

Trends in “Big Data” Analytics

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Outline

- Fall 2015 term project
- GIST “Big Data Analytics” track
- “Big Data” job prospects
- Trends in “Big Data” analytics

Fall 2015 Term Project

“Data Analytics” term project Fall 2015



Predict survival on the Titanic

<https://www.kaggle.com/c/titanic>

In this competition you are asked to predict what sorts of people were likely to survive in Titanic disaster. In particular, you have to apply the tools of machine learning to predict which passengers survived the tragedy.

“Data Analytics” term project Fall 2015



The data:

survived	pclass	name	sex	age	sibsp	parch	ticket	fare	cabin	embarked
0	3	Braund, Mr. Owen Harris	male	22	1		A/5 021171	7.25	S	
1	1	Cumings, Mrs. John Bradley (Florence Briggs Thayer)	female	38	1		PC 017599	71.2833	C85	C
							STON/ 02. 310128			
1	3	Heikinen, Miss. Laina	female	26	0		02	7.925	S	
1	1	Futrelle, Mrs. Jacques Heath (Lily May Peel)	female	35	1		0 1E+05	53.1	C123	S
0	3	Allen, Mr. William Henry	male	35	0		0 4E+05	8.05	S	
0	3	Moran, Mr. James	male		0		0 3E+05	8.4583	Q	
0	1	McCarthy, Mr. Timothy J	male	54	0		0 17463	51.8625	E46	S
0	3	Palsson, Master. Gosta Leonard	male	2	3		1 3E+05	21.075	S	
1	3	Johnson, Mrs. Oscar W (Elisabeth Vilhelmina Berg)	female	27	0		2 3E+05	11.1333	S	
1	2	Nasser, Mrs. Nicholas (Adele Achem)	female	14	1		0 2E+05	30.0708	C	
							PP			
1	3	Sandstrom, Miss. Marguerite Rut	female	4	1		19549	16.7	G6	S
1	1	Bonnell, Miss. Elizabeth	female	58	0		0 1E+05	26.55	C103	S
							A/5.			
0	3	Saunderscock, Mr. William Henry	male	20	0		02151	8.05	S	
0	3	Andersson, Mr. Anders Johan	male	39	1		5 3E+05	31.275	S	
0	3	Vestrom, Miss. Hulda Amanda Adolfina	female	14	0		0 4E+05	7.8542	S	
1	2	Hewlett, Mrs. (Mary D Kingcome)	female	55	0		0 2E+05	16	S	
0	3	Rice, Master. Eugene	male	2	4		1 4E+05	29.125	Q	
1	2	Williams, Mr. Charles Eugene	male		0		0 2E+05	13	S	
0	3	Vander Planke, Mrs. Julius (Emelia Maria Vandemoortele)	female	31	1		0 3E+05	18	S	
1	3	Masselmanni, Mrs. Fatima	female		0		0 2649	7.225	C	
0	2	Fynney, Mr. Joseph J	male	35	0		0 2E+05	26	S	
1	2	Beesley, Mr. Lawrence	male	34	0		0 2E+05	13	D56	S
1	3	McGowan, Miss. Anna "Annie"	female	15	0		0 3E+05	8.0292	Q	
1	1	Sloper, Mr. William Thompson	male	28	0		0 1E+05	35.5	A6	S
0	3	Palsson, Miss. Torborg Danira	female	8	3		1 3E+05	21.075	S	
1	3	Asplund, Mrs. Carl Oscar (Selma Augusta Emilia Johansson)	female	38	1		5 3E+05	31.3875	S	
0	3	Emir, Mr. Farred Chehab	male		0		0 2631	7.225	C	

The task: Predict survival

Not really “Big Data”

Not really “Big \$\$\$” ☹ for the best team

Nice end date ☺

Fortunately, we have a whole infrastructure for the competition ☺

“Data Analytics” term project Fall 2015



Your task:

Be the best team by Friday, 4 December 2015

Your first step (do it ASAP):

Form teams and sign up at

<https://www.kaggle.com/c/titanic>

GIST “Big Data Analytics” Track

GIST “Big Data Analytics” track

- The “Big Data Analytics” specialization aims at preparing SIS graduates to provide expertise to advance the field of “Big Data.”
- Provide the graduates of the MSIS degree program with the essential in-depth knowledge of technologies relevant to big data management.
- Coursework will cover the design and maintenance of infrastructure to efficiently store, easily access, and transfer over wide area networks, extremely large amounts of data.
- Educate experts who have the skills and knowledge to design, develop and deploy complex information systems and applications that deal with multi-terabyte data sets.

GIST “Big Data Analytics” lead faculty

Lead faculty for the “Big Data Analytics” specialization
(listed alphabetically):

Marek J. Druzdzel (decision support, data analytics)

Hassan Karimi (Geographic Information Systems)

Prashant Krishnamurthy (telecommunications)

Vladimir Zadorozhny (databases, wireless sensor networks)



Other key GIST faculty with related interests

Rosta Farzan (social computing)

Stephen C. Hirtle (information visualization, cluster analysis, data mining)

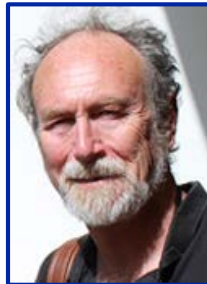
James Joshi (security)

Michael Lewis (human Factors; human-computer interaction; visualization)

Yu-Ru Lin (social and political networks, computational and visualization methods for understanding network data)

Paul Munro (neural information processing, modeling and simulation, models of learning, visualization)

Balaji Palanisamy (Distributed Systems, Location and Data Privacy, Big Data and Cloud Computing)



GIST “Big Data Analytics” prerequisites

Students must have taken **IS 2500 Data Structures** or an equivalent as well as a course in Java programming language prior to entering the “Big Data Analytics” specialization.

This is in addition to the other pre-requisites for the MSIS program (listed on <http://www.ischool.pitt.edu/ist/degrees/msis-admissions.php>), i.e., one three-credit college course in each of the following:

A structured programming language (Java, C# or C++)

Statistics (data collection, descriptive and inferential statistics)

Mathematics (discrete mathematics or calculus)

<http://www.ischool.pitt.edu/ist/degrees/specializations/big-data.php>

GIST “Big Data Analytics” plan of study

6 credits in the Mathematical and Formal Foundations area:

Required courses:

INFSCI 2160: Data Mining

INFSCI 2591: Algorithm Design

6 credits in the Cognitive Science area:

Recommended courses:

INFSCI 2410 Introduction to Neural Networks

INFSCI 2415 Information Visualization

INFSCI 2430 Social Computing

INFSCI 2480 Adaptive Information Systems

Consider the following if you reasonably liked this teacher:

INFSCI 2130: Decision Analysis and Decision Support Systems

GIST “Big Data Analytics” plan of study

18 credits in the Systems and Technology area:

Required courses:

INFSCI 2710: Database Management

**INFSCI 2711: Advanced Topics in Database Management or
INFSCI 2750 Cloud Computing**

INFSCI 2725: Data Analytics

Recommended courses:

INFSCI 2150 Security and Privacy

INFSCI 2711 Advanced Topics in Database Management

INFSCI 2750 Cloud Computing

TELCOM 2120 Network Performance

TELCOM 2321 Computer Networking

GIST “Big Data Analytics” plan of study

6 credits of Electives:

Recommended courses:

INFSCI 2000 Introduction to Information Science
INFSCI 2801 Geospatial Information Systems
INFSCI 2802 Mobile GIS and Location-Based Services
INFSCI 2809 Spatial Data Analytics

The electives can be chosen to meet the individual needs of the student and may include classes in Machine Learning, Advanced Statistics, and domain-specific areas.

GIST “Big Data Analytics” plan of study

Departures from the distribution above are possible (especially if they make sense) but must be requested in advance through a petition to the GIST faculty.

Do not treat this lightly but if your case does not fit the standard requirements, ask for a special treatment.



“Big Data” Job Prospects

“Big Data” job prospects

“Data scientist” called the “sexiest job of the 21st century”

<http://hbr.org/2012/10/data-scientist-the-sexiest-job-of-the-21st-century/ar/1>



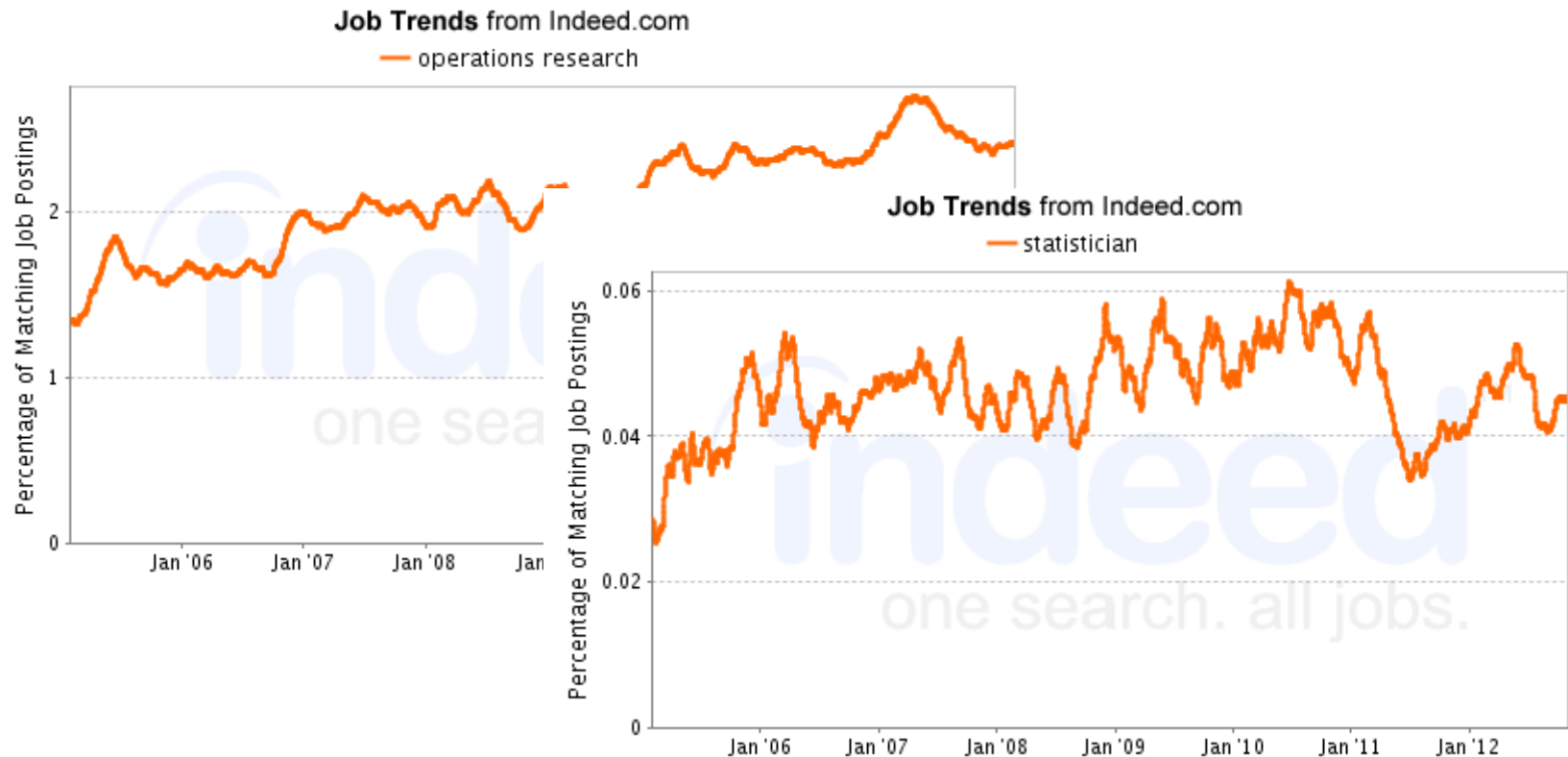
“Big Data” job prospects

In a Computerworld article published in November of 2012, the IT employment firm Gartner estimated that **4.4 million IT jobs will be created in the area of big data between now and 2015**. However, Gartner’s head of research, Peter Sondergaard, notes a serious shortage of IT professionals with big-data skills: “There is not enough talent in the industry” and that only one-third of the new jobs will be filled.

