

A grayscale microscopic image showing a dense network of neurons with visible soma and branching processes.

Joost Visser

joint work with Alex Serban, Koen van der Blom, Holger Hoos

How to engineer machines that learn?

Software Engineering practices revisited in the age of ML

Two perspectives

this
talk

SE4ML – how to apply SE
methods when building
software with ML
components?



**Software
Engineering**

**Machine
Learning**



ML4SE – how to use ML
as a technique to enhance
software engineering?

Between extremes

A large blue arrow pointing right contains the text "AI will solve all our problems!!". A large blue arrow pointing left contains the text "The robots will replace us!!". Between them is a central dark blue trapezoid containing the text "Let's build and apply AI systems in a robust and responsible manner.". Above the trapezoid, the words "Software Engineering" are written in red. The entire diagram is set against a white background.

AI will solve all
our problems!!

Software
Engineering

The robots will
replace us!!

Let's build and
apply AI systems
in a robust and
responsible
manner.

Questions

Is there anything special about software that contains ML?

How does that impact software engineering?

What is currently known about engineering practices for ML?

What challenges still await us?

For now, focus on ML,
rather than broader, less
delineated area of AI.

What is so special about software that contains ML?

from an engineering perspective

data
intensive

inherent
uncertainty

empirical
iteration

What is so special about software that contains ML?

from a social and organizational perspective

sky-high
expectations

wide
talent gap

potential
for harm

" AI and ML to solve
complex challenges

" Europe has an AI skills
shortage

" Anti-fraud system SyRI
violates privacy

Benefits of AI



[T]he average flight of a Boeing plane involves only seven minutes of human-steered flight, which is typically reserved only for takeoff and landing.



[T]he vast majority of major banks rely on technology [...] which uses AI and ML to decipher and convert handwriting on checks into text via OCR.



[L]ess than 0.1% of email in the average Gmail inbox is spam, and the amount of wanted mail landing in the spam folder is even lower, at under 0.05%.



A standard feature on smartphones today is voice-to-text.

[Voice-to-text] has become the control interface for [...] smart personal assistants [e.g. Alexa]

Risks of AI

COMPAS = Correctional Offender Management Profiling for Alternative Sanctions
Predict recidivism – will a person become a repeat offender?
Used to decide who can be released from jail on bail pending trial

Prediction Fails Differently for Black Defendants

	WHITE	AFRICAN AMERICAN
Labeled Higher Risk, But Didn't Re-Offend	23.5%	44.9%
Labeled Lower Risk, Yet Did Re-Offend	47.7%	28.0%

Overall, Northpointe's assessment tool correctly predicts recidivism 61 percent of the time. But blacks are almost twice as likely as whites to be labeled a higher risk but not actually re-offend. It makes the opposite mistake among whites: They are much more likely than blacks to be labeled lower risk but go on to commit other crimes. (Source: ProPublica analysis of data from Broward County, Fla.)

Regulation is on its way

On 8 April 2019, the High-Level Expert Group on AI presented the **Ethics Guidelines for Trustworthy Artificial Intelligence**.

Trustworthy means:

- Lawful
- Ethical
- Robust

"[T]he views expressed in this document reflect the opinion of the AI HLEG and may not in any circumstances be regarded as reflecting an official position of the European Commission."

<https://ec.europa.eu/digital-single-market/en/news/ethics-guidelines-trustworthy-ai>



Seven key requirements

Evaluate and address these continuously throughout the AI system's lifecycle, via:

- **Technical methods**

e.g., Constraints in the software architecture, embedded in design and implementation. Explanation functionality. Deliberate testing and validation. Measure algorithm quality indicators.

- **Non-technical methods**

e.g., Regulations, code of conduct, standardization, certification, governance, education, awareness, stakeholder participation, diversity in design teams.



