



IBM

AGILE

Training Material

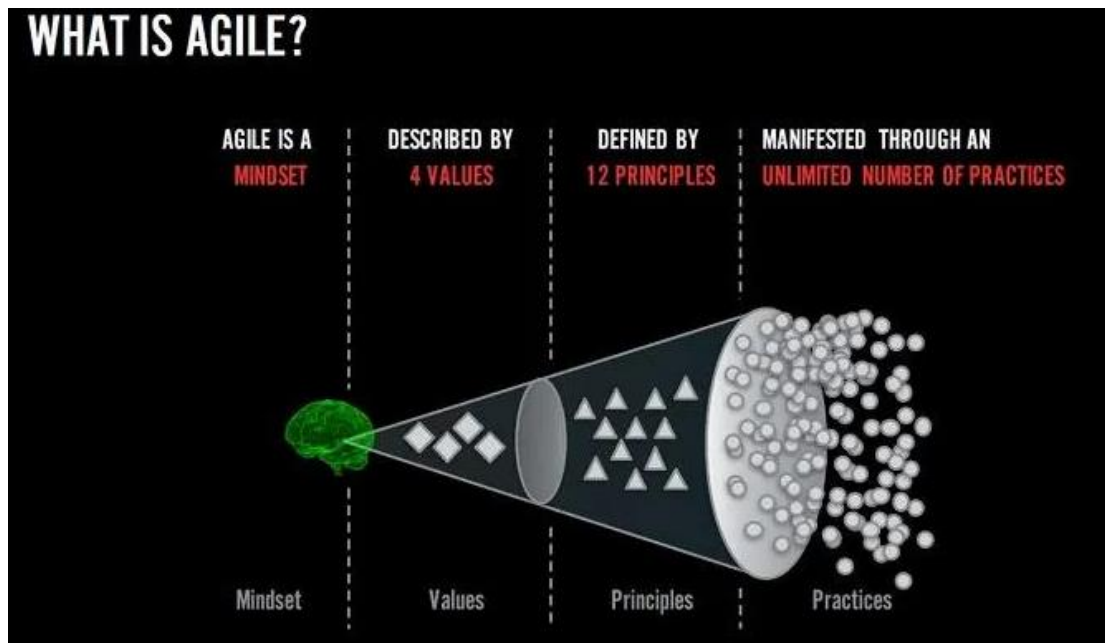
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Chapter 1: What is Agile

Agile methodologies are iterative and incremental, which means it's known for breaking a project into smaller parts and adjusting to changing requirements.

They prioritize flexibility, collaboration, and customer satisfaction. Major companies like Facebook, Google, and Amazon utilize agile since of its flexibility and customer-focused approach.

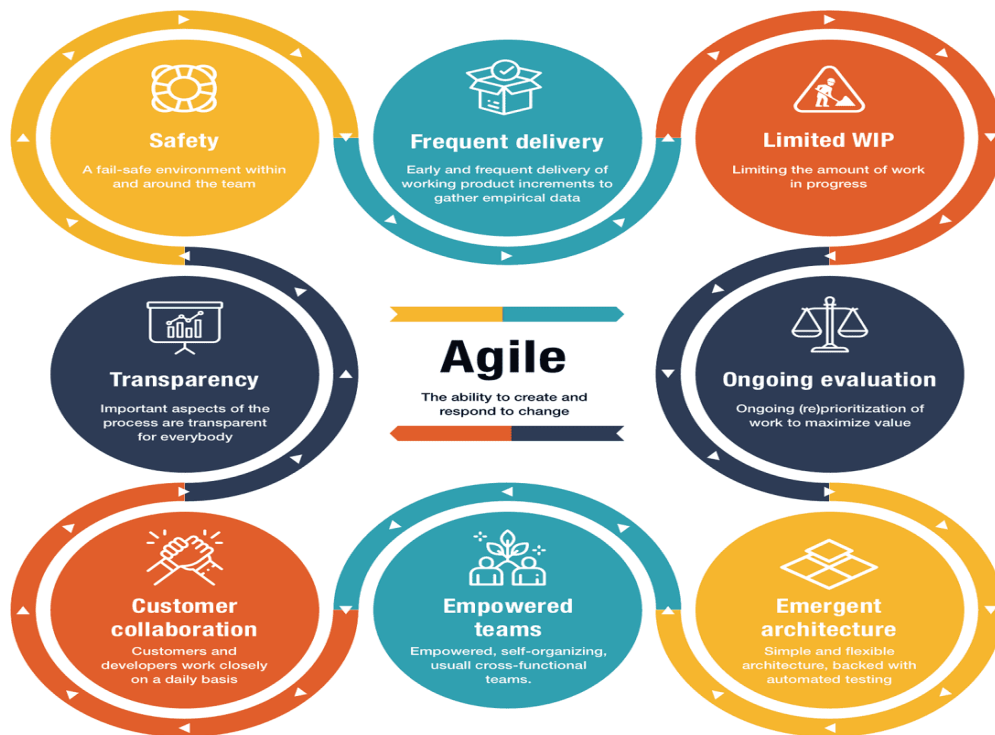


A awesome bargain has been composed approximately Spry. Much of that composing is about things—tools, forms, strategies, advances, stages, enormous information and the like.