Why will there be such a significant need for Big Data Analysts and specialists? Because **every industry sector and service entity has to deal with Big Data or can benefit from corraling the power of so much information**. Obviously, those who work in data-rich disciplines such as astronomy or fields including online retail would depend on the tools and technologies in Big Data management. However, digital data is everywhere and employers from a wide range of sectors (healthcare, finance, place-based retail, manufacturing, and transportation, to name just a few) will be looking to build workforce capacity to enhance their productivity and competitive position in global markets.

“Big Data” job prospects: Traditional analytics

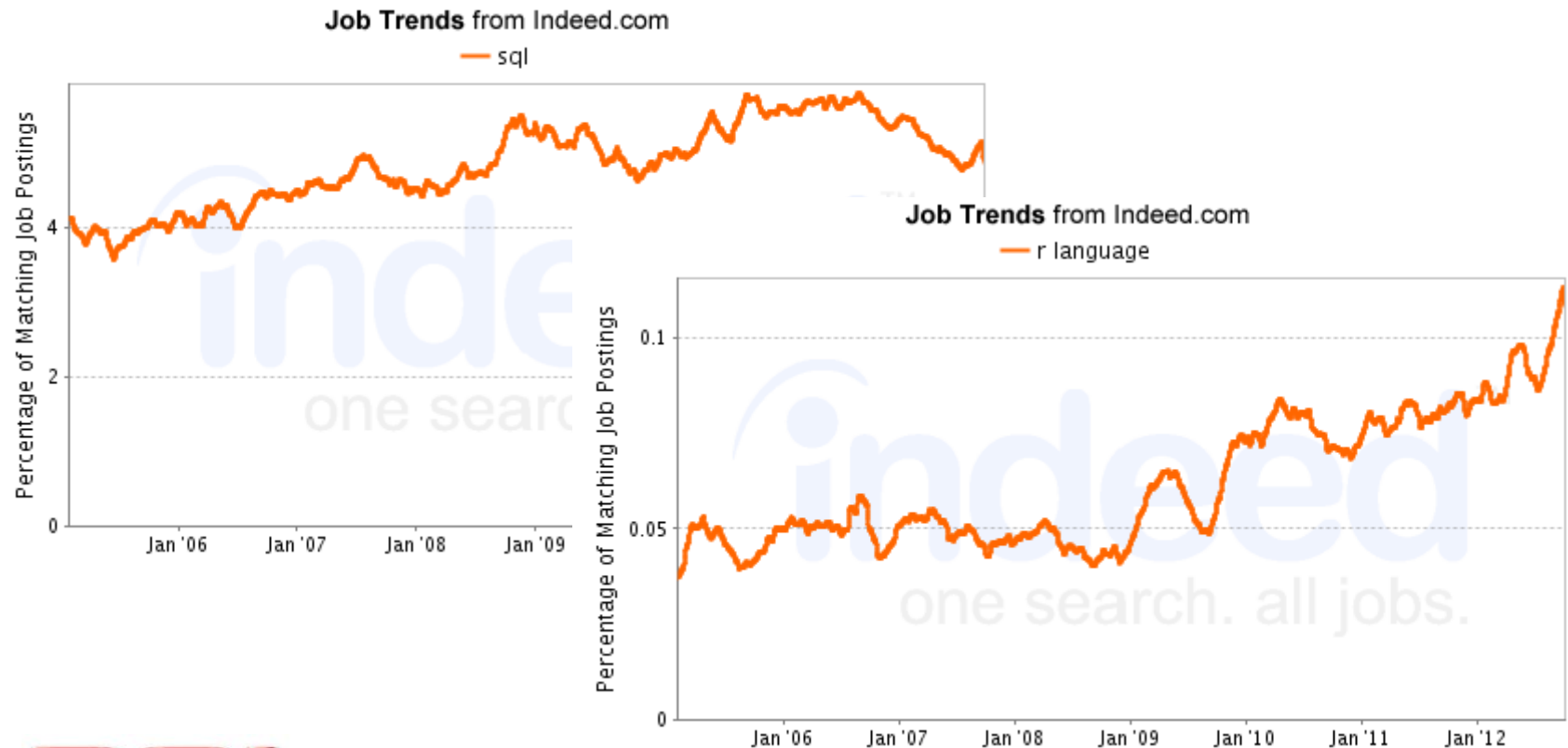
Job trends (<http://www.analyticbridge.com/group/salary-trends-and-reports/forum/topics/job-trends-for-data-science-big-data-web-analytics-etc>)



“Big Data” job prospects: Technology

More of the job trends

<http://www.analyticbridge.com/group/salary-trends-and-reports/forum/topics/job-trends-for-data-science-big-data-web-analytics-etc>



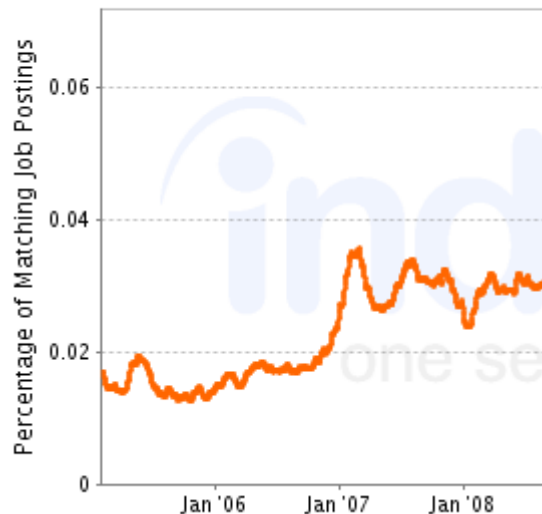
“Big Data” job prospects: Old “buzzwords”

More of the job trends

<http://www.analyticbridge.com/group/salary-trends-and-reports/forum/topics/job-trends-for-data-science-big-data-web-analytics-etc>

Job Trends from Indeed.com

— quant



Job Trends from Indeed.com

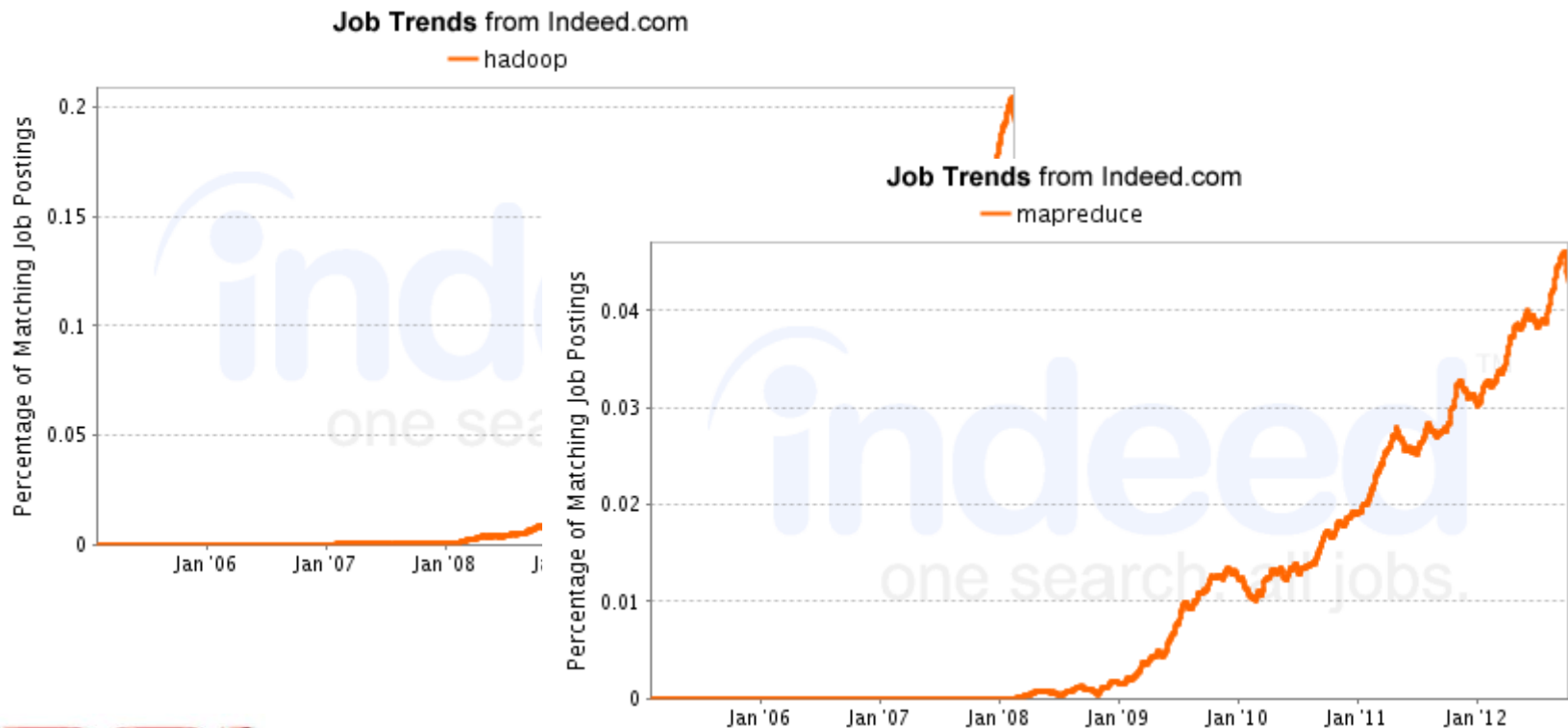
— data mining



“Big Data” job prospects: “Big Data” technology

More of the job trends

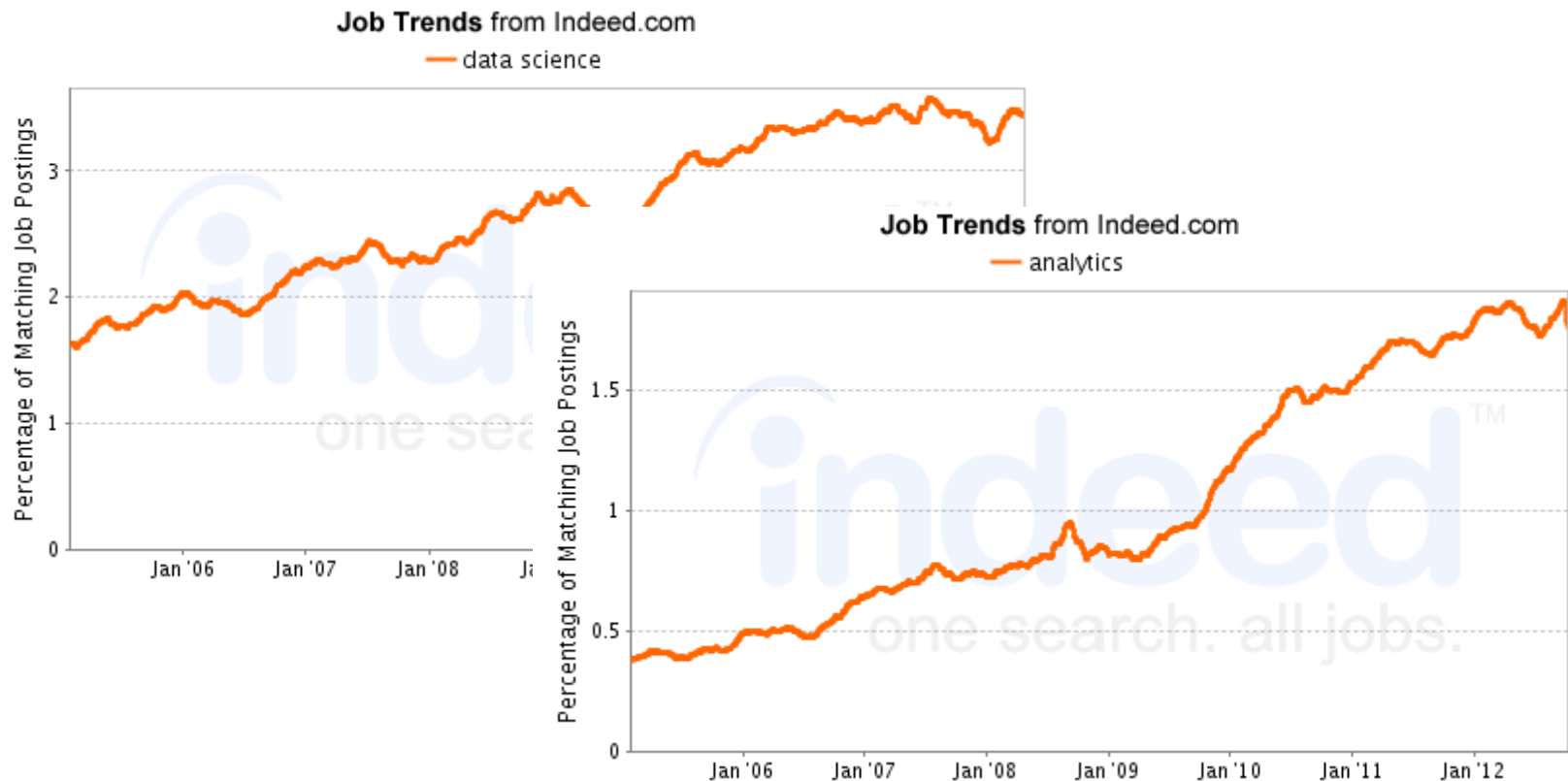
<http://www.analyticbridge.com/group/salary-trends-and-reports/forum/topics/job-trends-for-data-science-big-data-web-analytics-etc>