Demand *for* and demands *on* Machine Learning software



A **challenge** for Software Engineering

An **opportunity** for Software Engineering **Research**

Software Engineering practices in the age of ML

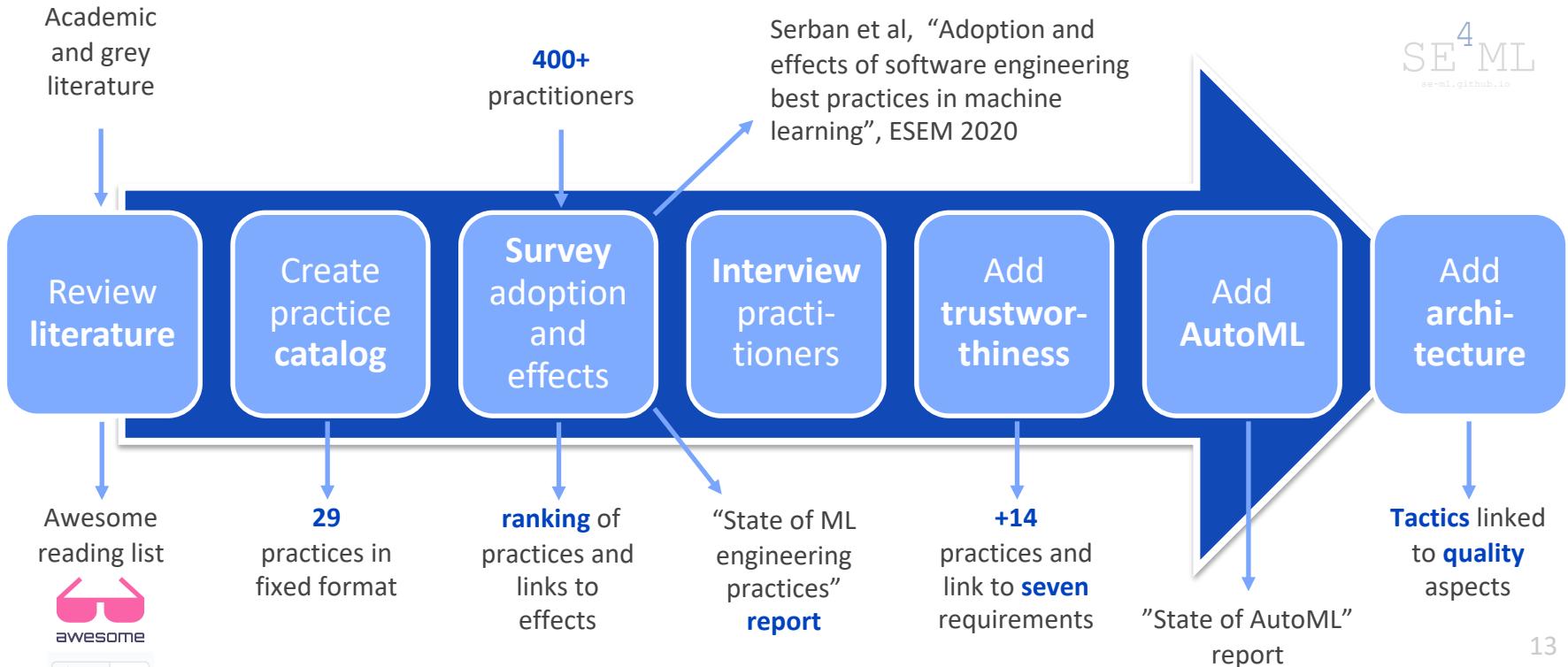
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Investigating ML engineering practices



Online catalog of engineering practices for ML

Originally, **29** practices. Now grown to **45**.

Grouped into **6** categories.

- Intent
- Motivation
- Applicability
- Description
- Adoption
- Related practices
- References

Ranked on difficulty

basic medium advanced



Example practice

Title

Nr • Category • Difficulty

- Intent
- Motivation
- Applicability
- Description
- Adoption
- Related practices
- References

Use Sanity Checks for All External Data Sources

January, 2021 • Alex Serban, Koen van der Blom, Joost Visser



1 / 45

• Data

• medium



Intent

Avoid invalid or incomplete data being processed.

Motivation

Data is at the heart of any machine learning model. Therefore, avoiding data errors is crucial for model quality.

Applicability

Data quality control should be applied to any machine learning application.

Description

Whenever external data sources are used, or data is collected that may be incomplete or ill formatted, it is important to verify the data quality. Invalid or incomplete data may cause outages in production or lead to inaccurate models.

Start by checking simple data attributes, such as:

- data types,
- missing values,
- data min. or max. values,
- histograms of continuous values,

and gradually include more complex data statistics, such as the ones recommended [here](#).

