



A Course In Business Statistics

4th Edition

Chapter 11

Analysis of Variance



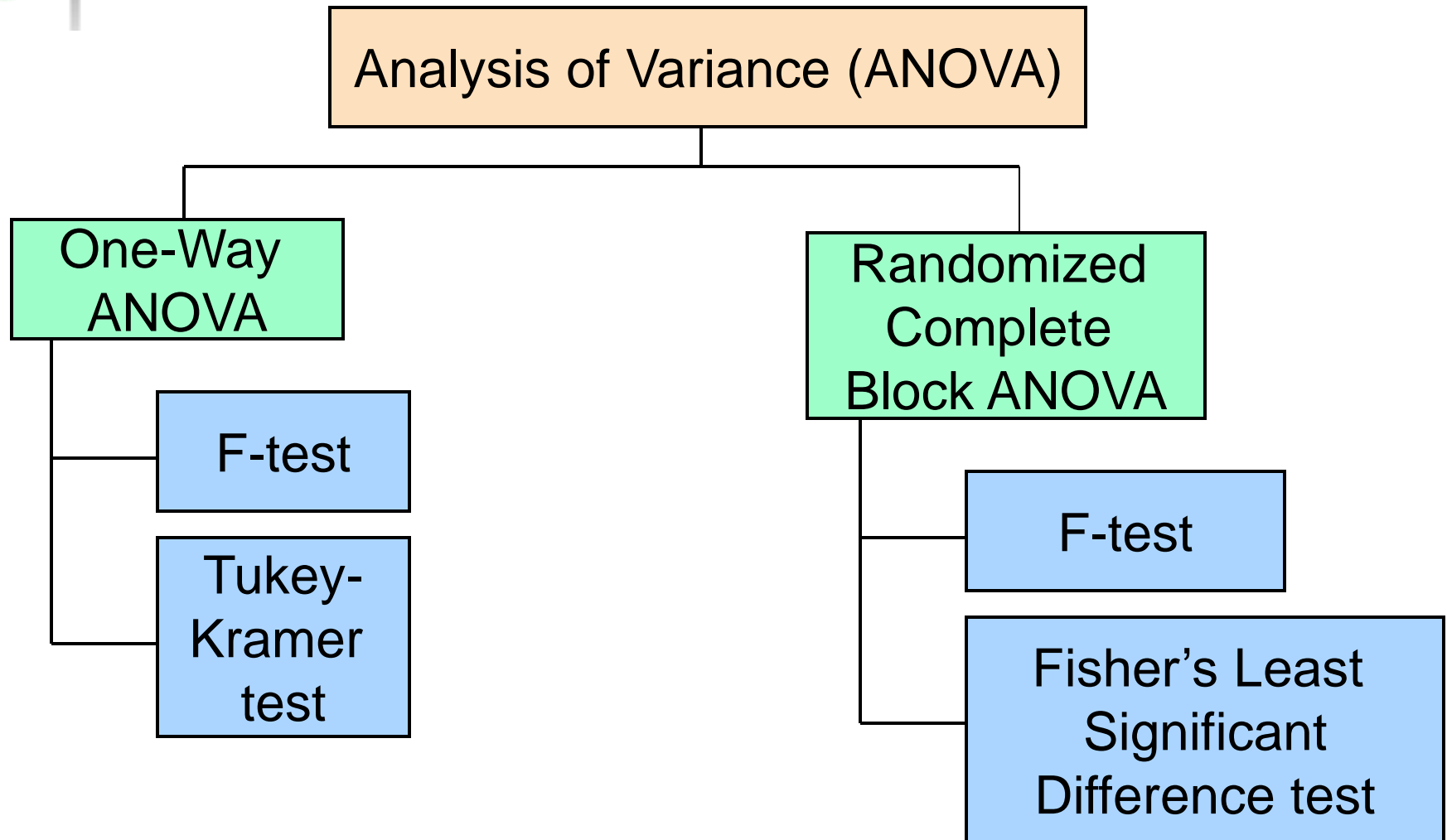
Chapter Goals

After completing this chapter, you should be able to:

- Recognize situations in which to use analysis of variance
- Understand different analysis of variance designs
- Perform a single-factor hypothesis test and interpret results
- Conduct and interpret post-analysis of variance pairwise comparisons procedures
- Set up and perform randomized blocks analysis



Chapter Overview





General ANOVA Setting

- Investigator controls one or more independent variables
 - Called **factors** (or treatment variables)
 - Each factor contains two or more **levels** (or categories/classifications)
- Observe effects on dependent variable
 - Response to levels of independent variable
- Experimental design: the plan used to test hypothesis



One-Way Analysis of Variance

- Evaluate the difference among the means of three or more populations

Examples: Accident rates for 1st, 2nd, and 3rd shift
Expected mileage for five brands of tires

- **Assumptions**
 - Populations are normally distributed
 - Populations have equal variances
 - Samples are randomly and independently drawn



Completely Randomized Design

- Experimental units (subjects) are assigned randomly to treatments
- Only one factor or independent variable
 - With two or more treatment levels
- Analyzed by
 - One-factor analysis of variance (one-way ANOVA)
- Called a **Balanced Design** if all factor levels have equal sample size