While the 2015 Learning Consortium Venture found that these things are important, people are more important—the objectives that individuals try to, the mentality through which they get it how the world works, the way they work together, the values that they share, and way in which they communicate with each other. As the Dexterous Pronouncement itself said, people and intelligent are esteemed more than instruments and forms. Without the Dexterous mentality, instruments and forms accomplish small.

Chapter 2: How does it works

The Agile methodology is a venture administration approach that includes breaking the venture into stages and emphasizes ceaseless collaboration and enhancement. Groups take after a cycle of arranging, executing, and evaluating.



 scrum mate

The taking after eight characteristics are continuously portion of the culture of effective spry companies.

- Early and visit conveyance of working item increments
- Ongoing assessment and prioritization of work to maximize value
- Limiting work in progress
- Emergent engineering sponsored with computerized testing
- Empowered, cross-functional teams
- Transparency
- Close collaboration between clients and developers
- Safety, as a prerequisite

Chapter 3: Why we use Agile methods

Agile methodologies are used in software development for a variety of reasons, including: The Dexterous strategy is a venture administration approach that includes breaking the extend into stages and emphasizes ceaseless collaboration and enhancement. Groups take after a cycle of arranging, executing, and evaluating.

Agile techniques are utilized in program advancement for a assortment of reasons, counting:

- **Adaptability:** Agile strategies permit groups to rapidly alter procedures without disturbing the extend stream.
- **Customer fulfillment:** Agile strategies center on client fulfillment and conveying high-quality items.
- **Communication:** Spry techniques move forward communication between improvement groups and item proprietors.
- **Risk decrease:** Dexterous techniques offer assistance diminish hazard by conveying ventures in stages, which permits for early location and determination of issues.
- **Efficiency:** Spry techniques utilize shorter advancement cycles, which can lead to speedier item discharges.
- **Flexibility:** Dexterous strategies empower companies to convey adaptable and versatile computer program improvement.
- **Timeliness:** Dexterous strategies offer assistance guarantee that improvement groups total ventures on time and inside budget.

Advantages of Agile model:

The Agile methodology has many advantages, including:

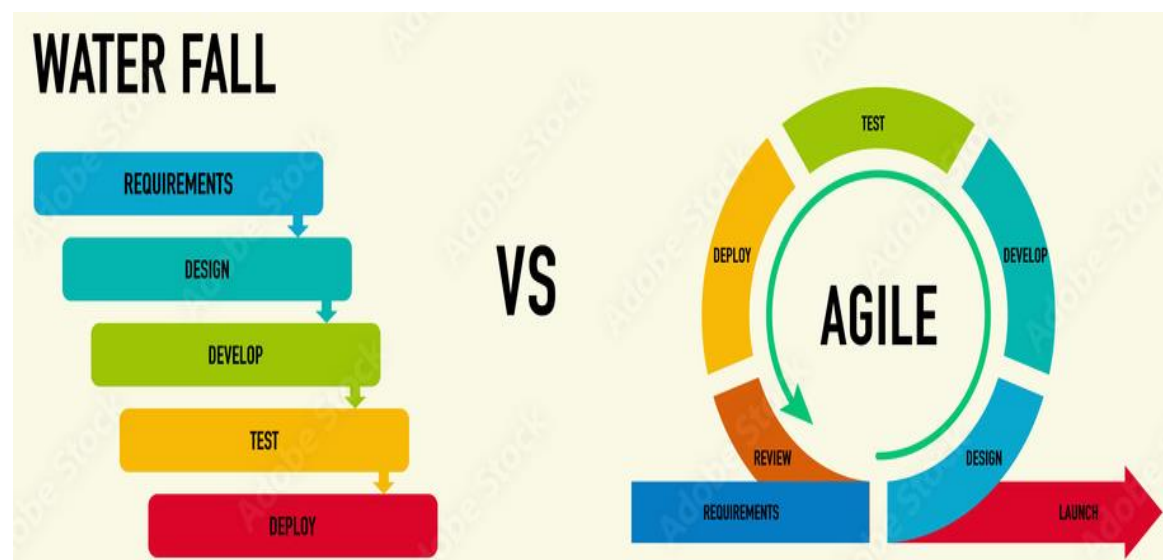
- **Customer satisfaction:** Product owners are involved and center on client fulfillment and conveying high-quality item.
- **Increased collaboration:** Agile encourages collaboration between team members, stakeholders, and customers. This helps ensure that the final product meets the needs of the end user.
- **Adaptability:** Agile is flexible and can adapt to almost any situation or process. This makes it a good fit for the evolving market.
- **Continuous improvement:** Agile teams regularly evaluate their processes and make adjustments to improve quality, efficiency, and customer satisfaction.
- **Continuous delivery:** Agile software development can deliver high-quality products in less time by combining continuous delivery with continuous pretesting.
- **Flexibility:** Agile's flexible working model helps eliminate the possibility of project failure by ensuring that there is always a working product.