Missing data can also be substituted using data [imputation](#); such as imputation by zero, mean, median, random values, etc.

Also, make sure the data verification scripts are [reusable](#) and can be later integrated in any processing pipeline.

Difficulty

Category

Measuring practice adoption

Survey among teams building software that incorporates ML components.

Questions:

- **General**

ex. Team size, team experience, country, kind of organization, type of data, tools used.

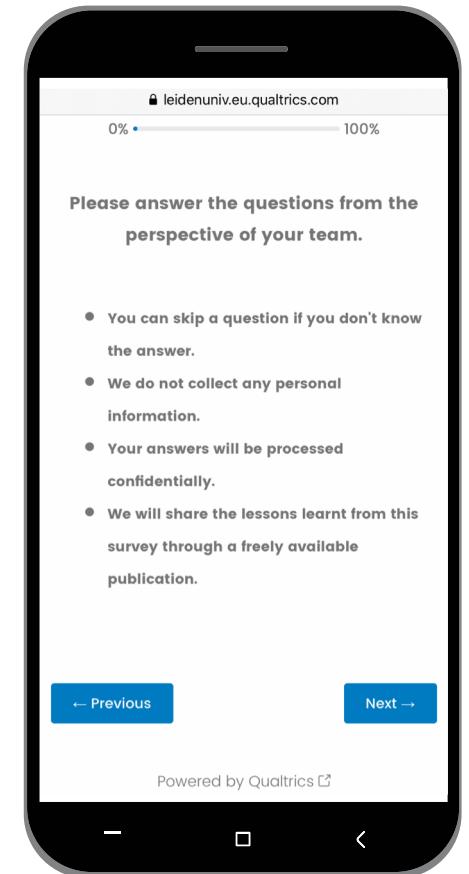
- **Practices**

ex. "Our process for deploying our ML model is fully automated."

- **Effects**

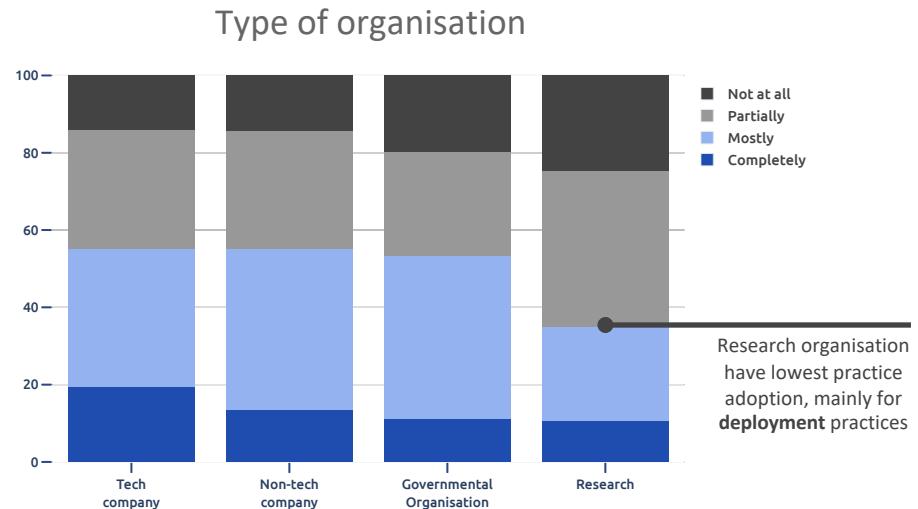
ex. "We are able to easily and precisely reproduce past behavior of our models and applications."

- Not at all**
- Partially**
- Mostly**
- Completely**



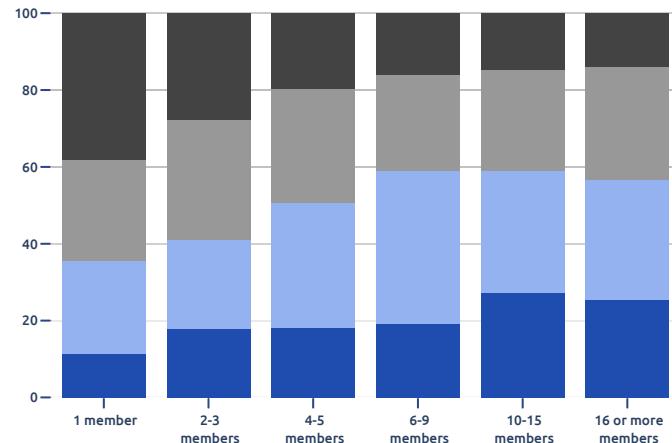
Tech companies lead practice adoption

The adoption of best practices by tech companies is higher than by non-tech companies, governmental organizations, and research labs.