“Big Data” job prospects: Buzzwords

More of the job trends

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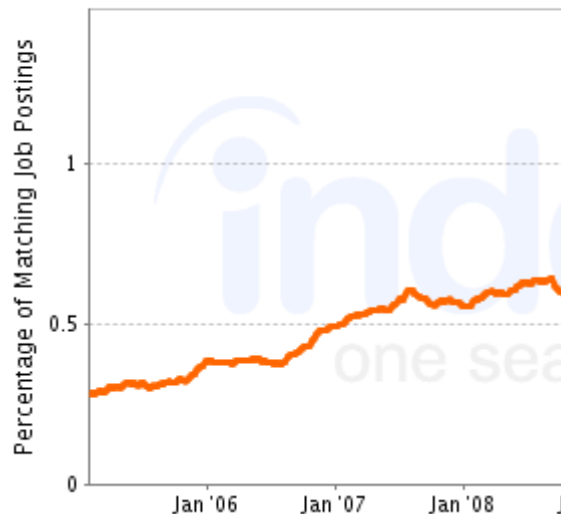
“Big Data” job prospects: Buzzwords

More of the job trends

<http://www.analyticbridge.com/group/salary-trends-and-reports/forum/topics/job-trends-for-data-science-big-data-web-analytics-etc>

Job Trends from Indeed.com

— business analytics



Job Trends from Indeed.com

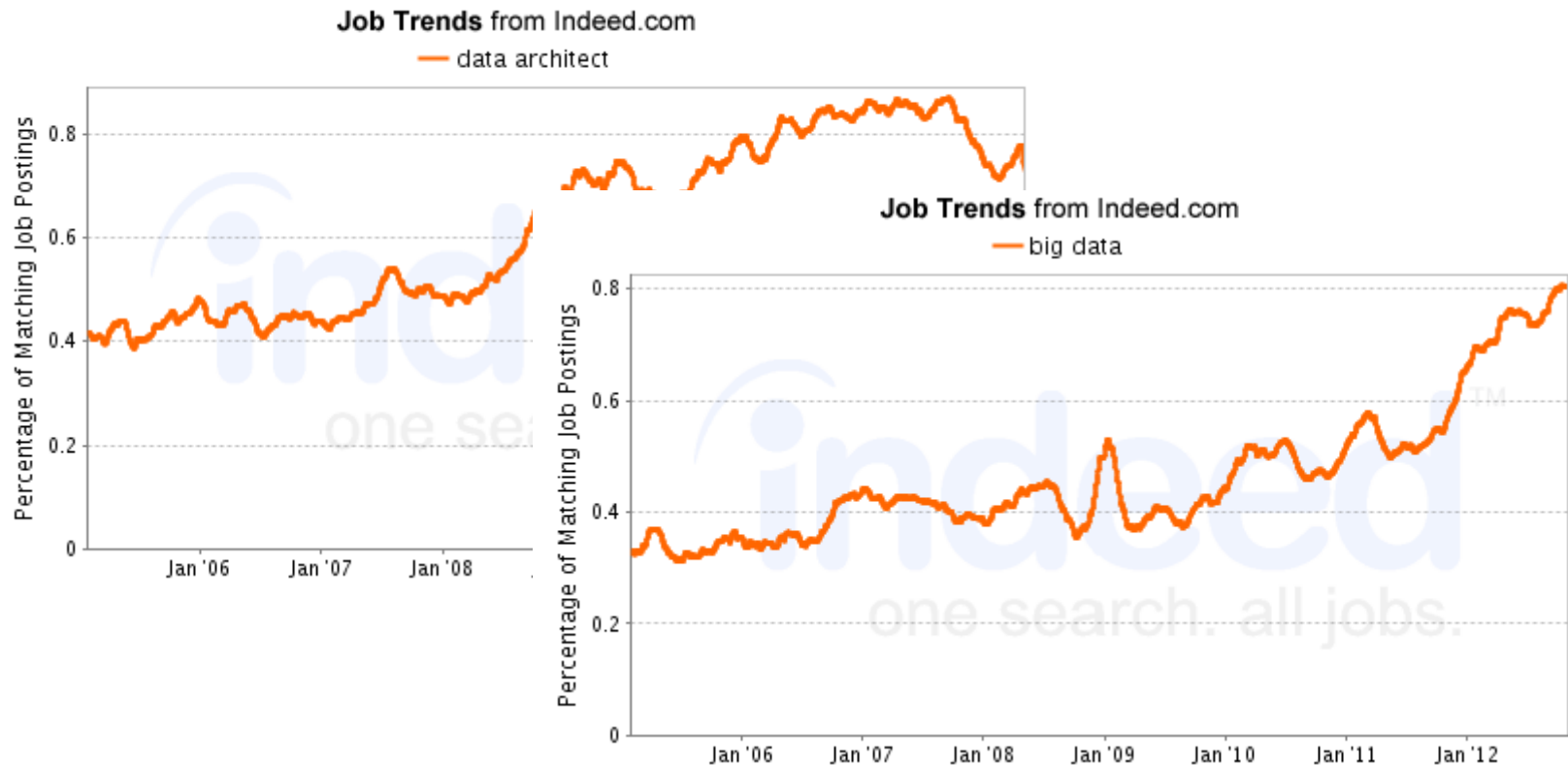
— predictive modeling



“Big Data” job prospects: Buzzwords

More of the job trends

<http://www.analyticbridge.com/group/salary-trends-and-reports/forum/topics/job-trends-for-data-science-big-data-web-analytics-etc>



“Big Data” job prospects: Salary levels

Salary levels for selected analytical job titles

(<http://www.analyticbridge.com/group/salary-trends-and-reports/forum/topics/salary-report-for-selected-analytical-job-titles>)

Senior Data Architect	\$121,000
Director of Analytic	\$113,000
Quantitative Analyst	\$96,000
SEO Manager	\$78,000
Web Analytics Specialist	\$77,000
Web Analyst	\$67,000
Predictive Analytics Expert	\$61,000
Marketing Analyst	\$54,000

Trends in “Big Data” Analytics

Trends in “Big Data”

Reading:

“Big data: The next frontier for innovation, competition, and productivity.”

June 2011, Free report available at:

http://www.mckinsey.com/insights/business_technology/big_data_the_next_frontier_for_innovation

McKinsey Global Institute



June 2011

McKinsey & Company, Inc.: a global management consulting firm focusing on solving issues of concern to senior management; advises many businesses, governments, and institutions.

McKinsey Global Institute: an economics “think tank” on globalization, corporate strategy and governance established in 1990

Trends in “Big Data:” Key insights

(1) Data have swept into every industry and business function and are now an important factor of production

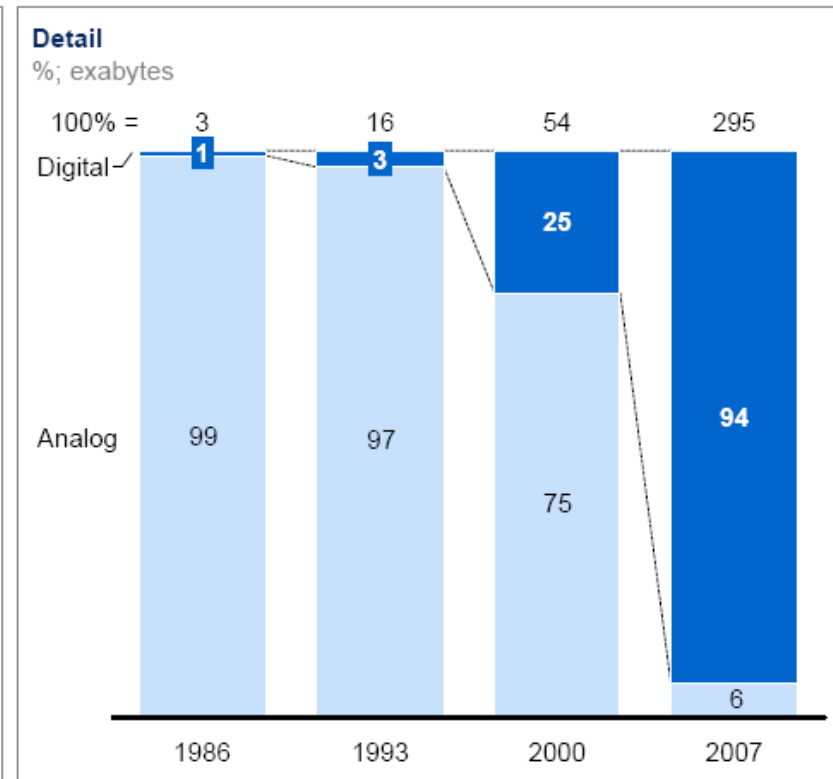
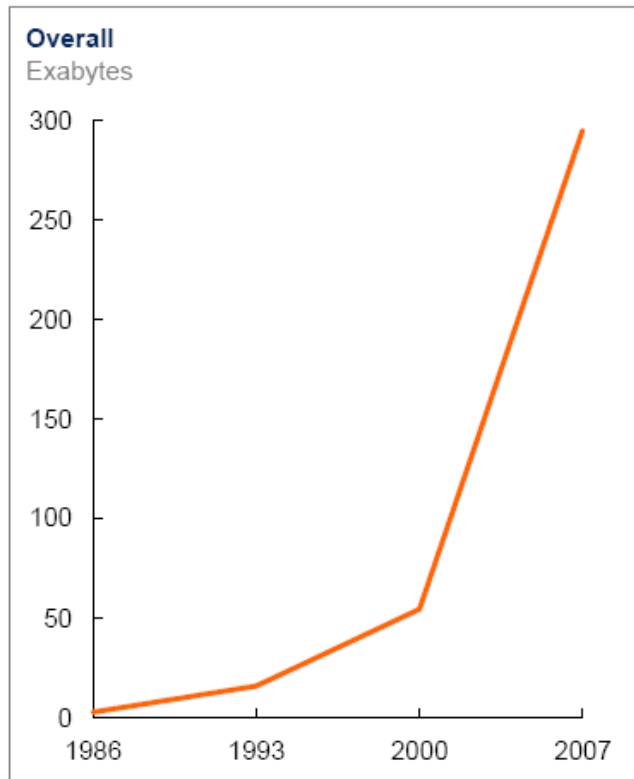
Big data has now reached every sector in the global economy.

The possibilities of big data continue to evolve rapidly, driven by innovation in the underlying technologies, platforms, and analytic capabilities for handling data, as well as the evolution of behavior among its users as more and more individuals live digital lives.

