# **Employee**Attrition

February 27, 2025

# 1 Predicting Employee Attrition

dataset: Kaggle IBM HR Analytics Employee Attrition & Performance

#### 1.1 Read csv file

```
[24]: # Import pandas library
      import pandas as pd
[58]: # read csv file into pandas datafame
      df = pd.read_csv("/content/WA_Fn-UseC_-HR-Employee-Attrition.csv")
[59]: # Display dataframe. 1470 rows x 35 columns
      df
                                                                         Department
[59]:
            Age Attrition
                                BusinessTravel
                                                DailyRate
      0
             41
                       Yes
                                 Travel_Rarely
                                                      1102
                                                                               Sales
             49
                            Travel_Frequently
      1
                                                       279
                                                            Research & Development
                        No
      2
             37
                       Yes
                                 Travel_Rarely
                                                      1373
                                                            Research & Development
      3
             33
                            Travel_Frequently
                                                      1392
                                                            Research & Development
                        No
                                                            Research & Development
      4
             27
                        No
                                 Travel_Rarely
                                                       591
                            Travel_Frequently
      1465
             36
                        No
                                                       884
                                                            Research & Development
      1466
             39
                                 Travel_Rarely
                                                       613
                                                            Research & Development
                        No
      1467
                                 Travel_Rarely
                                                            Research & Development
             27
                        No
                                                       155
      1468
             49
                            Travel_Frequently
                                                      1023
                                                                               Sales
                        No
      1469
             34
                                 Travel_Rarely
                                                       628
                                                            Research & Development
                        No
            DistanceFromHome
                               Education EducationField
                                                           EmployeeCount
      0
                                        2 Life Sciences
                            1
                            8
                                           Life Sciences
      1
      2
                            2
                                                    Other
                                                                        1
      3
                            3
                                           Life Sciences
                                                                        1
                                                  Medical
      4
                            2
                                        1
                                                                        1
                                        2
                           23
      1465
                                                  Medical
                                                                        1
                            6
                                        1
                                                  Medical
                                                                        1
      1466
                            4
                                           Life Sciences
      1467
```

1468		2 3	Medic	al	1		
1469		8 3	Medic	al	1		
•	EmployeeNumber	Environment		Gender	•	\	
0	1		2	Female	94		
1	2		3	Male	61		
2	4		4	Male	92		
3	5 7		4	Female	56		
4			1	Male	40		
 1465	 2061		3	Male	41		
1466	2062		4	Male	42		
1467	2064		2	Male	87		
1468	2065		4	Male	63		
1469	2068		2	Male	82		
1100	2000		_	11410	02		
	JobInvolvement	JobLevel		JobF	lole JobSati	sfaction	\
0	3	2	Sale	s Execut	ive	4	
1	2	2	Researc	h Scient	ist	2	
2	2	1	Laboratory	Technic	ian	3	
3	3	1	Researc	h Scient	ist	3	
4	3	1	Laboratory	Technic	ian	2	
•••	•••	•••		•••	•••		
1465	4	2	Laboratory	Technic	ian	4	
1466	2	3 H	ealthcare Rep	resentat	ive	1	
1467	4	2	Manufacturi	ng Direc	tor	2	
1468	2			s Execut		2	
1469	4	2	Laboratory	Technic	ian	3	
	M	M + 1- 1 T	M + 1- 7 D - + -	N C		010	,
		MonthlyIncome 5993	MonthlyRate 19479	Numcon	npaniesWorked		\
0 1	Single Married	5130	24907		8	Y	
2	Single	2090	2396		6	Y	
3	Married	2909	23159		1		
4	Married	3468	16632		9		
						•	
1465	Married	2571	12290		4	Y	
1466	Married	9991	21457		4		
1467	Married	6142			1	Y	
1468	Married	5390	13243		2		
1469	Married	4404			2		
	OverTime Percen	ntSalaryHike	PerformanceR	ating F	RelationshipS	atisfacti	ion \
0	Yes	11		3			1
1	No	23		4			4
2	Yes	15		3			2
3	Yes	11		3			3

4	No	12		3		4
	••• »T		•••	0	•••	0
1465	No	17		3		3
1466	No	15		3		1
1467	Yes	20		4		2
1468	No	14		3		4
1469	No	12		3		1
	StandardHours	StockOptionLeve		_		
0	80		0	8		
1	80		1	10		
2	80		0	7		
3	80		0	8		
4	80		1	6		
•••	•••	•••	•••			
1465	80		1	17		
1466	80		1	9		
1467	80		1	6		
1468	80		0	17		
1469	80		0	6		
1409	00		U	U		
	TrainingTimegI	agtVoor Worklif	aPalanca Va	ara A+Company	\	
0	TrainingTimesL			arsAtCompany	\	
0		0	1	6		
1		3	3	10		
2		3	3	0		
3		3	3	8		
4		3	3	2		
•••		•••	•••	•••		
1465		3	3	5		
1466		5	3	7		
1467		0	3	6		
1468		3	2	9		
1469		3	4	4		
	V T Ch	Role YearsSince	I a set Danamati a		7M	
0	rearsincurrent				_	
0		4		0	5	
1		7		1	7	
2		0		0	0	
3		7		3	0	
4		2		2	2	
•••	•••		•••		•••	
1465		2		0	3	
1466		7		1	7	
1467		2		0	3	
1468		6		0	8	
1469		3		1	2	

