

Project Management

A SOP presentation for future reference

What's the problem

We are a small team with a wide range of services trying to move towards a SAAS business model.

There is a disconnect between critical paths of the full project workflow.

GAP between expectations and requirements.

Preparation of project work - Project Management Frameworks



Solution

Introduce a transparent framework that builds a repository of knowledge while executing the projects.

Use each project as a continuous improvement opportunity.

Supportive transition and training to use the Framework.



The Lean Machine

Lean (any variance of it) - is designed to eliminate waste, reduce re-work, and organise work and processes better.

We are taking critical aspects of the Lean methodology to fill the GAP between where we are, and where do we want to be.

This Document Highlights our Lean Project Management Strategy.



High Level Process

Proposal

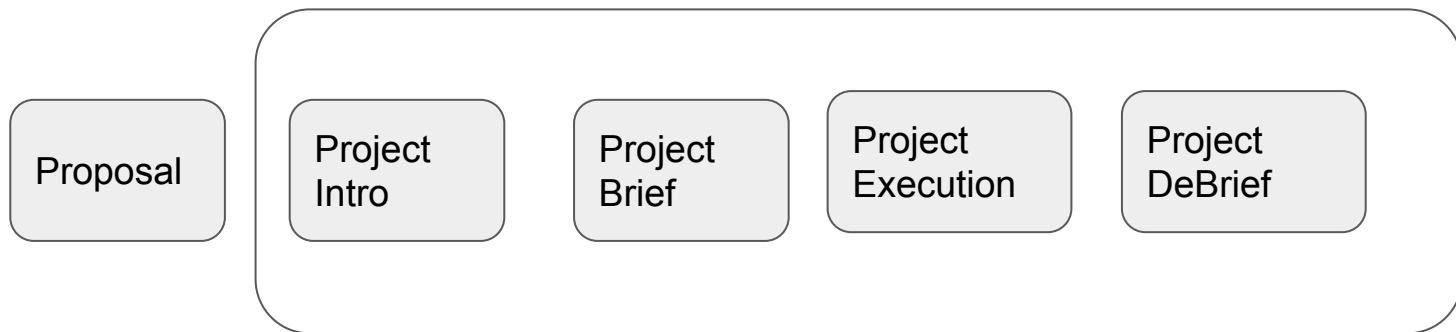
Project
Intro

Project
Brief

Project
Execution

Project
DeBrief

High Level Process



You don't have to use the exact templates if I'm not available just have the same structure

Project Introduction

Task Sorting For (project name)

Task sorting is design to list the self explanatory titles of your task and start explain them to the team - the task after are grouped and the assign to the team members to prepare the description

01 PREPPING TASKS

- The team leader defines key task max 10 and then it explains them to the team
- While the team leader explain the key tasks the team must give feedback on peripheral , supporting tasks and potential road blocks

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02 TASK SORTING

- The team discussed key category groups in this project (Development, Reporting, Modelling, EmpowerApp PowerBI, etc)
- Task sorting will provide the foundation for team member task distribution.
- Each category is a subtask inside the project and each task under is a sub sub task in asana.



Project Introduction

With the full team involved dissect the proposal to discover the tasks that are behind the project.

Group them in different categories “like”

- Forecast
- New Dev
- Update
- At risk
- Not clear
- Needs Follow up etc..