Trends in "Big Data:" Key insights

Data storage has grown significantly, shifting markedly from analog to digital after 2000

Global installed, optimally compressed, storage



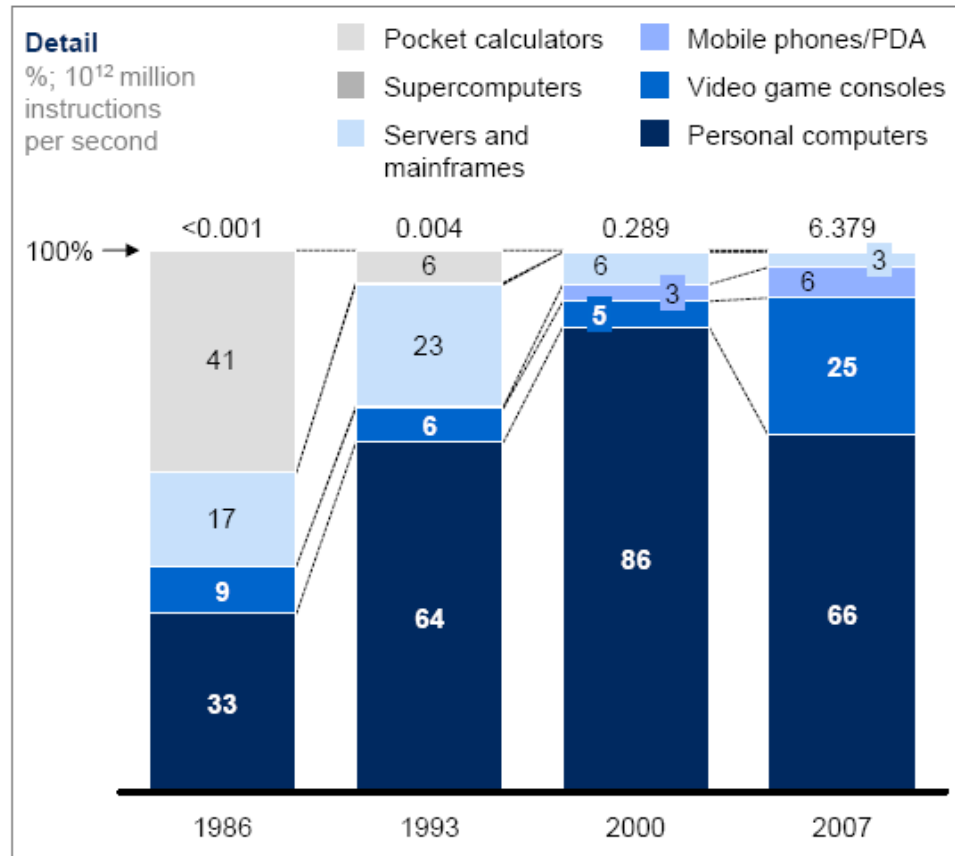
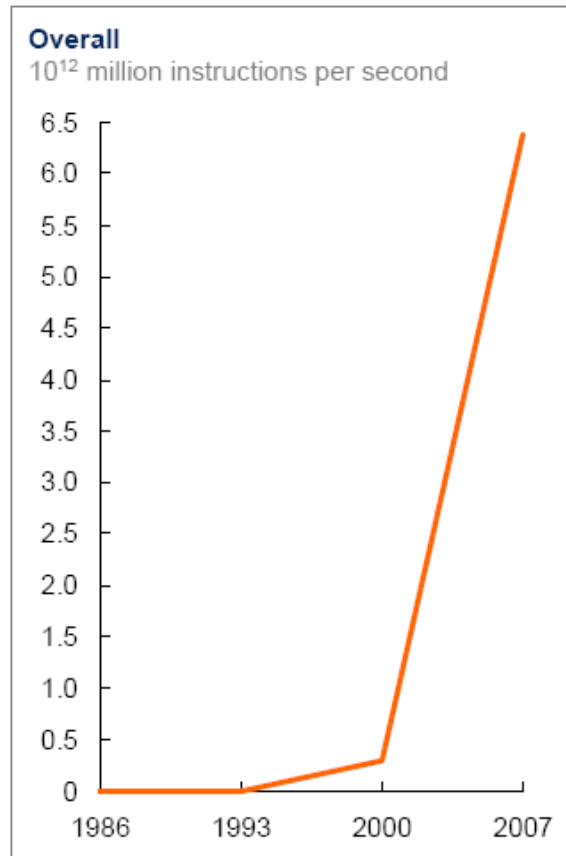
NOTE: Numbers may not sum due to rounding.

SOURCE: Hilbert and López, "The world's technological capacity to store, communicate, and compute information," *Science*, 2011

Trends in "Big Data:" Key insights

Computation capacity has also risen sharply

Global installed computation to handle information

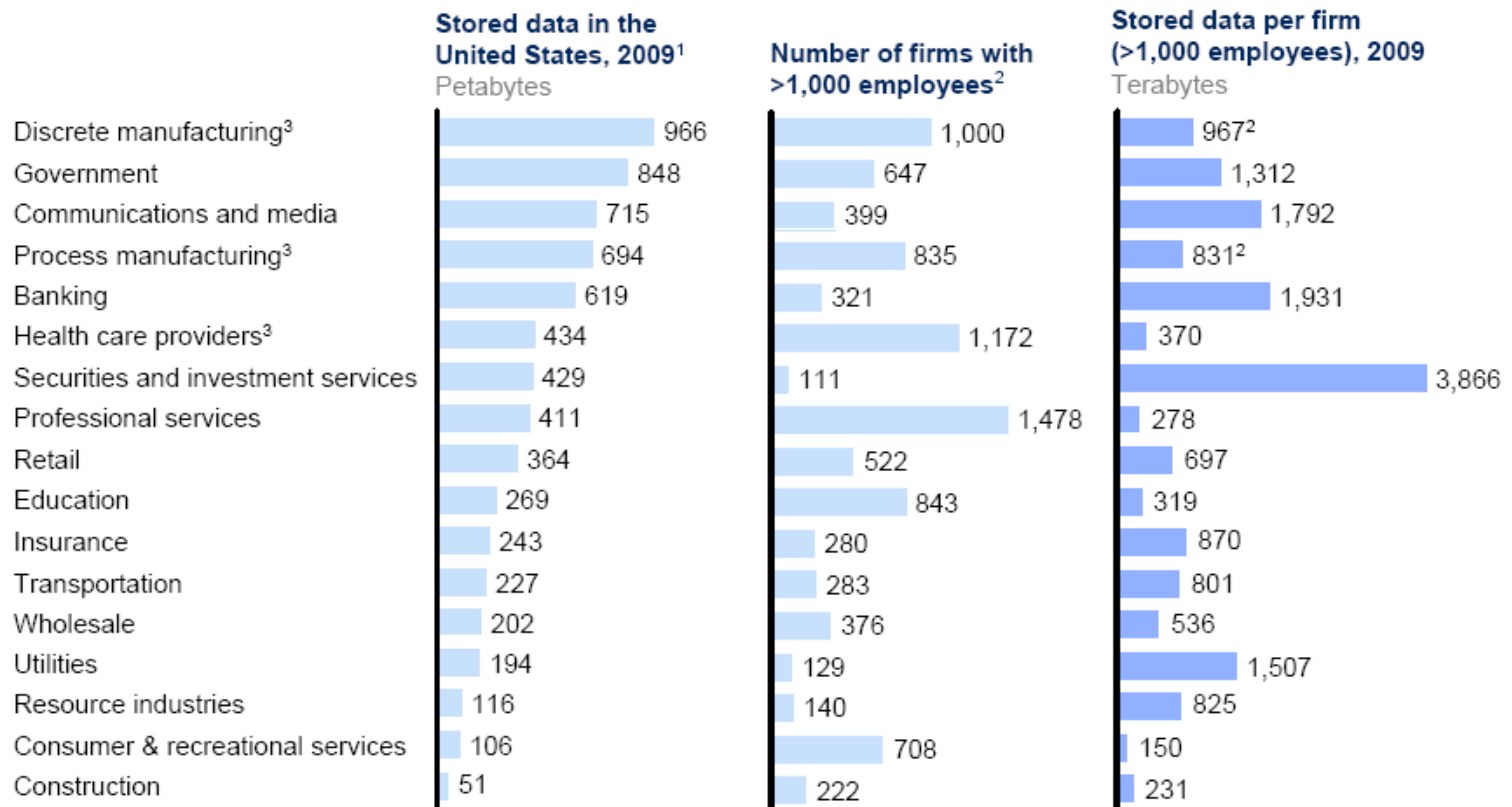


NOTE: Numbers may not sum due to rounding.

SOURCE: Hilbert and López, "The world's technological capacity to store, communicate, and compute information," *Science*, 2011

Trends in “Big Data:” Key insights

Companies in all sectors have at least 100 terabytes of stored data in the United States; many have more than 1 petabyte



1 Storage data by sector derived from IDC.

2 Firm data split into sectors, when needed, using employment

3 The particularly large number of firms in manufacturing and health care provider sectors make the available storage per company much smaller.

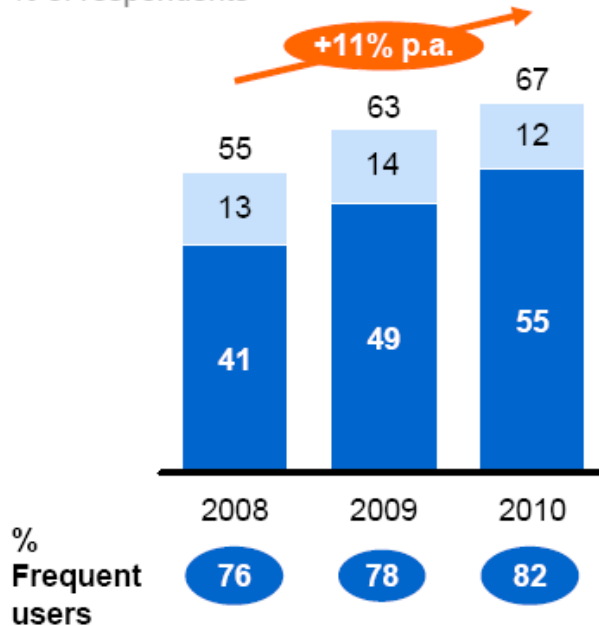
SOURCE: IDC; US Bureau of Labor Statistics; McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

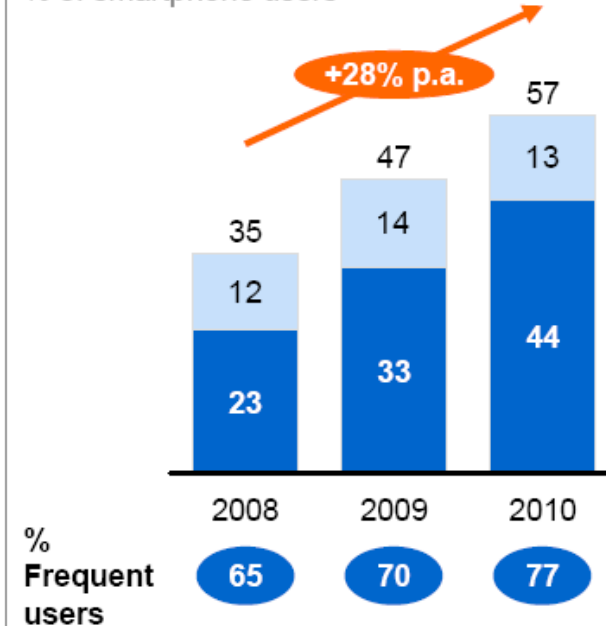
The penetration of social networks is increasing online and on smartphones; frequent users are increasing as a share of total users¹

■ Frequent user²

Social networking penetration on the PC is slowing, but frequent users are still increasing
 % of respondents



Social networking penetration of smartphones has nearly doubled since 2008
 % of smartphone users



¹ Based on penetration of users who browse social network sites. For consistency, we exclude Twitter-specific questions (added to survey in 2009) and location-based mobile social networks (e.g., Foursquare, added to survey in 2010).

² Frequent users defined as those that use social networking at least once a week.

