

*DevOps Workshop Series*

*DevSecOps*



# DevSecOps

## Goal

*Integrate previous seven modules in brief fashion to cover security and compliance aspects through each element*



**Module 1 - DevOps**



**Module 2 – CI/CD Pipelines**



**Module 3 – Continuous Deployment**



**Module 4 – Infrastructure as Code**



**Module 5 – Continuous Testing**



**Module 6 – Observability**



**Module 7 – SRE and Incident Management**



**Module 8 - DevSecOps**

# Security considerations

## Security exists in two phases

- *To GUARD your value*
- *To SIGNAL a threat*



Advancing DevOps perceptions fine-tunes the ability to understand dynamic value through improved experimentation

## Teams fix problems with humans

# Put the problem on the table

## Problem – security teams used to separation?

- *Twenty years ago, they did ops, or dev, or networking*
- *Success resulted in promotion to compliance*
- *Let's bring folks back to the same team*

## What are my integration parameters?

- *Standards*
- *Risk management*
- *Buying a solution*



# Re-valuing security

## Where are my 'crown jewels' compared to the business?

- *What do customers want to secure? Data? Goods ? IP?*
- *What do managers want to secure? Revenues? Bonuses?*
- *What do employees want to secure? Employment? Bonuses?*

## When you find a value stream, where is security?

- *An –ility such as scalability, adaptability, observability?*
- *Baked in and left to cool?*
- *A dynamic part of development and operations?*



Business Data Security Dashboard of Critical Application



# Security gaps in DevOps

Different gaps create the whole hole

## Compliance gaps

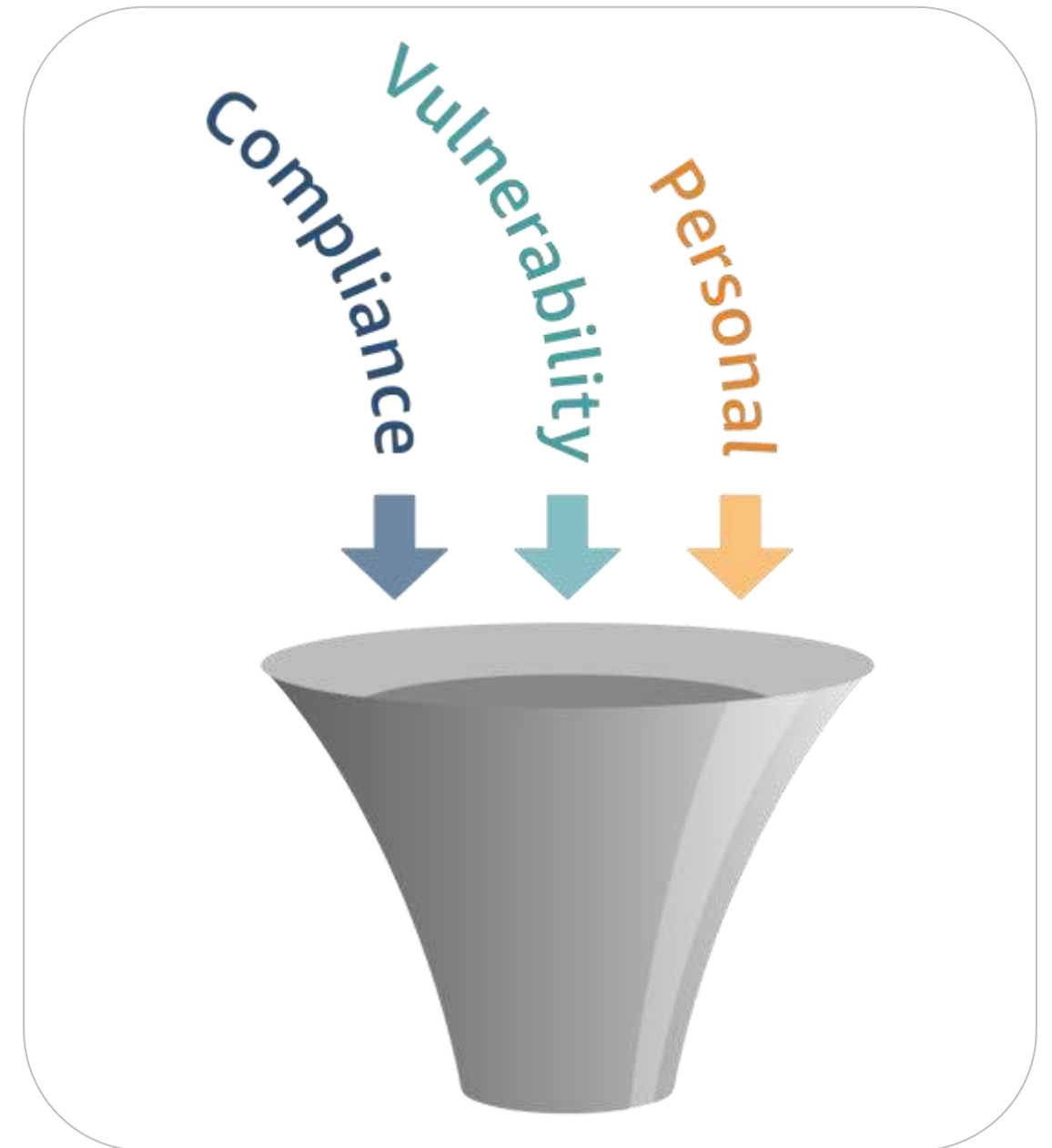
- *Failed to meet standard*
- *No policy created*

## Vulnerability gaps

- *Scanned and failed*
- *New hole released*


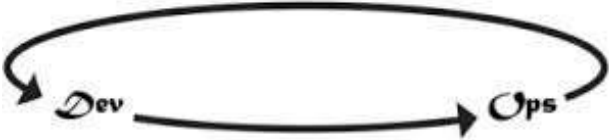
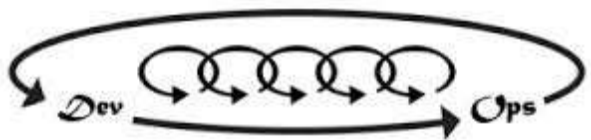
## Personal gaps

- *Failed to patch*
- *Introduced vulnerability*
- *Attacked by a rude person*





# The Three Ways

<p><b>The First Way: Systems Thinking</b></p> 	<p><b>The Second Way: Amplify Feedback Loops</b></p> 	<p><b>The Third Way: Culture Of Continual Experimentation And Learning</b></p> 
<p><b>FLOW</b></p>	<p><b>FEEDBACK</b></p>	<p><b>CONTINUOUS EXPERIMENTATION AND LEARNING</b></p>
<p><i>Ensure that security is not a constraint in the flow of work – shift security testing as far left as possible and automate. Use pre-approved security libraries, think like a value stream, and create mutual accountability.</i></p>	<p><i>Ensure fast feedback by automating security testing, including security early in the process in product demos and creating a continuous peer-to-peer conversation. Use telemetry and observability.</i></p>	<p><i>Ensure that security team and software engineers are cross-skilling. Allocate time for them to sit and work together to learn from each other. Encourage the documenting and sharing of experiences – good and bad.</i></p>
<p><b>Module 1: DevSecOps Advanced Basics</b></p>		



# CALMS & DevSecOps

CULTURE	<i>All technology teams have accountability for security; security is everybody's job. All understand the end-to-end system and collaborate regularly to create trust.</i>
AUTOMATION	<i>Automation helps assure security by strategic use of codifying the orchestration and automation of tasks and processes that have security vulnerabilities when done manually and where automation can enhance security practices.</i>
LEAN	<i>Security is not a constraint in the value stream and teams aren't waiting for security activities to happen – flow is optimized. Work is visible through shared backlogs.</i>
MEASUREMENT	<i>Cost of breach is understood, business and attack metrics are shared, and a value stream centric approach is followed to optimize cycle time and ensure no delays caused by security.</i>
SHARING	<i>Security and software engineers cross-skill and collaborate to automate knowledge. Stories are shared through wikis, standups, and on a day-to-day basis.</i>



# DevSecOps manifestos

*"I believe the DevOps movement is a new fertile soil from which the build-security-in concept can be reborn, renamed, and remade."*

**Larry Maccherone**



**Goal:** *Safely distributed security decisions at speed and scale*

## VALUES

**Build security in** *more than bolt it on*

**Rely on empowered development teams** *more than security specialists*

**Implement features securely** *more than security features*

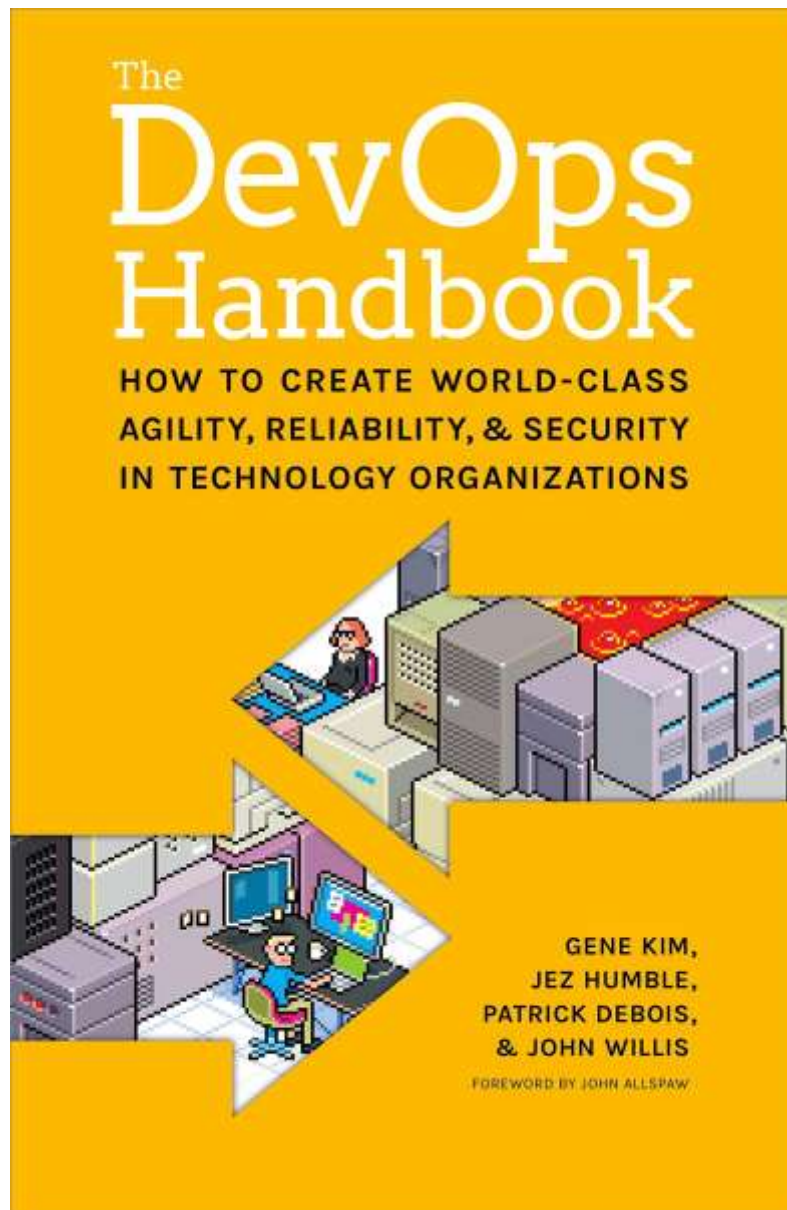
**Use tools as feedback for learning** *more than end-of-phase stage gates*

**Build on culture change** *more than policy enforcement*

*"Through Security as Code, we have and will learn that there is simply a better way for security practitioners, like us, to operate and contribute value with less friction. We know we must adapt our ways quickly and foster innovation to ensure data security and privacy issues are not left behind because we were too slow to change."*



# DevSecOps in the DevOps Handbook



## Chapter 22: Information Security as Everyone's Job, Every Day

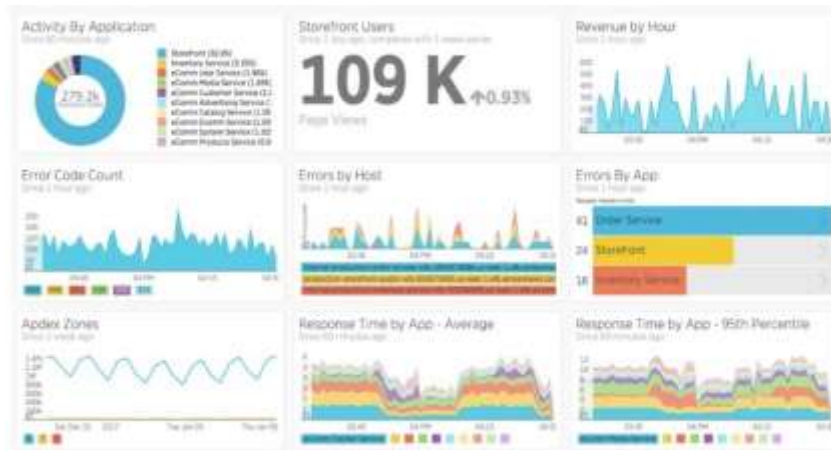
## Chapter 23: Protecting the Deployment Pipeline, and Integrating into Change Management and Other Security and Compliance Controls

- *Integrate security into development iteration demonstrations*
- *Integrate security into defect tracking and post-mortems*
- *Integrate preventative security controls into shared source code repositories and shared services*
- *Integrate security into the deployment pipeline*
- *Ensure security of the application*
- *Ensure security of the software supply chain*
- *Ensure security of the environment*
- *Integrate information security into production telemetry*

# Team visibility

## Dashboards

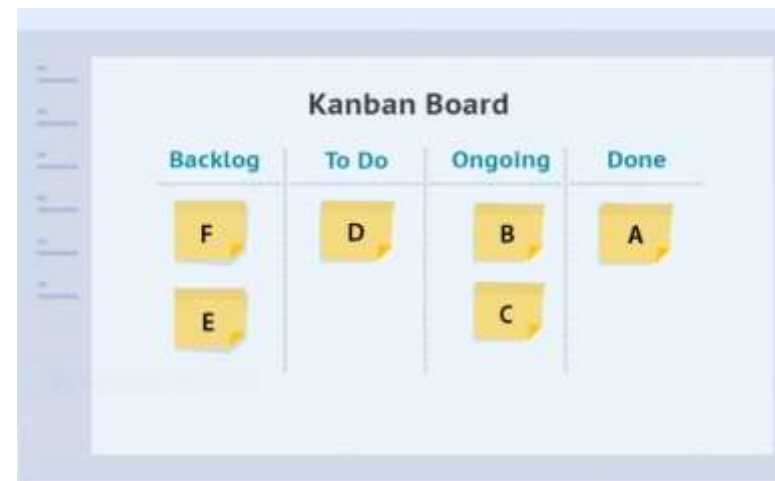
- Grouped answers
- Accelerates information gathering



