# RECRUITMENT POLICY

# **MANPOWER REQUISITION**

- 1. Planning for manpower requirement is initiated by the concerned department by filling the MRF (Manpower Requisition Form). A proposal duly approved by the concerned Chairperson, wherever applicable has to be sent to HR. The MRF should capture all the details such as pay level, tenure of employment etc. A separate MRF should be filled for each position.
- 2. According to the position required, the appropriate MRF for Permanent / Tenure Based Scaled Contract / Temporary / Outsourced employee should be filled
- 3. The proposal would have a brief description of the job to be assigned to the position. It should also include ajustification for the creation of the position.
- 4. The HR Manager and Associate Vice President HR will discuss the proposal with the concerned department head and obtain the approval of the Director for filling up the position.
- 5. Once the approval is granted, the HR department will initiate the recruitment process.

# **ADVERTISEMENT**

Advertisement inviting applications will be released in newspapers identified for the purpose. Wherever necessary, the advertisement copy will be shared with the concerned HoD for comments/inputs before the release of the advertisement.

# **PROCESSING OF APPLICATIONS**

- 1. The HR Department will be responsible for segregating the resumes received against the advertisement.
- 2. The compiled statement showing the details of the applicants will be sent to the concerned department for shortlisting.
- 3. The concerned department does the shortlisting as per eligibility criteria.

#### **INTERVIEW PANEL**

Interview Panel for selection of candidates will be constituted by the competent authority. Government norms on the inclusion of members belonging to the minority community and SC/ ST on interview panels will be kept in mind while constituting the panel. Following will be the constitution of the interview panel:

# **POST - MANAGER & ABOVE:**

- 1. OEDC Member
- 2. Dean
- 3. Chief Administrative Officer
- 4. Head of Department
- 5. Associate Vice President HR
- 6. Any other expert or person if nominated by Director

#### **POST - BELOW MANAGER LEVEL:**

- 1. SEDC member
- 2. Head of Department
- 3. Associate Vice President -HR
- 4. Nominated Person

# **INTERVIEW & SELECTION PROCESS**

- 1. Personal Interviews will be fixed as per the convenience of the interview panel members.
- 2. Candidates shortlisted for test/interview will be notified about it by an email. This will be followed by a detailed call letter, which will be sent to them by post/courier.
- 3. The candidates will be directed to the venue for test/interview. Forms that are needed to be filled like qualification details etc, will be done at this stage.
- 4. The interview structure may involve skill test, personal interview, and/or group discussion/debate/quiz.
- 5. HR department will ensure that after the interview, each of the panel members provide their feedback in writing about the performance of the candidates.
- 6. HR will also play an active role in salary negotiation & fixation.
- 7. The HR will collect feedback from references as needed.

#### **CONVEYANCE REIMBURSEMENT**

- 1. For Manager and above position, economy air travel fare will be reimbursed. The air travel fare should be the shortest distance.
- 2. Candidates called for the position at Level 6 to Level 9 will be reimbursed train fare for AC 3-Tier and for all below levels, it will be train fare for Sleeper Class. The train travel fare reimbursement will be for shortest route.
- 3. Request for reimbursement should be submitted in the prescribed form by the Candidate.

#### **FINAL SELECTION**

Final selection is made upon acceptance of the selection committee's recommendations. The selected candidate is offered the position subject to clearance of medical examination.

# **MEDICAL EXAMINATION:**

For all the positions, the medical checkup can be performed by the doctor available at the Institute or the candidate can produce a fitness certificate from any Civil Hospital. The doctor available at the Institute may ask the candidate to undergo further tests if required.

## **JOINING PROCEDURE**

Joining process involves the following:

- 1. Collection of primary details in the prescribed form, 'Candidate's Statement & Declaration'.
- 2. Document of the following certificates and testimonial submitted by the candidate will be verified with the originals.
  - a. Mark sheets from 10th to last qualified exam (educational & professional)
  - b. Passing certificates of exams
  - c. Birth certificate
  - d. Present and Permanent address proof
  - e. Relieving letter and latest salary slip of the last organization served
  - f. Medical certificate for fitness
  - g. Copy of Aadhar card / PAN card / passport / driving license / election identity card / any other photo identity proof issued by State/Central Government.
  - h. Two photographs
- 3. Collection of joining report.
- 4. Issuing of 'Joining Memorandum'.
- 5. Formal introduction to Associate Vice President HR and announcement to other concerned departments about the candidate's appointment.
- 6. Issuing I-card.

#### **PAYMENT OF SALARY**

Salary of employees will become due and payable on the last working day of each month.

#### **DEDUCTION FROM SALARY**

Deductions in salary may be made for coming late to work, unauthorised absence, against fines imposed etc. Such recovery shall be in conformity with the provisions of the Payment of Salary Act, 1936.

