STRATEGY ANALYSIS

6.1 Analyse Current State

INPUTS
- Needs
- 4.3 Elicitation Results (confirmed)

GUIDELINES/TOOLS
- BA Approach
- Enterprise Limitations
- Organisational Strategy
- Solution Limitation
- Solution Performance Goals
- Solution Performance Measures
- Stakeholder Analysis Result

STAKEHOLDERS
- Customer/End User
- Domain Subject Matter Expert
- Implementation SME
- Operational Support
- Project Manager
- Regulator
- Sponsor
- Suppliers
- Tester

TECHNIQUES
- Benchmarking & Market Analysis
- Business Capability Analysis
- Business Case
- Business Model Canvas
- Concept Modeling
- Data Mining
- Document Analysis
- Financial Analysis
- Focus Groups
- Functional Decomposition
- Interviews
- Item Tracking
- Lessons Learned
- Metrics & KPIs
- Mind Mapping
- Observation
- Org. Modeling
- Process Analysis
- Process Modeling
- Risk Analysis & Mgmt
- Root Cause Analysis
- Scope Modeling
- Survey/Questionnaire
- SWOT Analysis
- Vendor Assessment
- Workshops

OUTPUT
- 6.1 Current State Description
- 6.1 Business Requirements

USED BY TASKS
- 3.2 Plan Stakeholder Engagement
- 3.3 Plan BA Governance
- 6.2 Define Future State
- 6.3 Assess Risks
- 6.4 Define Change Strategy
- 7.6 Analyse Potential Value & Recommend Solution
- 8.4 Assess Enterprise Limitations
- 8.5 Recommend Actions to Increase Solution Value

6.2 Define Future State

INPUTS
- Designs
- Requirements

GUIDELINES/TOOLS
- Constraints
- Current State Description
- Metrics & KPIs
- Organisational Strategy

STAKEHOLDERS
- Customer/End User
- Domain Subject Matter Expert
- Operational Support
- Project Manager
- Regulator
- Sponsor
- Suppliers
- Tester

TECHNIQUES
- Acceptance & Eval. Criteria
- Balanced Scorecard
- Benchmarking & Market Analysis
- Brainstorming
- Business Capability Analysis
- Business Case
- Business Model Canvas
- Decision Analysis
- Decision Modelling
- Financial Analysis
- Functional Decomposition
- Interviews
- Lessons Learned
- Metrics & KPIs
- Mind Mapping
- Org. Modeling
- Process Modeling
- Prototyping
- Scope Modeling
- Survey/Questionnaire
- SWOT Analysis
- Vendor Assessment
- Workshops

OUTPUT
- 6.2 Future State Description
- Business Objectives
- Potential Value

USED BY TASKS
- 4.1 Prepare For Elicitation
- 4.5 Manage Stakeholder Collaboration
- 6.3 Assess Risks
- 7.3 Validate Requirements
- 7.5 Define Design Options
- 7.6 Analyse Potential Value & Recommend Solution
- 8.1 Measure Solution Performance
- 8.2 Analyse Performance Measures
- 8.4 Assess Enterprise Limitations
- 8.5 Recommend Actions to Increase Solution Value

6.3 Assess Risks

INPUTS
- Influences (internal & external)
- 4.3 Elicitation Results (confirmed)
- 5.3 Designs (prioritized)
- 5.3 Reqs (prioritized)
- 6.2 Business Objectives
- 6.2 Potential Value

GUIDELINES/TOOLS
- BA Approach
- Business Policies
- Change Strategy
- Current State Description
- Future State Description
- Identified Risks
- Stakeholder Engagement Approach

STAKEHOLDERS
- Domain Subject Matter Expert
- Implementation SME
- Operational Support
- Project Manager
- Regulator
- Sponsor
- Suppliers
- Tester

TECHNIQUES
- Brainstorming
- Business Case
- Decision Analysis
- Document Analysis
- Financial Analysis
- Interviews
- Lessons Learned
- Mind Mapping
- Risk Analysis & Mgmt
- Root Cause Analysis
- Survey/Questionnaire
- Workshops

OUTPUT
- 6.3 Risk Analysis Results

USED BY TASKS
- 4.5 Manage Stakeholder Collaboration
- 6.4 Define Change Strategy
- 7.6 Analyse Potential Value & Recommend Solution
- 8.2 Analyse Performance Measures
- 8.3 Asses Solution Limitations
- 8.4 Assess Enterprise Limitations

6.4 Define Change Strategy

INPUTS
- 3.2 Stakeholder Engagement Approach
- 6.1 Current State Description
- 6.2 Future State Description
- 6.3 Risks Analysis Results

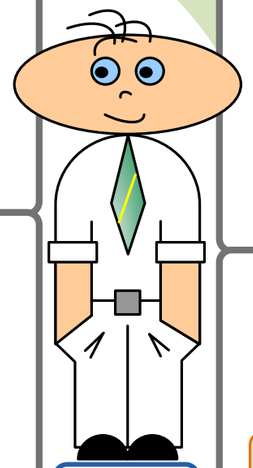
GUIDELINES/TOOLS
- BA Approach
- Design Options
- Solution Recommendations

STAKEHOLDERS
- Customer/End User
- Domain Subject Matter Expert
- Implementation SME
- Operational Support
- Project Manager
- Regulator
- Sponsor
- Tester

TECHNIQUES
- Balanced Scorecard
- Benchmarking & Market Analysis
- Brainstorming
- Business Capability Analysis
- Business Case
- Business Model Canvas
- Decision Analysis
- Estimation
- Financial Analysis
- Focus Groups
- Functional Decomposition
- Interviews
- Lessons Learned
- Mind Mapping
- Org. Modeling
- Process Modeling
- Scope Modeling
- SWOT Analysis
- Vendor Assessment
- Workshops

OUTPUT
- 6.4 Change Strategy
- 6.4 Solution Scope

USED BY TASKS
- 3.2 Plan Stakeholder Engagement
- 5.3 Prioritize Requirements
- 5.4 Assess Reqs Changes
- 5.3 Approve Requirements
- 6.3 Assess Risks
- 7.5 Define Design Options
- 8.1 Measure Solution Performance
- 8.2 Analyse Solution Performance
- 8.3 Assess Solution Limitations
- 8.4 Assess Enterprise Limitations



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