

# Optimizing Last-Mile Delivery Planning for Cost Reduction

Domain & Process

Logistics >>> Last-mile

Tool Stack Used

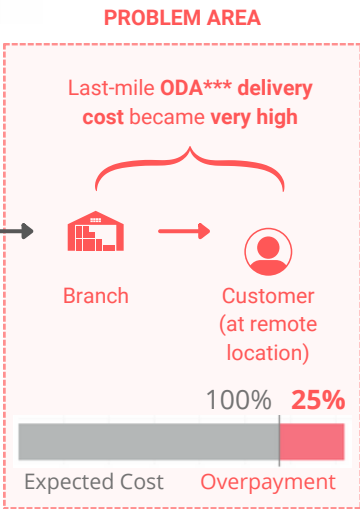
SQL + Tableau

## PROBLEM

A logistics company's last mile process became inefficient. The **cost of delivering** package to remote areas **exceeded expected amount by 25%**.



Fig. A typical logistic process



### Implication

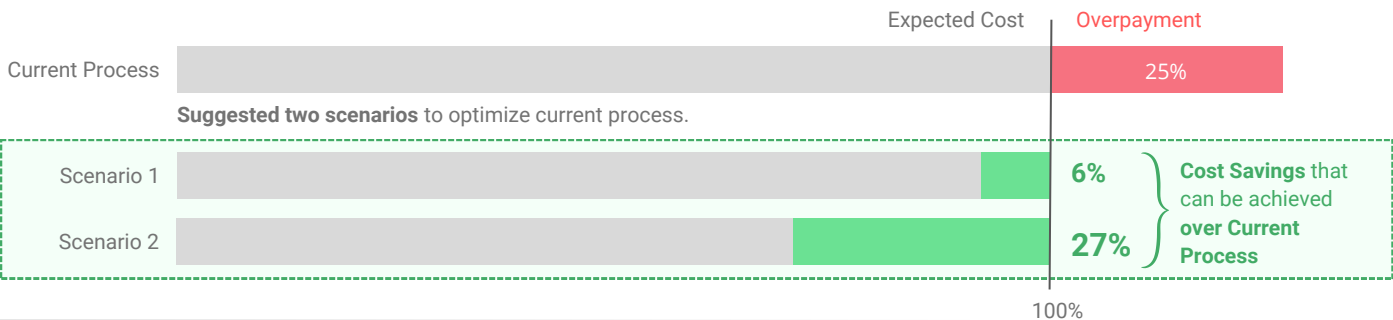
- Overpayment to partners led to a **decreases in profitability** of the business.

### Objectives

- Find why the cost has become high and what was its impact on the payouts of the partners.
- Calculate payouts to be given to the partners for making deliveries in the current month.
- Improve the current process to reduce the cost even further.

## APPROACH

Steps	Findings & Impact	Deliverables
Understood the process of delivering consignments to ODA areas	On any given day, a last-mile delivery partner can <b>make only 2 trips</b> .	NA
Checked if partners followed the process established for making deliveries in ODA areas	In <b>~95% of clusters</b> , partners are <b>violating</b> the process	Dashboard
Calculated current payouts to be made to the partners	The report was needed by finance team for <b>releasing payouts</b> to the partners	Excel Report
Analyzed the impact of process violation on the payouts to the partners	Payouts to partners was <b>25% more</b> than expected. <b>That was ₹30 lacs!</b>	Storyboard/Deck
Reduced the cost further by making improvements to the current process	Cost could be further <b>reduced by ~27%</b> ( <b>₹30 lacs</b> )	Storyboard/Deck



## GROWTH EXPERIENCED

1

Understood Last-Mile Delivery Process

Got a sense of understanding on the business model of logistics companies, especially the last-mile process..

2

Increased SQL Proficiency

Got a good confidence boost in using SQL. Spent more than 4hrs searching "how to do ... in sql."



3

Storytelling with data

Heard a lot about storytelling before, but using it to create an impact felt extremely satisfying. Would explore it more!

## APPENDIX

### Terminologies

\*Branch: Small warehouse

\*\*Cluster: Big or main warehouse in the state

\*\*\*ODA: Outskirt Delivery Area (remote location)

### Others

Link to SQL queries. [↗](#)

# Have a Feedback?

Let's connect! Would love to hear it.

Contact information is in the banner!