*One key to DevOps is creating workflow visibility*

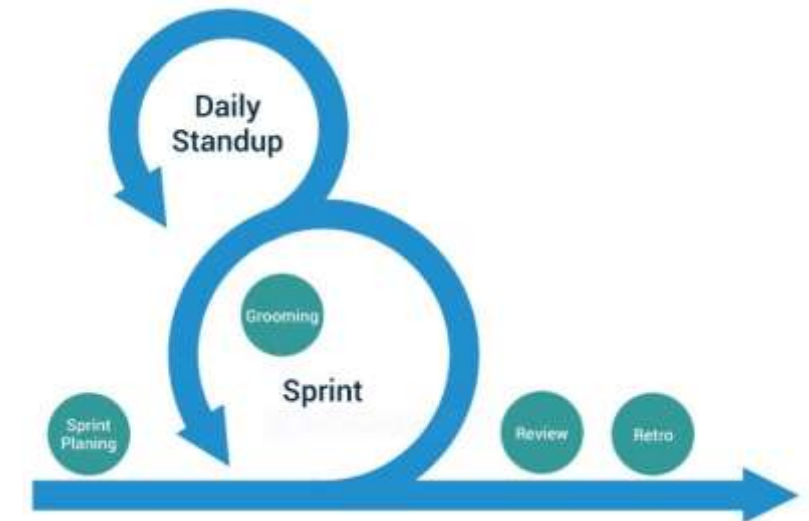
## Kanban

- From Lean
- Visible workflow
- Columns

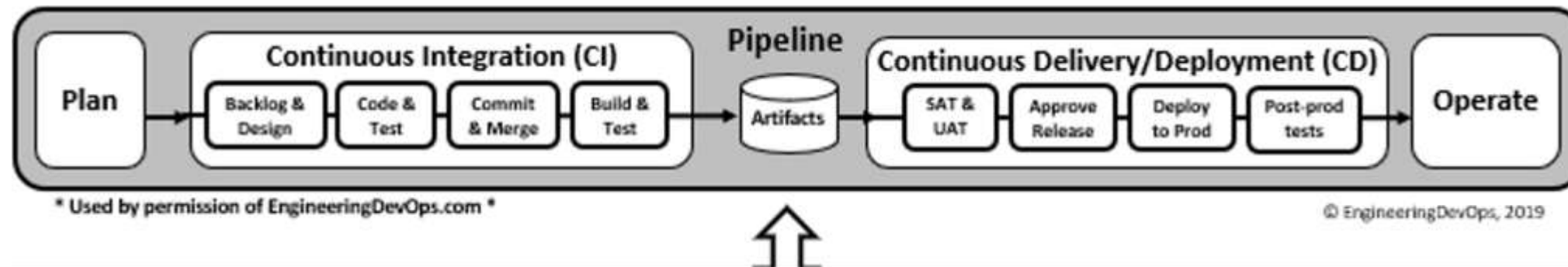


## Scrum

- Daily standup
- Plan, Review, Retrospective
- Integration Events



# CI/CD Pipeline

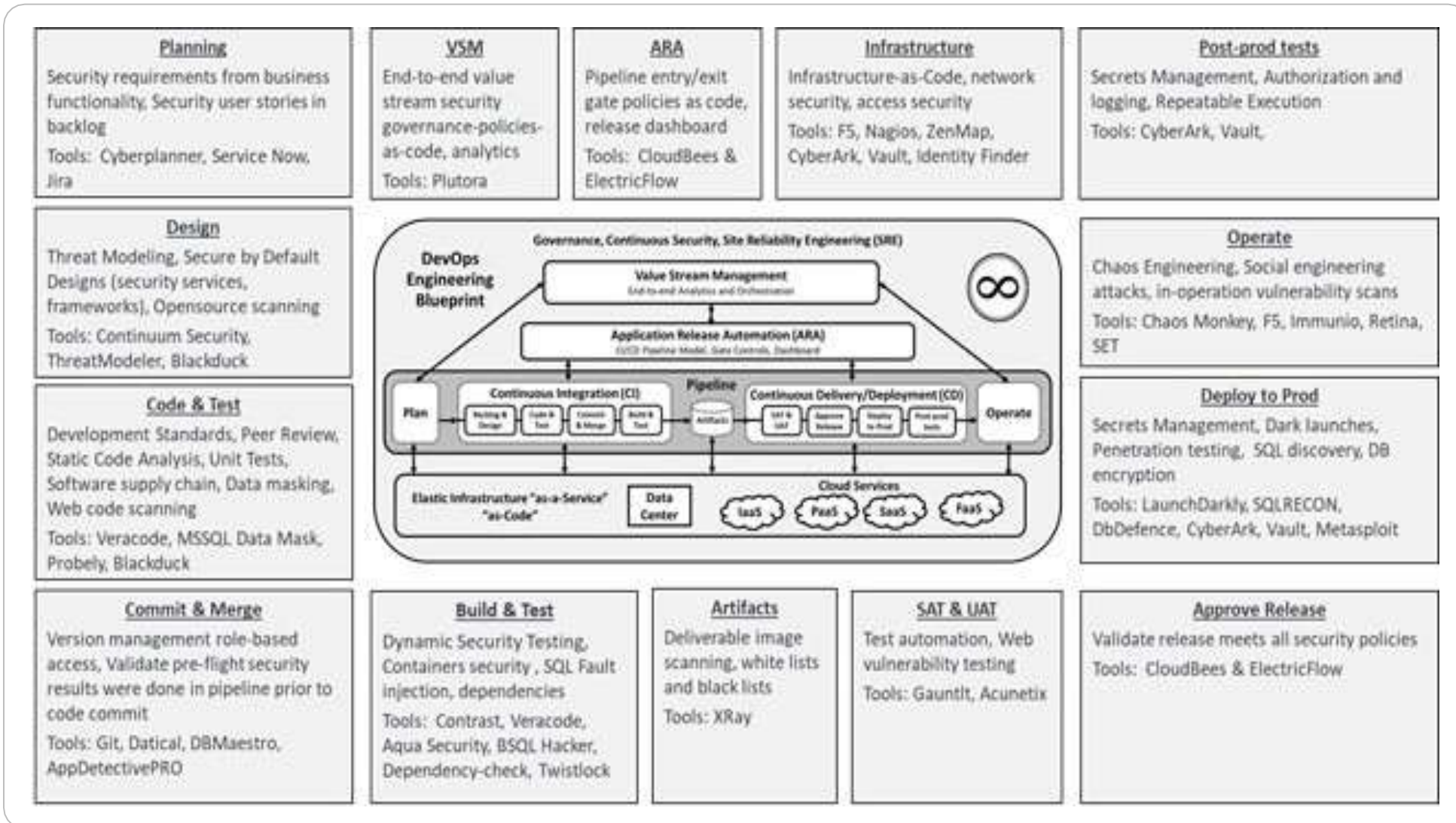


- DevOps built around pipelines
- Tools can manage the pipeline
  - Gitlab
  - Jenkins
  - Circle CI
- Pipelines integrate multiple tools to check stages including security tools

- Pipelines need to be
  - Scalable
  - Trainable
  - Offer support
  - Have an integrated user community
- Avoid vendor lock-in



# Managing continuous practices and risk



## Continuous Monitoring

- Automated metrics, set thresholds

## Continuous Security

- Matching security to pipeline events

## Continuous Observability

- Capable of transparency across activities

Monitoring, Observability and Security build through DAST, SAST, and RAST tools

# Finding the known safe

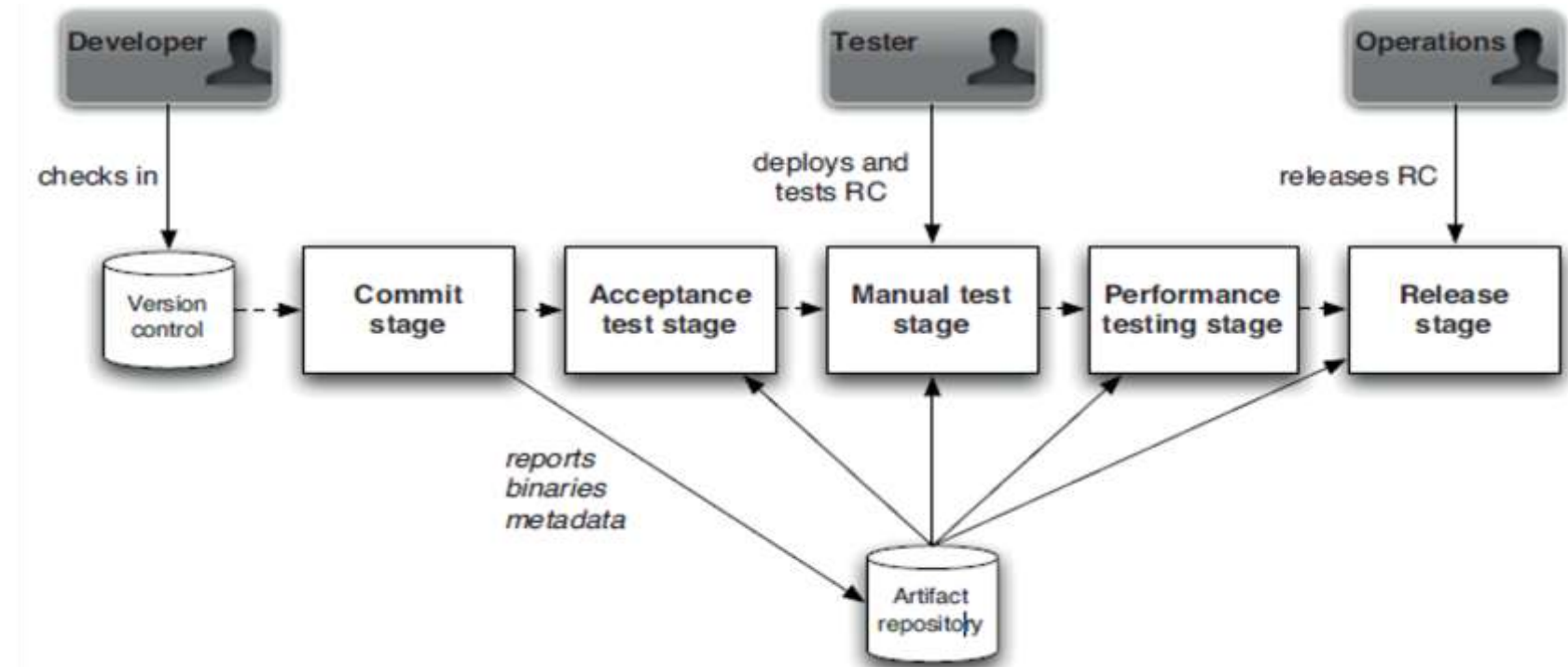
## Shared Repos

- *Tested and proven code element*

## Open source

- *Matched to known good*
- *Updated by teams*

## Creates observability



*Use an artifact repository to store binaries, reports, and metadata for each of your release candidates (E.g., Archiva, Nexus, JFrog).*



