

Fiscal Year 2022

Bond Program Annual Report

FY 2021-2022 Annual Report

- Bond Program Overview and Bond Sales
- Financial Report Contents
 - FY 2022 Annual Summary
 - FY 2022 Active Modernization Projects
 - FY 2022 Bond Expenditures by Program
- Appendix: Active Projects List

FY 2021-2022 Annual Report

The purpose of this Annual Report is to report financial activity in this Fiscal Year. SFUSD spent money in each of the 3 most recent Bond Programs (2006, 2011, and 2016) in FY 2022*

The 2003 Bond Program is shown in the next two slides, however, the 2003 Bond is fully expended, and there was no financial activity in FY 2022. The 2003 Bond Program will not be shown in future Bond Program annual reports.

**FY 2022 covers the period from July 1, 2021 through June 30, 2022*

Bond Programs Overview

For more Bond Program information, please visit SFUSD bond program website:

<https://www.sfusd.edu/bond/overview>

San Francisco voters passed SFUSD Bonds in 2003, 2006, 2011 and 2016. A summary of those bond programs is below:

2016 Bond

Three (3) major work components were proposed in the 2016 Bond ballot to the public which consists of \$624.25 million for the modernization work, \$100 million for the technology improvement work, and \$20 million for the kitchen/dining facilities Improvement work.

2011 Bond

2011 Bond Program continues with the ADA accessibility work and Green School Yards, and focuses on building seismic upgrades, classroom modernization and building system repair.

2006 Bond

2006 Bond Program continued focus on ADA accessibility at additional school sites.

2003 Bond*

The focus of 2003 Bond was accessibility improvements at 31 school sites to comply with the Americans with Disabilities Act.

**The 2003 Bond Program is shown in this slide for background. The 2003 Bond is fully expended and had no financial activity in FY 2022. The 2003 Bond will not be shown in future Bond Program annual reports.*

Bond Program Bond Sales

6

Bond measures authorize the District to sell bonds. Part of managing a Bond program includes determining the pace at which bond proceeds can be spent, and planning bond sales within the overall authorized amount to match that pace. The 2016 bond program sold the full bond authorization in three sales, or series. The bond sales by program are shown below.

Bond Sales as of 2022-06-30	2016 Bond	2011 Bond	2006 Bond	2003 Bond
Voter Approved Ballot Authorization	\$744.25M	\$531M	\$450M	\$295M
Bond Sales Series A	\$180M	\$115M	\$100M	\$58M
Bond Sales Series B	\$280M	\$205M	\$150M	\$130M
Bond Sales Series C	\$284.25M	\$211M	\$185M	\$92M
Bond Sales Series D			\$15M	
Total Bond Sold To Date	\$744.25M	\$531M	\$450M	\$280M

Fiscal Year 2022

Annual Summary

FY 2022 Bond Program Annual Financial Summary

- During FY 2022, across all Bond Programs, the **District spent a total of \$84.24 million**, reflecting 2016 Bond Program projects in the construction phase and 2011 Bond Program projects in the closeout phase.
- Across all four Bond Programs, SFUSD holds a \$342 million fund balance at the end of FY 2022.
- SFUSD sold bonds in the 2016 Bond Program (\$284.25 million).

	<u>2016 Bond</u>				<u>2011 Bond</u>	<u>2006 Bond</u>	<u>2003 Bond</u>	<u>Total</u>
	<u>Mod</u>	<u>DoT</u>	<u>SNS</u>	<u>Total</u>				
Beginning Fund Balance 07/01/2021	135,665,675	(1,534,532)	(289,275)	133,841,869	11,038,167	1,381,242	417	146,261,695
Bond Sales Proceeds	284,250,000	0	0	284,250,000	0	0	0	284,250,000
Interest	736,662	0	0	736,662	57,707	12,346	2	806,717
Net Inc(Dec) in FMV (Investment Fair Market Value)	(10,244,130)	58,152	8,324	(10,177,654)	(327,671)	(34,729)	(12)	(10,540,066)
Transfers In/Out (Journal Adjustment)	5,600,021	(44,876)	8,696	5,563,841	(44,663)	18,594	0	5,537,772
Contribution fr Restricted Rev	(14,125,518)	11,829,177	2,296,341	0				0
Expenditure	(68,611,649)	(12,666,734)	(2,654,858)	(83,933,241)	(37,673)	(272,706)	0	(84,243,620)
Ending Fund Balance, Mod, DoT, SNS	333,271,061	(2,358,813)	(630,772)					
Ending Fund Balance 06/30/2022				330,281,476		10,685,867	1,104,747	408
								342,072,498

FY 2022 Major Conditions Affecting Bond Costs



Covid-19 Pandemic

During Covid-19, construction projects in San Francisco continued to face steep cost increases due to pandemic-related labor shortages, transition to remote work, and social distancing. The global population was psychologically distracted by the pandemic, and Program staff was reallocated to school reopening.



