

Salient Strengths and Areas for Improvement: KISHANGANJ

Criteria	Strength	Areas for Improvement
E2: Temperature	<ul style="list-style-type: none"> • Good knowledge about temperature record, freeze sensitive vaccine, heat sensitive vaccine • Temperature log book found at some of the sites. 	<ul style="list-style-type: none"> • Working thermometer was not found in each and every equipment. • Cold chain handler (CCH) not able to read thermometer at some facilities. • Temperature logbook not regularly reviewed by Medical Officer-in-Charge (MoIC)/District Immunisation Officer (DIO)/any other district official. • No mention of remarks such as power failure, defrosting, make and model number of cold chain equipment (CCE).
E3: Storage Capacity	<ul style="list-style-type: none"> • All antigens stored in ice lined refrigerator (ILR). • Staff knowledge about emergency vaccine management found satisfactory. 	<ul style="list-style-type: none"> • As per target population, vaccine storage capacity in ILR found inadequate in most of the sites. • Vaccine not stored in proper ILR baskets. • Proper stocking of vaccine in ILR not as per standard operating procedure (SOP). • Vaccine contingency plan not highlighted as per SOP. • No dedicated dry space.
E4: Buildings, equipment, transport	<ul style="list-style-type: none"> • CCE found functional in existing building, well protected from rainwater. • Floors dry and reasonably levelled. 	<ul style="list-style-type: none"> • Buildings in majority lack minimum required standards such as ventilation, cleanliness, safety, free from cracks, seepage, and safe electrical wiring. • Many repairable CCE and condemned equipment found at some sites. • No space for passive containers. • Regular preventive maintenance plan of buildings and fire extinguisher not found. • Vehicle user manual followed but logbook not updated. • Functional voltage stabilizers not found in some of the stores. • Telecommunication links not functional in some sites.
E5: Maintenance	<ul style="list-style-type: none"> • Visual evidence of maintenance of building found at some sites. • Defrosting of ILR found at most sites. 	<ul style="list-style-type: none"> • Planned preventive maintenance of building and equipment not found. • No dedicated person assigned to carry out routine maintenance. • No written planned overhaul programme for vehicles. • Vehicles not maintained in accordance with manufacturer service manual.
E6: Stock Management	<ul style="list-style-type: none"> • Ice pack conditioning done during vaccine transportation. • Record of all antigens and diluents found in stock register. • Name of vaccine manufacturer, batch number, expiry date of antigens found in some sites. 	<ul style="list-style-type: none"> • Though computerized stock control system is installed at DVS, stock management is not up to date, no anti-virus, and vaccine presentation (vial size). • No regular data backup practice being followed. • Challan book is not used for every transaction. • No pre-delivery, or pre-collection, notification system in place. • Completed arrival voucher not found for every delivery. • Physical count of vaccine and diluent does not match with stock register at most of the sites.
E7: Distribution	<ul style="list-style-type: none"> • Effective vaccine distribution plan exists for health facilities. • Health facilities distributing 	<ul style="list-style-type: none"> • No effective vaccine distribution plan exists at district vaccine store (DVS) and above. • No specific dates for delivery and collection of vaccine.

	<p>vaccines to session sites through alternate vaccine delivery (AVD) mechanism.</p> <ul style="list-style-type: none"> • Frozen, expired, and damaged vaccines not found at most of the sites. 	<ul style="list-style-type: none"> • Number of short shipments for different antigens and different timings. • No accurate knowledge of cold box packing. • Open vial not labelled properly at most places. • No concept of arrival checks and notification. • Vaccine supply often influenced by quantity rather than planning. • Haphazard vaccine supplies and distribution system.
E8: Vaccine management	<ul style="list-style-type: none"> • Good knowledge about vaccine vial monitor (VVM). • Utilization of diluent and vaccine from same manufacturer being practiced. • Safety pit found in almost all sites. • VVM found in stage I at most of the sites. 	<ul style="list-style-type: none"> • Poor knowledge and practice of shake test • Though multi dose vial policy (MDVP) is implemented, no records in stock register, no record of vaccine wastage at any level • Knowledge about MDVP is poor. • Poor supportive supervision for RI and cold chain. • Poor immunization waste management.
E9: MIS, Supportive functions	<ul style="list-style-type: none"> • RI Micro plan, analysis of vaccine utilization and wastage rate is used for vaccine forecasting. • SOP manuals found satisfactory and guidance in in the SOPs follow World Health Organisation (WHO) recommendations. 	<ul style="list-style-type: none"> • Vaccine distribution route and job aids not exhibited in most of the facilities. • CCE inventory is not satisfactory.

