities, a number of agencies also act on behalf of the Territory Government in the management of administered items. Administered items in the operating statement include the collection of revenues such as taxes, levies, fees and fines that an agency is unable to use to further its own objectives without authorisation.

Administered items are transferred to and reported by the Central Holding Authority, as the parent entity of government. Administered income and expenses are not recognised in the agency's operating statement but are reported separately in accordance with Australian accounting standards.

Balance sheet – presents assets and liabilities, and records the net assets or equity of an agency at the end of the year. Deficits (as recorded in the operating statement) reduce the equity position over time, while surpluses increase equity.

In addition to assets and liabilities controlled and utilised by an agency to deliver its activities, a number of agencies also act on behalf of the Territory Government in the management of administered items. Administered items on the balance sheet include government assets and liabilities managed by an agency that it is unable to use, or consume to further its own objectives without authorisation.

Administered items are transferred to and reported by the Central Holding Authority, as the parent entity of government. Administered assets and liabilities are not recognised in the agency's balance sheet, but are reported separately in accordance with Australian accounting standards.

Cash flow statement – presents movement of cash in and out of an agency during the financial year and includes capital receipts and payments. The statement also reconciles to the agency's cash account at the end of the year, which is reported in the balance sheet.

Revenue statement

In addition to the financial statements, a revenue statement is included to provide detailed information on revenue received by each agency, GBD and the Central Holding Authority (CHA), including Commonwealth revenue.

Estimates for revenue from the Commonwealth are based on information provided in the Commonwealth's 2022-23 Budget, published on 25 October 2022, and any other funding agreements subsequently agreed.

A comprehensive discussion of Commonwealth revenue is provided in Budget Paper No. 2 *Budget Strategy and Outlook*.

Community service obligations and output appropriation

This section details CSO payments made to GBDs and government owned corporations to fund specific Territory Government, community or social objectives that would not otherwise be undertaken if left to commercial or market forces, or would be undertaken at higher prices. CSO requirements are reviewed annually.

This section also details output appropriation by agency from 2022-23 to 2026-27 to improve transparency in response to the Territory Government's *A plan to fix the budget*.

Ministerial portfolios

The Hon. Natasha Kate Fyles, MLA

Chief Minister

Minister for Health

Minister for Alcohol Policy

Minister for Major Projects

Minister for Defence

The Hon. Nicole Susan Manison, MLA

Minister for Tourism and Hospitality

Minister for Parks and Rangers

Minister for Advanced Manufacturing

Minister for Mining and Industry

Minister for Northern Australia and Trade

The Hon. Eva Dina Lawler, MLA

Treasurer

Minister for Education

Minister for Infrastructure, Planning and Logistics

Minister for Territory Development

The Hon. Lauren Jane Moss, MLA

Minister for Environment, Climate Change and Water Security

Minister for Mental Health and Suicide Prevention

Minister for Equality and Inclusion

Minister for Youth

Minister for Seniors

The Hon. Selena Jane Malijarri Uibo, MLA

Minister for Housing and Homelands

Minister for Renewables and Energy

Minister for Essential Services

Minister for Aboriginal Affairs

Minister for Treaty and Local Decision Making

The Hon. Paul Andrew Kirby, MLA

Minister for Business, Jobs and Training

Minister for Agribusiness and Fisheries

Minister for Public Employment

Minister for Major Events

Minister for Veterans' Affairs

The Hon. Kathryn Jane Worden, MLA

Minister for Police, Fire and Emergency Services

Minister for Territory Families

Minister for Prevention of Domestic, Family and Sexual Violence

Minister for Sport

The Hon. Chanston James Paech, MLA

Attorney-General and Minister for Justice

Minister for Racing, Gaming and Licensing

Minister for Local Government

Minister for Arts, Culture and Heritage

Minister for Desert Knowledge Australia

The Hon. Ngaree Jane Ah Kit, MLA

Minister for Corporate and Digital Development

Minister for International Education

Minister for Disabilities

Minister for Multicultural Affairs

Part 1

Agencies

Department of the Chief Minister and Cabinet

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Advice and coordination	14 630	15 874	13 984	1, 2
Strategic policy coordination and engagement	14 630	15 874	13 984	
Territory regional growth	97 644	135 362	102 974	1, 3
Regional development, local government and Aboriginal interpreters	97 644	135 362	102 974	
Investment Territory	22 072	37 447	24 110	4
Major, significant and government-facilitated projects	22 072	37 447	24 110	
Darwin Waterfront Corporation	21 647	21 647	21 837	
Darwin Waterfront Corporation	21 647	21 647	21 837	
Government support	30 373	30 536	30 364	1, 5
Support to ministers and Leader of the Opposition	16 826	16 826	16 781	
Support to the Administrator	2 903	2 952	2 970	
Government services	10 644	10 758	10 613	
Office of the Commissioner for Public Employment	6 358	6 678	6 508	
Employee and industrial relations	2 020	2 068	1 992	
Workforce planning and development	2 689	2 790	2 723	
Aboriginal employment and career development	838	925	910	
Public sector appeals and grievance reviews	811	895	883	
Corporate and shared services	17 016	18 533	17 516	6
Corporate and governance	7 307	8 824	7 798	
Shared services received	8 775	8 775	8 784	
Shared services provided	934	934	934	
Total expenses	209 740	266 077	217 293	
Appropriation				
Output	186 520	199 242	190 698	
Commonwealth	4 806	13 922	5 618	

2023-24 staffing: 524 FTE

- 1 The 2022-23 Budget figures have been backcast to reflect an internal restructure to better align with government priorities.
- 2 The variation in 2022-23 and decrease in 2023-24 is mostly due to carryover of funding from 2021-22 into 2022-23 for various items.
- 3 The variation in 2022-23 and decrease in 2023-24 primarily reflects the carryover of funding from Rio Tinto for the Jabiru Social Infrastructure Fund from 2021-22 into 2022-23 and the funding profiles for Future of Jabiru and Kakadu and the Barkly Regional Deal as well as one-off funding for anti-social behaviour initiatives and relocation of the NT Library from Parliament House to the Education and Community Precinct as part of the Darwin City Deal.
- 4 The variation in 2022-23 and decrease in 2023-24 is primarily due to the carryover of funding for the Local Jobs Fund from 2021-22 into 2022-23 and the funding profile of the Local Jobs Fund.
- 5 The 2022-23 Budget figure has also been backcast to reflect the transfer of the NT Liquor Commission into the government services output from the Department of Industry, Tourism and Trade.
- 6 The variation in 2022-23 in the corporate and governance output mainly reflects various one-off items and capital recoveries.

Agency profile

The department supports the Chief Minister and Cabinet in the delivery of government's priorities by:

- providing independent, rigorous, timely and expert policy advice

- providing leadership and coordination across government in urban, regional and remote areas
- developing and influencing government policy, and driving implementation across government
- positioning the interests of the Territory at state, national and international levels through engagement with governments, industry and community sectors
- promoting opportunities to grow private investment and create jobs for a strong and vibrant economy by creating a pipeline of investment projects
- leading and coordinating the Territory Government's Aboriginal affairs agenda
- empowering and supporting communities to grow through the local decision-making agenda and the delivery of interpreting services
- regulating and supporting the local government sector to strengthen sustainability, governance and performance.

The Office of the Commissioner for Public Employment is responsible for public sector workforce management and development, and industrial relations. The office supports the Commissioner's statutory employer functions under the *Public Sector Employment and Management Act 1993* (PSEMA). The Commissioner provides strategic and policy advice to support the Minister for Public Employment's requirements under PSEMA and other industrial relations legislation.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Bundilla Park activation	1 000	2 000
Groote Archipelago Local Decision Making Agreement	300	1 700
Continuation of the Treaty process	500	1 500
Implementation of the <i>Burial and Cremation Act 2022</i>		1 000
Living Safe Together Intervention Program expansion	378	378
Relocation of NT Library to the Education and Community Precinct	7 000	
Remote store licensing in the Northern Territory	7 000	
Key existing initiatives		
Continuation of community safety initiatives	12 025	12 895
Advancing economic activity	11 120	5 970
Gas Taskforce forward work program	5 000	5 000
Regional and remote development projects		
– establishment of the Community Places for People grant program for regional and shire councils	3 000	3 000
– Gove Futures Transition Taskforce	700	700
– supporting key projects in the Blue Mud Bay homelands through the Djalkiripuyngu Local Decision Making Agreement	500	500
Resourcing Investment Territory to accelerate investment	2 200	2 200
Future of Jabiru and Kakadu	6 202	1 931
Barkly Regional Deal (includes Commonwealth funding)	5 070	
Jabiru Social Infrastructure Fund (external funding)	4 750	
Closing the Gap implementation	1 000	

Output groups and objectives

Advice and coordination

Objective: Informed strategic, economic and social policy decisions and effective implementation of priorities across government.

Strategic policy coordination and engagement

Coordinate, support and progress the Territory's participation in National Cabinet. Facilitate, negotiate and monitor the Territory's participation and input into national and international agreements, reviews and inquiries.

Coordinate and lead the development and implementation of the Territory's Aboriginal affairs policy, including government's local decision-making agenda in partnership with Aboriginal organisations, ensuring land and sea ownership delivers on the economic and social aspirations of Aboriginal Territorians, and progressing Treaty and truth-telling in the Territory.

Provide strategic advice across a range of public policy issues to the Chief Minister and Cabinet. Work with relevant agencies and stakeholders to develop, guide and implement priority strategies and initiatives.

Provide funding through the Community Support Grant Program to support communities and promote participation to improve social connections between people with different backgrounds, language groups, genders and ages.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Client satisfaction with engagement during the policy development and implementation processes (external stakeholders) ^{1, 2}			≥ 90%
Client satisfaction with advice on policy and reporting requirements (internal Territory Government agency stakeholders) ^{1, 2}			≥ 90%
Client satisfaction with policy advice provided to ministerial officers (ministerial stakeholders) ^{1, 2}			≥ 90%
Number of Closing the Gap NT Implementation Plan actions completed ¹			≥ 50%
Number of Territory public servants who have completed the Closing the Gap online training module ¹			≥ 25%
Percentage of participants completing the First Circles program ¹			≥ 50%

1 New measure commencing 1 July 2023.

2 The previous client satisfaction key performance indicator has been discontinued and replaced with three new client satisfaction key performance indicators.

Territory regional growth

Objective: Improved decision-making and outcomes at the local level across the Territory.

Regional development, local government and Aboriginal interpreters

Work across agencies to lead and drive the delivery of strategies and actions to improve outcomes within the regions in partnership with government agencies, key stakeholders, local government and the Commonwealth.

Support and regulate the local government sector through a contemporary legislative framework enabling services to communities that promote effective remote community engagement and facilitate local community development initiatives.

Provide Aboriginal interpreter services to overcome language barriers for Aboriginal people accessing government services.

Provide strategic coordination and facilitation for counter-disaster management for the Territory.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Client satisfaction with engagement during the policy development and implementation processes (external stakeholders) ^{1,2}		≥ 90%	
Client satisfaction with advice on policy and reporting requirements (internal Territory Government agency stakeholders) ^{1,2}		≥ 90%	
Client satisfaction with policy advice provided to ministerial officers (ministerial stakeholders) ^{1,2}		≥ 90%	
Aboriginal interpreting hours provided by accredited and/or qualified interpreters	≥ 76%	76%	≥ 76%
Aboriginal interpreting assignments completed	≥ 70%	70%	≥ 70%
Scheduled local government compliance reviews completed	4	4	4

1 New measure commencing 1 July 2023.

2 The previous client satisfaction key performance indicator has been discontinued and replaced with three new client satisfaction key performance indicators.

Investment Territory

Objective: A diversified and growing Territory economy.

Major, significant and government-facilitated projects

Facilitate major projects and significant investments in the Territory, and economic opportunities and projects in the regions to grow key industry sectors.

Lead the coordination and delivery of the Territory's gas strategy and development of a gas-based manufacturing industry.

Strengthen the Territory's role in enabling national security through leading the Territory's national and international strategic defence engagement.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Strategic projects being advanced through the public investment portfolio ¹		48	
Major projects being progressed in the public investment portfolio	16	16	16
Completed finance and investment deals that have been facilitated by Investment Territory ¹		4	

1 New measure commencing 1 July 2023.

Darwin Waterfront Corporation

Objective: A sustainably managed Darwin Waterfront Precinct that provides residential, business, events and entertainment opportunities.

Darwin Waterfront Corporation

Support the operations of the Darwin Waterfront Corporation.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Darwin Convention Centre to achieve an increase in international and national delegate numbers from prior years ^{1,2}			≥ 1%

1 New measure commencing 1 July 2023.

2 Compared to the average of the three prior years.

Government support

Objective: Efficient and effective support of executive government.

Support to ministers and Leader of the Opposition

Provide operational advice and administrative support to the Chief Minister, ministers and Leader of the Opposition.

Support to the Administrator

Provide operational advice and administrative support to the Office of the Administrator of the Northern Territory.

Government services

Provide a streamlined whole of government approach to ensure communication and marketing priorities are effectively and professionally managed across agencies.

Provide operational advice, support and hospitality services including protocol matters to the Chief Minister, ministers, Leader of the Opposition and the Administrator of the Northern Territory. Provide secretariat services to the department, Cabinet, Executive Council and the Liquor Commission.

Provide legislative drafting services and advice about bills for Acts, committee stage amendments, subordinate legislation and miscellaneous statutory instruments.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Client satisfaction with government services provided (external stakeholders) ^{1,2}			≥ 90%
Client satisfaction with government services provided (internal Territory Government stakeholders) ^{1,2}			≥ 90%
Client satisfaction with government services provided to ministerial officers (ministerial stakeholders) ^{1,2}			≥ 90%
Client satisfaction with support provided to the Administrator	≥ 90%	90%	≥ 90%
Publications without error on the Northern Territory legislation website within 5 business days of commencement	≥ 95%	95%	≥ 95%

1 New measure commencing 1 July 2023.

2 The previous client satisfaction key performance indicator has been discontinued and replaced with three new client satisfaction key performance indicators.

Office of the Commissioner for Public Employment

Objective: An agile, capable, engaged and diverse workforce that delivers government's priorities and provides high quality services to Territorians.

Employee and industrial relations

Develop and manage employment policies, and provide employment services that ensure all employment legislative requirements are applied. Ensure Northern Territory Public Sector (NTPS) employees have access to contemporary and sustainable working arrangements, and comply with the objectives of PSEMA. Provide strategic public and private industrial relations advice and administer the Territory's *Long Service Leave Act 1981* and *Public Holidays Act 1981*.

Workforce planning and development

Build workforce capability and capacity within the NTPS through establishment and implementation of workforce planning and development strategies and initiatives, including core capability and leadership development throughout the NTPS. Develop and promote strategic workforce initiatives and professional development, and support agencies to improve inclusion and diversity across the NTPS.

Aboriginal employment and career development

Improve Aboriginal employment outcomes and lead, support and promote agency and employee engagement to implement the NTPS Aboriginal Employment and Career Development Strategy.

Public sector appeals and grievance reviews

Conduct promotion, disciplinary and inability appeals pursuant to PSEMA. Provide employees with independent review of agency actions and decisions through a flexible, agile and contemporary grievance review process.

Ensure a uniform merit-based selection process across the NTPS and sustainable special measures recruitment plans.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Ministerial client satisfaction with the provision and timeliness of services	≥ 95%	95%	≥ 95%
Agency client satisfaction with the provision and timeliness of services and, if applicable, resolved in consultation with the agency	≥ 85%	85%	≥ 85%
NTPS employment remuneration and conditions are within the NTPS Wages Policy and Enterprise Bargaining Policy	≥ 95%	≥ 95%	100%
Sector-wide strategic workforce policies and initiatives are informed by sector-wide employee perception survey results	≥ 80%	80%	≥ 80%
Sector-wide leadership and capability training programs linked to overarching management and leadership strategy ¹			≥ 90%
Proportion of NTPS employees who identify as Aboriginal	≥ 12%	12%	≥ 12%
Proportion of NTPS Aboriginal employees in senior management/ executive roles	≥ 6.5%	6.5%	≥ 6.5%
Promotion appeals, grievance reviews, and merit selection findings of unsuitable applicants under special measures plans finalised within the timeframes prescribed by the Commissioner for Public Employment ¹			≥ 90%
Disciplinary and inability appeals finalised within the timeframes prescribed by the Commissioner for Public Employment	≥ 90%	90%	≥ 90%

¹ New measure commencing 1 July 2023.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Shared services provided

Provide shared corporate and governance services to the Department of Treasury and Finance.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	7 544	285
Capital		
Appropriation		
Output	199 242	190 698
Commonwealth	16 083	5 618
Sales of goods and services	8 394	7 780
Interest revenue		
Goods and services received free of charge	8 775	8 784
Gain (+)/loss (-) on disposal of assets	605	296
Other revenue		
TOTAL INCOME	240 643	213 461
EXPENSES		
Employee expenses	84 530	74 724
Administrative expenses		
Purchases of goods and services	37 707	35 309
Repairs and maintenance		
Depreciation and amortisation	367	400
Services free of charge	8 775	8 784
Other administrative expenses	207	
Grants and subsidies expenses		
Current	117 762	91 977
Capital	16 729	6 099
Community service obligations		
Interest expenses		
TOTAL EXPENSES	266 077	217 293
NET SURPLUS (+)/DEFICIT (-)¹	- 25 434	- 3 832

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	16 546	13 114
Receivables	2 375	2 375
Prepayments	648	648
Inventories		
Advances and investments	23 149	67 749
Property, plant and equipment	29 561	29 161
Other assets		
TOTAL ASSETS	72 279	113 047
LIABILITIES		
Deposits held		
Creditors and accruals	13 861	13 861
Borrowings and advances		
Provisions	9 436	9 436
Other liabilities	1 593	1 593
TOTAL LIABILITIES	24 890	24 890
NET ASSETS	47 389	88 157
EQUITY		
Capital		
Opening balance	89 747	102 086
Equity injections/withdrawals	12 339	44 600
Reserves	8 521	8 521
Accumulated funds		
Opening balance	- 37 784	- 63 218
Current year surplus (+)/deficit (-)	- 25 434	- 3 832
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	47 389	88 157

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	7 544	285
Capital		
Appropriation		
Output	199 242	190 698
Commonwealth	13 922	5 618
Other agency receipts from sales of goods and services	3 435	8 076
Interest received		
Total operating receipts	224 143	204 677
Operating payments		
Payments to employees	84 530	74 724
Payments for goods and services	37 707	35 309
Grants and subsidies paid		
Current	117 762	91 977
Capital	16 729	6 099
Community service obligations		
Interest paid		
Total operating payments	256 728	208 109
NET CASH FROM OPERATING ACTIVITIES	- 32 585	- 3 432
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		400
Sales of investments		
Total investing receipts		400
Investing payments		
Purchases of assets		
Advances and investing payments	14 850	45 000
Total investing payments	14 850	45 000
NET CASH FROM INVESTING ACTIVITIES	- 14 850	- 44 600
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections	14 850	45 000
Total financing receipts	14 850	45 000
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals	6 400	400
Service concession liability payments		
Total financing payments	6 400	400
NET CASH FROM FINANCING ACTIVITIES	8 450	44 600
Net increase (+)/decrease (-) in cash held	- 38 985	- 3 432
Cash at beginning of financial year	55 531	16 546
CASH AT END OF FINANCIAL YEAR	16 546	13 114

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	2 642	285	- 2 357	1
Northern Territory Indigenous Legal Interpreting Services	1 405		- 1 405	
Cross-border Indigenous interpreting	682		- 682	
Stronger Places, Stronger People	314	285	- 29	
Living safe together intervention program	190		- 190	
Other	51		- 51	
Other grants	4 902		- 4 902	2
Jabiru Social Infrastructure Fund	4 750		- 4 750	
COVID-19 Public Health Response (on-passed from Department of Health)	102		- 102	
National Banana Freckle Response	50		- 50	
Output appropriation	199 242	190 698	- 8 544	3
Commonwealth appropriation				
National partnership agreements	16 083	5 618	- 10 465	1
Remote store licensing in the Northern Territory	7 000		- 7 000	
Northern Territory Remote Aboriginal Investment – remote engagement and coordination	4 437	3 996	- 441	
Disaster risk reduction	2 918	1 044	- 1 874	
Barkly Regional Deal	1 150		- 1 150	
Living safe together intervention program expansion	378	378		
Countering Violent Extremism High Risk Rehabilitation and Reintegration Program	200	200		
Sales of goods and services	8 394	7 780	- 614	2
Local government rates revenue	2 769	2 769		
Darwin Waterfront Corporation recoveries	2 116	2 116		
Professional development programs	1 239	1 239		
Aboriginal interpreter services fees	1 196	1 196		
Expansion of Darwin CBD security patrols	400		- 400	
Gazettal notice charges	200	200		
Other	474	260	- 214	
Goods and services received free of charge	8 775	8 784	9	
Other revenue	605	296	- 309	2
Commonwealth staff secondment	229	229		
Return unspent grant funding	100		- 100	
Other	276	67	- 209	
OPERATING REVENUE	240 643	213 461	- 27 182	

1 The variations are in line with relevant Commonwealth agreements.

2 The variations largely reflect one-off funding in 2022-23.

3 The decrease is mostly due to one-off funding in 2022-23 to provide a capital grant to Charles Darwin University to meet the costs of relocating the Northern Territory Library to the Education and Community Precinct, combined with the Future of Jabiru and Kakadu funding profile.

Department of the Legislative Assembly

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Parliamentary services	27 709	29 079	28 455	1, 2
Assembly services	3 732	3 830	4 096	
Members' entitlements	17 138	17 716	17 483	
Building management services	6 839	7 533	6 876	
Corporate and shared services	6 197	6 275	6 353	
Corporate and governance	1 583	1 661	1 686	
Shared services received	4 614	4 614	4 667	
Total expenses	33 906	35 354	34 808	
Appropriation				
Output	25 383	25 519	26 154	
Capital	41	41	41	

2023-24 staffing: 99 FTE

- 1 The variation in the building management services output in 2022-23 and decrease in 2023-24 is primarily due to a one-off non-cash expense in 2022-23 for capital projects that did not meet the criteria for capitalisation.
- 2 The increase in the assembly services output in 2023-24 mainly reflects the transfer of the Parliamentary Library Service from Department of Territory Families, Housing and Communities to the Department of the Legislative Assembly.

Agency profile

The Department of the Legislative Assembly provides operational support, services and professional advice to Northern Territory Legislative Assembly members and other clients, and promotes community understanding of the work of the Legislative Assembly and its committees.

Output groups and objectives

Parliamentary services

Objective: Parliamentary services that facilitate effective representation by members of the Legislative Assembly, good governance and parliamentary democracy.

Assembly services

Provide administrative and procedural support and advice to members, the parliament and its committees, including:

- producing and providing public access to parliamentary documentation, records and proceedings
- delivering public education on the role and operation of parliament
- providing administrative services and support to members, the parliament and its committees in accordance with the Remuneration Tribunal Determination
- managing members' participation in the Commonwealth Parliamentary Association and other inter-parliamentary activities.

Members' entitlements

Facilitate the provision of members' entitlements determined by the Remuneration Tribunal.

Building management services

Provide a secure, safe and well-maintained facility and precinct to facilitate the operation of Parliament and activities for members and other clients.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Member satisfaction with Chamber support and advice	≥ 95%	98%	≥ 95%
Records and transcripts produced within agreed timeframes	≥ 95%	97%	≥ 95%
Member satisfaction with committee support and advice	≥ 95%	99%	≥ 98%
Speaker and members client satisfaction with internal services	≥ 95%	92%	≥ 95%
Speaker and members client satisfaction with external services ¹	≥ 95%	90%	≥ 95%
Client satisfaction with building amenity and safety	≥ 95%	92%	≥ 95%

1 Reflects the results of members of the Legislative Assembly's annual satisfaction survey on services provided by central agencies.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate and governance services free of charge from the Department of Corporate and Digital Development. Receive infrastructure services free of charge from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	25 519	26 154
Commonwealth		
Sales of goods and services	75	75
Interest revenue		
Goods and services received free of charge	4 614	4 667
Gain (+)/loss (-) on disposal of assets	52	130
Other revenue		
TOTAL INCOME	30 260	31 026
EXPENSES		
Employee expenses	20 749	20 813
Administrative expenses		
Purchases of goods and services	5 518	5 546
Repairs and maintenance		
Depreciation and amortisation	3 782	3 782
Services free of charge	4 614	4 667
Other administrative expenses	691	
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	35 354	34 808
NET SURPLUS (+)/DEFICIT (-)¹	- 5 094	- 3 782

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	7 244	7 244
Receivables	110	110
Prepayments	161	161
Inventories	8	8
Advances and investments		
Property, plant and equipment	232 507	228 773
Other assets	7	
TOTAL ASSETS	240 037	236 296
LIABILITIES		
Deposits held	1	1
Creditors and accruals	749	749
Borrowings and advances		
Provisions	1 309	1 309
Other liabilities		
TOTAL LIABILITIES	2 059	2 059
NET ASSETS	237 978	234 237
EQUITY		
Capital		
Opening balance	156 787	151 019
Equity injections/withdrawals	- 5 768	41
Reserves	143 184	143 184
Accumulated funds		
Opening balance	- 51 131	- 56 225
Current year surplus (+)/deficit (-)	- 5 094	- 3 782
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	237 978	234 237

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	25 519	26 154
Commonwealth		
Other agency receipts from sales of goods and services	127	205
Interest received		
Total operating receipts	25 646	26 359
Operating payments		
Payments to employees	20 749	20 813
Payments for goods and services	5 518	5 546
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	26 267	26 359
NET CASH FROM OPERATING ACTIVITIES	- 621	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	2	2
Repayment of advances		
Sales of investments		
Total investing receipts	2	2
Investing payments		
Purchases of assets	43	43
Advances and investing payments		
Total investing payments	43	43
NET CASH FROM INVESTING ACTIVITIES	- 41	- 41
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	41	41
Commonwealth		
Equity injections		
Total financing receipts	41	41
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals	6 500	
Service concession liability payments		
Total financing payments	6 500	
NET CASH FROM FINANCING ACTIVITIES	- 6 459	41
Net increase (+)/decrease (-) in cash held	- 7 121	
Cash at beginning of financial year	14 365	7 244
CASH AT END OF FINANCIAL YEAR	7 244	7 244

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	25 519	26 154	635	1
Sales of goods and services	75	75		
Parliament house venue hire charges	75	75		
Goods and services received free of charge	4 614	4 667	53	
Other revenue	52	130	78	
OPERATING REVENUE	30 260	31 026	766	
Capital appropriation	41	41		
CAPITAL RECEIPTS	41	41		

1 The variation largely reflects additional funding from 2023-24 for wages and CPI parameters and Legislative Assembly members' entitlements as determined by the Remuneration Tribunal, partially offset by efficiency measures.

Auditor-General's Office

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget
	\$000	\$000	\$000
Audits and reviews	4 662	4 857	5 023
Audits and reviews	4 662	4 857	5 023
Corporate and shared services	589	589	598
Corporate and governance	426	426	422
Shared services received	163	163	176
Total expenses	5 251	5 446	5 621
Appropriation			
Output	3 098	3 098	3 111

2023-24 staffing: 5 FTE

Agency profile

The Northern Territory Auditor-General's Office is a statutory office established to support the Auditor-General in the discharge of the Auditor-General's responsibilities under the *Audit Act 1995* and the *Public Information Act 2010*.

Output groups and objectives

Audits and reviews

Objective: Discharge the responsibilities of the *Audit Act 1995* and assist Parliament in its oversight of the performance of public sector entities by providing independent analysis through the conduct of audits and reviews.

Audits and reviews

Conduct a range of efficient, effective and economical audits, reviews and referrals, and other reporting including:

- reports to the Legislative Assembly
- audits, reviews and related tasks
- an audit opinion on the annual Treasurer's annual financial statement
- audit opinions on the audited financial statements of statutory bodies and other public sector entities controlled by the Territory
- reports and management letters issued to Accountable Officers
- reports on reviews of matters referred under the *Public Information Act 2010*.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Completion of financial statement audits within statutory timeframes ¹	56	56	56
Completion of audits within six months of commencement:			
– compliance audits ^{2,3}	39	39	41
– performance management system audits ^{4,5}	6	4	4
– other assignments ^{6,7}	7	10	9
Financial statement audits completed within statutory timeframes ⁸		100%	100%
Compliance audits completed within 6 months of commencement ⁸		100%	100%
Performance management system audits completed within 6 months of commencement ⁸		100%	100%
Other assignments completed within 6 months of commencement ⁸		100%	100%
Prepare and submit a report to the Legislative Assembly ⁸		Yes	Yes
Treasurer's annual financial statement audited within 2 months of receipt ⁸		Yes	Yes
Audit report prepared and submitted to the Treasurer ⁸		Yes	Yes

1 Financial statement audits of the Northern Territory's Public Account and other accounts (including government owned corporations, companies and statutory bodies) are conducted pursuant to section 13 of the *Audit Act 1995*.

2 Compliance assignments relating to the Northern Territory's Public Account and other accounts (including government owned corporations, companies and statutory bodies) are undertaken pursuant to section 13 of the *Audit Act 1995*.

3 The increase in the 2023-24 target is due to additional information technology audits anticipated to be undertaken.

4 Performance management system audits are undertaken pursuant to section 15 of the *Audit Act 1995*.

5 The decreases reflect resource availability and reclassification of performance management system audits to other assignments.

6 Other assignments include data analytics tasks, and audits required as a result of funding arrangements entered into by the Territory Government.

7 The variation in 2022-23 is due to redirection of resources from the performance management system audit program to other assignments. The decrease in 2023-24 reflects a reduction in scheduled special assignments.

8 New measure.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the Auditor-General's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	3 098	3 111
Commonwealth		
Sales of goods and services	2 185	2 334
Interest revenue		
Goods and services received free of charge	163	176
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	5 446	5 621
EXPENSES		
Employee expenses	1 083	1 031
Administrative expenses		
Purchases of goods and services	4 200	4 414
Repairs and maintenance		
Depreciation and amortisation		
Services free of charge	163	176
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	5 446	5 621
NET SURPLUS (+)/DEFICIT (-)¹		

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	1 091	1 091
Receivables	487	487
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
TOTAL ASSETS	1 578	1 578
LIABILITIES		
Deposits held		
Creditors and accruals	159	159
Borrowings and advances		
Provisions	94	94
Other liabilities		
TOTAL LIABILITIES	253	253
NET ASSETS	1 325	1 325
EQUITY		
Capital		
Opening balance	570	570
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	755	755
Current year surplus (+)/deficit (-)		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	1 325	1 325

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	3 098	3 111
Commonwealth		
Other agency receipts from sales of goods and services	2 185	2 334
Interest received		
Total operating receipts	5 283	5 445
Operating payments		
Payments to employees	1 083	1 031
Payments for goods and services	4 200	4 414
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	5 283	5 445
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Service concession liability payments		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	1 091	1 091
CASH AT END OF FINANCIAL YEAR	1 091	1 091

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	3 098	3 111	13	
Sales of goods and services	2 185	2 334	149	1
Recovery of audit costs	2 185	2 334	149	
Goods and services received free of charge	163	176	13	
OPERATING REVENUE	5 446	5 621	175	

1 The variation reflects an expected increase in contracted auditor rates.

Northern Territory Electoral Commission

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Electoral services	1 503	1 885	1 503	1
Electoral services	1 503	1 885	1 503	
Corporate and shared services	889	1 760	889	2
Corporate and governance	170	170	170	
Shared services received	719	1 590	719	
Total expenses	2 392	3 645	2 392	
Appropriation				
Output	1 596	1 596	1 597	

2023-24 staffing: 14 FTE

1 The variation in 2022-23 mostly reflects one-off costs for by-elections.

2 The variation in 2022-23 in the shared services received output is mainly due to one-off ICT services.

Agency profile

The Northern Territory Electoral Commission provides an independent electoral service to the people of the Territory, the Legislative Assembly, municipal and regional councils and other organisations.

Output groups and objectives

Electoral services

Objective: An effective electoral service that conducts electoral events and redistributions fairly and lawfully, maintains high public confidence and participation, and keeps the community informed on electoral matters.

Electoral services

Provide a range of electoral services including:

- Legislative Assembly, regional and municipal council, and fee-for-service elections
- redistribution of Legislative Assembly electoral boundaries
- electoral education sessions for schools and community groups
- maintaining the joint electoral roll for the Northern Territory Legislative Assembly and local government in partnership with the Australian Electoral Commission.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Number of challenged election results ¹	0	0	
Eligible voters on the electoral roll ¹	90%	≥ 90%	

1 New measure.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	1 596	1 597
Commonwealth		
Sales of goods and services	332	50
Interest revenue		
Goods and services received free of charge	1 590	719
Gain (+)/loss (-) on disposal of assets		
Other revenue	100	
TOTAL INCOME	3 618	2 366
EXPENSES		
Employee expenses	1 384	1 227
Administrative expenses		
Purchases of goods and services	644	420
Repairs and maintenance		
Depreciation and amortisation	27	26
Services free of charge	1 590	719
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	3 645	2 392
NET SURPLUS (+)/DEFICIT (-)¹	- 27	- 26

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	358	358
Receivables	36	36
Prepayments		
Inventories		
Advances and investments		
Property, plant and equipment	1	1
Other assets	63	37
TOTAL ASSETS	458	432
LIABILITIES		
Deposits held		
Creditors and accruals	52	52
Borrowings and advances		
Provisions	217	217
Other liabilities		
TOTAL LIABILITIES	269	269
NET ASSETS	189	163
EQUITY		
Capital		
Opening balance	2 721	2 721
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	- 2 505	- 2 532
Current year surplus (+)/deficit (-)	- 27	- 26
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	189	163

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	1 596	1 597
Commonwealth		
Other agency receipts from sales of goods and services	432	50
Interest received		
Total operating receipts	2 028	1 647
Operating payments		
Payments to employees	1 384	1 227
Payments for goods and services	644	420
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	2 028	1 647
NET CASH FROM OPERATING ACTIVITIES		
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Service concession liability payments		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held		
Cash at beginning of financial year	358	358
CASH AT END OF FINANCIAL YEAR	358	358

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	1 596	1 597	1	
Sales of goods and services	332	50	- 282	1
Conduct of elections	332	50	- 282	
Goods and services received free of charge	1 590	719	- 871	2
Other revenue	100		- 100	
Reimbursements	100		- 100	
OPERATING REVENUE	3 618	2 366	- 1 252	

1 The variation reflects the recovery of election costs from councils in 2022-23.

2 The variation is due to one-off ICT services in 2022-23.

Office of the Independent Commissioner Against Corruption

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Office of the Independent Commissioner Against Corruption	5 423	5 453	5 145	1
Office of the Independent Commissioner Against Corruption operations	5 423	5 453	5 145	
Corporate and shared services	1 048	1 058	1 068	
Corporate and governance	410	420	430	
Shared services received	638	638	638	
Total expenses	6 471	6 511	6 213	
Appropriation				
Output	5 558	5 558	5 033	

2023-24 staffing: 25 FTE

1 The decrease in 2023-24 is mainly due to variations in additional funding provided in the 2020 Budget.

Agency profile

The Independent Commissioner Against Corruption's role is to prevent, detect, investigate and respond to improper conduct by public officers, bodies and those who receive government funds, while protecting persons who assist in this role. The Commissioner is supported by the Office of the Independent Commissioner Against Corruption in the discharge of statutory functions.