Disadvantages of Agile model:

The Agile model has some disadvantages, including:

- **Less predictable:** The flexibility of Agile can make it less predictable.
- **Poor resource planning:** It's hard to predict the cost, time, and resources required for a project because the end result isn't known from the start.
- **Limited documentation:** Documentation is often created "just in time" for building the output, and may not be comprehensive.
- **Fragmented output:** Incremental delivery can lead to fragmented output because teams work on each component in different cycles.
- **Scope creep:** Scope creep is a major obstacle for Agile.
- **High demands on time:** Agile can be time consuming.
- **Unsuitable for long-term projects:** Agile may not be the best methodology for long-term projects.
- **Teams can get sidetracked:** Lack of processes can cause teams to get sidetracked.
- **Collaboration can be difficult:** Maintaining the level of collaboration can be difficult.
- **Continuous testing:** Users are required to test on an almost continuous basis.
- **Continuous involvement of stakeholders:** Continuous involvement of all stakeholders can be a challenge at times

Waterfall Vs Agile



Chapter 4: Agile Manifesto

The Agile Manifesto is a set of directing values and standards for dexterous program advancement. It was made by a gather of program designers in 2001 to make strides and streamline the program advancement prepare. Here's a outline of the center values and standards:

Agile Manifesto Values

- People and intuitive over forms and tools
- Emphasize the significance of viable communication and cooperation over strict adherence to apparatuses and processes.
- Working computer program over comprehensive documentation
- Prioritize conveying useful program that meets users' needs over making broad documentation.
- Client collaboration over contract negotiation
- Center on working closely with clients to get it and meet their needs or maybe than staying inflexibly to contract terms.
- Responding to alter over taking after a plan
- Grasp and adjust to changes indeed late in advancement or maybe than entirely taking after an starting arrange.

Agile Manifesto Principles

- Client fulfillment through early and persistent conveyance
- Convey profitable computer program early and routinely to keep clients satisfied.
- Welcome changing requirements
- Be adaptable and open to changing necessities at any arrange of development.
- Provide working program habitually
- Provide useful computer program in brief cycles to give esteem and get feedback.
- Trade individuals and engineers must work together day by day
- Advance collaboration between commerce partners and advancement groups.
- Construct ventures around spurred people make an environment that persuades and bolsters group members.
- Face-to-face discussion is the most efficient Incline toward face-to-face communication for the most compelling data exchange.
- Working computer program is the essential degree of progress. The victory

of the venture is decided by the conveyance of working software.

- Feasible development—Keep up a steady pace and dodge burnout for progressing productivity.
- Ceaseless consideration to specialized brilliance and great plan
- Center on progressing specialized hones and plan to improve quality.
- Simplicity—the craftsmanship of maximizing the sum of work not done—is essential. Keep the work as straightforward as conceivable by centering as it were on what is necessary.
- The best designs, prerequisites, and plans rise from self-organizing teams. Permit groups to organize themselves to deliver the best outcomes.
- Frequently reflect on how to ended up more successful
- Occasionally audit and alter group hones to move forward proficiency and viability.

These values and standards offer assistance groups to be more versatile, collaborative, and centered on conveying esteem all through the advancement prepare.

