
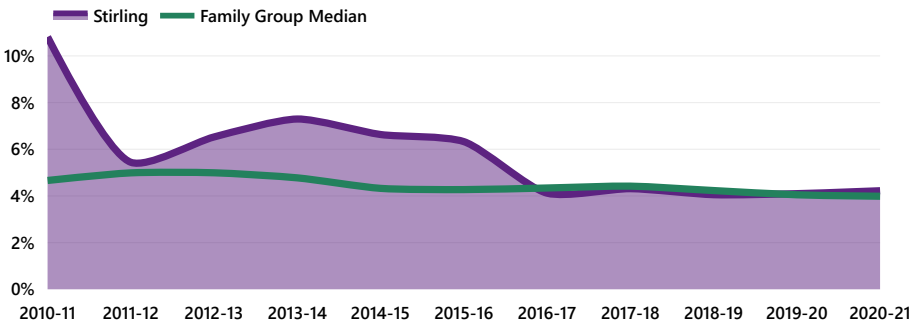


Financial Position

Support services as a % of Total Gross expenditure


2020-21 Declining/
4.2% Increasing  #6

Support services as a % of Total Gross expenditure

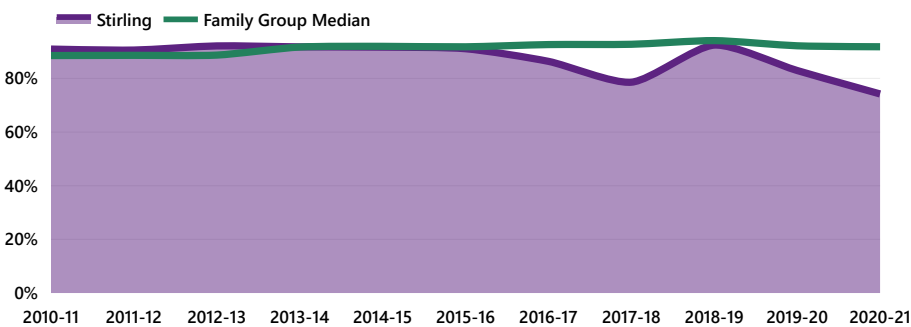


Period	Value	Rank
2010-11	10.8%	#8
2011-12	5.4%	#6
2012-13	6.5%	#7
2013-14	7.3%	#8
2014-15	6.6%	#8
2015-16	6.3%	#7
2016-17	4.1%	#4
2017-18	4.3%	#4
2018-19	4.1%	#3
2019-20	4.1%	#5
2020-21	4.2%	#6

Percentage of invoices sampled that were paid within 30 days


2020-21 Declining/
74.2% Decreasing  #8

Percentage of invoices sampled that were paid within 30 days




Period	Value	Rank
2010-11	90.9%	#2
2011-12	90.6%	#3
2012-13	92.1%	#2
2013-14	91.8%	#3
2014-15	91.7%	#5
2015-16	91.1%	#5
2016-17	86.4%	#8
2017-18	78.6%	#8
2018-19	92.4%	#6
2019-20	82.9%	#8
2020-21	74.2%	#8

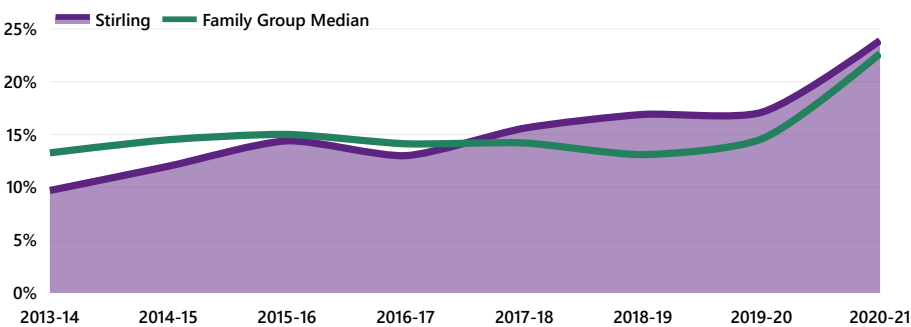
Total useable reserves as a % of council annual budgeted revenue

2020-21 Improving/
23.9% Increasing  #4

Uncommitted General Fund Balance as a % of council annual budgeted net revenue


2020-21 Improving/
5.3% Increasing  #3

Total useable reserves as a % of council annual budgeted revenue

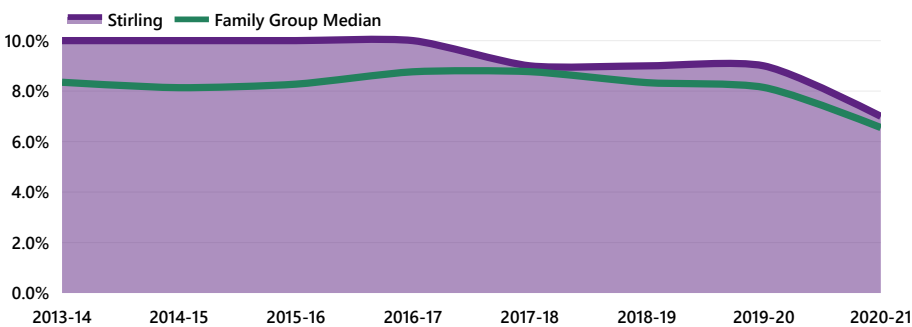


Period	Value	Rank
2013-14	9.7%	#7
2014-15	12.0%	#6
2015-16	14.4%	#5
2016-17	13.0%	#5
2017-18	15.6%	#4
2018-19	16.9%	#3
2019-20	17.1%	#3
2020-21	23.9%	#4