Hypotheses of One-Way ANOVA

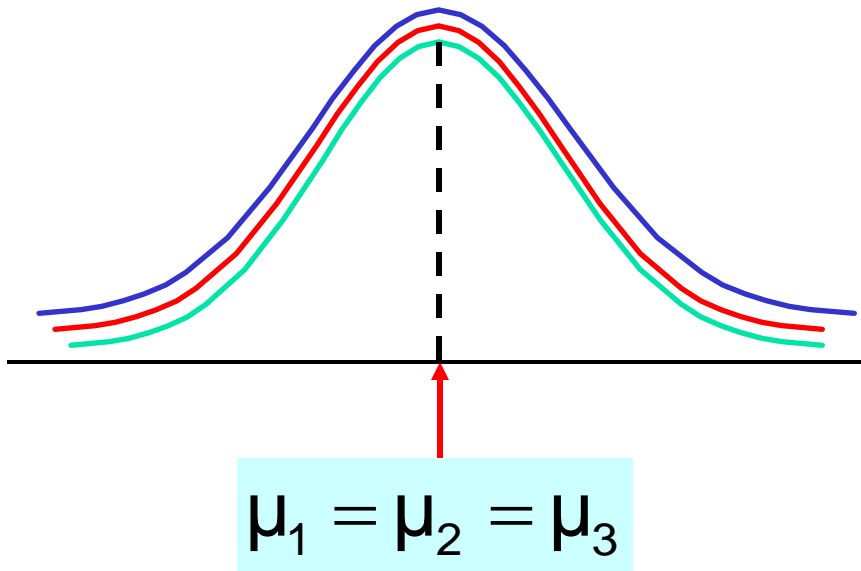
- $H_0 : \mu_1 = \mu_2 = \mu_3 = \cdots = \mu_k$
 - All population means are equal
 - i.e., no treatment effect (no variation in means among groups)
- H_A : Not all of the population means are the same
 - At least one population mean is different
 - i.e., there is a treatment effect
 - Does not mean that all population means are different (some pairs may be the same)



One-Factor ANOVA

$$H_0 : \mu_1 = \mu_2 = \mu_3 = \cdots = \mu_k$$

H_A : Not all μ_i are the same



All Means are the same:
The Null Hypothesis is True
(No Treatment Effect)



One-Factor ANOVA

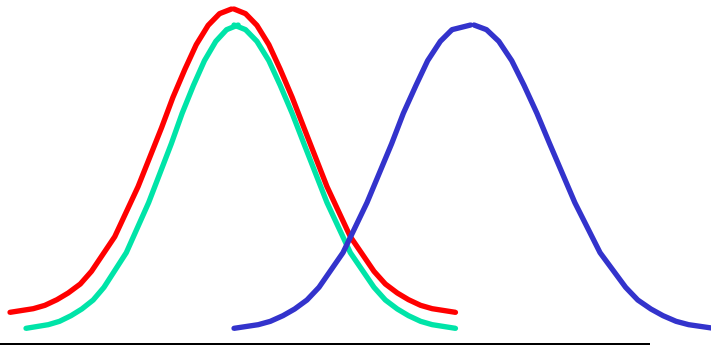
(continued)

$$H_0 : \mu_1 = \mu_2 = \mu_3 = \cdots = \mu_k$$

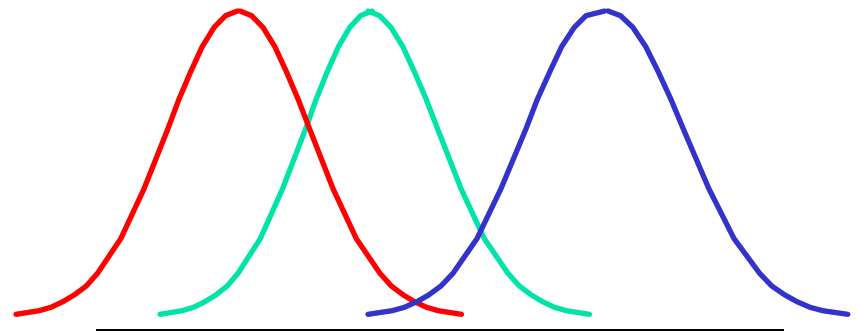
H_A : Not all μ_i are the same

At least one mean is different:
The Null Hypothesis is NOT true
(Treatment Effect is present)

or



$$\mu_1 = \mu_2 \neq \mu_3$$



$$\mu_1 \neq \mu_2 \neq \mu_3$$



Partitioning the Variation

- Total variation can be split into two parts:

$$SST = SSB + SSW$$

SST = Total Sum of Squares

SSB = Sum of Squares Between

SSW = Sum of Squares Within



Partitioning the Variation

(continued)

$$SST = SSB + SSW$$

Total Variation = the aggregate dispersion of the individual data values across the various factor levels (SST)

Between-Sample Variation = dispersion among the factor sample means (SSB)

Within-Sample Variation = dispersion that exists among the data values within a particular factor level (SSW)



Partition of Total Variation

Total Variation (SST)

=

**Variation Due to
Factor (SSB)**

+

**Variation Due to Random
Sampling (SSW)**

Commonly referred to as:

- Sum of Squares Between
- Sum of Squares Among
- Sum of Squares Explained
- Among Groups Variation

Commonly referred to as:

- Sum of Squares Within
- Sum of Squares Error
- Sum of Squares Unexplained
- Within Groups Variation



Total Sum of Squares

$$\boxed{SST = SSB + SSW}$$

$$\boxed{SST = \sum_{i=1}^k \sum_{j=1}^{n_i} (x_{ij} - \bar{\bar{x}})^2}$$

Where:

SST = Total sum of squares

k = number of populations (levels or treatments)

n_i = sample size from population i

x_{ij} = j^{th} measurement from population i

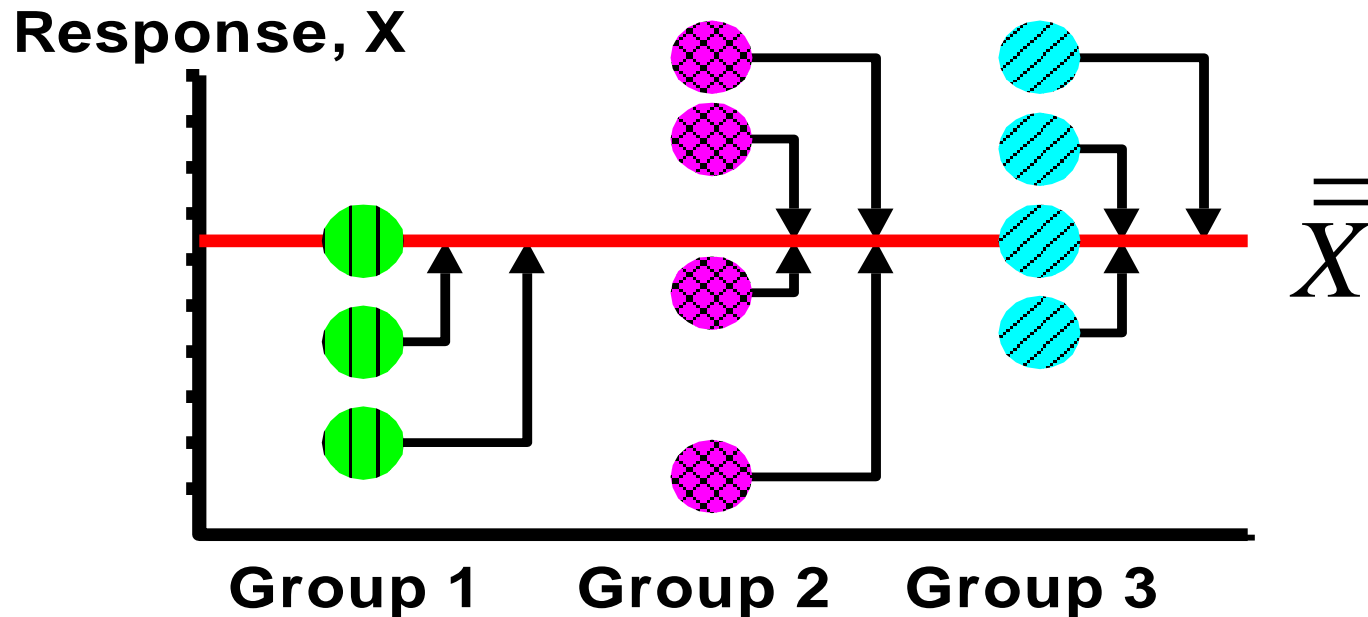
$\bar{\bar{x}}$ = grand mean (mean of all data values)



Total Variation

(continued)

$$SST = (x_{11} - \bar{\bar{x}})^2 + (x_{12} - \bar{\bar{x}})^2 + \dots + (x_{kn_k} - \bar{\bar{x}})^2$$





Sum of Squares Between

$$SST = \boxed{SSB} + SSW$$

$$\boxed{SSB = \sum_{i=1}^k n_i (\bar{x}_i - \bar{\bar{x}})^2}$$

Where:

SSB = Sum of squares between

k = number of populations

n_i = sample size from population i

\bar{x}_i = sample mean from population i

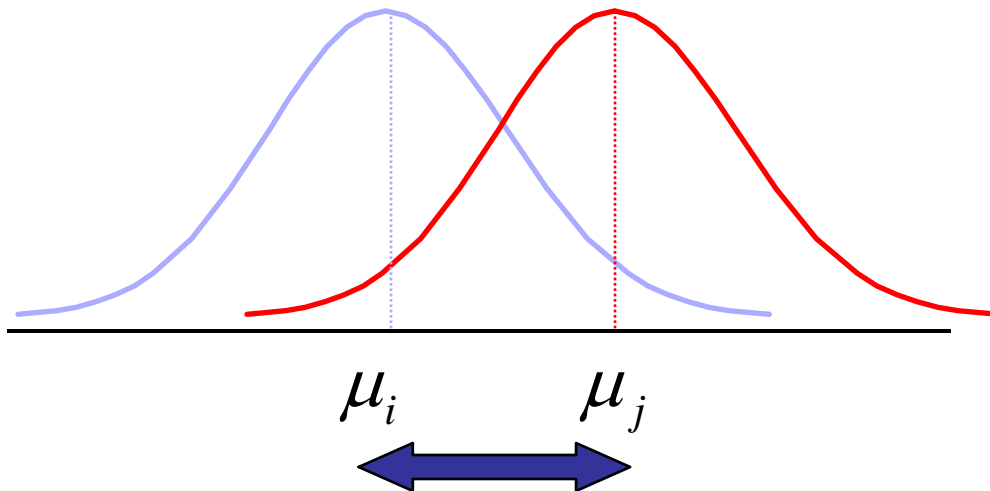
$\bar{\bar{x}}$ = grand mean (mean of all data values)