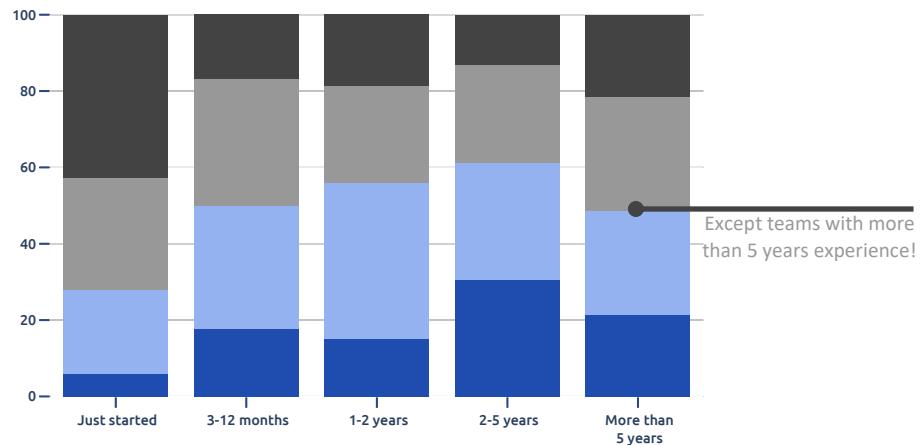
Team Size

- Not at all
- Partially
- Mostly
- Completely



Larger teams tend to adopt more practices.

Team Experience



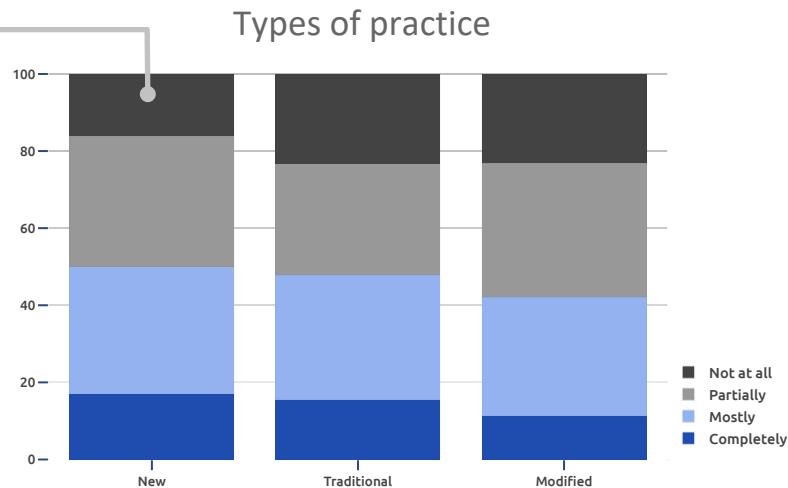
More experienced teams tend to adopt more practices.

Practice adoption increases with team size and experience

ML-specific practices are adopted slightly more than general Software Engineering practices



ML-specific practices
enjoy the highest
degree of adoption



Among ML teams, the adoption of ML-specific practices is highest, followed by general Software Engineering (SE) practices and SE practices adapted to ML.