Ratio of Financing Costs to Net Revenue Stream - General Fund

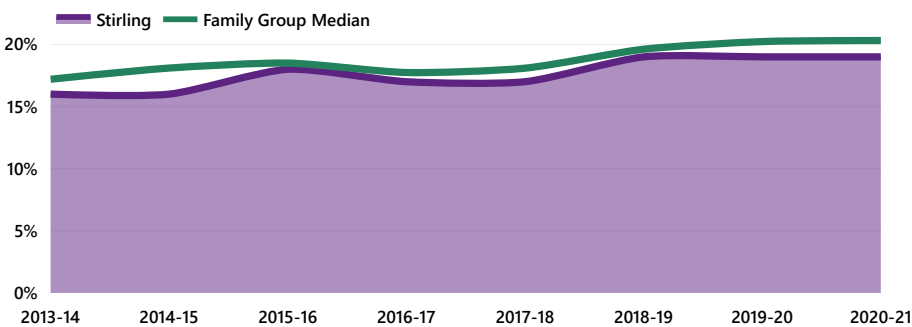
2020-21 Improving/
7.0% Decreasing  #5

Ratio of Financing Costs to Net Revenue Stream - General Fund




Period	Value	Rank
2013-14	10.0%	#7
2014-15	10.0%	#7
2015-16	10.0%	#7
2016-17	10.0%	#7
2017-18	9.0%	#5
2018-19	9.0%	#6
2019-20	9.0%	#6
2020-21	7.0%	#5

Ratio of Financing Costs to Net Revenue Stream - Housing Revenue Account

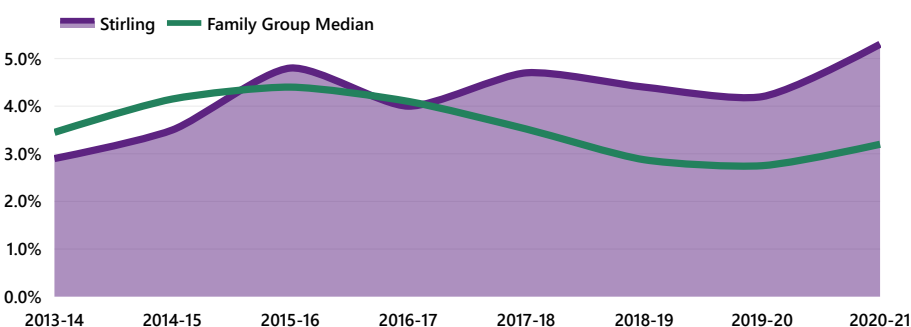


Period	Value	Rank
2013-14	16.0%	#2
2014-15	16.0%	#3
2015-16	18.0%	#3
2016-17	17.0%	#4
2017-18	17.0%	#4
2018-19	19.0%	#4
2019-20	19.0%	#4
2020-21	19.0%	#4

Ratio of Financing Costs to Net Revenue Stream - Housing Revenue Account

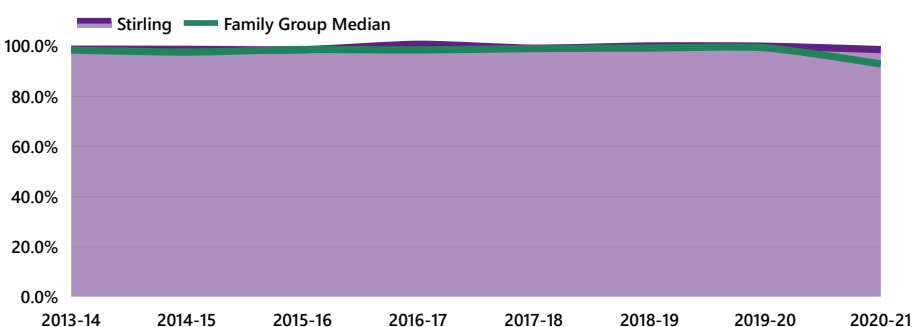
2020-21 Stable/
19.0% No Change  #4

Uncommitted General Fund Balance as a % of council annual budgeted net revenue




Period	Value	Rank
2013-14	2.9%	#5
2014-15	3.5%	#6
2015-16	4.8%	#4
2016-17	4.0%	#5
2017-18	4.7%	#2
2018-19	4.4%	#2
2019-20	4.2%	#2
2020-21	5.3%	#3

Actual outturn as a percentage of budgeted expenditure



Period	Value	Rank
2013-14	98.9%	#7
2014-15	98.9%	#7
2015-16	98.7%	#4
2016-17	100.9%	#7
2017-18	99.3%	#6
2018-19	100.2%	#7
2019-20	100.1%	#7
2020-21	98.7%	#7

Actual outturn as a percentage of budgeted expenditure

2020-21 Improving/
98.7% Decreasing  #7