Market Conditions

Resulting from Covid-19 and an active construction market, SFUSD's projects continued to face long material supply chain delays and low-bidder turnout.



Division of the State Architect [DSA]

DSA review time increased due to remote work transition, which impacted project schedules, already constrained to coincide with school year schedules.

Although Covid-19 school closures meant no students were on site, the conditions noted above prevented schedule acceleration that could have been possible in an unoccupied site.



Fiscal Year 2022

Active Modernization Projects

Active Mod. Projects in FY 2022

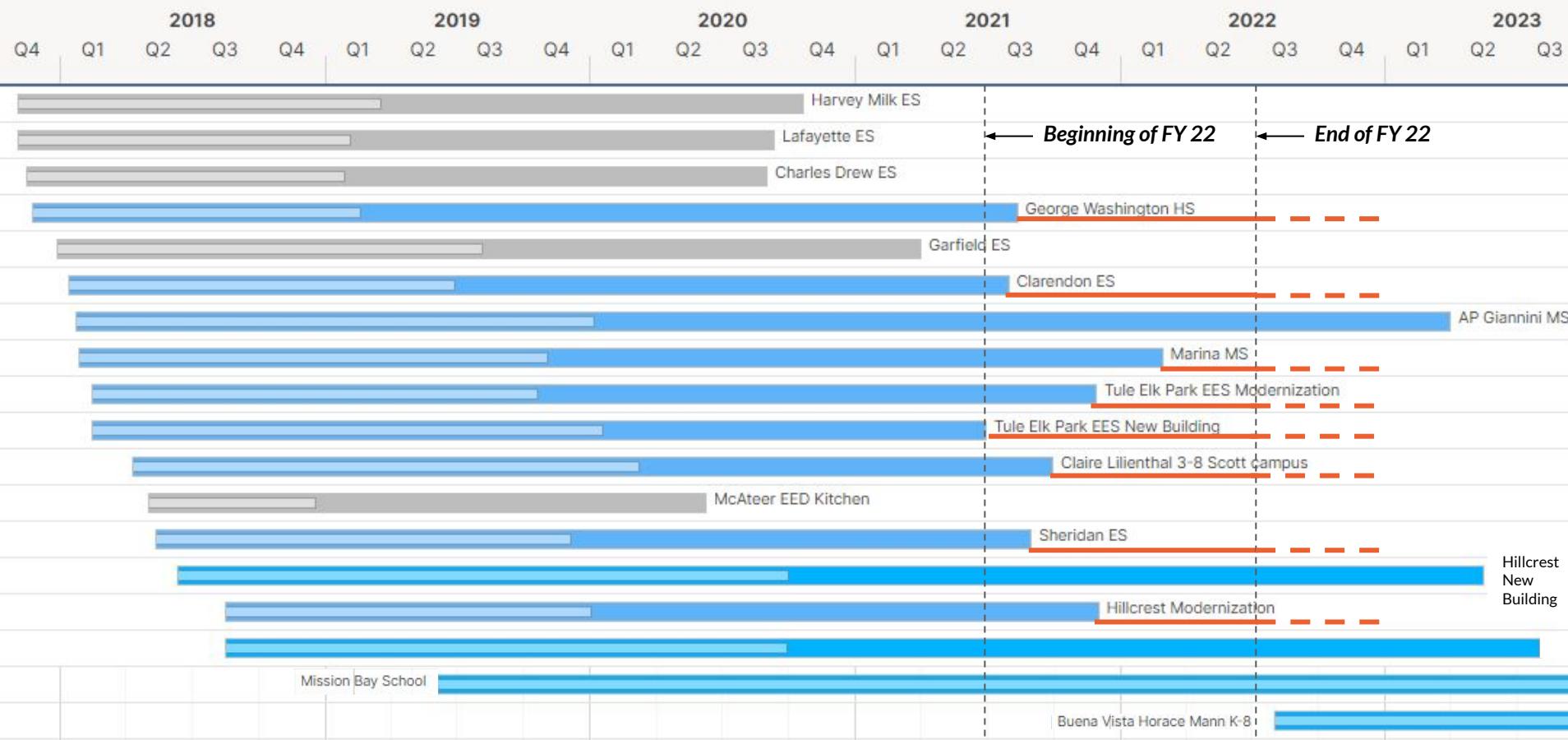
completed

design

construction

11

closeout



Modernization Projects Completed in FY 2022



Existing bungalows were replaced with a new, two-story building with media center