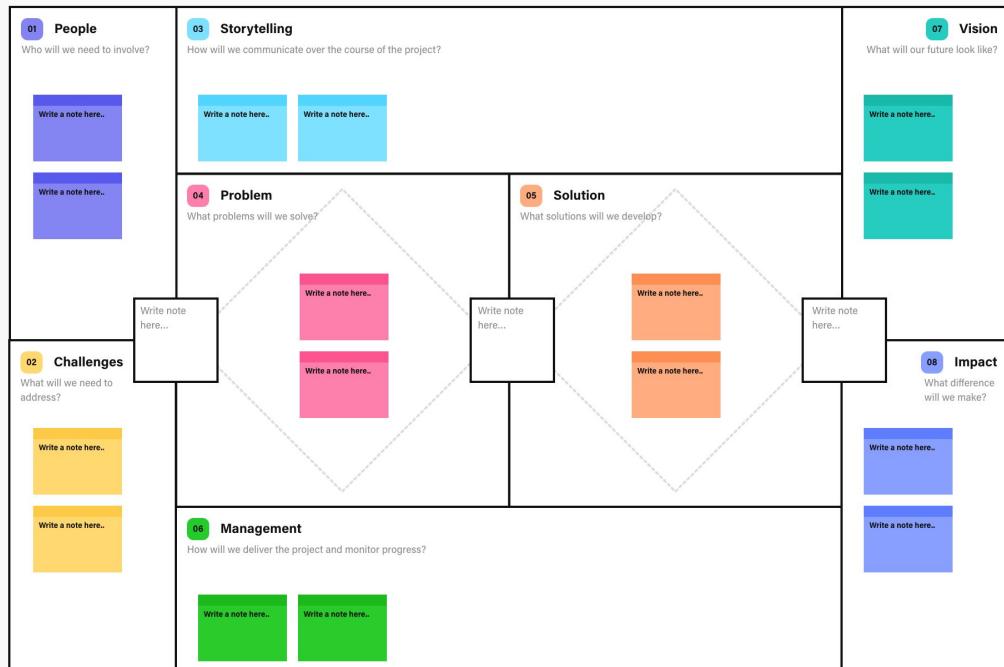
Project Brief

The Project template will be the one in Dropbox paper

https://paper.dropbox.com/doc/ddmmyy-Project-Namer-Client-Name-Live-Brief-Template-WIP--A5oEv_8KXuf2GaIBIT3Ni4UhAQ-CtuBZviTL14tWQAgLOQwr

I will manage the creation and management of the new templates while the team get more confident with a full target transition in 3 months.

Project Canvas

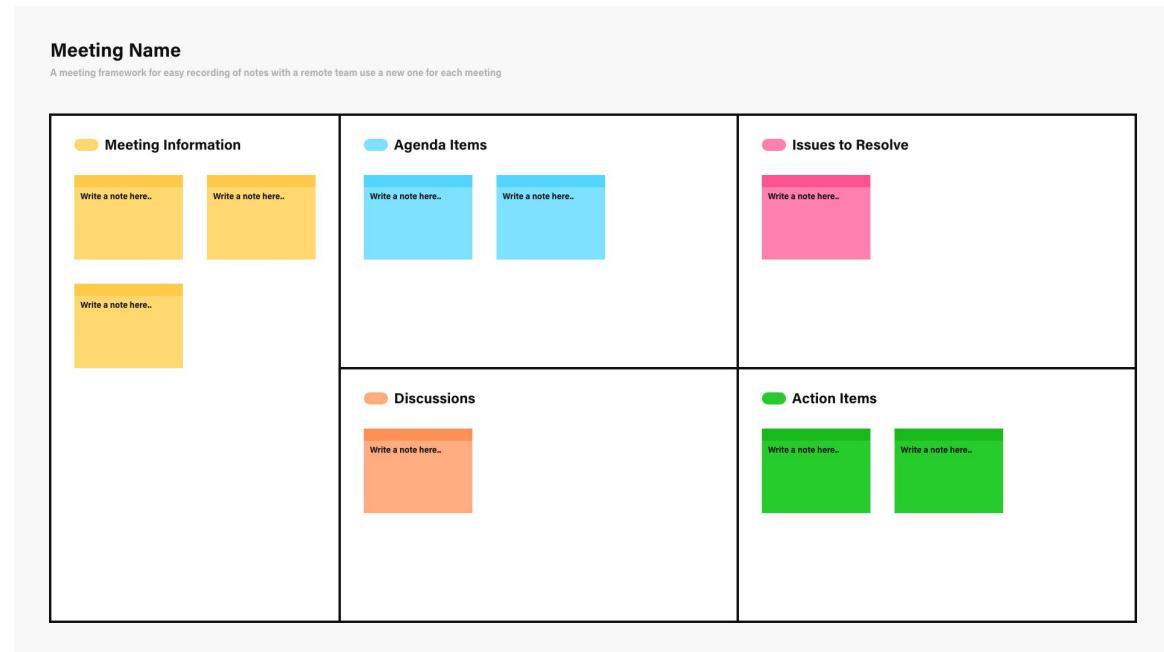


Project Execution

Meetings

All schedule project meeting need to be prepared and recorded.