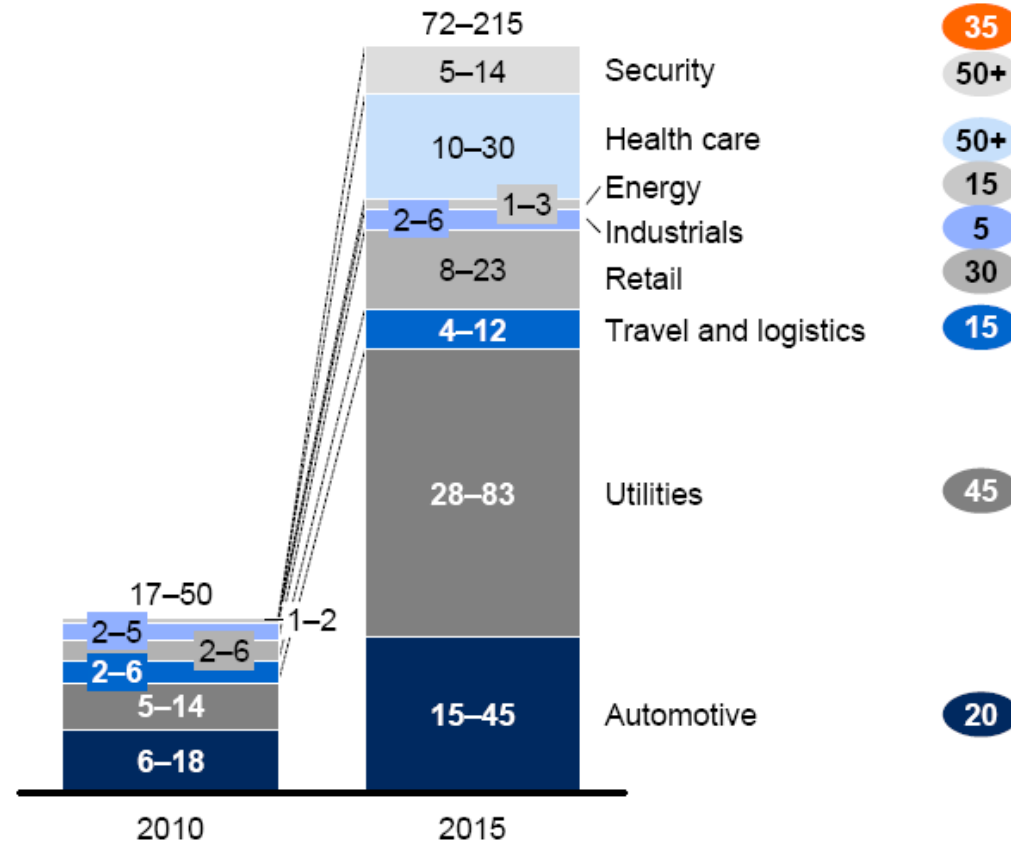
SOURCE: McKinsey iConsumer Survey

Trends in “Big Data:” Key insights

Data generated from the Internet of Things will grow exponentially as the number of connected nodes increases

Estimated number of connected nodes
 Million

Compound annual
 growth rate 2010–15, %



NOTE: Numbers may not sum due to rounding.

SOURCE: Analyst interviews; McKinsey Global Institute analysis

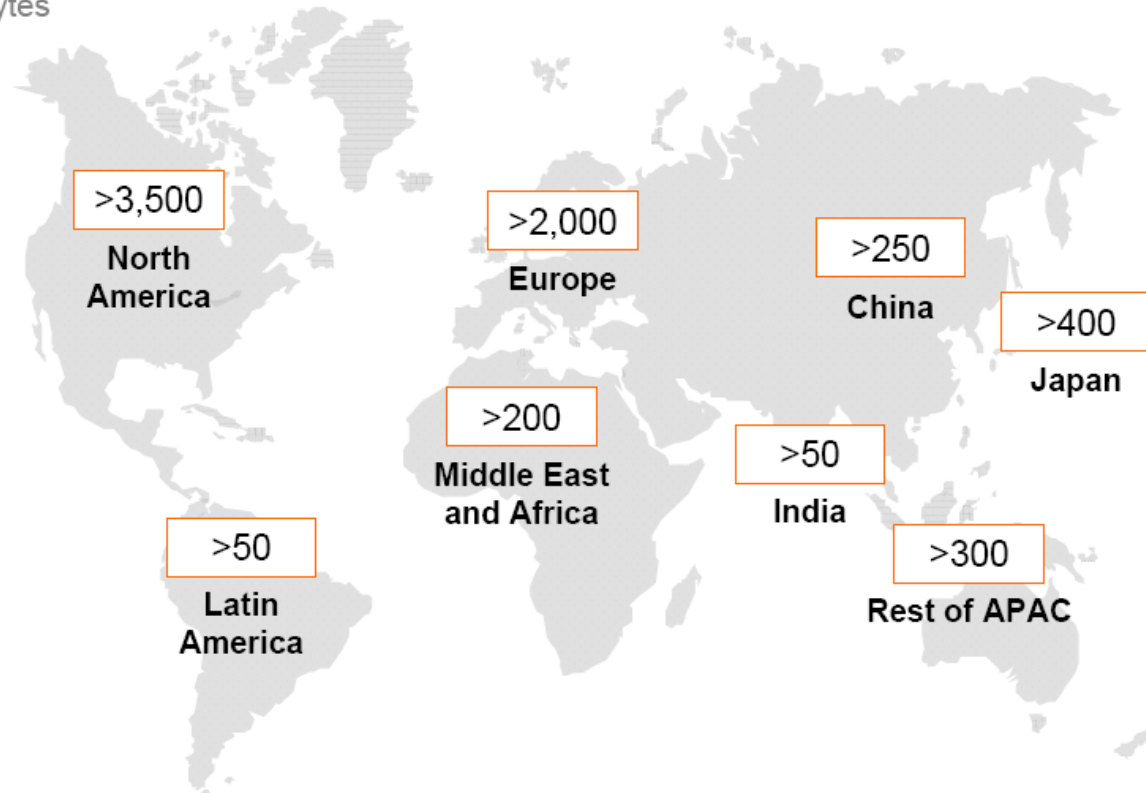
Trends in “Big Data:” Key insights

(1) Data have swept into every industry and business function and are now an important factor of production (continued)

Amount of new data stored varies across geography

New data stored¹ by geography, 2010
Petabytes

There is considerable asymmetry among regions in the World and industries.



¹ New data stored defined as the amount of available storage used in a given year; see appendix for more on the definition and assumptions.

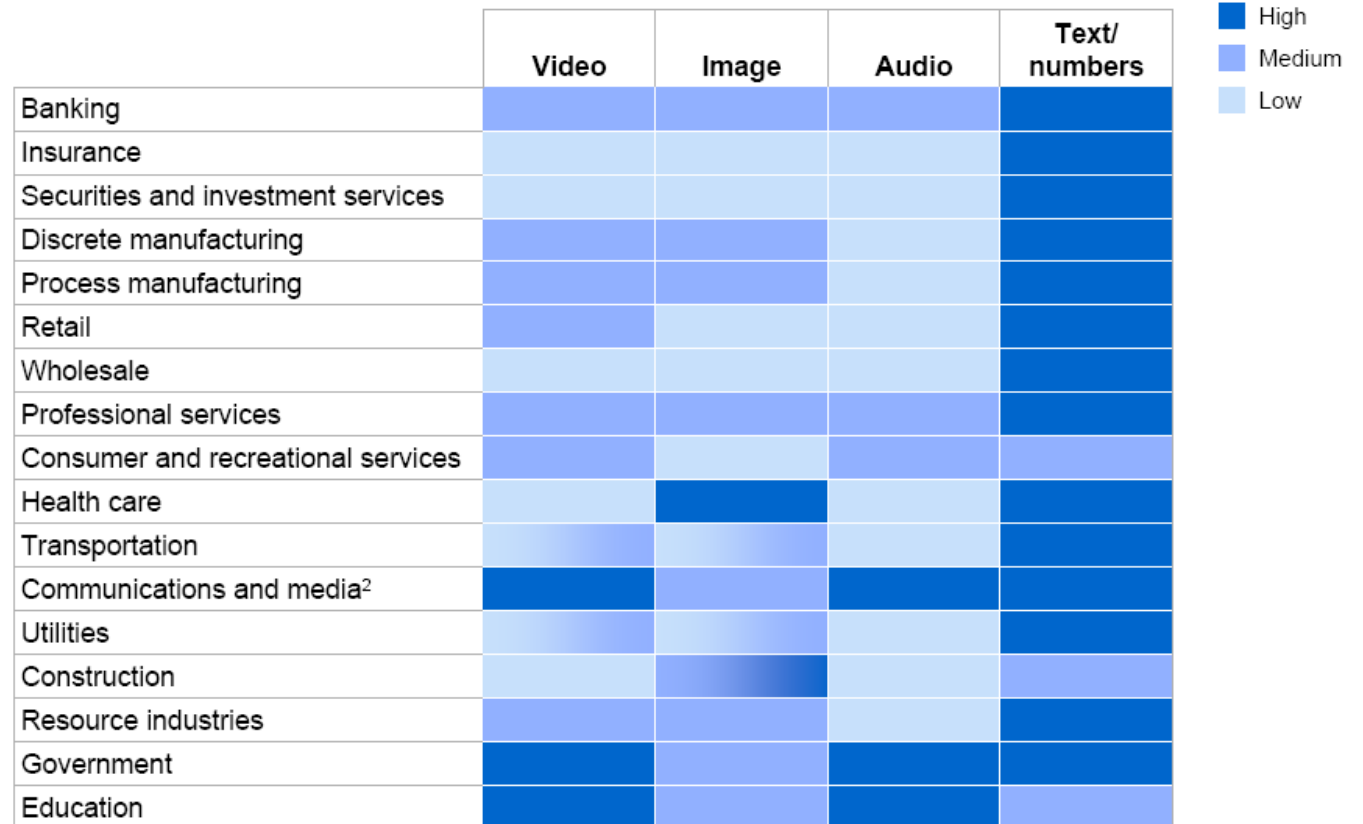
SOURCE: IDC storage reports; McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

(1) Data have swept into every industry and business function and are now an important factor of production (continued)

The type of data generated and stored varies by sector¹

There is considerable asymmetry among regions in the World and industries.



¹ We compiled this heat map using units of data (in files or minutes of video) rather than bytes.

² Video and audio are high in some subsectors.

SOURCE: McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

(2) Big data creates value in several ways

The report identifies five broadly applicable ways to leverage big data that offer transformational potential to create value and have implications for how organizations will have to be designed, organized, and managed:

Creating transparency (making big data more easily accessible to relevant stakeholders in a timely manner can create tremendous value)

Enabling experimentation to discover needs, expose variability, and improve performance (Organizations can collect more accurate and detailed performance data, in real or near real time, on everything from product inventories to personnel sick days. IT enables organizations to instrument processes and then set up controlled experiments. Using data to analyze variability in performance—that which either occurs naturally or is generated by controlled experiments—and to understand its root causes can enable leaders to manage performance to higher levels.)

Trends in “Big Data:” Key insights

(2) Big data creates value in several ways (continued)

Segmenting populations to customize actions (organizations create highly specific segmentations and to tailor products and services precisely to meet those needs.)

Replacing/supporting human decision making with automated algorithms (Sophisticated analytics can substantially improve decision making, minimize risks, and unearth valuable insights that would otherwise remain hidden.)

Innovating new business models, products, and services (Big data enables companies to create new products and services, enhance existing ones, and invent entirely new business models.)

Trends in “Big Data:” Key insights

(3) Use of big data will become a key basis of competition and growth for individual firms

The use of big data is becoming a key way for leading companies to outperform their peers. They estimate, for example, that a retailer embracing big data has the potential to increase its operating margin by more than 60 percent.

Big data will also help to create new growth opportunities and entirely new categories of companies, such as those that aggregate and analyze industry data. For example, medical clinical information providers, which aggregate data and perform the analyses necessary to improve health care efficiency, could compete in a market worth more than \$10 billion by 2020.

Trends in “Big Data:” Key insights

(4) The use of big data will underpin new waves of productivity growth and consumer surplus

Across five domains studied, they identified many big data levers that will underpin substantial productivity growth.