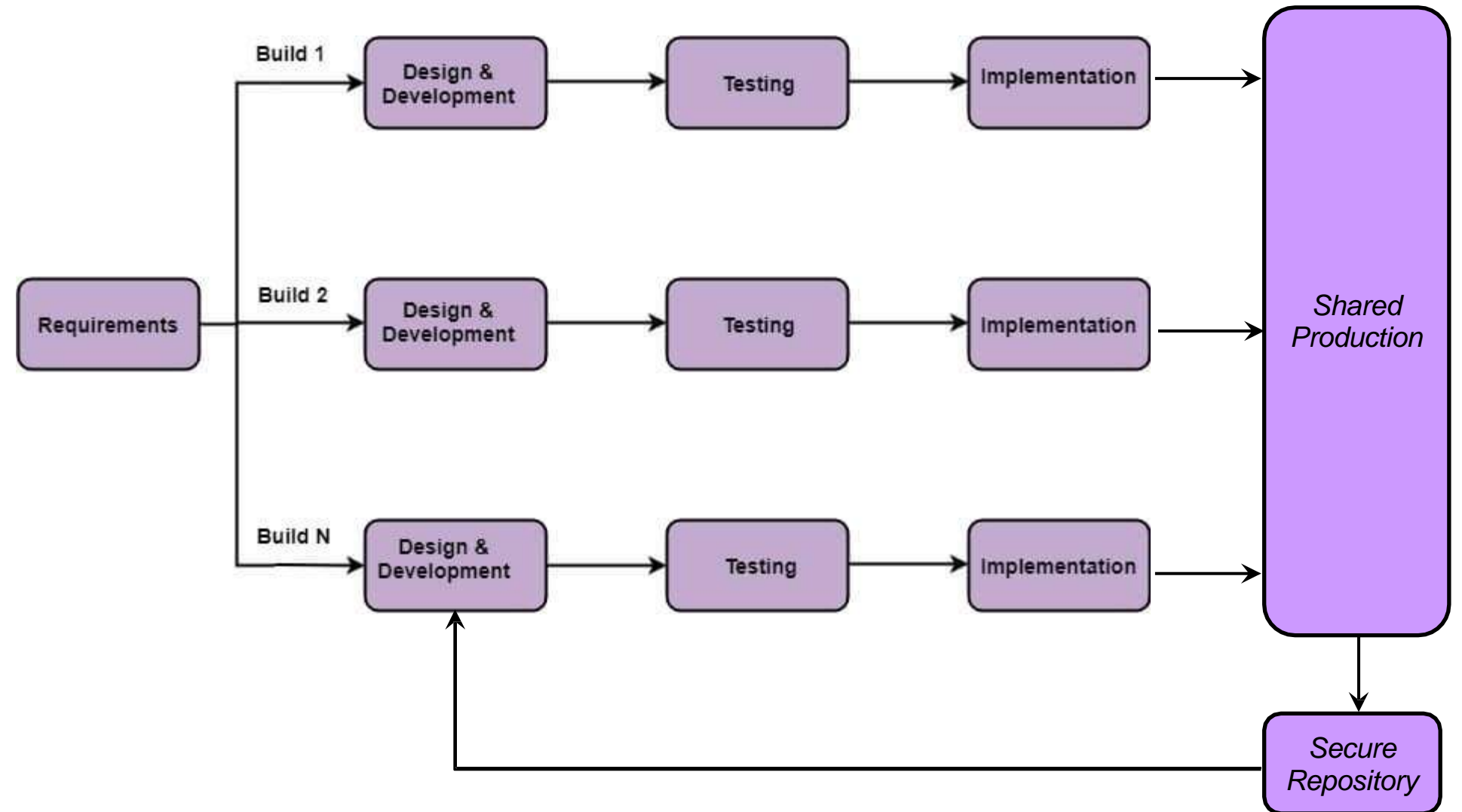


# Incremental pipeline build

Secure tools for Commit,  
Build, and Validate

Match to known Repos  
from commercial teams

Implement vendors  
to maximize minimal  
team skills





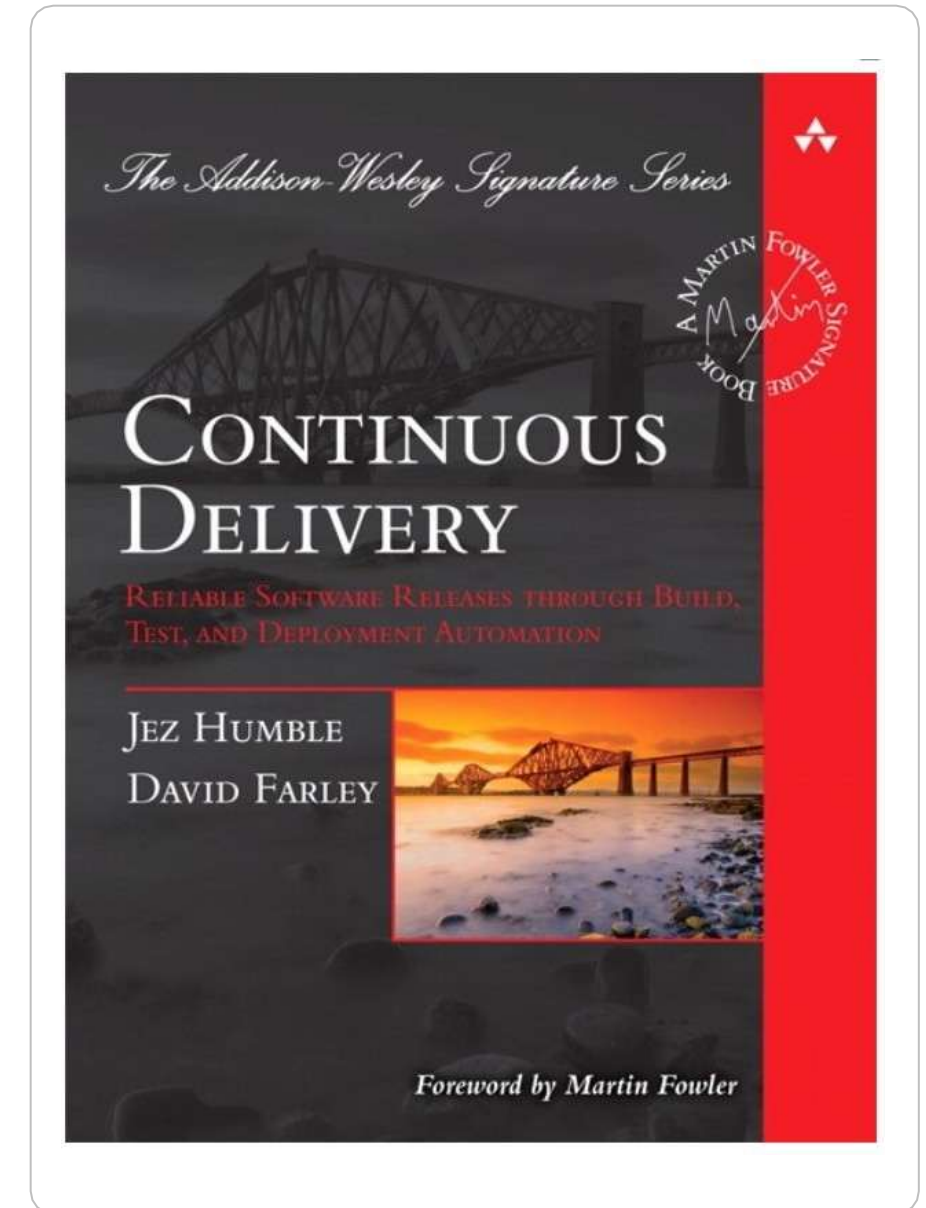
# Continuous Delivery

## Software in a constantly releasable state

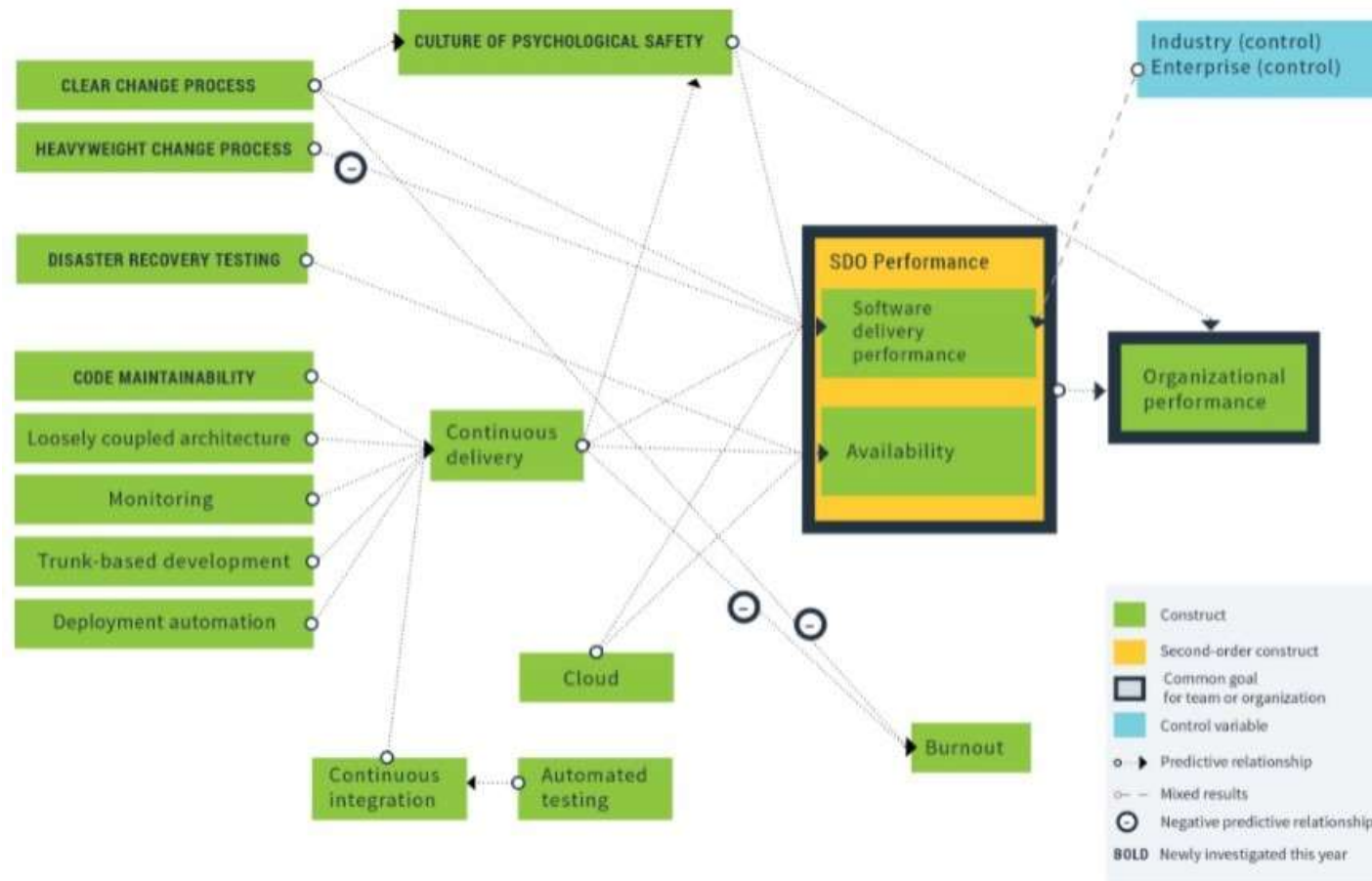
- *Accelerates continuous integration*
- *Provides fast, automated feedback on a system's production-readiness*

## Relies on a deployment pipeline enabling deployment on demand

- *Prioritizes keeping software releasable/deployable over new features*
- *Reduces the cost, time, and risk change*



# Continuous Deployment Processes



Leads to higher organizational performance

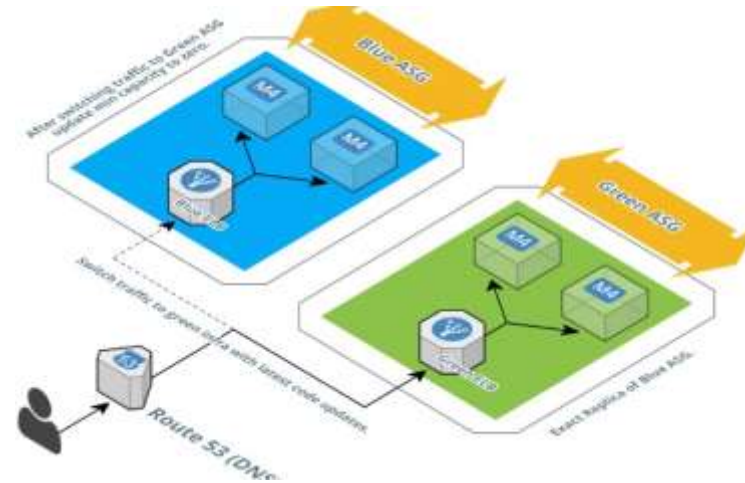
Linkages show dependencies



# Continuous Deployment Patterns

## Blue/Green

- Duplicate environment
- After test, switch to new format



## A/B

- Authorized to user subset
- Progressively exposed to more users



## Canary

- Receives traffic percentage
- After validation, traffic increased

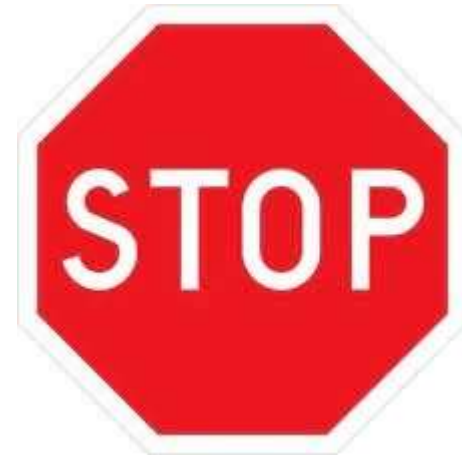


## Feature Flags

- New features to production
- Used together with A/B testing, Canary, and other deployments



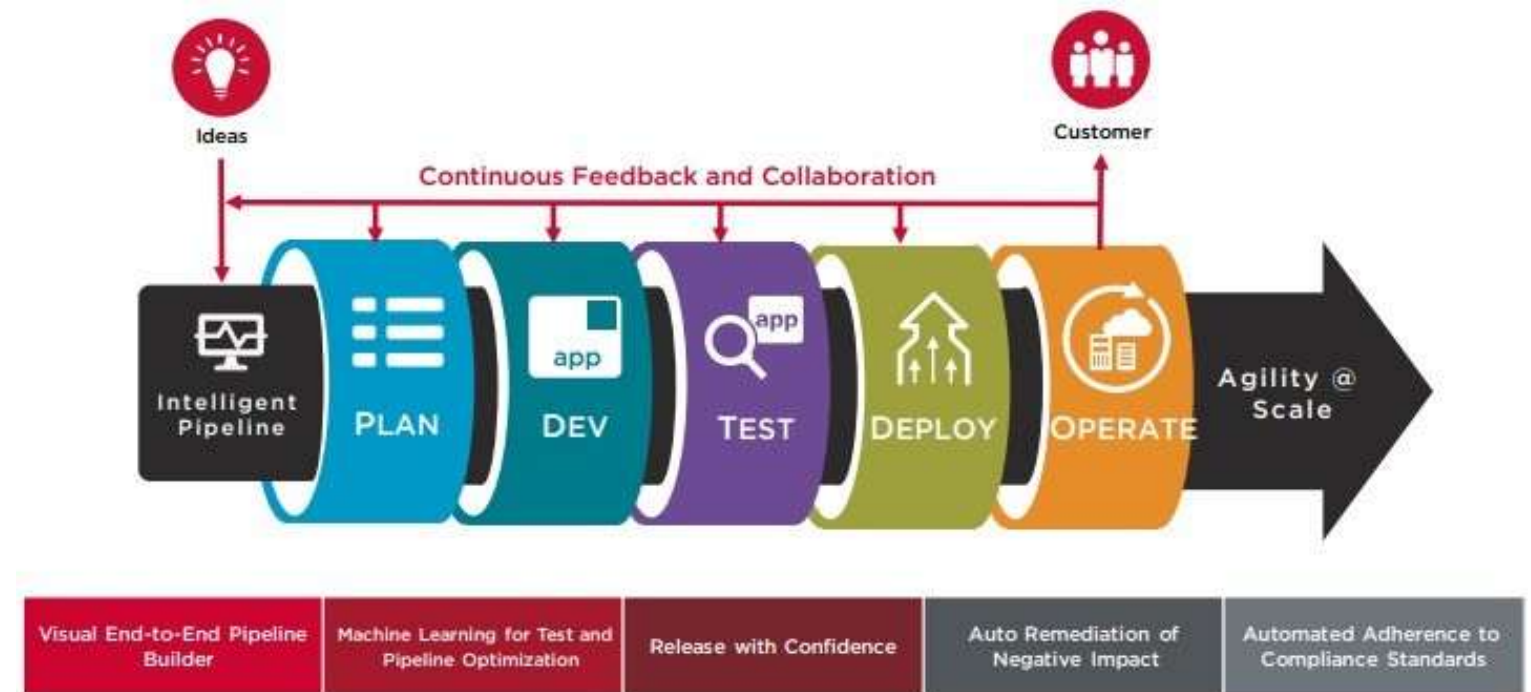




**Security is not a Deployment Pattern!**

# Securing the Continuous Deployment

- *Continuous deployment requires constant security*
  - *Map threats and secure connections*
  - *Tighten access control*
  - *Separate duties and enforce permissions*
  - *Keep secrets safe*
  - *Lock up your code repository*
  - *Diligently monitor and clean up*
  - *Stay informed and have a plan*
- *Every pipeline step needs variable approach*





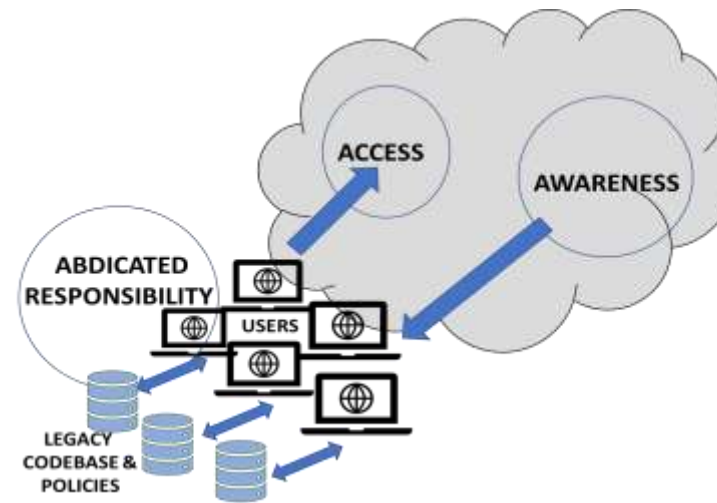
# Infrastructure as Code

## All underlying process run as code

- *Set up pipeline in multiple places*
- *Easy duplication of test environment*

## Allows the 3 A's of Cloud

- *Access (globally)*
- *Awareness (immediately)*
- *Abdicated Responsibility (for security)*



## Related to Infrastructure as Service

- *Based on not owning physical architecture*
- *Provided processing, storage, and networks*
- *Software up to customer*

# Building from the bottom

## Evaluate current needs

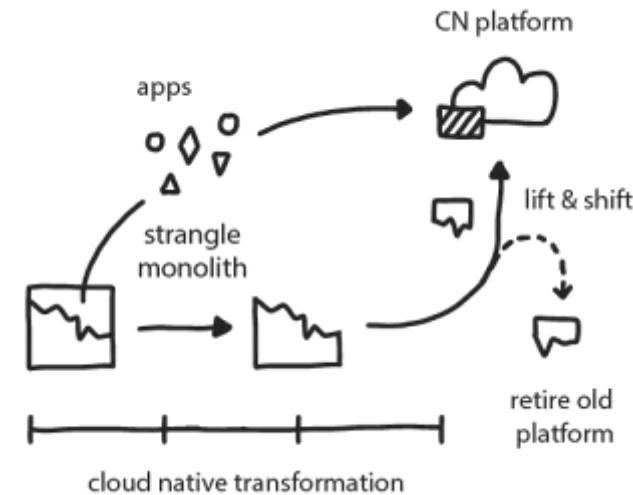
- *On-premise*
- *Cloud-using*
- *Cloud-native*
- *Hybrid*