The Commissioner is required to report on the general nature of allegations received, and indicate the kinds of activities undertaken to prevent, detect and respond to improper conduct.

Output groups and objectives

Office of the Independent Commissioner Against Corruption

Objective: Integrity in public administration is improved.

Office of the Independent Commissioner Against Corruption operations

Prevent, detect, investigate and respond to improper conduct by public officers, bodies and those who receive government funds, while protecting persons who assist in this role.

Deliver training, review practices, make recommendations and findings, refer matters and make public comment to assist public authorities to improve their practices and procedures in the integrity of administration of public funds.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Investigations completed within 6 months of commencement ^{1,2}	≥ 60%	33%	≥ 60%
Investigations completed within 12 months of commencement ^{1,2}	≥ 75%	50%	≥ 75%
Investigation strategy meetings conducted within 10 business days of investigation commencement ²	≥ 90%	90%	≥ 90%
Examinations listed within 1 month of counsel assisting receiving the examination brief	≥ 80%	80%	≥ 80%
Case reviews held between counsel assisting and assigned investigators within 1 month of investigation commencement ²	100%	100%	100%
Assessments completed within 20 business days of receipt of report ³	≥ 90%	85%	≥ 90%
Reports back on referrals considered and responded to within 10 business days	≥ 90%	90%	≥ 90%
Debrief meetings held within 20 business days of investigation closure ⁴	≥ 90%	100%	≥ 90%
NT Court decisions relevant to ICAC operations reviewed and discussed within 10 business days of the delivery of the decision	100%	100%	100%
Active investigations reviewed via fortnightly meetings	100%	100%	100%
Feedback sought and assessed on face-to-face and online learning sessions ⁵	≥ 60%	75%	≥ 60%
Recommendations made by the Inspector considered and determined within 5 business days of receipt of the recommendation	100%	100%	100%
Education and prevention activities conducted ⁶	100	100	100
Engaged with each local council at least twice per year ⁷	100%	100%	100%
General reports delivered to parliament	2	2	2

1 The variation in 2022-23 is due to the volume and nature of the matters being investigated and availability of resources within the operations unit.

2 Commencement date is the date the Commissioner recorded the decision to investigate on the case management system.

3 The variation in 2022-23 is due to availability of resources, and volume and nature of reports being received.

4 Closure date is the date the Commissioner recorded the decision to close the investigation on the case management system.

5 The variation in 2022-23 is due to more participants providing feedback on online and face-to-face sessions.

6 Activities include educational videos, reports, presentations, corruption alerts and newsletters.

7 Engagement includes communicating trends, issues or recommendations in writing and providing face-to-face or online training tailored to local councils.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions including financial and budget management, governance, risk management and general services.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	5 558	5 033
Commonwealth		
Sales of goods and services		
Interest revenue		
Goods and services received free of charge	638	638
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	6 196	5 671
EXPENSES		
Employee expenses	4 846	4 471
Administrative expenses		
Purchases of goods and services	752	833
Repairs and maintenance		
Depreciation and amortisation	275	271
Services free of charge	638	638
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	6 511	6 213
NET SURPLUS (+)/DEFICIT (-)¹	- 315	- 542

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	3 347	3 076
Receivables	23	23
Prepayments	40	40
Inventories		
Advances and investments		
Property, plant and equipment	1 563	1 334
Other assets	85	43
TOTAL ASSETS	5 058	4 516
LIABILITIES		
Deposits held		
Creditors and accruals	201	201
Borrowings and advances		
Provisions	768	768
Other liabilities		
TOTAL LIABILITIES	969	969
NET ASSETS	4 089	3 547
EQUITY		
Capital		
Opening balance	2 235	2 235
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 169	1 854
Current year surplus (+)/deficit (-)	- 315	- 542
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	4 089	3 547

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	5 558	5 033
Commonwealth		
Other agency receipts from sales of goods and services		
Interest received		
Total operating receipts	5 558	5 033
Operating payments		
Payments to employees	4 846	4 471
Payments for goods and services	752	833
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	5 598	5 304
NET CASH FROM OPERATING ACTIVITIES	- 40	- 271
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Service concession liability payments		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	- 40	- 271
Cash at beginning of financial year	3 387	3 347
CASH AT END OF FINANCIAL YEAR	3 347	3 076

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	5 558	5 033	- 525	1
Goods and services received free of charge	638	638		
OPERATING REVENUE	6 196	5 671	- 525	

1 The decrease in 2023-24 is mainly due to variations in additional funding provided in the 2020 Budget.

Ombudsman's Office

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Ombudsman's Office	1 673	1 673	1 672	
Ombudsman operations	1 673	1 673	1 672	
Information Commissioner	419	419	418	
Information Commissioner operations	419	419	418	
Judicial Commission	354	601	354	1
Judicial Commission operations	354	601	354	
OPCAT	160	289		1, 2
OPCAT operations	160	289		
Corporate and shared services	651	651	649	
Corporate and governance	342	342	340	
Shared services received	309	309	309	
Total expenses	3 257	3 633	3 093	
<hr/>				
Appropriation				
Output	2 948	2 948	2 784	

2023-24 staffing: 18 FTE

1 The variation in 2022-23 is mainly due to the carryover of unspent funds from 2021-22.

2 The decrease in 2023-24 reflects the finalisation of time-limited funding for the Ombudsman to be the interim Northern Territory National Preventive Mechanism for the Optional Protocol to the Convention against Torture and other Cruel, Inhuman or Degrading Treatment or Punishment.

Agency profile

The role of the Ombudsman's Office is to improve the decision-making and administrative actions of public authorities and conduct of police officers, through:

- timely, effective, efficient, independent, impartial and fair investigation, and resolution of complaints made by members of the public under the *Ombudsman Act 2009*
- the Office of the Information Commissioner, promoting knowledge about freedom of information (FOI) and privacy rights, and investigating and resolving complaints about FOI and privacy matters.

The Ombudsman is required to inspect, audit and report on compliance by law enforcement agencies under telecommunications interception, controlled operations and surveillance devices legislation.

The Ombudsman also supports the independent Judicial Commission and is the interim Northern Territory National Preventive Mechanism for the Optional Protocol to the Convention against Torture and other Cruel, Inhuman or Degrading Treatment or Punishment (OPCAT).

Output groups and objectives

Ombudsman's Office

Objective: Improved public administration.

Ombudsman's operations

Resolve complaints about Territory government agencies, police and local government councils. Make recommendations for improvements to public administration and assist public authorities to improve their practices and procedures.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Approaches received ¹	2 500	2 300	2 500
Approaches finalised ¹	2 500	2 300	2 500
Police approaches finalised within 90 days	≥ 80%	80%	≥ 80%
Other approaches finalised within 28 days	≥ 90%	90%	≥ 90%

1 The variation in 2022-23 reflects volatility in the number of approaches to the office from year to year.

Information Commissioner

Objective: Improved understanding and awareness of FOI and privacy rights.

Information Commissioner operations

Provide advice and promote knowledge about FOI and privacy rights. Investigate and resolve complaints about FOI and privacy matters, and related applications.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
General enquiries ¹	450	300	450
Complaints/applications received ¹	60	40	60
Complaints/applications finalised ¹	45	30	45

1 The variation in 2022-23 reflects volatility in the number of approaches to the office from year to year.

Judicial Commission

Objective: Effective management of complaints against judicial officers and Northern Territory Civil and Administrative Tribunal members.

Judicial Commission operations

Receive complaints relating to the behaviour or capacity of judicial officers and members, and provide support to the independent Judicial Commission.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Complaints finalised within 6 months	≥ 90%	90%	≥ 90%

OPCAT

Objective: Territorians in detention are treated humanely, and in accordance with OPCAT guidelines and principles.

OPCAT operations

Facilitate implementation of OPCAT in the Territory through conducting inspections and engaging with the National Preventive Mechanism and other stakeholders.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Stakeholder engagement (contacts) ¹	50	50	20

¹ The decrease in 2023-24 reflects the finalisation of time limited funding for the Ombudsman to be the interim Northern Territory National Preventive Mechanism for OPCAT.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	2 948	2 784
Commonwealth		
Sales of goods and services		
Interest revenue		
Goods and services received free of charge	309	309
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	3 257	3 093
EXPENSES		
Employee expenses	2 864	2 415
Administrative expenses		
Purchases of goods and services	460	369
Repairs and maintenance		
Depreciation and amortisation		
Services free of charge	309	309
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	3 633	3 093
NET SURPLUS (+)/DEFICIT (-)¹	- 376	

¹ Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	1 756	1 756
Receivables	2	2
Prepayments	5	5
Inventories		
Advances and investments		
Property, plant and equipment		
Other assets		
TOTAL ASSETS	1 763	1 763
LIABILITIES		
Deposits held		
Creditors and accruals	61	61
Borrowings and advances		
Provisions	465	465
Other liabilities		
TOTAL LIABILITIES	526	526
NET ASSETS	1 237	1 237
EQUITY		
Capital		
Opening balance	295	295
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	1 318	942
Current year surplus (+)/deficit (-)	- 376	
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	1 237	1 237

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	2 948	2 784
Commonwealth		
Other agency receipts from sales of goods and services		
Interest received		
Total operating receipts	2 948	2 784
Operating payments		
Payments to employees	2 864	2 415
Payments for goods and services	460	369
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	3 324	2 784
NET CASH FROM OPERATING ACTIVITIES		
	- 376	
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Service concession liability payments		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	- 376	
Cash at beginning of financial year	2 132	1 756
CASH AT END OF FINANCIAL YEAR	1 756	1 756

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	2 948	2 784	- 164	1
Goods and services received free of charge	309	309		
OPERATING REVENUE	3 257	3 093	- 164	

1 The variation largely reflects the finalisation of time-limited funding for the Ombudsman to be the interim Northern Territory National Preventive Mechanism for OPCAT.

Department of Health

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Disease prevention and health protection	44 895	45 472	28 245	1
Disease prevention and health protection	44 895	45 472	28 245	
Community treatment and extended care	153 880	159 867	157 027	2
Alcohol and other drugs	49 939	51 507	49 521	
Mental health	99 411	100 288	102 123	
Aged care	4 530	8 072	5 383	
Primary health care	237 534	243 360	234 875	3, 4
Remote primary health care	160 633	165 540	157 853	
Urban primary health care	29 001	30 555	31 463	
Territory-wide community services	47 900	47 265	45 559	
National critical care and trauma response	23 401	17 539	28 064	5
National critical care and trauma response	23 401	17 539	28 064	
Hospital services and support	1 209 065	1 311 455	1 276 005	6
Hospital services and support	1 209 065	1 311 455	1 276 005	
Corporate and shared services	208 503	200 703	214 295	7, 8
Corporate and governance	95 626	87 697	93 474	
Shared services received	112 877	113 006	120 821	
Total expenses	1 877 278	1 978 396	1 938 511	
Appropriation				
Output	1 073 636	1 131 269	1 119 429	
Capital	2 925	2 925	5 925	
Commonwealth	45 377	45 872	41 407	

2023-24 staffing: 7,376 FTE

- 1 The decrease in 2023-24 is primarily due to the finalisation of time-limited funding for COVID-19 response measures.
- 2 The increase in the aged care output in 2022-23 and decrease in 2023-24 is mainly due to additional time-limited Commonwealth funding for the Aged Care Assessment Program, Aged Care Short Term Restorative Care and Home Support Program in 2022-23.
- 3 The variation in the remote primary health care output in 2022-23 is primarily due to additional funding allocated to government employee housing and external funding. The variation in the urban primary health care output in 2022-23 is mainly due to additional Commonwealth funding from the Indigenous Australians' Health Programme.
- 4 The decrease in the remote primary health care output in 2023-24 is mostly due to the timing of external funding agreement renewal and the cessation of external funding agreements.
- 5 The reduction in 2022-23 and increase in 2023-24 reflects a revised expenditure profile for the National Critical Care and Trauma Response Centre.
- 6 The increase in 2022-23 and decrease in 2023-24 mainly reflects the funding profile of additional investment in hospital services to meet increased demand and cost pressures.
- 7 The variations in the corporate and governance output in 2022-23 and 2023-24 are mainly due to a one-off funding transfer to the Department of Corporate and Digital Development for ICT projects in 2022-23, and efficiencies.
- 8 The increase in the shared services received output in 2023-24 is mostly due to additional repairs and maintenance allocations managed on behalf of the agency by the Department of Infrastructure, Planning and Logistics.

Agency profile

The role of the Department of Health is to work together in partnership with individuals, families, the community, Aboriginal health organisations and stakeholders to provide a health system that encompasses high quality, culturally appropriate, evidence-based and patient-centred care by:

- improving Territorians' lifetime physical and mental health through focusing on primary prevention and wellbeing, and improving health literacy through availability of information and data
- integrating the roles of community, primary and hospital care to reduce demand on the hospital system
- developing new models of care that provide culturally appropriate, efficient, consistent and safe services to reflect best practice and contextually applied evidence-based care while allowing patients to receive care closer to home
- harnessing technology to help overcome the physical and financial barriers of distance, and to improve decision-making
- establishing workforce solutions to improve the retention of skilled staff, attract talent and introduce new ways of working to ensure staff feel valued, safe and supported
- maximising the power of partnerships with communities, government and non-government organisations (NGOs), particularly Aboriginal community-controlled health organisations to address inequities in remote areas
- ensuring care is planned and provided on the basis of what matters to patients
- maintaining and enhancing capacity to respond to local and national trauma events.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Interim budget support	50 000	30 000
Major capital equipment investment		3 000
Interim sterilisation services		1 200
Implementing the Territory Water Plan		176
Supporting the impact of COVID-19 on hospital and road ambulance services	9 901	
Key existing initiatives		
Assessment, withdrawal and specialised alcohol treatment services to assist people with alcohol misuse issues and dependence as part of the banned drinker register	15 500	15 500
Royal Darwin Hospital positron emission tomography service, cyclotron and radiopharmacy facility, and expanded chemotherapy and related services	8 106	8 143
Delivery of the Sustained Nurse Home Visiting for Vulnerable Families program	5 000	5 000
Delivery of health-related Early Childhood Development Plan initiatives	2 800	2 800
Implementing the bilateral agreement for mental health	1 734	2 714
Domestic, family and sexual violence – Aboriginal-led specialist sexual assault response	800	800
Domestic, family and sexual violence – training in hospitals and health centres	600	600
Domestic, family and sexual violence – Ruby Gaea Centre Against Sexual Violence	100	100
New capital works		
Royal Darwin Hospital		
New modular multipurpose facility	25 000	
New upgrade to the forensic mortuary, pathology and bereavement facility	23 700	
Gunbalanya health centre and morgue	20 000	

Output groups and objectives

Disease prevention and health protection

Objective: The capacity of individuals, families and communities to improve and protect their health is strengthened through promotion and prevention strategies, and appropriate interventions that minimise harm from disease and the environment.

Disease prevention and health protection

Provide an integrated Territory-wide disease prevention and health protection service, including statutory surveillance and monitoring, and preventative health programs to control and reduce the amount of communicable disease caused by physical, chemical, biological and radiological factors in the environment.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Reported environmental health incidents resolved within 3 months	≥ 85%	86%	≥ 85%
Children fully immunised:			
– at age 12 months	≥ 95%	92%	≥ 95%
– at age 2 years	≥ 92%	90%	≥ 92%
24-hour access to sterile injecting equipment in the five town centres of the Territory	100%	100%	100%

Community treatment and extended care

Objective: The capacity of individuals, families and communities to improve and protect their health and wellbeing is strengthened through access to specialist and community-based clinical and support services.

Alcohol and other drugs

Deliver community development, education intervention, treatment and care, policy, planning, service funding and program management, and legislative support to reduce harm attributable to the use and misuse of alcohol, tobacco and other drugs.

Mental health

Provide specialist mental health services including assessment, case management and treatment and support an integrated Territory-wide mental health service through reporting, policy, planning, program funding and management, and legislative support.

Aged care

Provide services to support senior Territorians to live in the community, along with hospital care and assessment for residential care.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Alcohol and other drugs assessments undertaken in Territory Government and NGO facilities ^{1,2}	4 542	4 000	4 500
Alcohol and other drugs treatments completed in Territory Government and NGO facilities (episodes) ¹	1 555	1 500	1 500
Individuals receiving non-admitted public mental health services ²	8 850	7 600	8 900
Alcohol attributed emergency department presentations per 1,000 persons ³		39	39
Separations from public acute mental health inpatient units with community service follow-up within seven days ³		70%	≥ 80%
Separations from public acute mental health inpatient units followed by readmission within 28 days of discharge ³		12%	≤ 10%
Aged Care Assessment Program clients receiving timely intervention in accordance with priority at referral ²	≥ 90%	67%	≥ 90%

1 Combined KPI, previously reported as separate measures for NT Health and NGO run facilities in the 2022-23 Budget.

2 The variation in 2022-23 reflects clinical staffing availability.

3 New measure.

Primary health care

Objective: The capability of Territorians to maintain and improve their health is strengthened through education, prevention, early intervention and access to culturally appropriate assessment, treatment and support services.

Remote primary health care

Provide primary health care services through government health centres located in remote communities.

Urban primary health care

Provide primary health care services through government health centres located in urban communities.

Territory-wide community services

Provide community care services through hearing, oral health, cancer screening specialists and allied health services across the Territory.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Screened Aboriginal children under 5 years with anaemia	≤ 10%	7%	≤ 10%
Remote Aboriginal women who attended their first antenatal visit in the first trimester of their pregnancy ^{1,2}	≥ 70%	52%	≥ 70%
Remote Aboriginal clients aged 15 years and over with type II diabetes and or coronary heart disease with a chronic disease management plan ^{1,2}	≥ 85%	78%	≥ 85%
Remote Aboriginal clients aged 15 years and over with type II diabetes whose latest HbA1c measurements are lower than or equal to 7% ¹	≥ 41%	37%	≥ 41%
Remote Aboriginal children who received early intervention for conductive hearing loss ^{1,3}	≥ 45%	40%	≥ 45%

1 The variation in 2022-23 reflects clinical staff availability.

2 Measure includes services provided by remote Territory government primary care clinics only. Performance can be impacted by clients receiving services from Aboriginal community-controlled clinics.

3 Measures hearing services provided to remote Aboriginal children aged 5 years and under as a proportion of total hearing services provided to remote Aboriginal children aged 16 years and under.

National critical care and trauma response

Objective: High quality and efficient emergency medical response services are available for northern Australia and Asia-Pacific regions, building sustainable disaster, public health and infectious/communicable disease capability and resilience across the region.

National critical care and trauma response

Operation and development of the National Critical Care and Trauma Response Centre that provides evidence-based emergency care, research and education, enabling health responses to incidents of national and international significance, including deployable capability.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Training participants (including clinicians, managers, administrators and youth) ^{1,2}	1 344	1 100	1 500

1 Combined KPI, previously reported as separate measures; one for secondary school training participants and the other for clinicians, managers, administrators and youth in the 2022-23 Budget.

2 The variation in 2022-23 is due to occasional course cancellations due to unforeseen circumstances.

Hospital services and support

Objective: The health and wellbeing of those in the community who require acute or specialist care is improved and maintained.

Hospital services and support

Provide admitted, non-admitted and emergency health services, aeromedical retrievals and ambulance services.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Weighted activity units ^{1,2}	195 596	185 800	188 200
Elective surgery timely admissions:			
– category 1 – patients admitted within 30 days ^{1,2}	100%	77%	100%
– category 2 – patients admitted within 90 day ^{1,2}	≥ 97%	66%	≥ 97%
– category 3 – patients admitted within 365 days ^{1,2}	≥ 97%	57%	≥ 97%
Emergency department presentations departing within 4 hours ²	≥ 80%	55%	≥ 80%
Potentially preventable hospitalisations (excluding dialysis) ³	≤ 10%	14%	≤ 10%
Hospital acquired complications per 100 episodes ^{4,5}			2.0
Aboriginal clients discharged against medical advice ^{2,6}	≤ 7%	11%	≤ 7%
Average length (in days) of acute mental health inpatient stay ⁴			12
Relative stay index (against national average) ^{4,7}			1.0
Average monthly number of acute patients who stay in hospital for 35 days or more ⁴			6

1 The variation in 2022-23 reflects clinical staffing availability.

2 The variation in 2022-23 is due to challenges in hospital inpatient flows.

3 The variation in 2022-23 reflects broader issues that influence a person's health such as social disadvantage

4 New measure commencing 1 July 2023.

5 Based on a subset of all hospital acquired complications. These complications may be reduced (not necessarily eliminated) via clinical risk mitigation.

6 The variation in 2022-23 is due to limited availability of after-hours Aboriginal interpreters and Aboriginal liaison officers.

7 Measure is a ratio of length of stay performance against the national average for the same case mix profile.

Corporate and shared services

Objective: Effective and efficient performance of the health system through governance and regulation, system-wide policy, plans and standards, and resource and information management.

Corporate and governance

Provide leadership and strategic management that ensures the health system meets its service and quality objectives, and identifies and mitigates risk. Deliver Territory-wide strategy, policies and plans to ensure an equitable and integrated system. Ensure participation at the national level to maximise opportunities for the delivery of health care across the Territory.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	503 032	467 398
Capital		
Appropriation		
Output	1 131 269	1 119 429
Commonwealth	46 064	41 407
Sales of goods and services	108 350	109 176
Interest revenue	10	10
Goods and services received free of charge	113 006	120 821
Gain (+)/loss (-) on disposal of assets	6	
Other revenue	2 210	2 200
TOTAL INCOME	1 903 947	1 860 441
EXPENSES		
Employee expenses	1 157 836	1 138 751
Administrative expenses		
Purchases of goods and services	468 843	471 567
Repairs and maintenance		
Depreciation and amortisation	69 082	68 975
Services free of charge	113 006	120 821
Other administrative expenses	12 489	
Grants and subsidies expenses		
Current	154 418	136 591
Capital	2 184	1 434
Community service obligations		
Interest expenses	538	372
TOTAL EXPENSES	1 978 396	1 938 511
NET SURPLUS (+)/DEFICIT (-)¹	- 74 449	- 78 070

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants	245	
Fees from regulatory services	278	283
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	523	283

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	138 416	127 720
Receivables	123 303	123 303
Prepayments	3 044	3 044
Inventories	12 002	12 002
Advances and investments		
Property, plant and equipment	1 020 327	962 363
Other assets	142	142
TOTAL ASSETS	1 297 234	1 228 574
LIABILITIES		
Deposits held	5 155	5 155
Creditors and accruals	244 757	244 757
Borrowings and advances	11 761	15 246
Provisions	159 974	159 974
Other liabilities	24 721	24 721
TOTAL LIABILITIES	446 368	449 853
NET ASSETS	850 866	778 721
EQUITY		
Capital		
Opening balance	1 411 993	1 458 378
Equity injections/withdrawals	46 385	5 925
Reserves	185 431	185 431
Accumulated funds		
Opening balance	- 718 494	- 792 943
Current year surplus (+)/deficit (-)	- 74 449	- 78 070
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	850 866	778 721

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	4 954	4 954
TOTAL ASSETS	4 954	4 954
LIABILITIES		
Central Holding Authority income payable	4 954	4 954
Unearned Central Holding Authority income		
TOTAL LIABILITIES	4 954	4 954
NET ASSETS		

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	503 032	467 398
Capital		
Appropriation		
Output	1 131 269	1 119 429
Commonwealth	45 372	41 407
Other agency receipts from sales of goods and services	108 928	111 376
Interest received	10	10
Total operating receipts	1 788 611	1 739 620
Operating payments		
Payments to employees	1 157 836	1 138 751
Payments for goods and services	468 843	471 567
Grants and subsidies paid		
Current	154 418	136 591
Capital	2 184	1 434
Community service obligations		
Interest paid	538	372
Total operating payments	1 783 819	1 748 715
NET CASH FROM OPERATING ACTIVITIES	4 792	- 9 095
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	6	
Repayment of advances		
Sales of investments		
Total investing receipts	6	
Investing payments		
Purchases of assets	3 425	5 925
Advances and investing payments		
Total investing payments	3 425	5 925
NET CASH FROM INVESTING ACTIVITIES	- 3 419	- 5 925
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	2 925	5 925
Commonwealth	500	
Equity injections		
Total financing receipts	3 425	5 925
Financing payments		
Repayment of borrowings		
Lease payments	10 525	1 601
Equity withdrawals		
Service concession liability payments		
Total financing payments	10 525	1 601
NET CASH FROM FINANCING ACTIVITIES	- 7 100	4 324
Net increase (+)/decrease (-) in cash held	- 5 727	- 10 696
Cash at beginning of financial year	144 143	138 416
CASH AT END OF FINANCIAL YEAR	138 416	127 720

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	476 912	451 608	- 25 304	1
National Health Reform – activity-based funding	362 305	362 305		
Indigenous Australians' Health Program	40 911	40 527	- 384	
National Health Reform – block and teaching, training and research	21 787	21 787		
COVID-19 public health response	16 057		- 16 057	2
Highly specialised drugs	14 969	14 969		
National Health Reform – Public Health Funding	4 801	4 801		
Rural Health Outreach Fund	3 160	3 211	51	
Aged care assessment program	1 981		- 1 981	
Home support program	1 893		- 1 893	
Flexible care and subsidy for transition care	1 791	1 791		
Organ and tissue donation	1 276		- 1 276	
Other	5 981	2 217	- 3 764	
Other grants	26 120	15 790	- 10 330	1
Specialist training programs	8 297	7 591	- 706	
Primary Health Network Northern Territory	7 630	809	- 6 821	
Integrated rural training pipeline	1 684	1 560	- 124	
Clinical teaching services agreement	1 662	1 662		
Northern Territory general practice education	883	200	- 683	
Other	5 964	3 968	- 1 996	
Output appropriation	1 131 269	1 119 429	- 11 840	3
Commonwealth appropriation				
National partnership agreements	46 064	41 407	- 4 657	1
Northern Territory Remote Aboriginal Investment – health	16 891	16 199	- 692	
National Critical Care and Trauma Response Centre	16 813	17 744	931	
Specialist services for children	1 982	1 355	- 627	
COVID-19 Quarantine Arrangements for the Organised National Repatriation of Australians	1 977		- 1 977	
National mental health and suicide prevention	1 920	352	- 1 568	
Improving trachoma control services for Aboriginal Australians	1 702	1 733	31	
Public dental services for adults	1 417		- 1 417	
Rheumatic fever strategy	936		- 936	
Multidisciplinary outreach care		2 574	2 574	
Other	2 426	1 450	- 976	

continued

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	108 350	109 176	826	4
Cross-border charges	27 762	27 762		
Pharmaceutical and pharmacy reform	18 847	18 847		
Hospital patients (private, ineligible, defence, nursing home and other)	18 325	18 484	159	
Compensable patients	11 399	11 399		
Medicare bulk-billing revenue	11 352	12 777	1 425	
Veterans' Affairs	4 977	4 977		
Recoveries, fees and charges	4 230	4 130	- 100	
Other patient generated income	3 338	3 338		
Rights to private practice facility fee	610	610		
Meals on Wheels	152	152		
Other	7 358	6 700	- 658	
Interest revenue	10	10		
Goods and services received free of charge	113 006	120 821	7 815	5
Gain (+)/loss (-) on disposal of assets	6		- 6	
Other revenue	2 210	2 200		- 10
OPERATING REVENUE	1 903 947	1 860 441	- 43 506	
Capital appropriation	2 925	5 925	3 000	6
Commonwealth capital appropriation	500		- 500	
National Critical Care and Trauma Response Centre	500		- 500	
CAPITAL RECEIPTS	3 425	5 925	2 500	

1 The variations are in line with the relevant agreements and activity projections.

2 The variation reflects a reimbursement in 2022-23 relating to 2021-22 COVID-19 expenditure.

3 The variation is largely due to additional funding in 2022-23 to address hospital services cost and demand pressures.

4 The variation mostly reflects an expected increase in Medicare revenue due to commencement of cyclotron services from 2023-24.

5 The variation is mostly due to additional repairs and maintenance allocations managed on behalf of the agency by the Department of Infrastructure, Planning and Logistics.

6 The variation largely reflects additional funding in 2023-24 for the acquisition of capital equipment to improve patient outcomes.

Department of Industry, Tourism and Trade

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Agriculture, fisheries and biosecurity	47 652	63 359	54 305	1
Agriculture	17 466	22 181	18 409	
Fisheries	13 132	13 842	14 356	
Biosecurity and animal welfare	17 054	27 336	21 540	
Mining and energy	38 190	42 875	51 588	2, 3
Resource industry development services	14 381	14 959	17 295	
Mines services	8 274	12 937	11 471	
Energy development	6 484	5 620	7 596	
Office of Sustainable Energy	9 051	9 359	15 226	
Business, innovation and workforce	118 255	125 229	132 073	4, 5
Business and innovation	25 814	31 381	25 701	
Workforce	89 004	90 404	102 878	
Occupational licensing and associations	3 437	3 444	3 494	
Industry strategy	19 946	22 805	9 969	6, 7
Industry development and economic analysis	18 158	21 017	8 181	
Northern Australia development and strategic engagement	1 788	1 788	1 788	
Tourism, services and hospitality	124 070	120 201	134 291	8, 9
Tourism	58 528	56 232	62 460	
Events	27 878	25 295	24 037	
Screen sector	3 984	2 618	4 961	
Racing, gaming and licensing	32 076	34 352	41 219	
Study	1 604	1 704	1 614	
Corporate and shared services	33 097	31 997	32 100	
Corporate and governance	9 595	9 877	9 870	
Shared services received	23 502	22 120	22 230	
Total expenses	381 210	406 466	414 326	
Appropriation				
Output	295 475	281 250	301 036	
Capital	251	1 292	901	
Commonwealth	27 825	31 122	25 762	

2023-24 staffing: 779 FTE

- 1 The variations in the agriculture, fisheries, and biosecurity and animal welfare outputs in 2022-23 and 2023-24 mainly reflect one-off external project funding in 2022-23 and additional biosecurity funding.
- 2 The variations in the mines services output are due to the funding profile for mines remediation. The variations in the energy development output reflect the transfer of funding from 2022-23 to 2023-24 to align with timing of activities.
- 3 The increase in the resource industry development services output in 2023-24 is primarily due to additional funding for minerals industry development. The increase in the Office of Sustainable Energy output in 2023-24 reflects additional funding for the Electricity Market Reform Implementation Taskforce and the Darwin-Katherine Electricity System Plan.
- 4 The variations in the business and innovation output are due to one-off carryovers from 2021-22 to 2022-23.
- 5 The increase in the workforce output reflects Commonwealth funding for fee-free technical and further education (TAFE) and other programs.
- 6 The 2022-23 Budget figures have been backcast to reflect a realignment of the industry strategy output group.
- 7 The variations in the industry development and economic analysis output are due to external funding for the Darwin Region Water Supply Infrastructure program and the Northern Territory Recycling Modernisation Fund, offset in 2023-24 by the transfer of the Darwin Region Water Supply Infrastructure program to the Department of Infrastructure, Planning and Logistics.

- 8 The 2022-23 Budget figures have been backcast to reflect the transfer of the Northern Territory Liquor Commission from the racing, gaming and licensing output to the Department of the Chief Minister and Cabinet, effective 1 July 2022.
- 9 The variations in the tourism output are mostly due to a transfer of business events funding from 2022-23 into 2023-24 to align with activity timing. The variations in the events output reflect the transfer of funding between years to align with revised event timing and finalisation of funding for one-off events in 2022-23. The variations in the screen sector output are due to the transfer of funding from 2022-23 to 2023-24 to align with revised timing of screen sector initiatives. The variations in the racing, gaming and licensing output are due to carryovers from 2021-22 to 2022-23 and 2023-24.

Agency profile

The Department of Industry, Tourism and Trade supports industry development through globally competitive strategy, policy and promotion, and delivers competitive regulatory frameworks that enable responsible and sustainable growth, market access and stakeholder certainty.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Re-energising tourism		19 268
Electricity market reform		2 686
Mineral Development Taskforce ¹	670	2 820
Establishment of fisheries compliance unit		2 200
Strengthening biosecurity	2 900	2 000
Licensing NT baseline funding		1 635
Occupational licensing and associations baseline funding		1 383
Darwin-Katherine Renewable Energy Hub		1 000
Small-scale renewables and energy storage		867
Key existing initiatives		
Resourcing the Territory program ²	8 877	9 167
Delivery of major events ³	6 860	6 760
Increasing visitation to the Territory through focused and effective marketing		
– delivering festivals and events	4 350	4 350
– Business Events Support Fund	2 000	2 000
– supporting the screen industry	1 811	4 428
Darwin-Katherine electricity system plan	1 744	3 492
Initiatives to address workforce shortages in the Territory	3 675	2 550
Advance economic reconstruction	6 488	3 660
Supporting the rebound of tourism and hospitality businesses, and encouraging private investment through targeted investment:		
– support programs for tourism businesses	2 170	2 170
– Northern Territory Aboriginal Tourism Strategy	480	480
– enhancing tourism businesses' digital and agent sales	250	250
Business Security Assistance program (Biz Secure) and Victims of Crime NT's Re-secure program	2 307	2 059
Accelerate hydrogen industry development	450	1 740
Circular economy strategy NT Recycling Modernisation Fund	470	1 330

1 Includes existing funding of \$0.25 million in 2022-23.

2 Excludes funding allocated to the Department of the Chief Minister and Cabinet.

3 Includes new funding of \$0.1 million in 2022-23.

Output groups and objectives

Agriculture, fisheries and biosecurity

Objective: Increased economic growth and viability of existing and emerging primary industries.