Big data can generate significant financial value across sectors

These opportunities have the potential to improve efficiency and effectiveness, enabling organizations both to do more with less and to produce higher-quality outputs, i.e., increase the value-added content of products and services



US health care

- \$300 billion value per year
- ~0.7 percent annual productivity growth



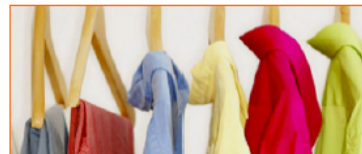
Europe public sector administration

- €250 billion value per year
- ~0.5 percent annual productivity growth



Global personal location data

- \$100 billion+ revenue for service providers
- Up to \$700 billion value to end users



US retail

- 60+% increase in net margin possible
- 0.5–1.0 percent annual productivity growth



Manufacturing

- Up to 50 percent decrease in product development, assembly costs
- Up to 7 percent reduction in working capital

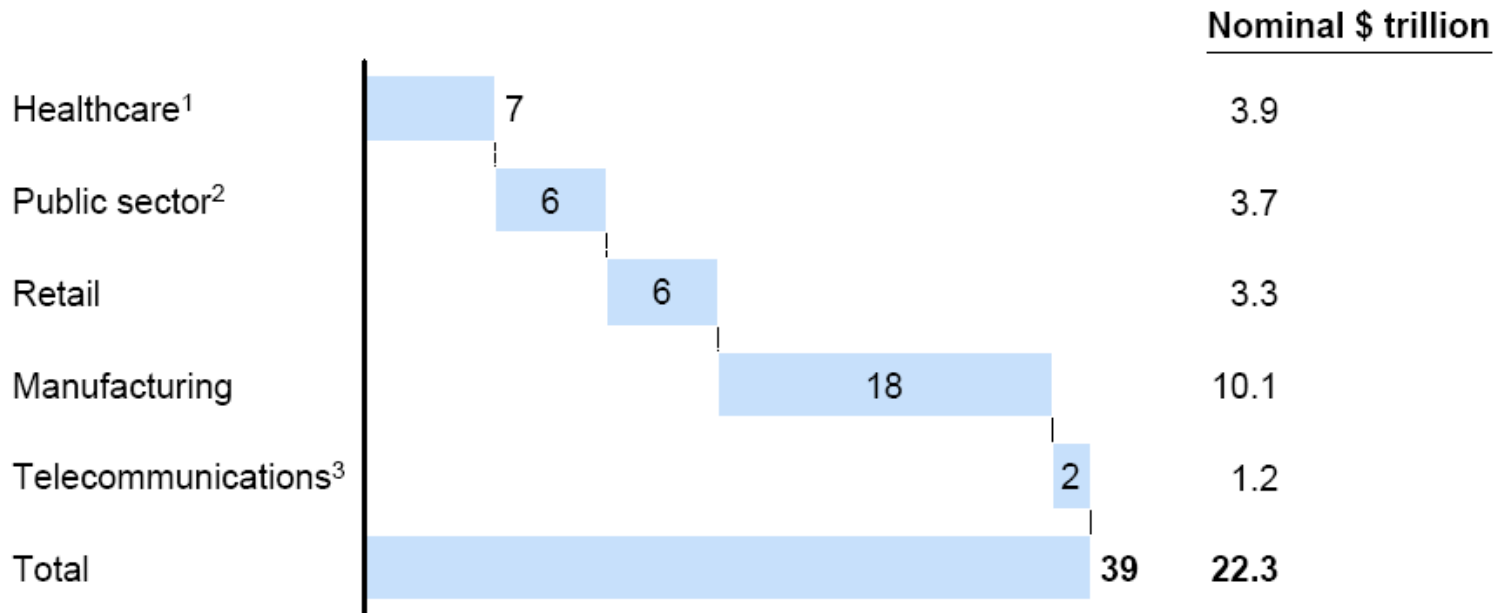
SOURCE: McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

The five sectors or domains we have chosen to study in depth make **important contributions to the global economy**

Estimated global GDP of sectors in 2010

% of total GDP



Total global GDP 2010 = \$57.5 trillion

¹ Includes health and social services, medical and measuring equipment, and pharmaceuticals.

² Refers to public sector administration, defense, and compulsory social security (excludes education).

³ Since personal location data is a domain and not a sector, we've used telecom as a comparison for GDP.

NOTE: Numbers may not sum due to rounding.

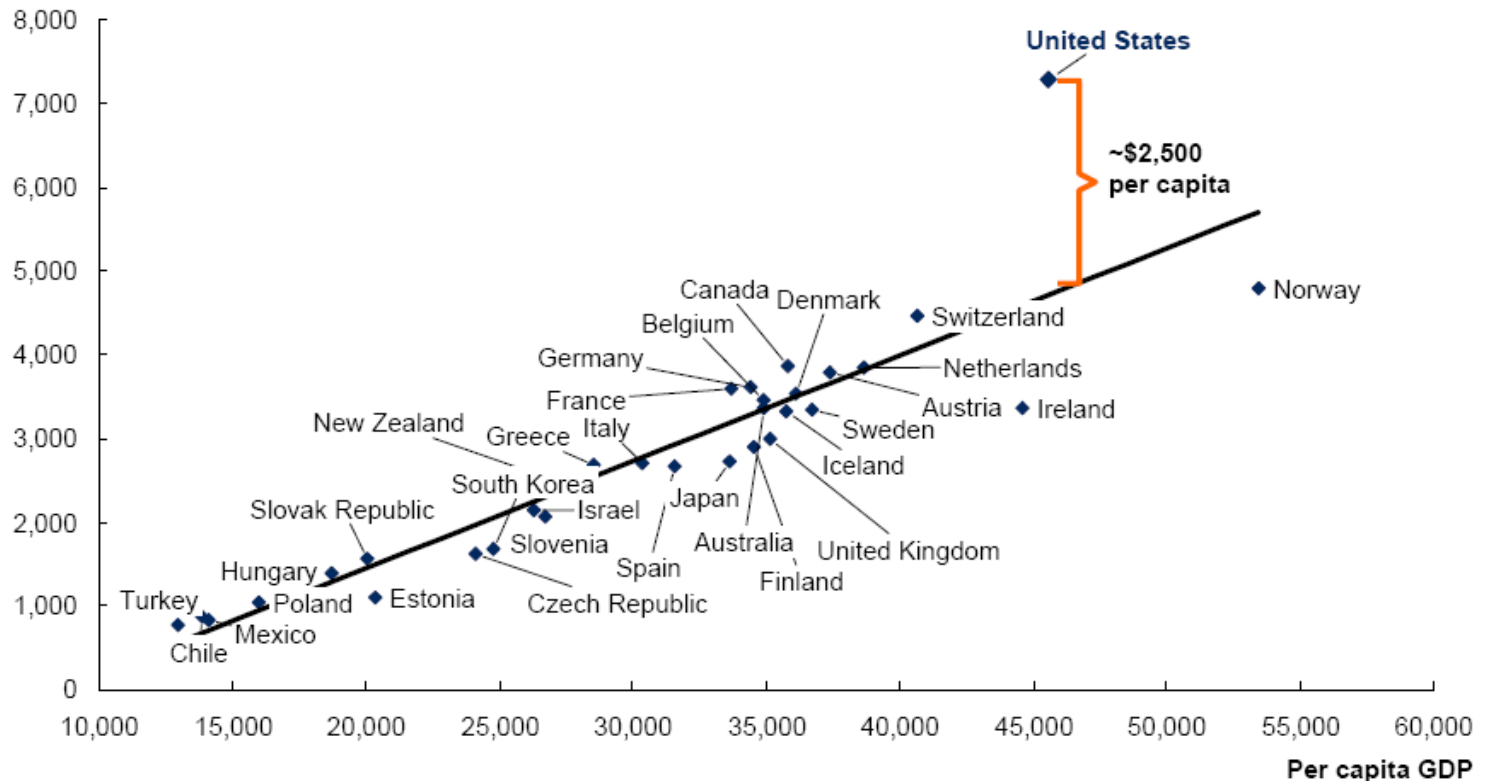
SOURCE: Global Insight; McKinsey Global Institute analysis

Trends in "Big Data:" Key insights

A comparison with OECD countries suggests that the total economic potential for efficiency improvements is about \$750 billion

Per capita health expenditure and per capita GDP, OECD countries, 2007
 \$ purchasing power parity (PPP)

Per capita health expenditure

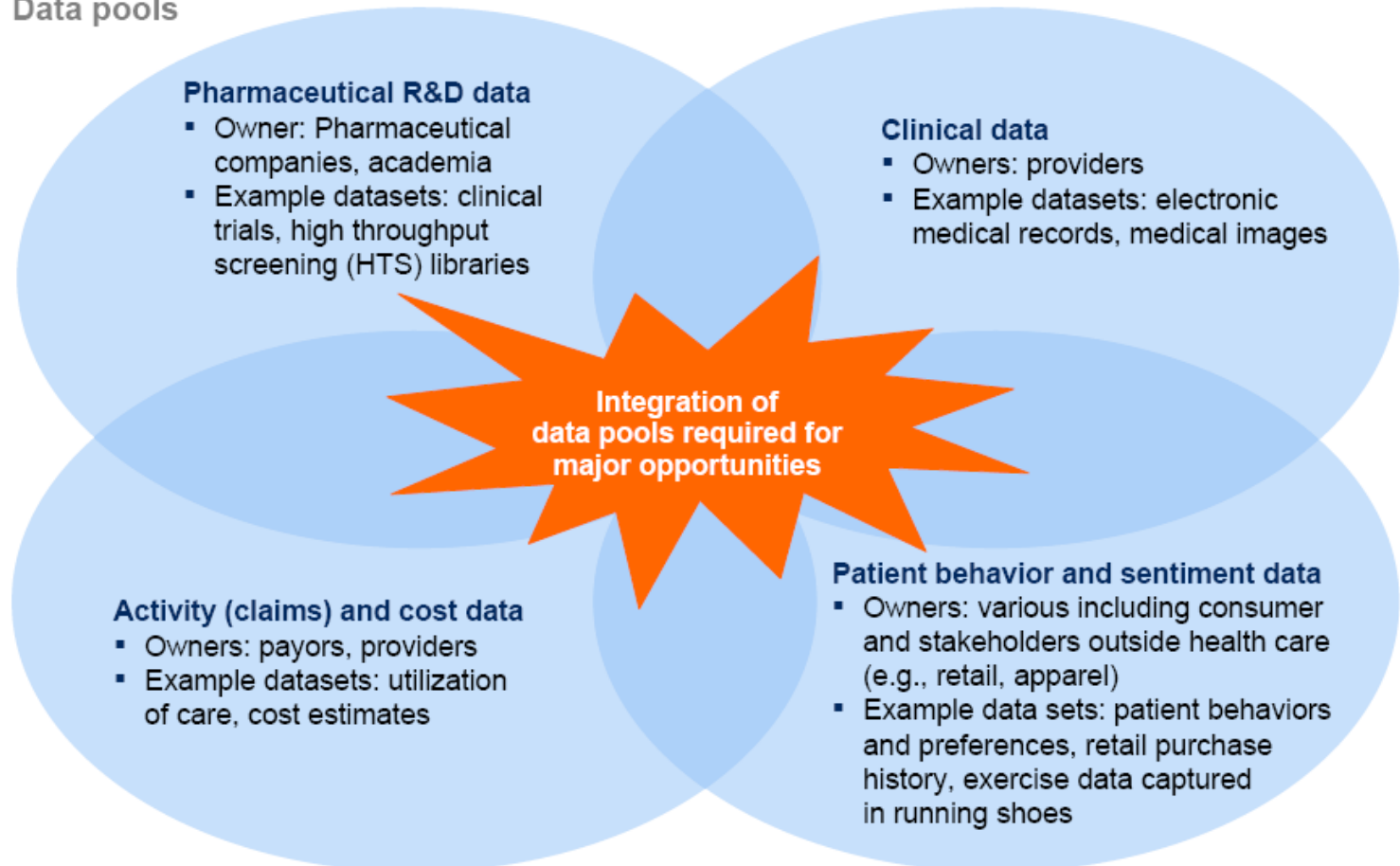


SOURCE: Organisation for Economic Co-operation and Development (OECD)

Trends in “Big Data:” Key insights

Four distinct big data pools exist in the US health care domain today with little overlap in ownership and low integration

