

## Salient Strengths and Areas for Improvement: LAKHISARAI

Criteria	Strength	Areas for Improvement
<b>E2: Temperature</b>	<ul style="list-style-type: none"> <li>Working thermometer was found in all equipment of the facilities.</li> <li>Temperature log book found at most of the sites.</li> <li>Good knowledge about temperature record, freeze sensitive vaccine, and heat sensitive vaccine.</li> <li>Proper identification and analysis of the problem in case of breakdowns and satisfactory remedial actions taken.</li> </ul>	<ul style="list-style-type: none"> <li>Cold chain handler (CCH) not able to read thermometer properly in some facilities.</li> <li>Temperature log book not regularly reviewed by Medical Officer-in-Charge (MoIC)/District Immunisation Officer (DIO)/any other district official.</li> <li>No mention of remarks such as power failure, defrosting, make and model number of cold chain equipment (CCE).</li> </ul>
<b>E3: Storage Capacity</b>	<ul style="list-style-type: none"> <li>All antigens stored in ice lined refrigerator (ILR).</li> <li>Staff knowledge about emergency vaccine management found satisfactory.</li> </ul>	<ul style="list-style-type: none"> <li>As per target population, vaccine storage capacity in ILR found inadequate in most of the sites.</li> <li>Vaccine not stored in proper ILR baskets.</li> <li>Proper stocking of vaccine in ILR not as per standard operating procedure (SOP).</li> <li>Vaccine contingency plan not highlighted as per SOP.</li> <li>No dedicated dry space.</li> </ul>
<b>E4: Buildings, equipment, transport</b>	<ul style="list-style-type: none"> <li>CCE found functional in existing buildings well protected from rainwater.</li> </ul>	<ul style="list-style-type: none"> <li>Buildings in majority lack minimum required standards such as ventilation, cleanliness, safety, free from cracks, seepage, and safe electrical wiring.</li> <li>Many repairable CCE and condemned equipment found at some sites.</li> <li>No space for passive containers.</li> <li>Regular preventive maintenance plan of buildings and fire extinguisher not found.</li> <li>Vehicle user manual followed but log book not updated.</li> <li>Functional voltage stabilizers not found in some of the stores.</li> <li>Telecommunication links not functional in some sites.</li> </ul>
<b>E5: Maintenance</b>	<ul style="list-style-type: none"> <li>Visual evidence of maintenance of building found at some sites.</li> <li>Defrosting of ILR found at most sites.</li> </ul>	<ul style="list-style-type: none"> <li>Planned preventive maintenance of building and equipment not found.</li> <li>No dedicated person assigned to carry out routine maintenance.</li> <li>No written planned overhaul programme for vehicles.</li> <li>Vehicles not maintained in accordance with manufacturer service manual.</li> </ul>
<b>E6: Stock Management</b>	<ul style="list-style-type: none"> <li>Ice pack conditioning done during vaccine transportation.</li> <li>Record of all antigens and diluents found in stock register.</li> <li>Name of vaccine manufacturer, batch number, expiry date of antigens found</li> </ul>	<ul style="list-style-type: none"> <li>Though computerized stock control system is installed at district vaccine store (DVS), stock management is not up to date, no anti-virus, and vaccine presentation (vial size).</li> <li>No regular data back practice being followed.</li> <li>Challan book is not used for every transaction.</li> <li>No pre-delivery, or pre-collection, notification system in place.</li> <li>Completed arrival voucher not found for every delivery.</li> </ul>

	<p>in some sites.</p> <ul style="list-style-type: none"> <li>• Sufficient vaccine stocks maintained and delivered to lower levels.</li> </ul>	<ul style="list-style-type: none"> <li>• Physical count of vaccine and diluent does not match with stock register at most of the sites.</li> </ul>
<b>E7: Distribution</b>	<ul style="list-style-type: none"> <li>• Effective vaccine distribution plan exists for health facilities.</li> <li>• Health facilities distributing vaccines to session sites through alternate vaccine delivery (AVD) mechanism.</li> <li>• Frozen, expired, and damaged vaccines not found at most of the sites.</li> </ul>	<ul style="list-style-type: none"> <li>• No effective vaccine distribution plan exists at district vaccine store (DVS) and above.</li> <li>• No specific dates for delivery and collection of vaccines.</li> <li>• Number of short shipments for different antigens and different timings.</li> <li>• No accurate knowledge of cold box packing.</li> <li>• Open vials not labeled properly at most places.</li> <li>• No concept of vaccine arrival checks and notification.</li> <li>• Vaccine supply often influenced by quantity in stock rather than planning.</li> <li>• Haphazard vaccine supply and distribution system.</li> </ul>
<b>E8: Vaccine management</b>	<ul style="list-style-type: none"> <li>• Good knowledge about vaccine vial monitor (VVM).</li> <li>• Utilization of diluent and vaccine from same manufacturer being practiced.</li> <li>• Safety pit found in almost all sites.</li> <li>• VVM found in stage 1 at most of the sites.</li> </ul>	<ul style="list-style-type: none"> <li>• Poor knowledge and practice of shake test.</li> <li>• Though multi dose vial policy (MDVP) is implemented, no records in stock register, no record of vaccine wastage at any level.</li> <li>• Knowledge about MDVP is poor.</li> <li>• Poor supportive supervision for RI and cold chain.</li> <li>• Poor immunization waste management.</li> </ul>
<b>E9: MIS, Supportive functions</b>	<ul style="list-style-type: none"> <li>• RI Micro plan, analysis of vaccine utilization and wastage rate is used for vaccine forecasting.</li> <li>• SOP manuals found satisfactory and guidance in the SOPs follow World Health Organisation (WHO) recommendations.</li> </ul>	<ul style="list-style-type: none"> <li>• Vaccine distribution route and job aids not exhibited in most of the facilities.</li> <li>• CCE inventory is not satisfactory.</li> </ul>