#### [1470 rows x 35 columns]

```
[60]: # change number of columns displayed default
      pd.options.display.max_columns = 500
[61]: # Display dataframe
      df
[61]:
             Age Attrition
                                 BusinessTravel
                                                  DailyRate
                                                                            Department
              41
                        Yes
                                  Travel Rarely
                                                        1102
                                                                                 Sales
      1
              49
                             Travel Frequently
                                                              Research & Development
                         No
                                                         279
      2
              37
                        Yes
                                  Travel_Rarely
                                                        1373
                                                              Research & Development
      3
              33
                         No
                             Travel_Frequently
                                                        1392
                                                              Research & Development
      4
                                  Travel_Rarely
              27
                         No
                                                         591
                                                              Research & Development
      1465
                                                              Research & Development
              36
                         No
                             Travel_Frequently
                                                         884
                                                              Research & Development
      1466
              39
                         No
                                  Travel_Rarely
                                                         613
      1467
              27
                                  Travel_Rarely
                                                              Research & Development
                         No
                                                         155
                                                        1023
      1468
              49
                         No
                             Travel_Frequently
                                                                                 Sales
      1469
              34
                         No
                                  Travel_Rarely
                                                         628
                                                              Research & Development
             DistanceFromHome
                                Education EducationField
                                                             EmployeeCount
      0
                             1
                                          2
                                            Life Sciences
                                                                           1
      1
                             8
                                             Life Sciences
                                                                           1
                             2
      2
                                          2
                                                      Other
                                                                           1
      3
                             3
                                             Life Sciences
                                                                           1
                             2
                                                   Medical
      4
      •••
      1465
                            23
                                          2
                                                   Medical
                                                                           1
      1466
                             6
                                          1
                                                   Medical
                                                                           1
      1467
                             4
                                          3
                                             Life Sciences
                                                                           1
      1468
                             2
                                          3
                                                   Medical
                                                                           1
      1469
                             8
                                          3
                                                   Medical
                                                                           1
             EmployeeNumber
                              EnvironmentSatisfaction
                                                          Gender
                                                                   HourlyRate
      0
                           1
                                                          Female
                                                                            94
                           2
                                                       3
      1
                                                            Male
                                                                            61
                           4
      2
                                                       4
