

Service Blueprint : PnL Chain - Vanilla EQD

Solutioning: Blueprint iteration as of workshop held on 13 August 2019

Historization

Comment	Macro uses CRAFT DASHBOARD. No support for Craft Dashboard - Decommissioned.		In case of overnight command failure, support needs to relaunch again but because of the improper handshake, MMG teams face issue.		Study ongoing to address control issue historized portfolio flow to AL	
					L3 lvl KT training for Bacardi dev	Bacardi DQ Hub - sta Feed error message

MMG	Check EOD historization status: Run MACRO which is linked to BACARDI. It pulls portfolios which are not Historized and generates a list. This is used for investigations.		Asia Only		Can parallely start working on 'Overnight Histo-Batch Errors' (Pricing & Technical)	
			A few GOPs do not run in overnight. Some are morning GOPs- the booking is not complete overnight-will be completed next day only. These are historized manually.		De res	

Certification Preparation

PRE-PRODUCTION

e for non-
R

Weekly calls ongoing b/w MMG & DEV to prioritize & resolve issues

Error msgs. are more ITEC-centric. Difficult for business to comprehend.

AIR dev team aware of this issue.

rted April'19
get solution

Depending upon type of error, respective teams are contacted

Once everything is resolved (issues sorted), MMG does de-histo then 'REHISTORIZATION'. As Bacardi users, we have option to recalculate PNL and historize it.

IA3 & AIR Integration

AIR issues more frequent than IA3

Root cause analysis- who should be doing it? MMG says that they should provide root cause

ITEC does region-wise check for data quality & availability (Eliot-AIR) past 3 months

Check for proper IA3 integration & AIR Integration

In case of Data Availability issues, contact respective team to get it resolved

on

Verify Batch
completeness/
Verify Batch
Integration

ould
ITEC
se.

Ideally, this should all be part of
MARPE tool, but it is only available
for Bacardi to AIR flow

since

**In progress- MARPE for Bacardi
to IA3 (ASAP)**

ity
ITEC

In case of Data Quality issues,
conduct investigations and do
reconciliation by ITEC to resolve

Manual IA3 Cleanup

If the PnL attribution is not
proper, you have to manually
adjust it

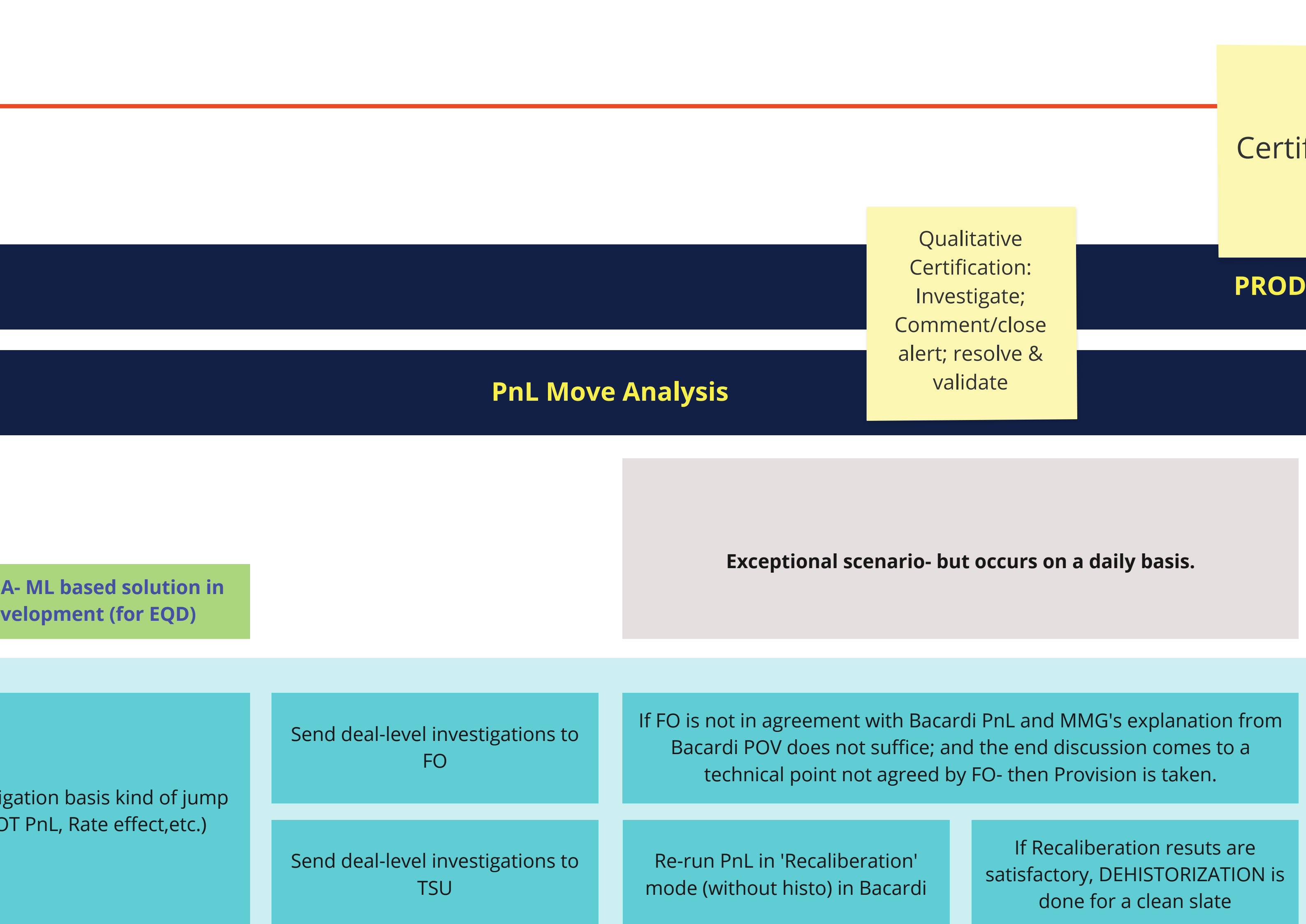
Do auto/manual adjustments in
IA3- manually re-class it across
risk attributes