**Clarendon
Elementary
School**

Total Cost:
\$19.6M

*funded solely
by 2016 Bond*



Modernization Projects Completed in FY 2022

Tule Elk Park Early Education School

Total Cost:
\$24.7M

funded solely by 2016 Bond



Before and After photos of the Annex building

Modernization Projects Completed in FY 2022

14

Hillcrest Elementary School Modernization

Total Cost:
\$22M

funded solely by 2016 Bond



Before and After
photos of a typical
classroom



Before and After
photos of the hallway



Modernization Projects Completed in FY 2022



George
Washington
High
School

Total Cost:
\$52.5M

funded by 2011 and
2016 Bond



Modernization Projects Completed in FY 2022



**Sheridan
Elementary
School**

Total Cost:
\$17.76M

*funded solely
by 2016 Bond*



Modernization Projects Completed in FY 2022

17

Marina Middle School

Total Cost:
\$27.38M

funded solely
by 2016 Bond



Refreshed Cafeteria



Remodeled Hallway

Fiscal Year 2022

Bond Expenditures by Program

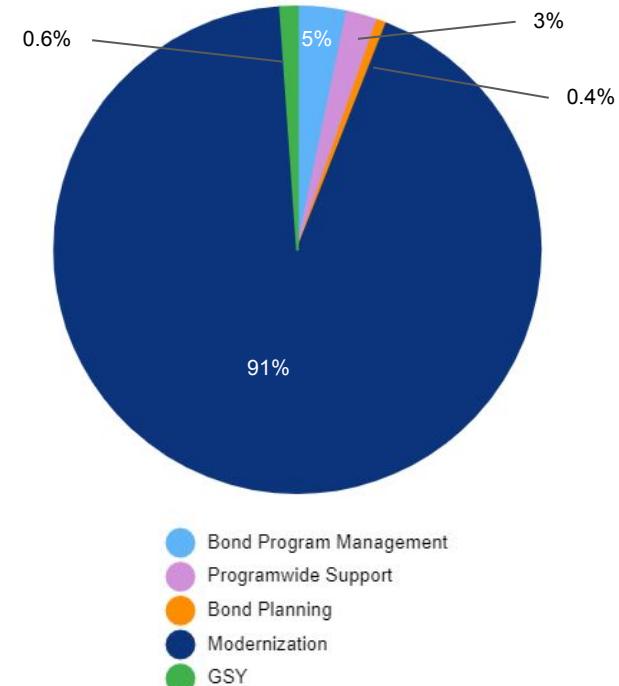
2006 Bond Program Ballot Measure Summary

19

Voter Approved \$450M Bond

- **\$408.4 (91%) million for Modernization**
- **\$20.6 (5%) million for Bond Program Management**
- **\$14 (3%) million for Programwide Support**
- **\$5 (0.6%) million for Green School Yard**
- **\$2 (0.4%) million for Bond Planning**

2006 Bond Program Allocation by Category



2006 Bond Program Financial Activity

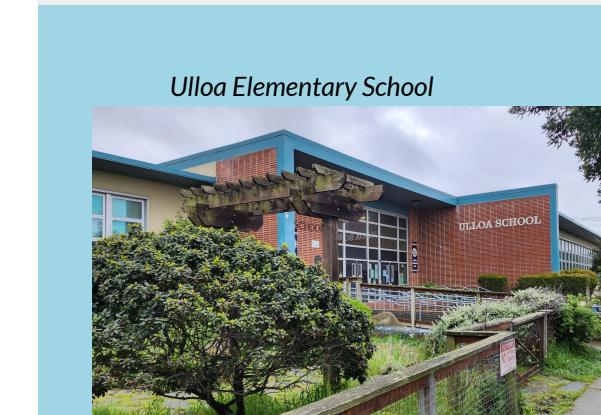
20

2006 Bond Program Activity FY 2006 - FY 2022

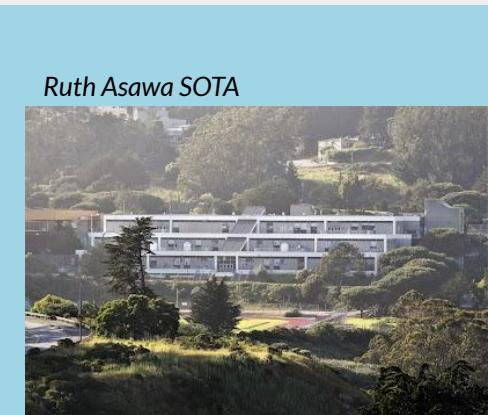
- **PO Commitment** totaled \$486.78 million
 - \$486.69 million up to FY 2021
 - **\$86.6k in FY 2022**
- **Expenditure** totaled \$463.77 million
 - \$463.5 million up to FY 2021
 - **\$272.7k in FY 2022**
- **Remaining Fund balance** totaled \$1.36 million
(0.3% of available bond fund)

In FY 2022, there were \$272,706 in Bond expenditures for the **2006 Bond Program**