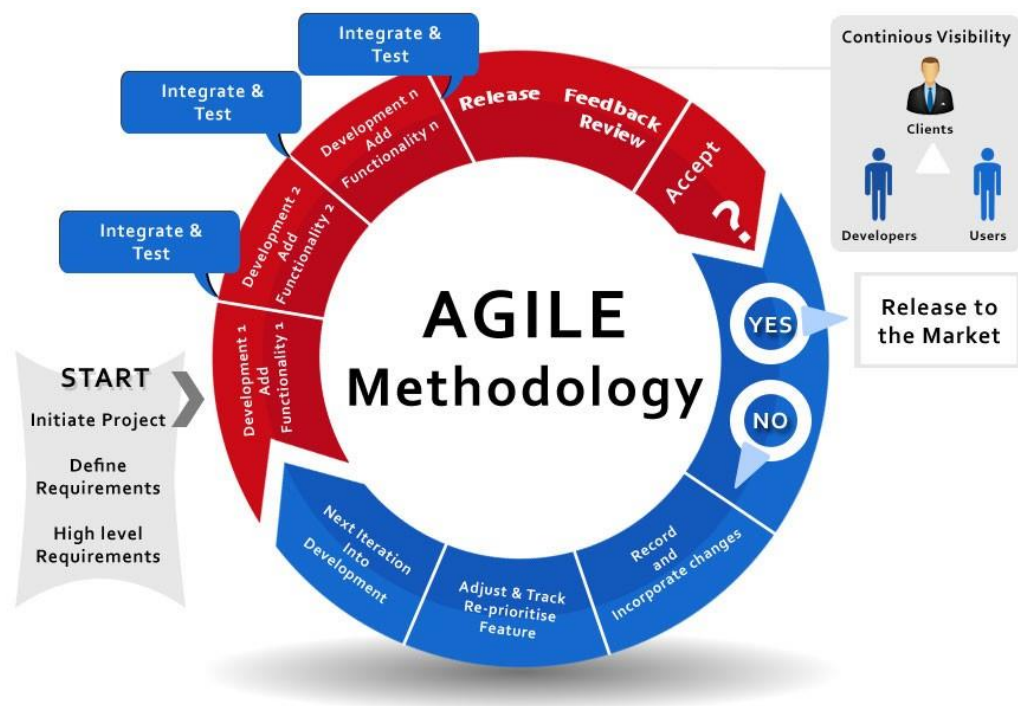
Chapter 5: Agile Methodologies

Agile methodology is a extend administration system that includes breaking ventures into stages, or sprints, and emphasizes nonstop collaboration and change. It's an umbrella term for numerous sorts of administration techniques, counting Scrum, Kanban, and Extraordinary Programming (XP).

Here are a few key characteristics of Dexterous strategy:

- **Iterative:** Groups reflect and alter their methodology after each sprint.
- **Adaptable:** Dexterous is a mentality that can be utilized by any group.
- **Values:** Dexterous is based on four primary values: people over forms and apparatuses, working computer program over comprehensive documentation, client collaboration over contract arrangement, and reacting to alter over taking after a arrange.
- **Benefits:** Spry techniques can lead to more prominent efficiency, group arrangement, diminished hazard, speedier time to showcase, and higher quality program.

Agile strategy was presented to overcome the issues of the waterfall show, where the whole item is treated as a single unit. Spry breaks the whole item handle into micro services or stages, which makes it speedier to execute and convey changes.



Chapter 6: Scrum

Scrum is a system for overseeing work that's regularly utilized in program advancement, but can be connected to any kind of cooperation. It's a set of parts, devices, and gatherings that offer assistance groups work together to accomplish a common objective. Scrum is based on the thought of a rugby scrum, where the group works together to move the ball forward.

Here are a few key viewpoints of Scrum:

- **Sprints:** Work is broken into objectives that are completed inside time-boxed cycles called sprints, which are more often than not two weeks long.
- **Self-organization:** Scrum empowers groups to self-organize and learn from their encounters.
- **Inspection:** Groups routinely audit the advance of a extend to recognize issues and make advancements.
- **Roles:** Scrum incorporates parts such as the Item Proprietor, who orders work into a Item Accumulation, and the Scrum Ace, who cultivates an environment for the group to work in.
- **Adaptability:** Scrum permits groups to adjust to alter and learn from their encounters.
- **Flexibility:** Scrum gives structure and craved results, but clears out groups room to choose how to accomplish them.

Scrum Elements-Roles



Product Owner

A item proprietor is a part that's capable for maximizing the esteem of a item. They are a key part of the item administration group and are dependable for the taking after:

Defining the item vision

- The item proprietor makes a vision for the item based on advertise inquire about and client and partner needs.

Managing the item backlog

- The item proprietor makes and prioritizes a list of highlights and prerequisites for the item excess. They refine the excess based on input and changing trade needs.

Collaborating with teams

- The item proprietor works closely with cross-functional groups, such as designers, originators, marketers, and quality affirmation. They encourage communication between the group and clients and partners.