Data pools



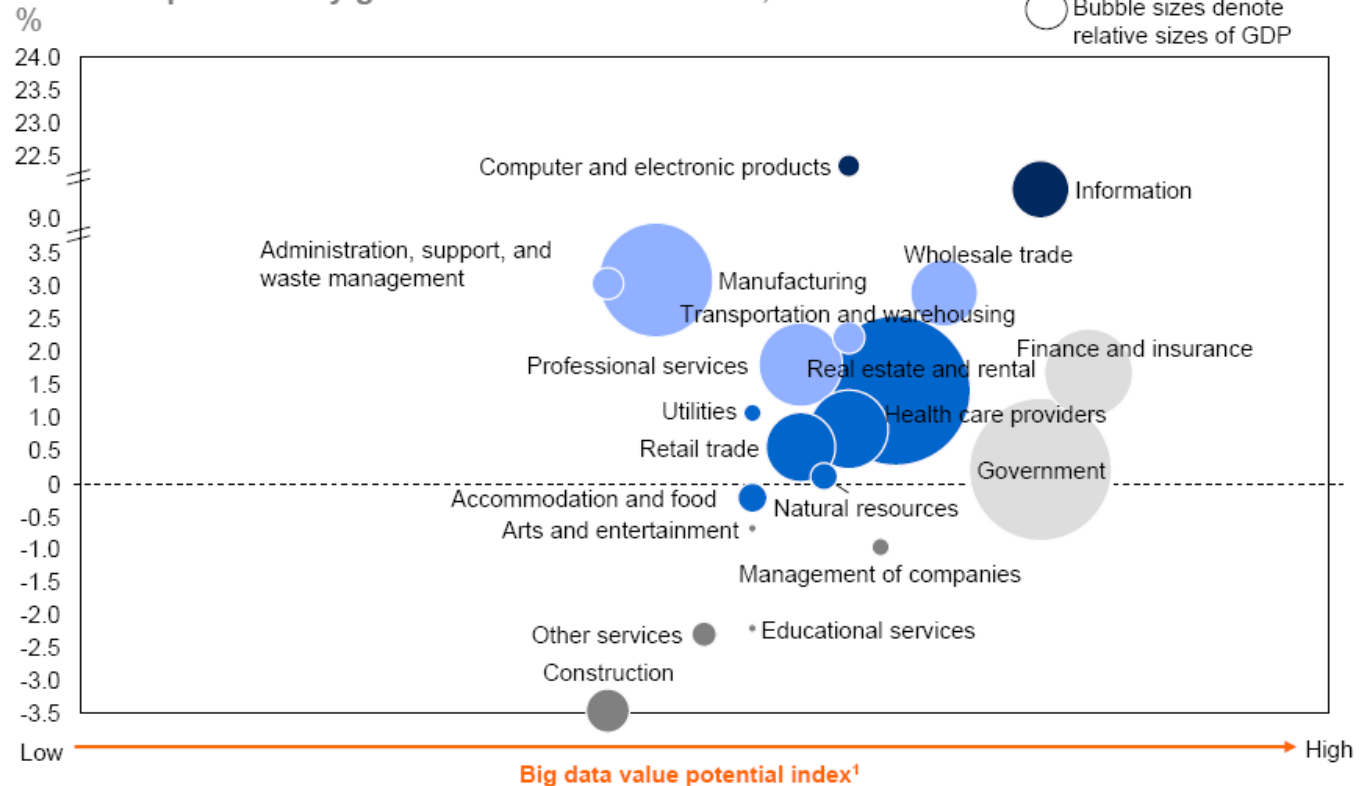
SOURCE: McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

(5) While the use of big data will matter across sectors, some sectors are poised for greater gains

Some sectors are positioned for greater gains from the use of big data

Historical productivity growth in the United States, 2000–08



1 See appendix for detailed definitions and metrics used for value potential index.
 SOURCE: US Bureau of Labor Statistics; McKinsey Global Institute analysis

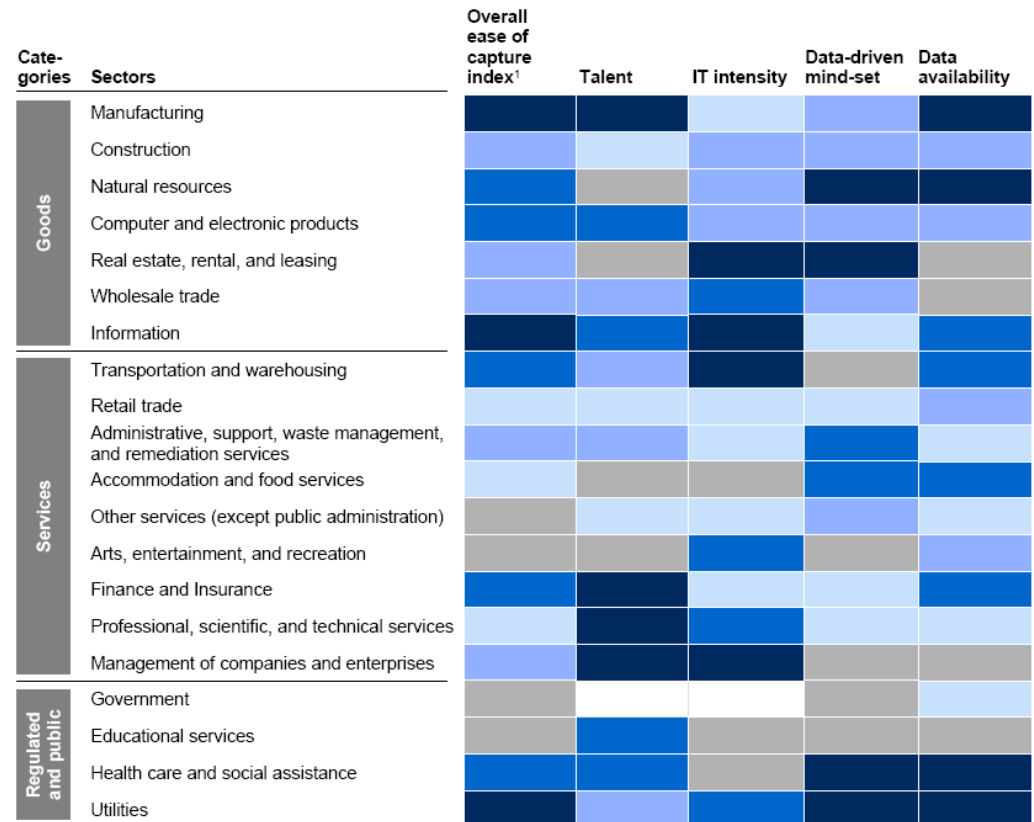
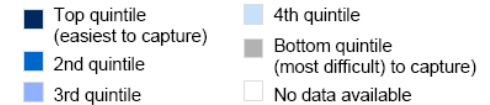
Trends in “Big Data:” Key insights

(5) While the use of big data will matter across sectors, some sectors are poised for greater gains (continued)

While all sectors will have to overcome barriers to capture value from the use of big data, barriers are structurally higher for some than for others.

Various reasons listed for this disproportion, such as high/low barriers to overcome, lack of data-driven mind-set and available data or relatively low IT investment performed so far.

A heat map shows the relative ease of capturing the value potential across sectors



¹ See appendix for detailed definitions and metrics used for each of the criteria.

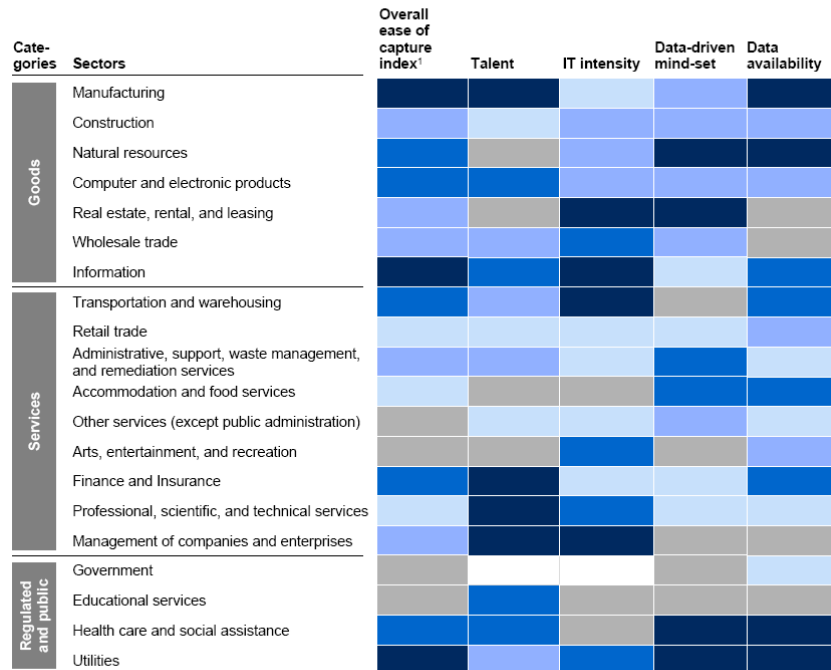
SOURCE: McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

(5) While the use of big data will matter across sectors, some sectors are poised for greater gains (continued)

A heat map shows the relative ease of capturing the value potential across sectors

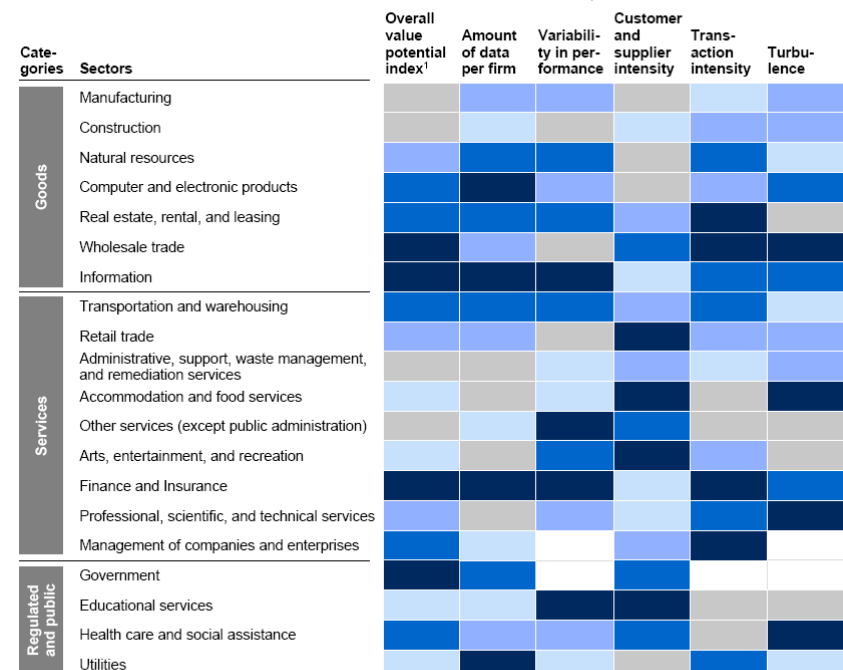
■ Top quintile (easiest to capture)
 ■ 2nd quintile
 ■ 3rd quintile
 ■ 4th quintile
 ■ Bottom quintile (most difficult to capture)
 ■ No data available



¹ See appendix for detailed definitions and metrics used for each of the criteria.
 SOURCE: McKinsey Global Institute analysis

MGI has compiled a heat map of the value potential of using big data across sectors

■ Top quintile (highest potential)
 ■ 2nd quintile
 ■ 3rd quintile
 ■ 4th quintile
 ■ Bottom quintile (lowest potential)
 ■ No data available



¹ See appendix for detailed definitions and metrics used for each of the criteria.
 SOURCE: McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

(6) There will be a shortage of talent necessary for organizations to take advantage of big data

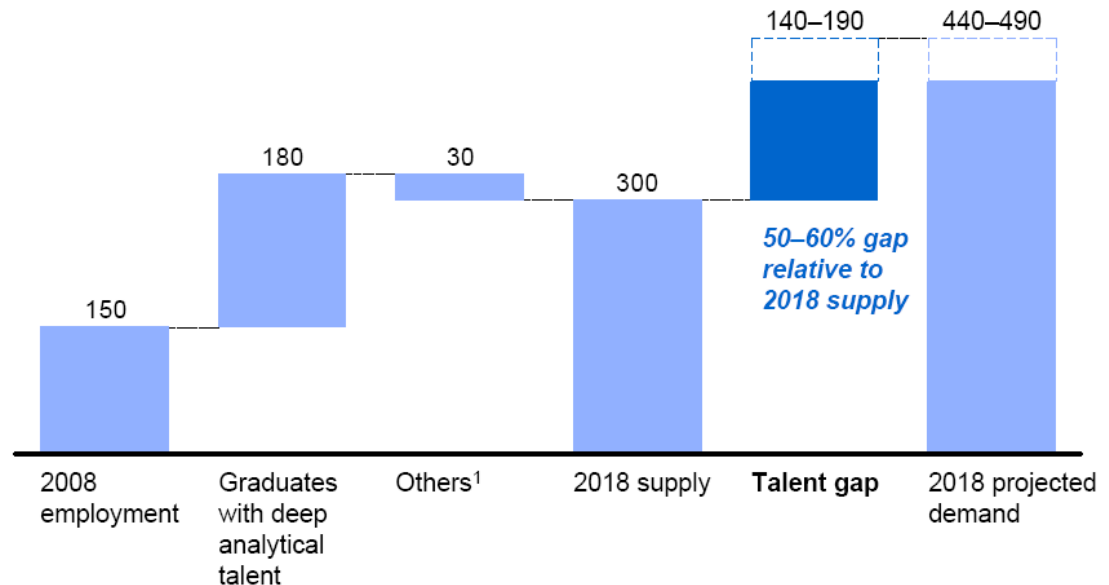
A significant constraint on realizing value from big data will be a shortage of talent, ...

