

Career Highlights

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Hire, Train and Retain Resources

Establish and Manage IT budgets

Lead Overall Assessment and Strategy for Datacenter Consolidation (Housing) and Global Hosting Strategy

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- **Integration Strategy – Accessible**
 - Define strategy for R&D, Engineering – Moore G., Smith P., Givens M.
 - Define with Institute for Advanced Studies – Smith P., Givens M., Stone C.
 - (Start with Smith P.)
 - All-in strategy (Industrial R&D)
 - ISE Strategy: TBCO and R&D Integration Strategy – ISE
- **Applied Funding (Economic)**
 - ISE – Research & Engineering & Development PPP (not yet)
 - ISE – Research & Engineering & Development PPP (not yet) with Public Sector (Smith P.)
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 - All-in strategy (Industrial R&D)
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The diagram illustrates the IT Governance Pyramid, structured into three levels:

- Executive Level:**
 - IT Governance Board (top)
 - CEO
- Management Level:**
 - CIO, Business Executives
 - CIO Program Office, IT Strategy Committee, Architecture Gov. Board
- Operation Level:**
 - Business, Processes, Procedures

Arrows indicate the flow of governance from the top down. Two red ovals labeled "Risk Areas" are positioned on the left and right sides of the pyramid, with arrows pointing to the IT Strategy Committee and Architecture Gov. Board respectively.

- **Operational Roadmap** - Improve the current state (12-18 months)
- **Tactical Roadmap** - Implement the foundation to enable new capabilities (1-3 years)
- **Strategic Roadmap** - High Level Strategy to drive growth and ensure competitive advantage (3-5 Years)



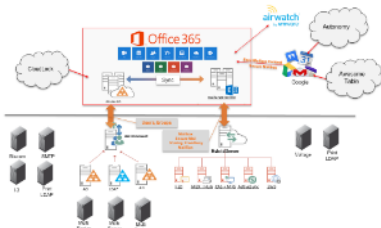
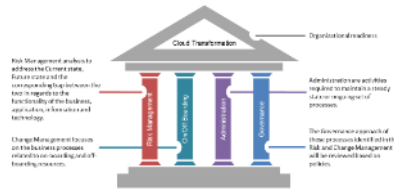
The diagram shows three interconnected roadmaps in a triangular flow:

- Operational Roadmap** (Green box):
 - Timing: 12 months
 - Focus: Projects
 - Owner: PMO
 - Audience: VP
 - Updated: Monthly
- Tactical Roadmap** (Blue box):
 - Timing: 1-3 years
 - Focus: Capabilities
 - Owner: Architecture
 - Audience: SVP / Global
 - Updated: Quarterly
- Strategic Roadmap** (Purple box):
 - Timing: 3-5 years
 - Focus: Strategies
 - Owner: Architecture
 - Audience: EVP / Global
 - Updated: Annually

Flow and Feedback Loops:

- High Level Strategies drive initiatives/projects (from Strategic to Tactical).
- New Capabilities drive current project portfolio (from Tactical to Operational).
- Current Project Portfolio aligns the 1-3 strategy (from Operational to Tactical).
- 1-3 year strategy adjustments feedback to the 3-5 strategy (from Tactical to Strategic).

Platform Integration Touch Points



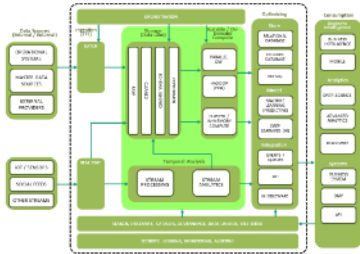
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Data

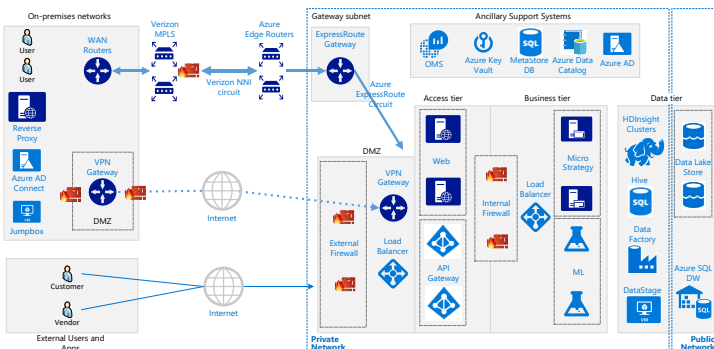
- Create an efficient process to stage, curate and present data to accelerate time to insight.



