# Supply Chain & Revenue Optimization for Indian Cosmetic Brand

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## **Executive Summary**

This report analyzes financial performance, sales trends, logistics efficiency, and supply chain management for an Indian cosmetic brand. Key challenges include low profit margins, inventory shortages, and supply chain inefficiencies. Optimization strategies focus on pricing, inventory forecasting, logistics improvements, and Al-driven supply chain management to enhance overall profitability.

# **Objective**

This study aims to **optimize the efficiency of the supply chain and revenue trends** for an Indian cosmetic brand by analyzing **financial performance**, **sales patterns**, **logistics efficiency**, **and supplier management**. The report provides **strategic recommendations** to improve **profitability**, **inventory management**, **and operational effectiveness** for sustainable business growth.

# Methodology

#### Data

• Source: Supply Chain Management Excel file.

• Tools Used: Excel was used for data preprocessing

**Power Bi** was used for analyzing trends and visualizing insights.

#### **Analysis Approach**

• Demand-Supply Alignment: Evaluated inventory forecasting, supplier performance, and logistics enhancements to reduce shortages.

## **Key Findings & Optimization Strategies**

### 1. Financial Performance & Profitability

- Current Profit Margin: 5.67%, below industry standards.
- Profitability Concern: Products priced below ₹40 show negative margins, impacting revenue.
- **High-Profit Product: Skincare SKU 11** holds a **28.82% profit margin**, significantly contributing to profits.

#### **Optimization Strategies:**

- Implement dynamic pricing for low-margin products.
- Introduce bundle pricing to pair high-margin and low-margin items.
- Bulk purchase raw materials for cost-efficient production.



Figure 1 - Revenue and P/L percentage according to Price Range, Product Type

#### 2. Sales & Category Performance

- Top-Selling Category: Skincare contributes 46% of total revenue.
- Inventory Deficit: 3% shortage in skincare stock vs. upcoming demand, with a 16-day lead time.

- Enhance inventory forecasting based on seasonal demand trends.
- Apply just-in-time inventory management to prevent shortages.
- Increase production capacity for high-selling skincare products.

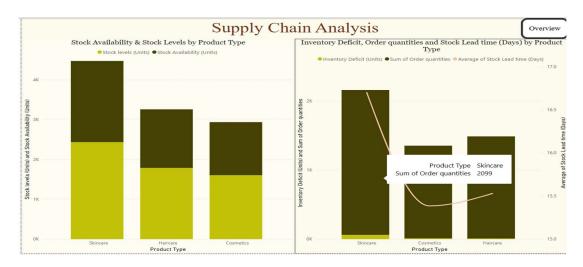


Figure 2 - Current Stock Levels , Deficit and upcoming order Quantities

#### 3. Logistics & Shipping Efficiency

- Preferred Carrier: Carrier B offers better cost & order shipping time compared to alternatives.
- Optimized Manufacturing: Bangalore supplier has lowest defect rates, lowest lead time, and most cost-efficient production.
- Strategic Supplier Locations: Bangalore, Mumbai, and Delhi provide low cost of goods sold (COGS) and faster lead times.

- **Prioritize Carrier B** for logistics efficiency.
- Expand reliance on Bangalore suppliers for cost-effective production.
- Implement dynamic rerouting technology for faster delivery.

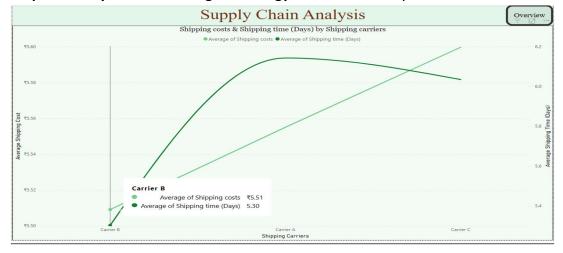


Figure 3 - Order Shipping Cost and time for different Carriers

#### 4. Supply Chain Optimization & Lead Time Management

- Inventory Holding Period: 16 days, relatively short, requiring improved forecasting.
- Manufacturing Lead Time: Needs better demand alignment to reduce shortages.
- Supply Lead Time: Requires stronger supplier collaboration for timely replenishment.