Between-Group Variation

$$SSB = \sum_{i=1}^k n_i (\bar{x}_i - \bar{\bar{x}})^2$$

Variation Due to
Differences Among Groups



$$MSB = \frac{SSB}{k - 1}$$

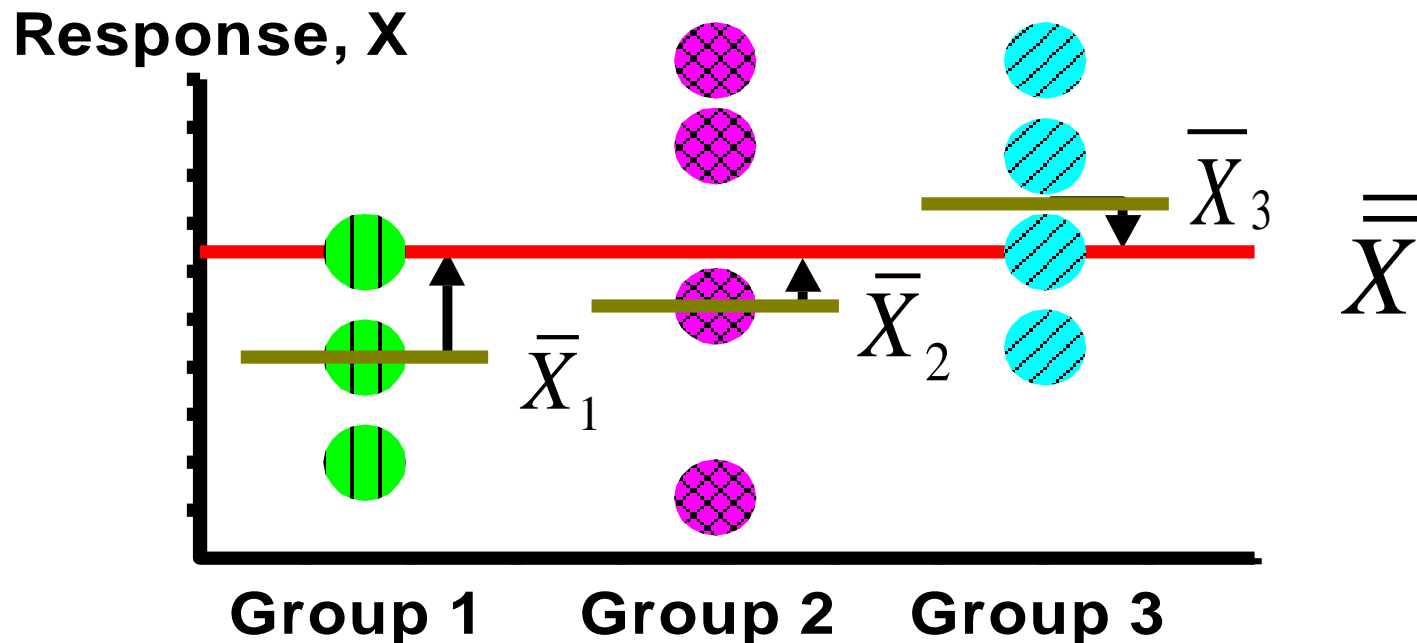
Mean Square Between =
SSB/degrees of freedom



Between-Group Variation

(continued)

$$SSB = n_1(\bar{x}_1 - \bar{\bar{x}})^2 + n_2(\bar{x}_2 - \bar{\bar{x}})^2 + \dots + n_k(\bar{x}_k - \bar{\bar{x}})^2$$





Sum of Squares Within

$$SST = SSB + SSW$$

$$SSW = \sum_{i=1}^k \sum_{j=1}^{n_j} (x_{ij} - \bar{x}_i)^2$$

Where:

SSW = Sum of squares within

k = number of populations

n_i = sample size from population i

\bar{x}_i = sample mean from population i

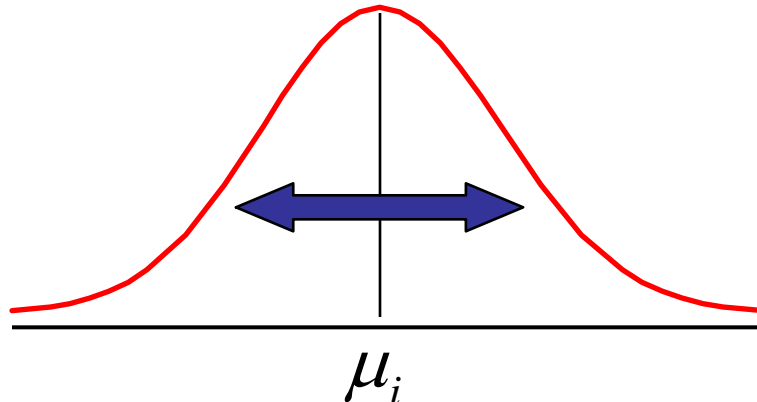
x_{ij} = j^{th} measurement from population i