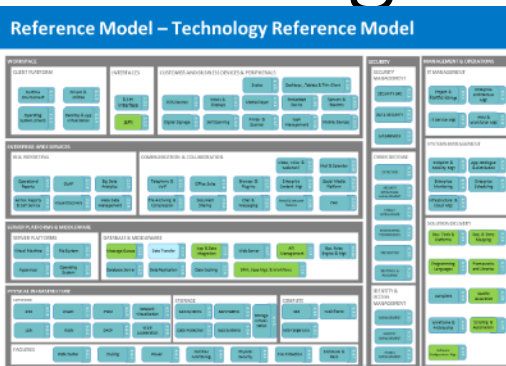
Data Platform Reference Model



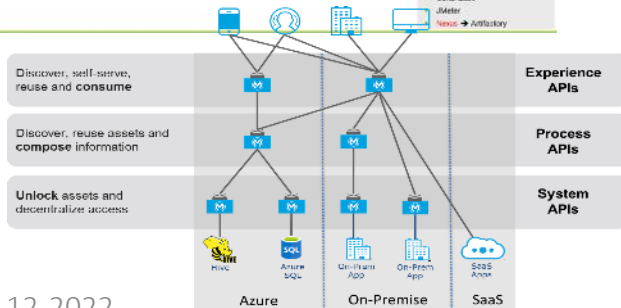
- Created Business Analytics Competency Center (BACC) where Business Users collaborated with IT to develop MicroStrategy based reports.
- Established a Think Tank group consisting of Business, IT and industry specialist to help define the technology stack necessary to build the next generation analytics platform. The environment was Hadoop based.
- Form a cross functional team to work on the next generation cloud-based elastic data platform. Migrate existing Big Data and Relational DBs to a common data repository in the cloud.



Application & Integration



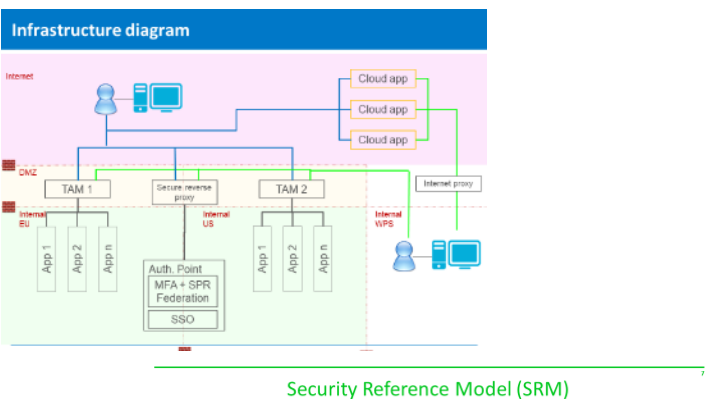
Development & Test Tools



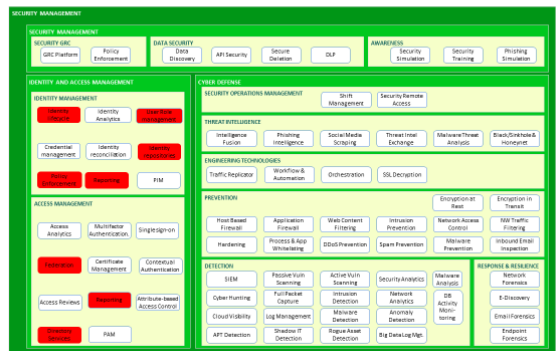
- Lead team in a matrix organization to document domain specific application roadmap.
- Automate deployment and management of SOA platform.
- Migrate development management platform to the cloud to enable CI/CD (Continuous Integration and Continuous Delivery).
- Select Product and Partner to implement API led integration platform.
- Performance Engineering.