- \$21,883 was spent on department operation
- \$251,972 was spent on Ruth Asawa School of the Arts:
 - Drum room acoustical sound improvement
 - Drain pipe replacement at gym



Ulloa Elementary School



Ruth Asawa SOTA

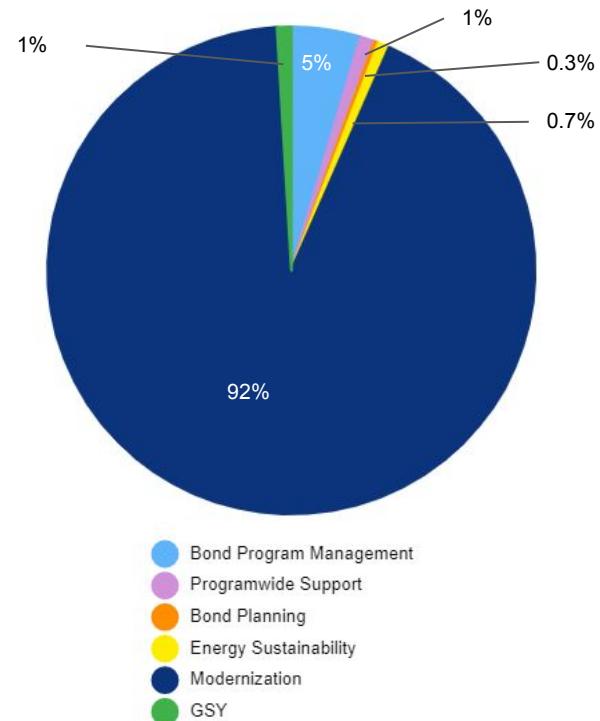
2011 Bond Program Ballot Measure Summary

21

Voter Approved \$531M Bond

- **\$491.19 (92%) million** for Modernization
- **\$24.35 (5%) million** for Bond Program Management
- **\$5 (1%) million** for Programwide Support
- **\$5 (1%) million** for Green School Yard
- **\$3.96 (0.7%) million** for Energy Sustainability
- **\$1.5 (0.3%) million** for Bond Planning

2011 Bond Program Allocation by Category



2011 Bond Program Financial Activity

22

2011 Bond Program Activity FY 2011 - FY 2022

- **PO Commitment** totaled \$506.86 million
 - \$506.58 million up to FY 2021
 - **\$283.63k in FY 2022**
- **Expenditure** totaled \$527.16 million
 - \$527.08 million up to FY 2020
 - **\$82.34k in FY 2021**
- **Remaining Fund balance** totaled \$10.76 million (2.0% of available bond fund)

In FY 2022, there were \$82,336 in Bond expenditures for the **2011 Bond Program**

- \$60,122 was spent on department operation
- \$7,650 was spent on Willie Brown MS:
 - Fence gate repair
- \$5,628 was spent on Burton HS:
 - Water intrusion investigation
 - Electrical outlet and IDF
- \$9,227 was spent on Ida B. Wells HS

Willie Brown MS



Ida B. Wells HS



Burton HS

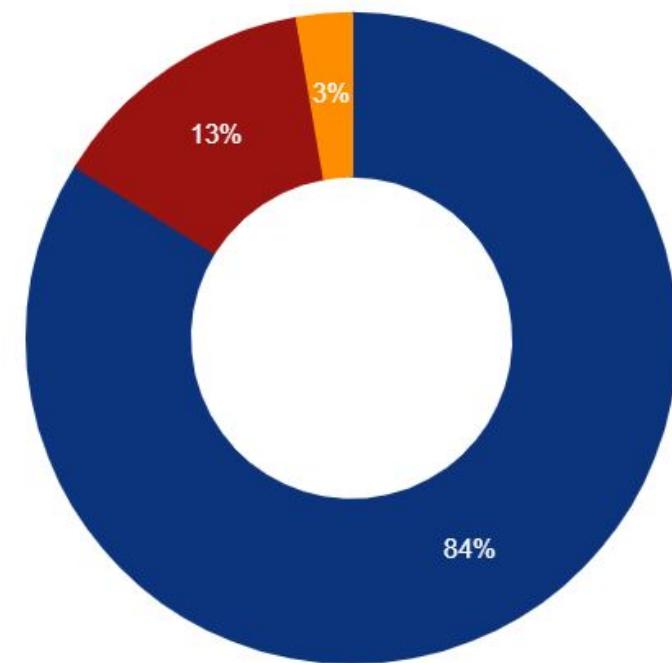


2016 Bond Program Ballot Measure Summary

23

Voter Approved \$744.25M Bond

- **\$624.25 (84%) million** for Modernization, New Buildings, and New Campus projects*
- **\$100 (13%) million** for Department of Technology projects
- **\$20 (3%) million** for Student Nutrition Services projects



