

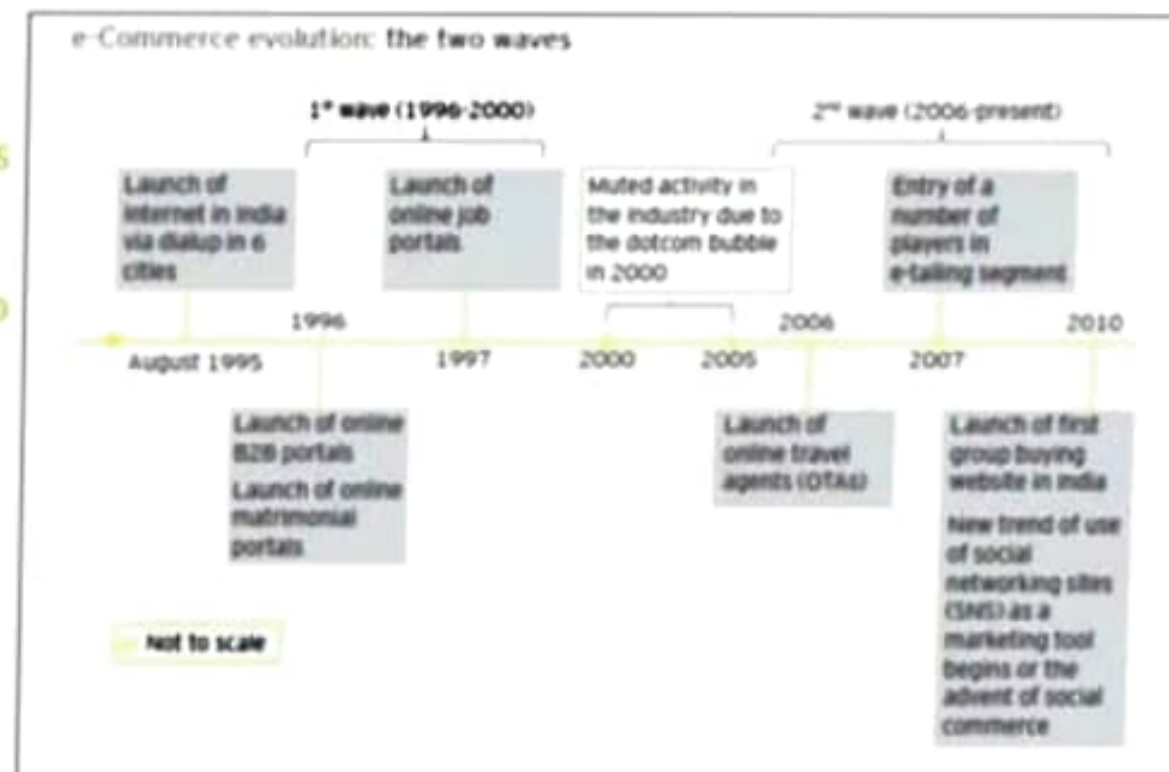
AMAZON

Ecommerce Industry

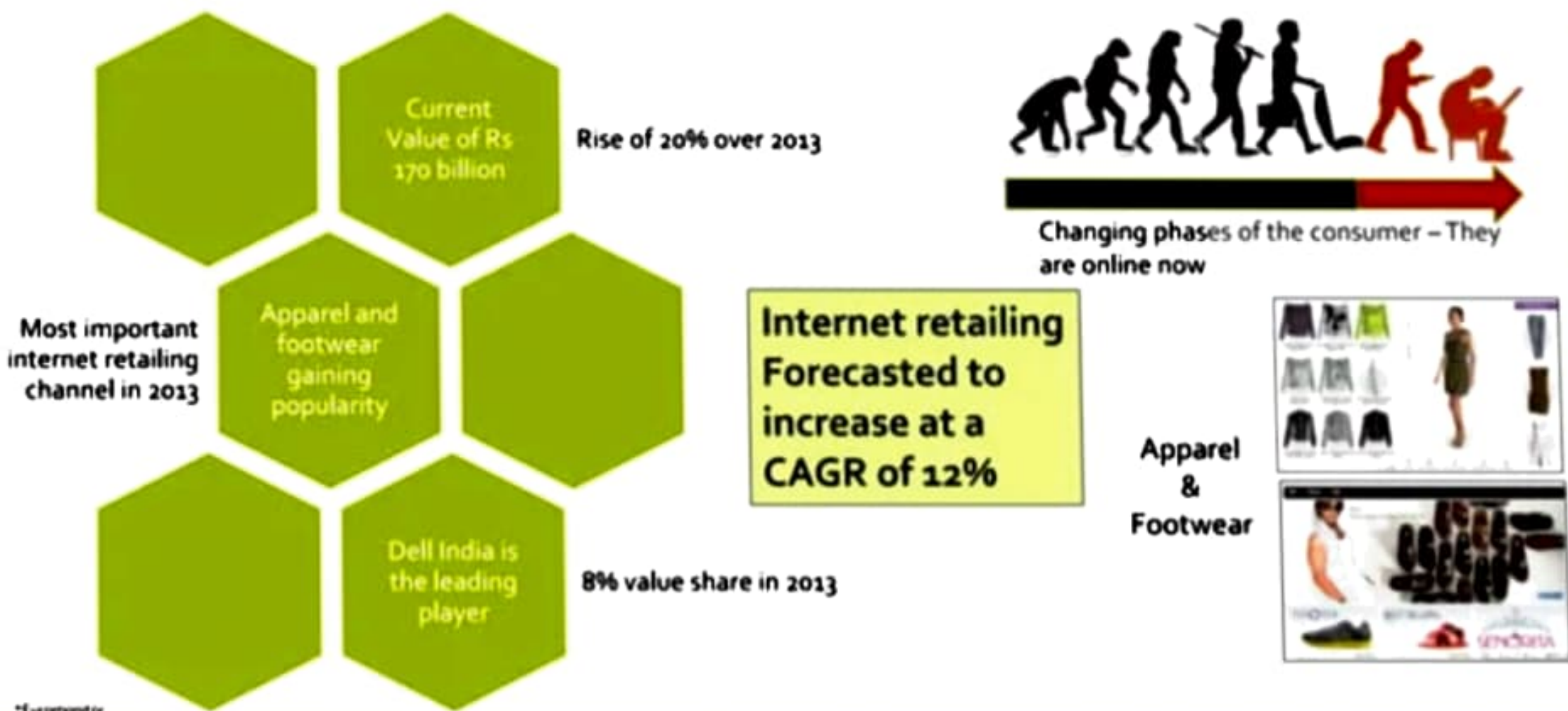
E-commerce: Market evolution

First wave: advent of online Naukri.com and Shaadi.com

- Introduction of internet in India in 1995
- Economic liberalization after the launch of reforms in 1991 attracted MNCs and brought about the growth of the IT industry.
- The implementation of liberalization policies led to the demise of the license regime, and high taxes and import restrictions, as well as facilitated the growth of SMEs.
- The IT industry and SMEs were the early adopters of internet. This led to the emergence of B2B, job searches and matrimonial portals.
- B2B directory : 1996
- Online matrimonial : 1996
- Online recruitment : 1997



Headlines – Ecommerce Industry



Prospects

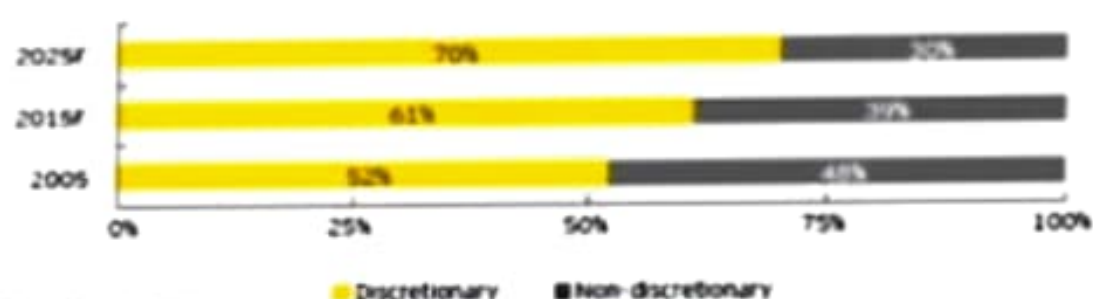


Annual disposable income per household is expected to increase at a CAGR of 5.1% from 2005 to 2025.⁷



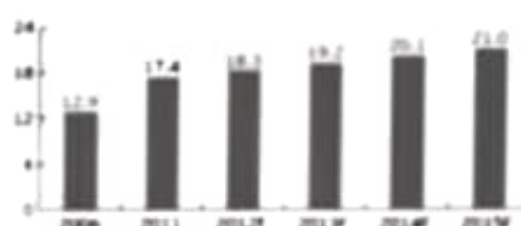
Source: ResearchIndia

Discretionary vs non-discretionary spend (%)



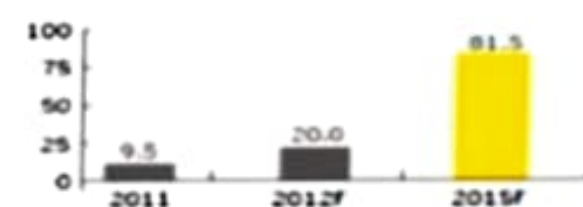
Source: Oppenheim

Average time spent online per person per month (hours)



Source: IT statistics

Smartphone sales in India¹¹ (million)



Source: Trek, GadgetZone

Note: Forecasted figure for 2015 is of smartphone shipments

NTP-2011: objectives



Source: TRAI

BUSINESS MODEL EVOLUTION

- 1995 • Online book retailing
- 1999 • Auctions and zshops
- 2000 • Marketplace
- 2001 • Partnership & logistic services
- 2002 • Ecommerce platform / web services
- 2007 • Ebooks/kindle
- 2009 • Amazon Publishing

Business model Innovation

Eliminate

- Found a new channel to the customer
- 1 click check out

Raise

- Next generation platform & infrastrucutre

Create

- Amazon web services

Reduce

- Short term Profitabililty

Analysis of business model

Online retail

- Earth's biggest selection
- Lowest cost , small profit
- Serves as a channel for other retailers
- Long tail retailer
- Seller market place

Internet services

- Deeply intertwined
- Amazon Prime - free two-day shipping on retail purchases, on-demand video streaming, free access to the Kindle library
- Amazon Web Services (AWS)

Kindle eco system

- Manufacture & Distribute
- Originally an electronic book reader , now a fully functional tablet.
- Library of e books , online games and videos.