                                                            Male
                                                                            92
      3
                           5
                                                          Female
                                                       4
                                                                            56
      4
                           7
                                                       1
                                                            Male
                                                                            40
                                                       •••
      1465
                        2061
                                                       3
                                                            Male
                                                                            41
                                                            Male
      1466
                        2062
                                                       4
                                                                            42
      1467
                        2064
                                                       2
                                                            Male
                                                                            87
                                                            Male
      1468
                        2065
                                                       4
                                                                            63
      1469
                        2068
                                                       2
                                                            Male
                                                                            82
```

Job	oInvolvement	JobLevel		JobRole	JobSatisf	action	\
0	3	2	Sales	Executive		4	
1	2	2	Research	Scientist		2	
2	2	1	Laboratory T	echnician		3	
3	3	1	Research	Scientist		3	
4	3	1	Laboratory T	echnician		2	
•••	•••	•••	•	•••	•••		
1465	4	2	Laboratory T	echnician		4	
1466	2	3 Не	ealthcare Repre	sentative		1	
1467	4	2	Manufacturing	Director		2	
1468	2	2		Executive		2	
1469	4	2	Laboratory T	echnician		3	
Mari	italStatus 1	MonthlyIncome	MonthlyRate	NumCompani	esWorked (	lver18 \	
0	Single	5993	19479		8	Y	-
1	Married	5130	24907		1	Y	
2	Single	2090	2396		6	Y	
3	Married	2909	23159		1	Y	
4	Married	3468	16632		9	Y	
•••				***		•	
1465	Married	2571	12290		4	Y	
1466	Married	9991	21457		4	Y	
1467	Married	6142	5174		1	Y	
1468	Married	5390	13243		2	Y	
1469	Married	4404	10228		2	Y	
1469	Married	4404	10228	ing Relat	2		on \
1469	Married	4404 ntSalaryHike		_			
1469 Over	Married Time Percen Yes	4404 ntSalaryHike 11	10228	3	2		1
0 0 1	Married Time Percen Yes No	4404 ntSalaryHike 11 23	10228	3	2		1 4
0 Over 0 1 2	Married Time Percer Yes No Yes	4404 ntSalaryHike 11 23 15	10228	3 4 3	2		1 4 2
0 Over 0 1 2 3	Married Time Percer Yes No Yes Yes	4404 ntSalaryHike 11 23 15 11	10228	3 4 3 3	2		1 4 2 3
0 Over 0 1 2 3 4	Married Time Percer Yes No Yes Yes No	4404 ntSalaryHike 11 23 15 11	10228	3 4 3	2		1 4 2
0 Over 0 1 2 3 4	Married Time Percen Yes No Yes Yes No	4404 ntSalaryHike 11 23 15 11 12	10228	3 4 3 3 3	2		1 4 2 3 4
0 Over 0 1 2 3 4	Married Time Percer Yes No Yes Yes No No	4404 ntSalaryHike 11 23 15 11 12 	10228	3 4 3 3 3 3	2		1 4 2 3 4
0 Over 0 1 2 3 4	Married Time Percen Yes No Yes Yes No No	4404 ntSalaryHike 11 23 15 11 12 17	10228	3 4 3 3 3 3	2		1 4 2 3 4 3 1
0 Over 0 1 2 3 4	Married Time Percen Yes No Yes Yes No No No	4404 ntSalaryHike 11 23 15 11 12 17 15 20	10228	3 4 3 3 3 3 4	2		1 4 2 3 4 3 1 2
0 Over 0 1 2 3 4	Married Time Percen Yes No Yes Yes No No	4404 ntSalaryHike 11 23 15 11 12 17	10228	3 4 3 3 3 3	2		1 4 2 3 4 3 1
0 Over 0 1 2 3 4	Married Time Percen Yes No Yes Yes No No No No No Yes No	4404 ntSalaryHike 11 23 15 11 12 17 15 20 14 12	10228 PerformanceRat	3 4 3 3 3 3 4 3 3	2 ionshipSat		1 4 2 3 4 3 1 2 4
Over 0 1 2 3 4 1465 1466 1467 1468 1469	Married Time Percer Yes No Yes Yes No No No No Yes No No No AndardHours	4404 ntSalaryHike 11 23 15 11 12 17 15 20 14	10228 PerformanceRat	3 4 3 3 3 4 3 3 4 3 3 ingYears	2		1 4 2 3 4 3 1 2 4
0 Over 0 1 2 3 4	Married Time Percen Yes No Yes Yes No No No Yes No No AndardHours 80	4404 ntSalaryHike 11 23 15 11 12 17 15 20 14 12	10228 PerformanceRat evel TotalWork	3 4 3 3 3 3 4 3 3 4 3 3 4 8 singYears 8	2 ionshipSat		1 4 2 3 4 3 1 2 4
0 Over 0 1 2 3 4	Married  Time Percentyes No Yes Yes No No No No Yes No No AndardHours 80 80	4404 ntSalaryHike 11 23 15 11 12 17 15 20 14 12	10228 PerformanceRat weevel TotalWork 0 1	3 4 3 3 3 3 4 3 3 4 3 3 4 1 1 1 1 1 1 1	2 ionshipSat		1 4 2 3 4 3 1 2 4
0 Over 0 1 2 3 4	Married  Time Percentyes No Yes Yes No No No No Yes No No AndardHours 80 80 80	4404 ntSalaryHike 11 23 15 11 12 17 15 20 14 12	10228 PerformanceRat evel TotalWork 0 1 0	3 4 3 3 3 3 4 3 3 4 3 3 4 7	2 ionshipSat		1 4 2 3 4 3 1 2 4
0 Over 0 1 2 3 4	Married  Time Percentyes No Yes Yes No No No Yes No No AndardHours 80 80 80 80	4404 ntSalaryHike 11 23 15 11 12 17 15 20 14 12	10228 PerformanceRat   evel TotalWork  0 1 0 0	3 4 3 3 3 3 4 3 3 4 3 3 4 7 8 10 7 8	2 ionshipSat		1 4 2 3 4 3 1 2 4
0 Over 0 1 2 3 4	Married  Time Percentyes No Yes Yes No No No No Yes No No AndardHours 80 80 80	4404 ntSalaryHike 11 23 15 11 12 17 15 20 14 12 StockOptionLe	10228 PerformanceRat   evel TotalWork 0 1 0 0 1	3 4 3 3 3 3 4 3 3 4 3 3 4 7	2 ionshipSat		1 4 2 3 4 3 1 2 4
0 Over 0 1 2 3 4	Married  Time Percentyes No Yes Yes No No No Yes No No AndardHours 80 80 80 80	4404 ntSalaryHike 11 23 15 11 12 17 15 20 14 12	10228 PerformanceRat   evel TotalWork  0 1 0 0	3 4 3 3 3 3 4 3 3 4 3 3 4 7 8 10 7 8	2 ionshipSat		1 4 2 3 4 3 1 2 4