## Migrating architecture

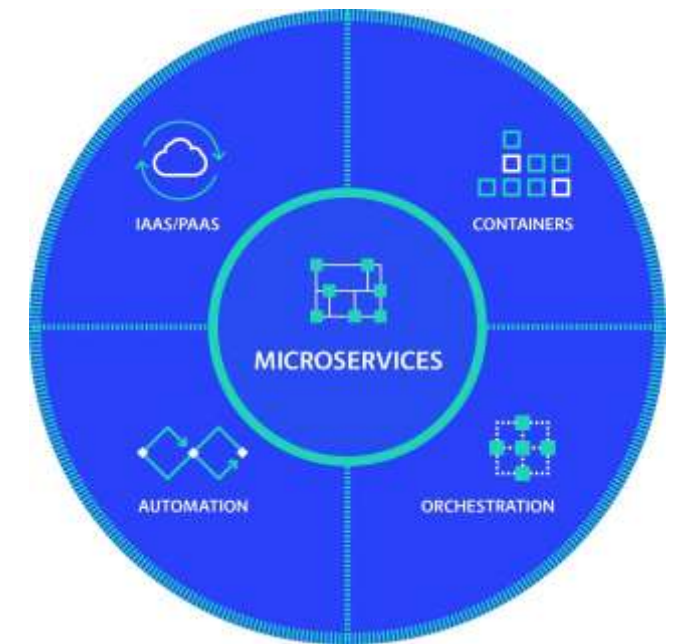
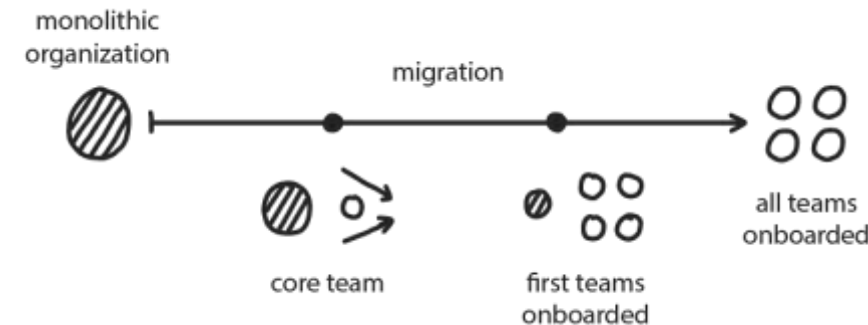
- *On-premise to cloud native*
- *Monolith to microservices*
- *Cloud-native to cloud-based*

## Strangler Pattern

- *Apps*
- *Orgs*



For design options in pattern:  
[cnpatterns.org](https://cnpatterns.org)



# Architectural runway

## Runways are for landing!

- *Articulates dev timeframes*
- *Allows visual link to features*
- *Do you have security features*

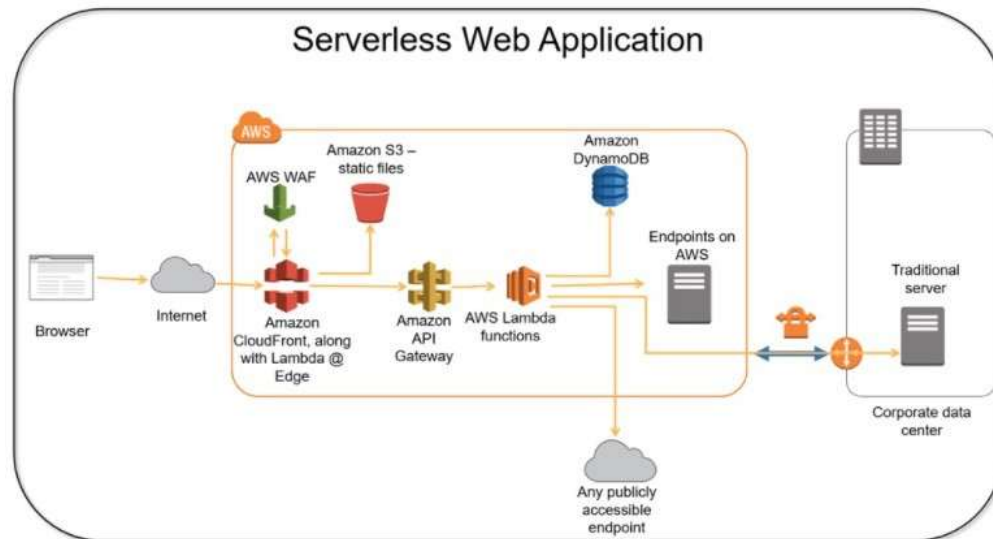
## Designing a runway

- *Identify iterations*
- *Highlight key features*
- *Track dependencies*
- *Group consensus*



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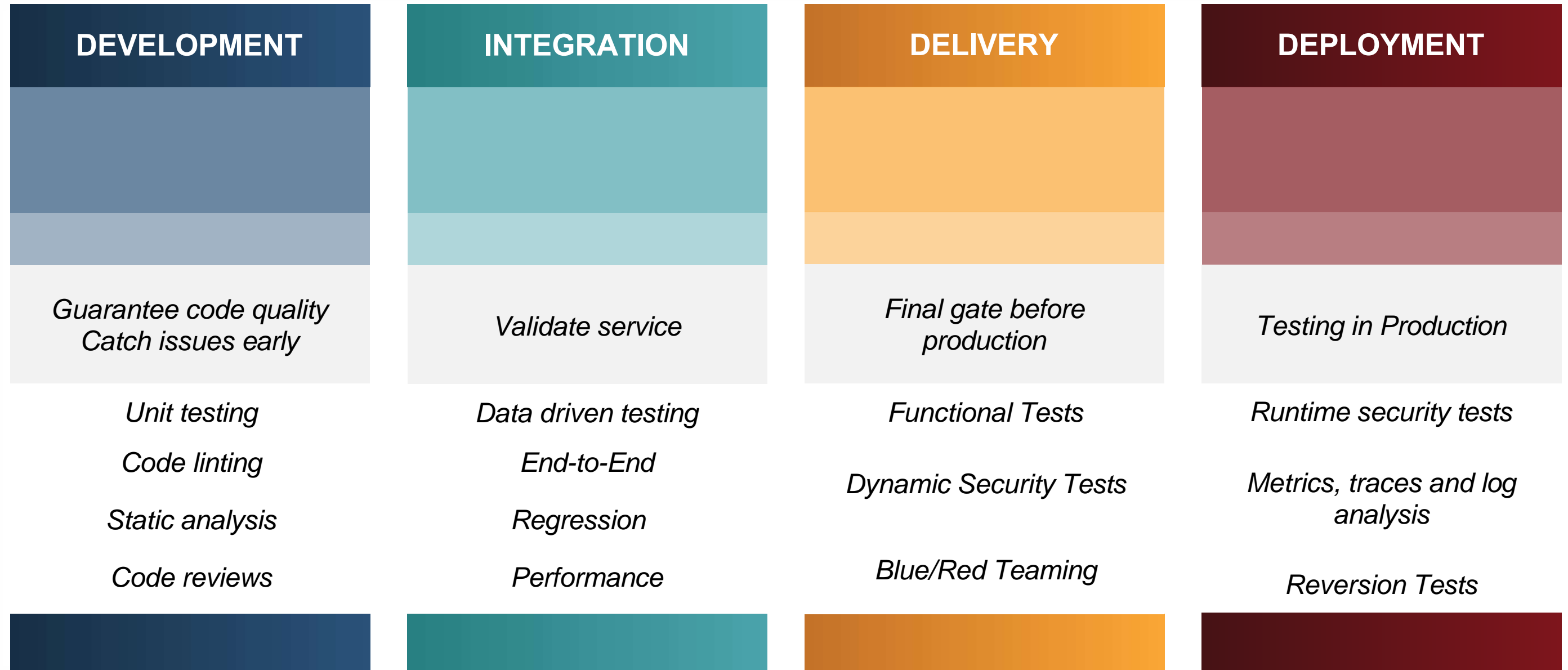
# Server-less architecture



- *Cloud computing model where resources are allocated on demand*
  - Servers are centrally modified
  - Not owned by primary customary
  - Can accelerate code for DevOps
  - Backend between event-driven architectures
- *Examples*
  - AWS Lambda
- *Pros – Cost, Elasticity vs. Scalability, Productivity*
- *Cons – Performance, resource limits, monitoring and debugging, security, privacy, vendor lock-in*



# Stages for testing





# Testing and feedback

## Feedback requires monitoring

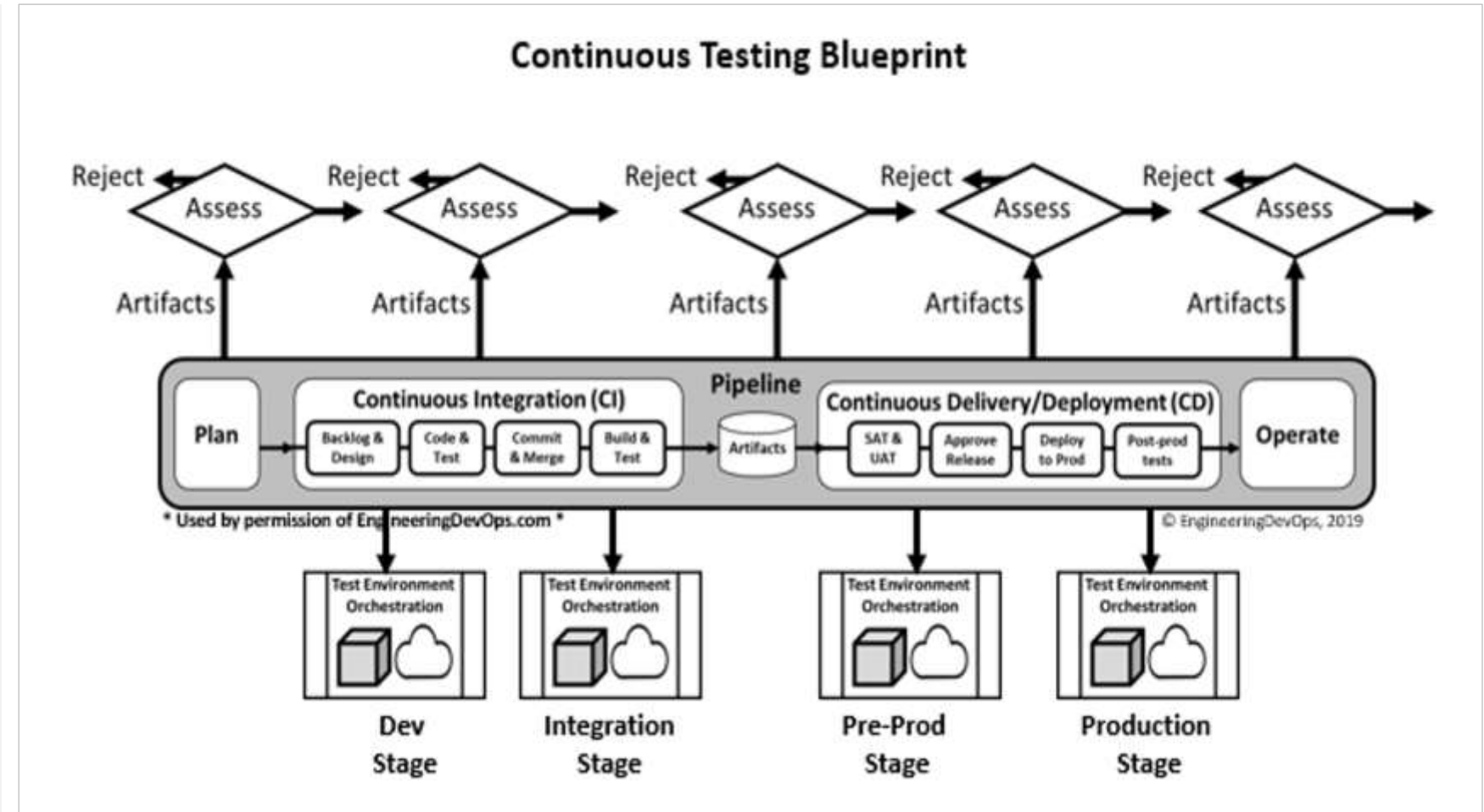
- *Monitoring implies testing*
- *Testing for feedback creates artifacts*

## Testing looks for set barriers

- *Telemetry captures status*
- *Metrics, logs, traces might not be testing*

## How do you report test results?

- *Automated security gates*
- *Shared dashboards*
- *Weekly staff meetings*



Used with permission from EngineeringDevOps.com





# Design the test case

What do you want to test?

What is the expected answer?

What happens if test fails?

Checking previous tests

Find security in building test cases

- *Vulnerability Tests*
- *Compliance Tests*
- *Personal Tests*

1. *Designing a test case*
2. *Analyze requirements*
3. *Set up a test environment*
4. *Analyze software/hardware needs*
5. *List how systems should respond*
6. *List testing methods*
7. *Design test cases*
8. *Run tests, study, save results*

Test Case Type	Description	Test Step	Expected Result	Status
<i>Functionality</i>	<i>Area should accommodate up to 20 characters</i>	<i>Input up to 20 characters</i>	<i>All 20 characters in the request should be appropriate</i>	<i>Pass or Fail</i>
<i>Security</i>	<i>Verify password rules are working</i>	<i>Create a new password in accordance with rules</i>	<i>The user's password will be accepted if it adheres to the rules</i>	<i>Pass or Fail</i>
<i>Usability</i>	<i>Ensure all links are working properly</i>	<i>Have users click on various links on the page</i>	<i>Links will take users to another web page according to the on-page URL</i>	<i>Pass or Fail</i>



# Common errors and solutions

Check with integration with tools

Look for more fidelity in results

Don't debug immediately –  
gather results and fix the whole

Investigate root causes

Resolve the problem and  
test again

- *Quick resolutions might not fix all the issues*

Capture the data, and get help

		Truth about the population	
		$H_0$ true	$H_a$ true
Decision based on sample	Reject $H_0$	Type I error	Correct decision
	Accept $H_0$	Correct decision	Type II error