Cyber Security & Compliance

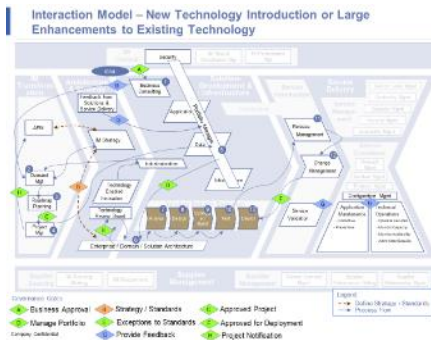
- Identity and Access Management (IAM)
- Single Sign-On (SSO) using SAML
- Security Penetration Testing
- Compliancy: PCI, PII, HIPAA, SOX, GDPR
- Worked with complexities in US and EU



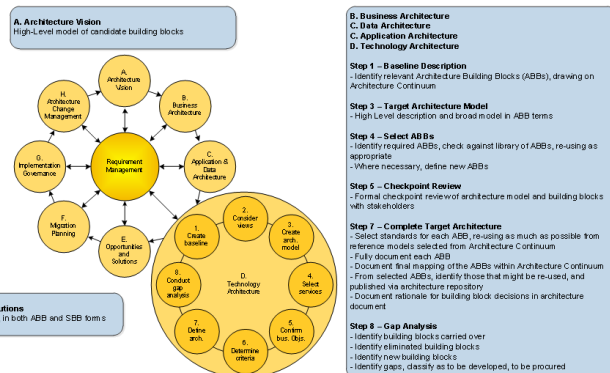
Security Reference Model (SRM)

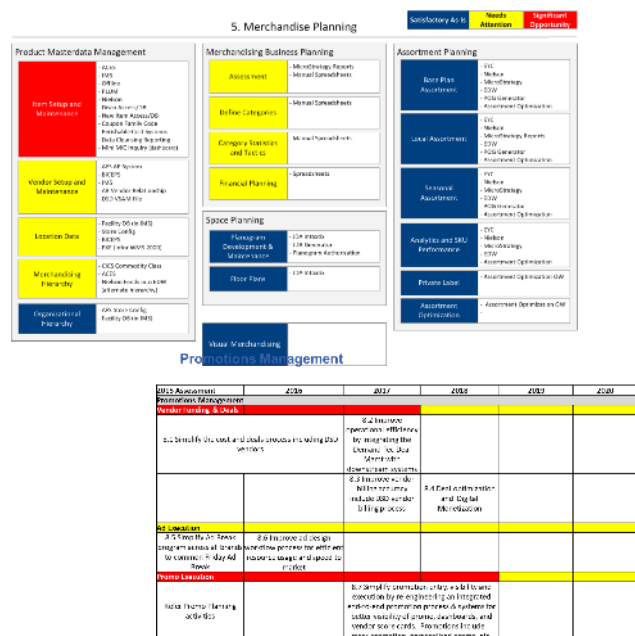


Technology Life cycle & Governance



- Established TOGAF and ITIL based Governance to better manage the Life Cycle of Technology. Platform for Continuous Service Improvement.
- Build consensus among cross-functional teams to streamline delivery.
- CMDB-based Asset Management to provide improved visibility to software, hardware and applications running in the infrastructure.





- Establish Technology Governance Board
 - Comprises of Business and Technology Leads
 - Stage gate for Key Project approvals (Over \$5M+)
 - Ensure Architectural Compliance
- Develop As-Is State of the Organization:
 - Capture Technology State (Business requirements, Technology Life Cycle, Technology Debt)
 - Partner with Business to document gaps
 - Overlay in-flight project
- Capture To-Be State
 - Document planned initiatives for the next fiscal year (Operations)
 - Look at project dependencies (sequencing)
 - Recommend any adjustments to next fiscal year projects
 - Categorize projects into <2 year (operational), 2 to 3 years (tactical) and 3+ year (strategic) to provide visibility
 - Create a Project Start Architecture document so Business and IT were aligned on the project, understood the complexities and any dependencies

Industry Experience

- Representative Clients / Workplaces:
 - ❖ Retail (Ahold Delhaize, CVS)
 - ❖ Pharmaceutical (CVS, Ahold Delhaize)
 - ❖ Financial Services (US Bank, EquiLend, Energi)
 - ❖ Consulting Services: (Cambridge Technology Partners, NerveWire, SMART Corporation)