1466	80		1	9	
1467	80		1	6	
1468	80		0	17	
1469	80		0	6	
	TrainingTimesLastYea	ır WorkLif	eBalance	YearsAtCompany	\
0	G	0	1	6	
1		3	3	10	
2		3	3	0	
3		3	3	8	
4		3	3	2	
•••	•••		•••	•••	
1465		3	3	5	
1466		5	3	7	
1467		0	3	6	
1468		3	2	9	
1469		3	4	4	
	YearsInCurrentRole	YearsSince	LastPromo	tion YearsWith	CurrManager
0	4			0	5
1	7			1	7
2	0			0	0
3	7			3	0
4	2			2	2
	•••		•••		•••
1465	2			0	3

[1470 rows x 35 columns]

# 1.2 Exploratory Data Analysis

[62]: # Display columns and types df.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 35 columns):

#	Column	Non-Null Count	Dtype
0	Age	1470 non-null	int64
1	Attrition	1470 non-null	object
2	BusinessTravel	1470 non-null	object
3	DailyRate	1470 non-null	int64

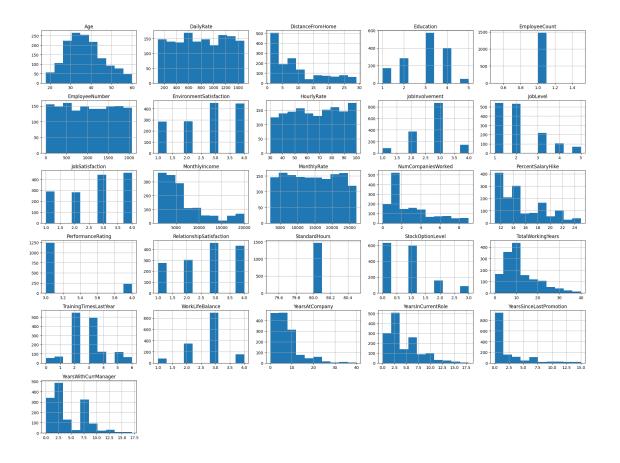
```
4
          Department
                                     1470 non-null
                                                      object
      5
          DistanceFromHome
                                     1470 non-null
                                                      int64
      6
          Education
                                     1470 non-null
                                                      int64
      7
          EducationField
                                     1470 non-null
                                                      object
          EmployeeCount
                                     1470 non-null
                                                      int64
      8
      9
          EmployeeNumber
                                     1470 non-null
                                                      int64
          EnvironmentSatisfaction
      10
                                     1470 non-null
                                                      int64
      11 Gender
                                     1470 non-null
                                                      object
      12 HourlyRate
                                     1470 non-null
                                                      int64
          JobInvolvement
                                     1470 non-null
                                                      int64
      13
      14
          JobLevel
                                     1470 non-null
                                                      int64
      15
          JobRole
                                     1470 non-null
                                                      object
          {\tt JobSatisfaction}
                                     1470 non-null
      16
                                                      int64
          MaritalStatus
                                     1470 non-null
                                                      object
      17
                                                      int64
          MonthlyIncome
                                     1470 non-null
          MonthlyRate
                                     1470 non-null
                                                      int64
      20
          {\tt NumCompaniesWorked}
                                     1470 non-null
                                                      int64
      21
          Over18
                                     1470 non-null
                                                      object
      22
          OverTime
                                     1470 non-null
                                                      object
      23
          PercentSalaryHike
                                     1470 non-null
                                                      int64
          PerformanceRating
                                                      int64
      24
                                     1470 non-null
      25
          RelationshipSatisfaction
                                     1470 non-null
                                                      int64
          StandardHours
                                     1470 non-null
                                                      int64
      27
          StockOptionLevel
                                     1470 non-null
                                                      int64
      28
          TotalWorkingYears
                                     1470 non-null
                                                      int64
          TrainingTimesLastYear
                                     1470 non-null
                                                      int64
      29
          WorkLifeBalance
      30
                                     1470 non-null
                                                      int64
      31
          YearsAtCompany
                                                      int64
                                     1470 non-null
      32
          YearsInCurrentRole
                                     1470 non-null
                                                      int64
      33
          YearsSinceLastPromotion
                                     1470 non-null
                                                      int64
      34 YearsWithCurrManager
                                     1470 non-null
                                                      int64
     dtypes: int64(26), object(9)
     memory usage: 402.1+ KB
[63]: # Gender Value Counts
      df.Gender.value_counts()
[63]: Gender
      Male
                882
      Female
                588
      Name: count, dtype: int64
[64]: # Attrition Value Counts
      df.Attrition.value_counts()
[64]: Attrition
```

No

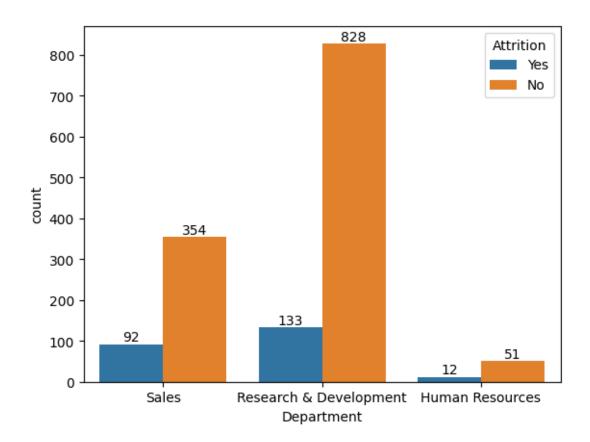
1233

```
Yes
              237
     Name: count, dtype: int64
[65]: # OverTime Value Counts
      df.OverTime.value_counts()
[65]: OverTime
     No
             1054
              416
     Yes
     Name: count, dtype: int64
[66]: # Over18 Value Counts
      df.Over18.value_counts()
[66]: Over18
     Y
          1470
     Name: count, dtype: int64
     1.3 Data Visualization
[67]: # Load matplotlib
      # Histogram
      import matplotlib.pyplot as plt
     df.hist(figsize=(20,15))
     plt.tight_layout()
```

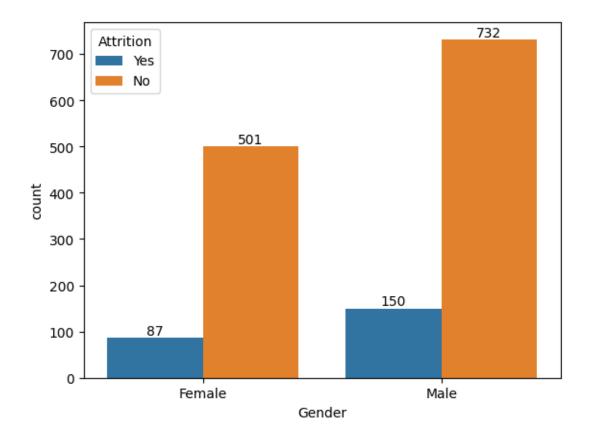
plt.show()



```
[68]: # Load seaborn
    # Attrition By Department
    import seaborn as sns
    import matplotlib.pyplot as plt
    ax=sns.countplot(df, x="Department", hue="Attrition")
    ax.bar_label(ax.containers[0])
    ax.bar_label(ax.containers[1])
    plt.show()
```



```
[69]: # Attrition By Gender
ax=sns.countplot(df, x="Gender", hue="Attrition")
ax.bar_label(ax.containers[0])
ax.bar_label(ax.containers[1])
plt.show()
```



Attrition for women is 14.8%. Attrition for men is 17%.