Agriculture

Promote and enable economic growth in partnership with industry through research, development, and capacity-building projects and activities that support new and existing agribusinesses. Increase productivity, secure sustainable markets and enable manufacturing opportunities for Territory produce across agriculture, horticulture, forestry, cattle and buffalo businesses.

Fisheries

Work in partnership with industry and the community to ensure sustainability, best use and fair access to the Territory's aquatic resources for the economic benefit and enjoyment of all Territorians.

Biosecurity and animal welfare

Support Territory economic development and underpin market access for agricultural products by providing research, extension and diagnostic functions, and through excluding, eradicating and managing plant pest and animal disease risks.

Work with stakeholders to respond to animal cruelty complaints and ensure best practice animal welfare standards are adhered to within the Territory.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Change in value of the Territory's agriculture and fisheries production ¹		4%	≥ 4%
Number of completed projects published in appropriate scientific and technical literature	25	25	25
Stakeholder satisfaction rating with extension events delivered	≥ 80%	80%	≥ 80%
Capacity-building visits to Aboriginal communities ²	47	40	60
Fish stocks assessed as sustainable/recovering	44	44	45
Livestock biosecurity inspections, certification and registrations supporting livestock supply chain trade and market access ³	1 080	1 500	1 500
Livestock biosecurity risks excluded through timely and accurate laboratory diagnostic services ⁴	295	500	100
Animal welfare complaints actioned within 3 days of receiving complaint	≥ 95%	95%	≥ 95%
Scheduled surveillance activities for high priority pests, inspections of products, and interstate certification audits undertaken to support industry to maintain trade and support market access ¹		110	110

1 New measure.

2 The variation in 2022-23 is due to staffing availability challenges affecting the delivery of planned field work. The increase in 2023-24 reflects the return to normal operating capacity and delivery of planned visits.

3 The increase in 2022-23 is due to a significant increase in stock movements as a result of higher herd numbers and a change of trade patterns with more supply chain options available.

4 The variation in 2022-23 is primarily due to an increased regulatory response to canine ehrlichiosis. The decrease in 2023-24 reflects the cessation of testing for canine ehrlichiosis.

Mining and energy

Objective: Minerals and petroleum projects are developed and managed responsibly and sustainably. By 2030, 50% of electricity consumption including 70% in remote communities, is supplied by renewable sources, while maintaining electricity system reliability, security and affordability.

Resource industry development services

Support resource exploration through the acquisition, management, delivery and promotion of geoscience information and data. Manage statutory reporting of exploration and production, and provide access to industry reports, data and drill core. Advance recommendations made by the Mineral Development Taskforce to increase the Territory's competitiveness as a mining project investment destination.

Mines services

Mining development is undertaken sustainably, taking an outcomes-focused and risk-proportionate approach to regulation in line with the *Mining Management Act 2001* and the *Mineral Titles Act 2010* requirements.

Energy development

Advance the Territory's economic development and energy security through administration of exploration applications and permits, licences, sustainable resource management, operational approvals and regulatory activities, including monitoring and compliance under the *Petroleum Act 1984* and *Energy Pipelines Act 1981*.

Office of Sustainable Energy

Develop and coordinate delivery of energy policies and strategies, including fostering renewable energy opportunities and initiatives which advance achievement of the Territory's 50% renewable energy target. Develop policies and strategies to support emerging clean energy industries and drive electricity industry reforms that provide long-term efficient renewable, secure and cost-effective energy for the Territory.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Increase in uptake of data, products and information provided by Northern Territory Geological Survey ¹	10%	≥ 10%	
External investment into geoscience programs ²	≥ \$1.1M	\$1.1M	≥ \$4M
Target rating for Fraser Institute Annual Survey geological database ³	7 th	7 th	5 th
Target rating for Fraser Institute Annual Survey investment attractiveness index ⁴	15 th	15 th	10 th
Mineral exploration expenditure ⁵	≥ \$150M	\$150M	≥ \$200M
Proportion of Australian mineral exploration expenditure spent in the Territory ⁶	≥ 4.3%	4.3%	≥ 5%
Mining production value ⁷	\$4 400M	\$4 400M	\$4 900M
Mine sites inspection days ⁸	100	100	200
Mineral exploration licences granted within 9 months	≥ 85%	85%	≥ 85%
Mine management plans determined within 90 days	≥ 85%	85%	≥ 85%
Energy title applications and report assessments completed within 60 days	≥ 85%	85%	≥ 85%
Regulatory inspections for petroleum and pipeline operations (days onsite)	36	36	36
Progress towards renewable energy target ⁹	≥ 21%	15%	≥ 20%
Remediation projects progressed by the Legacy Mines Unit ¹⁰			5

- 1 New measure.
- 2 The increase in the 2023-24 target is due to increased contribution from industry and research collaboration from the Australian Research Council, universities, CSIRO and Geoscience Australia into the geoscience programs.
- 3 The improvement in the 2023-24 target is to align with the Territory Economic Reconstruction Commission's (TERC) 5-year target to lift the Territory's ranking to within the top 5 mining jurisdictions of the annual Fraser Institute international survey.
- 4 The improvement in the 2023-24 target is to align with TERC's 2-year target to lift the Territory's ranking to within the top 10 mining jurisdictions of the Fraser Institute international survey.
- 5 The increase in the 2023-24 target is due to increased mineral exploration.
- 6 The increase in the 2023-24 target is to align with TERC's 5-year target to increase exploration activities by 5%.
- 7 The increase in the 2023-24 target is based on current trends in commodity prices and production volumes.
- 8 The increase in the 2023-24 target is due to a change in the metric from number of sites visited to number of days on site to better reflect regulatory activities.
- 9 The variation in 2022-23 is due to committed large-scale solar farms' delayed commencement of commercial operations. The increase in 2023-24 reflects the assumed commencement of commercial operation in 2023-24 of three of the four committed large-scale solar farms in the Darwin-Katherine electricity system, and forecast growth in behind-the-meter residential and commercial solar in the Territory.
- 10 New measure commencing 1 July 2023.

Business, innovation and workforce

Objective: Capable businesses and a skilled workforce that meet current industry needs and are prepared for future economic opportunities

Business and innovation

Foster increased competitiveness and productivity, including for Aboriginal and regional enterprises and priority industry sectors, by building capacity through targeted grant programs, business services and advice, and supporting business incubation and innovation. Responsible for the whole of government procurement framework, including strategic procurement governance, reform and capability leadership.

Workforce

Administer the vocational education and training (VET) system. Ensure the skill requirements of the Territory economy are met through responsive programs and systems aligned to the needs of Territory employers through training, workforce growth and skilled migration initiatives.

Occupational licensing and associations

Lead the policy, assessment and efficient delivery of occupational licences to enable Territory business operations. Administer the *Associations Act 2003* to ensure a compliant and capable not-for-profit sector.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Customer satisfaction with Territory Business Centres ¹			≥ 90%
Territory businesses formally engaged or supported through funded business support programs ²		35%	≥ 35%
Business grant recipients that report a positive impact on their business	≥ 90%	90%	≥ 90%
Formal Territory innovation ecosystem members ³	200	230	260
Apprenticeship and traineeship commencements ⁴	2 100	2 400	2 200
Apprentices and trainees who are Aboriginal or Torres Strait Islander	≥ 30%	30%	≥ 30%
Apprenticeship and traineeship graduates in employment or further study	≥ 90%	90%	≥ 90%
Business and skilled migration visas assessed ⁵	1 400	1 900	3 000
Government tenders awarded to Territory enterprises	≥ 82%	82%	≥ 82%
Occupational licence applications processed within 30 days from date of entry	≥ 90%	90%	≥ 90%
Compliant incorporated associations	≥ 73%	73%	≥ 75%
Territory tenders awarded to Aboriginal enterprises ²		5%	≥ 5%

¹ New measure commencing 1 July 2023.

² New measure.

³ The variations are aligned to the 10% year-on-year target of business participants' engagement in Territory Government innovation support programs. Includes investors, experts, suppliers and innovation project partners.

⁴ The variation in 2022-23 reflects the cessation of the Commonwealth wage support program in December 2022.

⁵ The variations reflect a return to usual migration patterns.

Industry strategy

Objective: Private investment, job creation and a growing and diversified Territory economy is facilitated through the delivery of whole of government economic and industry development policies, strategies and projects.

Industry development and economic analysis

Facilitate private infrastructure projects and investment, market engagement and trade opportunities through strategic policy developments that underpin the objective of growing the Territory economy to \$40 billion by 2030. Deliver sectoral analysis of the Territory economy.

Northern Australia development and strategic engagement

Drive the development and implementation of the Northern Australia agenda. Promote and secure international trade opportunities in the Territory by building strong international relationships to the mutual benefit of local businesses and partners. Facilitate economic opportunities across key industry sectors.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Country engagement plans developed for priority markets ¹	2	2	4
Priority industry strategies developed or evaluated ²			4
Stakeholder satisfaction with analysis and policy advice ³		90%	≥ 90%
Opportunities to bring forward investment in priority industries identified and scoped ³		2	2

¹ The increase in the 2023-24 target reflects specified targets within the *International Engagement Strategy 2022 to 2026*.

² New measure commencing 1 July 2023.

³ New measure.

Tourism, services and hospitality

Objective: Increase the level of visitation, international student enrolments and screen production in the Territory. Maintain a strong regulatory compliance function for the liquor, gaming and racing sectors.

Tourism

Market the Territory as a desirable visitor destination, and encourage and facilitate sustainable growth of the tourism industry.

Events

Support the operation of the Northern Territory Major Events Company.

Screen sector

Support, develop and promote growth of the screen sector for the benefit of Territorians and the economy.

Racing, gaming and licensing

Administer the Territory's licensing regimes for a range of liquor, gaming and racing activities. Minimise potential harm to the community through targeted compliance activity in high risk areas in a range of liquor, gambling and racing environments. Administer funding support for gambling-related research, amelioration programs and community non-profit group projects.

Study

Promote the Territory as an education destination for overseas students.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Holiday visitors:			
– domestic ¹	702 000	867 000	910 000
– international ²	100 000	100 000	140 000
Holiday visitor expenditure:			
– domestic ¹	\$1.194B	\$1.874B	\$1.968B
– international ²	\$120M	\$120M	\$168M
International student enrolments ³	5 000	4 900	5 700
Compliant liquor licensed premises	≥ 90%	90%	≥ 90%
Liquor licence applications actioned within 30 days	≥ 70%	70%	≥ 70%
Gambling disputes resolved within 6 months	≥ 80%	80%	≥ 80%

1 The variations reflect the ongoing recovery of interstate holiday markets coupled with increased visitor expenditure per trip as a result of demand-driven pricing across industry.

2 The increase in the 2023-24 target reflects the ongoing recovery of international tourism markets following the reopening of Australia's international border post-COVID-19 and increased international marketing of the Territory as a holiday destination.

3 The increase in the 2023-24 target is due to increased international marketing activities by Study NT, and providers promoting the Territory as a destination of choice for international education and training.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and the provision of corporate support functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue	14 046	13 373
Grants and subsidies revenue		
Current	12 168	5 977
Capital		
Appropriation		
Output	281 250	301 036
Commonwealth	33 494	26 312
Sales of goods and services	11 120	8 189
Interest revenue		
Goods and services received free of charge	22 120	22 230
Gain (+)/loss (-) on disposal of assets	998	1 035
Other revenue		
TOTAL INCOME	375 196	378 152
EXPENSES		
Employee expenses	105 705	112 386
Administrative expenses		
Purchases of goods and services	79 899	81 362
Repairs and maintenance		
Depreciation and amortisation	5 335	4 790
Services free of charge	22 120	22 230
Other administrative expenses	171	
Grants and subsidies expenses		
Current	159 052	172 779
Capital	34 166	20 761
Community service obligations		
Interest expenses	18	18
TOTAL EXPENSES	406 466	414 326
NET SURPLUS (+)/DEFICIT (-)¹	- 31 270	- 36 174

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	15 670	12 695
Interest revenue		
Royalties and rents	10 521	11 021
Other revenue	528	528
TOTAL INCOME	26 719	24 244

¹ Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	127 359	95 266
Receivables	10 543	10 543
Prepayments	1 140	1 140
Inventories		
Advances and investments	234	234
Property, plant and equipment	107 469	103 580
Other assets	500	500
TOTAL ASSETS	247 245	211 263
LIABILITIES		
Deposits held	104 716	104 716
Creditors and accruals	8 118	8 118
Borrowings and advances	885	876
Provisions	14 532	14 532
Other liabilities	1 003	303
TOTAL LIABILITIES	129 254	128 545
NET ASSETS	117 991	82 718
EQUITY		
Capital		
Opening balance	156 620	159 825
Equity injections/withdrawals	3 205	901
Reserves	39 264	39 264
Accumulated funds		
Opening balance	- 49 828	- 81 098
Current year surplus (+)/deficit (-)	- 31 270	- 36 174
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	117 991	82 718

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	342	342
TOTAL ASSETS	342	342
LIABILITIES		
Central Holding Authority income payable	342	342
Unearned Central Holding Authority income		
TOTAL LIABILITIES	342	342
NET ASSETS		

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received	14 046	13 373
Grants and subsidies received		
Current	12 249	5 977
Capital		
Appropriation		
Output	281 250	301 036
Commonwealth	31 122	25 762
Other agency receipts from sales of goods and services	7 138	9 074
Interest received		
Total operating receipts	345 805	355 222
Operating payments		
Payments to employees	105 705	112 386
Payments for goods and services	79 899	81 362
Grants and subsidies paid		
Current	159 052	172 779
Capital	34 166	20 761
Community service obligations		
Interest paid	18	18
Total operating payments	378 840	387 306
NET CASH FROM OPERATING ACTIVITIES	- 33 035	- 32 084
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	1 314	901
Advances and investing payments		
Total investing payments	1 314	901
NET CASH FROM INVESTING ACTIVITIES	- 1 314	- 901
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	1 292	901
Commonwealth		
Equity injections		
Total financing receipts	1 292	901
Financing payments		
Repayment of borrowings		
Lease payments	9	9
Equity withdrawals		
Service concession liability payments		
Total financing payments	9	9
NET CASH FROM FINANCING ACTIVITIES	1 283	892
Net increase (+)/decrease (-) in cash held	- 33 066	- 32 093
Cash at beginning of financial year	160 425	127 359
CASH AT END OF FINANCIAL YEAR	127 359	95 266

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Taxation revenue	14 046	13 373	- 673	1
Current grants and subsidies revenue				
Commonwealth grants	8 228	4 576	- 3 652	2
National Banana Freckle Response	2 667	2 281	- 386	
North Australia Coordination Network	1 020	1 020		
VET Data Streamlining in the NT	938		- 938	
Building contemporary molecular diagnostic capability in Northern Australia	838		- 838	
Northern Australia Biosecurity Sequencing Network	624	587	- 37	
Pilot prophylactic baiting for exotic invasive ants at high-risk sites	321	130	- 191	
Boosting diagnostics for plant production industries	279		- 279	
Other	1 541	558	- 983	
Other grants	3 940	1 401	- 2 539	1
Various plant industry research and development grants	1 337	936	- 401	
Various livestock research and development grants	1 144	222	- 922	
Browsing Ant Eradication Program	760	65	- 695	
Various plant biosecurity research and development grants	259	105	- 154	
Cooperative Research Centre for Developing Northern Australia Oyster	223	21	- 202	
NT Risk Reduction Program	193	39	- 154	
Other	24	13	- 11	
Output appropriation	281 250	301 036	19 786	3
Commonwealth appropriation				
Specific purpose payments	14 727	14 745	18	
National Skills and Workforce Development	14 727	14 745	18	
National partnership agreements	18 767	11 567	- 7 200	2
Darwin Region Water Supply Infrastructure program	9 000		- 9 000	
Management of the former Rum Jungle mine site	3 597	2 667	- 930	
Northern Territory Remote Aboriginal Investment – alcohol policy and liquor licence compliance	1 932	1 932		
JobTrainer Fund	726	810	84	
NT Recycling Modernisation Fund	676	1 339	663	
Japanese Encephalitis	630		- 630	
Browsing Ant Eradication Program	628	65	- 563	
Horticulture netting trial	366		- 366	
National Infection Control Training Fund	330		- 330	
Farm forestry, private native forestry and Indigenous forestry	259	104	- 155	
Future Drought Fund	393	446	53	
Fee free TAFE program	99	4 098	3 999	
Other	131	106	- 25	

continued

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	11 120	8 189	- 2 931	4
Research farms – sale of livestock and produce	2 328	1 187	- 1 141	
Water analysis testing	1 904	1 904		
Biosecurity fees and diagnostic testing	1 903	845	- 1 058	
Mines and energy processing fees (licences/titles)	1 002	978	- 24	
Research and service contracts	850	594	- 256	
Fisheries fee for services	796	478	- 318	
General skills migration visas processing fee	750	854	104	
Facility rental fees	544	366	- 178	
Tourism events and services	440	440		
Business and industry events	366	306	- 60	
Other	237	237		
Goods and services received free of charge	22 120	22 230	110	
Other revenue	998	1 035	37	
McArthur River Mine – independent monitor services	453		- 453	
Agents Licensing Fidelity Guarantee Fund	363	363		
Legacy mines		572	572	
Other	182	100	- 82	
OPERATING REVENUE	375 196	378 152	2 956	
Capital appropriation	1 292	901	- 391	
CAPITAL RECEIPTS	1 292	901	- 391	

1 The variation reflects an increase in Community Benefit Levy revenue in 2022-23.

2 The variations are in line with the relevant agreements.

3 The variation is mostly due to transfers between 2022-23 and 2023-24 to reflect the revised timing of various initiatives.

4 The variation largely reflects higher sales of livestock and produce, biosecurity fees and diagnostic testing in 2022-23.

Land Development Corporation

Business line	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Income	25 641	31 669	26 407	1, 2
Residential development	20 835	25 675	21 009	
Industrial development	4 806	5 994	5 398	
Expenses	23 503	31 015	28 622	3, 4
Residential development	17 954	24 493	20 132	
Industrial development	5 549	6 522	8 490	
Surplus (+)/deficit (-) before income tax	2 138	654	- 2 215	
Residential development	2 881	1 182	877	
Industrial development	- 743	- 528	- 3 092	

2023-24 staffing: 17 FTE

- 1 The variation in residential development in 2022-23 reflects higher than expected sales from land release at Zuccoli Village. The variation in industrial development in 2022-23 is mainly due to revenue received for a one-off contribution associated with land remediation works at Hidden Valley.
- 2 The decrease in residential development income in 2023-24 is primarily due to lower expected sales from land release at Zuccoli Village. The decrease in industrial development income in 2023-24 reflects one-off funding for development works associated with the Marine Industry Park – Precinct 2 in 2022-23.
- 3 The variation in residential development in 2022-23 reflects increased land sales transaction expenses associated with land release at Zuccoli Village and transfer costs for Ankerre Park in Kilgariff. The variation in industrial development in 2022-23 is due to land remediation costs.
- 4 The decrease in residential development in 2023-24 is primarily due to lower land sales transactions from land release at Zuccoli Village. The increase in industrial development in 2023-24 is mostly due to additional land remediation.

Business division profile

The Land Development Corporation underpins economic development through the provision of strategic industrial land and marine infrastructure.

The corporation also facilitates the delivery of innovative residential and mixed-use developments, with emphasis on affordability, regional development and innovation, largely through partnership arrangements with the private sector.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Fannie Bay development		1 800
Key existing initiatives		
Marine Industry Park – Precinct 1	382	16 288
Marine Industry Park – Precinct 2	293	6 307
Wishart Estate stage 2	697	5 403
Kilgariff stage 2B development	9 005	1 904
Middle Arm Sustainable Development Precinct	2	980
Wishart Estate development		637
Kilgariff stage 2A development	2 318	

Performance

The corporation's performance is expected to decline in 2023-24 following lower residential land sales and higher industrial development expenses due to remediation of Land Development Corporation industrial land.

Business line

Residential development

Objective: Provide innovative and appropriate residential property solutions through the development and delivery of a range of residential projects at the Palmerston suburb of Zuccoli, the Alice Springs suburb of Kilgariff and the Darwin suburb of Fannie Bay.

Activities: Development and sale of residential land.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Jobs created to deliver new residential titled lots ^{1,2}		50	38
New residential lots created ^{1,3}		160	78

1 New measure.

2 The decrease in the 2023-24 target is due to less development activity in Zuccoli (one phase to be developed in 2023-24 compared to two phases progressed in 2022-23).

3 The decrease in the 2023-24 target is due to less development activity in Zuccoli and a smaller stage for Kilgariff 2B being developed.

Industrial development

Objective: Ensure the availability, development and management of strategic industrial land at Middle Arm Sustainable Development Precinct, Wishart Estate, Tiwi Islands, Holtze Industrial Estate and at East Arm, comprising Darwin Business Park, Bulk Liquids Area and Marine Industry Park.

Activities: Development, sale and leasing of industrial land.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Jobs created to deliver new industrial titled lots ^{1,2}		2	15
New industrial lots created ³			2
Industrial leases managed	16	18	17
Industrial licences managed ⁴	12	15	15
Lease and licence rent collected on time	≥ 85%	85%	≥ 85%

1 New measure.

2 The increase in the 2023-24 target is due to increased development activity at East Arm and Wishart Estate.

3 New measure commencing 1 July 2023.

4 The variation in 2022-23 is due to new licences entered into at the Common User Facility.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital	1 116	980
Community service obligations	492	69
Sales of goods and services	24 298	20 800
Interest revenue	609	457
Rent and dividends	3 445	3 514
Gain (+)/loss (-) on disposal of assets		
Other revenue	1 709	587
TOTAL INCOME	31 669	26 407
EXPENSES		
Employee expenses	3 400	3 500
Administrative expenses		
Purchases of goods and services	23 406	21 050
Repairs and maintenance	500	500
Depreciation and amortisation	752	755
Other administrative expenses	200	1 885
Grants and subsidies expenses		
Current		
Capital	2 036	
Interest expenses	721	932
TOTAL EXPENSES	31 015	28 622
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	654	- 2 215
Income tax expense	196	
NET SURPLUS (+)/DEFICIT (-)	458	- 2 215

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	20 036	9 711
Receivables	377	377
Prepayments	509	509
Inventories	135 309	156 259
Advances and investments		
Property, plant and equipment	12 741	11 986
Other assets	291	285
TOTAL ASSETS	169 263	179 127
LIABILITIES		
Deposits held	1 242	1 242
Creditors and accruals	7 914	352
Borrowings and advances	15 568	28 282
Provisions	801	376
Other liabilities	18 168	25 520
TOTAL LIABILITIES	43 693	55 772
NET ASSETS	125 570	123 355
EQUITY		
Capital		
Opening balance	54 339	54 339
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	71 002	71 231
Current year surplus (+)/deficit (-)	458	- 2 215
Dividends paid/payable		- 229
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	125 570	123 355

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital	1 116	980
Community service obligations	492	69
Receipts from sales of goods and services	41 095	32 253
Interest received	609	457
Total operating receipts	43 312	33 759
Operating payments		
Payments to employees	3 400	3 500
Payments for goods and services	33 581	52 065
Grants and subsidies paid		
Current		
Capital		
Interest paid	712	814
Income tax paid	62	196
Total operating payments	37 755	56 575
NET CASH FROM OPERATING ACTIVITIES	5 557	- 22 816
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	5	6
Sales of investments		
Total investing receipts	5	6
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES	5	6
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		13 000
Deposits received		
Equity injections		
Total financing receipts		13 000
Financing payments		
Repayment of borrowings		
Lease payments	283	286
Dividends paid	72	229
Equity withdrawals		
Service concession liability payments		
Total financing payments	355	515
NET CASH FROM FINANCING ACTIVITIES	- 355	12 485
Net increase (+)/decrease (-) in cash held	5 207	- 10 325
Cash at beginning of financial year	14 829	20 036
CASH AT END OF FINANCIAL YEAR	20 036	9 711

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Capital grants and subsidies revenue				
Other grants	1 116	980	- 136	
Kilgariff stage 2 development	1 113		- 1 113	
Kittyhawk Estate intersection and access road	3	980	977	
Community service obligations	492	69	- 423	1
Sales of goods and services	24 298	20 800	- 3 498	2
Sales of land	24 298	20 800	- 3 498	
Interest revenue	609	457	- 152	
Rent and dividends	3 445	3 514	69	
Rent	3 445	3 514	69	
Other revenue	1 709	587	- 1 122	3
OPERATING REVENUE	31 669	26 407	- 5 262	

1 The variation reflects one-off funding in 2022-23 for development works associated with the Marine Industry Park – Precinct 2.

2 The variation primarily reflects lower expected residential land sales in 2023-24 associated with the next phase of land release at Zuccoli Village.

3 The variation largely reflects a one-off contribution in 2022-23 associated with land remediation works at Hidden Valley.

Department of Environment, Parks and Water Security

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Natural resources	50 037	57 453	57 339	1, 2
Flora and fauna	11 869	13 828	14 964	
Rangelands	10 592	11 555	10 529	
Water resources	18 102	19 539	21 381	
Bushfires	9 474	12 531	10 465	
Parks and wildlife	56 574	51 507	56 464	3, 4
Parks and wildlife	56 574	51 507	56 464	
Environment	12 493	14 148	16 479	5, 6
Environment management and policy	12 493	14 148	16 479	
Statutory body	754	760	885	7
Northern Territory Environment Protection Authority	754	760	885	
Corporate and shared services	18 076	18 819	19 345	8
Corporate and governance	4 721	5 464	5 831	
Shared services received	13 355	13 355	13 514	
Total expenses	137 934	142 687	150 512	
Appropriation				
Output	94 971	97 225	104 197	
Capital	1 260	1 260	1 303	
Commonwealth	4 460	5 318	7 506	

2023-24 staffing: 477 FTE

- The variations for the flora and fauna output are due to revised timing of expenditure for the Aboriginal Ranger Grants and Strategic Regional Environmental and Baseline Assessment programs. The variations for the rangelands output reflect the funding profile for Gamba Army and finalisation of various one-off projects in 2022-23. The variation in 2022-23 for the water resources output is mainly due to external funding from the National Water Grid Authority for the Western Davenport hydrostratigraphy project. The variations in the bushfires output mostly reflect additional funding for aerial firefighting, carryovers from 2021-22 to 2022-23 and cessation of time-limited external funding for various projects.
- The increase in 2023-24 for the water resources output is primarily due to additional funding for the Territory Water Plan and revised timing of external funding relating to various National Water Grid Authority projects.
- The variation in 2022-23 is primarily due to the delayed implementation of the parks pass.
- The increase in 2023-24 reflects additional expenditure to support the care, management and development of the parks estate funded through revenue from the parks pass.
- The variation in 2022-23 is primarily due to new funding to support the environmental assessment of the Middle Arm Sustainable Development Precinct, revised timing of external expenditure for the Regulatory Management System and continuation of the regulation of petroleum and production activities and perfluoroalkyl and polyfluoroalkyl substances (PFAS) investigations.
- The increase in 2023-24 reflects additional expenditure to support the Office of Climate Change, the Petroleum Operations team, Darwin Harbour Wastewater Management Framework and marine oil spill preparedness, as well as sustainable economic reconstruction priorities.
- The increase in 2023-24 is primarily due to additional funding to support sustainable economic reconstruction priorities.
- The variation in 2022-23 for the corporate and governance output is primarily due to internal reprioritisation to support the agency's executive and business services.

Agency profile

The Department of Environment, Parks and Water Security provides advice and regulation to support the sustainable use of the Territory's natural resources. The department is responsible for management, development, protection and preservation of the Territory's wildlife, parks and reserves. It also coordinates water security and climate change initiatives for the Territory, and provides fire management support to rural stakeholders.

The department manages the Territory's 85 national parks and reserves, offering visitors a range of natural and cultural experiences, and provides CSO funding for the non-commercial functions carried out by Territory Wildlife Parks.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Implementation of the Territory Water Plan		2 698
National Aerial Firefighting Centre funding arrangements	2 500	2 500
Additional resourcing the Petroleum Operations Unit		2 000
Sustainable economic reconstruction priorities		1 900
Federation Funding Agreement with National Water Grid Authority for Western Davenports hydrostratigraphy	1 305	1 095
Darwin Harbour Wastewater Management Framework		500
Darwin Harbour marine oil spill preparedness	50	320
Resourcing the Gamba Army	500	300
Darwin Harbour Integrated Report Card		100
Key existing initiatives		
Maintenance for parks and wildlife	5 600	5 600
Aboriginal Ranger Grants program	1 983	5 197
Federation Funding Agreement with the National Water Grid Authority		
– Darwin Region Water Supply Infrastructure program	1 270	5 025
– Upper King River Managed Aquifer Recharge	609	1 090
– Recalibration of Models	140	140
Office of Climate Change	3 096	3 797
Building the Base – mapping the Territory's environmental resources	3 150	3 150
Ichthys Project Voluntary Offsets Agreement	1 053	2 000
Hydraulic fracturing – regulation and assessment	1 895	1 116
Increased capacity for bushfires	1 126	613
Digital Environmental Assessment Program	567	446
Office of Water Security	300	300
Circular Economy Strategy 2022–2027	300	300
Strategic Regional and Environmental Baseline Assessment – Beetaloo Sub-basin	5 096	248
Federation Funding Agreement for Enhancing National Pest Animal and Weed Management		
– gamba grass	200	200
– Siam weed containment	278	185
– feral cat control	147	120
Mapping the Future	669	190
National Partnership Agreement for the Improving Greater Artesian Basin Drought Resilience Program	100	100

Output groups and objectives

Natural resources

Objective: The Territory's natural resources are sustainably developed, threats to the Territory's environmental assets are mitigated, and native flora and fauna are conserved.

Flora and fauna

Scientific assessment and monitoring of the Territory's native flora and fauna, and delivery of policy and advice to support the conservation and sustainable use of wildlife.

Rangelands

Scientific assessment and monitoring of the Territory's land, and delivery of extension services, policy, advice and regulation to support the sustainable use of the land resource.

Water resources

Scientific assessment and monitoring of the Territory's water resources, and delivery of policy, advice and regulation to support the sustainable use of water.

Bushfires

Fire management support for landholders and volunteer bushfire brigades across the Territory, including planning, education, mitigation, and suppression activities.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Spatial biodiversity records for the Territory (millions) ¹	3.80	3.80	3.85
Biodiversity information requests met within agreed timeframes ²	≥ 80%	80%	≥ 85%
Water extraction licences assessed within 80 business days ³	≥ 50%	70%	≥ 70%
Planned water extraction licence inspections completed ¹		100%	100%
Annual public water resource reports produced for declared plan areas ⁴		50%	≥ 50%
Total authorised volunteers	350	367	≥ 367
Properties in high-risk fire protection zones found to comply with the <i>Bushfires Management Act 2016</i>	≥ 90%	90%	≥ 90%
Planned mitigation burns completed in fire protection zones ¹		80%	≥ 80%
Accredited training units delivered relating to fire management ⁴		40	≥ 40

1 Revised measure.

2 The increase in the 2023-24 target is due to enhanced internal processes to improve timeliness of responses to information requests.

3 The variation in 2022-23 is due to the implementation of process efficiencies and less complex licence applications.

4 New measure.

Parks and wildlife

Objective: The natural, cultural, historical and recreational assets of Territory parks and reserves are protected and valued, with a focus on maintaining community safety and encouraging visitation to parks.

Parks and wildlife

Manage, regulate, protect and encourage visitation to the Territory's parks and reserves in partnership with Traditional Owners. Regulate wildlife and improve public safety outcomes regarding dangerous wildlife. Provide CSO funding for the non-commercial functions carried out by Territory Wildlife Parks.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Funded strategic fire, weed and pest projects completed within Territory parks and reserves ¹		90%	≥ 90%
Visitors to parks and reserves (millions)	≥ 3.5	3.5	≥ 3.5
Total rangers ¹		134	134

1 New measure.

Environment

Objective: Ecologically sustainable development of the Northern Territory is supported by administering the Territory's environmental laws.

Environment management and policy

Assessment, regulation and provision of policy advice on potential environmental impacts and risks from human activities, including a changing climate, to support the ecologically sustainable development of the Northern Territory.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Decisions under the <i>Environment Protection Act 2019</i> made within statutory timeframes ¹	≥ 80%	50%	≥ 60%
Authorised high risk sites or activities that undergo a compliance inspection ^{2, 3, 4}		80%	100%
Decisions made under regulation 11 of the <i>Petroleum (Environment) Regulations 2016</i> within 90 calendar days ²		90%	≥ 90%
Decisions made under the <i>Water Act 1992</i> within 60 business days of a compliant application ^{4, 5}		80%	≥ 90%
Decisions made under the <i>Waste Management and Pollution Control Act 1998</i> within 60 business days of a compliant application ^{4, 5}		80%	≥ 90%

1 The variation in 2022-23 reflects greater demand for services and increased complexity of assessments. The 2023-24 target is based on projected demand for services and resourcing.

2 Revised measure.

3 Authorised high risk sites or activities are authorised (approved or licenced) sites or activities identified in the environment regulation division's annual compliance plan.

4 The higher 2023-24 target is due to increased efficiencies from implementation of new standardised processes.

5 New measure.

Statutory body

Objective: To efficiently and effectively support the department's statutory authority.