## **IDENTITY CARD**

- 1. Every employee will be provided with an identity card which, besides the name of the employee, will have an employee code number, photograph, and other relevant personal details.
- 2. Identity cards are not transferable and should be carried by the employee whenever he/she is on Institute's duty either inside or outside the premises of the Institute

- Employee shall present the identity card for inspection to any person so authorised to inspect by the Institute.
- 4. Loss of the identity card should be immediately reported so that any possible misuse can be avoided and a replacement card issued. Loss of I-card on more than 2 occasions shall be viewed as a misconduct on the part of the employee.
- 5. Employees are required to surrender their identity cards, badge, etc. on leaving the service of the Institute. Surrender of I-card is a requirement for final settlement of dues.
- 6. The Institute shall keep a record of all identity card, badges issued and returned and shall carry out a surprise check of the same at least once every quarter.
- 7. For campus resident identity cards are issued to their family member and domestics servants for security purpose.

# RECRUITMENT CRITERIA FOR VARIOUS POSTS (BUT NOT ALL) AT IIMA\*

| Sr.<br>No | Name of the Position                                     | Qualification   | Experience  | Age              | Nature of Duty  |
|-----------|--|---|---|------------------|---|
| 1         | Chief<br>Administrative<br>Officer                       | Master's Degree<br>with Degree/Dip<br>in Management/<br>Engineering or<br>Finance Degree            | Minimum 20 years<br>experience in Sr.<br>Administration<br>position   | 45-50<br>years   | General Administration,<br>Finance, Engineering<br>& Estate Maintenance.<br>Secretary to Board of<br>Governance   |
| 2         | Chief Financial<br>Officer                               | Chartered Accountant (CA) from India. Additionally, MBA in Finance will be preferred qualification. | At least 20 years in<br>Accounts, Finance<br>& Controllers<br>functions   | Max. 55<br>years | To provide overall strategic leadership and play a key role in building and improving the financial management capability of IIMA, with the priority objective of supporting the governance mechanism of the organization   |
| 3         | Chief Operating<br>Officer –<br>Executive<br>Education   | Postgraduates,<br>preferably an MBA<br>from a reputed<br>institute                                  | At least 15 years'<br>experience of<br>which at least five<br>years should have<br>been in a senior<br>position     | Max. 55<br>years | The person will lead IIMA's engagement with working professionals seeking management education through relationships with corporate L&D/HR teams and directly with the professionals by highlighting IIMA's high-quality executive education programme offerings. |
| 4         | Vice President –<br>Centre for Digital<br>Transformation | Postgraduates,<br>preferably an MBA<br>from a reputed<br>institute                                  | At least 15 years' experience in the IT Industry of which at least five years should have been in a senior position | Max. 55<br>years | The person should be able to create and manage a digitally-enabled organization, meet the goals and objectives of the Centre.   |

| Sr.         | Name of the   | Qualification  | Experience   | Age                                     | Nature of Duty   |
|-------------|---|--|--|---|--|
| <b>No</b> 5 | Position  Vice President / Associate Vice President – JSW School of Public Policy |  |  |   | The person will be responsible to set up the management systems, program execution and brand development, and provide overall administrative leadership of the JSW School of Public Policy.  |
| 6           | Vice President-<br>IGPC   | MBA/ CA/ CFA /<br>CAIA / master's<br>in economics or<br>Public Policy  | Minimum 15 years<br>of Professional<br>experience  | Min. 40<br>years and<br>Max 58<br>years | Heading IGPC Office  |
| 7           | Associate Vice<br>President-HR  | Post-graduate<br>degree in HRM or<br>related fields.   | Minimum 20 years<br>of experience<br>with at least five<br>years at senior<br>management level.  | Max. 55<br>years                        | To provide strategic directions and administrative support on HR dimensions  |
| 8           | Associate Vice<br>President-<br>Corporate<br>Relations                            | Post graduates<br>or Masters in<br>any of these<br>fields (Business<br>Administration,<br>Human Resources,<br>Psychology,<br>Sociology,<br>Communication,<br>Education and<br>related fields). | Minimum 10 years of post-qualification experience (may be in the areas of recruiter relationship building, placements, networking, corporate communications, marketing etc.), of which about 8 years must be in an overall supervisory position. | Max. 55<br>years                        | The person will be responsible to lead the outreach of the MBA programme for experienced professionals, their career development, and alumni connect initiatives. The role requires extensive traveling and networking with industry leaders and corporate heads across the globe to strengthen the PGPX recognition among recruiters, alumni network and also potential applicants. |
| 9           | Associate Vice<br>President-<br>Centre for<br>Transportation<br>and Logistics     | M.Tech/MBA (Ph.D. preferred) from a reputed institute in India (such as IITs/IIMs/IISc) or abroad.   | At least 15 years of experience in the transportation and/or logistics sector or a related sector. At least five years should have been in a senior management or leadership position (equivalent to CEO).                                       | Max. 55<br>years                        | The person will be responsible for overall development, management, and growth of the Centre for Transportation and Logistics.   |