## Salient Recommendations: LAKHISARAI

Area	Recommendations
<b>Management Policy</b>	<ul style="list-style-type: none"> <li>• Bihar vaccine and logistics management system (BVLMS) should be scaled up.</li> <li>• Regular on the job training or refresher training for stock management and stock update.</li> <li>• Utilization of BVLMS dashboard for vaccine and logistic distribution.</li> <li>• Vaccine notification system should be implemented.</li> <li>• Utilization of effective vaccine management (EVM) dashboard for evidence based decision regarding vaccine and logistics management.</li> <li>• Strict adherence to immunization SOPs.</li> <li>• MDVP implementation as per guideline.</li> <li>• Budgetary provision for vaccine logistics manager at regional and district level and for loading and unloading of vaccine at all levels.</li> </ul>
<b>Human Resource</b>	<ul style="list-style-type: none"> <li>• Dedicated and well recognized (ANM/MPW/pharmacist) and cold chain handler (CCH) must be in place.</li> <li>• Each district should have dedicated full time cold chain technician (CCT).</li> <li>• Each district should have dedicated full time DIO.</li> <li>• Vaccine logistics manager must be placed at regional and district level.</li> <li>• Recognized staff for loading and unloading of vaccine.</li> </ul>
<b>Infrastructure</b>	<ul style="list-style-type: none"> <li>• Dedicated dry store to be developed in all cold chain stores.</li> <li>• Renovation of all building to meet required standards such as ventilation, cleanliness, safety, free from cracks and safe electrical wiring.</li> <li>• Area to be marked for loading and unloading of vaccine under shade.</li> <li>• Adequate hand washing facilities must be provided.</li> <li>• Dry store and cold store must be under one roof and preferably on ground floor.</li> </ul>
<b>Equipment</b>	<ul style="list-style-type: none"> <li>• Additional ILR and deep freezer (DF) must be supplied at all levels to meet the storage capacity.</li> <li>• All CCE must be attached to functional voltage stabilizer.</li> <li>• All vaccine stores must have a standby generator.</li> <li>• All CCE should have functional thermometer/data logger.</li> <li>• Each vaccine store should have tool kit and vaccine float assembly.</li> <li>• Ensure equipment is placed on wooden frame.</li> <li>• Speedy disposable of condemned equipment as per government of India (GoI) guideline.</li> </ul>
<b>Planning &amp; Documentation</b>	<ul style="list-style-type: none"> <li>• Plan preventive maintenance of building and vehicles.</li> <li>• Separate temperature log book for every equipment, generator log book and vehicle log book to be maintained at all sites.</li> <li>• Effective vaccine distribution plan must be developed and used.</li> <li>• Location of vaccine displayed at equipment and in register.</li> <li>• Maximum- minimum inventory control mechanism for vaccine logistic management.</li> <li>• Earliest-expiry-first-out (EEFO)/First-in-first-out (FIFO) practice for vaccine distribution.</li> <li>• BVLMS must be update regularly.</li> <li>• National cold chain management information system (NCCMIS) must be updated regularly.</li> </ul>
<b>Capacity Building</b>	<ul style="list-style-type: none"> <li>• Refresher training on RI and CC of all DIO, Medical Officer (MO), Health Worker (HW) and CCH (Pentavalent, MDVP, Shake test etc.).</li> <li>• Capacity building of data entry operators in BVLMS, NCCMIS, Health management information system (HMIS) and Mother and child tracking system (MCTS).</li> <li>• Capacity building of DIOs and MOs in using Immunization data for action.</li> <li>• Regular refresher training of CCTs.</li> <li>• Capacity building of state/regional/district/block level official for supportive supervision</li> </ul>

	of RI.
<b>Improvement in practice</b>	<ul style="list-style-type: none"> <li>• Strengthened sector meetings (weekly) and monthly meeting at block and district level specifically for routine immunization.</li> <li>• Regular quarterly meeting for RI at divisional and state level.</li> <li>• Knowledge and practice of shake test, conditioning of ice pack, packing of cold box, use of thermometer and MDVP.</li> <li>• Regular defrosting and physical verification of stock.</li> <li>• Efficient use of vaccine to minimize wastage.</li> <li>• Use of challan for vaccine distribution and vouchers for issue of vaccine.</li> <li>• Development and display of standard vaccine emergency preparedness plan.</li> <li>• Display of current vaccine stock position at all sites.</li> <li>• Regular preventive maintenance of all CCE, building and vehicles.</li> <li>• Improve immunization waste management practices.</li> </ul>
<b>Supportive Supervision</b>	<ul style="list-style-type: none"> <li>• Development of supportive supervision micro plan including monitoring matrix at all levels.</li> <li>• Recognition of supervisors for supportive supervision at all levels.</li> <li>• Mobility support to supervisor.</li> <li>• Monitor coverage of RI using coverage monitoring chart.</li> <li>• Use of android based technologies for supportive supervision.</li> <li>• Use of NCCMIS, BVLMS, EVM and supportive supervision dashboard for evidence based decisions and prioritization.</li> <li>• Involvement of development partners and medical college faculties for supportive supervision.</li> </ul>