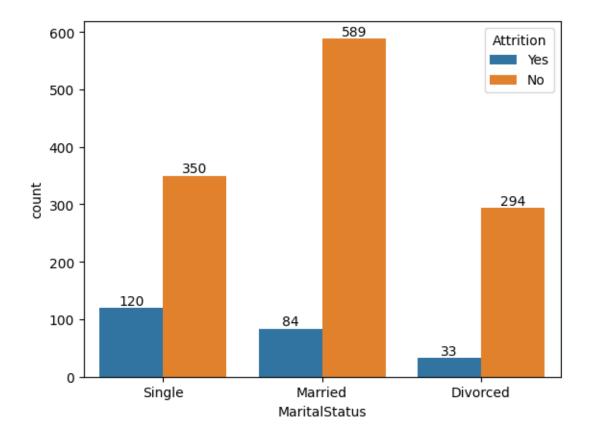
```
[70]: # Attrition By Marital Status

ax=sns.countplot(df, x="MaritalStatus", hue="Attrition")

ax.bar_label(ax.containers[0])

ax.bar_label(ax.containers[1])

plt.show()
```



Attrition for single employees is 25.5%. Attrition for married employees is 12.5%. Attrition for divorced employees is 10.1%.

```
[36]:
                      Department Attrition num_attrition
      0
                Human Resources
                                        No
                                                        51
      1
                Human Resources
                                       Yes
                                                        12
      2 Research & Development
                                                       828
                                        No
      3 Research & Development
                                       Yes
                                                       133
                                                       354
      4
                           Sales
                                        No
      5
                           Sales
                                       Yes
                                                        92
```

```
[37]: # Modify Attrition values

agg_attrition.Attrition = agg_attrition.Attrition.map({"No": "No Attrition", \_

"Yes": "Attrition",})
```

```
agg_attrition
[37]:
                     Department
                                    Attrition num_attrition
      0
                Human Resources
                                 No Attrition
                                                           51
      1
                Human Resources
                                                           12
                                    Attrition
      2 Research & Development
                                                          828
                                 No Attrition
      3 Research & Development
                                                          133
                                    Attrition
      4
                                                          354
                          Sales No Attrition
      5
                                                           92
                          Sales
                                    Attrition
[38]: # Load Plotly library
      import plotly.express as px
      # Pie Chart to show Sales Department Attrition
      fig = px.pie(agg attrition[agg attrition['Department']=='Sales'],
       ⇔values='num_attrition', names='Attrition',
                   title='Sales Attrition', color discrete sequence=px.colors.
       ⇒sequential.Blugrn, width=350, height=300)
      fig.update_layout(paper_bgcolor="tan",
      font_color = "black",
      title font color="black",
      legend_title_font_color="black")
      fig.show()
[39]: # Pie Chart to show R & D Attrition
      fig = px.pie(agg attrition[agg attrition['Department'] == 'Research &L
       ⇔Development'], values='num_attrition', names='Attrition',
                   title='Research & Development

→Attrition',color_discrete_sequence=px.colors.sequential.

       →Blugrn, width=350, height=300)
      fig.update_layout(paper_bgcolor="tan",
      font_color = "black",
      title_font_color="black",
      legend_title_font_color="black")
      fig.show()
[40]: # Pie Chart to show HR Attrition
      fig = px.pie(agg_attrition[agg_attrition['Department']=='Human Resources'], ___
       ⇔values='num_attrition', names='Attrition',
                   title='Human Resources Attrition', color_discrete_sequence=px.
       ⇔colors.sequential.Blugrn,width=350,height=300)
      fig.update_layout(paper_bgcolor="tan",
      font_color = "black",
      title_font_color="black",
      legend_title_font_color="black")
      fig.show()
```

### 1.4 Feature Engineering

```
[41]: # columns before changing values to 1 and 0.
      df[['Attrition', 'Gender', 'OverTime', 'Over18']]
[41]:
           Attrition Gender OverTime Over18
                     Female
                                   Yes
                 Yes
                                            γ
      1
                  No
                        Male
                                    No
                                             Y
      2
                 Yes
                        Male
                                   Yes
                                             Y
      3
                      Female
                                   Yes
                                             Y
                  No
      4
                                             Y
                        Male
                                    No
                  No
                                             Y
      1465
                  No
                        Male
                                    No
      1466
                        Male
                                    No
                                            Y
                  No
      1467
                        Male
                                            Y
                  No
                                   Yes
      1468
                        Male
                                            Y
                  No
                                    No
      1469
                        Male
                                            Y
                  No
                                    No
      [1470 rows x 4 columns]
[42]: # Binary: Attrition, Gender, Overtime, Over18
      # Change values to 1 and 0
      df['Attrition'] = df['Attrition'].apply(lambda x: 1 if x== 'Yes' else 0)
      df['Gender']
                      = df['Gender'].apply(lambda x: 1 if x== 'Male' else 0)
      df['OverTime'] = df['OverTime'].apply(lambda x: 1 if x== 'Yes' else 0)
                       = df['Over18'].apply(lambda x: 1 if x== 'Y' else 0)
      df['Over18']
[43]: # display columns post-replacement
      df[['Attrition', 'Gender', 'OverTime', 'Over18']]
[43]:
            Attrition Gender OverTime Over18
                             0
                    1
                                                1
      0
                    0
                             1
                                       0
                                                1
      1
      2
                    1
                             1
                                       1
                                                1
      3
                    0
                             0
                                       1
                                                1
      4
                    0
                             1
                                       0
                                                1
      1465
                    0
                                       0
                                                1
                             1
      1466
                    0
                             1
                                       0
                                                1
      1467
                    0
                             1
                                       1
                                                1
      1468
                    0
                                       0
                                                1
      1469
                                       0
      [1470 rows x 4 columns]
[44]: df.BusinessTravel.value_counts()
```

```
Travel_Rarely
                         1043
     Travel_Frequently
                           277
     Non-Travel
                           150
     Name: count, dtype: int64
[45]: df.Department.value_counts()
[45]: Department
     Research & Development
                              961
     Sales
                              446
     Human Resources
                               63
     Name: count, dtype: int64
[46]: df.JobRole.value_counts()
[46]: JobRole
     Sales Executive
                                 326
     Research Scientist
                                 292
     Laboratory Technician
                                 259
     Manufacturing Director
                                 145
     Healthcare Representative
                                 131
     Manager
                                 102
     Sales Representative
                                  83
     Research Director
                                  80
     Human Resources
                                  52
     Name: count, dtype: int64
[47]: df.MaritalStatus.value_counts()
[47]: MaritalStatus
     Married
                 673
     Single
                 470
     Divorced
                 327
     Name: count, dtype: int64
[48]: # One-hot Encoding: BusinessTravel
     df = pd.
       Get_dummies(df,columns=['BusinessTravel','Department','JobRole','MaritalStatus', ∪
       [49]: df.head(5)
[49]:
             Attrition DailyRate DistanceFromHome Education EmployeeCount \
        Age
     0
         41
                     1
                            1102
                                                 1
                                                           2
                                                                          1
         49
                     0
                             279
                                                 8
                                                           1
                                                                          1
     1
     2
                     1
                                                 2
                                                           2
                                                                          1
         37
                            1373
```