'Jumps' investigations:
- Check Pricing
- TSU side check
- FO check

Jump Analysis: Day on day
movement. Identify, Investigate
(at deal level) & Validate.
For Day 1, use FO FLASH &
estimates.

**PRAD
de**

Investi
(SPC



Certification

PRODUCTION

PnL Move Analysis

Qualitative
Certification:
Investigate;
Comment/close
alert; resolve &
validate

Exceptional scenario- but occurs on a daily basis.

A- ML based solution in
development (for EQD)

Investigation basis kind of jump
(OT PnL, Rate effect, etc.)

Send deal-level investigations to
FO

If FO is not in agreement with Bacardi PnL and MMG's explanation from
Bacardi POV does not suffice; and the end discussion comes to a
technical point not agreed by FO- then Provision is taken.

Send deal-level investigations to
TSU

Re-run PnL in 'Recalibration'
mode (without histo) in Bacardi

If Recalibration results are
satisfactory, DEHISTORIZATION is
done for a clean slate

fication

UCTION

Commenting, Report Gener

If TSU has not done booking/ got confirmation to book, then Manual calculation is done and a provision is put to correct PnL

Cross-check PnL explt vs. sensitives.

Trying to standardize commentary- RPO initiative

TAGBOX- ongoing effort to expand it globally in

Historization process begins again from the start

If all jumps are identified and corrected, Provide commentary

Download data from IA3 & AIR, and then generate PnL report

Uploaded to TAGBOX (AS portal to upload Pn



All errors should be 'clean'

Errors caused due to missing market data should be targeted first

Montreal should do full scope

ITEC working on solution for 'PROACTIVE ALERTS':

Rule engine for comprehending error and sending alert to respective team. Eg. for Market data, MKD team is contacted as soon as error is detected and notification is sent to MMG.

Automation of FTS through industrialization

Rule engine is in discussion. Source

If portfolio is not historized, and the reason for that is missing REF data, MKD team will be notified.

MM

A

MMG, Bacardi, REF to start analyzing errors on PnL side and come up with remediation plan to fix issues

If the issue is not resolved.

Addressing the issue: done
Fixing issue: tbd

For FTS automation, dont know whether efficiency will be realized. MMG work done by ITEC but same time.

