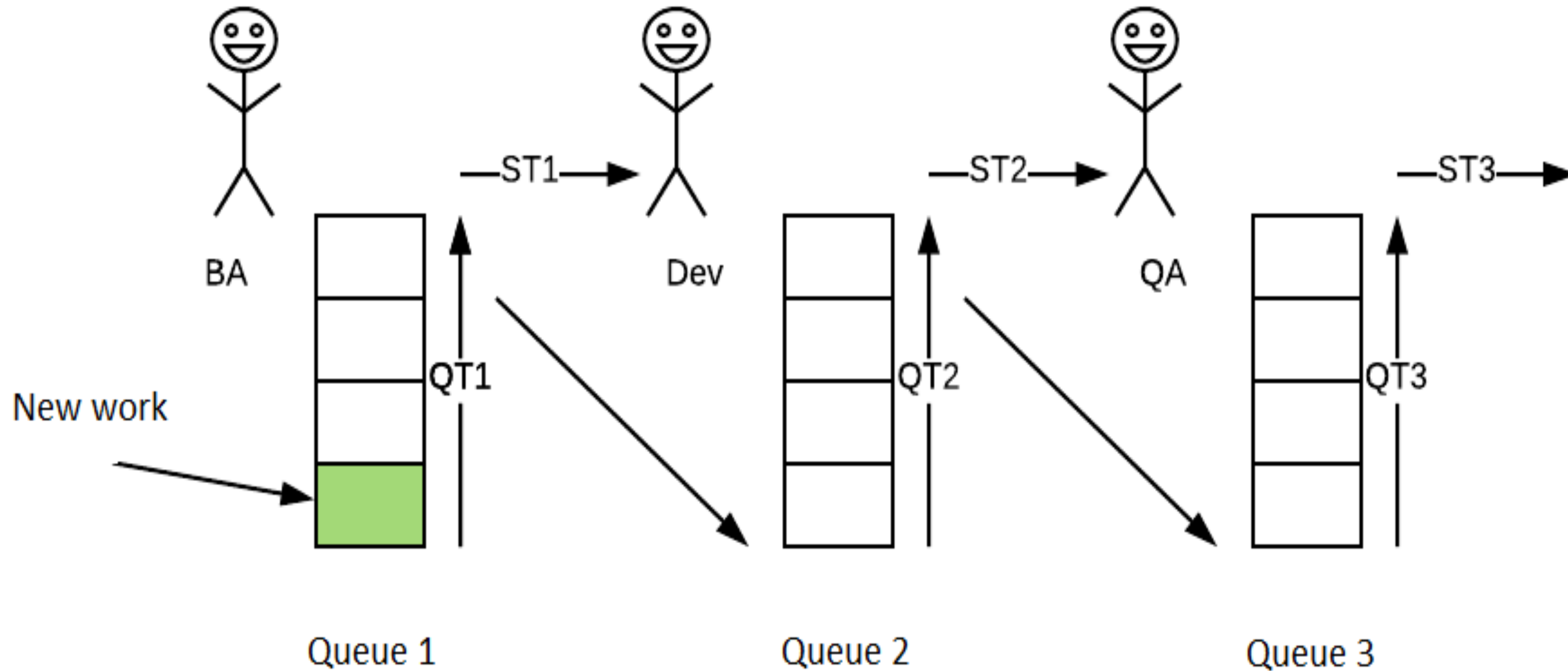


CLASSIC AGILE CROSS FUNCTIONAL

- No work-in-progress limit (WIP)
- Ceremony meetings (Daily, Planning, Grooming, etc.)
- Strong focus on roles
- Focus on masters of ceremonies
- Difficult knowledge transfer
- Shift Right Testing
- APIs & handoffs





$$\text{Cycle Time} = (\text{QT1} + \text{ST1}) + (\text{QT2} + \text{ST2}) + (\text{QT3} + \text{ST3})$$

ILLUSION OF AN EFFICIENT TEAM