[44]: BusinessTravel

```
3
    33
                 0
                          1392
                                                  3
                                                                               1
4
    27
                           591
                                                                               1
   EmployeeNumber
                     EnvironmentSatisfaction
                                                Gender
                                                         HourlyRate
0
                 1
                                             3
                 2
                                                      1
                                                                  61
1
                 4
                                             4
                                                                  92
2
                                                      1
                 5
                                             4
                                                      0
                                                                  56
3
                 7
4
                                                                  40
   JobInvolvement
                     JobLevel
                                JobSatisfaction MonthlyIncome MonthlyRate
0
                 3
                             2
                                                4
                                                             5993
                                                                          19479
                             2
                 2
                                                2
                                                             5130
                                                                          24907
1
2
                 2
                             1
                                                3
                                                             2090
                                                                           2396
3
                 3
                             1
                                                3
                                                             2909
                                                                          23159
4
                 3
                                                             3468
                                                                          16632
   NumCompaniesWorked
                         Over18
                                  OverTime
                                            PercentSalaryHike
                                                                  PerformanceRating
0
                                                                                    3
                               1
                      1
                               1
                                          0
                                                              23
                                                                                    4
1
2
                      6
                               1
                                          1
                                                              15
                                                                                    3
3
                      1
                               1
                                          1
                                                              11
                                                                                    3
4
                      9
                               1
                                          0
                                                              12
                                                                                    3
   RelationshipSatisfaction StandardHours
                                                StockOptionLevel
0
                                            80
                             4
1
                                            80
                                                                 1
                             2
2
                                            80
                                                                 0
3
                             3
                                            80
                                                                  0
4
                             4
                                            80
   TotalWorkingYears
                        TrainingTimesLastYear
                                                  WorkLifeBalance
                                                                     YearsAtCompany
0
                     8
                                               3
                                                                  3
                                                                                  10
1
                    10
                                               3
                                                                  3
2
                     7
                                                                                   0
3
                     8
                                               3
                                                                  3
                                                                                   8
                     6
                                               3
                                                                 3
                                                                                   2
4
   YearsInCurrentRole YearsSinceLastPromotion YearsWithCurrManager
0
                      4
                                                  0
                                                                          5
                      7
                                                                          7
1
                                                  1
2
                      0
                                                  0
                                                                          0
                      7
                                                  3
3
                                                                          0
4
                      2
                                                  2
                                                                          2
   BT_Non-Travel BT_Travel_Frequently BT_Travel_Rarely
0
```

```
1
                 0
                                                               0
                                          1
2
                 0
                                          0
                                                               1
3
                 0
                                                               0
                                          1
4
                 0
                                                               1
   Dept_Human Resources
                           Dept_Research & Development
                                                             Dept_Sales
0
                         0
1
                         0
                                                          1
                                                                        0
2
                         0
                                                          1
                                                                        0
3
                         0
                                                          1
                                                                        0
4
                         0
                                                                        0
                                                          1
   JR_Healthcare Representative
                                                           JR_Laboratory Technician
                                     JR_Human Resources
0
                                  0
                                                         0
1
                                  0
                                                         0
                                                                                       0
                                  0
                                                         0
2
                                                                                       1
3
                                  0
                                                         0
                                                                                       0
                                                         0
4
                                  0
                 JR_Manufacturing Director
                                               JR_Research Director
   JR_Manager
0
             0
                                            0
                                                                      0
1
2
             0
                                            0
                                                                      0
3
             0
                                            0
                                                                      0
             0
                                            0
                                                                      0
4
   JR_Research Scientist
                             {\tt JR\_Sales} Executive
                                                    JR_Sales Representative
0
                                                                              0
                          1
                                                 0
                                                                              0
1
2
                          0
                                                 0
                                                                              0
                                                                              0
3
                          1
                                                 0
4
                          0
                                                 0
                                                                              0
   MS_Divorced
                 MS_Married
                               MS_Single
                                            EF_Human Resources
                                                                   EF_Life Sciences
0
              0
                                         1
                                                                                     1
                                         0
1
              0
                            1
                                                                0
                                                                                     1
2
              0
                            0
                                         1
                                                                0
                                                                                     0
3
              0
                            1
                                         0
                                                                0
                                                                                     1
4
              0
                            1
                                         0
                                                                0
                                                                                     0
   EF_Marketing
                  EF_Medical
                                EF_Other
                                            EF_Technical Degree
0
               0
                             0
                                         0
                                                                 0
1
               0
                             0
                                         1
2
                                                                 0
3
               0
                             0
                                         0
                                                                 0
4
               0
                             1
                                         0
                                                                 0
```

```
[50]: # drop EmployeeCount, Over18, StandardHours, EmployeeNumber

df=df.drop(['EmployeeCount','Over18', 'StandardHours', 'EmployeeNumber'],

→axis=1)
```

[51]: # Display list of columns post encoding df.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 50 columns):