Northern Territory Environment Protection Authority

Provide staff and facilities to enable the Northern Territory Environment Protection Authority to properly exercise its powers and perform its functions.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Northern Territory Environment Protection Authority satisfaction with support provided ¹	≥ 5	5	≥ 5

¹ Measure ranges from a rating of 1 = extremely dissatisfied to 6 = extremely satisfied.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	3 172	2 859
Capital		
Appropriation		
Output	97 225	104 197
Commonwealth	5 605	8 101
Sales of goods and services	7 540	11 158
Interest revenue		
Goods and services received free of charge	13 355	13 514
Gain (+)/loss (-) on disposal of assets	4	
Other revenue	87	80
TOTAL INCOME	126 988	139 909
EXPENSES		
Employee expenses	62 263	62 420
Administrative expenses		
Purchases of goods and services	40 200	43 825
Repairs and maintenance		
Depreciation and amortisation	11 474	10 982
Services free of charge	13 355	13 514
Other administrative expenses		
Grants and subsidies expenses		
Current	5 240	6 492
Capital		3 141
Community service obligations	8 657	8 648
Interest expenses	1 498	1 490
TOTAL EXPENSES	142 687	150 512
NET SURPLUS (+)/DEFICIT (-)¹	- 15 699	- 10 603

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	114	119
Interest revenue		
Royalties and rents	5 345	5 553
Other revenue		
TOTAL INCOME	5 459	5 672

¹ Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	7 855	7 254
Receivables	1 681	1 681
Prepayments	986	986
Inventories	275	275
Advances and investments		
Property, plant and equipment	317 211	307 699
Other assets	333	166
TOTAL ASSETS	328 341	318 061
LIABILITIES		
Deposits held	1 656	1 656
Creditors and accruals	3 722	3 722
Borrowings and advances	75 012	74 633
Provisions	9 005	9 005
Other liabilities	1 283	682
TOTAL LIABILITIES	90 678	89 698
NET ASSETS	237 663	228 363
EQUITY		
Capital		
Opening balance	313 654	326 104
Equity injections/withdrawals	12 450	1 303
Reserves	96 280	96 280
Accumulated funds		
Opening balance	- 169 022	- 184 721
Current year surplus (+)/deficit (-)	- 15 699	- 10 603
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	237 663	228 363

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	165	165
Other receivables		
TOTAL ASSETS	165	165
LIABILITIES		
Central Holding Authority income payable	165	165
Unearned Central Holding Authority income		
TOTAL LIABILITIES	165	165
NET ASSETS		

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	3 172	2 859
Capital		
Appropriation		
Output	97 225	104 197
Commonwealth	5 318	7 506
Other agency receipts from sales of goods and services	6 893	11 232
Interest received		
Total operating receipts	112 608	125 794
Operating payments		
Payments to employees	62 263	62 420
Payments for goods and services	40 200	43 825
Grants and subsidies paid		
Current	5 240	6 492
Capital		3 141
Community service obligations	8 657	8 648
Interest paid	1 498	1 490
Total operating payments	117 858	126 016
NET CASH FROM OPERATING ACTIVITIES	- 5 250	- 222
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		4
Repayment of advances		
Sales of investments		
Total investing receipts	4	
Investing payments		
Purchases of assets	1 695	1 303
Advances and investing payments		
Total investing payments	1 695	1 303
NET CASH FROM INVESTING ACTIVITIES	- 1 691	- 1 303
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	1 260	1 303
Commonwealth		
Equity injections		
Total financing receipts	1 260	1 303
Financing payments		
Repayment of borrowings		
Lease payments	371	379
Equity withdrawals		
Service concession liability payments		
Total financing payments	371	379
NET CASH FROM FINANCING ACTIVITIES	889	924
Net increase (+)/decrease (-) in cash held	- 6 052	- 601
Cash at beginning of financial year	13 907	7 855
CASH AT END OF FINANCIAL YEAR	7 855	7 254

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	6		- 6	
Mala Census 2022	6		- 6	
Other grants	3 166	2 859	- 307	
Ichthys Project Voluntary Offsets Agreement	1 053	2 000	947	
National Aerial Firefighting Centre Agreement	691		- 691	
Darwin Harbour Integrated Marine Monitoring and Research Program	677	746	69	
Northern Territory Risk Reduction Program (fire)	661	113	- 548	
Other	84		- 84	
Output appropriation	97 225	104 197	6 972	1
Commonwealth appropriation				
National partnership agreements	5 605	8 101	2 496	2
National Water Grid Fund	2 854	2 375	- 479	
Water Allocation Plan for the Adelaide River Catchment	920	4 675	3 755	
Enhancing National Pest Animal and Weed Management	864	505	- 359	
Digital Environmental Assessment Program	567	446	- 121	
Recycling Modernisation Fund	300		- 300	
Improving Great Artesian Basin Drought Resilience	100	100		
Sales of goods and services	7 540	11 158	3 618	3
Parks camping fees and other associated revenue	4 269	9 821	5 552	
Vacant Crown land strategy	582	466	- 116	
CSIRO Roper River Water Resource Assessment	300	50	- 250	
Territory Wildlife Parks service level agreement	313	263	- 50	
Air quality monitoring systems agreement	291	292	1	
Hydrographic services agreement	284	51	- 233	
Kakadu National Park strategic fire program	272		- 272	
Drilling services	260		- 260	
Australian fire danger rating system	255		- 255	
Typhonium monitoring	132	7	- 125	
Other	582	208	- 436	
Goods and services received free of charge	13 355	13 514	159	
Gain (+)/loss (-) on disposal of assets	4		- 4	
Other revenue	87	80	- 7	
Fuel tax credits	80	80		
Reimbursements	7		- 7	
OPERATING REVENUE	126 988	139 909	12 921	
Capital appropriation	1 260	1 303	43	
CAPITAL RECEIPTS	1 260	1 303	43	

1 The variation is mostly due to the transfer of funding between years for the Aboriginal Ranger Grants program and additional funding for implementation of the Territory Water Plan, and petroleum exploration and production activities, partially offset by revised project timing for the Strategic Regional Environmental and Baseline Assessment.

2 The variations are in line with the relevant agreements.

3 The variation largely reflects additional revenue from the introduction of the parks pass.

Territory Wildlife Parks

Business line	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Income	11 745	11 869	11 736	
Territory Wildlife Park	6 348	6 348	6 342	
Alice Springs Desert Park	5 397	5 521	5 394	
Expenses	13 879	14 003	13 875	
Territory Wildlife Park	7 696	7 696	7 706	
Alice Springs Desert Park	6 183	6 307	6 169	
Surplus (+)/deficit (-) before income tax	- 2 134	- 2 134	- 2 139	
Territory Wildlife Park	- 1 348	- 1 348	- 1 364	
Alice Springs Desert Park	- 786	- 786	- 775	

2023-24 staffing: 76 FTE

Business division profile

Territory Wildlife Parks consists of the Territory Wildlife Park at Berry Springs and the Alice Springs Desert Park. Both parks support the Territory's biodiversity through captive breeding and recovery programs for threatened species, education and research. They operate as commercial attractions linking visitors to the Territory's unique natural landscape and local flora and fauna.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New capital works		
Investment in green energy solutions and other sustainability infrastructure upgrades at Territory Wildlife Park		1 000

Performance

Performance in 2023-24 is expected to be broadly consistent with 2022-23.

Business line

Territory Wildlife Park

Objective: Provide high quality educational, interpretative and cultural experiences and collaborative threatened species breeding programs.

Activities: Manage the Territory Wildlife Park to maximise visitation and provide conservation of threatened species through captive breeding and research, and deliver environmental education.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Biodiversity and threatened species conservation programs	4	4	4
Park visitors	54 000	54 000	56 000
Visitor satisfaction	95%	95%	95%

Alice Springs Desert Park

Objective: Provide high quality education and interpretative experiences of the region's landscape and collaborative threatened species breeding programs.

Activities: Manage the Alice Springs Desert Park to maximise visitation and provide conservation of threatened species through captive breeding and research, and deliver environmental education.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Biodiversity and threatened species conservation programs ¹	4	5	5
Park visitors	52 000	52 000	54 000
Visitor satisfaction	95%	93%	95%

¹ The variation in 2022-23 is due to the commencement of a breeding program for the central rock-rat (*Zyzomys pedunculatus*) in partnership with the Australian Wildlife Conservancy.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current	124	
Capital		
Community service obligations	8 657	8 648
Sales of goods and services	3 070	3 070
Interest revenue	18	18
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	11 869	11 736
EXPENSES		
Employee expenses	7 163	7 077
Administrative expenses		
Purchases of goods and services	3 844	3 801
Repairs and maintenance	581	597
Depreciation and amortisation	2 399	2 386
Other administrative expenses	11	11
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	5	3
TOTAL EXPENSES	14 003	13 875
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	- 2 134	- 2 139
Income tax expense		
NET SURPLUS (+)/DEFICIT (-)	- 2 134	- 2 139

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	904	942
Receivables	250	250
Prepayments	18	18
Inventories	63	63
Advances and investments		
Property, plant and equipment	33 723	31 436
Other assets		
TOTAL ASSETS	34 958	32 709
LIABILITIES		
Deposits held	92	92
Creditors and accruals	350	350
Borrowings and advances	443	333
Provisions	1 032	1 032
Other liabilities		
TOTAL LIABILITIES	1 917	1 807
NET ASSETS	33 041	30 902
EQUITY		
Capital		
Opening balance	34 972	38 114
Equity injections/withdrawals	3 142	
Reserves	38 696	38 696
Accumulated funds		
Opening balance	- 41 635	- 43 769
Current year surplus (+)/deficit (-)	- 2 134	- 2 139
Dividends paid/payable		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	33 041	30 902

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current	124	
Capital		
Community service obligations	8 657	8 648
Receipts from sales of goods and services	3 059	3 059
Interest received	18	18
Total operating receipts	11 858	11 725
Operating payments		
Payments to employees	7 163	7 077
Payments for goods and services	4 425	4 398
Grants and subsidies paid		
Current		
Capital		
Interest paid	5	3
Income tax paid		
Total operating payments	11 593	11 478
NET CASH FROM OPERATING ACTIVITIES	265	247
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	99	99
Advances and investing payments		
Total investing payments	99	99
NET CASH FROM INVESTING ACTIVITIES	- 99	- 99
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments	128	110
Dividends paid		
Equity withdrawals		
Service concession liability payments		
Total financing payments	128	110
NET CASH FROM FINANCING ACTIVITIES	- 128	- 110
Net increase (+)/decrease (-) in cash held	38	38
Cash at beginning of financial year	866	904
CASH AT END OF FINANCIAL YEAR	904	942

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Other grants	124		- 124	1
Central rock-rat trial captive breeding program	95		- 95	
Emergency seed collecting fund to save Australian native flora	29		- 29	
Community service obligations	8 657	8 648	- 9	
Sales of goods and services	3 070	3 070		
Fees and charges	3 070	3 070		
Interest revenue	18	18		
OPERATING REVENUE	11 869	11 736	- 133	

1 The variation reflects one-off funding in 2022-23 to establish breeding and flora programs.

Department of Treasury and Finance

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Financial management	5 464	5 464	6 891	1
Financial management	5 464	5 464	6 891	
Economic services	134 788	149 812	173 290	2
Economic services	6 881	6 881	6 954	
Payments on behalf of government	127 907	142 931	166 336	
Territory revenue	11 358	11 554	13 390	3
Territory revenue	4 550	4 746	7 329	
Home owner assistance	6 808	6 808	6 061	
Superannuation	1 862	1 862	1 880	
Superannuation	1 862	1 862	1 880	
Economic regulation	1 315	1 315	1 320	
Utilities Commission	1 315	1 315	1 320	
Corporate and shared services	7 647	7 646	7 652	
Corporate and governance	1 195	1 194	1 200	
Shared services received	6 452	6 452	6 452	
Total expenses	162 434	177 653	204 423	
Appropriation				
Output	149 813	170 172	195 033	
Commonwealth	660	1 445		

2023-24 staffing: 105 FTE

- The increase in the financial management output in 2023-24 is primarily due to additional resources for the Sage ICT project, a consolidated budget management system for Territory Government agencies.
- The variations in the payments on behalf of government output reflects higher community service obligation payments for regulated retail electricity tariffs as well as one-off funding for the National Energy Bill Relief Program in 2023-24.
- The increase in the Territory revenue output in 2023-24 is primarily due to additional resources for the RevConnect ICT project, a new contemporary Territory Revenue Office multi-stream revenue management system. The decrease in the home owner assistance output in 2023-24 reflects the finalisation of the Commonwealth's HomeBuilder grant scheme.

Agency profile

The Department of Treasury and Finance provides specialist fiscal, economic and commercial policy advice and services to government to assist in delivering services and infrastructure to benefit Territorians. Its purpose is to promote sustainable finances and economic development of the Territory.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
National Energy Bill Relief Program		3 500
Key existing initiatives		
Utilities payments	126 160	146 065
Underground power project (delivered by Power and Water Corporation)	10 000	10 000

Output groups and objectives

Financial management

Objective: Effective financial management, analysis and reporting. Reliable strategic policy advice to the government regarding whole of government resource issues and major government priorities.

Financial management

Provide financial analysis, reporting and strategic policy advice to inform decision-making on whole of government resource allocation. Manage the Central Holding Authority, provide financial leadership to the Northern Territory Public Sector and meet the Territory's financial reporting obligations.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Compliance with financial reporting and disclosure obligations, as specified in the <i>Fiscal Integrity and Transparency Act 2001</i> (FITA) ¹	100%	67%	100%
Unmodified audit opinion on the financial statements of each sector of government in the Treasurer's Annual Financial Report (TAFR) ²		Yes	Yes
Maintain or improve the Territory's credit rating of Aa3 (stable) ³		Yes	Yes
Ministerial advice provided within allotted timeframes ^{3,4}	≥ 80%	63%	≥ 80%
Satisfaction of the Treasurer with fiscal and strategic policy advice ^{5,6}			≥ 5

1 The public release and tabling of the 2021-22 Treasurer's Annual Financial Report was delayed by 15 working days, to enable correction of errors identified in the valuation of remote housing dwellings.

2 New measure.

3 Refers to advice sought on correspondence to the Treasurer.

4 The variation in 2022-23 reflects the complexity of matters requiring advice.

5 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

6 New measure commencing 1 July 2023.

Economic services

Objective: Effective analysis and advice on economic, commercial, demographic and intergovernmental issues affecting the Territory.

Economic services

Provide economic forecasts, analysis and policy advice to inform government decision-making. Forecast GST revenue for the Territory. Provide advice to the Treasurer on the financial performance of the government owned corporations.

Payments on behalf of government

Payments made on behalf of government as a result of formal agreements or legislative requirements, for example, community service obligations for uniform tariffs for utilities.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Variation between key economic forecasts and actual outcomes ¹	≤ 1ppt	0.4 ppt	≤ 1ppt
Contribution of the government owned corporations to government's fiscal balance ²			< - \$95M
Maintain or improve the Northern Territory's GST revenue sharing relativities ³		4.86988	4.98725
Ministerial advice provided within allotted timeframes ^{4,5}	≥ 80%	67%	≥ 80%
Satisfaction of the Treasurer with strategic policy advice ^{2,6}			≥ 5

1 Includes population, employment, unemployment, consumer price index and wage price index forecasts.

2 New measure commencing 1 July 2023.

3 New measure.

4 Refers to advice sought on correspondence to the Treasurer.

5 The variation in 2022-23 reflects the complexity of matters requiring advice.

6 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

Territory revenue

Objective: Efficient and responsive revenue management services. Effective analysis and advice on Territory revenue matters.

Territory revenue

Administer and maintain the integrity of the Territory's tax, royalty, concession and grant schemes, and provide forecasting, advisory and compliance services relevant to the Territory's own-source revenue.

Home owner assistance

Administer assistance schemes to encourage home ownership.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Variation between revenue forecast and actual outcome ¹	≤ 5%	7.11%	≤ 5%
Ministerial advice provided within allotted timeframes ²	≥ 80%	80%	≥ 80%
Satisfaction of the Treasurer with revenue advice ^{3,4}			≥ 5
Overdue debt as a percentage of total revenue collected to be lower than 1.7% ⁵		0.20%	< 1.70%
Territory taxation effort for the last year assessed by the Commonwealth Grants Commission is at least 90% of the state average of 100% ⁵		86.2%	≥ 90%
Territory Revenue Office expenditure as a percentage of non financial public sector taxes and royalties is less than 1% ⁵		0.44%	< 1%

1 The variation in 2022-23 is primarily due to higher than expected property taxes and mineral royalties.

2 Refers to advice sought on correspondence to the Treasurer.

3 New measure commencing 1 July 2023.

4 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

5 New measure.

Superannuation

Objective: Superannuation services that meet the expectations of scheme members. Effective analysis and advice on superannuation matters that enables government to meet its obligations.

Superannuation

Provide superannuation services to scheme members, and advice to the Commissioner for Public Employment and government.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Member statements issued within approved timeframes	100%	100%	100%
Satisfaction of the Treasurer with superannuation advice ^{1,2}			≥ 5
Unmodified audit opinion on superannuation reporting obligations ³	Yes	Yes	

1 New measure commencing 1 July 2023.

2 Measure ranges from a rating of 1 = extremely dissatisfied through to 6 = extremely satisfied.

3 New measure.

Economic regulation

Objective: An economic regulatory framework that promotes competition, and fair and efficient market conduct or, in the absence of a competitive market, prevents the misuse of monopoly power.

Utilities Commission

Administers the economic regulatory frameworks, and seeks to protect the long-term interests of Territory consumers of services and provide independent advice to government, for the regulated industries of electricity, water, sewerage and ports.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Determinations, reports and approvals issued or published within statutory timeframes	100%	100%	100%

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate services functions.

Corporate and governance

Provide corporate and governance services to support the agency's executive functions, including executive support, governance and risk services, and corporate communications.

Shared services received

Receive shared financial and business services from the Department of the Chief Minister and Cabinet and Northern Territory Treasury Corporation. Receive other corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	170 172	195 033
Commonwealth	660	
Sales of goods and services		
Interest revenue		
Goods and services received free of charge	6 355	6 355
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	177 187	201 388
EXPENSES		
Employee expenses	16 618	16 745
Administrative expenses		
Purchases of goods and services	4 417	8 402
Repairs and maintenance		
Depreciation and amortisation	13	13
Services free of charge	6 355	6 355
Other administrative expenses	6 778	6 778
Grants and subsidies expenses		
Current	7 303	6 556
Capital	10 000	10 000
Community service obligations	126 160	149 565
Interest expenses	9	9
TOTAL EXPENSES	177 653	204 423
NET SURPLUS (+)/DEFICIT (-)¹	- 466	- 3 035

Income administered for the Central Holding Authority

	2022-23	2023-24
	\$000	\$000
INCOME		
Taxation revenue	752 645	783 551
Commonwealth revenue		
GST revenue	3 977 000	3 804 000
Specific purpose payments	470 518	484 866
National partnership agreements	824 975	850 568
Current grants		
Capital grants		
Fees from regulatory services	438	455
Interest revenue		
Royalties and rents	367 100	400 200
Other revenue	300	300
TOTAL INCOME	6 392 976	6 323 940

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	12 964	9 942
Receivables	338	338
Prepayments	74	74
Inventories		
Advances and investments	25 000	25 000
Property, plant and equipment	35	22
Other assets		
TOTAL ASSETS	38 411	35 376
LIABILITIES		
Deposits held		
Creditors and accruals	17 101	17 101
Borrowings and advances		
Provisions	2 821	2 821
Other liabilities		
TOTAL LIABILITIES	19 922	19 922
NET ASSETS	18 489	15 454
EQUITY		
Capital		
Opening balance	- 21 470	- 71 470
Equity injections/withdrawals	- 50 000	
Reserves		
Accumulated funds		
Opening balance	90 425	89 959
Current year surplus (+)/deficit (-)	- 466	- 3 035
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	18 489	15 454

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable	98 962	106 338
Grants and subsidies receivable		
Royalties and rent receivable	220 800	220 800
Other receivables	305 868	80 638
TOTAL ASSETS	625 630	407 776
LIABILITIES		
Central Holding Authority income payable	501 449	337 319
Unearned Central Holding Authority income	124 181	70 457
TOTAL LIABILITIES	625 630	407 776
NET ASSETS		

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	170 172	195 033
Commonwealth	1 445	
Other agency receipts from sales of goods and services		
Interest received		
Total operating receipts	171 617	195 033
Operating payments		
Payments to employees	16 618	16 745
Payments for goods and services	11 195	15 180
Grants and subsidies paid		
Current	7 303	6 556
Capital	10 000	10 000
Community service obligations	126 160	149 565
Interest paid	9	9
Total operating payments	171 285	198 055
NET CASH FROM OPERATING ACTIVITIES	332	- 3 022
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals	50 000	
Service concession liability payments		
Total financing payments	50 000	
NET CASH FROM FINANCING ACTIVITIES		- 50 000
Net increase (+)/decrease (-) in cash held	- 49 668	- 3 022
Cash at beginning of financial year	62 632	12 964
CASH AT END OF FINANCIAL YEAR	12 964	9 942

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	170 172	195 033	24 861	1
Commonwealth appropriation				
National partnership agreements	660		- 660	
HomeBuilder	660		- 660	
Goods and services received free of charge	6 355	6 355		
OPERATING REVENUE	177 187	201 388	24 201	

1 The variation mainly reflects increased funding for electricity tariff community service obligation payments and one-off funding in 2023-24 to support the National Energy Bill Relief Program.

Central Holding Authority

Overview

The Central Holding Authority (CHA) is the parent financial entity of government. In contrast to other government agencies, CHA does not transact directly with the public, but instead receives Commonwealth income, including GST revenue, national partnership and specific purpose payments, and Territory own-source revenue collected by other agencies on behalf of CHA. This funding is then distributed to agencies in the form of appropriations.

CHA's key deliverables include:

- administration of appropriation payments to agencies in accordance with the *Appropriation Act*
- maintaining government's investment portfolio
- managing government borrowings
- recognising unfunded employee liabilities including superannuation, long service leave and workers compensation.

Appropriations from the Central Holding Authority

The *Appropriation Act* provides CHA with the authority to pay appropriations for specific purposes. The main appropriation purposes are output, capital and Commonwealth.

Output appropriation is the operating payment to each agency for the outputs they provide.

Capital appropriation is the payment for capital investment. Most capital works for general government agencies are centrally managed by the Department of Infrastructure, Planning and Logistics, which receives capital appropriation for capital works managed on behalf of other agencies. General government agencies also receive capital appropriation for the acquisition of capital items.

Commonwealth appropriation relates to national partnership and specific purpose payment funding received by the Territory. Commonwealth Treasury makes payments to the Territory's Department of Treasury and Finance on behalf of CHA that are passed on to the relevant agencies as Commonwealth appropriation.

Other appropriation purposes include those paid for employee entitlements (such as superannuation and long service leave), interest, taxes, other administrative payments and Treasurer's Advance.

Most revenue received by the Territory is recorded in CHA's operating statement, including GST revenue, national partnership and specific purpose payments, and Territory taxes. Funds are provided to agencies as output appropriation, capital appropriation or Commonwealth appropriation, which can be for operational or capital purposes. Output appropriation is recorded in the operating and cash flow statements, whereas capital appropriation is recorded only in the cash flow statement.

Performance

CHA's net operating surplus is projected to reduce from \$776 million in 2022-23 to \$411 million in 2023-24 as a result of higher expenditure of \$273 million, and lower revenue of \$92 million.

The increase in expenditure of \$273 million from 2022-23 to 2023-24 reflects:

- a net increase in appropriation payments to agencies of \$244 million as a result of new government decisions of \$131 million, combined with an increase in Commonwealth appropriation provided to agencies of \$113 million, largely due to the Commonwealth's contribution to the Manton Dam return to service project and the Northern Territory Homelands agreement
- higher interest expenses of \$30 million in 2023-24 in line with government's borrowing requirements and higher borrowing costs.

The \$92 million decrease in revenue from 2022-23 to 2023-24 reflects:

- lower GST revenue of \$173 million, predominantly due to the Commonwealth's balancing adjustment relating to overpaid GST revenue in 2022-23 to be recovered in 2023-24
- lower interest revenue due to one-off returns on investments in 2022-23, partially offset by
- higher national partnership and specific purpose payment revenue of \$40 million in 2023-24, in line with the relevant Commonwealth agreements
- higher taxation revenue of \$34 million, mostly as a result of an expected increase in income tax equivalents from the Power and Water Corporation
- higher royalties, rents and dividend revenue of \$21 million, largely due to revised royalty payer estimates and trends in commodity prices.

The deficit of \$274 million in other comprehensive income in 2022-23 reflects bond rate changes and a consequent reduction to the Territory's superannuation liabilities.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue	812 884	847 078
Commonwealth revenue		
GST revenue	3 977 000	3 804 000
Specific purpose payments	470 518	484 866
National partnership agreements	824 975	850 568
Current grants		
Capital grants	29 524	29 081
Fees from regulatory services	30 294	27 962
Interest revenue	109 000	96 482
Royalties, rents and dividends	449 155	469 912
Superannuation contributions	25 366	25 556
Other revenue	64 263	64 997
TOTAL INCOME	6 792 979	6 700 502
EXPENSES		
Long service leave expense	45 155	45 155
Superannuation expense	218 708	216 219
Other salary expenses	34 063	34 063
Administrative expenses	878	2 078
Interest expenses	278 552	308 899
Appropriation expenses	5 439 651	5 683 231
TOTAL EXPENSES	6 017 007	6 289 645
NET SURPLUS (+)/DEFICIT (-)	775 972	410 857
OTHER COMPREHENSIVE INCOME		
Comprehensive income	- 273 891	91 278
Changes in accounting policies		
Correction of prior period errors		
TOTAL OTHER COMPREHENSIVE INCOME	- 273 891	91 278
COMPREHENSIVE RESULT	502 081	502 135

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	300 256	486 384
Receivables	544 020	380 475
Prepayments	140 890	77 272
Advances and investments	1 490 093	1 559 681
Property, plant and equipment	15 233 437	16 580 576
Other assets		
TOTAL ASSETS	17 708 696	19 084 388
LIABILITIES		
Deposits held	870 387	794 225
Creditors and accruals	185 797	16 541
Borrowings and advances	7 787 351	9 062 840
Superannuation liability	3 353 756	3 257 496
Provision for long service leave	365 602	365 602
Provision for workers compensation	164 334	164 334
Other liabilities	146 857	86 603
TOTAL LIABILITIES	12 874 084	13 747 641
NET ASSETS	4 834 612	5 336 747
EQUITY		
Capital		
Reserves		
Accumulated funds		
Opening balance	4 332 531	4 834 612
Current year surplus (+)/deficit (-)	502 081	502 135
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	4 834 612	5 336 747

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received	810 417	843 835
Commonwealth revenue received		
GST receipts	3 977 000	3 804 000
Specific purpose payments	470 518	484 866
National partnership agreements	704 895	968 350
Current grants		
Capital grants	28 534	25 251
Receipts from regulatory services	30 294	27 962
Interest received	92 174	73 286
Royalties, rents and dividends received	439 063	469 327
Superannuation contributions	25 366	25 556
Other receipts	64 201	64 997
Total operating receipts	6 642 462	6 787 430
Operating payments		
Long service leave payments	45 155	45 155
Superannuation benefits paid	242 417	221 201
Other salary payments	38 196	38 196
Payments for goods and services	3 078	4 778
Interest paid	277 130	306 649
Appropriation payments	5 431 303	5 682 086
Total operating payments	6 037 279	6 298 065
NET CASH FROM OPERATING ACTIVITIES	605 183	489 365
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Advance and investing receipts	700 000	
Equity withdrawals from agencies	87 704	101 741
Other investing receipts		
Total investing receipts	787 704	101 741
Investing payments		
Advance and investing payments	57 938	46 392
Appropriation payments	957 478	1 431 624
Equity injections to agencies	52 812	126 289
Total investing payments	1 068 228	1 604 305
NET CASH FROM INVESTING ACTIVITIES	- 280 524	- 1 502 564
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	259 000	1 282 000
Deposits received	- 467 607	- 76 162
Total financing receipts	- 208 607	1 205 838
Financing payments		
Repayment of borrowings	535 777	6 511
Total financing payments	535 777	6 511
NET CASH FROM FINANCING ACTIVITIES	- 744 384	1 199 327
Net increase (+)/decrease (-) in cash held	- 419 725	186 128
Cash at beginning of financial year	719 981	300 256
CASH AT END OF FINANCIAL YEAR	300 256	486 384

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Taxation revenue	812 884	847 078	34 194	
Payroll tax	365 548	375 011	9 463	1
Stamp duty	257 193	241 361	- 15 832	2
Lotteries, gaming and wagering tax	87 506	91 457	3 951	
Light vehicle registration	37 268	39 978	2 710	
Heavy vehicle registration	25 104	25 682	578	
Passenger service levy	2 000	2 000		
Income tax equivalents				
Power and Water Corporation	11 528	41 916	30 388	3
Northern Territory Treasury Corporation	15 944	16 242	298	
Jacana Energy	3 425	4 942	1 517	
NT Fleet	3 389	3 492	103	
Territory Generation	2 111	3 325	1 214	
Data Centre Services	1 672	1 672		
Land Development Corporation	196		- 196	
Commonwealth appropriation	5 302 017	5 168 515	- 133 502	
GST revenue	3 977 000	3 804 000	- 173 000	4
National partnership agreements	824 975	850 568	25 593	5
Specific purpose payments	470 518	484 866	14 348	5
Capital grants	29 524	29 081	- 443	
Fees from regulatory services	30 294	27 962	- 2 332	
Interest revenue	109 000	96 482	- 12 518	6
Conditions of Service Reserve	74 764	69 588	- 5 176	
General interest	34 236	26 894	- 7 342	
Royalties, rents and dividends	449 155	469 912	20 757	
Mining and petroleum royalties	367 100	400 200	33 100	7
Mining and petroleum rents	10 521	11 021	500	
Land rents	9 130	9 486	356	
Dividends				
Northern Territory Treasury Corporation	37 204	37 898	694	
Power and Water Corporation	10 000	2 000	- 8 000	
Territory Generation	8 466		- 8 466	8
NT Fleet	3 954	4 074	120	
Data Centre Services	1 951	1 951		
Jacana Energy	600	3 282	2 682	
Land Development Corporation	229		- 229	
Superannuation contributions	25 366	25 556	190	

continued

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Other revenue	64 263	64 997	734	
Workers compensation premiums	42 173	42 173		
Other	22 090	22 824	734	
OPERATING REVENUE	6 792 979	6 700 502	- 92 477	

- 1 The increase largely reflects strengthening employment and major project activity.
- 2 The decrease mostly reflects an expected moderation in stamp duty on conveyances, following a number of large one-off transactions in 2022-23.
- 3 The increase is mainly due to an expected improvement in profitability, combined with tax obligations associated with significant capital grant funding for major projects.
- 4 The decrease reflects the Commonwealth's balancing adjustment relating to overpaid GST revenue in 2022-23 to be recovered in 2023-24, partially offset by forecast growth in the national GST pool and higher relativity for the Territory.
- 5 The variations are in line with relevant Commonwealth agreements.
- 6 The variations reflect one-off returns on investments in 2022-23.
- 7 The variation is due to revised royalty payer estimates and trends in commodity prices.
- 8 The variation reflects no dividends projected to be paid by Territory Generation in 2023-24 with profits used to finance Territory Generation's capital replacement program.

Northern Territory Treasury Corporation

Business line	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Income	356 371	345 914	388 128	1, 2
Government loans and investments	356 371	345 914	388 128	
Expenses	308 018	292 766	333 988	3, 4
Government loans and investments	308 018	292 766	333 988	
Surplus (+)/deficit (-) before income tax	48 353	53 148	54 140	

2023-24 staffing: 9 FTE

- 1 The variation in 2022-23 is primarily due to lower interest income associated with a reduction in loans to CHA and Power and Water Corporation.
- 2 The increase in 2023-24 largely reflects additional interest income associated with higher interest rates and increased loans to CHA, Power and Water Corporation, and Territory Generation.
- 3 The variation in 2022-23 is primarily due to lower interest expenditure as a result of a reduction in borrowings to fund loans to CHA and Power and Water Corporation.
- 4 The increase in 2023-24 mostly reflects higher interest rates on additional borrowings to fund loans to CHA, Power and Water Corporation, and Territory Generation.

Business division profile

The Northern Territory Treasury Corporation is the central financing authority for the Territory Government. The corporation undertakes borrowing and investment activities on behalf of the Territory and provides cost-effective loans to its public sector clients.

Performance

Performance in 2023-24 is expected to be generally consistent with 2022-23, with broadly offsetting increases in income and expenses reflecting higher interest rates and increases in loans and borrowings.

The borrowing program for 2023-24 is expected to be around \$2.1 billion, comprising \$0.9 billion of maturing debt and \$1.2 billion of additional borrowings. The corporation will continue to focus on issuance in the domestic market, including institutional and retail investors, for its borrowing program.

The two key variables that affect the corporation's financial performance are the financial market outlook for interest rates and investor demand for semi-government securities.

Since May 2022, the Reserve Bank of Australia (RBA) has substantially increased interest rates in an effort to return inflation to target. As monetary policy operates with a lag, the full effect of these increases is yet to be felt across the Australian economy. In April 2023, the RBA decided to hold interest rates steady while remaining alert to inflationary risks that may require further monetary policy action to return inflation to target within a reasonable timeframe.

In addition, recent banking system issues experienced in the United States and Europe have resulted in financial market volatility and reassessment of the global interest rate outlook, and is expected to lead to tighter financial conditions. Notwithstanding, the Australian banking system is well capitalised and highly liquid, and is well placed to provide the credit the economy needs.

Business line

Government loans and investments

Objective: Fund loans to government using appropriate borrowing strategies and ensuring compliance with financial reporting obligations. Effective surplus cash management, on behalf of CHA, with the aim of optimising returns within approved guidelines and cash flow requirements.