Evaluating and observing progress

- The item proprietor compares the product's conveyance against the anticipated conveyance. They take remedial activity if the group is behind plan.

Making decisions

- The item proprietor makes choices almost trade-offs, arrange, and scope.

Being a client advocate

- The item proprietor is the essential client advocate for the group and guarantees that the team's accumulation adjusts with client needs.

Being a leader

- The item proprietor motivates and spurs cross-functional groups to cultivate collaboration and advancement

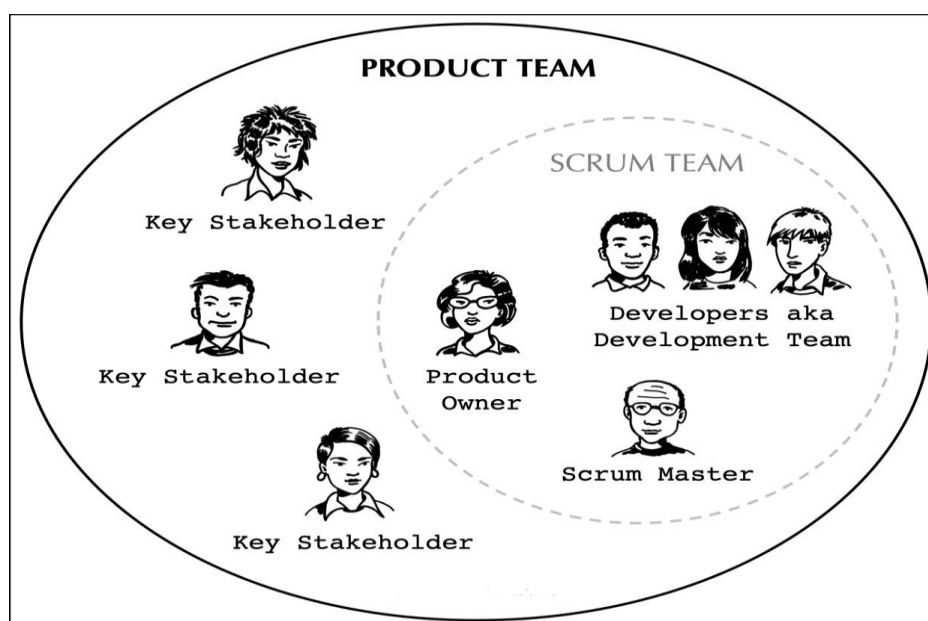
Scrum Master

A Scrum Ace is a pioneer who makes a difference a group utilize Dexterous venture administration to take after the Scrum system. They are mindful for:

- **Facilitating communication:** Scrum Experts offer assistance guarantee that the group and administration communicate and collaborate well.
- **Coaching and directing:** They offer assistance the group learn the Scrum system and its standards, values, and hones.
- **Removing hindrances:** They offer assistance the group center on getting work done by evacuating hindrances.
- **Encouraging self-organization:** They offer assistance the group gotten to be self-reliant and engaged to make choices.
- **Serving as a part show:** They coordinated Scrum concepts into their obligations and serve as a part demonstrate for others.
- **Asking capable questions:** They inquire questions to reveal what's basic, at that point direct others to tap into their information and ability.

Scrum Experts are regularly people-oriented and appreciate making a difference group individuals develop and progress. They are committed to the Scrum strategy, dexterous standards, and best hones.

Scrum Development team



In Scrum, the improvement group is a cross-functional and self-organized gather of individuals who work together to convey a item increase. The improvement team's duties incorporate:

Delivering products

The improvement group is dependable for conveying shippable items inside the project's time increases.

Working collaboratively

The advancement group works together without a chain of command or person titles.

Prioritizing quality

The advancement group prioritizes quality confirmation to guarantee that the program meets guidelines and capacities as anticipated.

Estimating advancement time

The improvement group gauges how long it will take to total a client story.

Meeting daily

The advancement group is portion of a scrum group, which too incorporates a item proprietor and a scrum ace. The perfect estimate for a advancement group is between 3 and 9 individuals, not counting the scrum ace and item proprietor.