#	Column	Non-Null Count	Dtype
0	Age	1470 non-null	int64
1	Attrition	1470 non-null	int64
2	DailyRate	1470 non-null	int64
3	DistanceFromHome	1470 non-null	int64
4	Education	1470 non-null	int64
5	EnvironmentSatisfaction	1470 non-null	int64
6	Gender	1470 non-null	int64
7	HourlyRate	1470 non-null	int64
8	JobInvolvement	1470 non-null	int64
9	JobLevel	1470 non-null	int64
10	JobSatisfaction	1470 non-null	int64
11	MonthlyIncome	1470 non-null	int64
12	MonthlyRate	1470 non-null	int64
13	NumCompaniesWorked	1470 non-null	int64
14	OverTime	1470 non-null	int64
15	PercentSalaryHike	1470 non-null	int64
16	PerformanceRating	1470 non-null	int64
17	${\tt RelationshipSatisfaction}$	1470 non-null	int64
18	${\tt StockOptionLevel}$	1470 non-null	int64
19	${\tt TotalWorkingYears}$	1470 non-null	int64
20	${\tt TrainingTimesLastYear}$	1470 non-null	int64
21	WorkLifeBalance	1470 non-null	int64
22	YearsAtCompany	1470 non-null	int64
23	YearsInCurrentRole	1470 non-null	int64
24	${\tt YearsSinceLastPromotion}$	1470 non-null	int64
25	YearsWithCurrManager	1470 non-null	int64
26	BT_Non-Travel	1470 non-null	int64
27	${\tt BT\_Travel\_Frequently}$	1470 non-null	int64
28	BT_Travel_Rarely	1470 non-null	int64
29	Dept_Human Resources	1470 non-null	int64
30	Dept_Research & Development	1470 non-null	int64
31	Dept_Sales	1470 non-null	int64
32	${\tt JR\_Healthcare}$ Representative	1470 non-null	int64
33	JR_Human Resources	1470 non-null	int64
34	${\tt JR\_Laboratory\ Technician}$	1470 non-null	int64

```
35 JR_Manager
                                 1470 non-null
                                                 int64
 36 JR_Manufacturing Director
                                                 int64
                                 1470 non-null
 37
    JR_Research Director
                                 1470 non-null
                                                 int64
 38 JR_Research Scientist
                                 1470 non-null
                                                 int64
    JR Sales Executive
                                 1470 non-null
 39
                                                 int64
    JR Sales Representative
                                 1470 non-null
 40
                                                 int64
 41 MS Divorced
                                 1470 non-null
                                                int64
 42 MS Married
                                 1470 non-null
                                                 int64
 43 MS Single
                                1470 non-null int64
 44 EF_Human Resources
                                1470 non-null
                                                int64
 45 EF_Life Sciences
                                1470 non-null
                                                int64
 46 EF_Marketing
                                1470 non-null
                                                 int64
 47 EF_Medical
                                1470 non-null
                                                 int64
48 EF_Other
                                1470 non-null
                                                 int64
49 EF_Technical Degree
                            1470 non-null
                                                 int64
dtypes: int64(50)
memory usage: 574.3 KB
```

### Split dataset into features and target

```
[52]: # Split into Features (X) and Target (Y)
      X = df.drop('Attrition', axis=1)
      y = df['Attrition']
```

#### SelectKBest Features

```
[97]: from sklearn.feature_selection import SelectKBest, chi2, mutual_info_classif,_
       \hookrightarrow f_{classif}
      # select top 2 features using mutual_info_classif
      reg = SelectKBest(mutual_info_classif, k=17).fit(X,y)
      \#X_new = selector.fit_transform(X, y)
      X_transformed = reg.transform(X)
      New X = X[[val for i,val in enumerate(X.columns) if reg.get_support()[i]]]
      print(New_X.columns)
```

```
Index(['Age', 'JobInvolvement', 'JobLevel', 'MonthlyIncome', 'OverTime',
       'StockOptionLevel', 'TotalWorkingYears', 'TrainingTimesLastYear',
       'YearsAtCompany', 'YearsInCurrentRole', 'YearsSinceLastPromotion',
       'BT_Non-Travel', 'BT_Travel_Frequently', 'JR_Human Resources',
       'MS_Single', 'EF_Life Sciences', 'EF_Marketing'],
      dtype='object')
```

Requested SelectKBest to select the 23 best features, reducing the number of features from 49.

# 1.7 Hyperparameter Tuning

```
[98]: from sklearn.ensemble import RandomForestClassifier
      from scipy.stats import loguniform
      from sklearn.model_selection import RepeatedStratifiedKFold
      from sklearn.model_selection import RandomizedSearchCV
      from sklearn.datasets import make_blobs
      from sklearn.model_selection import RepeatedStratifiedKFold
      from sklearn.model_selection import GridSearchCV
      # define models and parameters
      model = RandomForestClassifier()
      n_{estimators} = [10, 100, 1000]
      max_features = ['sqrt', 'log2']
      # define grid search
      grid = dict(n_estimators=n_estimators,max_features=max_features)
      cv = RepeatedStratifiedKFold(n_splits=10, n_repeats=3, random_state=1)
      grid_search = GridSearchCV(estimator=model, param_grid=grid, n_jobs=-1, cv=cv,_u
       ⇔scoring='accuracy',error_score=0)
      grid_result = grid_search.fit(New_X, y)
      #summarize result
      print('Best Score: %s' % grid_result.best_score_)
      print('Best Hyperparameters: %s' % grid_result.best_params_)
     Best Score: 0.8566893424036282
     Best Hyperparameters: {'max_features': 'log2', 'n_estimators': 100}
     1.8 Imbalance
[99]: # Address the imbalance between Attrition (237) and No Attrition (1233)
      from imblearn.over_sampling import RandomOverSampler
      ros = RandomOverSampler()
```

```
[99]: # Address the imbalance between Attrition (237) and No Attrition (1233)
from imblearn.over_sampling import RandomOverSampler

ros = RandomOverSampler()
X_bal,y_bal = ros.fit_resample(New_X,y)

[100]: # Print rebalanced X and y dimensions
print(X_bal.shape)
print(y_bal.shape)

(2466, 17)
(2466,)
```