Activities: Undertake borrowing and investing activities for the Territory Government. Invest surplus short-term cash balances of government accounts. Provide cost-efficient loans to public sector clients and government agencies, government owned corporations and local authorities.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Unqualified audit opinion on the corporation's reporting obligations ¹		Yes	Yes
Investment portfolio return above benchmark ²	≥ index	≥ index	≥ index
Weighted average cost of borrowings ^{3,4}	≤ 3.50%	4.50%	≤ 5.00%
Borrowing rate margin compared to industry peers	≤ 0.50%	0.40%	≤ 0.40%

1 New measure.

2 The benchmark is the Bloomberg AUSBond Bank Bill Index.

3 The variation in 2022-23 is due to higher interest rates than budgeted.

4 The increase in the 2023-24 target reflects higher interest rates based on prevailing financial market expectations and the corporation's expected borrowing profile.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	988	988
Interest revenue	344 926	387 140
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	345 914	388 128
EXPENSES		
Employee expenses	1 456	1 466
Administrative expenses		
Purchases of goods and services	1 254	1 256
Repairs and maintenance		
Depreciation and amortisation	8	7
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	290 048	331 259
TOTAL EXPENSES	292 766	333 988
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	53 148	54 140
Income tax expense	15 944	16 242
NET SURPLUS (+)/DEFICIT (-)	37 204	37 898

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	46 417	37 275
Receivables	5 163	7 799
Prepayments		132
Inventories		132
Advances and investments	9 427 018	10 645 347
Property, plant and equipment	20	13
Other assets		
TOTAL ASSETS	9 478 750	10 690 566
LIABILITIES		
Deposits held		775
Creditors and accruals	64 369	68 336
Borrowings and advances	9 338 603	10 545 460
Provisions	53 372	54 364
Other liabilities		
TOTAL LIABILITIES	9 457 119	10 668 935
NET ASSETS	21 631	21 631
EQUITY		
Capital		
Opening balance	18 714	18 714
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	2 917	2 917
Current year surplus (+)/deficit (-)	37 204	37 898
Dividends paid/payable	- 37 204	- 37 898
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	21 631	21 631

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	988	988
Interest received	342 662	384 304
Total operating receipts	343 650	385 292
Operating payments		
Payments to employees	1 456	1 466
Payments for goods and services	1 254	1 256
Grants and subsidies paid		
Current		
Capital		
Interest paid	308 587	347 046
Income tax paid	11 998	15 944
Total operating payments	323 295	365 712
NET CASH FROM OPERATING ACTIVITIES	20 355	19 580
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	586 285	18 671
Sales of investments		
Total investing receipts	586 285	18 671
Investing payments		
Purchases of assets		
Advances and investing payments	314 000	1 237 000
Total investing payments	314 000	1 237 000
NET CASH FROM INVESTING ACTIVITIES	272 285	- 1 218 329
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings	975 080	2 092 448
Deposits received		
Equity injections		
Total financing receipts	975 080	2 092 448
Financing payments		
Repayment of borrowings	1 305 865	865 629
Lease payments	8	8
Dividends paid	27 995	37 204
Equity withdrawals		
Service concession liability payments		
Total financing payments	1 333 868	902 841
NET CASH FROM FINANCING ACTIVITIES	- 358 788	1 189 607
Net increase (+)/decrease (-) in cash held	- 66 148	- 9 142
Cash at beginning of financial year	112 565	46 417
CASH AT END OF FINANCIAL YEAR	46 417	37 275

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	988	988		
Investment management fees	878	878		
Department of Treasury and Finance recoveries	107	107		
Other	3	3		
Interest revenue	344 926	387 140	42 214	1
Interest from general government agencies	285 513	319 226	33 713	
Interest from public non financial corporations	58 913	67 714	8 801	
Gain on Territory Bonds	500	200	- 300	
OPERATING REVENUE	345 914	388 128	42 214	

1 The variation mainly reflects new loans to CHA, Power and Water Corporation, and Territory Generation as well as increased interest rates in 2023-24.

Department of Education

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Government education	808 833	829 245	821 532	1, 2
Early years	27 663	30 070	28 087	
Preschool education	43 585	46 158	44 684	
Primary years education	427 389	436 821	434 120	
Secondary years education	298 705	305 616	303 429	
International education	2 138	1 246	1 897	
Higher education	9 353	9 334	9 315	
Non-government education	283 096	289 983	299 928	
Primary years education	137 480	140 462	145 484	
Secondary years education	145 616	149 521	154 444	
Corporate and shared services	92 845	93 385	102 311	3, 4
Corporate and governance	27 429	33 821	31 126	
Shared services received	65 416	59 564	71 185	
Total expenses	1 184 774	1 212 613	1 223 771	
Appropriation				
Output	549 426	547 325	548 589	
Commonwealth	480 002	481 702	496 762	

2023-24 staffing: 4,412 FTE

- 1 The variations in the early years, preschool education, primary years education and secondary years education outputs reflect carry forward of unspent funds from 2021-22 to 2022-23 and an increase in Commonwealth National School Reform Agreement funding in 2023-24.
- 2 The variations in the international education output are due to revised program delivery and the transfer of funds from 2022-23 to 2023-24.
- 3 The variations in the corporate and governance output reflect initiatives to support teachers, attraction and retention of educators, maintaining high quality standards and improving education engagement and access, and other time-limited strategic reforms in 2022-23.
- 4 The variations in the shared services received output are due to a one-off decrease in ICT charges from the Department of Corporate and Digital Development in 2022-23 and additional repairs and maintenance allocations from the Department of Infrastructure, Planning and Logistics in 2023-24.

Agency profile

The Department of Education delivers high quality, culturally responsive educational services and programs to children and young people across the Territory to provide every child the opportunity to engage, grow and achieve. It has a range of strategic policy, regulatory, service delivery and support responsibilities including:

- ensuring high quality early learning and development programs
- delivering high quality education services to maximise student learning across all stages of schooling
- providing pathways for school-aged students aligned with their further education, work or career aspirations
- delivering Vocational Education and Training in Schools (VETiS)
- providing a regulatory function over the operation of early childhood services and non-government schools
- supporting Territory institutions delivering tertiary education.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Implementation of the preschool reform agreement	5 700	4 800
Key existing initiatives		
Government schools resourcing including centralised school costs	558 857	556 679
Continued implementation of the Indigenous Education Strategy (includes Commonwealth funding under the Northern Territory Remote Aboriginal Investment agreement)	35 506	35 343
Strengthening inclusive education for students with a disability	1 988	1 568
Strengthening VETiS	350	1 200
New capital works		
Katherine High School – Science, Technology, Engineering, Arts and Mathematics (STEAM) Centre	9 700	
Upgrades to homeland learning centres	1 000	

Output groups and objectives

Government education

Objective: Children and students are engaged in learning and achieve improved early childhood and educational outcomes from birth to year 12.

Early years

Provide assistance to and regulate early childhood education and care services. Provide targeted and integrated early childhood services, family support and capacity-building programs to give children the best possible start in life.

Preschool education

Provide and fund quality, evidence-based preschool education programs that provide a strong foundation and support children to transition into primary school.

Primary years education

Provide quality, evidence-based learning programs for students from transition to year 6. Deliver the Australian Curriculum to promote children's learning and development, and prepare them for further schooling.

Secondary years education

Provide quality, evidence-based learning programs tailored to students from years 7 to 12. Deliver the Australian Curriculum, VETiS, and the Northern Territory Certificate of Education and Training (NTCET) to enhance educational outcomes, personal and social development, and education and employment outcomes beyond schooling.

International education

Provide services and advice to strengthen international education partnerships, and increase the number of study tours and fee-paying international school students studying in the Territory.

Higher education

Provide funding to Charles Darwin University to support the higher education sector in the Territory.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Total preschool student enrolments ^{1, 2, 3}	3 000	2 853	2 750
Aboriginal preschool student enrolments ^{1, 2, 3}	1 150	1 096	1 050
Preschool attendance rate: ⁴			
– non-Aboriginal	≥ 88%	86%	≥ 86%
– Aboriginal	≥ 55%	53%	≥ 53%
Total primary, middle and senior student enrolments ^{1, 3}	30 300	29 927	29 600
Aboriginal primary, middle and senior students enrolments ^{1, 3}	13 200	13 140	13 100
Primary, middle and senior attendance rate: ⁴			
– non-Aboriginal	≥ 88%	84%	≥ 84%
– Aboriginal	≥ 60%	57%	≥ 60%
NAPLAN – students achieving national minimum standard: ^{5, 6}			
Reading – non-Aboriginal students:			
– year 3	≥ 95%	93%	n.a.
– year 5	≥ 92%	91%	n.a.
– year 7	≥ 90%	89%	n.a.
– year 9	≥ 87%	85%	n.a.
Reading – Aboriginal students:			
– year 3	≥ 58%	57%	n.a.
– year 5	≥ 42%	43%	n.a.
– year 7	≥ 39%	37%	n.a.
– year 9	≥ 36%	40%	n.a.
Numeracy – non-Aboriginal students:			
– year 3	≥ 93%	93%	n.a.
– year 5	≥ 93%	93%	n.a.
– year 7	≥ 91%	86%	n.a.
– year 9	≥ 92%	93%	n.a.
Numeracy – Aboriginal students:			
– year 3	≥ 52%	48%	n.a.
– year 5	≥ 51%	44%	n.a.
– year 7	≥ 50%	28%	n.a.
– year 9	≥ 49%	62%	n.a.
Students attaining a NTCET ⁷ :			
– non-Aboriginal		716	745
– Aboriginal		176	180
NTCET attainment rate: ^{7, 8}			
– non-Aboriginal		80%	≥ 82%
– Aboriginal		32%	≥ 34%
Students who completed a Certificate II, III or IV qualification ⁷	397	400	

1 Enrolment numbers are sourced from the Age Grade Census and are not comparable to attendance rates.

Enrolments will vary due to multiple factors including population migration and families' choice of education sectors.

2 Territory children may be enrolled in approved preschool programs outside the government sector, including in long day care settings.

3 The 2023-24 target is based on population and enrolment trends.

4 Average attendance rate across the school year.

5 The National Assessment Program—Literacy and Numeracy (NAPLAN) results are volatile year to year.

6 From 2023, a new national proficiency standard has been developed and reporting will change to four levels of achievement. Results from 2023 will not be comparable to those from 2008 to 2022 and as such targets for 2023-24 are not available at this stage.

7 Calculation methodology has been revised and data are not comparable to that reported previously.

8 The NTCET attainment rate is the number of students who completed the NTCET as a proportion of year 12 students enrolled at the start of the school year.

Non-government education

Objective: Quality choice in education for Territory students.

Primary years education

Provide Commonwealth and Territory government grants and regulate non-government schools providing primary years programs.

Secondary years education

Provide Commonwealth and Territory government grants and regulate non-government schools providing middle and senior years programs.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Total primary, middle and senior student enrolments ^{1,2}	10 500	10 552	10 500
Aboriginal primary, middle and senior student enrolments ^{1,2}	2 800	2 800	2 800
Primary, middle and senior attendance rate: ³			
– non-Aboriginal	≥ 91%	87%	≥ 90%
– Aboriginal	≥ 61%	58%	≥ 60%
Students attaining a NTCET: ⁴			
– non-Aboriginal		410	420
– Aboriginal		55	56
Students who completed a Certificate II, III or IV qualification ⁴	298	300	

1 Enrolment numbers are sourced from the Age Grade Census and are not comparable to attendance rates, which are measured across the school year.

2 The 2023-24 target is based on population and enrolment trends.

3 Average attendance rates across the school year.

4 Calculation methodology has been revised and data are not comparable to that reported previously.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, performance information and data analytics, safety management, complaints resolution, strategic policy, intergovernmental relations, governance and risk management, and corporate communications.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	9 690	2 979
Capital		
Appropriation		
Output	547 325	548 589
Commonwealth	482 702	496 762
Sales of goods and services	16 117	17 541
Interest revenue		
Goods and services received free of charge	62 422	72 989
Gain (+)/loss (-) on disposal of assets	23	
Other revenue	2 005	100
TOTAL INCOME	1 120 284	1 138 960
EXPENSES		
Employee expenses	576 264	579 692
Administrative expenses		
Purchases of goods and services	87 424	80 223
Repairs and maintenance		
Depreciation and amortisation	60 979	61 970
Services free of charge	62 422	72 989
Other administrative expenses	121	
Grants and subsidies expenses		
Current	423 418	427 275
Capital	1 585	1 222
Community service obligations		
Interest expenses	400	400
TOTAL EXPENSES	1 212 613	1 223 771
NET SURPLUS (+)/DEFICIT (-)¹	- 92 329	- 84 811

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants	10	
Fees from regulatory services	514	534
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	524	534

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	32 008	50 478
Receivables	3 860	3 860
Prepayments	2 184	2 184
Inventories	741	741
Advances and investments		
Property, plant and equipment	1 332 849	1 270 879
Other assets		
TOTAL ASSETS	1 371 642	1 328 142
LIABILITIES		
Deposits held	1	1
Creditors and accruals	21 497	21 497
Borrowings and advances	10 829	10 829
Provisions	56 212	56 212
Other liabilities	737	737
TOTAL LIABILITIES	89 276	89 276
NET ASSETS	1 282 366	1 238 866
EQUITY		
Capital		
Opening balance	1 619 315	1 659 133
Equity injections/withdrawals	39 818	41 311
Reserves	309 640	309 640
Accumulated funds		
Opening balance	- 594 078	- 686 407
Current year surplus (+)/deficit (-)	- 92 329	- 84 811
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	1 282 366	1 238 866

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	492	492
TOTAL ASSETS	492	492
LIABILITIES		
Central Holding Authority income payable		
Unearned Central Holding Authority income	492	492
TOTAL LIABILITIES	492	492
NET ASSETS		

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	9 690	2 979
Capital		
Appropriation		
Output	547 325	548 589
Commonwealth	481 702	496 762
Other agency receipts from sales of goods and services	18 122	17 641
Interest received		
Total operating receipts	1 056 839	1 065 971
Operating payments		
Payments to employees	576 264	579 692
Payments for goods and services	87 424	80 223
Grants and subsidies paid		
Current	423 418	427 275
Capital	1 585	1 222
Community service obligations		
Interest paid	400	400
Total operating payments	1 089 091	1 088 812
NET CASH FROM OPERATING ACTIVITIES	- 32 252	- 22 841
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		23
Repayment of advances		
Sales of investments		
Total investing receipts	23	
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		23
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		42 200
Total financing receipts		42 200
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals	5 349	889
Service concession liability payments		
Total financing payments	5 349	889
NET CASH FROM FINANCING ACTIVITIES	- 5 349	41 311
Net increase (+)/decrease (-) in cash held	- 37 578	18 470
Cash at beginning of financial year	69 586	32 008
CASH AT END OF FINANCIAL YEAR	32 008	50 478

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	5 753	2 979	- 2 774	1
Connected Beginnings Program	3 358	2 170	- 1 188	
Community Child Care Fund	943	75	- 868	
Community Support Program – remote area mobile early childhood services	734	734		
Remote School Attendance Strategy (Indigenous Advancement Strategy)	569		- 569	
Australian Early Development Census	149		- 149	
Other grants	3 937		- 3 937	2
COVID-19 Public Health Response (on-passed from Department of Health)	3 937		- 3 937	
Output appropriation	547 325	548 589	1 264	
Commonwealth appropriation				
Specific purpose payments	455 161	470 121	14 960	1
National Schools Reform Agreement – non-government schools	232 760	243 760	11 000	
National Schools Reform Agreement – government schools	222 401	226 361	3 960	
National partnership agreements	27 541	26 641	- 900	1
Northern Territory Remote Aboriginal Investment – children and schooling	21 841	21 841		
Preschool Reform Program	5 700	4 800	- 900	
Sales of goods and services	16 117	17 541	1 424	3
School contributions	13 285	14 537	1 252	
International student fees	1 500	1 500		
ICT services for non-government schools	573	580	7	
Headleasing	384	384		
Boarder contributions	200	138	- 62	
Training centres	60	253	193	
Other	115	149	34	
Goods and services received free of charge	62 422	72 989	10 567	4
Gain (+)/loss (-) on disposal of assets	23		- 23	
Other revenue	2 005	100	- 1 905	5
Minor repairs	1 611		- 1 611	
Other	394	100	- 294	
OPERATING REVENUE	1 120 284	1 138 960	18 676	

1 The variations are in line with the relevant Commonwealth agreements.

2 The variation reflects a reimbursement received in 2022-23 relating to 2021-22 COVID-19 expenditure.

3 The variation mostly reflects expected school contributions for the 2023 calendar year.

4 The variation reflects an anticipated increase in shared services related to ICT and repairs and maintenance.

5 The variation primarily reflects funding for non-urgent minor repairs from the Department of Infrastructure, Planning and Logistics in 2022-23 to be paid directly to schools.

Department of Infrastructure, Planning and Logistics

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Infrastructure NT	8 683	6 941	110 313	1, 2
Infrastructure NT policy and development	6 261	4 819	108 583	
Strategic project office	2 422	2 122	1 730	
Infrastructure investment program, support and delivery	130 090	143 452	155 094	3, 4
Infrastructure investment and delivery	34 837	44 737	39 323	
Infrastructure planning and governance	8 679	8 679	8 753	
Building asset management	86 574	90 036	107 018	
Lands and planning	49 360	54 821	50 923	5
Land development	6 949	8 291	9 015	
Crown land estate	23 485	27 385	22 825	
Development assessment services	3 295	3 337	3 321	
Lands planning	2 953	2 964	2 949	
Building advisory services	3 078	3 227	3 210	
Land information and spatial analytics	9 235	9 252	9 239	
Northern Territory Planning Commission	365	365	364	
Logistics infrastructure and services	259 342	262 335	282 100	6, 7
Passenger transport	64 574	64 575	71 522	
Registration and licensing	10 246	10 108	10 072	
Road and water safety and compliance	9 814	9 454	9 467	
Transport planning and delivery	154 987	160 021	174 424	
Transport assets	16 943	15 566	14 016	
Strategy, policy and legislation	2 778	2 611	2 599	
Housing program office	76 085	115 109	54 665	8, 9
Capital program delivery	4 667	26 124	5 002	
Program planning and engagement	8 325	10 474	10 057	
Housing maintenance services	63 093	78 511	39 606	
Corporate and shared services	30 233	30 393	30 474	
Corporate and governance	11 638	11 798	11 808	
Shared services received	18 595	18 595	18 666	
Total expenses	553 793	613 051	683 569	
Appropriation				
Output	376 409	391 227	426 348	
Capital	503 169	486 451	796 966	
Commonwealth	564 298	479 685	694 696	

2023-24 staffing: 887 FTE

- 1 The variation in the Infrastructure NT policy and development output in 2022-23 is mainly due to a transfer of funding from 2022-23 to 2023-24 to align with project timing.
- 2 The increase in the Infrastructure NT policy and development output in 2023-24 mostly reflects the transfer of the Darwin Region Water Supply Infrastructure program from the Department of Industry, Tourism and Trade to the Department of Infrastructure, Planning and Logistics, effective 1 July 2023, and additional Commonwealth funding.
- 3 The variations in the infrastructure investment and delivery output in 2022-23 and 2023-24 mainly reflect one-off Commonwealth funding for maintenance of the Centre for National Resilience in 2022-23 and an increase in depreciation. The variation in the building asset management output in 2022-23 is primarily due to increased capital-related expenditure.

- 4 The increase in the building asset management output in 2023-24 mainly relates to additional whole of government repairs and maintenance funding.
- 5 The variations in the land development output in 2022-23 and 2023-24 reflect approved carryovers from 2021-22, and transfers between years, to align with project timing. The variations in the Crown land estate output in 2022-23 and 2023-24 are mostly due to one-off land servicing capital-related expenditure in 2022-23.
- 6 The variation in the transport assets output in 2022-23 mainly reflects the transfer between outputs for depreciation, offset by one-off capital-related expenditure.
- 7 The increase in the passenger transport output in 2023-24 is primarily due to additional funding for the coordination and management of antisocial behaviour on the bus network, and the Centre Run air service. The increase in the transport planning and delivery output in 2023-24 is due to an increase in the Territory roads repairs and maintenance program. The decrease in the transport assets output in 2023-24 is due to one-off grant funding in 2022-23.
- 8 The variations in the capital program delivery output in 2022-23 and 2023-24 are primarily due to one-off capital-related expenditure and one-off non-cash capital grants transferring ownership of assets in 2022-23. The variation in the program planning and engagement output in 2022-23 is due to additional grant funding. The variation in the housing maintenance services output in 2022-23 is mostly due to additional funding for repairs and maintenance.
- 9 The decrease in the housing maintenance services output in 2023-24 mostly reflects finalisation of Remote Housing NT Commonwealth funding.

Agency profile

The Department of Infrastructure, Planning and Logistics works with the community, business and industry to plan, regulate, construct, maintain and invest in integrated sustainable infrastructure, developments and services across the Territory.

The department is responsible for:

- integrated long-term planning that contributes to the Territory's future economic development, aligns with community needs, and delivers safe outcomes
- supporting Infrastructure NT to deliver planned infrastructure and a pipeline of works that create local jobs, strengthen communities and stimulate economic growth
- planning and timely delivery of residential, commercial and industrial land releases across the Territory
- delivering the housing construction and maintenance program, underpinned by local decision-making, to improve living conditions and reduce overcrowding in remote communities
- delivering priority building reforms to ensure the regulatory frameworks support a robust registration regime and enhance confidence in the construction industry
- delivering public and school transport services
- delivering marine recreational boating safety programs and supporting the activities of the Regional Harbourmaster to undertake regulatory oversight of designated ports and pilotage operations in the Territory
- delivering consistently high customer services across the department to support the community, industry and our stakeholders
- engaging nationally to advance investment in the Territory and ensure national approaches to regulation are suitable to local requirements and circumstance
- delivering the roads program and Towards Zero road safety strategy
- managing land administered by the department across the Territory, and developing, maintaining and managing land information and geospatial data across all land tenures to support land administration and long-term planning
- delivering commercial passenger vehicle reform to ensure a safe and efficient industry meets the needs of the community.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Coordination and management of antisocial behaviour on the bus network		4 089
Continuation of Centre Run air service		1 570
Adelaide River off-stream water storage		1 215
Planning for future health service capacity in Darwin		1 000
Middle Arm Sustainable Development Precinct	2 873	
Key existing initiatives		
Repairs and maintenance	228 921	225 468
Territory-wide public transport services	30 870	31 430
Territory-wide school transport services	22 770	23 170
Remote Passenger Transport Program	3 000	3 000
New and upgraded common-user facilities at Melville Bay	2 000	4 000
DriveSafe NT	2 806	2 790
Bus network safety and security	2 868	2 857
Manage fire and weeds on Crown land	1 500	1 500
New capital works		
Common-user ship lift facility at East Arm, including ship lift, wet berths and additional hard stand area for ship repair and maintenance works	248 000	
Roads of Strategic Importance		
– Northern Territory gas industry road upgrades	80 126	
– upgrades on the Alice Springs to Halls Creek corridor, including upgrading Tanami Road	62 500	
– Tennant Creek to Townsville corridor upgrades including sealing, strengthening and widening, and road safety improvements	33 316	
– Alice Springs to Darwin corridor upgrades including sealing, strengthening and widening, and road safety improvements	28 780	
– Newman to Katherine corridor upgrades including sealing, strengthening and widening, and road safety improvements	13 282	
Northern Territory National Network highway upgrades – phase 2	61 748	
Central Arnhem Road upgrade program	48 781	
Continuing Civic and State Square revitalisation stage 2 including sheltered walkways, central heart shade structure and public art	40 000	
Buntine Highway upgrade program	35 683	
Northern Territory Strategic Roads Package	31 250	
Headworks infrastructure and subdivision to support industrial development at Brewer Estate	26 000	
Tanami Road and Central Arnhem Road future priorities program	23 975	
Headworks infrastructure to support the development of Holtze	21 000	
Phelp River Crossing – new waterway structures along Numbulwar Road	20 000	
Replace critical infrastructure across government	20 000	
Detailed design, strategic environmental assessment, business case development and preliminary works for the Middle Arm Sustainable Development Precinct	13 000	

continued

Budget highlights (continued)	2022-23 Revised	2023-24 Budget
	\$000	\$000
Headworks infrastructure and subdivision works to support the development of Katherine East		12 000
Headworks infrastructure and subdivision to support the development of Kilgariff residential land		11 000
Headworks infrastructure to support development of renewable energy hubs in Weddell		11 000
Local Roads and Community Infrastructure program		6 570
Headworks infrastructure and subdivision to support the development of residential land in Tennant Creek		5 000
Smith Street Darwin greening and cooling		3 000
Continuing 5-year program to replace corrugated steel culverts on various roads		2 000
Infrastructure for Growth – headworks infrastructure and subdivision designs to support the development of land		2 000
Stokes Hill Wharf upgrades		1 000

Output groups and objectives

Infrastructure NT

Objective: Strategic infrastructure planning that coordinates and aligns infrastructure needs with industry and population growth.

Infrastructure NT policy and development

Provide whole of government leadership for project development and delivery that analyses, prioritises and supports strategic government infrastructure investment.

Strategic project office

Delivery of strategic projects as directed by government.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Government's strategic infrastructure planning document, NT Infrastructure Plan and Pipeline, developed and released in quarter 3 annually	100%	100%	100%

Infrastructure investment program, support and delivery

Objective: Government-built asset infrastructure is fit for purpose and the Territory's works programs are delivered efficiently in accordance with value for Territory principles.

Infrastructure investment and delivery

Plan and deliver construction and maintenance services that provide high quality government infrastructure and support ongoing construction-related jobs across the Territory.

Infrastructure planning and governance

Provide central program governance, strategic and technical advice, procurement and reporting to support agency services through partnering agreements for delivery of infrastructure services.

Building asset management

Develop the Strategic Asset Management Framework to provide a consistent approach for asset planning and maintenance of built infrastructure across agencies.

	2022-23 Target	2022-23 Estimate	2023-24 Target
Key performance indicators			
Construction contracts awarded to Territory enterprises	≥ 97%	97%	≥ 97%
Northern Territory Government-owned building assets inspected	≥ 33%	36%	≥ 33%

Lands and planning

Objective: Long-term integrated planning is undertaken, and land is released and managed to support community needs and economic development in the Territory. Land and building developments are appropriately regulated across the Territory.

Land development

Plan, develop and implement the land development program to design and deliver headworks infrastructure to support land release and population growth across the Territory.

Crown land estate

Manage the Crown land estate including provision of land to support community needs and economic development. Provide advice and undertake administrative activities on a range of matters related to the Crown land estate including the release and management of Crown land, Aboriginal land claims, native title claims and community living area applications. Manage the operations of the Frances Bay marine facilities.

Development assessment services

Provide streamlined development and control processes under the *Planning Act 1999*.

Lands planning

Provide strategic and long-term integrated planning that supports community needs, sustainable development and the future growth of the Territory.

Building advisory services

Manage and reform the regulatory framework to ensure structures within proclaimed building areas achieve structural, fire, safety, health and amenity standards, and meet community expectations. Ensure residential swimming pool safety barriers meet specific standards. Provide support for statutory boards.

Land information and spatial analytics

Provide geospatial, survey and valuation services with supporting land information, geospatial data, systems and mapping to support the Territory Government, land development industry, business and the public.

Northern Territory Planning Commission

Set the strategic framework for integrated land use, transport and infrastructure planning. Develop planning options that provide flexibility for the future and meet a range of possible needs, while delivering more sustainable and cost-effective outcomes for the community that reflect environmental and heritage values.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Average processing time for development applications (days)	≤ 55	55	≤ 55
Building practitioners audited	65	65	65
NT Integrated Land Information System is online and accessible (uptime)	100%	100%	100%
Average approval times for survey plans (days)	≤ 6	6	≤ 6

Logistics infrastructure and services

Objective: Safe, efficient, reliable and economical transport systems and infrastructure.

Passenger transport

Manage the safe and efficient delivery of public and school transport services in the Territory and provide commercial passenger vehicle licensing, operator accreditation and regulatory services to the commercial passenger vehicle industry.

Registration and licensing

Provide driver licensing and vehicle registration services.

Road and water safety and compliance

Deliver community and school-based road safety education and the DriveSafe program. Provide vehicle standards regulatory services. Conduct vehicle inspections and on-road auditing of heavy and commercial passenger vehicles. Provide Regional Harbourmaster regulatory services for declared ports and waterways management. Provide regulatory oversight of recreational vessels and deliver the community boating safety education and awareness programs.

Transport planning and delivery

Develop and implement strategies and programs to deliver and manage the Territory's transport infrastructure.

Transport assets

Develop and manage the Territory's transport asset program.

Strategy, policy and legislation

Undertake strategic planning and policy development, develop and implement national and local reforms, and oversee industry consultation.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
School and community-based road and marine safety programs delivered ¹	350	350	530
Heavy vehicles checked as part of on-road auditing activity ²	21 000	2 500	13 000
Motor Vehicle Registry customers served within 15 minutes ³		80%	80%
Reported defects on roads repaired	≥ 80%	80%	≥ 80%
Average processing time for corridor access applications (days) ⁴			≤ 10

1 Measure has been revised to include marine safety programs from 2023-24.

2 The variations are due to staff resourcing availability in the vehicle compliance area.

3 New measure.

4 New measure, commencing 1 July 2023.

Housing program office

Objective: Improved urban and remote housing, and land availability.

Capital program delivery

Deliver construction services that provide quality government housing and related infrastructure in urban and remote areas, and support ongoing construction-related jobs across the Territory.

Program planning and engagement

Through local decision making, work with communities to plan housing infrastructure that is fit for purpose, improves living conditions and reduces overcrowding through the delivery of additional living spaces, new housing and related infrastructure.

Housing maintenance services

Provide housing maintenance services for urban and remote houses.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Completed remote bedrooms and living spaces ¹	1 400	1 200	1 400
Remote housing lots developed	200	200	200
Proportion of Aboriginal people employed to deliver housing works and services	≥ 46%	45%	≥ 46%
New constructed homes:			
– remote	260	260	260
– urban ²	78	78	19

1 The variation in 2022-23 is due to community access, labour and supply shortages, community unrest and weather events.

2 New measure. The decrease in the 2023-24 target is due to the completion of the John Stokes Square redevelopment in 2022-23.

Corporate and shared services

Objective: Improved organisational performance through strategic leadership and governance, and the provision of corporate services.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions, including financial services, governance and risk services, and communications and media.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	1 413	1 200
Capital	31	581
Appropriation		
Output	391 227	426 348
Commonwealth	57 691	125 802
Sales of goods and services	23 478	23 478
Interest revenue		
Goods and services received free of charge	18 595	18 666
Gain (+)/loss (-) on disposal of assets	2 521	2 341
Other revenue		
TOTAL INCOME	494 956	598 416
EXPENSES		
Employee expenses	120 488	128 714
Administrative expenses		
Purchases of goods and services	95 967	103 741
Repairs and maintenance	241 899	239 790
Depreciation and amortisation	82 678	87 168
Services free of charge	18 595	18 666
Other administrative expenses	18 435	
Grants and subsidies expenses		
Current	6 535	8 263
Capital	26 877	96 291
Community service obligations	492	
Interest expenses	1 085	936
TOTAL EXPENSES	613 051	683 569
NET SURPLUS (+)/DEFICIT (-)¹	- 118 095	- 85 153

Income administered for the Central Holding Authority

	2022-23	2023-24
INCOME		
Taxation revenue	64 372	67 660
Commonwealth revenue		
Current grants		
Capital grants	27 972	23 081
Fees from regulatory services	7 106	7 461
Interest revenue		
Royalties and rents	3 785	3 933
Other revenue	3 262	3 334
TOTAL INCOME	106 497	105 469

¹ Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	115 954	115 481
Receivables	193 677	22 171
Prepayments	11 400	11 400
Inventories		
Advances and investments	937	937
Property, plant and equipment	9 642 599	10 816 618
Other assets	27 112	28 934
TOTAL ASSETS	9 991 679	10 995 541
LIABILITIES		
Deposits held	30 715	30 715
Creditors and accruals	46 565	46 565
Borrowings and advances	27 211	22 205
Provisions	18 516	18 516
Other liabilities	137 546	74 492
TOTAL LIABILITIES	260 553	192 493
NET ASSETS	9 731 126	10 803 048
EQUITY		
Capital		
Opening balance	4 986 738	5 618 953
Equity injections/withdrawals	632 215	1 157 075
Reserves	5 736 044	5 736 044
Accumulated funds		
Opening balance	- 1 505 776	- 1 623 871
Current year surplus (+)/deficit (-)	- 118 095	- 85 153
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	9 731 126	10 803 048

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable	21	21
Other receivables	4 932	602
TOTAL ASSETS	4 953	623
LIABILITIES		
Central Holding Authority income payable	146	146
Unearned Central Holding Authority income	4 807	477
TOTAL LIABILITIES	4 953	623
NET ASSETS		

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	1 413	1 200
Capital		
Appropriation		
Output	391 227	426 348
Commonwealth	55 855	125 802
Other agency receipts from sales of goods and services	24 153	23 991
Interest received		
Total operating receipts	472 648	577 341
Operating payments		
Payments to employees	120 488	128 714
Payments for goods and services	343 930	343 531
Grants and subsidies paid		
Current	6 535	8 263
Capital	12 197	96 291
Community service obligations	492	
Interest paid	1 085	936
Total operating payments	484 727	577 735
NET CASH FROM OPERATING ACTIVITIES	- 12 079	- 394
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	4 470	2 780
Repayment of advances		
Sales of investments		
Total investing receipts	4 470	2 780
Investing payments		
Purchases of assets	1 024 140	1 263 961
Advances and investing payments		
Total investing payments	1 024 140	1 263 961
NET CASH FROM INVESTING ACTIVITIES	- 1 019 670	- 1 261 181
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	486 451	796 966
Commonwealth	423 830	568 894
Equity injections	2 427	700
Total financing receipts	912 708	1 366 560
Financing payments		
Repayment of borrowings		
Lease payments	5 039	5 006
Equity withdrawals	2 955	100 452
Service concession liability payments		
Total financing payments	7 994	105 458
NET CASH FROM FINANCING ACTIVITIES	904 714	1 261 102
Net increase (+)/decrease (-) in cash held	- 127 035	- 473
Cash at beginning of financial year	242 989	115 954
CASH AT END OF FINANCIAL YEAR	115 954	115 481

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	582	1 200	618	
Aerodrome priority works	464	1 200	736	
Other	118		- 118	
Other grants	831		- 831	
COVID-19 Quarantine Arrangements for Organised National Repatriation of Australians (on-passed from Department of Health)	831		- 831	
Capital grants and subsidies revenue				
Commonwealth grants	31	581	550	
Pirlangimpi subdivision	31		- 31	
Other		581	581	
Output appropriation	391 227	426 348	35 121	1
Commonwealth appropriation				
National partnership agreements	57 691	125 802	68 111	
Darwin Region Water Supply Infrastructure Program (Manton Dam return to service and Adelaide River off-stream water storage)		96 000	96 000	2
Remote Housing Northern Territory	25 658		- 25 658	3
National network repairs and maintenance	16 940	16 520	- 420	
Land transport infrastructure projects	6 750	11 000	4 250	
Centre for National Resilience	5 000		- 5 000	3
Black Spot projects	2 569	2 282	- 287	
Bridge Renewal Leight Creek upgrade	750		- 750	
Other	24		- 24	
Sales of goods and services	23 478	23 478		
Motor vehicle registry (MVR) administrative charges	8 435	8 435		
Government employee housing	5 354	5 354		
Bus fares and passes	3 113	3 113		
Sale of product, maps and valuations	2 203	2 203		
Development assessment application fees	1 607	1 607		
Frances Bay marine facility	1 069	1 069		
Regional Harbourmaster cost recovery	570	570		
Rents	502	502		
Advertising on public bus networks	250	250		
Service level agreements	220	220		
Other	155	155		
Goods and services received free of charge	18 595	18 666	71	
Other revenue	2 521	2 341	- 180	
Port lease finance income	1 708	1 828	120	
Wharf Precinct electricity cost reimbursement	459	459		
Other	354	54	- 300	
OPERATING REVENUE	494 956	598 416	103 460	

continued

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Capital appropriation	486 451	796 966	310 515	4
Commonwealth capital appropriation				
Specific purpose payments	630		- 630	
Commonwealth Government School Upgrades – Targeted Round	630		- 630	
National partnership payments	398 327	543 383	145 056	5
Investment Roads	156 706	173 338	16 632	
Remote Housing Northern Territory	104 250	176 540	72 290	
Roads of Strategic Importance	81 842	143 173	61 331	
Off-network roads	31 170	40 160	8 990	
Ludmilla Creek and Kulaluk trunk drain extension	10 000		- 10 000	
Barkly Regional Deal				
– Tenant Creek visitor park		3 000	3 000	
– Barkly Business Hub	2 200		- 2 200	
– student boarding accommodation	500		- 500	
Northern Australia Roads Program	5 243	2 721	- 2 522	
Emerging agribusiness precinct at Gunn Point	2 400		- 2 400	
Black Spot capital works program	1 968	644	- 1 324	
Katherine Logistics and Agribusiness Hub	1 300	1 850	550	
Heavy vehicle program	748	1 957	1 209	
Other	24 873	25 511	638	
Katherine flood mitigation	6 468	4 532	- 1 936	
Nation Building Program – Roads to Recovery	6 053	7 707	1 654	
Local roads and community infrastructure	2 845	4 548	1 703	
Government schools minor new works	2 171		- 2 171	
Regional Aviation Access Program capital works program	1 775	991	- 784	
Royal Darwin Hospital – PET scanner	1 500		- 1 500	
School security infrastructure upgrades	1 248		- 1 248	
Darwin Visitor Accommodation Precinct	500	5 500	5 000	
COVID-19 Quarantine Arrangements for Organised National Repatriation of Australians (on-passed from Department of Health)	450		- 450	
Other	1 863	2 233	370	
CAPITAL RECEIPTS	910 281	1 365 860	455 579	

- 1 The increase largely reflects additional funding in 2023-24 for the whole of government repairs and maintenance program and antisocial behaviour initiatives on public bus services, combined with revised timing of various projects.
- 2 The increase reflects the transfer of the Darwin Region Water Supply Infrastructure function and associated Commonwealth funding previously recognised in the Department of Industry, Tourism and Trade.
- 3 The reduction reflects the finalisation of Commonwealth funding agreements in 2022-23.
- 4 The increase mainly relates to revised timing and funding profile for delivery of the ship lift facility and various capital projects.
- 5 The variations are in line with relevant agreements.

