



## Salient Strengths and Areas for Improvement: NAWADA

Criteria	Strengths	Areas for Improvement
E2: Temperature	<ul> <li>Good knowledge about temperature record, freeze sensitive vaccine, heat sensitive vaccine.</li> <li>Temperature log book found at most of the sites.</li> </ul>	<ul> <li>Working thermometer is not found in each and every equipment.</li> <li>Cold chain handler (CCH) not able to read thermometer at some facilities.</li> <li>Temperature log book not regularly reviewed by Medical Officer-in-Charge (MoIC)/District Immunisation Officer (DIO)/any other district official.</li> <li>No mention of remarks such as power failure, defrosting, make and model number of cold chain equipment.</li> </ul>
E3: Storage Capacity	<ul> <li>All antigens stored in ice lined refrigerator (ILR).</li> <li>Staff knowledge about emergency vaccine management found satisfactory.</li> </ul>	<ul> <li>As per target population vaccine storage capacity in ILR found inadequate in most of the sites.</li> <li>Vaccine not stored in proper ILR baskets.</li> <li>Proper stocking of vaccine in ILR not as per standard operating procedure (SOP).</li> <li>Vaccine contingency plan not highlighted as per SOP.</li> <li>No dedicated dry space.</li> </ul>
E4: Building, equipment, transport	<ul> <li>Cold Chain equipment found functional in existing building, well protected from rain water.</li> <li>Floors dry and reasonably levelled.</li> </ul>	<ul> <li>Building in majority lacks minimum required standards such as ventilation, cleanness, safety, free from cracks, seepage, and safe electrical wiring.</li> <li>Many repairable cold chain equipments and condemned equipment found at all of the sites.</li> <li>No space for passive containers.</li> <li>Regular preventive maintenance plan of building and fire extinguisher not found.</li> <li>Job aids are not found inside the cold chain store.</li> <li>Vehicle user manual not followed and vehicle log book not updated.</li> <li>Generator backup not found in some store, standby generator under-utilized in some store, no sufficient fuel supplies for generator.</li> <li>Functional voltage stabilizer not found in most of the store.</li> <li>Telecommunication link most is not functional at most of the sites.</li> </ul>
E5: Maintenance	<ul> <li>Visual evidence of maintenance of building found at some sites.</li> <li>Defrosting of ILR found at most sites.</li> </ul>	<ul> <li>Planned preventive maintenance of building and equipment not found.</li> <li>No dedicated person assigned to carry out routine maintenance.</li> </ul>





		<ul> <li>No written planned overhaul programme for vehicle.</li> <li>Vehicles not maintained in accordance with the manufacturers service manual.</li> </ul>
E6: Stock Management	<ul> <li>Ice pack conditioning done during vaccine transportation.</li> <li>Record of all antigens and diluents found in stock register.</li> <li>Name of vaccine manufacturers, batch number, expiry date of antigens found in some sites.</li> </ul>	<ul> <li>Vaccine stock management system is not up to date.</li> <li>Challan book is not used for every transaction.</li> <li>No effective pre-delivery, or pre-collection, notification system in place.</li> <li>Completed arrival voucher not found for every delivery.</li> <li>Physical count of vaccine and diluents does not match with stock register at most of the site.</li> </ul>
E7: Distribution	<ul> <li>Effective vaccine distribution plan exists in health facility</li> <li>Health facilities distributing vaccines to session site through alternate vaccine delivery (AVD) mechanism.</li> <li>Frozen, expired and damaged vaccine not found at most of the sites.</li> </ul>	<ul> <li>No effective vaccine distribution plan exists at district vaccine store (DVS) and above.</li> <li>No specific dates for delivery and collection of vaccine.</li> <li>Number of short shipments for different antigens and different timings.</li> <li>No accurate knowledge of cold box packing.</li> <li>Open vial not labeled properly at most places.</li> <li>No concept of arrival checks and notification.</li> <li>Vaccine supply often influenced by quantity rather than planning.</li> <li>Haphazard vaccine supplies and distribution system.</li> </ul>
E8: Vaccine management	<ul> <li>Good knowledge about vaccine vial monitor (VVM).</li> <li>Utilization of diluents and vaccine from same manufacturer being practiced.</li> <li>Safety pit found in almost all sites.</li> <li>VVM found in stage 1 at most of sites.</li> </ul>	<ul> <li>Poor knowledge about shake test.</li> <li>Though multi dose vial policy (MDVP) is implemented, no records found in stock register, no record of vaccine wastage at any level.</li> <li>Knowledge about MDVP is poor.</li> <li>Poor supportive supervision for RI and cold chain.</li> <li>Poor immunization waste management.</li> </ul>
E9: MIS, supportive Functions	<ul> <li>RI micro plan, analysis of vaccine utilization and wastage rate is used for vaccine forecasting.</li> <li>SOP manuals found satisfactory and guidance in the SOPs follow World Health Organisation (WHO) recommendations.</li> </ul>	<ul> <li>Vaccine distribution routes and job aids not exhibited in most of facilities.</li> <li>Cold chain equipment inventory not satisfactory.</li> </ul>