When the meeting is completed, this asana card may need an update.



Project Execution

Daily Standups are critical for a complex project.

We meet first thing in the morning and ask to discuss any items that are blocking progress.

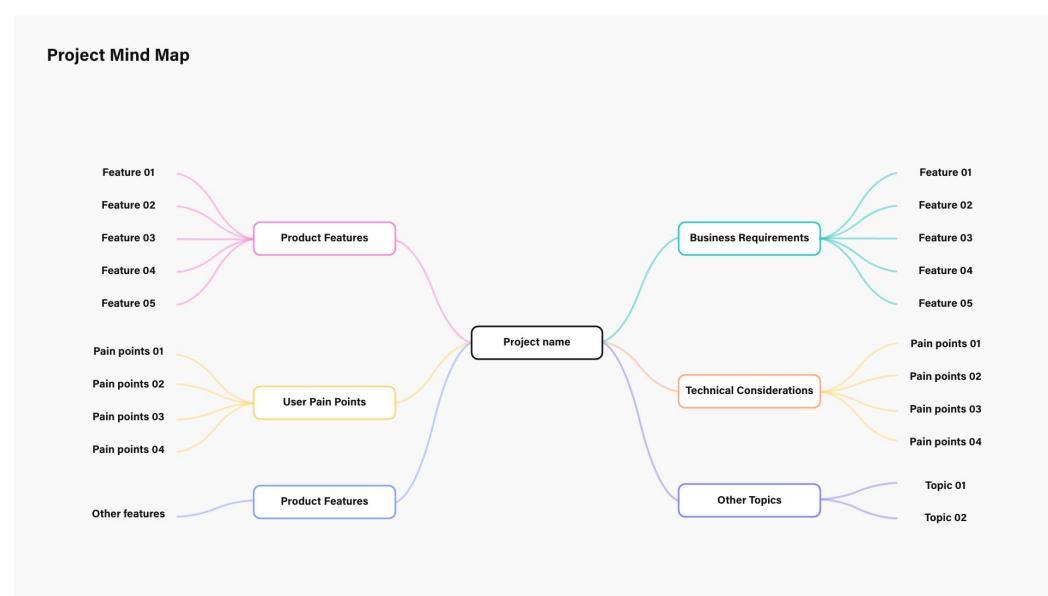
If there are no items to resolve, and/or question is managed by the Live Brief.

You can have a quick status update on slack instead.

Daily Stand-up				
Run a quick daily check-in meeting for your team to plan the day's work.				
	Name	Name	Name	Name
Question	<div style="background-color: #fbc02d; padding: 5px; text-align: center;">Write a note here.. Write a note here..</div>	<div style="background-color: #00bcd4; padding: 5px; text-align: center;">Write a note here.. Write a note here..</div>	<div style="background-color: #673ab7; padding: 5px; text-align: center;">Write a note here.. Write a note here..</div>	<div style="background-color: #e91e63; padding: 5px; text-align: center;">Write a note here..</div>
Question				
Question				

Project Execution

This is a simple tool to define a scope for products and features. If some doubts or things are not clear and must be addressed book a meeting and using this tool, we will brainstorm a potential solution.



Project Debrief

At the end of all Client project, we must do a retrospective analysis to sustain our continuous improvement.

This is an honest collection of feedback and self-analysis to prepare us for the next project.

Retrospective (end of the project)

Retrospectives are a dedicated time after a design sprint or project to come together improve your team's process.

What Went Well	What Didn't Go Well	Areas for Improvement	Actions Items
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Key Takeaways

- We are addressing and existing problem
- Introducing a Lean Project Management framework
- Will start with me doing all and then slowly move to a more self manage approach

Questions