| Sr.<br>No | Name of the Position   | Qualification  | Experience   | Age                 | Nature of Duty   |
|-----------|--|--|--|---------------------|--|
| 10        | Associate Vice President - Alumni, Community Relations & Global Partnerships | Post graduate<br>in any discipline<br>(equivalent to MBA)  | Minimum 20 years of professional experience, of which about 10 years must be in Relationship Management/ Corporate Affairs/Business Development.   | Max. 55<br>years    | To help build and manage relationships with alumni and entities external to the Institute including the community, corporates, educational institutions and state agencies |
| 11        | Associate Vice<br>President-<br>Executive<br>Education                       | MBA or equivalent master's degree or higher  | At least 20 years' experience of which at least five years' experience should be related to designing, developing, marketing, and selling executive programs or professional services to corporate clients | Max. 55<br>years    | Designing, developing,<br>marketing, and selling<br>executive programs or<br>professional services to<br>corporate clients   |
| 12        | Associate Vice<br>President –<br>Engineering &<br>Projects                   | Full time Degree<br>in Civil/ Electrical/<br>Mechanical and<br>Post-Graduate<br>degree in<br>professional/<br>management field   | Minimum 20 years' experience of which at least ten (10) years' experience should be related to planning, finalizing, and executing large scale Civil, Electrical and HVAC projects.                        | Max. 55<br>years    | To lead the team of following departments:  1. Civil Engineering  2. Electrical Engineering  3. Mechanical – HAVC and Water Supply  4. Maintenance                         |
| 13        | Associate Vice<br>President-<br>ADCLOD                                       | Post Graduate Degree in any Discipline but preferably in management, organisational behaviour, human resource management, strategic management or public administration. | Minimum of<br>10 years of<br>professional<br>experience  | Maximum<br>55 years | 5. Develop management systems, program execution and brand development, and provide overall administrative leadership to the newly established centre                      |

| Sr.<br>No | Name of the Position   | Qualification  | Experience  | Age                | Nature of Duty  |
|-----------|--|--|---|--------------------|---|
| 14        | AVP-Corporate<br>Relations, MBA-<br>PGPX                             | Post graduate<br>or Masters in<br>any of these<br>fields (Business<br>Administration,<br>HR, Psychology,<br>Sociology,<br>Communication,<br>Education and<br>related fields) | Min 10 years of<br>post-qualification<br>experience   | Max 50<br>years    | Strengthen the corporate relations of the Institute and increase recruiter pool size by increasing MBA-PGPX brand awareness.                            |
| 15        | Associate Vice<br>President, IT                                      | The candidate should have completed MCA or BE/BTech in Computer Engineering or Information Technology or equivalent degree from any reputed Institute.                       | Minimum of<br>20 years of<br>professional<br>experience out of<br>which 10 years<br>must be in the field<br>of ICT. | 45-55<br>years     | Computer Centre administration  |
| 16        | AVP-Arun<br>Duggal ESG<br>Centre for Res<br>and Innovation           | Master's degree or equivalent  | Min 10 years of post qualification experience.  | Max 45<br>years    | To oversee activities of the Centre, facilitate research, connect with stakeholders and increase visibility of the Centre.                              |
| 17        | AVP-<br>Procurement  | Any Degree<br>with Diploma<br>in Materials<br>Management.<br>Master's Degree in<br>relevant field will be<br>preferred   | 15 years of experience in materials/logistics management.   | Max<br>45<br>years | To look after the Contracts,<br>Stores and Purchase<br>Department.  |
| 18        | General<br>Manager   | Master's Degree<br>with Degree/Dip<br>in Management/<br>Engineering or<br>Finance Degree/  | 15 years'<br>experience in Sr.<br>Administration<br>positions   | Max 45<br>years    | Finance/Engineering/<br>Estate Maintenance and<br>General Administration/<br>Public Relations and<br>Media Handling                                     |
| 19        | General<br>Manager-<br>Finance or<br>General<br>Manager-<br>Accounts | M.Com/MBA with<br>CA/ICWA/Cost<br>Accounting   | 15 years'<br>experience in<br>Assistant General<br>Manager/Sr.<br>Manager level                                     | Max 45<br>years    | Finance and General<br>Administration   |
| 20        | General<br>Manager-<br>Ranking and<br>Accreditation                  | MBA/PG Degree  | 15 years<br>experience  | Max 45<br>years    | Ability to understand the information needs of the organisation and lead the team in the rankings and accreditations for benchmarking purpose at large. |