*Modernization allocation includes the subcategories of Green Schoolyards, Energy Sustainability, and Teacher Housing

- 2016 Modernization, New Buildings, New Campus
- 2016 Department of Technology
- 2016 Student Nutrition Services

2016 Bond Program Financial Activity

24

2016 Bond Program Activity FY 2016 - FY 2022

- **PO Commitment** totaled \$493.83 million
 - \$450.01 million up to FY 2021
 - **\$43.82 million in FY 2022**
- **Expenditure** totaled \$416.74 million
 - \$332.74 million up to FY 2021
 - **\$84 million in FY 2022**
- **Remaining Fund balance** totaled \$408.52 million (55.04% of available bond fund)

In FY 2022, there were \$84 million in Bond expenditures for the **2016 Bond Program**

- \$68.6 million was spent on Modernization and New Building projects
- \$12.74 million was spent on DoT's Technology Improvement Projects
- \$2.65 million was spent on SNS' Kitchen/DIning Facilities Improvement Projects

Clarendon ES New Building



Noriega EES Server Room



McAteer Campus EED Kitchen



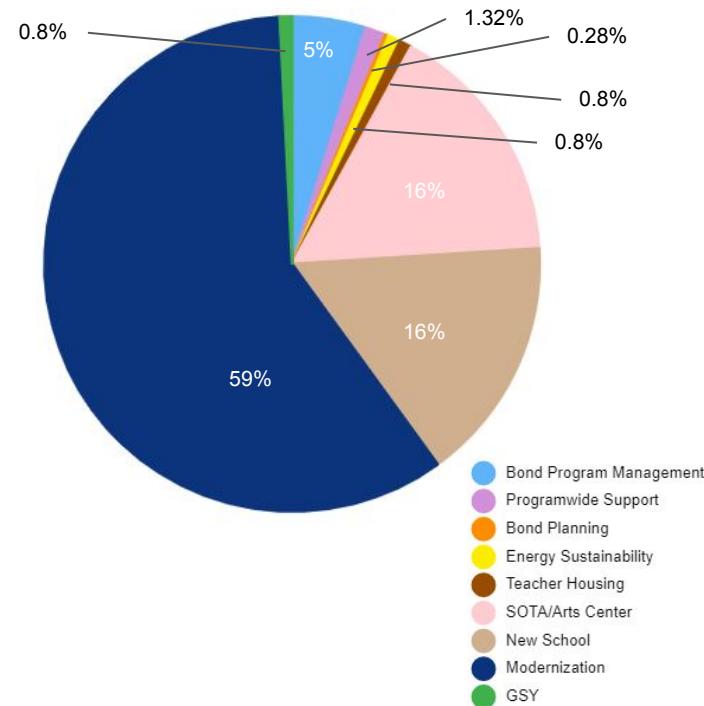
2016 Bond Program Modernization Summary

25

Modernization, New Buildings + New Campus Projects: \$624.5M

- **\$369.5 (59%) million** for Modernization
- **\$100 (16%) million** for New School
- **\$100 (16%) million** for SOTA/Arts Center
- **\$30 (5%) million** for Bond Program Management
- **\$8.25 (1.32%) million** for Programwide support
- **\$5 (0.8%) million** for Energy Sustainability
- **\$5 (0.8%) million** for Teacher Housing
- **\$5 (0.8%) million** for Green School Yard
- **\$1.5 (0.28%) million** for Bond Planning

2016 Modernization, New Buildings, New Campus Allocation by Category



2016 Bond Program Modernization Expenditures

26

2016 Bond Program - Modernization and New Building



In FY 2022, of the \$624.25 million allocated, \$68.6 million (10.99%) was spent:

- \$63.4 million spent on Modernization Projects (17.16% of \$369.5 million allocation)
- \$334,962 spent on Green Schoolyards (6.7% of \$5 million allocation)
- \$650k spent on Mission Bay School (0.65% of \$100 million allocation)