Department of Territory Families, Housing and Communities

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Families	311 117	318 252	337 419	1, 2
Family support	24 540	24 478	29 934	
Child protection	22 302	22 236	22 228	
Out of home care	119 414	135 163	133 937	
Youth justice	76 723	78 783	82 869	
Domestic, family and sexual violence	54 143	38 279	55 104	
Reform Management Office	13 995	19 313	13 347	
Housing	444 081	486 533	532 273	3, 4
Homelessness services	40 398	38 898	37 764	
Urban housing	106 016	109 197	102 435	
Remote housing	120 115	128 314	136 154	
Town camps and homelands	48 702	75 402	122 178	
Government employee housing	46 785	46 357	47 354	
Indigenous essential services	82 065	88 365	86 388	
Communities	233 975	230 065	274 138	5, 6
Arts and culture	27 083	31 875	33 378	
Heritage, libraries and archives	12 670	12 607	14 130	
Sport and active recreation	37 531	35 818	36 158	
Social inclusion	4 802	4 984	5 006	
Disability services	119 599	109 043	144 139	
Northern Territory concession and recognition schemes	31 593	31 909	40 627	
Emergency management welfare group	697	3 829	700	
Corporate and shared services	118 303	134 971	96 984	7, 8
Corporate and governance	16 698	16 109	15 756	
Shared services received	101 605	118 862	81 228	
Total expenses	1 107 476	1 169 821	1 240 814	
Appropriation				
Output	656 197	696 863	722 528	
Capital	9 659	4 659	9 659	
Commonwealth	64 939	90 919	142 590	

2023-24 Staffing: 1,242 FTE

- The variation in the out of home care output in 2022-23 reflects additional funding to address rising costs for out of home care accommodation services. The variation in the domestic, family and sexual violence output in 2022-23 is due to the transfer of funding from 2022-23 to 2023-24 for new shelters in Darwin and Katherine. The variations in the Reform Management Office output reflect Commonwealth funding for the Children and Families Tripartite Forum carried over from 2021-22 to 2022-23.
- The increase in the family support output in 2023-24 is due to additional funding for accelerated family support programs. The increase in the youth justice output in 2023-24 is due to additional funding for the new model of care at the Alice Springs and Darwin detention centres. The increase in the domestic, family and sexual violence output in 2023-24 is due to carryovers from 2022-23 and additional funding to implement the Domestic, Family and Sexual Violence Action Plan 2, partially offset by the finalisation of Commonwealth funding for Family, Domestic and Sexual Violence Responses in 2022-23.
- The variation in the remote housing output group in 2022-23 is due to additional one-off funding to implement the Remote Rent Framework. The variation in the town camps and homelands output in 2022-23 is due to additional Commonwealth funding for homelands. The variation in the Indigenous essential services output in 2022-23 reflects additional one-off funding to meet diesel price cost pressures.

Budget 2023-24

- 4 The decrease in the urban housing output in 2023-24 is mainly due to the cessation of one-off funding in 2022-23, partially offset by additional funding for property management cost pressures and additional Commonwealth funding for the National Housing and Homelessness Agreement. The increase in the remote housing output in 2023-24 is due to the extension of the National Partnership for Remote Housing in the Northern Territory. The increase in the town camps and homelands output in 2023-24 is due to additional Commonwealth funding for homelands.
- 5 The variation in the arts and culture output in 2022-23 reflects the timing of milestone payments for the Arts Trail program and additional funding for National Aboriginal Art Gallery implementation. The variation in the sport and active recreation output in 2022-23 is mainly due to building depreciation adjustments. The variation in the disability services output group in 2022-23 reflects revised payment amounts for the National Disability Insurance Scheme. The variation in the emergency management welfare group output in 2022-23 reflects additional one-off funding for the Wadeye wet season response.
- 6 The increase in the arts and culture output in 2023-24 reflects additional funding for the development of exhibitions for the Northern Territory Art Gallery. The increase in the heritage, libraries and archives output in 2023-24 is due to additional funding to relocate the NT Library in the new Education and Community Precinct. The increase in the disability services output in 2023-24 is due to increased in-kind offsets and revised payment amounts for the National Disability Insurance Scheme. The increase in the Northern Territory concession and recognition schemes output in 2023-24 is due to additional funding to support the National Energy Bill Relief program.
- 7 The variation in the shared services received output in 2022-23 relates to a one-off increase in the Department of Infrastructure, Planning and Logistics notional charges for the delivery of repairs and maintenance programs.
- 8 The decrease in the shared services received output in 2023-24 is due to the finalisation of Commonwealth funding for housing repairs and maintenance.

Agency profile

The Department of Territory Families, Housing and Communities partners with families, communities and providers to build safe, strong and thriving communities where Territorians are empowered, valued and able to participate.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Homelands Housing and Infrastructure Program	25 000	75 000
Out of home care placements funding	16 000	15 000
Youth detention centre operations – staffing and model of care	1 300	12 900
Domestic, Family and Sexual Violence Action Plan 2		10 000
National Energy Bill Relief program	400	9 000
Accelerated family support – raising the age of criminal responsibility to 12 years		5 000
Northern Territory Art Gallery exhibitions		5 000
Urban housing operating cost pressures	4 600	4 910
National Aboriginal Art Gallery implementation	1 500	2 000
Territory Water Plan implementation		1 626
Gunbalanya oval lights		1 560
NT Library relocation to the Education and Community Precinct		1 210
Araluen Cultural Centre operational support	750	750
Indigenous essential services – diesel price pressures	6 300	
Remote Rent Framework implementation	5 900	
Community Housing Providers – small scale housing projects	4 400	
Continuation of Alice Springs Youth Development Program	2 316	
Barkly Regional Deal – social and affordable housing	550	

continued

	2022-23 Revised	2023-24 Budget
	\$000	\$000
Key existing initiatives		
Community Housing Growth Strategy	1 121	19 964
Barkly Regional Deal – youth work camp	1 067	2 000
Northern suburbs youth hub	400	1 400
New capital works		
Remote Housing Investment Package		
– Land servicing	95 020	
– HomeBuild NT	50 000	
– Government employee housing	25 500	
– Room to Breathe	24 500	
Public housing – Shiers Street complex redevelopment	14 000	
Rolling capital program to improve water quality and security in remote communities	7 000	
Northern suburbs youth hub and Darwin men's shed	6 000	
Remote service delivery hubs	6 000	
Rolling program to refresh urban public housing stock	5 000	
Former Casuarina Fire Station site remediation works	4 500	
Construction of Kalkarindji School oval lights	1 410	
NT Library relocation – upgrade NT Archives Centre and make good Parliament House site	1 050	

Output groups and objectives

Families

Objective: Individuals and families are equipped with skills and resources to protect their safety and wellbeing, and can access services to enhance their lives.

Family support

Equip individuals and families with resources to improve their circumstances through provision of information, referrals and prevention, and intensive support services in partnership with non-government organisations.

Child protection

Work with families to protect their children from harm by undertaking assessments, co-designing safety plans and responding when safety cannot be assured.

Out of home care

Support children in care to return to family and grow into independent adults, through the delivery of case management and support services, and recruitment and management of quality places of care.

Youth justice

Provide youth detention and diversion programs and services that contribute to community safety, and reduce offending and reoffending by young people.

Domestic, family and sexual violence

Develop policies and provide programs to prevent, reduce and address the effect of domestic, family and sexual violence.

Reform Management Office

Coordinate whole of government reform of children and family services across the Territory and support the National Partnership for Remote Housing.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Children entering out of home care ¹	≤ 210	175	≤ 175
Strengthening families cases opened as a result of a child protection investigation ²			750
Child protection investigations commenced ²			5 000
Aboriginal children in out of home care placed with an Aboriginal carer ²			≥ 35%
Children exiting out of home care ²			110
Young people successfully completing community-based orders ³	≥ 55%	40%	≥ 55%
Receptions into a youth detention facility ³	550	630	600
Domestic and family violence workers completing Risk Assessment Management Framework training ²			530
Child and family centres (total) ²			8

1 The variation in 2022-23 is due to a continuing reduction in the number of children entering out of home care through improved practice.

2 New measure commencing 1 July 2023.

3 The variations are due to the impact of amendments to the *Youth Justice Legislation Amendment Act 2021*.

Housing

Objective: Affordable, appropriate and accessible housing for eligible Territorians that contributes to economic development, local jobs and improved social wellbeing.

Homelessness services

Deliver place-based solutions to address homelessness and support those at risk of homelessness.

Urban housing

Provide eligible Territorians access to safe, affordable and appropriate housing, and promote tenant and community safety through social housing programs and tenancy support services.

Remote housing

Manage and provide access to safe, appropriate and affordable housing for Territorians living in remote areas through tenancy management.

Town camps and homelands

Improve living conditions in town camps and homelands through community-based partnerships and local decision making.

Government employee housing

Provide housing and manage tenancies for eligible Territory Government employees in eligible regional and remote areas.

Indigenous essential services

Coordinate funding and provide strategic planning and policy advice for the delivery of electricity, water and sewerage to remote Aboriginal communities through Indigenous Essential Services Pty Ltd, a subsidiary of the Power and Water Corporation, under a purchaser-provider model.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Homelessness services presentations where clients were housed at the end of their support period ¹			≥ 19%
Urban social housing dwellings ^{1,2}	5 920		
Urban social housing dwellings managed by community housing providers ¹			≥ 8%
Urban public housing rent received ¹			≥ 90%
Urban public housing dwellings inspected in previous 12 months ¹			≥ 90%
Public housing dwellings occupied within 70 days of vacancy ¹			≥ 50%
New households assisted into public housing ¹			645
Remote public housing dwellings managed	5 666	5 550	5 740
Remote public housing tenancies living in appropriately sized housing ³	≥ 49%	48%	≥ 50%
Remote public housing rent received ¹			≥ 80%
Remote public housing dwellings inspected in previous 12 months ¹			≥ 90%
Houses upgraded under the Homelands Housing and Infrastructure Program ¹			500
Businesses providing town camps and homelands services that are Aboriginal business enterprises	≥ 40%	50%	≥ 50%
Government employee housing dwellings inspected in previous 12 months ¹			≥ 90%
Days safe drinking water is supplied across the 72 Indigenous Essential Services communities ⁴	≥ 95%	99%	≥ 95%
Average electrical outage duration for each customer served across the 72 Indigenous Essential Services communities (minutes/year) ⁵	≤ 500	240	≤ 500

1 New measure commencing 1 July 2023.

2 Comprises public and community housing stock.

3 The criteria for appropriately sized housing is based on Canadian National Occupancy Standard for housing appropriateness and is sensitive to both household size and demographic composition. This is consistent with the approach applied by the Australian Bureau of Statistics Census and Closing the Gap reporting.

4 Measures the proportion of days that daily chlorine residuals are maintained at effective levels for disinfection (necessary for drinking water safety).

5 Measures the System Average Duration Index. The variation in 2022-23 is due to below average unplanned outages.

Communities

Objective: Promote social cohesion, inclusion, equity and participation so Territory communities are empowered, diverse, vibrant and safe places for all Territorians.

Arts and culture

Support and develop the Territory's arts, culture and creative industry sectors.

Heritage, libraries and archives

Protect, preserve and promote the Territory's history and culture through curated collections and preservation of historic sites.

Sport and active recreation

Support and develop the sport and active recreation sectors to engage Territorians in life-long participation in sport and active recreation.

Social inclusion

Coordinate and manage activities and events that promote the value of diversity, inclusion and social connection, and enable young people, women, people with disability, seniors, LGBTQIA+ communities and multicultural Territorians to actively engage in the community.

Disability services

Lead the Territory partnership with the National Disability Insurance Scheme (NDIS), and lead the development of government's disability policy and support initiatives that advocate, assist and provide opportunity for those living with a disability.

Northern Territory concession and recognition schemes

Deliver initiatives that provide for the financial support, social connection and safety of seniors, pensioners and carers.

Emergency management welfare group

Deliver a coordinated whole of government welfare response in times of emergency that meets the immediate essential needs of individuals and families, including the operation of evacuation centres.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Artists, art workers and arts organisations funded through arts and culture grant programs ¹			150
Online and in-person visits to Territory public libraries including Library & Archives NT ¹			1.4M
Places and objects on the NT Heritage register	300	303	303
Sports and recreation organisation partnerships ¹			68
Eligible organisations registered for sport vouchers ²	300	337	350
Events and activities funded to enhance gender equity and diversity ³	50	70	60
Events and activities funded to promote and celebrate young Territorians ³	140	190	150
Events and activities funded to promote and celebrate our multicultural community ³	120	130	125
Active participants with an approved NDIS Plan ⁴	4 950	5 395	5 900
Eligible Territorians who are members of the NT Concession Scheme ¹			≥ 75%
Eligible Territorians who are members of the NT Seniors Recognition Scheme ¹			≥ 73%
Welfare Group meetings held ^{1, 5}			24

1 New measure commencing 1 July 2023.

2 The variation in 2022-23 is due to increased applications as a result of continued engagement with the sector.

3 The variation in 2022-23 is due to higher numbers of lower value grant applications from community organisations. The decrease in 2023-24 is based on an anticipated increase in higher value grant applications from community organisations, which will result in a lower number of grant recipients with a higher average grant value.

4 The variation in 2022-23 is due to a larger number of approvals being processed by the national provider. The increase in 2023-24 is an estimation of additional approvals likely to occur in addition to the existing approved plans continuing into the next year.

5 Welfare Group meetings ensure preparedness and readiness for providing a welfare response in the event of an emergency.

Corporate and shared services

Objective: Effective and efficient performance of the agency and its funded organisations through governance and regulation, system-wide reform and strategy, policy, plans and standards, resource and information management, evaluation and performance analysis.

Corporate and governance

Provide leadership and strategic management that ensures the agency meets its service and quality objectives, and identifies and mitigates risk. Deliver Territory-wide coordination, strategy, reform policies and plans to ensure an equitable and integrated system.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	2 209	85
Capital		
Appropriation		
Output	696 863	722 528
Commonwealth	90 919	142 590
Sales of goods and services	103 824	104 422
Interest revenue		
Goods and services received free of charge	147 667	110 033
Gain (+)/loss (-) on disposal of assets	1 733	1 630
Other revenue		
TOTAL INCOME	1 043 215	1 081 288
EXPENSES		
Employee expenses	170 119	161 846
Administrative expenses		
Purchases of goods and services	215 499	243 650
Repairs and maintenance		
Depreciation and amortisation	171 032	175 648
Services free of charge	147 667	110 033
Other administrative expenses	1 179	
Grants and subsidies expenses		
Current	362 758	401 863
Capital	73 074	112 868
Community service obligations	18 861	26 061
Interest expenses	9 632	8 845
TOTAL EXPENSES	1 169 821	1 240 814
NET SURPLUS (+)/DEFICIT (-)¹	- 126 606	- 159 526

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants	1 260	6 000
Fees from regulatory services		
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	1 260	6 000

¹ Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	49 706	37 361
Receivables	13 370	13 370
Prepayments	2 703	2 703
Inventories	34	34
Advances and investments		
Property, plant and equipment	3 859 839	3 707 008
Other assets		
TOTAL ASSETS	3 925 652	3 760 476
LIABILITIES		
Deposits held	7 706	7 706
Creditors and accruals	20 198	20 196
Borrowings and advances	127 248	111 941
Provisions	20 921	20 921
Other liabilities	1 502	1 502
TOTAL LIABILITIES	177 575	162 266
NET ASSETS	3 748 077	3 598 210
EQUITY		
Capital		
Opening balance	3 113 383	3 341 695
Equity injections/withdrawals	228 312	9 659
Reserves	1 875 947	1 875 947
Accumulated funds		
Opening balance	- 1 342 959	- 1 469 565
Current year surplus (+)/deficit (-)	- 126 606	- 159 526
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	3 748 077	3 598 210

Assets and liabilities administered for the Central Holding Authority

ASSETS		
Taxes receivable		
Grants and subsidies receivable		
Royalties and rent receivable		
Other receivables	3 500	4 000
TOTAL ASSETS	3 500	4 000
LIABILITIES		
Central Holding Authority income payable		
Unearned Central Holding Authority income	3 500	4 000
TOTAL LIABILITIES	3 500	4 000
NET ASSETS		

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	2 209	85
Capital		
Appropriation		
Output	696 863	722 528
Commonwealth	90 919	142 590
Other agency receipts from sales of goods and services	103 827	106 052
Interest received		
Total operating receipts	893 818	971 255
Operating payments		
Payments to employees	170 119	161 846
Payments for goods and services	215 499	243 650
Grants and subsidies paid		
Current	362 758	401 863
Capital	73 074	112 868
Community service obligations	18 861	26 061
Interest paid	9 634	8 847
Total operating payments	849 945	955 135
NET CASH FROM OPERATING ACTIVITIES	43 873	16 120
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	4 659	16 659
Advances and investing payments		
Total investing payments	4 659	16 659
NET CASH FROM INVESTING ACTIVITIES	- 4 659	- 16 659
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	4 659	9 659
Commonwealth		
Equity injections		
Total financing receipts	4 659	9 659
Financing payments		
Repayment of borrowings	4 343	4 942
Lease payments	15 615	16 523
Equity withdrawals		
Service concession liability payments		
Total financing payments	19 958	21 465
NET CASH FROM FINANCING ACTIVITIES	- 15 299	- 11 806
Net increase (+)/decrease (-) in cash held	23 915	- 12 345
Cash at beginning of financial year	25 791	49 706
CASH AT END OF FINANCIAL YEAR	49 706	37 361

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	2 075		- 2 075	1
Children and Families Tripartite Forum	1 730		- 1 730	
Keeping women safe in their homes	285		- 285	
National Protection and Management of Underwater Cultural Heritage	60		- 60	
Other grants	134	85	- 49	
Alice Springs Town Council collection management	85	85		
COVID-19 Public Health Response (on-passed from Department of Health)	49		- 49	
Output appropriation	696 863	722 528	25 665	2
Commonwealth appropriation				
National partnership agreements	90 919	142 590	51 671	3
Housing and Essential Services on Northern Territory Homelands	25 000	75 000	50 000	
National Housing and Homelessness Agreement	20 798	20 600	- 198	
Family, Domestic and Sexual Violence Responses	14 315		- 14 315	
Disability Care Australia Fund	10 755	11 131	376	
Northern Territory Remote Aboriginal Investment	9 759	9 847	88	
Remote Housing Northern Territory	9 342	26 012	16 670	
Barkly Regional Deal – social and affordable housing	950		- 950	
Sales of goods and services	103 824	104 422	598	
Rent and tenancy charges	85 355	86 036	681	
Government employee housing	16 580	16 580		
Araluen Arts Centre	1 127	1 127		
Hidden Valley	152	152		
Marrara Indoor Stadium	144	144		
Interpreting and translating services	135	135		
Other	331	248	- 83	
Goods and services received free of charge	147 667	110 033	- 37 634	4
Other revenue	1 733	1 630	- 103	
National Rental Affordability Scheme	1 433	1 433		
Centrelink	133	133		
Other	167	64	- 103	
OPERATING REVENUE	1 043 215	1 081 288	38 073	
Capital appropriation	4 659	9 659	5 000	5
CAPITAL RECEIPTS	4 659	9 659	5 000	

1 The variation is in line with the relevant Commonwealth agreements.

2 The increase largely reflects new funding from 2023-24 for domestic, family and sexual violence prevention measures, combined with additional funding to support the National Energy Bill Relief program.

3 The variation is mostly due to the funding agreement profiles of Homelands Housing and Infrastructure Program and Remote Housing Northern Territory, partially offset by one-off funding in 2022-23 for Family Domestic and Sexual Violence Responses.

4 The variation reflects a one-off increase in 2022-23 in shared services for repairs and maintenance.

5 The variation is due to the timing of expected payments for public housing upgrades associated with the Community Housing Growth Strategy.

NT Home Ownership

Business line	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Income	10 217	10 717	10 717	1
NT Home Ownership	10 217	10 717	10 717	
Expenses	9 977	9 480	9 577	2
NT Home Ownership	9 977	9 480	9 577	
Surplus (+)/deficit (-) before income tax	240	1 237	1 140	

2023-24 staffing: 2 FTE

1 The variation in 2022-23 is due to higher interest revenue due to rising interest rates.

2 The variation in 2022-23 is due to lower than expected uptake of home loan products.

Business division profile

NT Home Ownership oversees the provision of Territory Government home loan products and services to assist eligible Territorians to achieve affordable home ownership.

Performance

Outcomes in 2022-23 are expected to improve compared to the 2022-23 Budget due to fewer than anticipated new loans being issued, and higher interest income on existing loans driven by rising interest rates. Performance is expected to remain consistent in 2023-24 as higher interest rates and market conditions continue to subdue new loan activity.

Business line

NT Home Ownership

Objective: Assist eligible Territorians to achieve affordable home ownership.

Activities: Provide Territory Government home loan products and services.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Additional Territorians assisted into home ownership ¹	27	9	10
Loan accounts in arrears greater than 30 days ²	≤ 2%	3.3%	≤ 5%

1 The variation in 2022-23 reflects constraints in the availability of eligible new homes, and tighter credit and market conditions.

2 The variation in 2022-23 and increase in 2023-24 is due to interest rate rises impacting loan serviceability.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations	3 657	3 657
Sales of goods and services		
Interest revenue	7 060	7 060
Rent and dividends		
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	10 717	10 717
EXPENSES		
Employee expenses	267	267
Administrative expenses		
Purchases of goods and services	2 343	2 343
Repairs and maintenance		
Depreciation and amortisation		
Other administrative expenses		
Grants and subsidies expenses		
Current	95	243
Capital		
Interest expenses	6 775	6 724
TOTAL EXPENSES	9 480	9 577
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	1 237	1 140
Income tax expense		
NET SURPLUS (+)/DEFICIT (-)	1 237	1 140

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	10 590	17 530
Receivables	322	322
Prepayments		
Inventories		
Advances and investments	137 497	124 497
Property, plant and equipment		
Other assets		
TOTAL ASSETS	148 409	142 349
LIABILITIES		
Deposits held		
Creditors and accruals	381	399
Borrowings and advances	133 651	126 433
Provisions	22	22
Other liabilities		
TOTAL LIABILITIES	134 054	126 854
NET ASSETS	14 355	15 495
EQUITY		
Capital		
Opening balance	22 745	22 745
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	- 9 627	- 8 390
Current year surplus (+)/deficit (-)	1 237	1 140
Dividends paid/payable		
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	14 355	15 495

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations	3 657	3 657
Receipts from sales of goods and services		
Interest received	7 060	7 060
Total operating receipts	10 717	10 717
Operating payments		
Payments to employees	267	267
Payments for goods and services	2 343	2 343
Grants and subsidies paid		
Current	95	243
Capital		
Interest paid	6 783	6 706
Income tax paid		
Total operating payments	9 488	9 559
NET CASH FROM OPERATING ACTIVITIES	1 229	1 158
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances	20 000	15 000
Sales of investments	3 500	4 000
Total investing receipts	23 500	19 000
Investing payments		
Purchases of assets		
Advances and investing payments	3 000	6 000
Total investing payments	3 000	6 000
NET CASH FROM INVESTING ACTIVITIES	20 500	13 000
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts	22 165	7 218
Financing payments		
Repayment of borrowings		
Lease payments		
Dividends paid		
Equity withdrawals		
Service concession liability payments		
Total financing payments	22 165	7 218
NET CASH FROM FINANCING ACTIVITIES	- 22 165	- 7 218
Net increase (+)/decrease (-) in cash held	- 436	6 940
Cash at beginning of financial year	11 026	10 590
CASH AT END OF FINANCIAL YEAR	10 590	17 530

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Community service obligations	3 657	3 657		
Interest revenue	7 060	7 060		
Interest on loans	7 000	7 000		
Interest on cash balances	60	60		
OPERATING REVENUE	10 717	10 717		

Northern Territory Police, Fire and Emergency Services

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Policing services	414 129	416 950	418 804	1
Community safety, crime prevention and safer roads	414 129	416 950	418 804	
Fire and rescue services	44 076	44 227	48 729	1, 2
Fire prevention and response management	44 076	44 227	48 729	
Emergency services	4 967	5 018	4 898	1
Emergency and preparedness services	4 967	5 018	4 898	
Corporate and shared services	47 333	47 266	53 682	1, 3
Corporate and governance	15 730	15 663	15 690	
Shared services received	31 603	31 603	37 992	
Total expenses	510 505	513 461	526 113	
Appropriation				
Output	410 815	411 861	420 496	
Capital	10 054	8 148	10 789	
Commonwealth	27 960	28 170	27 823	

2023-24 Staffing: 2,340 FTE

1 The 2022-23 Budget figures have been backcast to reflect a new output group structure and funding apportionment methodology.

2 The increase in 2023-24 is mostly due to additional funding for the Northern Territory Fire and Rescue service reform, stage 1.

3 The increase in 2023-24 in the shared services received output is mainly due to additional repairs and maintenance.

Agency profile

The Northern Territory Police, Fire and Emergency Services is a tri-service agency comprising the Northern Territory Police Force, the Northern Territory Fire and Rescue Service and the Northern Territory Emergency Service, with a joint mission to serve and protect the community to achieve our vision of a safe and resilient Territory.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Northern Territory Fire and Rescue Service reform, stage 1		
	5 000	
Airwing police aircraft replacement with leasing model		2 300
NTPFES wellbeing strategy		3 000
Key existing initiatives		
Remote Policing Implementation Plan	10 163	10 163
School-based policing	3 489	3 489
Increase closed-circuit television monitoring staff	1 281	1 281
National Disability Insurance Scheme worker screening	781	584
Northern Territory Emergency Service capability	746	746
New capital works		
Peppimenarti police complex		19 000
Conversion of the old Palmerston Fire Station into a training centre		2 300

Output groups and objectives

Policing services

Objective: Improved community safety and crime prevention through policing, law enforcement and engagement and partnership activities.

Community safety, crime prevention and safer roads

Provide timely, high quality and effective response activities to community issues, including:

- ensuring a visible presence in our community
- providing efficient call centre operations
- enhancing crime detection capability and management of high harm offenders
- delivering enhanced care and protection of victim-survivors and witnesses
- reducing harm caused on our roads, through engagement and enforcement activities
- responding to and investigating road crash incidents
- providing a safe environment and care for all persons in custody
- ensuring resourcing and planning for the search and rescue of people, vehicles, vessels and aircraft on land, seas, inland waterways and urban environments
- ensuring service provision to the judiciary
- enhancing engagement with our urban, regional and remote communities
- reducing the impact of harm caused by antisocial behaviour, family and domestic violence and alcohol misuse by delivering enforcement, support and prevention services
- providing youth engagement through effective alternative pathways diverting youth away from the criminal justice system
- providing preventative measures aimed at promoting public safety by reducing the opportunities and conditions for crime to occur
- fostering collaboration with established national bodies on matters of national security.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Graduated sworn police members trained and deployed ^{1,2}			162
Graduated Aboriginal liaison officers trained and deployed ¹			30
Crimes against the person cleared up within 30 days ^{1,3}			≥ 85%
Crimes against property cleared up within 30 days ^{1,3}			≥ 55%
000 calls answered within 10 seconds	≥ 90%	86%	≥ 90%
Total offences per 100,000 population ^{1,4}			≤ 24 909
Domestic violence-related assaults as a proportion of total assaults ¹			≤ 64%
Domestic violence offenders reoffending within 2 years ¹			≤ 31%
Victim-survivors of domestic violence offences subject to further violent offending within 2 years ¹			≤ 29%
Property crime offenders reoffending within 2 years ¹			≤ 32%
Property crime re-victimisation within 2 years ¹			≤ 15%
Driver alcohol tests returned as positive ¹			≤ 10%
Driver drug tests returned as positive ¹			≤ 17%
Road deaths per 100,000 registered vehicles ⁵	≤ 25	15	≤ 14
Road deaths of Aboriginal and Torres Strait Islander people as a proportion of total road deaths ¹			≤ 26%
Motor vehicle crash victims admitted to hospital ¹			≤ 8%
Proportion of diversion events for youth who have been apprehended ¹			≥ 45%

1 New measure commencing 1 July 2023.

2 Comprises the ranks of constable, Aboriginal community police officer and police auxiliary.

3 A cleared criminal incident is one that has been finalised by the commencement of legal proceedings or otherwise.

4 Includes all offence classification types.

5 The variation in 2022-23 reflects reduced road deaths in line with the National Road Safety Strategy 2021–2030, supporting the national long-term vision of zero by 2050.

Fire and rescue services

Objective: Protection of life, property and the environment against fire and other emergencies to enhance community safety.

Fire prevention and response management

Provide a range of fire and emergency management activities aimed at:

- building community resilience through partnering with volunteers, stakeholders and local communities
- enhancing community education and training to improve preparedness and awareness
- providing proactive hazard reduction and advocacy for fire management
- ensuring capabilities and resources meet evolving community expectations for preventative and responsive operational activities.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Buildings deemed compliant at first inspection after occupancy permit issued ¹			≥ 55%
Career firefighters meeting training requirements for next rank ¹			≥ 80%
Auxiliary and volunteer firefighters meeting training requirements for next rank ¹			≥ 80%
Median response time (minutes) – Territory-wide ¹			≤ 8
Median response time (minutes) – outer regional ¹			≤ 8
Median response time (minutes) – remote ¹			≤ 8
Median response time (minutes) – very remote ^{1, 2}			≤ 10
Fire incidents attended ¹		4 870	
Structure fires contained to room or object of origin within an emergency response area ^{1, 3}			≥ 90%
Structure fires contained to room or object of origin outside of an emergency response area ^{1, 4}			≥ 50%
Wildfires contained within 60 minutes ^{1, 5}			≥ 90%
Fires investigated for which cause was determined ¹			≥ 75%
Community resilience and awareness programs delivered ⁶	≥ 500	290	≥ 500
Building and fire safety inspections conducted by operational crews ⁶	≥ 500	150	≥ 400
Firebreak inspections ^{1, 7}			850
Unwanted alarm responses as a proportion of total alarm responses ^{1, 8}			≤ 50%
Vehicle crashes attended ¹			≤ 186
Vehicle crashes attended involving injuries and/or extraction of victim(s) from vehicle ¹			≤ 11%

1 New measure commencing 1 July 2023.

2 Very remote areas are outside of emergency response areas and there is no permanent or volunteer Northern Territory Fire and Rescue Service presence in these areas, which increases the response time, given the appliance and crew need to turnout and travel from an emergency response area.

3 An emergency response area has a permanent or volunteer Northern Territory Fire and Rescue Service presence.

4 There is no permanent or volunteer Northern Territory Fire and Rescue Service presence in these areas, which increases the response time, given the appliance and crew need to turnout and travel from an emergency response area.

5 A wildfire is defined as a landscape fire (bush and grass).

6 The variation in 2022-23 is due to resource and demand changes across the Northern Territory Fire and Rescue Service, which are expected to normalise in 2023-24.

7 A firebreak is an area of open land created to slow or stop the spread of low-intensity bushfires.

8 An unwanted alarm response occurs when the Northern Territory Fire and Rescue Service responds to a call where there is no fire or other emergency present.