Within-Group Variation

$$SSW = \sum_{i=1}^k \sum_{j=1}^{n_j} (x_{ij} - \bar{x}_i)^2$$

Summing the variation within each group and then adding over all groups



$$MSW = \frac{SSW}{N - k}$$

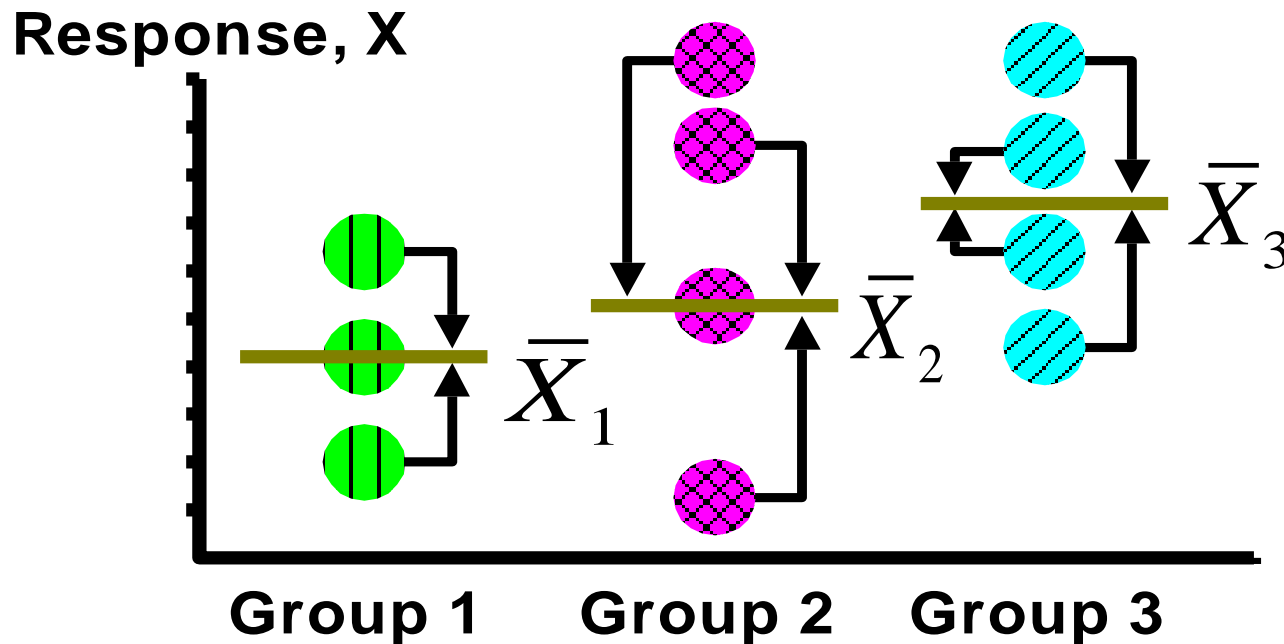
Mean Square Within =
SSW/degrees of freedom



Within-Group Variation

(continued)

$$SSW = (x_{11} - \bar{x}_1)^2 + (x_{12} - \bar{x}_2)^2 + \dots + (x_{kn_k} - \bar{x}_k)^2$$





One-Way ANOVA Table

Source of Variation	SS	df	MS	F ratio
Between Samples	SSB	$k - 1$	$MSB = \frac{SSB}{k - 1}$	$F = \frac{MSB}{MSW}$
Within Samples	SSW	$N - k$	$MSW = \frac{SSW}{N - k}$	
Total	$SST = SSB + SSW$	$N - 1$		

k = number of populations

N = sum of the sample sizes from all populations

df = degrees of freedom



One-Factor ANOVA

F Test Statistic

$$H_0: \mu_1 = \mu_2 = \dots = \mu_k$$

H_A : At least two population means are different

- Test statistic

$$F = \frac{MSB}{MSW}$$

MSB is mean squares **between** variances

MSW is mean squares **within** variances

- Degrees of freedom

- $df_1 = k - 1$ (k = number of populations)

- $df_2 = N - k$ (N = sum of sample sizes from all populations)



Interpreting One-Factor ANOVA F Statistic

- The F statistic is the ratio of the **between** estimate of variance and the **within** estimate of variance
 - The ratio must always be positive
 - $df_1 = k - 1$ will typically be small
 - $df_2 = N - k$ will typically be large

The ratio should be **close to 1** if
 $H_0: \mu_1 = \mu_2 = \dots = \mu_k$ is **true**

The ratio will be **larger than 1** if
 $H_0: \mu_1 = \mu_2 = \dots = \mu_k$ is **false**

One-Factor ANOVA F Test Example

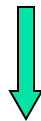
You want to see if three different golf clubs yield different distances. You randomly select five measurements from trials on an automated driving machine for each club. At the .05 significance level, is there a difference in mean distance?

<u>Club 1</u>	<u>Club 2</u>	<u>Club 3</u>
254	234	200
263	218	222
241	235	197
237	227	206
251	216	204



One-Factor ANOVA Example: Scatter Diagram

<u>Club 1</u>	<u>Club 2</u>	<u>Club 3</u>
254	234	200
263	218	222
241	235	197
237	227	206
251	216	204

