

April 20, 2018

Mr. Yuan Qu
307 N. 5th Street
Harrison, NJ 07029

Dear Yuan Qu:

Congratulations! Your application for admission as a full-time doctoral student to the Ph.D. in Management Program with a concentration in Operations Research in the Rutgers Business School has been approved for Fall 2018. The faculty is very pleased with your promise as a doctoral student, and we look forward to welcoming you into our program.

Up-to-date information about our program is available at our web site, business.rutgers.edu/phd. The information there includes details about the course requirements for your major.

We need to know by May 2nd whether you can accept our offer of admission, preferably by e-mail to Assistant Dean Gonalo Filipe at gfilipe@business.rutgers.edu.

Your admission is only valid for the semester indicated. Matriculated students must maintain continuous enrollment until requirements for the degree have been fulfilled. Registration information and billing details will be sent under separate cover.

You are being admitted without financial assistance from Rutgers University. Please do not accept this offer unless you have sources of financial support external to Rutgers that will allow you to complete the program without a teaching assistantship, fellowship, tuition waiver, or substantial employment opportunity from Rutgers and without working more than 15 hours a week elsewhere. More than half our doctoral students matriculate on this basis. Details are spelled out in the attached certification of self-funding. As a condition of entering our program, you must sign and return it to our office by May 2nd.

We very much hope you will be able to join us in Fall 2018. We limit enrollment in our program sharply (about 3%-5% of our applicants are admitted), so that the faculty can work closely with individual students. The fact that you were selected means both that our faculty rated your credentials very highly and that your interests fit well with those of our faculty.

Please do not hesitate to contact me (suresh@business.rutgers.edu), Assistant Dean Gonalo Filipe (gfilipe@business.rutgers.edu) or other faculty members if you need further information before making your decision. You can find phone numbers and e-mail addresses for other faculty members on our web site.

Sincerely,



Suresh Govindaraj, Director of Doctoral Programs
Rutgers Business School – Newark and New Brunswick

Cc: Dr. Andrzej Ruszczynski, Doctoral Coordinator, Operations Research

Certification of Self-Funding

April 20, 2018

Dear Yuan Qu,

I am looking forward to meeting you as you enter our program for Fall 2018. Meanwhile, I am writing to make sure you fully understand our program's policies concerning self-funded full-time students. The following policies supplement those spelled out on our web site, www.business.rutgers.edu/phd.

1. Students like yourself, who enter our program as self-funded full-time students, commit themselves to supporting themselves as full-time students for at least four years. You cannot expect any financial assistance from the university, even if you perform exceptionally well as a student.
2. If the university provides us with extra last-minute student funding (teaching assistantship or fellowship) for a single semester, which we cannot use to admit new students, we may offer it to a self-funded full-time student. But this does not happen often. When it does happen, we are most likely to offer the funding to a senior student, who has demonstrated their willingness to persist in the program without funding from us.
3. Self-funded full-time students who have made good progress for four years may then be eligible to apply for a dissertation fellowship for a fifth year. This offers a modest stipend but no tuition remission. The number of dissertation fellowships is limited, however, and priority is given to students originally admitted with financial assistance.
4. Self-funded full-time students are not allowed to take paid employment outside the university during the academic year. This includes self-employment. They cannot take paid employment inside the university except with permission of the program director, and permission is usually not given for more than 15 hours of employment a week. (This is the number of hours we expect teaching assistants to work.)
5. All students must work at least half-time on their studies during the summer.
6. Students who enter as full-time students are not allowed to reduce their status to part-time. This means they must maintain enrollment of at least nine credits each semester.

Self-funded students must sometimes leave the program because of changes in their financial resources. If a student's ability to draw on financial support from a parent or spouse changes, and they cannot make this up by borrowing money, they do not have the option of remaining in the program while working to support themselves.

We insist on these policies because experience has taught that students very seldom succeed in our program on a part-time basis. Our faculty devotes a very substantial amount of time to each doctoral student, and we cannot afford to do this when there is only a slight chance that the student can complete their degree.

I ask you to sign and return a copy of this letter, committing yourself to abiding by the conditions listed.

Sincerely,


Suresh Govindaraj,

Director, Doctoral Programs, Rutgers Business School, Newark and New Brunswick

I have read the conditions listed in this letter and commit myself to abiding by them.

Signature _____

Date _____