# Observable, observing, observability

**Observable:** *functions designed to produce data in manipulatable formats*

**Observing:** *the identification of persons or tools who interact with data at specified points*

**Observability:** *the state of observing outputs from tools and functions*





# Relating things to other things



≠



≠



**Smooth Skin**

**Round**

**Navel with stem**

**Juicy on inside**

**Rough Skin**

**Round**

**Navel with stem**

**Juicy on inside**

**Rough Skin**

**Round at parts**

**Navel with stem**

**Juicy on inside**

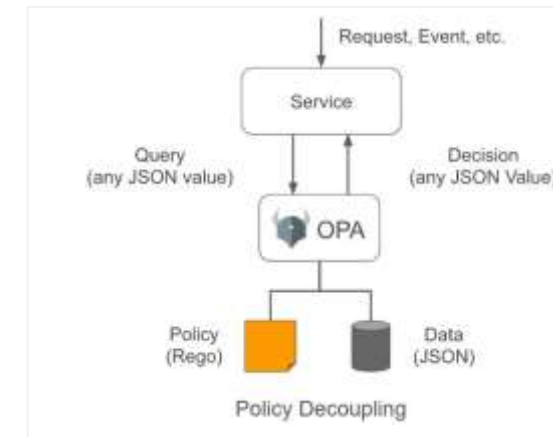
# Open policy agent

*Open source, policy engine with high-level declarative language (Rego)*

*Sidecar service to verify policies and configuration in:*

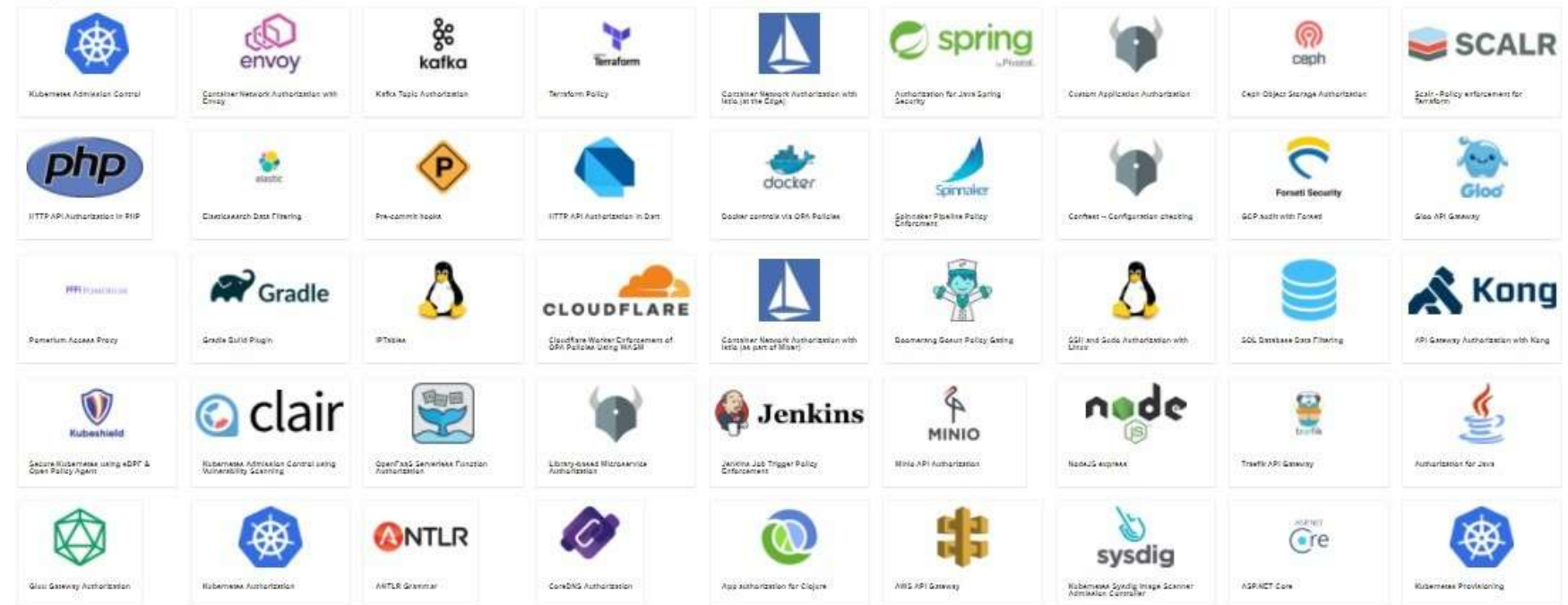
- *Microservices*
- *CI/CD Pipelines*
- *API gateways*

*Decouples decision-making from enforcement*



## OPA Ecosystem

Overview of OPA integrations, use-cases, and related projects. Created by the maintainers of OPA.





# Observing security

*Security requires observation similar to other pipeline aspects*

*Question teams about security*

*Decouple decision-making from enforcement*

## Security questions for teams

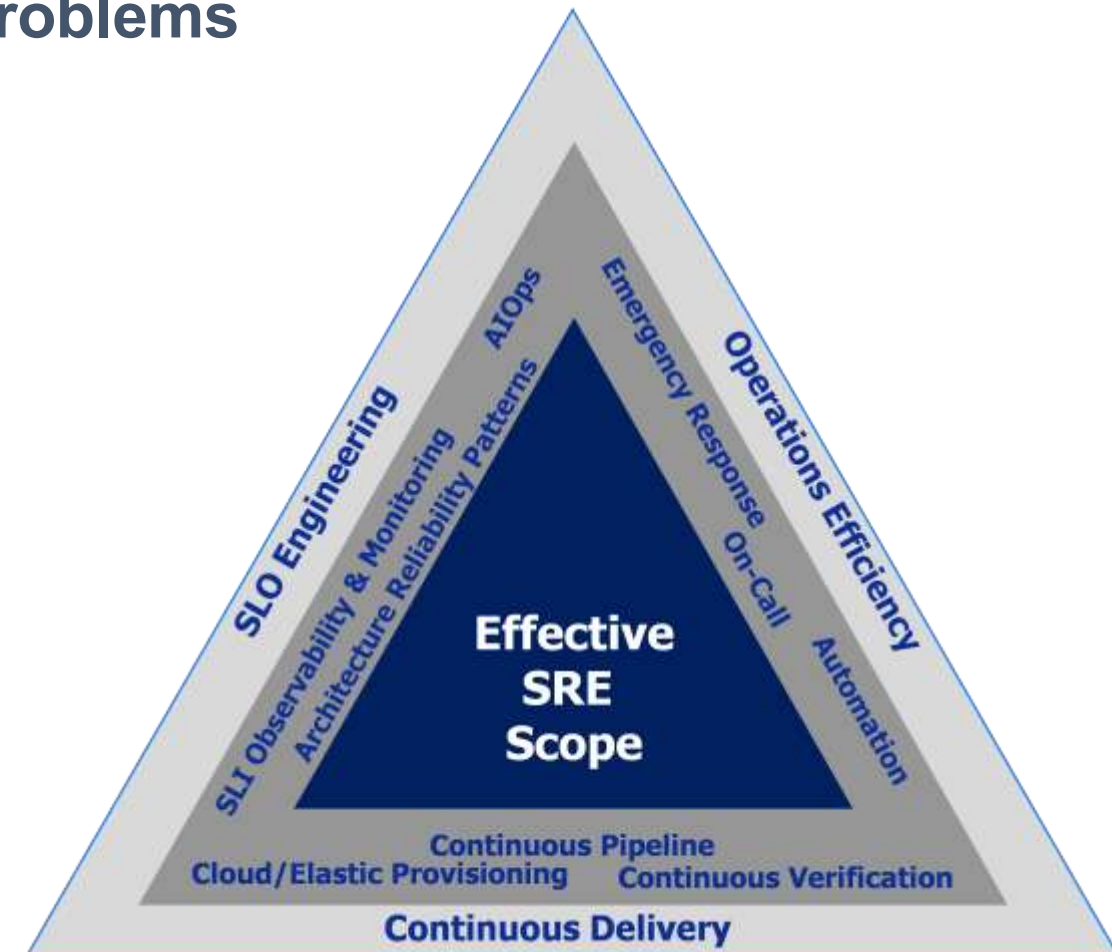
- *What are my vulnerabilities?*
- *What are the risks of these?*
- *How do I fix it?*
- *How long will that take?*
- *How can you help me fix it?*
- *How do we make sure the same problem isn't anywhere else?*
- *Why should I care?*
- *Why should we tell?*
- *Where can we record this?*
- *Can we automate this?*
- *How do we stop this happening again?*



# Establishing a secure SRE

The System Reliability Engineer works end to end problems

- *Break glass for the DevOps team*
- *Based on three factors*
  - *Service Level Agreement (SLA)*
  - *Service Level Objective (SLO)*
  - *Service Level Indicator (SLI)*
- *Not always trained on security issues*
- *Ensure factors include security*