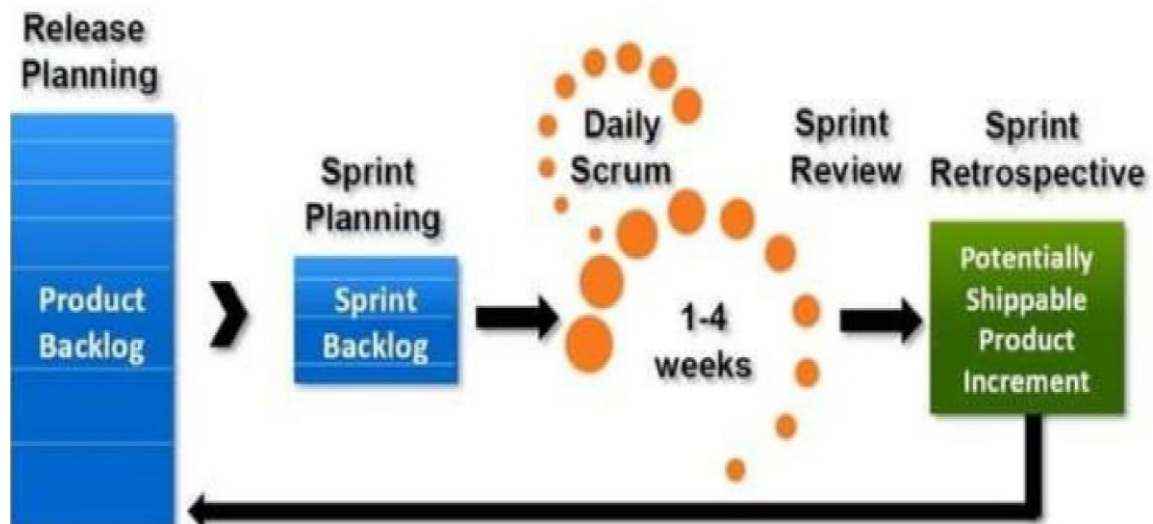
A scrum group needs three particular parts: item proprietor, scrum ace, and the improvement group. And since scrum groups are cross-functional, the advancement group incorporates analyzers, creators, UX masters, and ops engineers in expansion to designers.

Chapter 7 The Process

The Process includes

- Sprint Planning meeting
- Sprint
- Daily Scrum and
- Sprint Review Meeting

Chapter 7.1 Process:



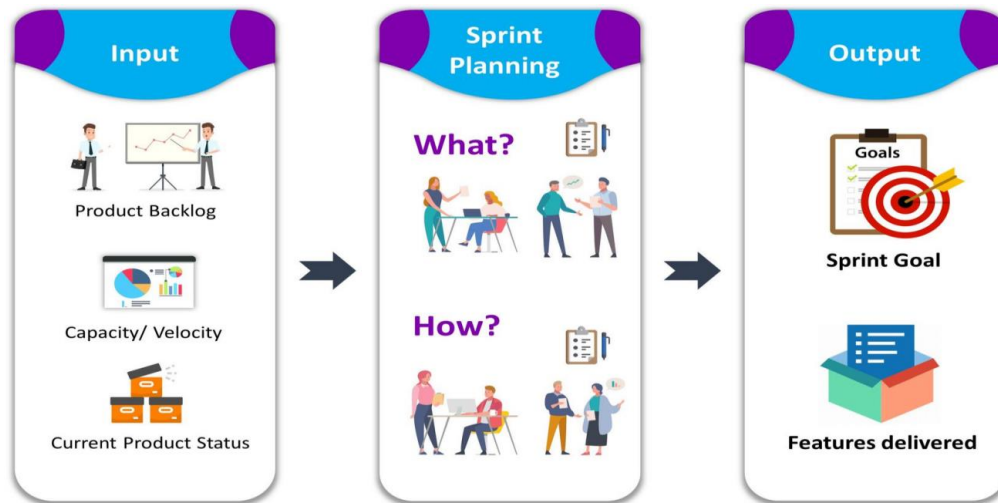
Chapter 7.2 Sprint Planning Meeting

A sprint arranging assembly is a Scrum ceremony that happens some time recently a sprint to choose what work will be completed and how. The assembly makes a difference set desires, characterize the accumulation, and give structure.

Here are a few things that happen amid a sprint arranging assembly:

- **Set the sprint objective:** The group chooses on the generally key objective for the sprint.
- **Review the accumulation:** The group surveys the item excess and chooses which things to incorporate in the following sprint.
- **Discuss capacity:** The group examines the team's capacity, counting working hours, time off, and commitments.
- **Assign errands:** The group relegates errands to group individuals based on expertise sets and capacity.
- **Estimate time outlines:** The group gauges how long each errand will take.
- **Agree on what "done" looks like:** The group concurs on what it implies for each thing to be "done".
- **Determine speed:** The group employments speed to foresee how much work they can do in future sprints.
- **Account for outside components:** The group considers outside components that may influence the sprint.

The scrum ace organizes the assembly, making beyond any doubt the group is arranged and the assembly room is booked.