... particularly of people with deep expertise in statistics and machine learning, and the managers and analysts who know how to operate companies by using insights from big data.

Demand for deep analytical positions in a big data world could exceed the supply being produced on current trends by 140K to 190K positions.

Demand for deep analytical talent in the United States could be 50 to 60 percent greater than its projected supply by 2018

Supply and demand of deep analytical talent by 2018
 Thousand people

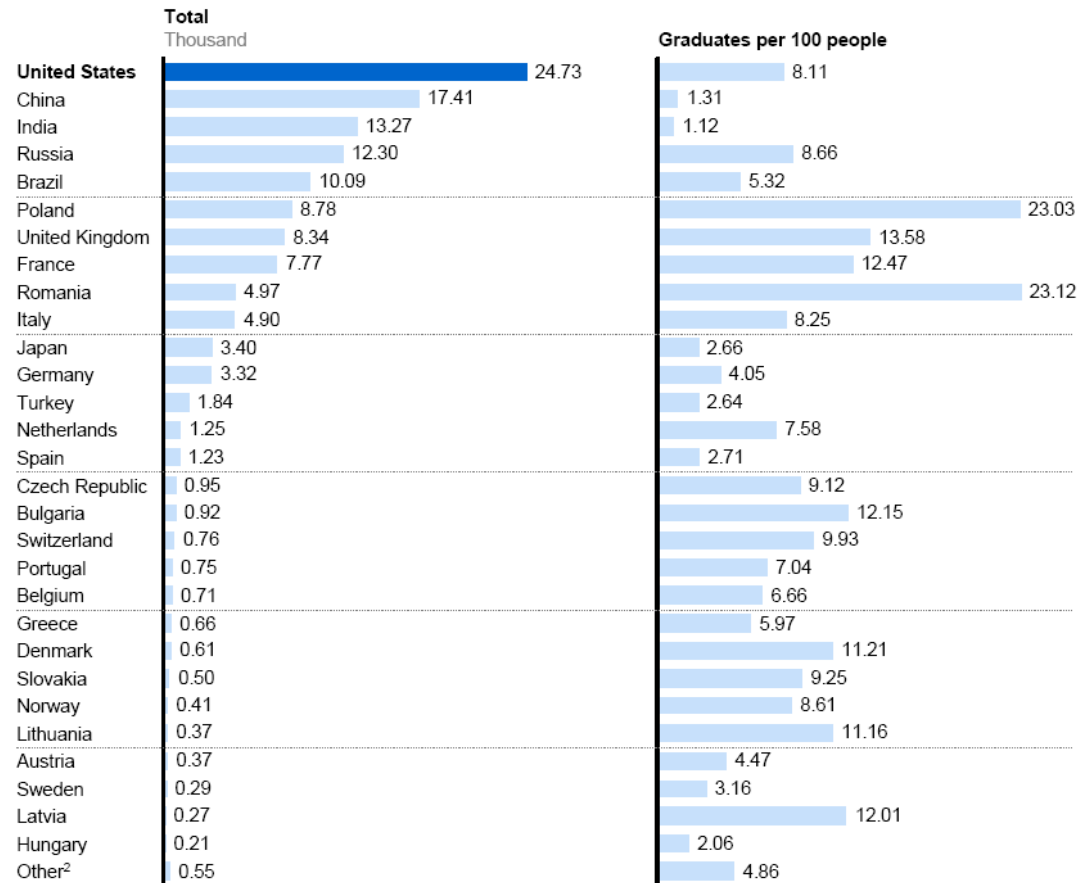


¹ Other supply drivers include attrition (-), immigration (+), and reemploying previously unemployed deep analytical talent (+).
 SOURCE: US Bureau of Labor Statistics; US Census; Dun & Bradstreet; company interviews; McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

The United States graduates the largest number of people with deep analytical training

Number of graduates with deep analytical training in 2008¹



¹ These data count new graduates, i.e., a flow of deep analytical talent, which we define as people with advanced training in statistics and/or machine learning and who conduct data analysis.

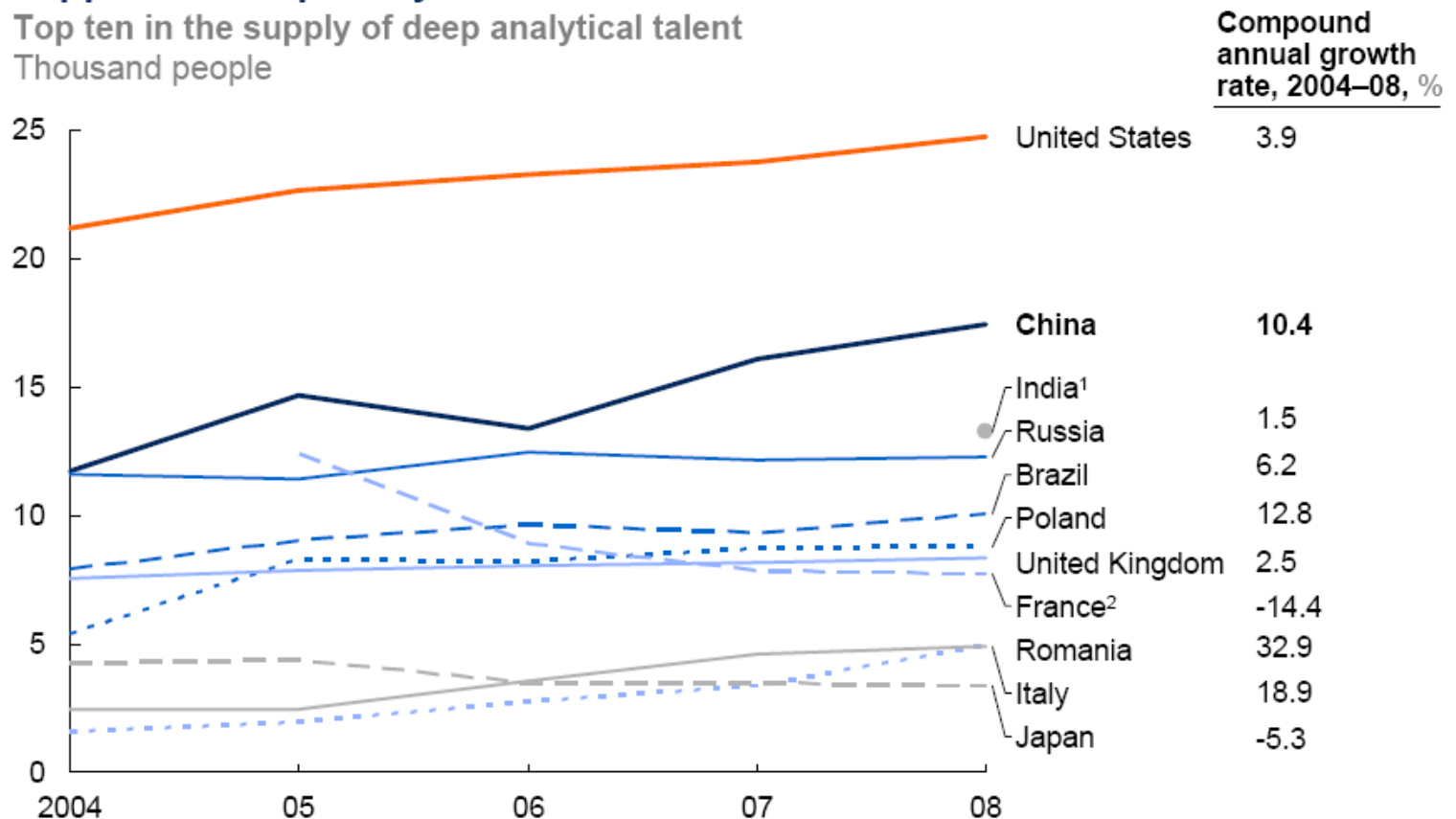
² Other includes Finland, Estonia, Croatia, Slovenia, Iceland, Cyprus, Macedonia, and Malta.

SOURCE: Eurostat; Russia Statistics; Japan Ministry of Education; India Sat; NASSCOM Strategic Review 2005; China Statistical Yearbook; China Education News; IMF World Economic Outlook Database

Trends in "Big Data:" Key insights

China could narrow the gap with the United States, today's leading supplier of deep analytical talent

Top ten in the supply of deep analytical talent
 Thousand people



1 India ranked third in 2008 with 13,270 people with deep analytical skills but India does not have a time series for these data.

2 For France, the compound annual growth rate is for 2005 and 2008 because of data availability.

SOURCE: Eurostat; national statistical agencies; Japan Ministry of Education; India Sat; NASSCOM; China Statistical Yearbook; China Education News, April 2005; IMF World Economic Outlook; McKinsey Global Institute analysis

Trends in “Big Data:” Key insights

(7) Several issues will have to be addressed to capture the full potential of big data

Data policies (As an ever larger amount of data is digitized and travels across organizational boundaries, there is a set of policy issues that will become increasingly important, including, but not limited to, privacy, security, intellectual property, and liability.)

Technology and techniques (To capture value from big data, organizations will have to deploy new technologies (e.g., storage, computing, and analytical software) and techniques (i.e., new types of analyses).)

Organizational change and talent. (Organizational leaders often lack the understanding of the value in big data as well as how to unlock this value.)

Trends in “Big Data:” Key insights

(7) Several issues will have to be addressed to capture the full potential of big data (continued)

Access to data (To enable transformative opportunities, companies will increasingly need to integrate information from multiple data sources. In some cases, organizations will be able to purchase access to the data.)

Industry structure (Sectors with a relative lack of competitive intensity and performance transparency, along with industries where profit pools are highly concentrated, are likely to be slow to fully leverage the benefits of big data.)

Trends in “Big Data:” The human side

“A wealth of information creates a poverty of attention and a need to allocate that attention efficiently among the overabundance of information sources that might consume it.”

Herbert A. Simon, “Designing organizations for an information-rich world,” in Martin Greenberger, Computers, Communication, and the Public Interest, Baltimore, MD: The Johns Hopkins Press, 1971

“Big Data”

http://www.ted.com/talks/kenneth_cukier_big_data_is_better_data (15'51")

http://www.ted.com/talks/susan_etlinger_what_do_we_do_with_all_this_big_data (12'23")

http://www.ted.com/talks/joel_selanikio_the_surprising_seeds_of_a_big_data_revolution_in_healthcare (16'14")

http://www.ted.com/talks/ben_wellington_how_we_found_the_worst_place_to_park_in_new_york_city_using_big_data (11'48")

<http://www.ted.com/watch/ted-institute/ted-state-street/jessica-donohue-the-up-side-of-data> (12'11")

“Big Data”

<http://www.youtube.com/watch?v=B27SpLOOhWw> (17'46")

<http://www.youtube.com/watch?v=W2Vnke8ryco> (16'38")



“Business Intelligence”

<http://www.youtube.com/watch?v=LhZX0MAYKp8> (19'14”)



Trends in “Business Analytics”

<http://www.youtube.com/watch?v=nfMnILQVZXo> (19'35")



Real Time Analytics for Big Data: A Facebook Case Study

Recommended for watching at home (if not now, the later in the semester):

<http://www.youtube.com/watch?v=viPRny0nq3o> (1h 17'46")

Nice classification of analytics from the point of view of time.