If there is an issue in data availability, ITEC is working on a solution that notifies PRD of the issue proactively, instead of waiting for MMG to discover the issue and notify. launch in 2 weeks (part of CTA)- realtime not available.

looking at Elic
MARPE not available

Subsequent addition of application layers - Sols

ot - Bacardi - I2R - Solstice - AIR

@ portfolio level.

IA3 next.

able for IA3- onus on GTS: Priority

of
tice

Core question: Why is Bacardi not able to give correct attribution?

Global view needs to be taken/analysis done: proper analysis of all adjustments & subsequent remediation.

Some adjustments can be automated (RPO involvement) with risk approval.

DQ Office setup needs to be reinforced,
Sustainable way of catching and tracking anomalies,
RPO needs to sit with Analysts to analyse every issue & prioritize for automation.

Pre-requisite to analysis- how to make PnL viewing much more easier?

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o
it

Market Data	Booking	Technical Issues
Any parameters/perimeters is not updated properly in booking apps- MSD or Eliot	Booking issues: mismatch in quantity, price, FX rate, any agreements on the trade	Pricer itself is not giving right PnL. Products not getting valed properly due to complex structure of the deal
Market Data Issues: Workgroup will be created where Data office, MMG, REF work on understanding the issues related to Market data and look for long-term & short-term remediation plans. Prioritise issues.	Booking Issues: Workgroup will be created where Data office, MMG, REF, TSU work on understanding the issues related to Booking issues and look for long-term & short-term remediation plans. Prioritise issues.	Technical Issues: For issue identification,case-by-case anaysis (checking with analysts). Workgroup will be created where Data office, MMG, Bacardi Support, Bacardi Dev for remediation.
Widgets proposed as part of MyMetrics to use APIs for Aggregated view of requisite information to conduct investigations. 'Automation & standardized platform for required information.'	Standardization discussions ongoing regarding taking Provisions vs. de-histo re-histo for diff.regions.	Computational logic needs to be arrived at: later
	New Deals:Booked by FO- no controls	Diligently updated by analyst- incident tracker.
Proposal ready, initial studies	Events: ALLSE Corporate actions	Regular fortnightly governance with

Standardization of Workflow
for analysis across regions
(Convergence).
PRADA to be part of this
endeavour.

TOXIC Portfolios
Identify such cases and get it
fixed with the help of FO &
TSU.

Commentary is fully manual
as of now.
Possible to automate initial
component, reasoning can
be done manually. Initial
ideas. Starting out with only
AMER.

Guidelines for commentary
standardization, so as to
make it easier for group lvl
commentary.

MAXX: Work ongoing for
(SFS Desk). APIs connect
IA3 & AIR. Possible
dynamically visualize

TAGBOX: Reporting system
but currently only being
in Asia for uploading
report.

Standardisation:
Investigation, Reporting,
understanding of desk strategy
(continuous process) CONVERGENCE
across regions

- Knowledge sharing for expertise
development

or Asia
ected to
to
data.

ystem,
g used
; PnL

ISSUES/PAINS

2hr gap between Montreal logoff & Asia login.

Handshake is not proper between the two.

