

22/02/2025

To Whom It May Concern:

Re: Letter of Recommendation for JUNYAN BAI

As a student mentor at Southern University of Science and Technology, I have had the opportunity to observe Junyan Bai's academic and research development over the past two years.

During this period, I have witnessed Junyan's impressive growth in both academic rigor and research methodology. What stands out most is his progressive development of organizational skills. Through academic advising sessions and departmental presentations, I've observed how he has evolved from a promising but somewhat unstructured student into a methodical researcher who approaches complex problems with remarkable clarity and structure.

Based on my observations of Junyan's academic trajectory, I believe he possesses the growth mindset, developing organizational capabilities, and practical orientation that would make him an excellent candidate for the NOC program. His demonstrated ability to adapt to new challenges while maintaining academic excellence shows the resilience essential for entrepreneurial success.

I recommend Junyan with confidence and would be pleased to provide any additional information.

Sincerely,



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Southern University of Science and Technology  
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