Chapter 7.3 Sprint

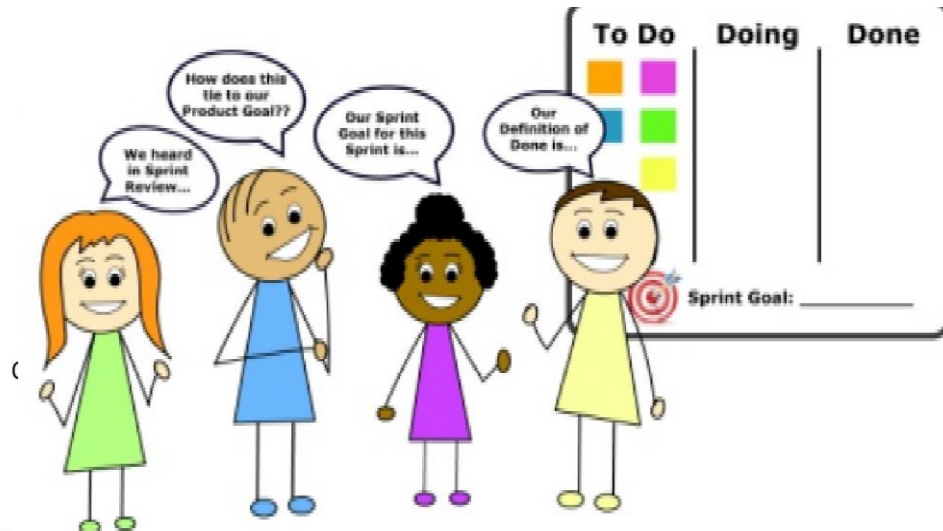
- A month-long emphasis, amid which is augmented a item functionality
- NO exterior impact can obstructions with the scrum group amid the sprint
- Each sprint starts with the every day scrum assembly

Sprint Planning

Sprint planning is a assembly where a Scrum or Spry group plans the work to be done amid a sprint:

- **Define the sprint objective:** The group chooses and refines a sprint objective to reflect the work that will be done.
- **Select excess things:** The group chooses the item excess things to work on amid the sprint.
- **Plan how to total the work:** The group talks about how to actualize the chosen excess things.
- **Identify potential challenges:** The group examines specialized and plan perspectives of the sprint errands, and distinguishes any potential challenges or conditions.
- **Determine capacity:** Group individuals give data almost their accessibility and how much time they can commit to the sprint.
- **Create a shared understanding:** The group clears out the assembly with a shared understanding of the work, why it's vital, and how it will be completed.

Sprint planing is a key portion of the Agile strategy. Sprints are ordinarily 2–4 weeks long, but groups can characterize shorter or longer sprints based on their needs. The objective of breaking down a venture into sprints is to provide working highlights more as often as possible, get client criticism speedier, and make changes rapidly.



Parts of Sprint Planning Meeting

1st Part:

- Creating Product Backlog
- Determine the Sprint Goal
- Participants: Product Owner, Scrum Master, Scrum Team

2nd Part:

- Participants: Scrum Master, Scrum Team
- Creating Sprint Backlog

Difference between Product Backlog & Sprint Backlog

The Item Excess and the Sprint Accumulation are two vital components in Scrum, a well known Dexterous system for overseeing and conveying ventures. Whereas they are related, they serve diverse purposes:

Product Backlog:

Definition: The Item Accumulation is a energetic, requested list of all the work that needs to be done on the item. It incorporates highlights, bug fixes, specialized advancements, and any other work required to move forward the product.

Ownership: The Item Proprietor is capable for overseeing and prioritizing the Item Backlog.

Content: It contains high-level things or "Item Excess Things" (PBIs) such as client stories, errands, and specialized requirements.

Prioritization: Things are prioritized based on commerce esteem, client needs, and other components. The most important things are at the best of the backlog.

Scope: The Item Accumulation is a living archive and advances as unused data is found and the extend progresses.

Sprint Backlog:

Definition: The Sprint Accumulation is a subset of the Item Accumulation that the group commits to completing amid a particular Sprint (a time-boxed cycle, as a rule enduring 2-4 weeks).

Ownership: The Scrum Group is mindful for overseeing the Sprint Excess, but it is guided by the Scrum Ace and the Item Owner.

Content: It incorporates the Item Excess Things chosen for the Sprint, along with a point by point arrange for conveying those things, frequently broken down into tasks.

Prioritization: The things are chosen and organized amid Sprint Arranging, based on the team's capacity and the need set by the Item Owner.

Scope: The Sprint Excess is settled for the length of the Sprint, in spite of the fact that the group may alter errands as essential to meet the Sprint Goal.

Key Differences

1.Scope and Purpose:

Item Excess: Contains all the work required for the whole item. It's wide and advances over time.

