



Undergraduate Course Syllabus

PAD 332: Municipal Government Operations

Center: Online

Course Prerequisites

None

Course Description

This course will examine the functions, hierarchy, and management of various local government departments. Students will learn the interrelationship of various community departments as well as the roles of leadership and community boards within local government.

Course Outcomes

- Identify the potential constraints and benefits of various types of municipal governance
- Assess the functions and structure of municipal governments for their impact on local services
- Examine the relationships between the responsibilities of financial officers and the fiscal challenges facing local governments
- Articulate the effects of active citizen involvement within the government using appropriate evidence
- Construct potential solutions for the economic challenges facing municipalities that effectively address all relevant factors

Required Materials

Using your learning resources is critical to your success in this course. You are not required to purchase any supporting textbooks for this course. All resources used in this course are open educational resources (OERs) and are available free of charge.

Diversity, Equity, and Inclusion

As indicated in our core values, SNHU is committed to “embrace diversity where we encourage and respect diverse identities, ideas, and perspectives by honoring difference, amplifying belonging, engaging civilly, and breaking down barriers to bring our mission to life.”

This may or will be reflected in SNHU’s curriculum as we embrace and practice diversity, equity, and inclusion (DEI) to provide the most transformative experience for our students, faculty, and staff. Because topics pertaining to DEI can be sensitive, please remember that embodying and practicing diversity, equity, and inclusion is one of our core values that you will encounter throughout the academic experience. In higher education, we are expected to think and engage critically. Use a growth mindset to embrace the diverse readings, course assignments, and experiences of your peers and faculty.

For more information about DEI at SNHU, please visit our website at the [Office of Diversity and Inclusion](#).

Instructor Availability and Response Time

Your class interaction with the instructor and your classmates will take place on a regular, ongoing basis. Your instructor will be actively engaged within the course throughout the week. You will normally communicate with your instructor in the weekly discussions or the General Questions discussion topic so that your questions and the instructor's answers benefit the entire class. You should feel free, however, to communicate with your instructor via SNHU email at any time, particularly when you want to discuss something of a personal or sensitive nature. Your instructor will generally provide a response within 24 hours. Instructors will post grades and feedback (as applicable) within seven days of an assignment's due date, or within seven days of a late submission.

Grade Distribution

Assignment Category	Number of Graded Items	Point Value per Item	Total Points
Discussion	12	25	300
Short Paper	4	75	300
Final Project	1	400	400
			Total Course Points: 1,000

This course may also contain practice activities. The purpose of these non-graded activities is to assist you in mastering the learning outcomes in the graded activity items listed above.

University Grading System: Undergraduate

Grade	Numerical Equivalent	Points
A	93–100	4
A-	90–92	3.67
B+	87–89	3.33
B	83–86	3
B-	80–82	2.67
C+	77–79	2.33
C	73–76	2
C-	70–72	1.67
D+	67–69	1.33
D	60–66	1
F	0–59	0
I	Incomplete	
IF	Incomplete/Failure *	
IP	In Progress (past end of term)	
W	Withdrawn	

* Please refer to the [policy page](#) for information on the incomplete grade process.

Grading Guides

Specific activity directions, grading guides, posting requirements, and additional deadlines can be found in the Assignment Guidelines and Rubrics section of the course.

Weekly Assignment Schedule

All reading and assignment information can be found within each module of the course. Assignments and discussion posts during the first week of each term are due by 11:59 p.m. Eastern Time. Assignments and discussion posts for the remainder of the term are due by 11:59 p.m. of the student's local time zone.