Thurgood Marshall HS



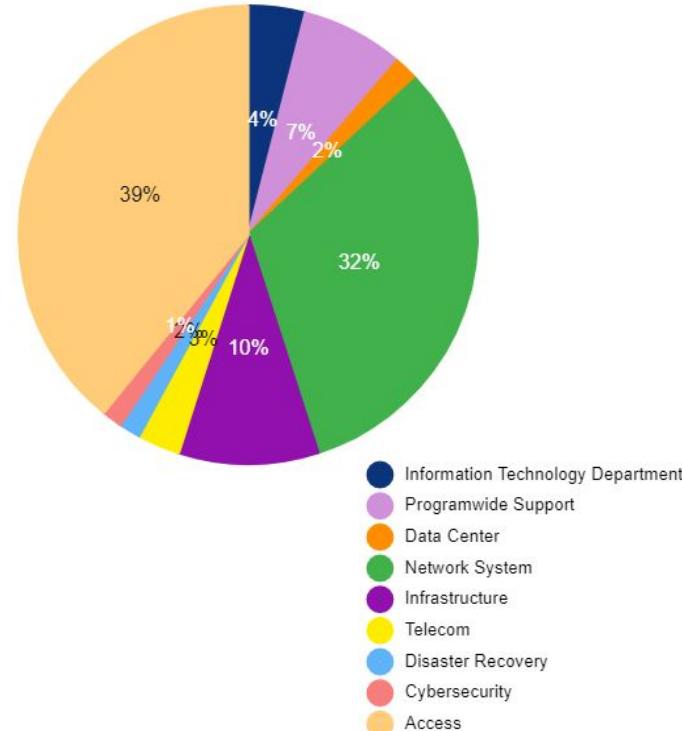
2016 Bond Program DoT Summary

27

Department of Technology Projects: \$100.0M

- **\$39.16 (39%) million** for Access
- **\$32 (32%) million** for Network System
- **\$9.843 (10%) million** for Infrastructure
- **\$7.25 (7%) million** for Programwide support
- **\$4 (4%) million** for IT Department
- **\$3 (3%) million** for Telecom
- **\$1.8 (2%) million** for Data Center
- **\$1.5 (2%) million** for Disaster Recovery
- **\$1.45 (1%) million** for Cybersecurity

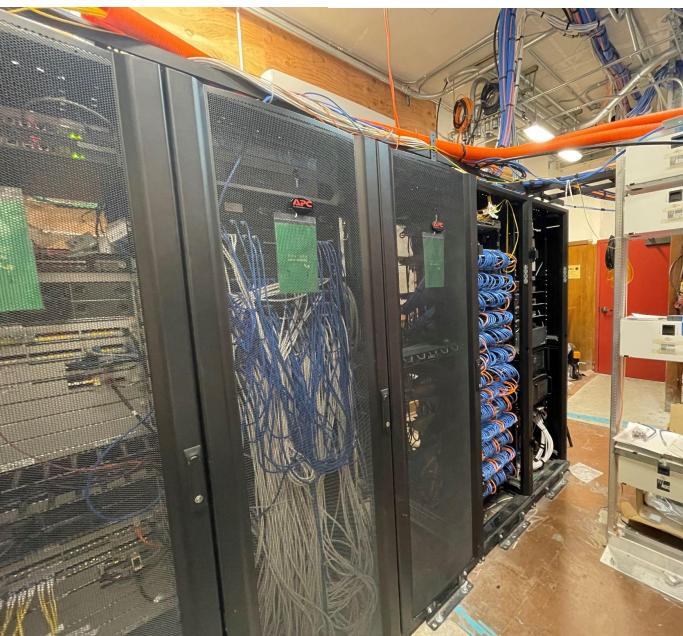
2016 Department of Technology Allocation by Category



2016 Bond Program DoT Expenditures

28

2016 Bond Program - Department of Technology



In FY 2022, of the \$100 million allocated, \$12.74 million (12.74%) was spent:

- \$189,078 on Network Systems
(0.59% of \$32 million allocation)
- \$8.64 million on Student + Teacher Technology Access
(22% of \$39.16 million allocation)
- \$640,205 on Infrastructure
(6.5% of \$9.84 million allocation)
- \$120,534 on Telecom
(4.01% of \$3 million allocation)
- \$28,211 on Cybersecurity
(1.94% of \$1.45 million allocation)

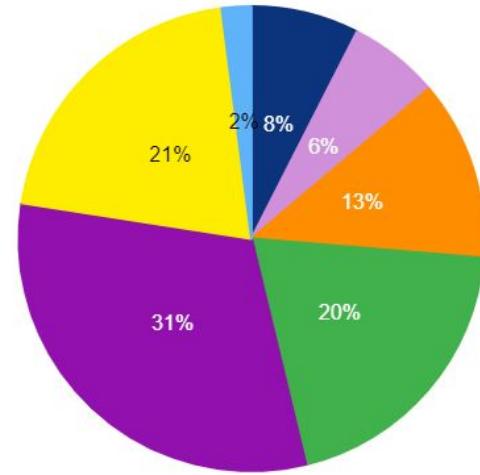
2016 Bond Program SNS Summary

29

Student Nutrition Services Projects: \$20.0M

- **\$6.25 (30%) million** for Kitchen (Standalone)
- **\$4.1 (21%) million** for Dining Spaces (Standalone)
- **\$3.98 (20%) million** for Kitchen
- **\$2.5 (13%) million** for Kitchen Equipment
- **\$1.5 (8%) million** for Student Nutrition Services
- **\$1.265 (6%) million** for Programwide Support
- **\$407k (2%)** for Infrastructure