Emergency services

Objective: Minimise the impact of disasters, hazards and emergencies on our community, through effective preparedness, planning and mitigation measures, including engaging with stakeholders.

Emergency and preparedness services

Provide a range of emergency and preparedness services through our dedicated volunteers, including:

- emergency management activities to increase disaster preparedness in our community
- hazard management activities to enhance community preparedness through proactive initiatives aimed at building resilience
- ensuring prevention, preparation, response and recovery to limit the impact of emergency events.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Volunteer members meeting minimum operational training requirements ¹			100%
Emergency management courses delivered by the Northern Territory Emergency Service ¹			≥ 40
Hazard management courses delivered to Northern Territory Emergency Service personnel ¹			≥ 50
Local emergency plans reviewed by 1 November ^{1, 2}			100%
Regional emergency plans reviewed by 1 November ^{1, 3}			100%
Territory Emergency Plan reviewed by 1 November ^{1, 4}			Achieved
Community education programs delivered to members of the public ^{1, 5}			≥ 50

1 New measure commencing 1 July 2023.

2 It is a statutory requirement for the operation and effectiveness of the Territory's 46 local emergency plans to be reviewed at least once every 12 months by the Northern Territory Emergency Service.

3 It is a statutory requirement for the operation and effectiveness of Territory's two regional emergency plans to be reviewed at least once every 12 months by the Northern Territory Emergency Service.

4 It is a statutory requirement for the operation and effectiveness the Territory Emergency Plan to be reviewed at least once every 12 months by the Northern Territory Emergency Service.

5 Community education programs include the Paddy Program, hazard briefings and the Birdie Tree Program.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's executive functions, including executive support, human resources, governance and risk services and corporate communications.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development, and infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	1 168	3 701
Capital	723	
Appropriation		
Output	411 861	420 496
Commonwealth	28 170	27 823
Sales of goods and services	9 913	8 247
Interest revenue		
Goods and services received free of charge	31 603	37 992
Gain (+)/loss (-) on disposal of assets	100	100
Other revenue	1 546	908
TOTAL INCOME	485 084	499 267
EXPENSES		
Employee expenses	356 436	357 631
Administrative expenses		
Purchases of goods and services	88 268	92 741
Repairs and maintenance		
Depreciation and amortisation	35 979	37 123
Services free of charge	31 603	37 992
Other administrative expenses	521	
Grants and subsidies expenses		
Current	358	331
Capital		
Community service obligations		
Interest expenses	296	295
TOTAL EXPENSES	513 461	526 113
NET SURPLUS (+)/DEFICIT (-)¹	- 28 377	- 26 846

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants	37	
Fees from regulatory services	5 355	5 564
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	5 392	5 564

¹ Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	18 133	17 633
Receivables	3 070	3 070
Prepayments	124	124
Inventories	5 226	5 226
Advances and investments		
Property, plant and equipment	471 494	498 548
Other assets	2 213	2 211
TOTAL ASSETS	500 260	526 812
LIABILITIES		
Deposits held	8 219	8 219
Creditors and accruals	10 660	10 660
Borrowings and advances	12 336	54 945
Provisions	62 948	62 948
Other liabilities	789	789
TOTAL LIABILITIES	94 952	137 561
NET ASSETS	405 308	389 251
EQUITY		
Capital		
Opening balance	644 147	716 943
Equity injections/withdrawals	72 796	10 789
Reserves	117 073	117 073
Accumulated funds		
Opening balance	- 400 331	- 428 708
Current year surplus (+)/deficit (-)	- 28 377	- 26 846
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	405 308	389 251

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	1 168	3 701
Capital	723	
Appropriation		
Output	411 861	420 496
Commonwealth	28 170	27 823
Other agency receipts from sales of goods and services	11 459	9 155
Interest received		
Total operating receipts	453 381	461 175
Operating payments		
Payments to employees	356 436	357 631
Payments for goods and services	88 268	92 741
Grants and subsidies paid		
Current	358	331
Capital		
Community service obligations		
Interest paid	296	295
Total operating payments	445 358	450 998
NET CASH FROM OPERATING ACTIVITIES	8 023	10 177
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	4 692	4 692
Repayment of advances		
Sales of investments		
Total investing receipts	4 692	4 692
Investing payments		
Purchases of assets	13 376	16 149
Advances and investing payments		
Total investing payments	13 376	16 149
NET CASH FROM INVESTING ACTIVITIES	- 8 684	- 11 457
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	8 148	10 789
Commonwealth		
Equity injections	16 000	
Total financing receipts	24 148	10 789
Financing payments		
Repayment of borrowings		
Lease payments	6 987	10 009
Equity withdrawals		
Service concession liability payments		
Total financing payments	6 987	10 009
NET CASH FROM FINANCING ACTIVITIES	17 161	780
Net increase (+)/decrease (-) in cash held	16 500	- 500
Cash at beginning of financial year	1 633	18 133
CASH AT END OF FINANCIAL YEAR	18 133	17 633

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	435	3 534	3 099	1
National Crime Intelligence Security Tranche 1 funding	275	3 534	3 259	
Australia-New Zealand Counter Terrorism Council	160		- 160	
Other grants	733	167	- 566	2
COVID-19 Quarantine Arrangements for Organised National Repatriation of Australians (on-passed from Department of Health)	539		- 539	
Automatic Number Plate Recognition System	71	71		
Digital Mapping Capability Project	66	30	- 36	
2023 vocational education and training in schools	52	33	- 19	
User Choice 2023 – training for apprenticeships and traineeships	5	33	28	
Capital grants and subsidies revenue				
Other grants	723		- 723	3
Automatic Number Plate Recognition System	723		- 723	
Output appropriation	411 861	420 496	8 635	4
Commonwealth appropriation				
National partnership agreements	28 170	27 823	- 347	5
Northern Territory Remote Aboriginal Investment – community safety	25 293	25 484	191	
Provision of fire services for Commonwealth properties	2 877	2 339	- 538	
Sales of goods and services	9 913	8 247	- 1 666	6
Safe NT	3 764	3 764		
School-based policing	3 000	3 000		
SerPro ICT implementation	1 482		- 1 482	
Ayers Rock Resort Corporation	500	500		
Nhulunbuy Corporation	367	367		
Other	800	616	- 184	
Goods and services received free of charge	31 603	37 992	6 389	7
Gain (+)/loss (-) on disposal of assets	100	100		
Other revenue	1 546	908	- 638	8
Seconded staff arrangements	316	316		
Monies forfeited	250		- 250	
Other	980	592	- 388	
OPERATING REVENUE	485 084	499 267	14 183	
Capital appropriation	8 148	10 789	2 641	9
CAPITAL RECEIPTS	8 148	10 789	2 641	

1 The increase in 2023-24 mainly relates to revised timing of project-related expenditure for the National Crime Intelligence Security Tranche 1 program.

2 The variation is primarily due to a reimbursement received in 2022-23 relating to 2021-22 COVID-19 expenditure to support quarantine operations for repatriated Australians at the Centre for National Resilience.

Budget 2023-24

- 3 The variation reflects one-off funding in 2022-23 to implement an automatic number plate recognition system to improve road safety.
- 4 The increase reflects funding to implement a firefighter roster relief factor and recruit additional firefighters, combined with additional funding for wages and consumer price index parameters, partially offset by efficiency measures.
- 5 The variations are in line with the relevant Commonwealth agreements.
- 6 The variation reflects one-off funding in 2022-23 from the Department of Corporate and Digital Development for training and operational implementation costs of the new SerPro ICT system.
- 7 The variation reflects an anticipated increase in shared services relating to repairs and maintenance.
- 8 The decrease largely relates to monies forfeited in 2022-23 under the Misuse of Drugs Act 1990 and a one-off reimbursement in 2022-23.
- 9 The variation mostly reflects a one-off transfer to the Department of Corporate and Digital Development in 2022-23 to deliver the e-Rostering project.

Department of the Attorney-General and Justice

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Legal services	68 146	76 132	73 461	1, 2
Solicitor for the Northern Territory	10 695	10 885	10 282	
Legal policy	41 755	47 841	44 034	
Crime Victims Services Unit	7 951	9 969	7 926	
Criminal justice research and statistics	1 548	1 645	1 510	
Aboriginal Justice Unit	6 197	5 792	9 709	
Correctional services	236 096	258 799	263 732	3, 4
Custodial services	209 368	227 629	226 600	
Community corrections	26 112	30 174	36 130	
Parole Board	616	996	1 002	
Justice services	41 973	44 442	43 146	5
Higher courts	14 780	16 349	14 808	
Lower courts and tribunals	24 403	24 823	25 548	
Fines Recovery Unit	2 790	3 270	2 790	
Director of Public Prosecutions	13 356	14 731	14 805	6
Director of Public Prosecutions	13 356	14 731	14 805	
Independent offices	15 210	16 090	15 078	7
Consumer affairs	2 628	2 628	2 656	
Anti-Discrimination Commission	1 572	1 610	1 655	
Office of the Registrar-General	2 228	3 057	1 989	
Public Guardian and Trustee	5 931	5 944	5 928	
Children's Commissioner	1 832	1 832	1 831	
Health and Community Services Complaints Commission	1 019	1 019	1 019	
NT WorkSafe	8 147	8 420	8 151	
NT WorkSafe	8 147	8 420	8 151	
Corporate and shared services	40 396	40 088	41 593	8
Corporate and governance	9 397	9 089	9 683	
Shared services received	30 999	30 999	31 910	
Total expenses	423 324	458 702	459 966	
Appropriation				
Output	320 079	344 809	353 523	
Capital	9 077	7 577	7 719	
Commonwealth	30 141	31 980	31 499	

2023-24 staffing: 1,394 FTE

- The variation in 2022-23 and the decrease in 2023-24 for the legal policy output mainly relates to the legal aid funding profile. The variation in the Crime Victims Services Unit output reflects additional one-off funding in 2022-23.
- The variation in the Aboriginal Justice Unit output in 2022-23 is primarily due to carryovers into forward years and in 2023-24 reflects additional funding for the Aboriginal Justice Agreement.
- The variation in the custodial services output for 2022-23 relates to additional funding for increased prisoner numbers. The variation in the community corrections output for 2022-23 reflects additional funding to establish bail support accommodation. The variation in the Parole Board output for 2022-23 reflects additional funding for an independent chairperson.
- The increase in the community corrections output in 2023-24 is primarily due to additional funding to implement enhanced community-based sentencing.

Budget 2023-24

- 5 The variation in the higher courts output in 2022-23 reflects one-off additional funding for demand pressures. The variation in the Fines Recovery Unit output in 2022-23 is due to additional own-source revenue.
- 6 The increases in the Director of Public Prosecutions output relates to additional funding to address demand pressures.
- 7 The variation in the Office of the Registrar-General output in 2022-23 is due to additional own-source revenue primarily from higher than anticipated land title transactions.
- 8 The increase in the corporate and governance output in 2023-24 relates to the expansion of the project team for mandatory sentencing reform.

Agency profile

The Department of the Attorney-General and Justice provides strategic law and legal policy services to government; support to courts and tribunals; prosecution, corrections, regulatory, registration services; advocacy, guardianship, trusts, estates and will services; and mediation and complaint resolution services.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Correctional services demand and cost pressures	15 000	30 000
Implementation of community-based sentencing reform		6 315
Support for increased demand pressures in the criminal justice system	1 740	4 085
Establish bail support accommodation	3 763	3 185
Delivery of the Aboriginal Justice Agreement		2 765
Support for the Northern Territory Legal Aid Commission	2 493	1 920
Alternatives to custody		1 660
Additional support for victims of crime	2 000	
Key existing initiatives		
Strengthening community corrections and continuing electronic monitoring	6 725	6 715
Alternatives to custody	1 966	4 700
Additional funding for the Crime Victims Services Unit	1 500	1 500
Implementation of correctional services reform	1 000	1 000
New capital works		
Darwin Correctional Centre – fencing		4 000

Output groups and objectives

Legal services

Objective: Quality legal advice, representation and policy development for government.

Solicitor for the Northern Territory

Provide government with quality legal services including legal advice and representation.

Legal policy

Develop, review and implement legislative change, and advise the Attorney-General and government on law and justice measures. Administer National Legal Assistance Service grants on behalf of the Territory and the Commonwealth.

Crime Victims Services Unit

Administer the Crime Victims Assistance Scheme and Register to assist victims of violent crime, and meet the Territory's obligations under the National Redress Scheme. Recover victim payment money from offenders, manage counselling and support services grants including for victims of residential property crime, and advise the Attorney-General on victim-related matters.

Criminal justice research and statistics

Provide statistics and research to build an evidence base for the development, monitoring and evaluation of criminal justice policies and practices.

Aboriginal Justice Unit

Lead the implementation of the Northern Territory Aboriginal Justice Agreement.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Client satisfaction of the quality and timeliness of legal services ¹			≥ 85%
Number of legal requests received ¹			970
Legal requests completed by due date ¹			≥ 85%
Ministerial requests completed by due date ¹			≥ 75%
Bills introduced into parliament ¹			10
Victims of crime assistance applications finalised ²	400	420	420
Aboriginal Territorians completing therapeutic programs in alternative to custody facilities	≥ 80%	75%	≥ 80%
Percentage of Aboriginal Justice Agreement plan completed ¹			≥ 20%
Ad-hoc criminal justice research and statistics requests delivered within agreed timeframes ¹			≥ 95%
Criminal justice research requests, briefings and reports delivered ³	330	439	330

1 New measure commencing 1 July 2023.

2 The variation in 2022-23 is due to a more efficient process.

3 The variation in 2022-23 is due to increased requests related to youth justice, raising the age of criminal responsibility, repeal of mandatory sentencing and prisoner numbers as well as data analysis for the Aboriginal Justice Unit.

Correctional services

Objective: Community safety is improved through correctional interventions, programs and services for people who have offended or are at risk of reoffending.

Custodial services

Provide a safe, secure and humane custodial service focused on reducing reoffending by addressing criminogenic needs through targeted programs, education and training.

Community corrections

Monitor and supervise community-based offenders to ensure offenders are held accountable for non-compliance with orders by the courts and Parole Board.

Parole Board

Provide secretariat support to the Parole Board of the Northern Territory and undertake associated administrative duties.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Annual recidivism rate of convicted people ¹			≤ 59%
Eligible prisoners completing their enrolled education or training program ¹			≥ 80%
Completion of supervised community corrections orders ¹			≥ 70%
Prisoner offence-specific program completions ¹			≥ 80%

1 New measure commencing 1 July 2023.

Justice services

Objective: An accessible and fair justice/fines management system that deals with matters expeditiously in a way that promotes, protects and respects rights.

Higher courts

Provide processing and appropriate case-flow management for higher courts, including the Supreme Court and courts of appeal.

Lower courts and tribunals

Provide processing and appropriate case-flow management for lower courts, tribunals and other statutory offices.

Fines Recovery Unit

Process and collect fines and infringement penalties. Take enforcement action to collect unpaid fines.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Higher courts criminal matters clearance rate ¹			≥ 88%
Lower courts criminal matters clearance rate ¹			≥ 88%
Northern Territory Civil and Administrative Tribunal clearance rate (excluding mental health and adult guardianship proceedings)	≥ 90%	90%	≥ 90%
Fines Recovery Unit clearance rate ²	≥ 85%	90%	≥ 85%

1 New measure commencing 1 July 2023.

2 The higher estimate for 2022-23 is due to clearance of backlogs.

Director of Public Prosecutions

Objective: The Territory community is provided with an independent public prosecution service.

Director of Public Prosecutions

Provide an independent public prosecution service to the Territory, and witness and victim support services during the criminal justice process.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Percentage of guilty verdicts ¹	≥ 95%		
Supreme Court criminal matters finalised within 12 months ¹	≥ 80%		
Local Court criminal matters finalised within 6 months ¹	≥ 80%		

¹ New measure commencing 1 July 2023.

Independent offices

Objective: The Territory community has access to services that protect, advocate and promote a person's legal rights and interests, and contribute towards an equitable society.

Consumer affairs

Regulate and promote rights and responsibilities to consumers and business through education and compliance actions. Provide conciliation, mediation and hearings on consumer law, business and residential tenancies, and residential building disputes.

Anti-Discrimination Commission

Eliminate discrimination and sexual harassment by raising awareness about individuals' rights and responsibilities in the Territory through public education and training, complaints handling and community engagement.

Promote the rights of people detained or receiving treatment under the *Mental Health and Related Services Act 1998* and the *Disability Services Act 1993* through the Community Visitor Program.

Office of the Registrar-General

Register dealings with land and other property, powers of attorney, births, deaths, marriages, and changes of name and sex or gender.

Public Guardian and Trustee

Safeguard and promote the personal, legal and financial interests of Territorians by providing adult guardianship, trust, estate and wills services within a human rights framework.

Children's Commissioner

Handle complaints relating to services provided to vulnerable children including undertaking investigations into systemic issues. Monitor the administration of the *Care and Protection of Children Act 2007* and places where children are held involuntarily in institutional settings. Promote the rights, interests and wellbeing of vulnerable children.

Health and Community Services Complaints Commission

Resolve complaints between users and providers of health and community services in the Territory. Provide recommendations to improve service delivery, and encourage awareness of the rights and responsibilities of users and providers of health services, disability services and services for aged people.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Consumer affairs average call centre wait time (minutes) ¹			≤ 3
Consumer affairs scheduled educational business visits conducted ¹			≥ 90%
Service stations in Darwin/Alice Springs regions with fuel price checks ¹			≥ 90%
Community education and awareness sessions delivered by the Anti-Discrimination Commission ¹			70
Anti-Discrimination Commission complaints conciliated	≥ 50%	50%	≥ 50%
Community Visitor Program issues resolved/referred	≥ 60%	60%	≥ 60%
Office of the Registrar-General client satisfaction ¹			≥ 95%
Life event certificates issued within 24 hours ¹			≥ 95%
Land dealings and instruments registered within 48 hours ¹			≥ 95%
Compliance reviews of trust files annually ¹			≥ 80%
Complex and non-complex decisions aligning with the represented person's views ¹			≥ 73%
Represented person's visits made within 12 months ¹			≥ 60%
Children's Commissioner approaches, complaints and own initiative investigations handled ¹			400
Monitoring rounds where children are held involuntarily	3	3	3
Children's Commissioner complaint investigations completed within 90 days ¹			≥ 90%
Health and Community Services Complaints Commission complaints and enquiries closed ^{2,3}	≥ 92%	100%	100%

1 New measure commencing 1 July 2023.

2 The variation in 2022-23 is due to the clearance of backlogs including those related to complex complaints and investigations.

3 The increase in 2023-24 reflects an adjustment based on the previous year's performance.

NT WorkSafe

Objective: Legislative reforms, safety awareness and education that supports industry, business and community needs.

NT WorkSafe

Work with Territory industry to influence the best possible outcomes in work health and safety, including dangerous goods, electrical safety and rehabilitation, and compensation for injured workers returning to work.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
The rate of workers compensation claims per 1000 workers year on year	≤ 8.4	8.2	≤ 8.1
The number of lives lost in workplace incidents reduced year on year ¹			≥ 5%
The number of serious work-related injuries reduced year on year ¹			≥ 5%
The number of active cases reduced year on year ¹			≥ 5%
Investigations completed within 12 months of commencement ¹			≥ 75%

1 New measure commencing 1 July 2023.

Corporate and shared services

Objective: The performance of the agency's business units is improved through strategic leadership, governance and efficient support services.

Corporate and governance

Provide strategic, governance and support services to facilitate agency operations.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	1 116	560
Capital		
Appropriation		
Output	344 809	353 523
Commonwealth	31 980	31 499
Sales of goods and services	19 714	18 134
Interest revenue		
Goods and services received free of charge	30 999	31 910
Gain (+)/loss (-) on disposal of assets	5 835	5 281
Other revenue		
TOTAL INCOME	434 453	440 907
EXPENSES		
Employee expenses	208 938	216 143
Administrative expenses		
Purchases of goods and services	95 562	90 873
Repairs and maintenance		
Depreciation and amortisation	18 595	18 364
Services free of charge	30 999	31 910
Other administrative expenses	108	
Grants and subsidies expenses		
Current	55 573	55 406
Capital	1 000	
Community service obligations		
Interest expenses	47 927	47 270
TOTAL EXPENSES	458 702	459 966
NET SURPLUS (+)/DEFICIT (-)¹	- 24 249	- 19 059

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	763	793
Interest revenue		
Royalties and rents		
Other revenue	17 968	18 630
TOTAL INCOME	18 731	19 423

¹ Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	15 424	15 424
Receivables	6 012	6 012
Prepayments	1 481	1 481
Inventories	2 107	2 107
Advances and investments		
Property, plant and equipment	704 406	686 598
Other assets		
TOTAL ASSETS	729 430	711 622
LIABILITIES		
Deposits held	4 506	4 506
Creditors and accruals	24 219	25 082
Borrowings and advances	480 023	472 692
Provisions	30 385	30 385
Other liabilities		
TOTAL LIABILITIES	539 133	532 665
NET ASSETS	190 297	178 957
EQUITY		
Capital		
Opening balance	343 150	366 616
Equity injections/withdrawals	23 466	7 719
Reserves	170 928	170 928
Accumulated funds		
Opening balance	- 322 998	- 347 247
Current year surplus (+)/deficit (-)	- 24 249	- 19 059
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	190 297	178 957

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	1 116	560
Capital		
Appropriation		
Output	344 809	353 523
Commonwealth	31 980	31 499
Other agency receipts from sales of goods and services	25 514	23 415
Interest received		
Total operating receipts	403 419	408 997
Operating payments		
Payments to employees	208 938	216 143
Payments for goods and services	96 011	89 840
Grants and subsidies paid		
Current	55 573	55 406
Capital	1 000	
Community service obligations		
Interest paid	48 081	47 440
Total operating payments	409 603	408 829
NET CASH FROM OPERATING ACTIVITIES	- 6 184	168
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	1 056	556
Advances and investing payments		
Total investing payments	1 056	556
NET CASH FROM INVESTING ACTIVITIES	- 1 056	- 556
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	7 577	7 719
Commonwealth		
Equity injections	10 000	
Total financing receipts	17 577	7 719
Financing payments		
Repayment of borrowings		
Lease payments	6 676	7 331
Equity withdrawals		
Service concession liability payments		
Total financing payments	6 676	7 331
NET CASH FROM FINANCING ACTIVITIES	10 901	388
Net increase (+)/decrease (-) in cash held	3 661	
Cash at beginning of financial year	11 763	15 424
CASH AT END OF FINANCIAL YEAR	15 424	15 424

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Commonwealth grants	201		- 201	
Local support coordinator	175		- 175	
Redress scheme awareness	26		- 26	
Other grants	915	560	- 355	
Tenants Advice Service	549	560	11	
COVID-19 public health response (on-passed from Department of Health)	356		- 356	
Sexual Harassment Bystander Training	10		- 10	
Output appropriation	344 809	353 523	8 714	1
Commonwealth appropriation				
National partnership agreements	31 980	31 499	- 481	
Legal assistance services	31 351	30 869	- 482	
Homelessness	301	300	- 1	
Family law information sharing	202	204	2	
Northern Territory Remote Aboriginal Investment – alcohol policy	126	126		
Sales of goods and services	19 714	18 134	- 1 580	2
Land Titles Office fees and levies	5 925	5 125	- 800	
Enforcement fees	3 299	2 819	- 480	
Prison industries and prisoner support revenue	3 234	3 234		
NT WorkSafe	2 950	2 650	- 300	
Public Trustee commissions, fees and levies	974	974		
Supreme Court fees	967	967		
Births, deaths and marriages fees and levies	880	880		
Northern Territory Civil and Administration Tribunal fees	505	505		
Local Court fees	430	430		
Family Court and Federal Court rent	400	400		
Anti-discrimination training	150	150		
Goods and services received free of charge	30 999	31 910	911	3
Other revenue	5 835	5 281	- 554	
Crime Victims Assistance levy	3 410	3 410		
Prison phone system, outside work wages, prison room/board	1 183	1 078	- 105	
Commissioner of Tenancies	410	420	10	
Solicitor for the Northern Territory – outposted lawyers	275	275		
Other	557	98	- 459	
OPERATING REVENUE	434 453	440 907	6 454	
Capital appropriation	7 577	7 719	142	
CAPITAL RECEIPTS	7 577	7 719	142	

1 The variation largely reflects additional funding in 2023-24 to manage increased demand pressures for correctional services and the delivery of the Aboriginal Justice Agreement.

2 The variation reflects higher revenue in 2022-23 from property search fees and fines recovered.

3 The variation reflects an anticipated increase in shared services for ICT systems.

Aboriginal Areas Protection Authority

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Protection of sacred sites	5 670	6 970	5 266	1, 2
Protection of sacred sites	5 670	6 970	5 266	
Corporate and shared services	2 195	2 195	2 094	
Corporate and governance	1 418	1 418	1 317	
Shared services received	777	777	777	
Total expenses	7 865	9 165	7 360	
Appropriation				
Output	4 767	4 767	4 262	

2023-24 staffing: 32 FTE

- 1 The variation in 2022-23 is due to increased activity funded through self-generated revenue.
- 2 The decrease in 2023-24 reflects the finalisation of interim funding to develop a whole of government cost recovery model as an outcome of the *Scientific Inquiry into Hydraulic Fracturing in the Northern Territory Final Report* and normalisation of self-generated revenue.

Agency profile

The Aboriginal Areas Protection Authority's purpose and objectives, as contained in the *Northern Territory Aboriginal Sacred Sites Act 1989*, are to protect sacred sites and the traditional interests of Aboriginal custodians in sacred sites.

The authority documents and stores a secure record of the traditional information on which legal recognition of these interests depends and provides authoritative advice so these interests are incorporated in decisions about land use.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
Key existing initiatives		
Resourcing to fast track sacred site clearances	1 027	1 027
Interim cost recovery framework for onshore petroleum regulatory activities	497	

Output groups and objectives

Protection of sacred sites

Objective: Enhanced relations between Aboriginal custodians and the wider Territory community by increasing the level of certainty when identifying constraints, if any, on land and sea-use proposals from the existence of sacred sites.

Protection of sacred sites

Provide statutory services for the protection and registration of sacred sites, and the avoidance of sacred sites in the economic development and use of land.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Authority certificates issued ¹	100	128	100
Average time between receiving authority certificate applications and completing service (days) ^{2,3}	≤ 130	156	≤ 120
Requests for information completed ⁴	800	850	800
Average time between receiving requests for information and completing service (days)	≤ 4	3	≤ 3
Statutory appeals	≤ 1%	1%	≤ 1%

1 The variation in 2022-23 is due to an increase in development and mining activity.

2 The variation in 2022-23 is due to remote location access issues and skills shortages.

3 The decrease in the 2023-24 target is due to increased resourcing and efficiency.

4 The variation in 2022-23 reflects a continued trend in companies submitting requests for information.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the authority's functions.

Shared services received

Receive corporate services from the Department of Corporate and Digital Development.

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current		
Capital		
Appropriation		
Output	4 767	4 262
Commonwealth		
Sales of goods and services	3 800	2 500
Interest revenue		
Goods and services received free of charge	777	777
Gain (+)/loss (-) on disposal of assets		
Other revenue		
TOTAL INCOME	9 344	7 539
EXPENSES		
Employee expenses	5 046	5 086
Administrative expenses		
Purchases of goods and services	3 313	1 468
Repairs and maintenance		
Depreciation and amortisation	29	29
Services free of charge	777	777
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Community service obligations		
Interest expenses		
TOTAL EXPENSES	9 165	7 360
NET SURPLUS (+)/DEFICIT (-)¹	179	179

Income administered for the Central Holding Authority

INCOME		
Taxation revenue		
Commonwealth revenue		
Current grants		
Capital grants		
Fees from regulatory services	56	58
Interest revenue		
Royalties and rents		
Other revenue		
TOTAL INCOME	56	58

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	4 224	4 432
Receivables	340	340
Prepayments		12
Inventories		12
Advances and investments		
Property, plant and equipment	23	16
Other assets	22	
TOTAL ASSETS	4 621	4 800
LIABILITIES		
Deposits held		
Creditors and accruals	148	148
Borrowings and advances		
Provisions	408	408
Other liabilities	330	330
TOTAL LIABILITIES	886	886
NET ASSETS	3 735	3 914
EQUITY		
Capital		
Opening balance	1 621	1 621
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	1 935	2 114
Current year surplus (+)/deficit (-)	179	179
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	3 735	3 914

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current		
Capital		
Appropriation		
Output	4 767	4 262
Commonwealth		
Other agency receipts from sales of goods and services	3 800	2 500
Interest received		
Total operating receipts	8 567	6 762
Operating payments		
Payments to employees	5 046	5 086
Payments for goods and services	3 313	1 468
Grants and subsidies paid		
Current		
Capital		
Community service obligations		
Interest paid		
Total operating payments	8 359	6 554
NET CASH FROM OPERATING ACTIVITIES	208	208
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets		
Advances and investing payments		
Total investing payments		
NET CASH FROM INVESTING ACTIVITIES		
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital		
Commonwealth		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments		
Equity withdrawals		
Service concession liability payments		
Total financing payments		
NET CASH FROM FINANCING ACTIVITIES		
Net increase (+)/decrease (-) in cash held	208	208
Cash at beginning of financial year	4 016	4 224
CASH AT END OF FINANCIAL YEAR	4 224	4 432

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Output appropriation	4 767	4 262	- 505	1
Sales of goods and services	3 800	2 500	- 1 300	2
Fees and charges	3 800	2 500	- 1 300	
Goods and services received free of charge		777	777	
OPERATING REVENUE	9 344	7 539	- 1 805	

1 The variation is due to the finalisation of interim funding to develop a whole of government cost recovery model as an outcome of the *Scientific Inquiry into Hydraulic Fracturing in the Northern Territory Final Report*.

2 The variation reflects an increase in sacred site clearance requests for major development activities in 2022-23.

Department of Corporate and Digital Development

Output group/Output	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Corporate support development	182 574	175 643	181 683	1, 2
Workforce services	26 245	25 686	24 964	
Employment services	18 177	19 511	18 249	
Procurement services	8 778	8 797	8 793	
Information management services	6 442	8 051	8 204	
Finance services	7 722	8 077	8 355	
Property leasing services	114 329	104 648	112 247	
Vehicle management services	881	873	871	
Digital government development	216 655	202 698	220 467	3, 4
ICT network services	47 820	39 900	56 364	
Agency business systems and support services	66 405	65 245	64 629	
Across government systems and support services	25 704	26 944	26 794	
Digital projects	52 234	44 574	46 739	
Data services	13 280	13 677	13 005	
Digital communications	2 473	2 628	2 800	
Digital connectivity and strategy	8 739	9 730	10 136	
Corporate and shared services	5 883	7 010	6 337	5
Corporate and governance	4 710	5 837	5 156	
Shared services received	315	315	323	
Shared services provided	858	858	858	
Total expenses	405 112	385 351	408 487	
Appropriation				
Output	322 503	301 554	322 499	
Capital	62 813	20 795	29 427	

2023-24 staffing: 1,069 FTE

- 1 The variation in the employment services output in 2022-23 is primarily due to a one-off carryover of payroll automation project funding from 2021-22 to 2022-23. The variation in the information management services output in 2022-23 is mostly a result of transferring freedom of information functions from a number of agencies to the Department of Corporate and Digital Development. The variation in the property leasing services output in 2022-23 is primarily due to internal reprioritisation for ICT projects.
- 2 The increase in the property leasing services output in 2023-24 reflects recognition of new leases and lease adjustments consistent with accounting standards as well as indexation parameters, partially offset by internal reprioritisation to support ICT projects.
- 3 The variation in the ICT network services output in 2022-23 is mostly due to a shift in the timing of the delivery of new ICT services to the Department of Education. The variation in the digital projects output in 2022-23 primarily reflects revised delivery timing of major ICT projects. The variation in the digital connectivity and strategy output in 2022-23 is primarily due to carryover of specific purpose grant funding from 2021-22.
- 4 The increase in the ICT network services output in 2023-24 is due to additional funding to strengthen cyber security and deliver new ICT services to the Department of Education.
- 5 The variation in the corporate and governance output in 2022-23 is primarily due to one-off COVID-19 related project funding.

Agency profile

The Department of Corporate and Digital Development provides enterprise-wide support to all government agencies by delivering corporate and digital services, advising agencies, developing transformative solutions and managing the Territory Government's enterprise digital environment.

Budget highlights

	2022-23 Revised	2023-24 Budget
	\$000	\$000
New initiatives		
Strengthening cyber security		5 000
Telecommunications uplift for Territory schools		4 000
Data management system for Aboriginal Areas Protection Authority		1 610
Key existing initiatives		
Acacia program (on behalf of the Department of Health) ¹	50 550	40 454
Territory Services digitisation project	2 200	5 800
e-Medication (on behalf of the Department of Health)	1 703	5 561
Care program (on behalf of the Department of Territory Families, Housing and Communities) ²	21 840	3 135
Sage budget management system for agencies	2 400	2 200
Kakadu mobile services	1 000	1 500
Open data	1 120	680
Tracer (on behalf of Northern Territory Police, Fire and Emergency Services)	4 708	329
SerPro policing management system (on behalf of Northern Territory Police, Fire and Emergency Services)	10 390	
Jabiru broadband services	2 415	
NTGPay – procure-to-pay system replacement project	2 384	
School LAN cabling	2 175	
Territory schools connectivity uplift – pilot project	850	

¹ Formerly known as the Core Clinical Systems Renewal Program.

² Formerly known as the Client Management Systems Alignment program.

Output groups and objectives

Corporate support development

Objective: Professional, responsive and consistent corporate services, quality solutions and trusted advice that enables government and agencies to focus on core business.

Workforce services

Provide workforce decision support and development services, human capital initiatives and advice to assist agencies to manage their workforce, including human resources case management and training.

Employment services

Deliver end-to-end enterprise employment operations and advisory services that support the employment of staff across government, including payroll processing.

Procurement services

Coordinate procurement and contract administration services, development initiatives, advice and management of across-government contracts, enabling agencies to source the supplies needed for their business operations.

Information management services

Deliver expert freedom of information services to applicants and agencies, and provide information and records management services that support agencies to manage their business records.

Finance services

Provide enterprise finance operations, development initiatives and advisory services that support government and agencies to manage their financial resources.

Property leasing services

Deliver property leasing and tenancy management services, development initiatives and advice to meet the leased accommodation requirements of agencies.