No Bacardi Dev at Bangalore

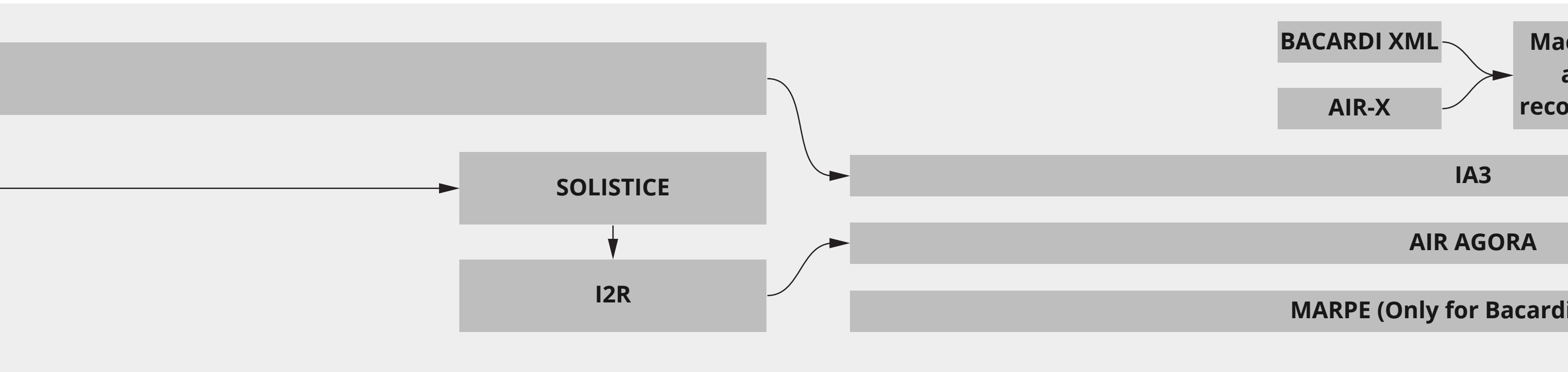
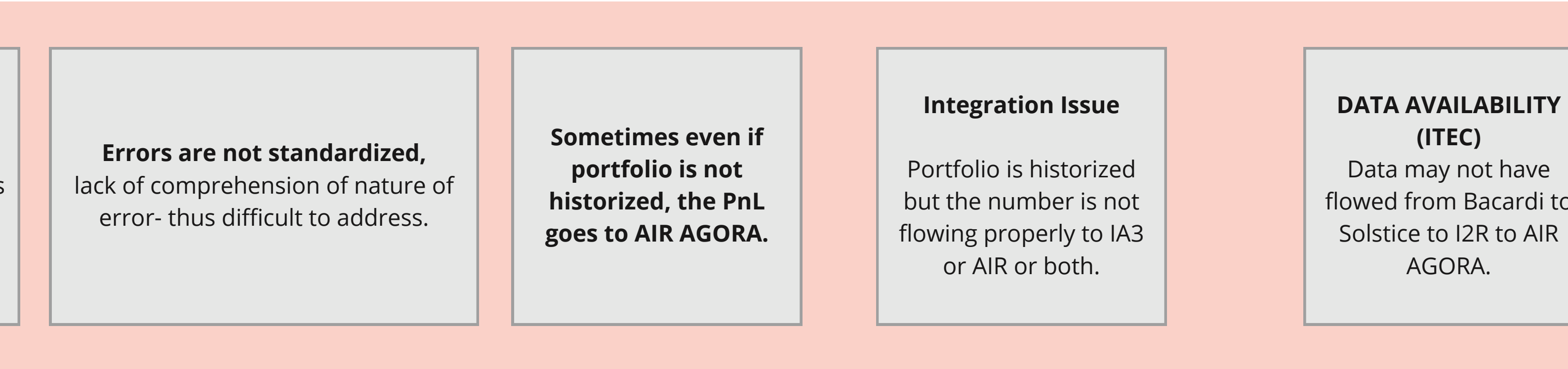
As of now MMG raises tickets to support. support contacts dev. team onsite. Ticket resolution takes time.

Lack of transparency- time for resolution and solution.

System/ Tool/
App

Craft dashboard linked MACRO

BACARDI



DATA QUALITY (MMG)

Manual reconciliation at a portfolio level needs to be done.

FREQUENT ISSUE

Jumps happen on an almost daily basis

Jumps

It is po

cross for
auto-
reconciliatio
n

AERO- GUI for IA3

Multiple Applications as required during t
Booking systems, Bacard

i to AIR)

ngoing.

Events: ALISE Corporate actions,
X-One Bugs primarily on Swaps

Regular fortnightly governance with
regional MO

s Investigations requires a thorough knowledge of the entire
process architecture.
ossible that the cause may not be identified at all, in which case, a
Provision is taken.

he course of the investigations, including but not limited to:
li, IA3, AIR AGORA, MSD (REF), Galaxy (REF).

AIR AGORA (Provision adj.)

BAC

Booking Systems (checking)

- Identification of Best practices
- Help in automation

PnL report sent via
mail only in all other
regions except Asia

excel

Tactical tool- ACCESS DATABASE

TAGBOX (Asia Only)

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y)

AIR AGORA

e-mail

e-mail