# SRE values vs. security

## SRE

*Keep the site running*

- *Isolate failure domains*
- *Redundant systems*
- *Load balancing*

*Empower dev teams with distributed decisions*

*Approach ops as engineering problem*

*Achieve business success through measured promises*

## Security

*Security doesn't stop ops*

- *Find problems*
- *Are redundancies secure?*
- *Same as above*

*Take part in deployment decisions*

*Approach pipeline as security solution*

*Achieve business success through measured promises*



# SRE enabling functions vs security

## SRE

*Monitoring, metrics, KPIs*

*Incident management and emergency response*

*Capacity planning and demand forecasts*

*Performance analysis and optimization*

*Provisioning, change management, and velocity*

## Security

*Transparency in metrics*

*Ensure crown jewels safely stored*

- *Are alternate sites secure?*
- *What version is backed up?*

*Can current security scale?*

*Do security practices affect performance?*

- *Do you know?*
- *Do you know the margins*

*Prepare for change*



# SRE antipatterns and security takeaways

## SRE

*Humans staring at screens*

*Mob incident response*

*Magic solutions*

*Hiring a dog-walker for pets*

*Speed-bumps and production postponement*

*Ungainly governance*

## Security

*Observability demands automation*

*When a flaw exists, what happens next?*

*Who can fix security? Team efforts*

*Minimize management software – don't just add security layers*

*DevSecOps, like DevOps, based on acceleration. Find the pain points*

*If you can't explain the security guidelines, no one else can either*

# Dashboard shortcut security discussions

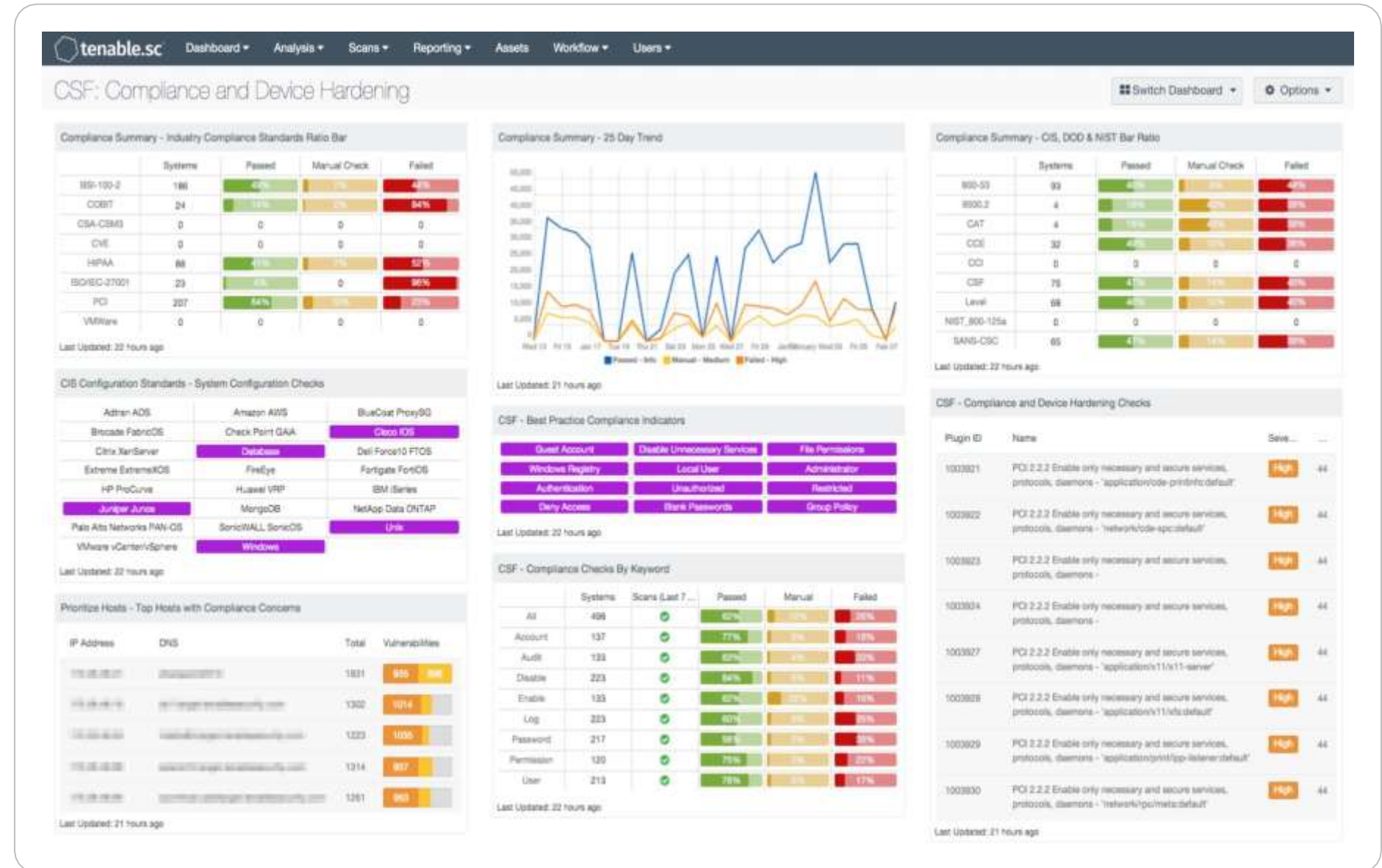
Enhanced visibility  
improves flow

Observability creates  
awareness

- *Metrics*
- *Logs*
- *Traces*

Value question

- *What do you learn from dashboard?*
- *How does it create action?*







# Where do I go from here?

1

***Decision creates error***

***non-decision invites disaster***

2

***2<sup>nd</sup> Law, Thermodynamics***

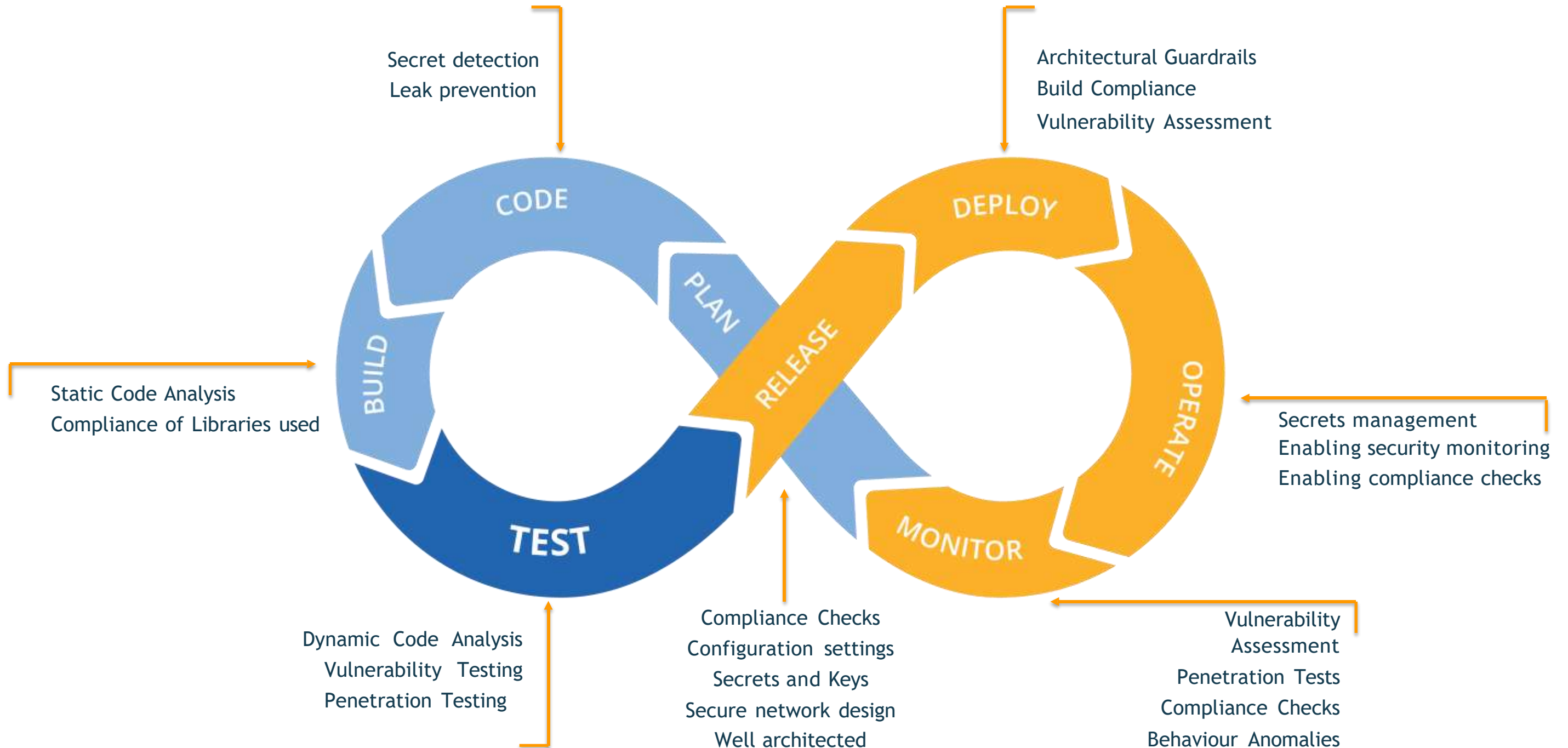
***System entropy always increases***

3

***Know the base rate for decision***

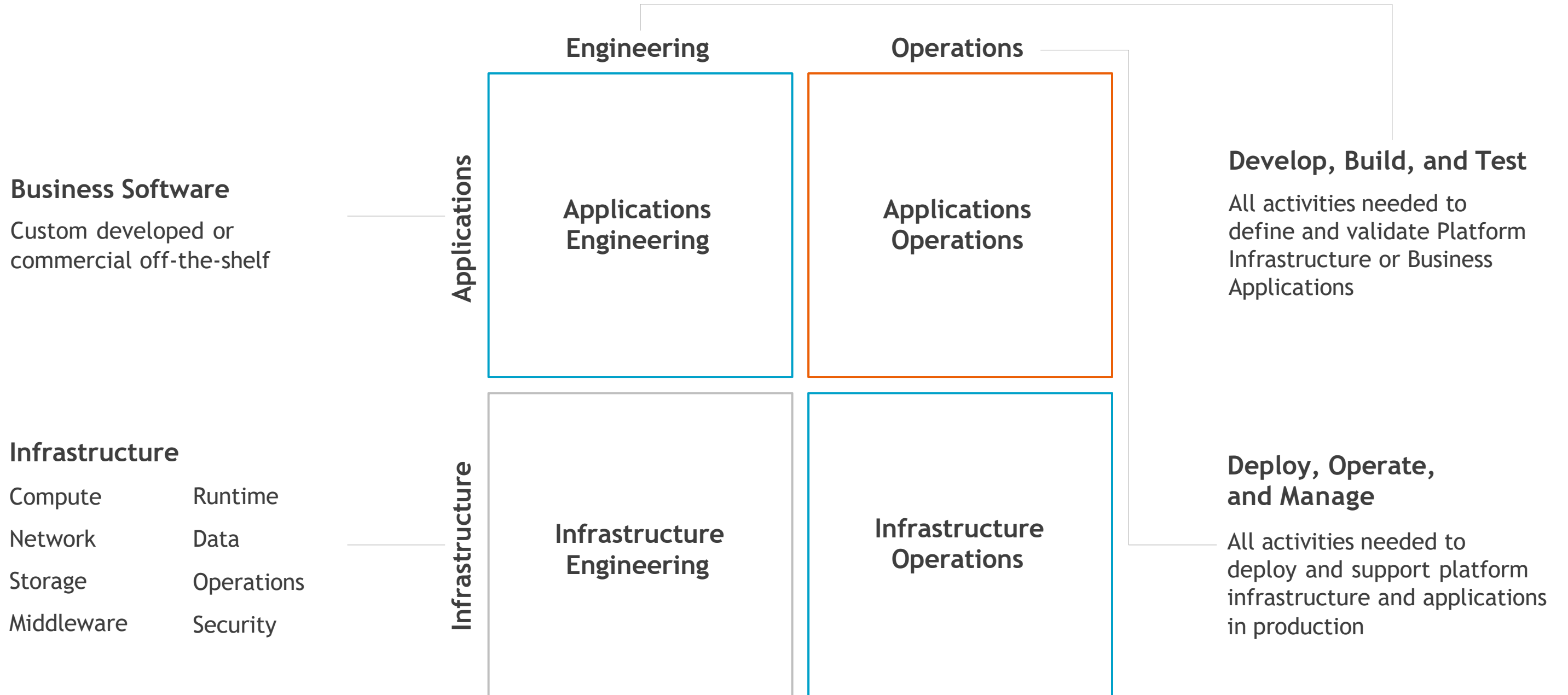
***When growth stops, model the best tools to accelerate value***

# DevSecOps (security hooks in the pipeline)

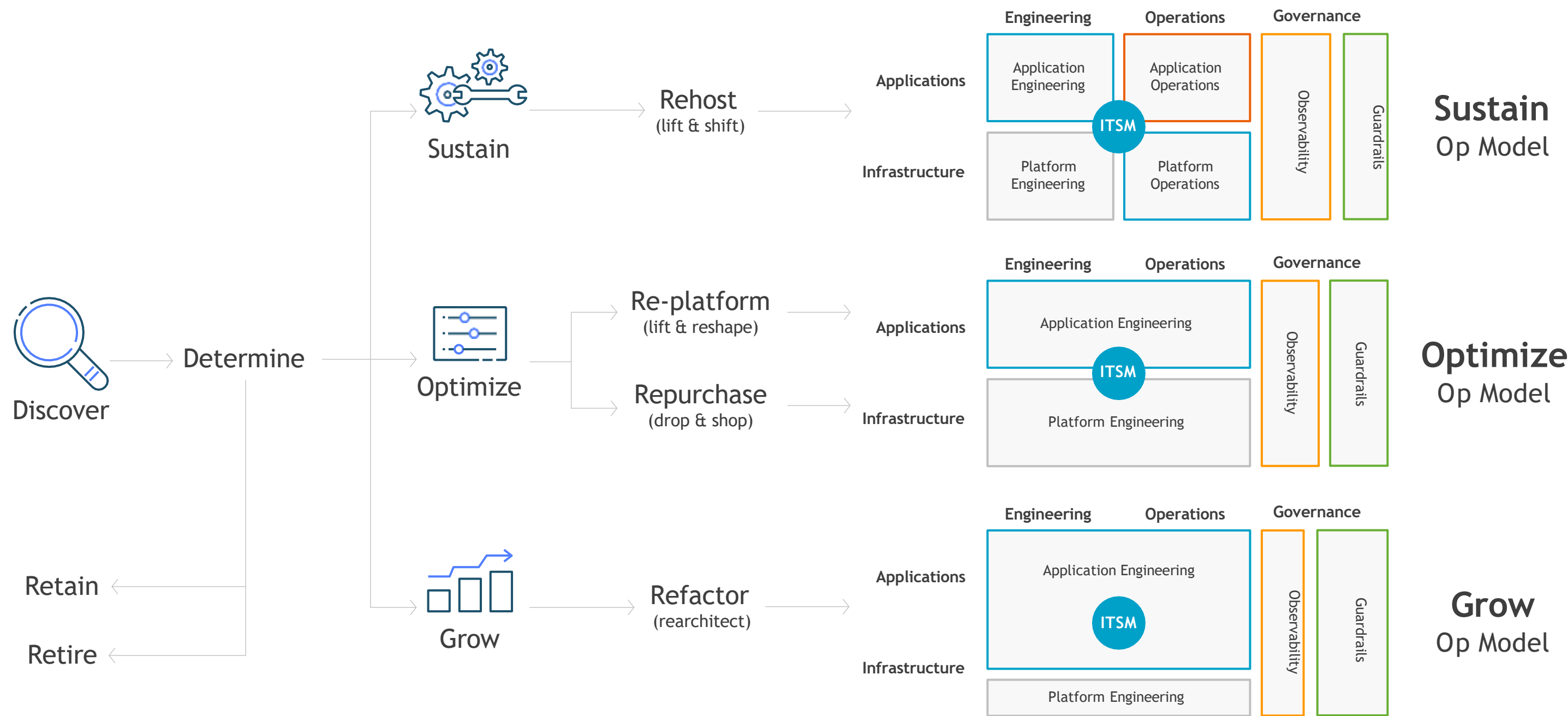


# Why Operating models are critical for cloud adoption?

# Traditional operating model—simplified



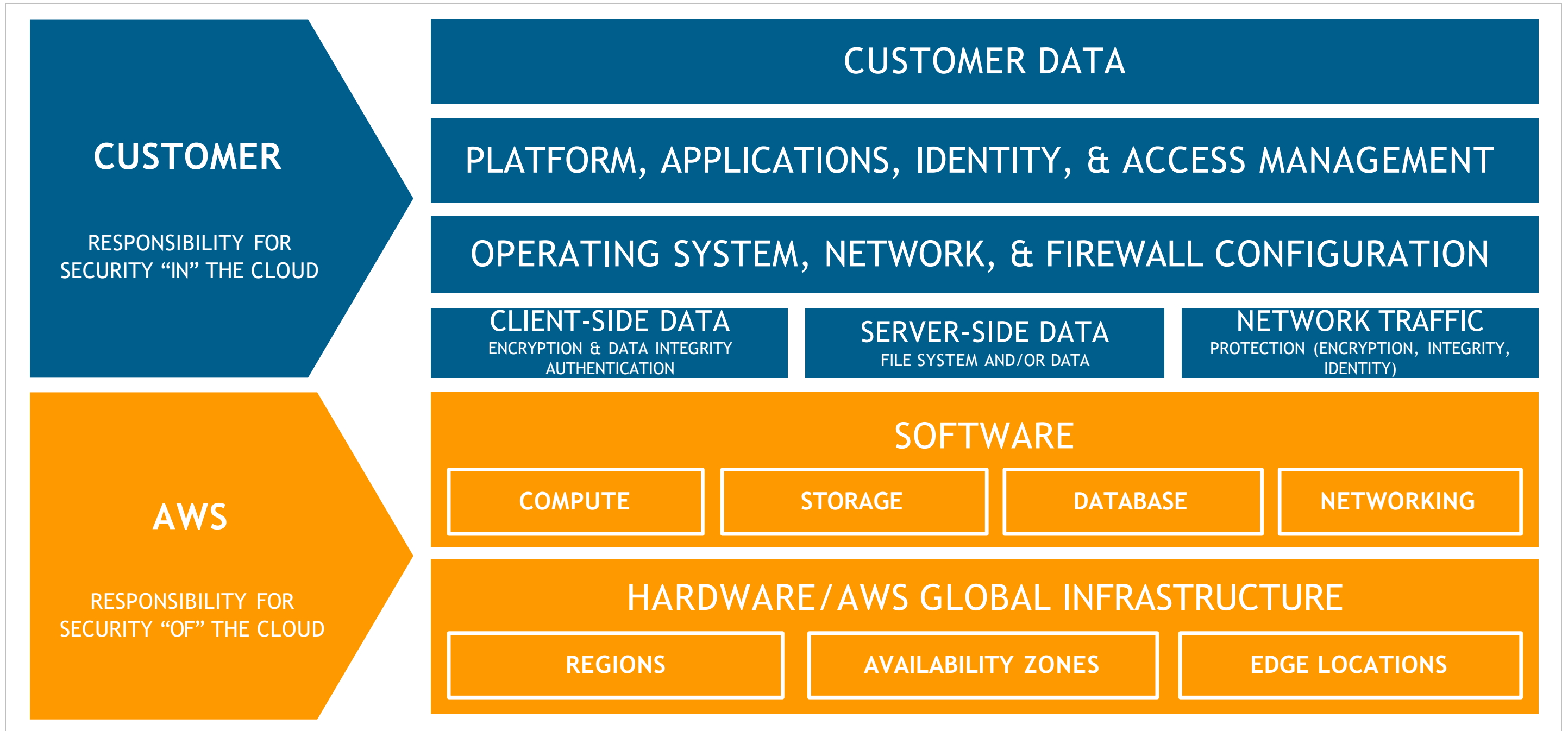
# How does this impact cloud adoption?



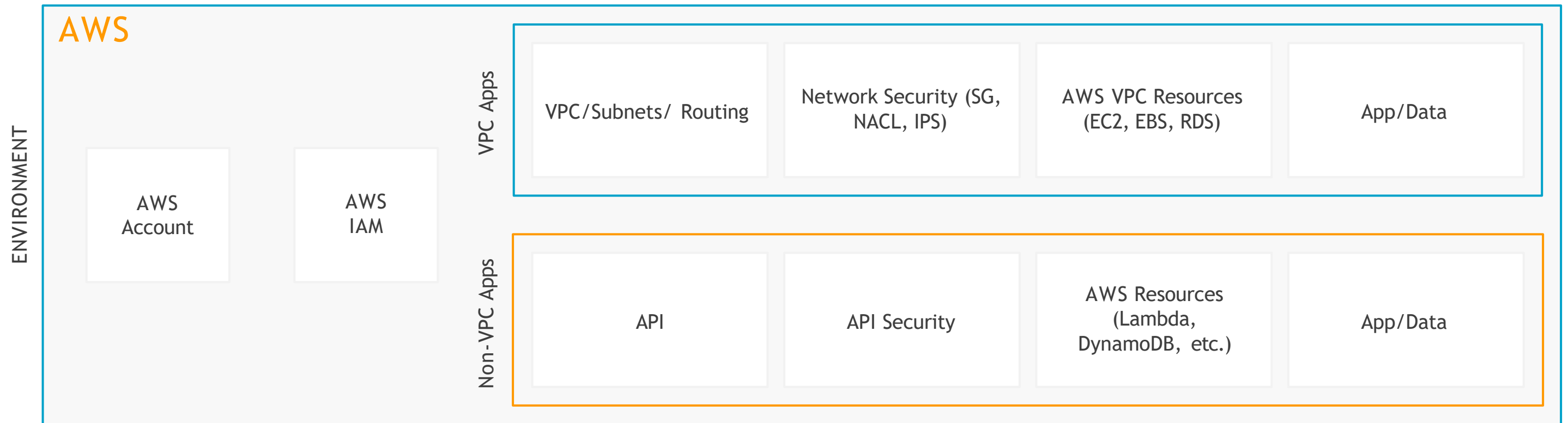


# Adopting to cloud responsibilities

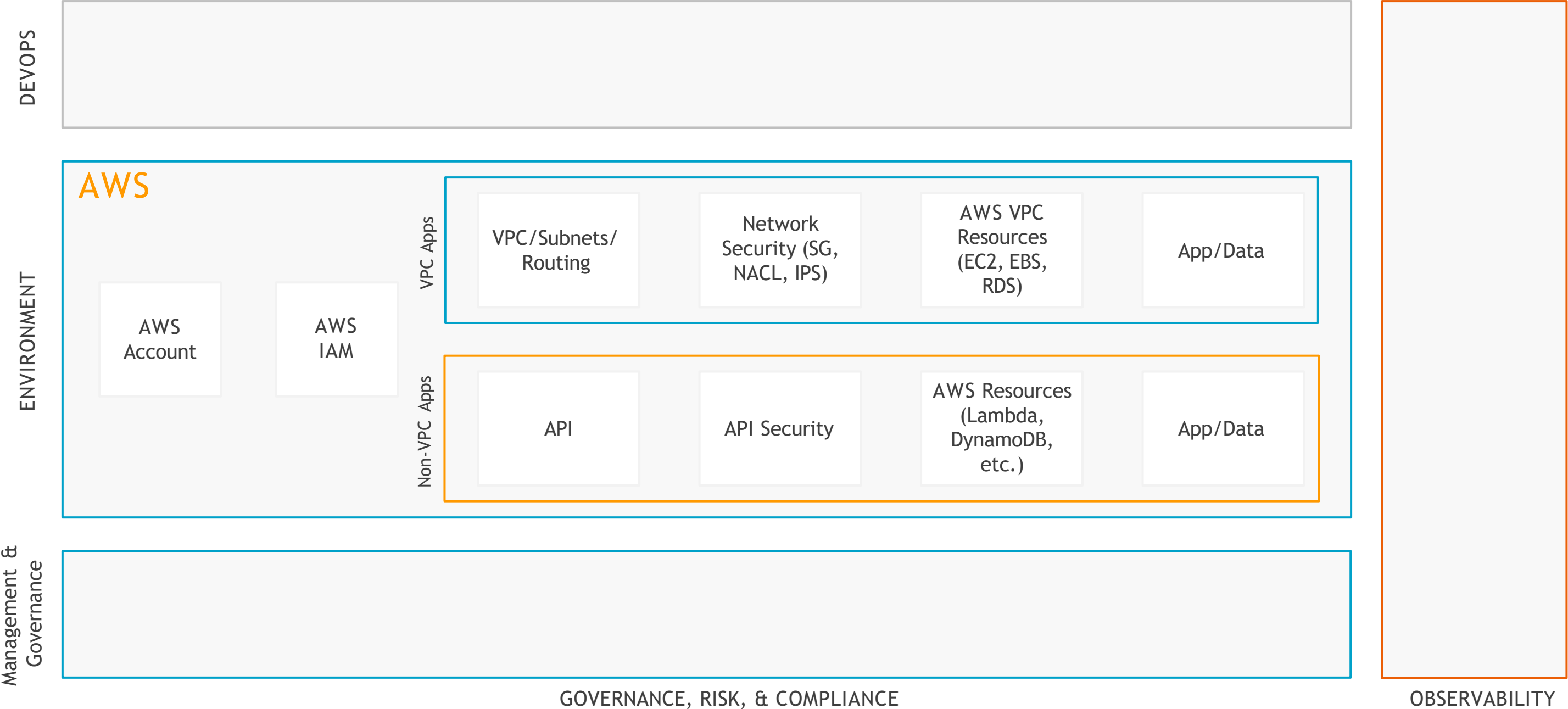
# Understanding customer responsibility is key