# 1.9 Model Training

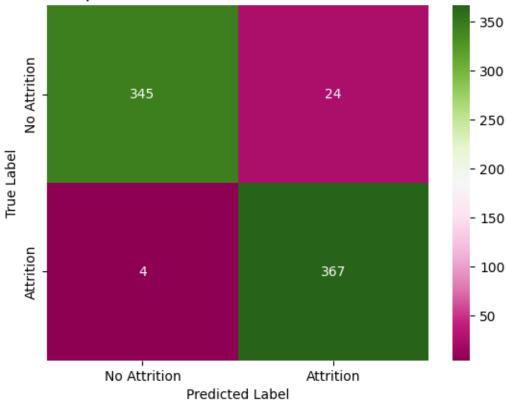
```
[101]: from sklearn.model_selection import train_test_split
       # split into Train and Test
       \#X\_train, X\_test, y\_train, y\_test = train\_test\_split(X,y, test\_size=0.2, __
        \hookrightarrow random\_state=42)
       X_train, X_test, y_train, y_test = train_test_split(X_bal,y_bal, test_size=0.3,_
        ⇒random state=42)
[102]: # model
       model = RandomForestClassifier(n_jobs=-1, random_state=42,max_features= 'log2',__
        ⇔n_estimators= 100)
       # fit
       model.fit(X_train, y_train)
       # predict
       y_pred = model.predict(X_test)
       model.score(X_test, y_test)
[102]: 0.9621621621621622
[103]: from sklearn.metrics import classification_report, confusion_matrix
       import seaborn as sns
       print("Classification Report for Random Forest")
       print(classification_report(y_test, y_pred))
       classes = ['No Attrition', 'Attrition']
       sns.heatmap(confusion_matrix(y_test,y_pred), annot=True,_

←fmt="d",cmap="PiYG",xticklabels=classes, yticklabels=classes)

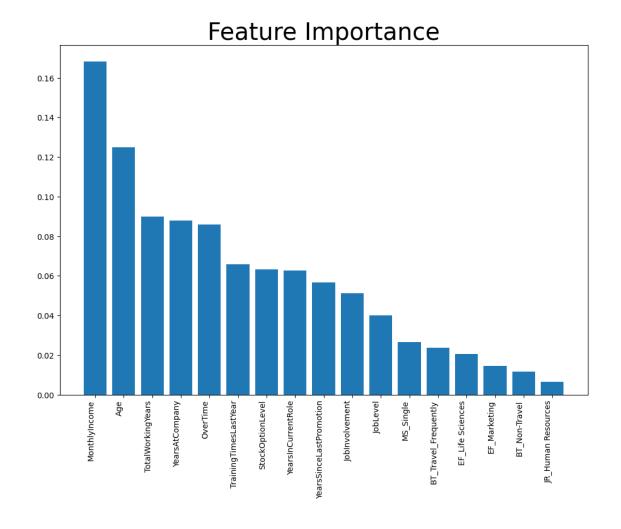
       plt.title('Heatmap of Confusion Matrix for Random Forest', fontsize = 14)
       plt.xlabel('Predicted Label', fontsize = 10) # x-axis label with fontsize 15
       plt.ylabel('True Label', fontsize = 10) # y-axis label with fontsize 15
       plt.show()
      Classification Report for Random Forest
                                recall f1-score
                    precision
                                                      support
                 0
                          0.99
                                    0.93
                                               0.96
                                                          369
```

1	0.94	0.99	0.96	371
accuracy			0.96	740
macro avg	0.96	0.96	0.96	740
weighted avg	0.96	0.96	0.96	740





The model achieved 87% accuracy using 24 features and the parameters: max\_features='sqrt', n\_estimators=1000. Addressed the imbalance between Attrition and No Attrition by using RandomOverSampler and reduced features to 17, increasing the model's accuracy to 96%.



### 1.10 Save Model

```
[106]: import joblib
# Use the dump() function to save the model
# Compress file due to size
joblib.dump(model,'HRattrition_model_jl.sav.bz2',compress=('bz2',2))
```

[106]: ['HRattrition\_model\_jl.sav.bz2']

#### 1.11 Conclusion

- Trained RandomForestClassifier model achieving 96% accuracy by using 17 of 49 features, addressing the imbalance between Attrition and No Attrition, and hypertuning model parameters. The model's accuracy without addressing the imbalance is 87%.
- Attrition for single employees (25.5%) is 2 times married employees (12.5%) and 2.5 times divorced employees (10.1%).
- Attrition for male employees (17%) is slightly higher than female employees (14.8%).

- The Sales department has the highest attrition rate at 20.6%. HR's rate is 19%. R & D's rate is 13.8%.
- The features with the highest importance rating were MonthlyIncome, Age, TotalWorkingYears, YearsAtCompany, and OverTime.
- The 17 features used to train the model are:

  'Age', 'JobInvolvement', 'JobLevel', 'MonthlyIncome', 'OverTime', 'StockOptionLevel',

  'TotalWorkingYears', 'TrainingTimesLastYear', 'YearsAtCompany', 'YearsInCurrentRole',

  'YearsSinceLastPromotion', 'BT\_Non-Travel', 'BT\_Travel\_Frequently', 'JR\_Human Resources', 'MS\_Single', 'EF\_Life Sciences', 'EF\_Marketing'