back to our

Example practice

Title

Nr • Category • Difficulty

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Difficulty

Category

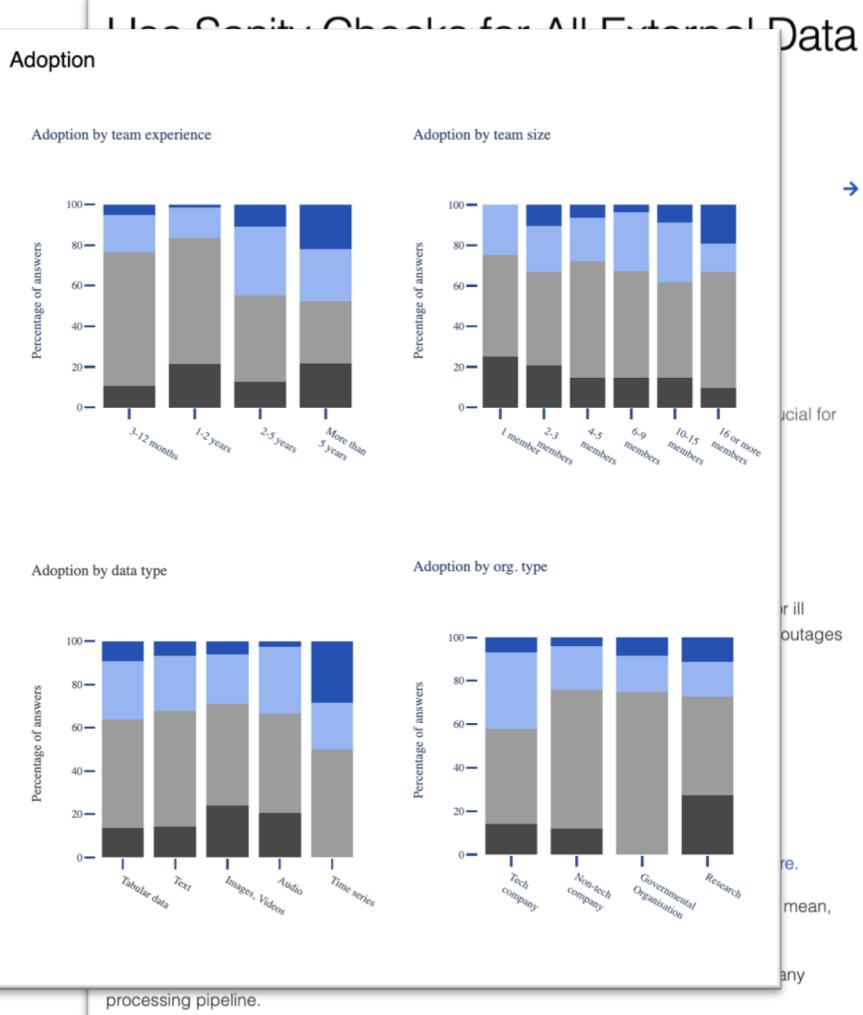
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Example practice

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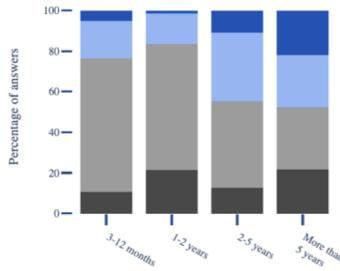
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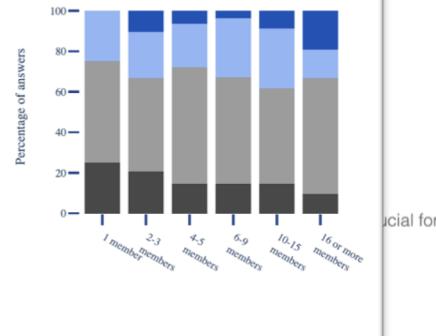
Use Quality Checks for All External Data

