



FEDERAL REPUBLIC OF NIGERIA

CERTIFICATE OF INCORPORATION
OF A
PRIVATE COMPANY LIMITED BY SHARES
COMPANY REGISTRATION NO. 7086712

The Registrar - General of Corporate Affairs Commission

hereby certifies that

EQUITY CARE LIMITED

is this day incorporated under the
COMPANIES AND ALLIED MATTERS ACT 2020

as a private company limited by shares

Given under my hand at Abuja this 8th day of August, 2023



A. G. Abubakar
Registrar - General

TAX IDENTIFICATION NUMBER: 31493715-0001