## Salient Recommendations: NAWADA

Area	Recommendations
Management Policy	<ul> <li>Bihar vaccine and logistics management system (BVLMS) should be scaled up.</li> </ul>
	<ul> <li>Regular on the job training or refresher training for stock management and stock update.</li> </ul>
	Utilization of BVLMS dashboard for vaccine and logistic distribution.
	Vaccine notification system should be implemented.    Utilization of offsetive vaccine management (EVA) dashbaard for evidence.
	<ul> <li>Utilization of effective vaccine management (EVM) dashboard for evidence based decision regarding vaccine and logistic management.</li> </ul>
	Strict adherence to immunization SOPs.
	MDVP implementation as per guideline.
	<ul> <li>Budgetary provision for vaccine logistics manager at regional and district level and for loading and unloading of vaccine at all levels.</li> </ul>
Human Resource	<ul> <li>Dedicated and well recognized (ANM/MPW/pharmacist) cold chain handler (CCH) must be in place.</li> </ul>
	<ul> <li>Each district should have dedicated full time cold chain technician (CCT).</li> <li>Each district should have dedicated full time DIO.</li> </ul>
	<ul> <li>Vaccine logistics manager must be placed at regional and district level.</li> </ul>
	Recognized staff for loading and unloading of vaccine.
Infrastructure	<ul> <li>Dedicated dry store to be developed in all cold chain stores.</li> </ul>
	Renovation of all building to meet required standards such as ventilation,      Alarmia are refer to fine a frage graphs and refer all attributes.
	<ul> <li>cleanliness, safety, free from cracks and safe electrical wiring.</li> <li>Area to be marked for loading and unloading of vaccine under shade.</li> </ul>
	<ul> <li>Adequate hand washing facilities must be provided.</li> </ul>
	<ul> <li>Dry store and cold store must be under one roof preferably on ground floor.</li> </ul>
Equipment	<ul> <li>Additional ILR and deep freezer (DF) must be supplied at all levels to meet the storage capacity.</li> </ul>
	<ul> <li>All cold chain equipment must be attached to functional voltage stabilizer.</li> </ul>
	All vaccine stores must have a standby generator.
	<ul> <li>All cold chain equipment should have functional thermometer/data logger.</li> <li>Each vaccine store has tool kit and vaccine float assembly.</li> </ul>
	Ensure equipments are placed on wooden frame.
	<ul> <li>Speedy disposable of condemned equipment as per Government of India (GoI) guideline.</li> </ul>
Planning &	Plan preventive maintenance of building and vehicles.
Documentation	<ul> <li>Separate temperature log book for every equipment, generator log book and vehicle log book maintain at all sites.</li> </ul>
	Effective vaccine distribution plan must be developed and used.
	Location of vaccine displayed at equipment and in register.      Maximum, minimum inventory control machanism for vaccine logistic.
	<ul> <li>Maximum- minimum inventory control mechanism for vaccine logistic management.</li> </ul>
	<ul> <li>Earliest-expiry-first-out (EEFO)/First-in-first-out (FIFO) practice for vaccine distribution.</li> </ul>
	BVLMS must be update regularly.
	National cold chain management information system (NCCMIS) must be





	updated regularly.
Capacity Building	<ul> <li>Refresher training on RI and CC of all DIO, MO, HW and cold chain handler (CCH) in Pentavalent, MDVP, shake test etc.</li> <li>Capacity building of data entry operators in BVLMS, NCCMIS, Health Management Information System (HMIS) and Mother Child Tracking System (MCTS).</li> <li>Capacity building of DIO and MOs in using immunization data for action.</li> <li>Regular refresher training of CCT.</li> <li>Capacity building of state/regional/district/block level official for supportive supervision of RI</li> </ul>
Improvement in practice	<ul> <li>Strengthened sector meetings (weekly) and monthly meeting at block and district level specifically for routine immunization.</li> <li>Regular quarterly meeting for RI at divisional and state level.</li> <li>Knowledge and practice of shake test, conditioning of Ice pack, packing of cold box, use of thermometer and MDVP.</li> <li>Regular defrosting and physical verification of stock.</li> <li>Efficient use of vaccine to minimize wastage.</li> <li>Use of challan for vaccine distribution and vouchers for issue of vaccine.</li> <li>Development and display of standard vaccine emergency preparedness plan.</li> <li>Display of current vaccine stock position at all sites.</li> <li>Regular preventive maintenance of all CCE, building and vehicle.</li> <li>Improve immunization waste management practices.</li> </ul>
Supportive Supervision	<ul> <li>Development of supportive supervision micro plan including monitoring matrix at all level.</li> <li>Recognition of supervisors for supportive supervision at all levels.</li> <li>Mobility support to supervisor.</li> <li>Monitor coverage of RI using coverage monitoring chart.</li> <li>Use of android based technologies for supportive supervision.</li> <li>Use of NCCMIS, BVLMS, EVM and supportive supervision dashboard for evidence based decision and prioritization.</li> <li>Involvement of development partners and medical college faculties for supportive supervision.</li> </ul>