Adoption

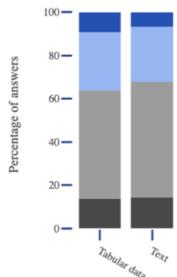
Adoption by team experience



Adoption by team size



Adoption by data type



Adoption by org. type

Related

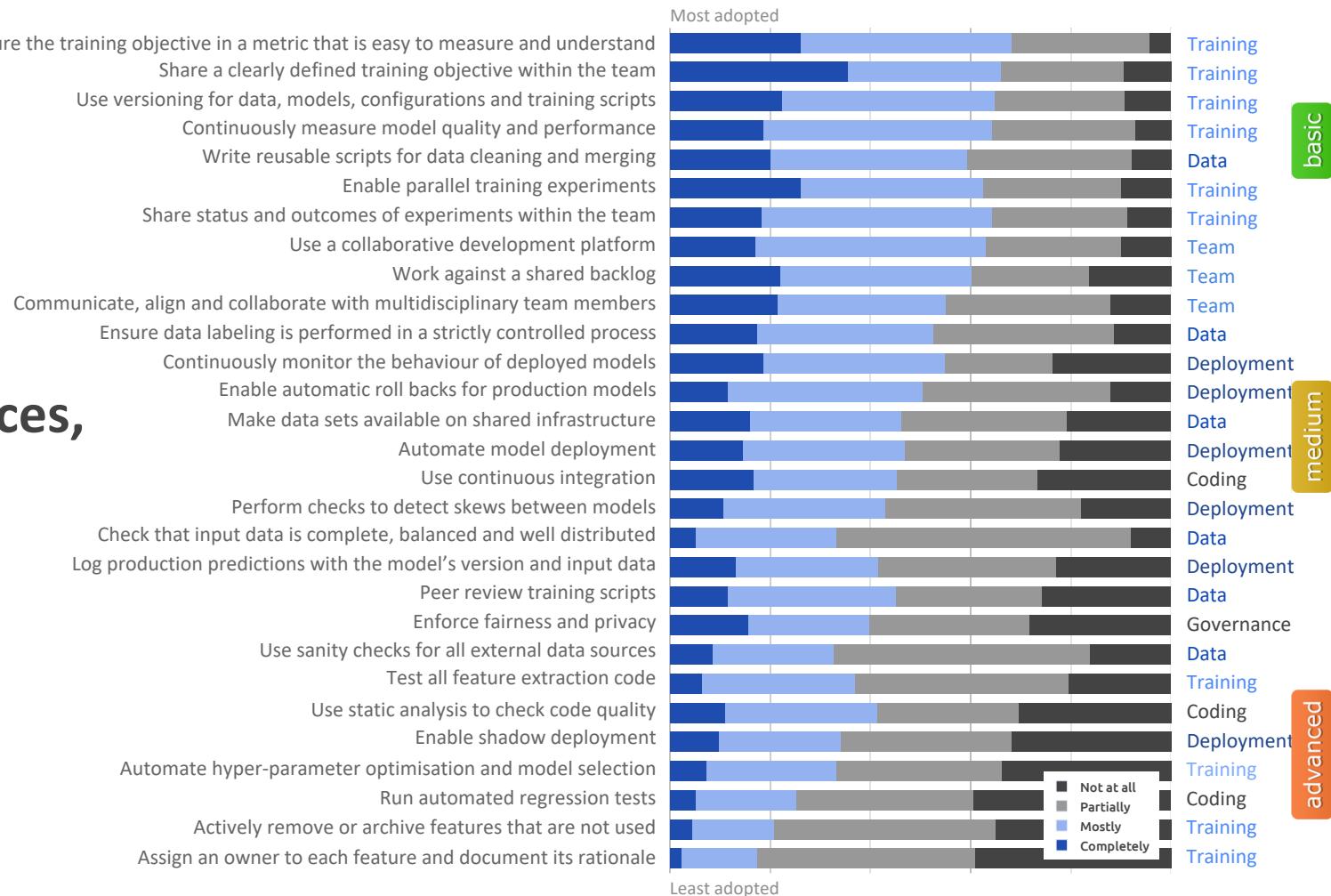
- Check that Input Data is Complete, Balanced and Well Distributed
- Write Reusable Scripts for Data Cleaning and Merging

Read more

- Data management challenges in production machine learning
- ML Ops: Machine Learning as an engineered disciplined

29 practices, ranked

Practices are ranked by the average of: their rank on *Completely*, their rank on *Completely+Mostly*, and their rank on *Completely+Mostly+Partially*.



Most adopted practices

Practices related to **measurement** and **versioning** are widely adopted.

The top 4 adopted practices are all related to **model training**.

Top 5

1. Capture the training objective in a metric that is easy to measure and understand
2. Share a clearly defined training objective within the team
3. Use versioning for data, model, configurations and training scripts
4. Continuously measure model quality and performance
5. Write reusable scripts for data cleaning and merging

Least adopted practices

The two most neglected practices are related to **feature management**.

Outside research, **Automated ML** through automated optimisation of hyper-parameters and model selection, is not (yet) widely applied.

Bottom 5

1. Assign an owner to each feature and document its rationale
2. Actively remove or archive features that are not used
3. Run automated regression tests
4. Automate hyper-parameter optimisation and Model Selection
5. Enable shadow deployment

Measuring effects of practice adoption

For **four** effects, we hypothesized a relation with a specific selection of practices.