Module	Topics and Assignments
1	Municipal Governance Structures 1-1 Discussion: Governance Structures and Political Influence 1-2 Final Project Review
2	Municipal Governments' Various Departments 2-1 Discussion: Government Programs and Services 2-2 Short Paper: Decision Making: Eliminating Programs
3	Municipal Finance Officers and the Fiscal Challenges Facing Local Government 3-1 Discussion: The Roles of the Treasurer 3-2 Discussion: Changing Times and Changing Decision Making 3-3 Final Project Milestone One: Municipal Official Selection
4	The Role of Citizen Participation in Local Government 4-1 Discussion: Public Participation and the Benefits to the Municipality 4-2 Short Paper: Public Participation: Helpful or Harmful to a Municipal Government?
5	The Great Recession and the Challenges Facing Municipalities 5-1 Discussion: Minimizing the Impact of a Poor Economy on Local Government 5-2 Discussion: Consolidations, Mergers, and Shared Services 5-3 Final Project Milestone Two: Identification of Topics
6	Home Rule: Benefits and Constraints 6-1 Discussion: Political Power or Good Government 6-2 Short Paper: Home Rule: Helpful or Harmful?
7	Demographic Changes and Their Impact on Municipal Governments 7-1 Discussion: Making Program Changes Based on Demographics 7-2 Discussion: Constituents Challenging Officials to Take Action 7-3 Final Project Milestone Three: Submit Final Project
8	Municipal Government's Newest Challenge: Attracting Future Employees 8-1 Discussion: Review Course Outcomes 8-2 Discussion: The Great Recession and the Long-Term Forecast for Public Sector Employment 8-3 Short Paper: The Potential Harm to Local Governments

Attendance Policy

Online students are required to submit a graded assignment/discussion during the first week of class. If a student does not submit a graded assignment/discussion during the first week of class, the student is automatically dropped from the course for non-participation. Review the [full attendance policy](#).

Late Assignments Policy

Meeting assigned due dates is critical for demonstrating progress and ensuring appropriate time for instructor feedback on assignments. Students are expected to submit their assignments on or before the due date. Review the [full late assignment policy](#).

SNHU Student Handbook

Review the [student handbook](#).

ADA/504 Compliance Statement

In accordance with Section 504 of the Rehabilitation Act of 1973, Title III of the Americans with Disabilities Act (ADA) of 1990, and the Americans with Disabilities Act Amendments Act (ADAAA) of 2008, Southern New Hampshire University does not discriminate on the basis of disability, including intellectual disability, in admission, treatment, or access to its programs or activities, nor does it discriminate in employment in its programs or activities.

The university prohibits unlawful discrimination on the basis of disability and takes action to prevent such discrimination by providing reasonable accommodations to eligible individuals with disabilities. A disability is a condition or impairment that impacts a “major life activity” or “major bodily function.”

- **Major life activities** include, but are not limited to, caring for oneself, performing manual tasks, seeing, hearing, eating, sleeping, walking, standing, lifting, bending, speaking, breathing, learning, reading, concentrating, thinking, communicating, and working.
- **Major bodily functions** include, but are not limited to, functions of the immune system, normal cell growth, and digestive, bowel, bladder, neurological, brain, respiratory, circulatory, endocrine, and reproductive functions. Disabilities include physical, medical (including pregnancy), mental health, and learning needs.

At the beginning of each term, or as soon as you become aware of a disability or accessibility concern, we encourage you to contact the Online Accessibility Center (OAC) to discuss accommodations for which you may be qualified. Reasonable accommodations are established through an interactive process between the student and the OAC.

Note that accommodations are not retroactive and that disability accommodations are not provided until acceptable documentation of a disability and its impact is received and an accommodation letter has been processed. If you are unsure whether your condition qualifies as a disability or accessibility concern, please contact the OAC for determination.

Contact Information:

Online Accessibility Center

Phone: 866-305-9430

Email: oad@snhu.edu

For questions concerning support services, documentation guidelines, or general disability issues, please visit the [Online Accessibility Center](#) website.

If you feel you have been denied appropriate disability-related accommodations, including appropriate auxiliary aids and services, you may file a grievance as described in the ADA/504 Grievance Policy found on the [Disability and Accessibility Services](#) website.

Academic Honesty Policy

Southern New Hampshire University requires all students to adhere to high standards of integrity in their academic work. Activities such as plagiarism and cheating are not condoned by the university. Review the [full academic honesty policy](#).

Copyright Policy

Southern New Hampshire University abides by the provisions of United States Copyright Act (Title 17 of the United States Code). Any person who infringes the copyright law is liable. Review the [full copyright policy](#).

SNHU Withdrawal Policy

Review the [full withdrawal policy](#).

Southern New Hampshire University Policies

More information about SNHU policies can be found on the [policy page](#).