

## **Learning Journal for Week 05**

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**Course:** Software Project Management

**Journal URL:** <https://github.com/SayeedSanjana/SOEN6841>

**Week05:** Feb. 18- Mar. 9

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### **Key Concepts Learned:**

The first week was given over to the midterm examination. The purpose was to revise and clarify the course's fundamental concepts. To gain a thorough understanding of the subject, preparation involved reviewing class notes and discussing any confusions with peers. The second week was a planned reading week, so the university was closed this week. This provided an opportunity to review midterm material, catch up on missing materials, and go further into topics of interest.

In this week we focused on the most important part of project management: project monitoring and control. This week's material stressed the necessity of monitoring project progress and establishing control mechanisms to ensure that project objectives are reached within the scope, timing, and cost restrictions. The key themes covered were:

**Earned Value Management (EVM):** We looked at how EVM combines cost, schedule, and scope to create a complete picture of project performance. The ideas of Cost Performance Index (CPI) and timetable Performance Index (SPI) were particularly useful, as they provide quantitative measurements for assessing cost efficiency and timetable adherence, respectively.

**Resource Utilization and Loading:** We learned about ways for increasing resource efficiency, such as balancing workloads among team members and optimizing resource allocation across jobs. This is critical for ensuring a productive project environment and avoiding bottlenecks.

**Quality and Risk Management:** The material emphasized the continuous monitoring of work product quality, as well as the identification and mitigation of project hazards. Understanding how to manage risks and maintain quality standards is critical to project success.

**Issue Resolution and Status Reporting:** The value of timely issue resolution and good communication via status reporting was emphasized. These features are critical for keeping stakeholders informed and interested, as well as sustaining project momentum.

In class, we also began chapter eight, "Project Closure". In this chapter, we learnt that project closure is the end of the project journey, which includes delivering final deliverables, preserving project data for future reference, and documenting lessons learned. We also covered in class how effective source code and document management ensure that consumers receive the correct versions. Archiving project data aids future project planning, and lessons learned enhance organizational knowledge and efficiency. Furthermore, we discovered that resource release plans are crucial for

efficient post-project use, highlighting the significance of methodical treatment of generally unstructured project data to optimize future project execution and automation capabilities.

This week, we also began working on our second deliverable, which includes the feasibility study, solution proposal, project plan, risk assessment, and budgeting documentation for the project that was previously allocated to us. Furthermore, this week we formed a group for our poster presentation and selected a theme from the list of options provided by the professor.

### **Application in Real Projects:**

The first week was dedicated to the midterm exam. The primary goal was to revise and consolidate our comprehension of the main principles covered so far in the course. To obtain a complete understanding of the subject, the preparation included studying lecture notes, debating topics with classmates, and completing practice questions. The examination was designed to assess our understanding and application of project management principles, processes, and tools. Furthermore, risk management is essential for identifying and mitigating potential project issues, making sound decisions, and enhancing project success rates. Software Configuration Management guarantees code consistency, encourages collaboration, and enables efficient version control and recovery approaches. Both are crucial in real-world applications for mitigating risks, preserving project integrity, and delivering high-quality software on schedule and within budget. The second week was a scheduled break known as "reading week." This allowed me to reflect on what I had learned during the midterm, catch up on any missed content, and go deeper into issues of interest. It was also a chance to unwind and recharge before beginning the second half of the course. Many students used this time to organize their notes, plan out their study schedules for the future weeks, and participate in self-paced learning activities.

### **Peer Interactions:**

During the preparation of our feasibility study, solution proposal, project plan, risk assessment, and budgeting documents, engaging with my classmates was instrumental in refining our outputs. We shared thoughts and criticism at regular group sessions, which were critical in spotting potential oversights and increasing the depth of our studies. Our group brainstorming sessions brought a variety of perspectives to the table, enriching the material and providing a thorough approach to risk management and budgeting. This collaborative setting not only increased the quality of our documents, but it also instilled in us a sense of shared responsibility and learning, emphasizing the need of peer interactions in developing a well-rounded project proposal.

### **Challenges Faced:**

Working on Deliverable 2 is a significant undertaking for our team. We must create thorough plans, proposals, and reports for our project, which requires a great deal of sophisticated information. It might be difficult to ensure that everyone in our group is doing their part and reaching an agreement on how to proceed. We want to do a great job and maybe offer some new ideas, which increases pressure. Furthermore, making modifications in response to fresh suggestions can feel like a step backward. But we're working together to overcome these problems one by one.

### **Personal development activities:**

As part of my own development, I read a few publications about current trends in software project management. Reviewing the case study from class to gain practical understanding into how properly combining multiple project management methodologies contributes to the development of a great software solution.

**Goals for the Next Week:**

For the upcoming week, our primary focus is on finalizing and submitting Deliverable 2, with the entire team dedicating their efforts to this task. Additionally, having covered Chapter 7 and touched upon Chapter 8 in our recent class discussions, I aim to thoroughly review Chapter 7 to clarify any uncertainties and deepen my understanding. Time permitting, I also intend to explore Chapter 8, ensuring a well-rounded grasp of the material and staying ahead in our coursework.