- **Linear regression**
Confirmed hypotheses.
- **Non-linear regression – Random Forest**
Demonstrated non-linear influence.
- **Importance of each practice – Shapley**
Some very important practices have low adoption.

Effects	Description
Agility	The team can quickly experiment with new data and algorithms, and quickly assess and deploy new models
Software Quality	The software produced is of high quality (technical and functional)
Team Effectiveness	Experts with different skill sets (e.g., data science, software development, operations) collaborate efficiently
Traceability	Outcomes of production models can easily be traced back to model configuration and input data

Different practices, different outcomes

Analysis of survey responses shows that desired outcomes such as **traceability**, **agility**, team **effectiveness**, and software **quality** are each related to specific sets of practices.

Per desired outcome, we list the three practices with the largest influence.

Agility

1. Automate model deployment
2. Communicate, align, and collaborate with multidisciplinary team members
3. Enable parallel training experiments

Traceability

1. Log production predictions with the model's version and input data
2. Continuously monitor the behaviour of deployed models
3. Use versioning for data, model, configurations and training scripts



Team Effectiveness

1. Work against a shared backlog
2. Use a collaborative development platform
3. Share a clearly defined training objective within the team

Software Quality

1. Use continuous integration
2. Run automated regression tests
3. Use static analysis to check code quality

Key findings

From **2020** global survey on adoption of **29** practices, among **350** teams.



Tech companies are leading in adoption of ML engineering best practices.



Larger and more **experienced** teams tend to adopt more practices.



General **software engineering** practices enjoy slightly lower adoption than specific **machine learning** practices.



Best practices for **feature management** are the least well adopted.



Desired outcomes such as **traceability, agility, effectiveness, and quality** are each related to specific sets of practices.

Software Engineering practices in the age of ML

How are software engineering practices **impacted** by incorporation of ML components in software systems?

What new practices are being **proposed** by researchers and practitioners?

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Answers lead to new questions ...

- **Trustworthiness**

More practices? Link to **requirements**?

- **Architecture**

Practices as **tactics** to reach architectural goals.

- **AutoML**

Transfer from research to broad adoption?

Back to the Seven key requirements

Evaluate and address these continuously throughout the AI system's lifecycle, via:

- **Technical methods**

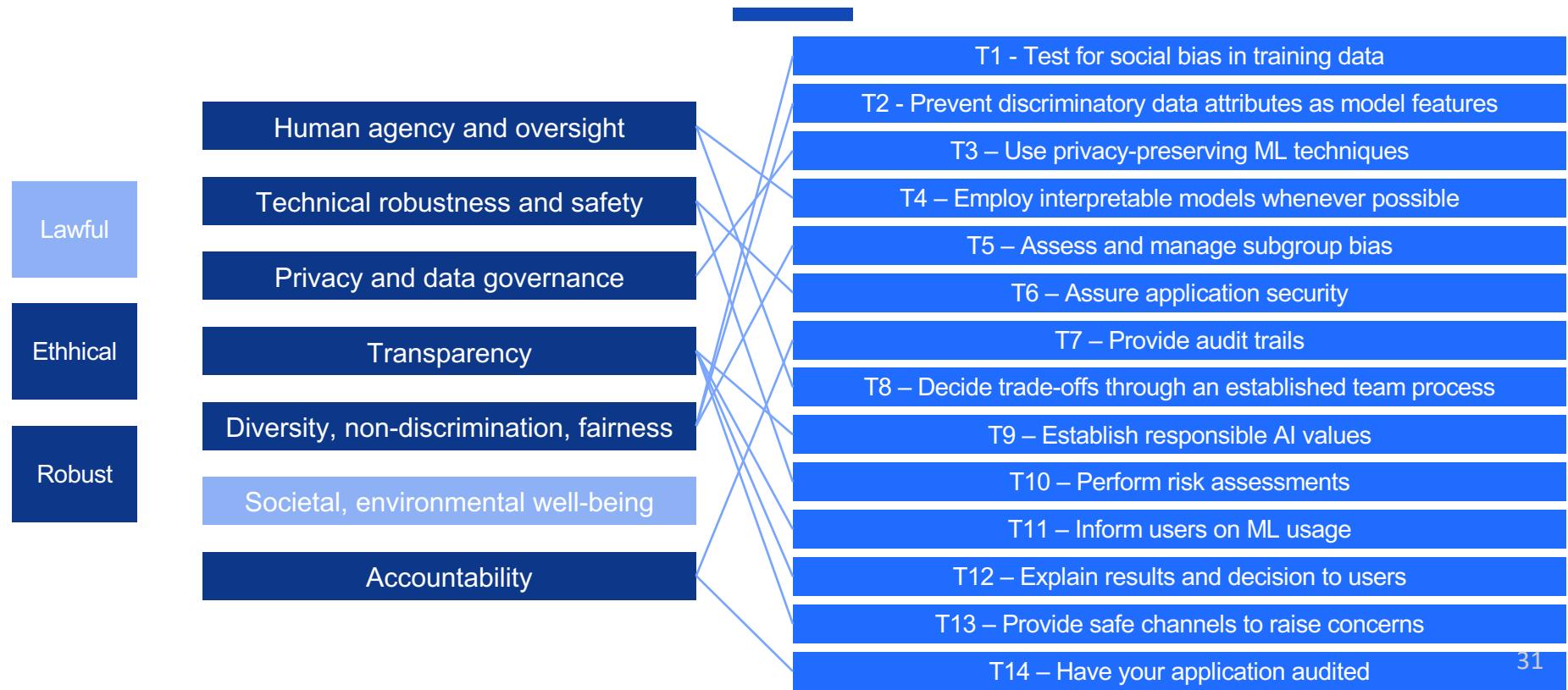
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New practices, mapped to trustworthiness requirements