| Sr.<br>No | Name of the Position                           | Qualification   | Experience  | Age             | Nature of Duty  |
|-----------|--|---|---|-----------------|---|
| 21        | General<br>Manager-BDC<br>for DS&AI            | Master's or Ph.D,<br>specializing in<br>data science and<br>artificial intelligence   | Min 9 years of<br>post-qualification<br>experience  | Max 50<br>years | To work closely with the industry and academic partners to drive the activities of the centre along with research aligned with the centre's objectives. |
| 22        | GM-NSE   | Master's degree in<br>the areas related to<br>Finance, Marketing,<br>Economics,<br>Organizational<br>Behaviour,<br>Cognitive Sciences<br>with a focus<br>on Behavioral<br>Sciences. Ph.D/<br>FPM would be<br>preferred. | Min 10 years<br>or more in any<br>business.   | Max 45<br>years | To oversee activities of the Centre, facilitate research, connect with stakeholders and increase visibility of the Centre.                              |
| 23        | Deputy Librarian                               | Ph.D. or NET<br>or SLET/SET<br>qualified. First<br>Class (60% or<br>above) in MLISc<br>or equivalent<br>qualification.  | 18 years of relevant experience.  | Max 50<br>years | Assisting the Librarian in overall supervision and management of all the sections / departments of the library.   |
| 24        | Assistant<br>General<br>Manager –<br>Placement | Post graduates<br>or Masters<br>in Business<br>Administration or<br>Human Resources,<br>Psychology or<br>Sociology or<br>Communication or<br>Education etc.   | Minimum 10 years<br>of experience post<br>qualification   | Max 50<br>years | Head the placement office<br>and lead the initiatives for<br>corporate outreach, career<br>development of students,<br>and alumni connect.              |
| 25        | Assistant<br>General<br>Manager – HR           | Graduate with First<br>Class and should<br>have a full time<br>MBA (HR) degree<br>from reputed<br>Institute with  | At least 10 years of post-qualification experience in the field of HR (Personnel, Pay Roll, Vigilance, Administration, Legal etc.) Department, of which about 8 years must be in an overall supervisory position. | Max 50<br>years | HR initiatives,<br>Recruitment, Wage,<br>Training & Development,<br>Union related matters   |

| Sr. | Name of the   | 0 115 11   |  |                 |   |
|-----|---|--|--|-----------------|---|
| No  | Position  | Qualification  | Experience   | Age             | Nature of Duty  |
| 26  | Assistant<br>General<br>Manager –<br>PGPX Relations | Post graduates<br>or Masters in<br>any of these<br>fields (Business<br>Administration,<br>Human Resources,<br>Psychology,<br>Sociology,<br>Communication,<br>and Education) with     | Minimum 10 years of post-qualification experience (may be in the areas of corporate work exposure - networking, corporate communications, marketing/ branding, etc.), of which about 8 years must be in an overall supervisory position. | Max 50<br>years | Lead marketing efforts for PGPX admission   |
| 27  | Assistant<br>General<br>Manager- S&P                | Any Degree<br>with Diploma<br>in Materials<br>Management   | 10 years<br>experience in<br>stores & purchase   | Max 45<br>years | Procurement, stores and issue of materials  |
| 28  | Assistant<br>General<br>Manager-<br>Contracts       | A Post Graduate OR professional Chartered Accountant (CA) OR professional Cost Accountant (CMA) OR holding full time MBA (Finance) degree with first class from a reputed institute. | Minimum 10 years of post-qualification professional experience in the field of Finance/ Accounts/ Audit/ Contracts/ Legal Departments, of which about 5 years must be in a senior position   | Max 50<br>years | Contracts Management  |
| 29  | AGM-SAP   | Bachelors or<br>Master's Degree<br>preferably in<br>Information<br>Technology and<br>Computer Science  | Minimum 10 years<br>of experience in<br>SAP with at least<br>five years in project<br>management role  | Max 40<br>years | Managing SAP S/4<br>HANA, Managing Key<br>Stakeholders, Support<br>Vendor and ERP Users<br>and maintain SAP System<br>Performance, Security and<br>Regular Updates. |
| 30  | Assistant<br>General<br>Manager -<br>Electrical     | Diploma in Electrical Engineering plus Degree in Electrical Engineering OR full time Degree in Electrical Engineering  | Minimum ten (10) years of experience in electrical engineering for full time degree candidates and minimum twelve (12) years of experience for Diploma plus Degree candidates.   | Max. 50         | To supervise in planning, directing, coordinating, and evaluating the campus/ township electrical field related development & maintenance                           |