Salient Recommendations: KISHANGANJ

Area	Recommendations
Management Policy	<ul style="list-style-type: none"> • Bihar vaccine and logistics management system (BVLMS) should be scaled up. • Regular on the job training or refresher training for stock management and stock update. • Utilization of BVLMS dashboard for vaccine and logistic distribution. • Vaccine notification system should be implemented. • Utilization of effective vaccine management (EVM) dashboard for evidence based decision regarding vaccine and logistics management. • Strict adherence to immunization SOPs. • MDVP implementation as per guideline. • Budgetary provision for vaccine logistics manager at regional and district level and for loading and unloading of vaccine at all levels.
Human Resource	<ul style="list-style-type: none"> • Dedicated and well recognized (ANM/MPW/pharmacist) and cold chain handler (CCH) must be in place. • Each district should have dedicated full time cold chain technician (CCT). • Each district should have dedicated full time DIO. • Vaccine logistics manager must be placed at regional and district level. • Recognized staff for loading and unloading of vaccine.
Infrastructure	<ul style="list-style-type: none"> • Dedicated dry store to be developed in all cold chain stores. • Renovation of all building to meet required standards such as ventilation, cleanliness, safety, free from cracks and safe electrical wiring. • Area to be marked for loading and unloading of vaccine under shade. • Adequate hand washing facilities must be provided. • Dry store and cold store must be under one roof and preferably on ground floor.
Equipment	<ul style="list-style-type: none"> • Additional ILR and deep freezer (DF) must be supplied at all levels to meet the storage capacity. • All CCE must be attached to functional voltage stabilizer. • All vaccine stores must have a standby generator. • All CCE should have functional thermometer/data logger. • Each vaccine store should have tool kit and vaccine float assembly. • Ensure equipment are placed on wooden frame. • Speedy disposal of condemned equipment as per government of India (GoI) guideline.
Planning & Documentation	<ul style="list-style-type: none"> • Plan preventive maintenance of building and vehicles. • Separate temperature log book for every equipment, generator log book and vehicle log book to be maintained at all sites. • Effective vaccine distribution plan must be developed and used. • Location of vaccine displayed at equipment and in register. • Maximum- minimum inventory control mechanism for vaccine logistic management. • Earliest-expiry-first-out (EEFO)/First-in-first-out (FIFO) practice for vaccine distribution. • BVLMS must be update regularly. • National cold chain management information system (NCCMIS) must be updated regularly.
Capacity Building	<ul style="list-style-type: none"> • Refresher training on RI and CC of all DIO, Medical Officer (MO), Health Worker (HW) and CCH (Pentavalent, MDVP, Shake test etc.). • Capacity building of data entry operators in BVLMS, NCCMIS, Health

	<p>management information system (HMIS) and Mother and child tracking system (MCTS).</p> <ul style="list-style-type: none"> • Capacity building of DIOs and MOs in using Immunization data for action. • Regular refresher training of CCTs. • Capacity building of state/regional/district/block level official for supportive supervision of RI.
Improvement in practice	<ul style="list-style-type: none"> • Strengthened sector meetings (weekly) and monthly meeting at block and district level specifically for routine immunization. • Regular quarterly meeting for RI at divisional and state level. • Knowledge and practice of shake test, conditioning of ice pack, packing of cold box, use of thermometer and MDVP. • Regular defrosting and physical verification of stock. • Efficient use of vaccine to minimize wastage. • Use of challan for vaccine distribution and vouchers for issue of vaccine. • Development and display of standard vaccine emergency preparedness plan. • Display of current vaccine stock position at all sites. • Regular preventive maintenance of all CCE, building and vehicles. • Improve immunization waste management practices.
Supportive Supervision	<ul style="list-style-type: none"> • Development of supportive supervision micro plan including monitoring matrix at all levels. • Recognition of supervisors for supportive supervision at all levels. • Mobility support to supervisor. • Monitor coverage of RI using coverage monitoring chart. • Use of android based technologies for supportive supervision. • Use of NCCMIS, BVLMS, EVM and supportive supervision dashboard for evidence based decisions and prioritization. • Involvement of development partners and medical college faculties for supportive supervision.