Back to Demand *for* and demands *on* Machine Learning software

A challenge for Software Engineering

An **opportunity mission** for Software Engineering **Research**

Tools, (automated) processes

Quality instruments

Body of knowledge

Evidence for best practices

Input for regulators

Education

Take away

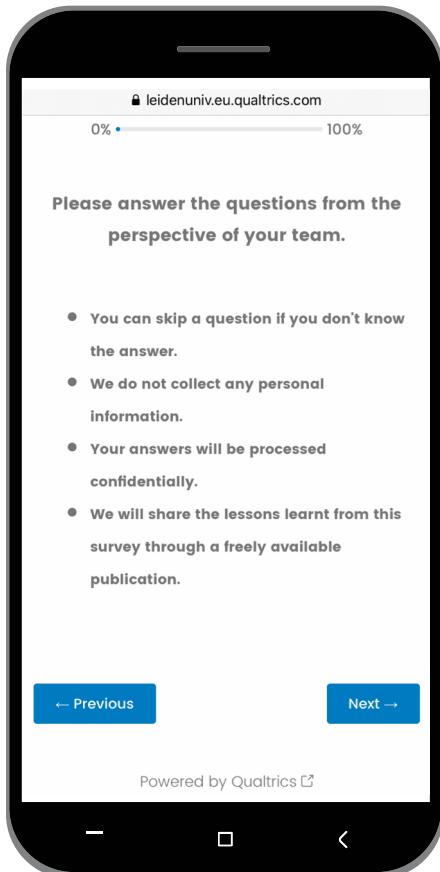
Software that incorporates Machine Learning (or other AI) **challenges** traditional software engineering practices, due to data intensity, inherent uncertainty, and iterative empirical design.

Demand for **robust** and **responsible** development and use are not unique to ML, but become more acute.

Engineering **practices** are being modified and developed at a quick pace.
Adoption varies and **effects** are not well-understood.

Software Engineering researchers should **embrace** the challenge of ML, investigate and enhance practice development.

You can help



Take the Survey

If you have not done so yet,
please [take our 10-min survey!](#)

We will use your answers for our next report on the State of Engineering Practices for Machine Learning.



<https://se-ml.github.io/survey>

Learn more



Reading list

We reviewed scientific and popular literature to identify recommended practices.
Check out this [Awesome List](#) with relevant literature.



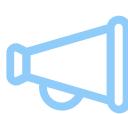
Catalogue

The best practices that we identified are described in more detail in this [Catalogue](#) of ML Engineering Best Practices.



Preprint

Full details of the methodology behind our survey are described in a scientific article. Read the preprint [here](#).



[se-ml.github.io](#)

Visit our project website for more details, to take the survey yourself, and to stay up-to-date with our latest results.

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