#### **Optimization Strategies:**

- **Deploy Al-driven demand forecasting** to dynamically predict supply needs.
- Maintain buffer stock for high-selling items to reduce shortages.
- Improve supplier coordination with real-time tracking & automated order processing.

#### 5.Cost-Efficient Bulk Manufacturing Potential

- Bangalore, Delhi, and Mumbai suppliers exhibit lower manufacturing costs, making them ideal for bulk production scaling.
- Their lead time ranges from 20–30 days, which aligns well with regular supply chain cycles, ensuring cost-effective replenishment.

#### **Optimization Strategies:**

- Prioritize bulk orders from these suppliers to reduce per-unit production costs.
- Establish long-term contracts for cost stability and efficient material procurement.
- Develop automated demand forecasting to optimize bulk ordering schedules.

#### 6. Minimizing Supply Deficits & Transportation Optimization

- Delhi Supplier 4 stands out with the lowest deficit rate of 0.52%, ensuring higher reliability in fulfilling orders.
- Railway transportation for Delhi supplier is most cost-efficient, reducing logistics expenses.

- Increase procurement from Delhi Supplier 4 for consistency in order fulfillment.
- Expand railway-based logistics for **Delhi shipments**, lowering transportation costs further.

• Integrate **AI-driven supply monitoring** to track performance trends and optimize inventory placement.

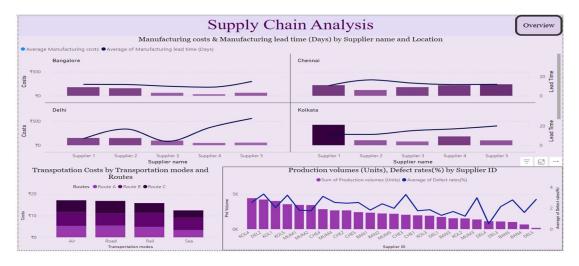


Figure 4 - Manufacturing Potential, Defect Rate and Transportation Efficiency

#### 7. Emergency Supply Solutions from Chennai

• Chennai suppliers offer shorter lead times (up to 15 days), making them a reliable backup for urgent replenishment needs.

- Maintain **buffer stock sourced from Chennai suppliers** to counter unexpected shortages.
- Use adaptive supply routing to switch to Chennai during peak demand periods.
- Implement real-time inventory tracking to trigger emergency restocking from Chennai when necessary.

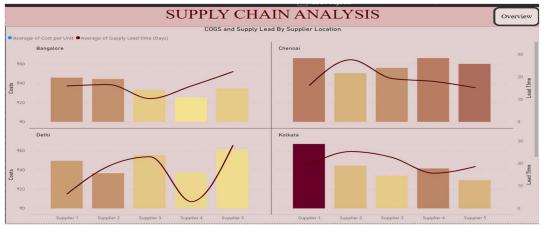


Figure 5 - Suppliers Performance and their supply lead time

## Recommendations

Implementing AI-driven demand forecasting, dynamic pricing strategies, optimized logistics routes, and supplier management improvements will significantly increase revenue, reduce inefficiencies, and enhance the brand's competitiveness.

- Integrate predictive analytics for pricing and inventory forecasting.
- Adopt Al-driven logistics for smarter shipping and supplier coordination.
- Enhance profit optimization with targeted bundling & cost management strategies.

## **Conclusion**

The report highlights financial inefficiencies, inventory shortages, and supply chain gaps, emphasizing AI-powered demand forecasting, dynamic pricing models, and optimized logistics as solutions. Implementing these strategies will improve profitability, operational efficiency, and market competitiveness.

Thank you for reviewing this report. I appreciate your time and consideration. Best regards,

**Samiran Bhagat**