Sprint Excess: Centers on the work arranged for the current Sprint. It's a point by point arrange for the quick iteration.

2. Time frame:

Item Accumulation: Long-term and continuous; things can be included, evacuated, or re prioritized at any time.

Sprint Accumulation: Short-term; settled for the length of the Sprint.

3. Proprietorship and Management:

Item Excess: Overseen by the Item Owner.

Sprint Accumulation: Overseen by the Scrum Group, in spite of the fact that it's impacted by the Item Owner's priorities.

4. Flexibility:

Item Accumulation: Adaptable and ceaselessly updated.

Sprint Excess: Less adaptable once the Sprint begins; changes are made as it were if completely necessary.

Understanding these contrasts makes a difference in keeping up clarity and center all through the Scrum handle, guaranteeing that both the long-term vision and the short-term objectives are successfully overseen.

Pre-Project/Kickoff Meeting

A special form of Sprint Planning Meeting
Meeting before the begin of the Project

Chapter 7.4 Daily Scrum



Chapter 7.5 Sprint Review Meeting

- Is held at the end of each Sprint
 - Business functionality which was created during the Sprint is demonstrated to the Product Owner
 - Informal, should not distract Team members of doing their work
- Sprint meetings are time boxed to a most extreme of four hours for a one-month sprint. For shorter sprints, sprint surveys can be finished in an hour or two. The sprint audit assembly is intentioned kept exceptionally casual, ordinarily without slides and with negligible planning time for the assembly. Sprint audits ought to not gotten to be a diversion or noteworthy reroute for the group; or maybe, they should be a normal result of the sprint.

Chapter 8 Scrum Artifacts

Agile scrum artifacts are data that a scrum group and partners utilize to detail the item being created, activities to deliver it, and the activities performed amid the extend. The primary spry scrum artifacts are

- Product Backlog
- Sprint Backlog
- Burn down Charts

Product Backlog

The Item Accumulation is a prioritized list of all the work that needs to be done on the item. It incorporates highlights, upgrades, fixes, and other necessities that contribute to the product's in general goals.

- Requirements for a framework, communicated as a prioritized list of Excess items
- Is overseen and possessed by a Item Owner
- Spreadsheet (typically)
- Usually is made amid the Sprint Arranging Meeting
- Can be changed and re-prioritized some time recently each PMI

Dynamic: It advances as unused necessities rise and needs alter. It is persistently upgraded by the Item Owner.

Ordered: Things in the Item Accumulation are prioritized based on their esteem, chance, and conditions. The most important things are regularly at the top.

Detailed Fittingly: Things at the beat of the accumulation are ordinarily more point by point than those lower down, as they are closer to being worked on.

Product Excess Things (PBIs): Particular passages in the excess, such as client stories, bug fixes, specialized work, or information securing assignments.

Sprint Backlog

The Sprint Accumulation is a subset of the Item Excess chosen for a particular Sprint. It incorporates all the assignments and Item Accumulation Things (PBIs) that the group commits to completing amid the Sprint.

- No more than 300 errands in the list
- If a errand requires more than 16 hours, it ought to be broken down
- Team can include or subtract things from the list. Item Proprietor is not permitted to do it

Time-boxed: The Sprint Accumulation is particular to a Sprint and is settled once the Sprint starts, in spite of the fact that minor alterations can be made as needed.

Detailed Arrange: It frequently incorporates a arrange for how the chosen PBIs will be conveyed, broken down into significant tasks.

Owned by the Scrum Group: The group is capable for overseeing and upgrading the Sprint Accumulation all through the Sprint.

Sprint Excess Things: The PBIs chosen for the Sprint.

Tasks: Particular work things or assignments required to total the Sprint Accumulation Things.

Burn down charts

The Increment is the sum of all the Product Backlog Items completed during a Sprint, combined with all previous Increments. It represents the potentially shippable product at the end of the Sprint.

- Are utilized to speak to “Work done”
- Are brilliant Data Radiators

Its of three sorts are:

- Sprint Burn down Chart
- Release Burn down Chart
- Product Burn down Chart

Potentially Releasable: The Increase must be in a state that is usable and may be discharged, in spite of the fact that it may not fundamentally be released.

Complete: It must meet the Definition of Done, which incorporates assembly quality guidelines, acknowledgment criteria, and other essential requirements.

Cumulative: Each Increase builds upon past Increases, including unused highlights or changes whereas keeping up the in general quality and usefulness of the product.

Completed Item Accumulation Things: Highlights, improvements, or fixes that are completely created, tried, and meet the Definition of Done.