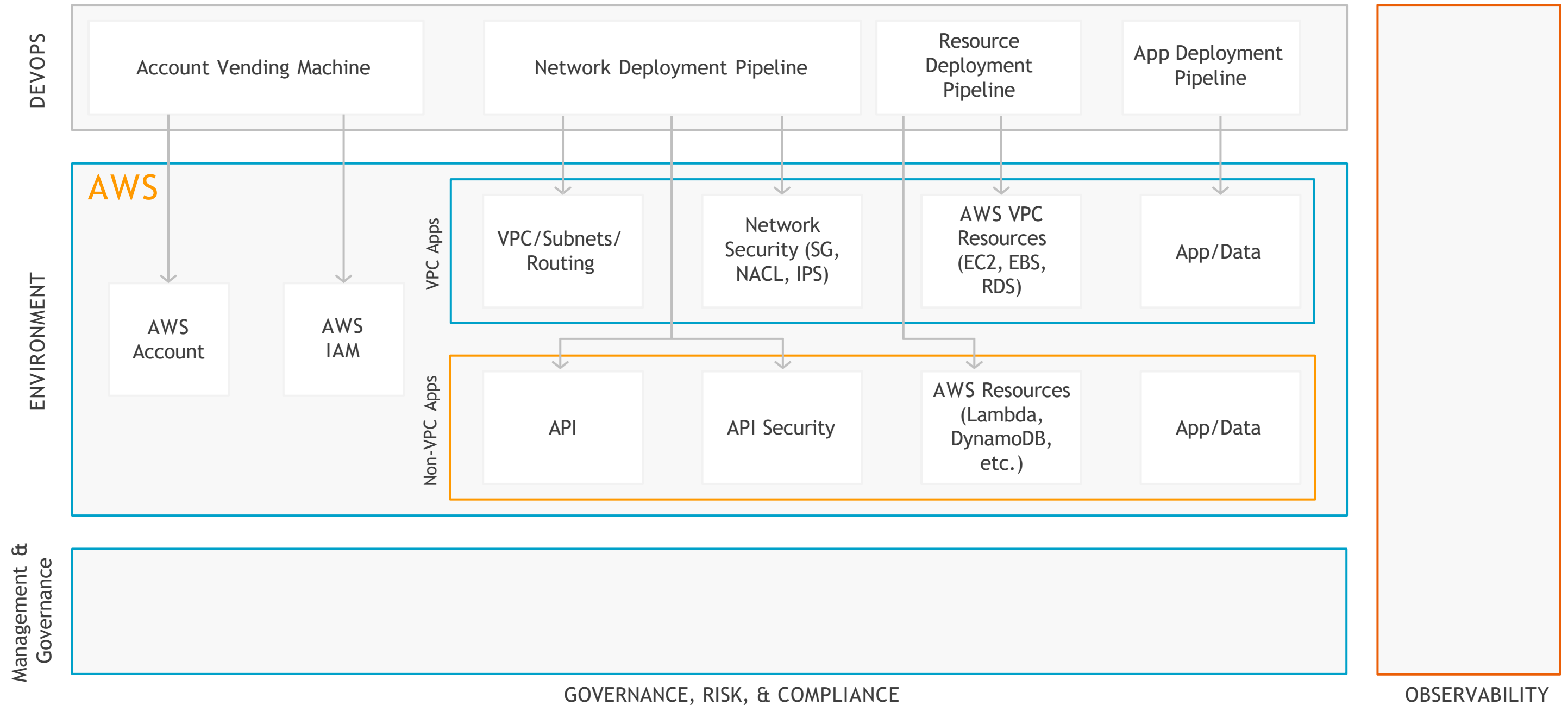
# DevOps, security, and observability for AWS



# DevOps, security, and observability for AWS

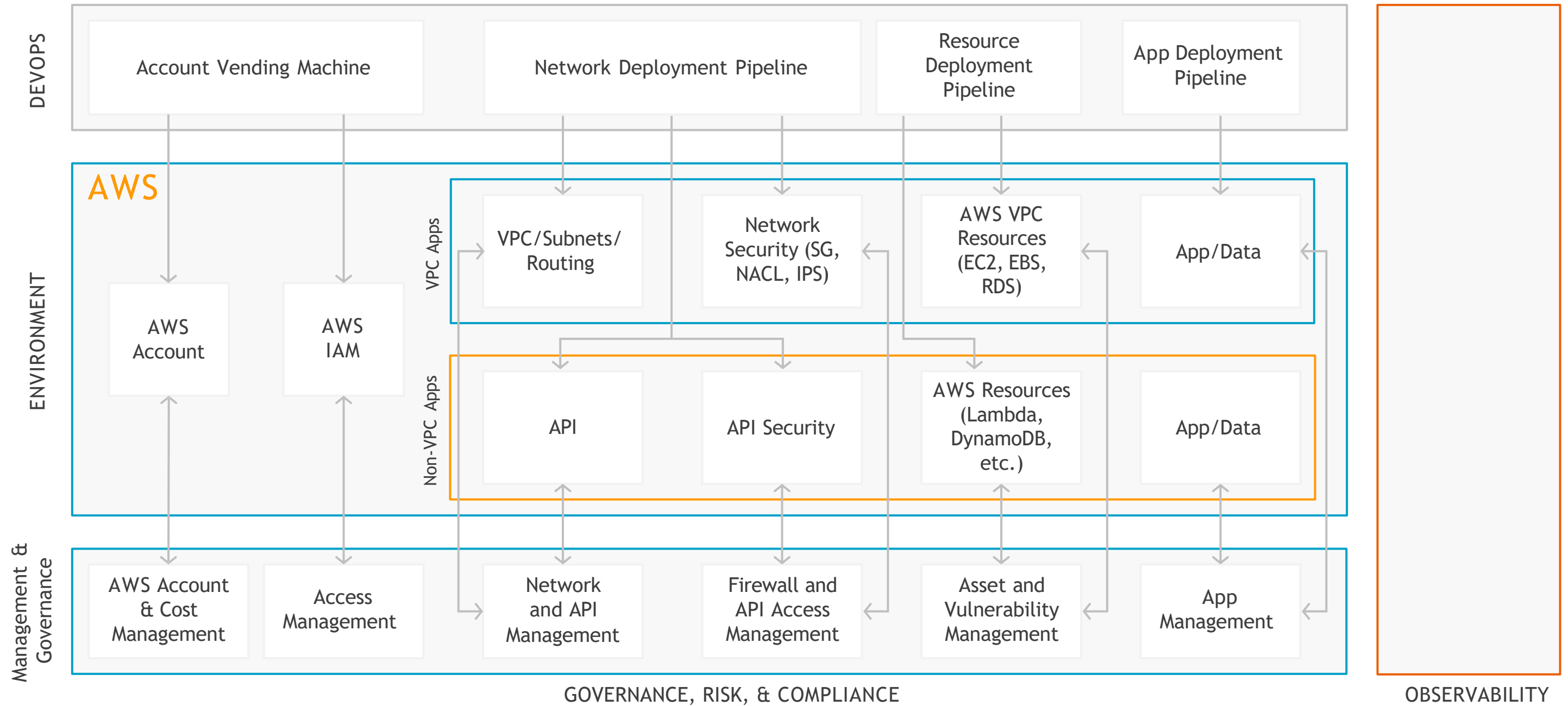


# DevOps, security, and observability for AWS

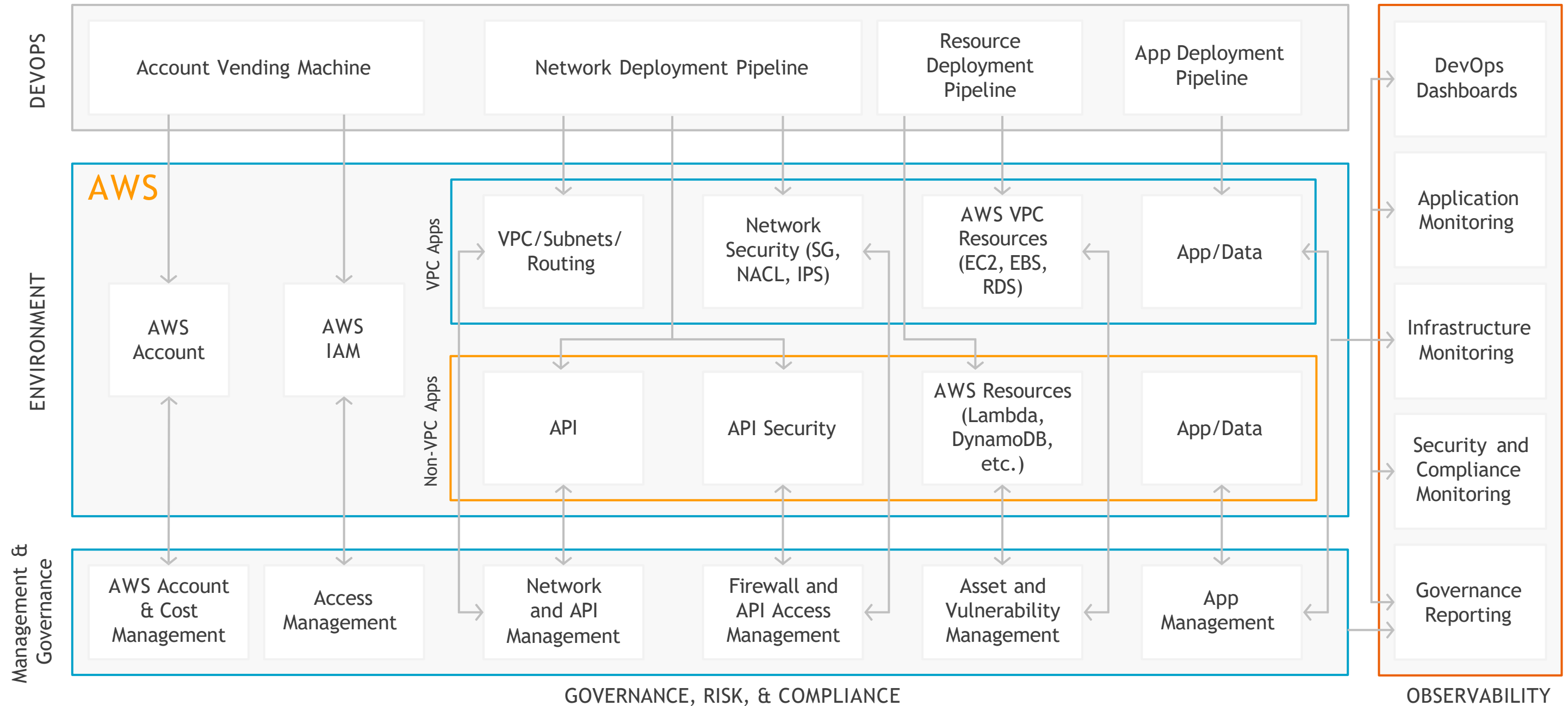




# DevOps, security, and observability for AWS



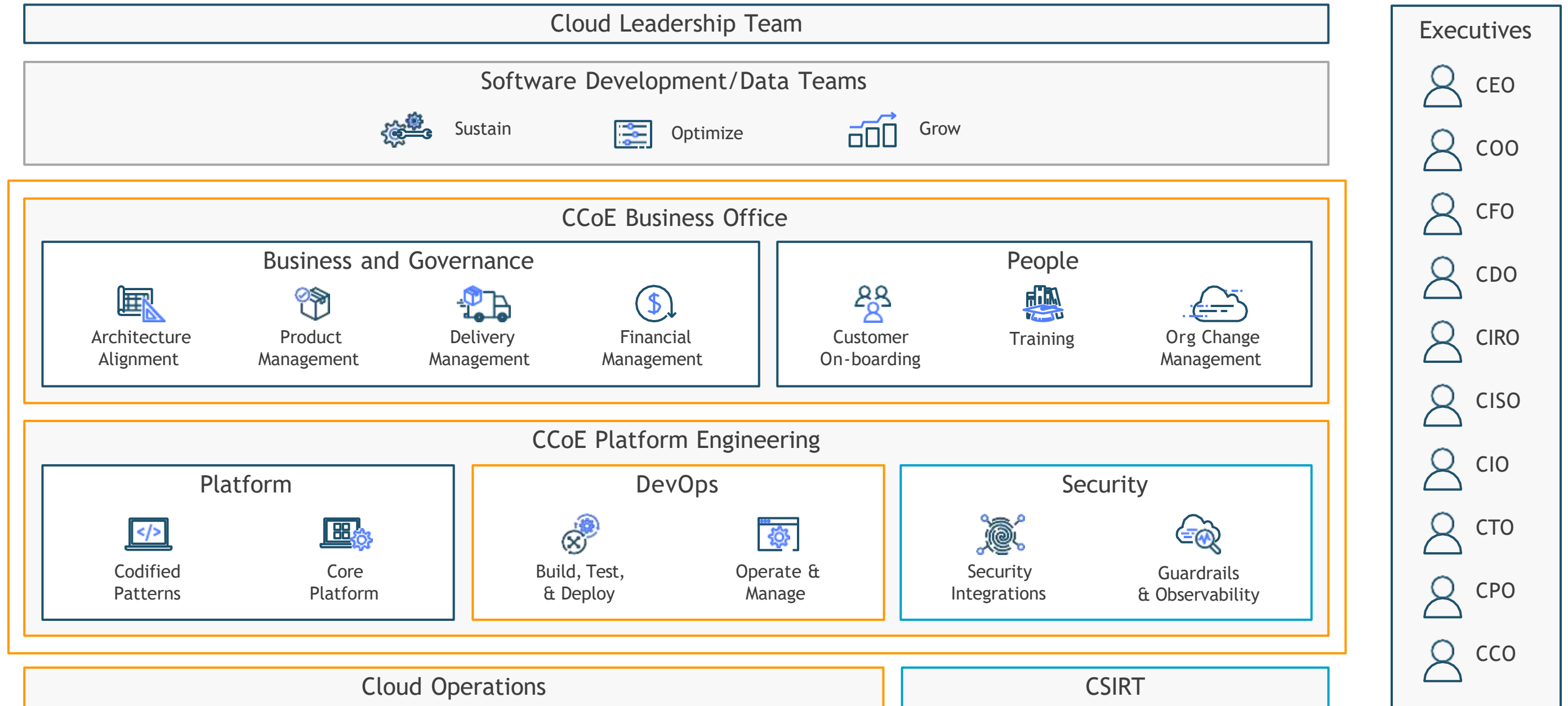
# DevOps, security, and observability for AWS