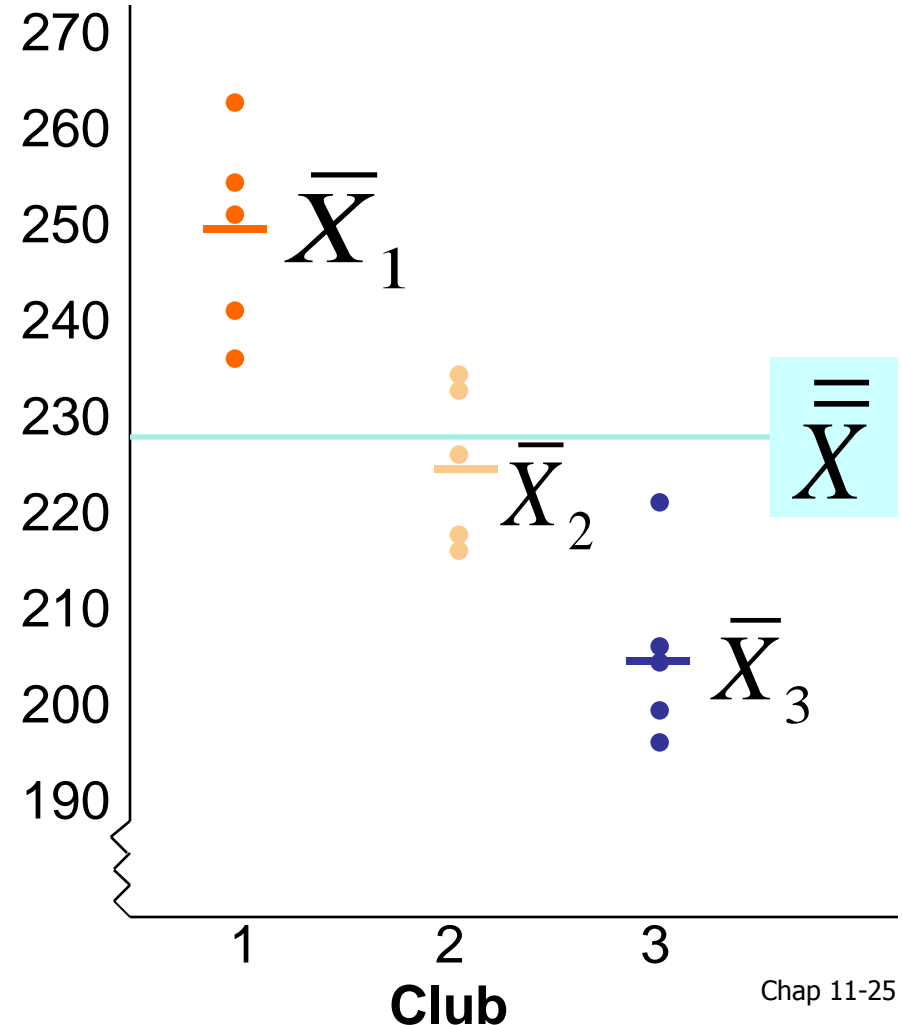


$\bar{x}_1 = 249.2$	$\bar{x}_2 = 226.0$	$\bar{x}_3 = 205.8$
---------------------	---------------------	---------------------

$\bar{\bar{x}} = 227.0$



Distance



One-Factor ANOVA Example Computations



<u>Club 1</u>	<u>Club 2</u>	<u>Club 3</u>
254	234	200
263	218	222
241	235	197
237	227	206
251	216	204

$$\bar{x}_1 = 249.2$$

$$n_1 = 5$$

$$\bar{x}_2 = 226.0$$

$$n_2 = 5$$

$$\bar{x}_3 = 205.8$$

$$n_3 = 5$$

$$\bar{\bar{x}} = 227.0$$

$$N = 15$$

$$k = 3$$



$$SSB = 5 [(249.2 - 227)^2 + (226 - 227)^2 + (205.8 - 227)^2] = 4716.4$$

$$SSW = (254 - 249.2)^2 + (263 - 249.2)^2 + \dots + (204 - 205.8)^2 = 1119.6$$



$$MSB = 4716.4 / (3-1) = 2358.2$$

$$MSW = 1119.6 / (15-3) = 93.3$$

$$F = \frac{2358.2}{93.3} = 25.275$$

One-Factor ANOVA Example Solution

$$H_0: \mu_1 = \mu_2 = \mu_3$$

$$H_A: \mu_i \text{ not all equal}$$

$$\alpha = .05$$

$$df_1 = 2 \quad df_2 = 12$$

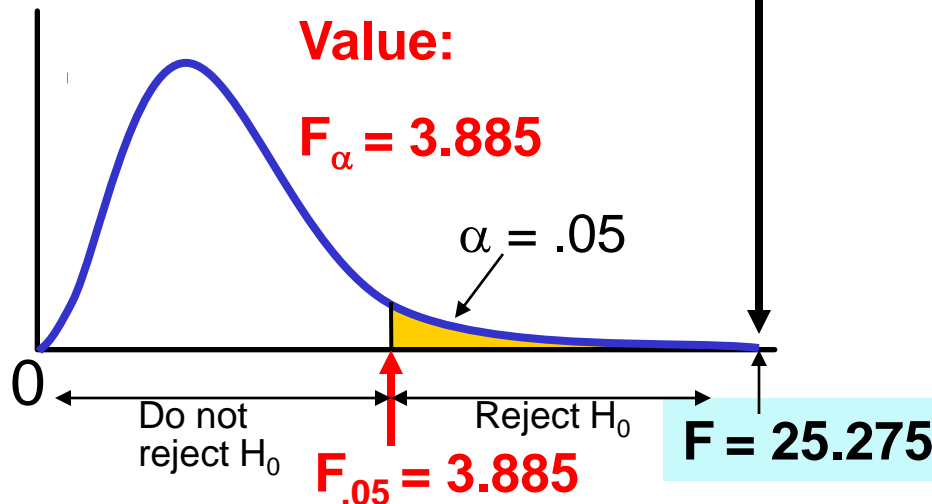
Test Statistic:

$$F = \frac{MSB}{MSW} = \frac{2358.2}{93.3} = 25.275$$

Critical Value:

$$F_{\alpha} = 3.885$$

$$\alpha = .05$$



Decision:

Reject H_0 at $\alpha = 0.05$

Conclusion:

There is evidence that at least one μ_i differs from the rest



ANOVA -- Single Factor: Excel Output

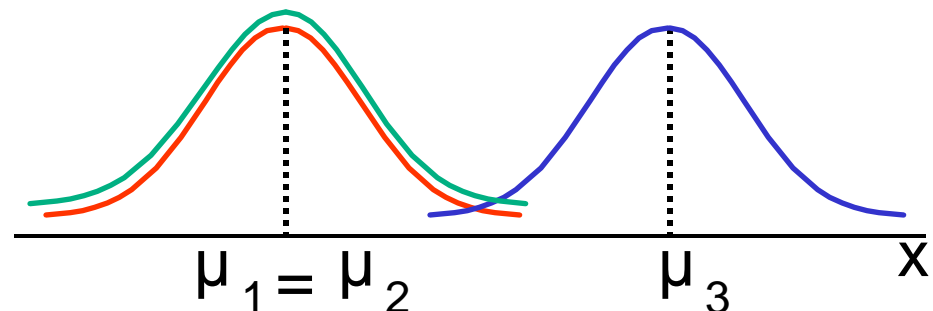
EXCEL: tools | data analysis | ANOVA: single factor

SUMMARY						
<i>Groups</i>	<i>Count</i>	<i>Sum</i>	<i>Average</i>	<i>Variance</i>		
Club 1	5	1246	249.2	108.2		
Club 2	5	1130	226	77.5		
Club 3	5	1029	205.8	94.2		
ANOVA						
<i>Source of Variation</i>	<i>SS</i>	<i>df</i>	<i>MS</i>	<i>F</i>	<i>P-value</i>	<i>F crit</i>
Between Groups	4716.4	2	2358.2	25.275	4.99E-05	3.885
Within Groups	1119.6	12	93.3			
Total	5836.0	14				



The Tukey-Kramer Procedure

- Tells **which** population means are significantly different
 - e.g.: $\mu_1 = \mu_2 \neq \mu_3$
 - Done after rejection of equal means in ANOVA
- Allows pair-wise comparisons
 - Compare absolute mean differences with critical range





Tukey-Kramer Critical Range

$$\text{CriticalRange} = q_{\alpha} \sqrt{\frac{\text{MSW}}{2} \left(\frac{1}{n_i} + \frac{1}{n_j} \right)}$$


where:

q_{α} = Value from standardized range table
with k and $N - k$ degrees of freedom for
the desired level of α

MSW = Mean Square Within

n_i and n_j = Sample sizes from populations (levels) i and j

The Tukey-Kramer Procedure: Example



<u>Club 1</u>	<u>Club 2</u>	<u>Club 3</u>
254	234	200
263	218	222
241	235	197
237	227	206
251	216	204


1. Compute absolute mean differences:

$$|\bar{x}_1 - \bar{x}_2| = |249.2 - 226.0| = 23.2$$

$$|\bar{x}_1 - \bar{x}_3| = |249.2 - 205.8| = 43.4$$

$$|\bar{x}_2 - \bar{x}_3| = |226.0 - 205.8| = 20.2$$

2. Find the q value from the table in appendix J with k and $N - k$ degrees of freedom for the desired level of α


$$q_{\alpha} = 3.77$$




The Tukey-Kramer Procedure: Example

3. Compute Critical Range:

$$\text{CriticalRange} = q_{\alpha} \sqrt{\frac{\text{MSW}}{2} \left(\frac{1}{n_i} + \frac{1}{n_j} \right)} = 3.77 \sqrt{\frac{93.3}{2} \left(\frac{1}{5} + \frac{1}{5} \right)} = 16.285$$

4. Compare:

5. All of the absolute mean differences are greater than critical range. Therefore there is a significant difference between each pair of means at 5% level of significance.


$$|\bar{x}_1 - \bar{x}_2| = 23.2$$

$$|\bar{x}_1 - \bar{x}_3| = 43.4$$

$$|\bar{x}_2 - \bar{x}_3| = 20.2$$





Tukey-Kramer in PHStat

Microsoft Excel - Book1

File Edit View Insert Format Tools Data PHStat Window Help

Arial 10 B I U

	A	B	C
1	Club 1	Club 2	Club 3
2	254	234	200
3	263	218	222
4	241	235	197
5	237	227	206
6	251	216	204
7			
8			
9			
10			
11			
12			

PHStat menu:

- Data Preparation
- Descriptive Statistics
- Decision-Making
- Probability & Prob. Distributions
- Sampling
- Confidence Intervals
- Sample Size
- One-Sample Tests
- Two-Sample Tests
- Multiple-Sample Tests
 - Chi-Square Test...
 - Kruskal-Wallis Rank Test...
 - Tukey-Kramer Procedure...
- Control Charts
- Regression
- Utilities
- About PHStat...
- Help for PHStat



Randomized Complete Block ANOVA

- Like One-Way ANOVA, we test for equal population means (for different factor levels, for example)...
- ...but we want to control for possible variation from a second factor (with two or more levels)
- Used when more than one factor may influence the value of the dependent variable, but only one is of key interest
- Levels of the secondary factor are called **blocks**