2016 Student Nutrition Services Allocation by Category



- Student Nutrition Services
- Programwide Support
- Kitchen Equipment
- Kitchen
- Kitchen (Standalone)
- Dining Spaces (Standalone)
- Infrastructure

2016 Bond Program SNS Expenditures

30

2016 Bond Program - Student Nutrition Services



In FY 2022, of the \$20 million allocated, \$2.65 million (13.25%) was spent:

- \$85,238 on Infrastructure
(20.9% of \$407k million allocation)
- \$25,612 on Standalone Kitchen
(0.4% of \$6.25 million allocation)
- \$368,891 on Dining Space Refreshes
(9% of \$4.1 million allocation)
- \$2.02 million on Kitchen
(50.7% of \$3.98 million allocation)
- \$11,140 on Kitchen Equipment
(0.45% of \$2.5 million allocation)

Marina MS Kitchen



Fiscal Year 2022

Bond Program Revenue, Expenditure and Fund Balance (REFB)

Bond Program REFB Summary [period ending 06.30.2022]

32

Prop A Bond Program FY 2022

Revenue, Expenditure, and Fund Balance (REFB)

(Per SFUSD Ledger Unaudited Figures for FY2022, as of 06/30/2022)

	<u>2016 Bond</u>	<u>2011 Bond</u>	<u>2006 Bond</u>	<u>2003 Bond</u>	
	- Modernization - Sustainability - Teacher Housing - New School - GreenSchool Yard - Technology Improvement - Kitchen Facilities & Dinning Space Fefresh	- Modernization - Sustainability - GreenSchool Yard	- Lopez ADA - GreenSchool Yard	- Lopez ADA - GreenSchool Yard	
	<u>REVENUE</u>				
<u>Prop A Bond</u>					
Prop A Bond Sales, up to FY2021	460,000,000	531,000,000	450,000,000	280,000,000	1,721,000,000
Prop A Bond Sales in FY2022	284,250,000 *	0	0	0	284,250,000
Prop A Bond Sales Total	744,250,000	531,000,000	450,000,000	280,000,000	2,005,250,000 99.26%
Unsold Prop A Bond	0	0	0	15,000,000 *	15,000,000 0.74%
Voter Authorized Proposition A Bond Total	744,250,000	531,000,000	450,000,000	295,000,000	2,020,250,000
Earned Interest	8,220,546	6,771,880	14,908,809	24,886,788	54,788,023
Net Inc(Dec) in FMV (Investment Fair Market Value)	(10,177,654)	(327,671)	(34,729)	(12)	(10,540,066)
Available Bond Fund from Sales and Interest	742,292,892	537,444,209	464,874,080	304,886,776	2,049,497,957

* Bond Sales - \$284.25 million bond sales on 05/12/2022.

* Unsold Bond - \$15 million bond authority for Ruth Asawa SOTA (School Of The Art) at 135 Van Ness (site specific)

* State School Facility Program (SFP) - 9 eligible projects, estimated at \$43.34 million, subject to the passage of State Bond

* Other State and Local Grants - Prop 39 Clean Energy, State One-Time Grant, State E-Rate, State CTE, PEEF Sports, Developer Fee, SFPUC Grants, School Safety Tax, and PTA

Bond Program REFB Summary [period ending 06.30.2022]

33

	<u>2016 Bond</u>	<u>2011 Bond</u>	<u>2006 Bond</u>	<u>2003 Bond</u>	
<u>Supplemental Fund</u>					
State School Facility Program (SFP)	0 *	79,760,475	53,207,947	48,253,507	181,221,929
Earned Interest (SFP)		894,743	22,987	0	917,731
Other State and Local Grants *	15,031,591	11,900,429	750,759	395,000	28,077,779
Non-Bond Available Fund Total	15,031,591	92,555,647	53,981,693	48,648,507	210,217,438
Available Program Budget Total	757,324,482	629,999,856	518,855,773	353,535,283	2,259,715,395
	EXPENDITURE (as posted in the Financial Information System (FIS))				
Prop A Bond (prior to fund balance In/Out adjustment)	412,631,906	530,198,829	507,944,850	305,325,275	1,756,100,860
Transfers and Adjustments (fund balance adjustment, exp (In)/Out)	78,860,185	3,513,375	44,429,628	438,906	127,242,094
Prop A Bond Project Expenditure (adjusted)	333,771,721 44.96%	526,685,454 98.00%	463,515,222 99.71%	304,886,369 100.00%	1,628,858,766 79.48%
State School Facility Program (SFP)	0	79,760,475	53,207,947	48,253,507	181,221,929
Other State and Local Grants	12,432,903	11,900,429	750,759	395,000	25,479,091
Program Expenditure Total	346,204,624	618,346,358	517,473,928	353,534,876	1,835,559,786
	FUND BALANCE				
Prop A Bond Fund Balance	408,521,171 55.04%	10,758,756 2.00%	1,358,858 0.29%	407 0.00%	420,639,191 20.52%
State School Facility Program Fund Balance	0	894,743	22,987	0	917,731
Other State and Local Grants Fund Balance	2,598,687	0	0	0	2,598,687
Program Fund Balance Total	411,119,858	11,653,499	1,381,845	407	424,155,609

* Bond Sales - \$284.25 million bond sales on 05/12/2022.