# Executing DevSecOps with Cloud Center of Excellence (CCoE)

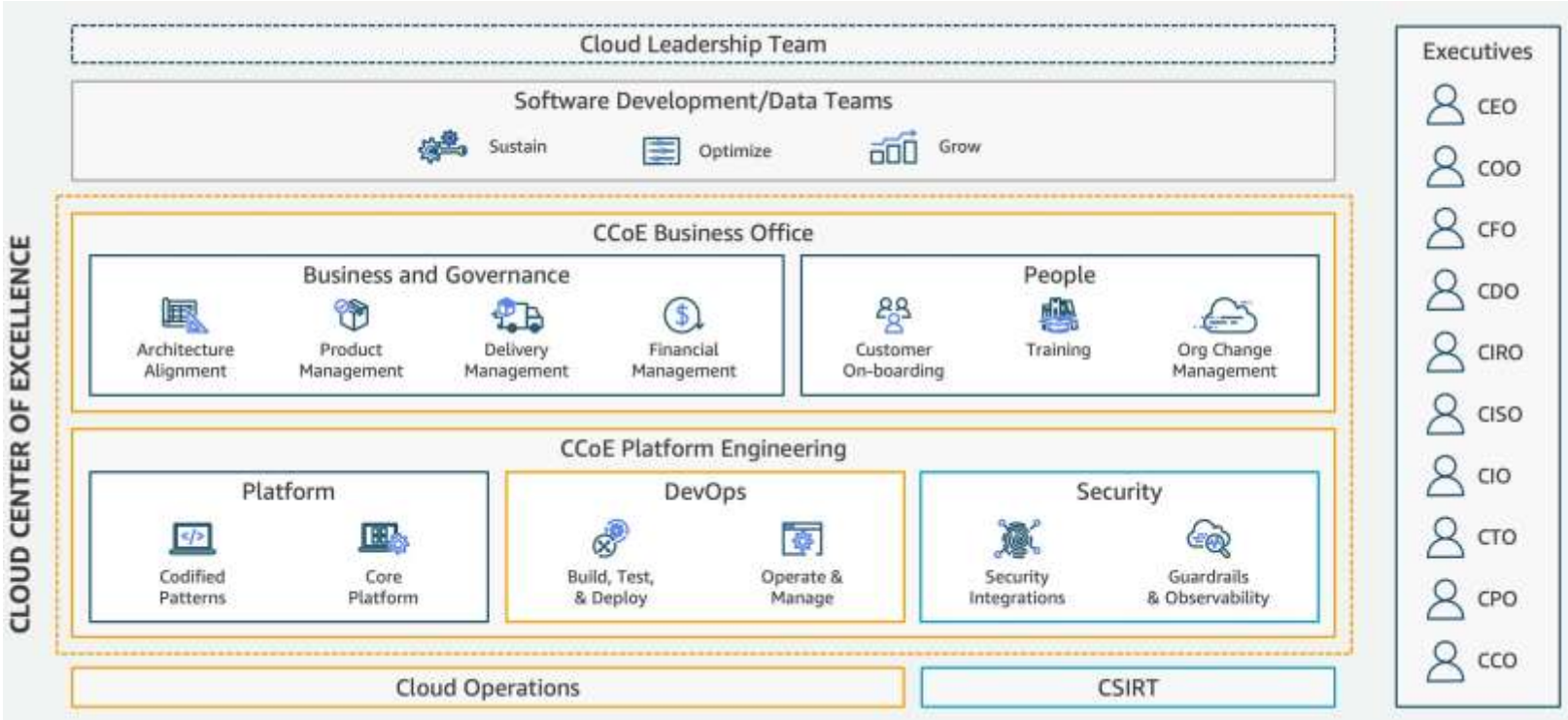
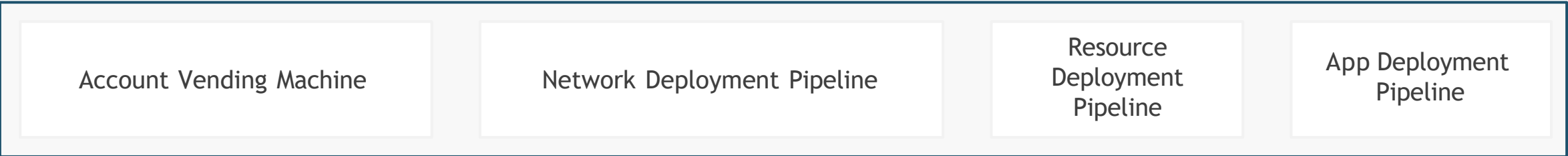
# Organizing the Cloud Center of Excellence (CCoE)

CLOUD CENTER OF EXCELLENCE



# Enabling cross-functional teams

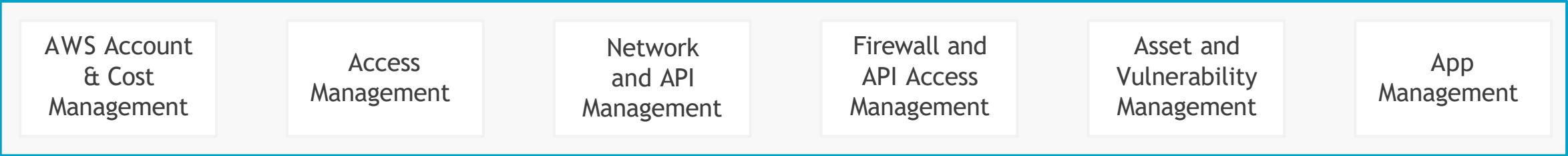
DEVOPS



Executives

- CEO
- COO
- CFO
- CDO
- CIRO
- CISO
- CIO
- CTO
- CPO
- CCO

GRC



GOVERNANCE, RISK, & COMPLIANCE

DevOps Dashboards

Application Monitoring

Infrastructure Monitoring

Security and Compliance Monitoring

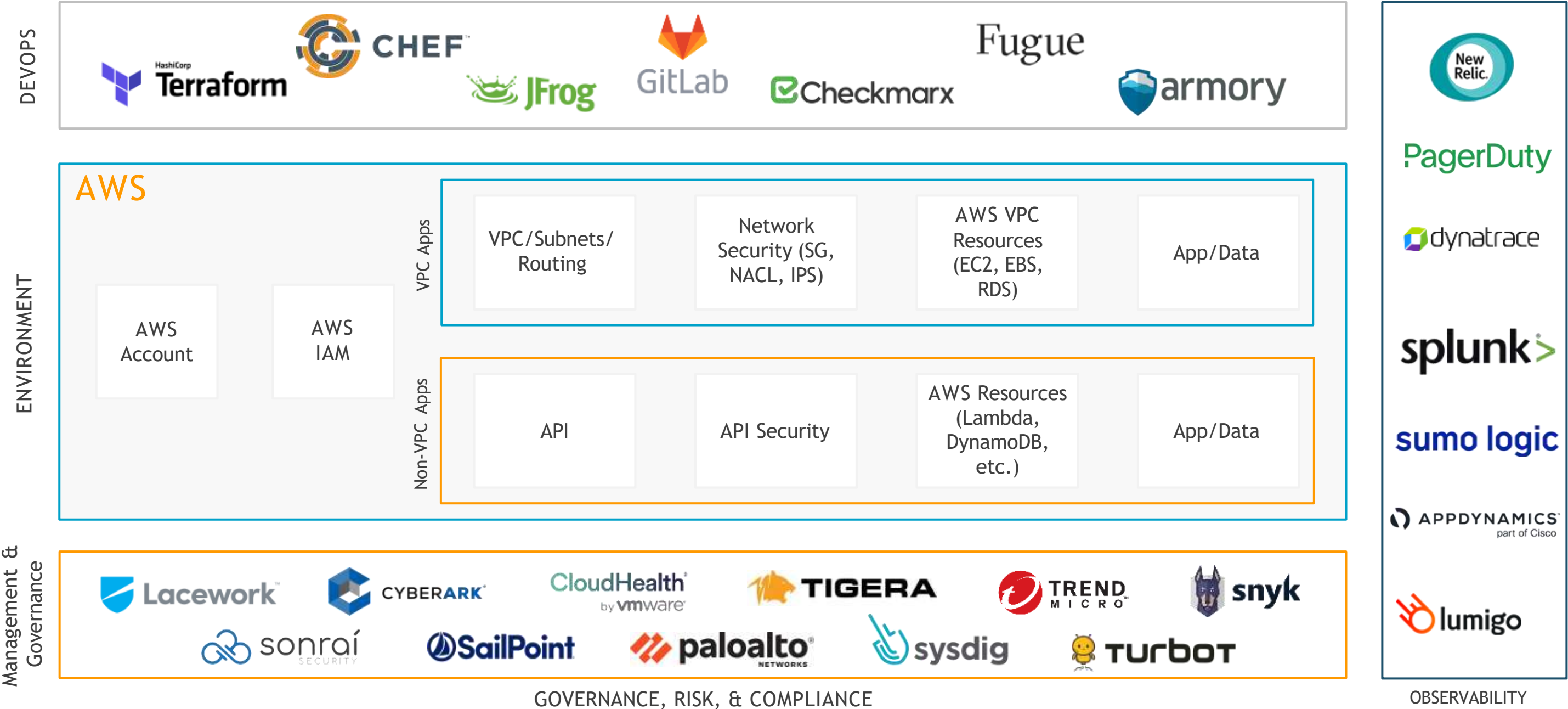
Governance Reporting

OBSERVABILITY



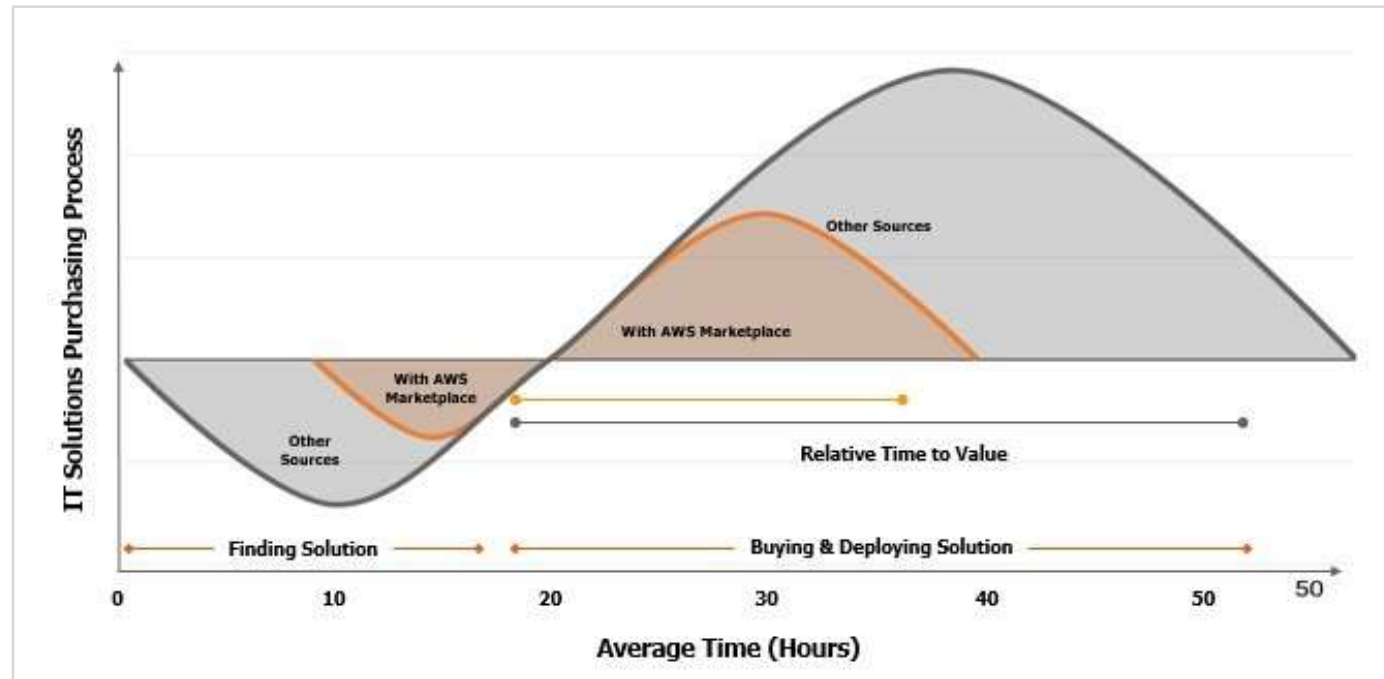
# How do we enable DevSecOps via AWS Marketplace?

# Enabling DevSecOps with AWS Marketplace



# Why AWS Marketplace?

Find, buy, and deploy solutions quicker



IT decision-makers (ITDMS) cut their time in half using AWS Marketplace compared to other sources.

Make more satisfying purchases



ITDMS feel 2.4x better about purchasing using AWS Marketplace compared to other sources.

\*Amazon Web Services (AWS) Marketplace surveyed 500 IT decision-makers (ITDMs) and influencers across the U.S. to understand software usage, purchasing, consumption models, and compared savings.

# How can you get started?

## Find



A breadth of DevOps solutions including:



And more:

<https://aws.amazon.com/marketplace/solutions/devops>

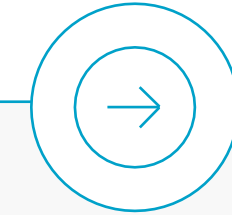
## Buy



Through flexible purchasing options:

- Free trial
- Pay-as-you-go
- Budget alignment
- Bring Your Own License (BYOL)
- Private Offers
- Billing consolidation
- Enterprise Discount Program
- Private Marketplace

## Deploy



With multiple deployment options:

- SaaS
- Amazon Machine Image (AMI)
- CloudFormation Template
- Containers
- Amazon EKS/Amazon ECS
- AI/ML models
- AWS Data Exchange

# Workshop summary

DEVOPS



## Enabling Governance products

- Identifying and establishing Governance, Risk, and Compliance framework with the right partner solutions

## Enabling DevOps products

- Everything as code (infrastructure to application)
- Templated deployment for consistency
- Automated tests and deployment via CI/CD Pipeline

## Enabling Observability products

- Strong Integration with tools for real-time monitoring and reporting for end-to-end observability

Management & Governance



GOVERNANCE, RISK, & COMPLIANCE



PagerDuty

dynatrace

splunk>

sumo logic

APPDYNAMICS<sup>™</sup>  
part of Cisco

lumigo

OBSERVABILITY



# Thank You