Partitioning the Variation

- Total variation can now be split into three parts:

$$SST = SSB + SSBL + SSW$$

SST = Total sum of squares

SSB = Sum of squares between factor levels

SSBL = Sum of squares between blocks

SSW = Sum of squares within levels



Sum of Squares for Blocking

$$SST = SSB + \boxed{SSBL} + SSW$$

$$\boxed{SSBL = \sum_{j=1}^b k(\bar{x}_j - \bar{\bar{x}})^2}$$

Where:

k = number of levels for this factor

b = number of blocks

\bar{x}_j = sample mean from the j^{th} block

$\bar{\bar{x}}$ = grand mean (mean of all data values)



Partitioning the Variation

- Total variation can now be split into three parts:

$$\boxed{\text{SST}} = \boxed{\text{SSB}} + \text{SSBL} + \boxed{\text{SSW}}$$

SST and SSB are
computed as they were
in One-Way ANOVA

$$\boxed{\text{SSW} = \text{SST} - (\text{SSB} + \text{SSBL})}$$



Mean Squares

$$\text{MSBL} = \text{Mean square blocking} = \frac{\text{SSBL}}{b - 1}$$

$$\text{MSB} = \text{Mean square between} = \frac{\text{SSB}}{k - 1}$$

$$\text{MSW} = \text{Mean square within} = \frac{\text{SSW}}{(k - 1)(b - 1)}$$



Randomized Block ANOVA Table

Source of Variation	SS	df	MS	F ratio
Between Blocks	SSBL	$b - 1$	MSBL	$\frac{\text{MSBL}}{\text{MSW}}$ $\frac{\text{MSB}}{\text{MSW}}$
Between Samples	SSB	$k - 1$	MSB	
Within Samples	SSW	$(k-1)(b-1)$	MSW	
Total	SST	$N - 1$		

k = number of populations

b = number of blocks

N = sum of the sample sizes from all populations

df = degrees of freedom



Blocking Test

$$H_0 : \mu_{b1} = \mu_{b2} = \mu_{b3} = \dots$$

H_A : Not all block means are equal

$$F = \frac{MSBL}{MSW}$$

■ Blocking test:

$$df_1 = b - 1$$

$$df_2 = (k - 1)(b - 1)$$

Reject H_0 if $F > F_\alpha$



Main Factor Test

$$H_0 : \mu_1 = \mu_2 = \mu_3 = \dots = \mu_k$$

H_A : Not all population means are equal

$$F = \frac{MSB}{MSW}$$

■ Main Factor test:

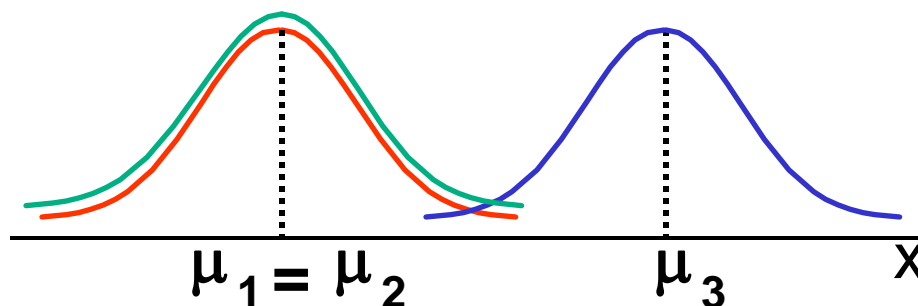
$$df_1 = k - 1$$

$$df_2 = (k - 1)(b - 1)$$

Reject H_0 if $F > F_\alpha$

Fisher's Least Significant Difference Test

- To test **which** population means are significantly different
 - e.g.: $\mu_1 = \mu_2 \neq \mu_3$
 - Done after rejection of equal means in randomized block ANOVA design
- Allows pair-wise comparisons
 - Compare absolute mean differences with critical range





Fisher's Least Significant Difference (LSD) Test

$$\text{LSD} = t_{\alpha/2} \sqrt{\text{MSW}} \sqrt{\frac{2}{b}}$$

where:

$t_{\alpha/2}$ = Upper-tailed value from Student's t-distribution
for $\alpha/2$ and $(k - 1)(n - 1)$ degrees of freedom

MSW = Mean square within from ANOVA table

b = number of blocks

k = number of levels of the main factor



Fisher's Least Significant Difference (LSD) Test

(continued)

$$\text{LSD} = t_{\alpha/2} \sqrt{\text{MSW}} \sqrt{\frac{2}{b}}$$

Compare:

$$\text{Is } |\bar{x}_i - \bar{x}_j| > \text{LSD} ?$$

If the absolute mean difference is greater than LSD then there is a significant difference between that pair of means at the chosen level of significance.

$$|\bar{x}_1 - \bar{x}_2|$$

$$|\bar{x}_1 - \bar{x}_3|$$

$$|\bar{x}_2 - \bar{x}_3|$$

etc...



Chapter Summary

- Described one-way analysis of variance
 - The logic of ANOVA
 - ANOVA assumptions
 - F test for difference in k means
 - The Tukey-Kramer procedure for multiple comparisons
- Described randomized complete block designs
 - F test
 - Fisher's least significant difference test for multiple comparisons
- Described two-way analysis of variance
 - Examined effects of multiple factors and interaction