* Unsold Bond - \$15 million bond authority for Ruth Asawa SOTA (School Of The Art) at 135 Van Ness (site specific)

* State School Facility Program (SFP) - 9 eligible projects, estimated at \$43.34 million, subject to the passage of State Bond

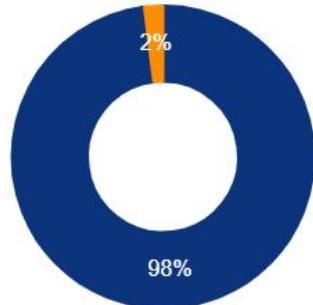
* Other State and Local Grants - Prop 39 Clean Energy, State One-Time Grant, State E-Rate, State CTE, PEEF Sports, Developer Fee, SFPUC Grants, School Safety Tax, and PTA

Bond Program REFB Summary [period ending 06.30.2022]

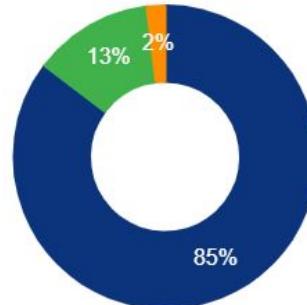
34

- Through **FY 2022**, across all bond programs, Total Available Program Budget totaled **\$2.26 billion**, reflecting **2016 Bond program Bond Sales (\$284.25 million in FY 2022)** and additional revenue sources (combined **\$265 million** across all bond programs)

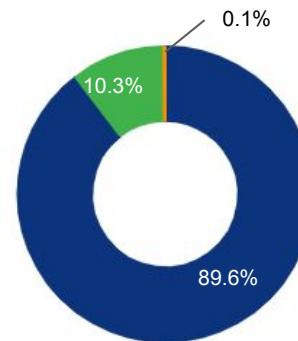
2016 Available Program Budget (\$757.32M)



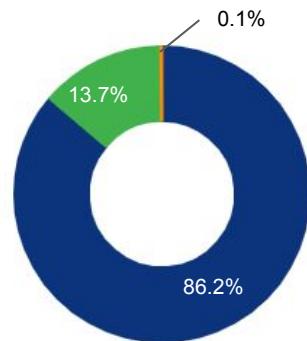
2011 Available Program Budget (\$630M)



2006 Available Program Budget (\$518.86M)



2003 Available Program Budget (\$353.54M)



● Bond Fund
● Other State and Local Grants

● Bond Fund
● State School Facility Program (SFP)
● Other State and Local Grants

● Bond Fund
● State School Facility Program (SFP)
● Other State and Local Grants

● Bond Fund
● State School Facility Program (SFP)
● Other State and Local Grants

Appendix

Active Projects List

Appendix Active Projects List [with expenditures in FY 2022]

36

2006 Bond

- Ulloa ES
- Ruth Asawa SOTA HS

2011 Bond

- Willie Brown New K-8
- P & S Burton HS
- Ida B Wells HS
- El Dorado ES (GSY)
- Junipero Serra ES (GSY)

2016 Bond

- Mission Bay School
- Garfield ES
- Harvey Milk ES
- Marina MS
- Lafayette ES
- Denman MS
- A.P. Giannini MS
- George Washington HS
- Clarendon ES
- Claire Lilienthal 3-8
- Hillcrest ES
- Tule Elk Park EES
- Thurgood Marshall HS
- Sheridan ES
- Buena Vista Horace Mann K-8
- 1000 Selby St. Racks
- Teacher Housing
- South East Facility Planning
- Air Purifiers Equipment

2016 Bond

- Argonne ES (GSY)
- Jean Parker ES (GSY)
- Dianne Feinstein ES (GSY)
- B. Carmichael ES (GSY)
- B. Carmichael MS (GSY)
- Tule Elk EES (GSY)
- San Miguel EES (DoT)
- A.P. Giannini MS (DoT)
- George Washington HS (DoT)
- Hillcrest ES (DoT)
- Thurgood Marshall HS (DoT)
- Noriega EES (DoT)
- Leola Havard EES (DoT)
- Mission HS (DoT)
- A.P. Giannini MS (SNS)
- McAteer Campus (SNS)
- Denman MS (SNS)
- Marina MS (SNS)
- Various Sites Dining Refresh (SNS)