Vehicle management services

Coordinate vehicle administration services, improvement initiatives and advice that support the vehicle fleet requirements of agencies.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Human resource cases finalised within 3 months of commencement ¹		60%	≥ 60%
Participants commencing enterprise early careers programs ^{1,2}		300	370
Northern Territory Public Sector employees completing training programs coordinated by the Workforce Development team ³	10 500	10 500	20 000
Payroll transactions processed ⁴	1.35M	1.5M	1.5M
Days to activate new employees on payroll system (average)	4	4	4
Across-government contractors managed ⁵	280	250	260
Days to process tender documents (average)	3	3	3
Client procurements facilitated ⁶	670	610	630
Days to process first level service requests ¹		3	3
Applications made under the <i>Information Act 2002</i> finalised within statutory timeframes ¹		95%	≥ 95%
Payments processed	500 000	490 000	490 000
Processing accuracy	100%	100%	100%
Debts processed ⁷	190 000	200 000	190 000
Days to collect debts (average)	55	57	55
Occupancy density (m ² /FTE) ¹		16.5	16.5
Unallocated net lettable area ¹		0.5%	≤ 0.5%
Vehicles managed ¹		3 010	3 010
Electric vehicles in the Territory fleet ¹		40	40

1 New measure.

2 The increase in 2023-24 is due to an estimated rise in participant numbers following increased promotion of the programs and engagement with agencies.

3 The increase in 2023-24 reflects growth in online courses.

4 The variation in 2022-23 is due to the processing of new enterprise agreements, continuing into 2023-24.

5 The variation in 2022-23 reflects changes in contract scope and client agency requirements.

6 The variation in 2022-23 is due to changes in client agency requirements and resource availability.

7 The variation in 2022-23 mainly reflects outstanding COVID-19 quarantine invoices.

Digital government development

Objective: Transformative customer-focused digital solutions and services operating in a controlled ICT environment, leveraging technology and increasing connectivity to improve government service delivery.

ICT network services

Operation and oversight of government's ICT network, enterprise architecture, cyber security operations and sourcing of ICT services to manage and sustain government's digital ecosystem.

Agency business systems and support services

Deliver systems administration and support services, improvement initiatives, digital solutions and technical advice to manage digital systems that support agencies to deliver their services to the community.

Across government systems and support services

Deliver systems administration and support services, improvement initiatives, digital solutions and technical advice for enterprise systems that operate across government to support the Northern Territory Public Sector.

Digital projects

Coordinate and oversee project management, development initiatives and advice to deliver transformational, customer-focused digital solutions for agencies that improve government service delivery.

Data services

Provide data management, reporting services, improvement initiatives and advice to inform agency business decisions supporting service delivery improvement.

Digital communications

Provide online web services, communications and solutions, development initiatives and advice to support agencies and inform the community about government services.

Digital connectivity and strategy

Provide digital policy and strategy development, telecommunications advocacy and coordination, reform initiatives and advice to support the digital transformation of government services and development of a local digital economy.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Laptops, workstations and tablets	24 000	24 000	25 000
ICT Service Centre queries resolved on first contact	≥ 70%	70%	≥ 70%
Availability of core agency business systems	≥ 99%	99%	≥ 99%
Availability of core across government systems	≥ 99%	99%	≥ 99%
Average annual unscheduled outages per core system	≤ 2	1	≤ 2
Enterprise digital programs in progress	4	4	3
Digital projects being managed ¹	12	27	28
Data services requests resolved	14 000	14 100	14 500
Website service requests resolved	19 500	20 000	20 000
Major ICT projects overseen by the ICT Governance Board ²		100%	≥ 90%
Increase in the number of published datasets on the NT Open Data Portal ²		25	≥ 25

¹ The variation in 2022-23 is due to new projects funded by client agencies.

² New measure.

Corporate and shared services

Objective: Improved organisational performance through strategic and governance leadership and the provision of corporate services functions.

Corporate and governance

Provide a range of corporate and governance services to support the agency's functions.

Shared services received

Receive infrastructure services from the Department of Infrastructure, Planning and Logistics.

Shared services provided

Provide corporate and governance services to support functions and divisions assisted by the department, primarily NT Fleet and Data Centre Services.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Taxation revenue		
Grants and subsidies revenue		
Current	607	
Capital		
Appropriation		
Output	301 554	322 499
Commonwealth		
Sales of goods and services	45 784	52 181
Interest revenue	897	
Goods and services received free of charge	315	323
Gain (+)/loss (-) on disposal of assets	6 885	8 567
Other revenue		
TOTAL INCOME	356 042	383 570
EXPENSES		
Employee expenses	136 132	134 012
Administrative expenses		
Purchases of goods and services	142 014	168 495
Repairs and maintenance	2	
Depreciation and amortisation	90 484	88 734
Services free of charge	315	323
Other administrative expenses		
Grants and subsidies expenses		
Current	357	209
Capital	4 051	1 500
Community service obligations		
Interest expenses	11 996	15 214
TOTAL EXPENSES	385 351	408 487
NET SURPLUS (+)/DEFICIT (-)¹	- 29 309	- 24 917

1 Agencies are not-for-profit entities and will generally report a deficit balance due to non-cash items (for example, depreciation and amortisation) and any approved use of cash balances associated with unspent funding from prior financial years.

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	31 394	19 031
Receivables	8 370	8 370
Prepayments	17 554	17 554
Inventories		
Advances and investments		
Property, plant and equipment	607 205	592 710
Other assets	283 622	315 737
TOTAL ASSETS	948 145	953 402
LIABILITIES		
Deposits held	89	89
Creditors and accruals	31 600	31 200
Borrowings and advances	592 814	585 572
Provisions	22 209	22 209
Other liabilities		
TOTAL LIABILITIES	646 712	639 070
NET ASSETS	301 433	314 332
EQUITY		
Capital		
Opening balance	324 363	330 040
Equity injections/withdrawals	5 677	37 816
Reserves		
Accumulated funds		
Opening balance	702	- 28 607
Current year surplus (+)/deficit (-)	- 29 309	- 24 917
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	301 433	314 332

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Taxes received		
Grants and subsidies received		
Current	607	
Capital		
Appropriation		
Output	301 554	322 499
Commonwealth		
Other agency receipts from sales of goods and services	52 669	60 748
Interest received		
Total operating receipts	354 830	383 247
Operating payments		
Payments to employees	136 132	134 012
Payments for goods and services	142 014	168 495
Grants and subsidies paid		
Current	357	209
Capital	4 051	1 500
Community service obligations		
Interest paid	11 996	15 214
Total operating payments	294 550	319 430
NET CASH FROM OPERATING ACTIVITIES	60 280	63 817
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	85 016	39 659
Advances and investing payments		
Total investing payments	85 016	39 659
NET CASH FROM INVESTING ACTIVITIES	- 85 016	- 39 659
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Appropriation		
Capital	20 795	29 427
Commonwealth		
Equity injections	4 685	8 789
Total financing receipts	25 480	38 216
Financing payments		
Repayment of borrowings		
Lease payments	77 781	74 737
Equity withdrawals	16 500	
Service concession liability payments		
Total financing payments	94 281	74 737
NET CASH FROM FINANCING ACTIVITIES	- 68 801	- 36 521
Net increase (+)/decrease (-) in cash held	- 93 537	- 12 363
Cash at beginning of financial year	124 931	31 394
CASH AT END OF FINANCIAL YEAR	31 394	19 031

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Current grants and subsidies revenue				
Other grants	607		- 607	1
COVID-19 Public Health Response (on-passed from Department of Health)	607		- 607	
Output appropriation	301 554	322 499	20 945	2
Sales of goods and services	45 784	52 181	6 397	3
ICT infrastructure program	29 546	36 203	6 657	
Shared services corporate management charges	7 109	7 101	- 8	
Rent recovery	5 234	4 989	- 245	
ICT identity and coordination services	2 823	2 823		
Salary sacrifice administrative fees	1 072	1 065	- 7	
Interest revenue	897		- 897	4
Goods and services received free of charge	315	323	8	
Other revenue	6 885	8 567	1 682	5
OPERATING REVENUE	356 042	383 570	27 528	
Capital appropriation	20 795	29 427	8 632	6
CAPITAL RECEIPTS	20 795	29 427	8 632	

1 The variation is due to a reimbursement received in 2022-23 from the Department of Health relating to 2021-22 expenditure to support the Territory's COVID-19 response.

2 The increase reflects revised timing of various ICT projects including the Acacia program (formerly known as the Core Clinical Systems Renewal Program), the Can-Do Territory Business Services Portal project and the Care program (formerly known as the Client Management Systems Alignment project), combined with funding from 2023-24 to strengthen cyber security and protection of critical infrastructure.

3 The variance primarily reflects additional ICT services provided to the Department of Education from 2023-24.

4 The variation is due to a gain on the extinguishment of office accommodation leases in 2022-23 in accordance with accounting standards.

5 The increase primarily reflects one-off project-related cost recovery for the National Crime Intelligence Security Tranche 1 program, partially offset by one-off ICT recoveries from agencies in 2022-23.

6 The variation is due to timing of milestone payments for major ICT projects including the Acacia program and the Care program.

Data Centre Services

Business line	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Income	27 048	29 894	29 237	1
Data centre management	27 048	29 894	29 237	
Expenses	23 614	24 321	23 664	
Data centre management	23 614	24 321	23 664	
Surplus (+)/deficit (-) before income tax	3 434	5 573	5 573	

2023-24 staffing: 46 FTE

1 The variation in 2022-23 is primarily due to an increase in agency business applications on Data Centre Services' hosting environment and one-off ICT infrastructure sales to the Department of Infrastructure, Planning and Logistics.

Business division profile

Data Centre Services delivers core ICT infrastructure and support services to Territory Government agencies.

Performance

Performance in 2023-24 is expected to be consistent with 2022-23.

Business line

Data centre management

Objective: Operate a computing environment that is reliable, adaptable and secure for government's critical digital business systems, with high levels of performance and availability.

Activities: Deliver high quality, reliable and secure enterprise-scale computing services across a diverse range of technology platforms that support government operations.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Fully managed servers ¹	1 630	1 675	1 800
Data storage area network (terabytes) ¹	7 500	10 650	12 000
Virtual server computing availability	100%	100%	100%
Mainframe computing availability	100%	100%	100%

1 The increases are due to the consolidation of agency business applications into Data Centre Services' hosting environment.

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	29 413	29 035
Interest revenue	202	202
Rent and dividends		
Gain (+)/loss (-) on disposal of assets	279	
Other revenue		
TOTAL INCOME	29 894	29 237
EXPENSES		
Employee expenses	6 797	6 796
Administrative expenses		
Purchases of goods and services	13 255	12 976
Repairs and maintenance		
Depreciation and amortisation	4 051	3 703
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses	218	189
TOTAL EXPENSES	24 321	23 664
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	5 573	5 573
Income tax expense	1 672	1 672
NET SURPLUS (+)/DEFICIT (-)	3 901	3 901

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	12 381	15 227
Receivables	3 270	3 270
Prepayments	11 092	11 092
Inventories		
Advances and investments		
Property, plant and equipment	20 610	18 492
Other assets	290	220
TOTAL ASSETS	47 643	48 301
LIABILITIES		
Deposits held		
Creditors and accruals	631	631
Borrowings and advances	10 722	9 430
Provisions	4 809	4 809
Other liabilities	1 615	1 615
TOTAL LIABILITIES	17 777	16 485
NET ASSETS	29 866	31 816
EQUITY		
Capital		
Opening balance	4 563	4 563
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	23 353	25 303
Current year surplus (+)/deficit (-)	3 901	3 901
Dividends paid/payable	- 1 951	- 1 951
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	29 866	31 816

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	29 692	29 035
Interest received	202	202
Total operating receipts	29 894	29 237
Operating payments		
Payments to employees	6 797	6 796
Payments for goods and services	13 255	12 976
Grants and subsidies paid		
Current		
Capital		
Interest paid	218	189
Income tax paid	1 063	1 672
Total operating payments	21 333	21 633
NET CASH FROM OPERATING ACTIVITIES	8 561	7 604
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales		
Repayment of advances		
Sales of investments		
Total investing receipts		
Investing payments		
Purchases of assets	2 510	1 515
Advances and investing payments		
Total investing payments	2 510	1 515
NET CASH FROM INVESTING ACTIVITIES	- 2 510	- 1 515
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts		
Financing payments		
Repayment of borrowings		
Lease payments	1 262	1 292
Dividends paid	1 241	1 951
Equity withdrawals		
Service concession liability payments		
Total financing payments	2 503	3 243
NET CASH FROM FINANCING ACTIVITIES	- 2 503	- 3 243
Net increase (+)/decrease (-) in cash held	3 548	2 846
Cash at beginning of financial year	8 833	12 381
CASH AT END OF FINANCIAL YEAR	12 381	15 227

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	29 413	29 035	- 378	1
Data centre management	29 413	29 035	- 378	
Interest revenue	202	202		
Other revenue	279		- 279	2
Licence recoveries	279		- 279	
OPERATING REVENUE	29 894	29 237	- 657	

1 The variation reflects one-off ICT infrastructure sales to the Department of Infrastructure, Planning and Logistics in 2022-23.

2 The variation reflects one-off licence recoveries in 2022-23.

NT Fleet

Business line	2022-23 Budget	2022-23 Revised	2023-24 Budget	Note
	\$000	\$000	\$000	
Income	39 984	42 099	41 997	1
Vehicle fleet services	39 984	42 099	41 997	
Expenses	32 167	30 803	30 354	2
Vehicle fleet services	32 167	30 803	30 354	
Surplus (+)/deficit (-) before income tax	7 817	11 296	11 643	

2023-24 staffing: 20 FTE

1 The variation in 2022-23 is primarily due to higher than expected vehicle disposal and interest revenues.

2 The variation in 2022-23 mainly reflects a decrease in light vehicle depreciation expenses.

Business division profile

NT Fleet operates the Northern Territory Government vehicle fleet, with the exception of Northern Territory Police, Fire and Emergency Services vehicles.

Performance

Performance improved in 2022-23 and is expected to remain strong in 2023-24 due to elevated market demand for second hand vehicles.

Business line

Vehicle fleet services

Objective: Safe, cost-efficient, fit-for-purpose vehicles that support agencies' business requirements.

Activities: Acquisition, leasing, whole-of-life management and disposal of a diverse fleet of vehicle assets used by agencies to deliver their core business.

Key performance indicators	2022-23 Target	2022-23 Estimate	2023-24 Target
Light vehicles managed	2 650	2 650	2 650
Heavy vehicles managed	860	860	860
Light vehicles meeting fuel and safety standards	100%	100%	100%
Light vehicles managed within vehicle life standards	≥ 90%	90%	≥ 90%

Operating statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
INCOME		
Grants and subsidies revenue		
Current		
Capital		
Community service obligations		
Sales of goods and services	34 884	34 863
Interest revenue	494	494
Rent and dividends		
Gain (+)/loss (-) on disposal of assets	6 500	6 500
Other revenue	221	140
TOTAL INCOME	42 099	41 997
EXPENSES		
Employee expenses	2 000	2 000
Administrative expenses		
Purchases of goods and services	14 465	14 216
Repairs and maintenance		
Depreciation and amortisation	14 338	14 138
Other administrative expenses		
Grants and subsidies expenses		
Current		
Capital		
Interest expenses		
TOTAL EXPENSES	30 803	30 354
SURPLUS (+)/DEFICIT (-) BEFORE INCOME TAX	11 296	11 643
Income tax expense	3 389	3 492
NET SURPLUS (+)/DEFICIT (-)	7 907	8 151

Balance sheet

	2022-23 Revised	2023-24 Budget
	\$000	\$000
ASSETS		
Cash and deposits	16 846	17 784
Receivables	1 272	1 272
Prepayments	1 658	1 658
Inventories		
Advances and investments		
Property, plant and equipment	96 280	99 619
Other assets	2 953	2 976
TOTAL ASSETS	119 009	123 309
LIABILITIES		
Deposits held		
Creditors and accruals	1 023	1 023
Borrowings and advances	200	200
Provisions	7 600	7 823
Other liabilities		
TOTAL LIABILITIES	8 823	9 046
NET ASSETS	110 186	114 263
EQUITY		
Capital		
Opening balance	565	565
Equity injections/withdrawals		
Reserves		
Accumulated funds		
Opening balance	105 668	109 621
Current year surplus (+)/deficit (-)	7 907	8 151
Dividends paid/payable	- 3 954	- 4 074
Transfers to/from reserves		
Accounting policy changes and corrections		
TOTAL EQUITY	110 186	114 263

Cash flow statement

	2022-23 Revised	2023-24 Budget
	\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES		
Operating receipts		
Grants and subsidies received		
Current		
Capital		
Community service obligations		
Receipts from sales of goods and services	35 105	35 003
Interest received	494	494
Total operating receipts	35 599	35 497
Operating payments		
Payments to employees	2 000	2 000
Payments for goods and services	14 465	14 216
Grants and subsidies paid		
Current		
Capital		
Interest paid		
Income tax paid	3 375	3 389
Total operating payments	19 840	19 605
NET CASH FROM OPERATING ACTIVITIES	15 759	15 892
CASH FLOWS FROM INVESTING ACTIVITIES		
Investing receipts		
Proceeds from asset sales	14 000	14 000
Repayment of advances		
Sales of investments		
Total investing receipts	14 000	14 000
Investing payments		
Purchases of assets	25 000	25 000
Advances and investing payments		
Total investing payments	25 000	25 000
NET CASH FROM INVESTING ACTIVITIES	- 11 000	- 11 000
CASH FLOWS FROM FINANCING ACTIVITIES		
Financing receipts		
Proceeds of borrowings		
Deposits received		
Equity injections		
Total financing receipts	3 938	3 954
Financing payments		
Repayment of borrowings		
Lease payments		
Dividends paid	3 938	3 954
Equity withdrawals		
Service concession liability payments		
Total financing payments	3 938	3 954
NET CASH FROM FINANCING ACTIVITIES	- 3 938	- 3 954
Net increase (+)/decrease (-) in cash held	821	938
Cash at beginning of financial year	16 025	16 846
CASH AT END OF FINANCIAL YEAR	16 846	17 784

Revenue statement

	2022-23 Revised	2023-24 Budget	Variation	Note
	\$000	\$000	\$000	
Sales of goods and services	34 884	34 863	- 21	
Vehicle lease revenue	34 884	34 863	- 21	
Interest revenue	494	494		
Gain (+)/loss (-) on disposal of assets	6 500	6 500		
Other revenue	221	140	- 81	
OPERATING REVENUE	42 099	41 997	- 102	

Part 2
Community service obligations
and
Output appropriation

Community service obligations

This section details CSO payments to the Northern Territory's GBDs, government owned corporations and private electricity retailers.

CSOs allow government to deliver specific community and social objectives that would not otherwise be undertaken or would only be undertaken at higher prices if left to commercial or market forces. Where government specifically requires a GBD or government owned corporation to carry out such activities, funding is provided in the form of a CSO payment to ensure the entity's financial performance is not adversely affected.

The provision of CSOs is an important feature of the Territory's competitive neutrality policy for government owned businesses. The competitive neutrality framework encourages a commercial culture, provides an opportunity for regular review of activities funded by CSOs and ensures transparent budgeting and reporting to demonstrate to competitors that CSOs are not being used to support commercial operations.

The following table outlines the Territory Government's CSO payments for 2022-23 and 2023-24 by purchasing agency, with a subsequent commentary on each CSO.

Purchasing agency/Provider/Description	2022-23 Revised	2023-24 Budget
	\$000	\$000
Department of Treasury and Finance	126 160	149 565
Electricity retailers (including Jacana Energy)		
Regulated retail electricity tariffs	99 260	124 065
National Energy Bill Relief Program		3 500
Power and Water Corporation		
Regulated retail water and sewerage tariffs	7 600	7 600
Gas supply agreement	19 300	14 400
Department of Territory Families, Housing and Communities	18 861	26 061
Electricity retailers (including Jacana Energy)		
Northern Territory Concession Scheme	10 254	10 254
National Energy Bill Relief Program		7 200
Power and Water Corporation		
Northern Territory Concession Scheme	4 950	4 950
NT Home Ownership		
Home ownership incentives	3 657	3 657
Department of Environment, Parks and Water Security	8 657	8 648
Territory Wildlife Parks		
Territory Wildlife Park	4 917	4 911
Alice Springs Desert Park	3 740	3 737
Department of Infrastructure, Planning and Logistics	492	
Land Development Corporation		
Marine Industry Park	492	
Total	154 170	184 274

Department of Treasury and Finance

The Department of Treasury and Finance provides CSO funding to Power and Water Corporation and electricity retailers in accordance with government policy regarding the provision of services in urban areas for:

- electricity supply to households and small business customers across the Territory at uniform tariffs
- water and sewerage services to all customers at uniform tariffs.

A CSO payment associated with providing regulated electricity retail tariffs under the Uniform Tariff Policy Pricing Order (for domestic and commercial customers using below 750 megawatt hours per annum) has been available to all electricity retailers in the Territory since 1 January 2016 in order to remove barriers to competition in the Territory's retail electricity market.

Funding for regulated retail electricity tariffs increased in 2022-23 by \$12.6 million compared to the original 2022-23 budget, reflecting a revised allocation of generation costs between mass market and commercial and industrial customers, higher than expected consumption and increased diesel costs to supply electricity in Jabiru.

Funding for regulated retail electricity tariffs is expected to increase significantly in 2023-24 by \$24.8 million as increases in network and generation costs are not expected to be fully offset by increases in tariffs.

The 2023-24 Budget also provides additional CSO funding of \$3.5 million to support the Territory Government's contribution to the National Energy Bill Relief Program for small businesses.

CSO funding also provides for legacy contracts entered into by the former vertically integrated Power and Water Corporation that, following structural separation, were deemed to be non-commercial and require CSO funding, including the transport of gas used for power generation. CSO funding in 2022-23 also includes an additional \$4.9 million to support industrial customers to secure alternative gas supplies during supply interruptions in 2022.

CSO funding of \$7.6 million for regulated retail water and sewerage tariffs is expected to remain at historical levels.

Department of Territory Families, Housing and Communities

Power and Water Corporation and Jacana Energy receive CSO payments from the Department of Territory Families, Housing and Communities to fund subsidised electricity, water and sewerage tariffs for eligible pensioners, seniors and carers under the Northern Territory Concession Scheme.

CSO payments related to the Northern Territory Concession Scheme are expected to remain unchanged in 2023-24. The 2023-24 Budget also provides additional CSO funding of \$7.2 million to support the Territory Government's contribution to the National Energy Bill Relief Program for households.

The Department of Territory Families, Housing and Communities also provides CSO funding to NT Home Ownership, which provides incentives for eligible Territorians to purchase their own home, thereby increasing home ownership in the Territory. CSO payments related to NT Home Ownership are expected to remain unchanged in 2023-24.

Department of Environment, Parks and Water Security

The Department of Environment, Parks and Water Security provides CSO funding of \$8.65 million for four non-commercial functions carried out by Territory Wildlife Parks, including:

- maintaining the parks' assets to a high standard to assist the growth and development of the Territory's tourism industry
- supporting biodiversity through captive breeding of endangered, rare and threatened species
- enhancing education of school children through teaching the benefits of the natural environment
- managing the botanic garden at the Alice Springs Desert Park.

CSO payments related to Territory Wildlife Parks in 2023-24 are expected to remain broadly consistent with the prior year.

Department of Infrastructure, Planning and Logistics

The Land Development Corporation receives a CSO payment from the Department of Infrastructure, Planning and Logistics to undertake detailed design of subdivision works and prepare an expression of interest to seek a delivery partner for the Marine Industry Park – Precinct 2, at East Arm.

A CSO payment is necessary as this project does not yet meet the Land Development Corporation's threshold level of return to ensure the corporation acts in a commercial manner, as stipulated in the *Land Development Corporation Act 2003*.

Output appropriation

Output appropriation is Territory Government funding provided to agencies to deliver outputs. It excludes capital appropriation (provided to deliver major and minor capital works), Commonwealth appropriation (provided under various agreements) and non-cash accrual costs, such as depreciation.

The following table details total output appropriation by agency over five years from 2022-23 to improve transparency in response to the Territory Government's *A plan to fix the budget*. Variations over the budget and forward estimates period reflect parameter indexation (for example, wages and CPI), efficiency dividends, and, where applicable, savings measures and new and or time-limited funding.

	2022-23	2022-23	2023-24	2024-25	2025-26	2026-27
	Budget	Revised	Budget	Forward estimate		
	\$000	\$000	\$000	\$000	\$000	\$000
Department of the Chief Minister and Cabinet	186 520	199 242	190 698	181 094	177 321	173 428
Department of the Legislative Assembly	25 383	25 519	26 154	26 630	27 478	28 358
Auditor-General's Office	3 098	3 098	3 111	3 165	3 207	3 249
Northern Territory Electoral Commission	1 596	1 596	1 597	1 615	1 699	1 778
Office of the Independent Commissioner Against Corruption	5 558	5 558	5 033	5 067	5 096	5 134
Ombudsman's Office	2 948	2 948	2 784	2 805	2 868	2 931
Department of Health	1 073 636	1 131 269	1 119 429	1 137 361	1 157 934	1 212 688
Department of Industry, Tourism and Trade	295 475	281 250	301 036	277 389	255 303	253 537
Department of Environment, Parks and Water Security	94 971	97 225	104 197	100 536	98 530	96 909
Department of Treasury and Finance	149 813	170 172	195 033	147 966	147 989	148 464
Department of Education	549 426	547 325	548 589	555 944	566 510	578 564
Department of Infrastructure, Planning and Logistics	376 409	391 227	426 348	385 596	378 906	381 176
Department of Territory Families, Housing and Communities	656 197	696 863	722 528	679 294	675 410	683 381
Northern Territory Police, Fire and Emergency Services	410 815	411 861	420 496	425 839	438 435	443 208
Department of the Attorney-General and Justice	320 079	344 809	353 523	359 385	342 438	330 801
Aboriginal Areas Protection Authority	4 767	4 767	4 262	3 239	3 295	3 355
Department of Corporate and Digital Development	322 503	301 554	322 499	332 569	323 923	314 563
Total	4 479 194	4 616 283	4 747 317	4 625 494	4 606 342	4 661 524

Abbreviations and acronyms

CHA	Central Holding Authority
CPI	consumer price index
CSIRO	Commonwealth Scientific and Industrial Research Organisation
CSO	community service obligation
FITA	<i>Fiscal Integrity and Transparency Act 2001</i>
FMA	<i>Financial Management Act 1995</i>
FOI	freedom of information
FTE	full-time equivalent
GBD	government business division
GST	goods and services tax
ICAC	Independent Commissioner Against Corruption
ICT	information and communications technology
KPI	key performance indicator
LAN	local area network
LGBTQIA+	lesbian, gay, bisexual, trans and gender diverse, queer or questioning, intersex, asexual or allies and others on the spectrum of gender
MLA	Member of the Legislative Assembly
MVR	Motor Vehicle Registry
NAPLAN	National Assessment Program – Literacy and Numeracy
NDIS	National Disability Insurance Scheme
NGO	non-government organisation
NTCET	Northern Territory Certificate of Education and Training
NTPFES	Northern Territory Police, Fire and Emergency Services
NTPS	Northern Territory Public Sector
OPCAT	Optional Protocol to the Convention against Torture and other Cruel, Inhuman or Degrading Treatment or Punishment
PFAS	perfluoroalkyl and polyfluoroalkyl substances
PSEMA	<i>Public Sector Employment and Management Act 1993</i>
RBA	Reserve Bank of Australia
STEAM	science, technology, engineering, art and mathematics
TAFE	technical and further education
TAFR	Treasurer's Annual Financial Report
TERC	Territory Economic Reconstruction Commission
VET	vocational education and training
VETiS	vocational education and training in schools

Explanation of terms

Accrual accounting

An accounting basis where assets, liabilities, equity, income and expenses are recognised in the reporting periods to which they relate, regardless of when cash is received or paid.

Activities

Goods and services produced by government business divisions that are sold to the community and agencies on a fee-for-service basis, similar to a commercial enterprise, to achieve objectives.

Agency

A unit of government administration, office or statutory corporation, nominated in an administrative arrangements order for the purposes of the *Financial Management Act 1995*.

Appropriation

An authority given by the Legislative Assembly to make payments, now or at some future time, for the purposes stated, up to the limit of the amount in the particular Act.

Australian Accounting Standards Board

Develops, issues and maintains Australian accounting standards and related pronouncements.

Business line

Government business division activities that are intended to contribute to the same objective.

Capital appropriation

Government's investment in an agency for asset purchases and capital works projects.

Capital grants

Transfers of assets from one unit to another, for which no economic benefit of equal value are receivable or payable in return. Includes transfers of ownership of assets (other than cash and inventories), transfers of cash to enable recipients to acquire another asset, and transfers of funds realised from the disposal of assets.

Capital works

Infrastructure projects involving building and engineering works that create or improve government owned assets, as well as constructing or installing facilities and fixtures associated with and forming an integral part of those works.

Capital works projects are generally delivered by the Department of Infrastructure, Logistics and Planning on behalf of client agencies, and typically include constructing buildings, roads and bridges, installing large airconditioning plants or lifts, upgrading or extending existing buildings, and major roadworks that upgrade existing roads.

Budget Paper No. 4 provides information on major and minor works.

Central Holding Authority

The parent financial entity of government. It receives all Territory own-source revenue collected by other agencies on behalf of the Territory, except revenue permitted by legislation to be retained by the agency. It also receives most Commonwealth income, including GST revenue, national partnership and specific purpose payments, and then distributes this funding to agencies in the form of appropriations.

Commonwealth appropriation

Specific purpose and national partnership funding arrangements with the Commonwealth. Payments are received by the Department of Treasury and Finance on behalf of the Central Holding Authority, and are then on-passed to the relevant agencies. Also includes any other appropriation related to funding from external sources.

Community service obligation

Arises when government requires a government business division or government owned corporation to carry out activities it would not choose to undertake on a commercial basis or would only do so at higher commercial prices. Community service obligation funding allows the government to achieve identifiable community or social objectives that would not be achieved if left solely to commercial considerations.

Consumer price index

A general indicator of the prices paid by household consumers for a specific basket of goods and services in one period, relative to the cost of the same basket in a base period.

Efficiency dividend

An annual deflator applied to the output appropriation-funded portion of agency expenditure budgets to encourage more efficient service delivery through improved processes and increased productivity.

Federation funding agreement schedules

Fixed term agreements between the Commonwealth and states and territories, with defined objectives, outcomes, outputs and performance measures for the delivery of specific projects, services or to facilitate reforms arranged under five sectoral federation funding agreements covering Health, Education and Skills, Infrastructure, Environment, Affordable Housing, Community Services and Other.

General government agency

An entity or group of entities mainly engaged in providing services or producing goods for the general public, such as education, health and policing services, which are provided free of charge or at nominal charge.

Goods and services received free of charge

Resources received by an agency from another entity without charge. Revenue and a corresponding expense are recorded when the goods and services can be reliably measured, and the goods and services would have been purchased if they had not been provided free of charge.

Government business division

A Territory Government-controlled trading entity that follows commercial practices and is required to comply with competitive neutrality principles.

Government owned corporation

An entity governed by the *Government Owned Corporations Act 2001*. Operating under a shareholder model of corporate government, its objectives are to function as effectively as any corporate business and maximise sustainable returns to government. The Territory has three government owned corporations: Power and Water Corporation, Territory Generation and Jacana Energy.

Key performance indicator

Key performance indicators are used to measure the achievement of objectives and the quality, timeliness, accuracy and efficiency of service delivery. Performance indicators, including targets and variance commentary, are publicly reported in Budget Paper No. 3 (this publication) and agency annual reports.

National funding agreements

Complex agreements between the Commonwealth and states and territories that contain significant policy content and act as sources of longer-term funding.

National partnership agreements

Fixed term agreements between the Commonwealth and states and territories, with defined objectives, outcomes and outputs and performance measures for the delivery of specific projects, services or reforms. National partnerships are being replaced with federation funding agreement schedules.

National partnership payments

Tied payments from Commonwealth Treasury to state and territory treasuries, and appropriated to government agencies to deliver outcomes and outputs under federation funding agreement schedules, national partnership agreements, and some national funding agreements.

Non cash

Transactions that do not involve the inflow or outflow of cash. Non cash transactions include depreciation, amortisation, assets gifted (or granted) for nil consideration and unrealised gains or losses.

Objective

Clear, measurable statements of what an agency or government business division aims to achieve through the delivery of relevant goods and services.

Output

Goods and services provided by an agency to external users to achieve objectives.

Output appropriation

Territory Government funding to deliver outputs, after taking into account funding from other revenue sources, and determined at the whole of agency level. Although output appropriation is based on accrual costs, it does not encompass non-cash items, such as depreciation. This will generally result in operating deficits being reported by agencies.

Output group

An aggregate of agency outputs that contribute to achieving the same objective. Used primarily for reporting purposes.

Parameters

Used to adjust agency budgets. Also referred to as inflators and deflators.

Purpose

The *Appropriation (2023-2024) Act 2023* provides the Central Holding Authority with the authority to pay appropriations for a purpose. In accordance with the *Financial Management Act 1995*, purposes are output, capital, Commonwealth, employee entitlements, interest, taxes, other administrative payments, and Treasurer's Advance.

Repairs and maintenance

Expenses incurred to maintain existing government owned assets in working condition or keep an asset functioning at its required capacity. Excludes works that enhance an asset significantly or extend its useful life.

Specific purpose payments

Tied payments from Commonwealth Treasury to state and territory treasuries, and appropriated to government agencies, to support service delivery in specific sectors.

Tax equivalents regime

Mechanism used to ensure government business divisions and government owned corporations incur similar tax liabilities to private enterprises. The regime supports competitive neutrality by achieving a greater degree of parity between the cost structures of government-controlled trading entities and the private sector.

Treasurer's Advance

An appropriation purpose specified in the *Appropriation Act*, providing a pool of funds specifically set aside in each budget to meet one-off unexpected costs that arise during the year and are substantial enough to warrant additional appropriation. Treasurer's Advance is also the legal mechanism used to fund all new government decisions affecting the current financial year that require additional appropriation to be paid to agencies.

User charge

A charge applied to end users of a service provided by a government agency or business division, calculated on a cost-recovery basis.