UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

Form 10-Q

(Mark One	e)				
	QUARTERLY REPORT PU	RSUANT TO SEC	CTION 13 OR 15(d) OF T	HE SECURITIES EXCHANGE ACT	OF 1934
		For the qu	arterly period ended February 1 OR	, 2025	
	TRANSITION REPORT PU	URSUANT TO SEC	CTION 13 OR 15(d) OF T	THE SECURITIES EXCHANGE ACT	OF 1934
			ransition period fromto_ Commission File No. 1-7819		
			og Devices, I		
	Massachu	isetts		04-2348234	
	(State or other jurisdiction of inc	orporation or organization)	(I.R.S. Employer Identification No.)	
	One Analog Way, (Address of principal)	Wilmington,	MA	01887 (Zip Code)	
	(лиигез ој ртигра)	(Registrani	(781) 935-5565 's telephone number, including area ldress and former fiscal year, if chan	ı code)	
Securitie	s registered pursuant to Section 12(b) of the Act:			
	Title of each class		Trading Symbol(s)	Name of each exchange on which reg	istered
	Common Stock \$0.16 2/3 par value po	er share	ADI	Nasdaq Global Select Market	
the prece				etion 13 or 15(d) of the Securities Exchange Act of ts), and (2) has been subject to such filing requirements.	
Regulation				ata File required to be submitted pursuant to Rule that the registrant was required to submit such	e 405 of
growth c				non-accelerated filer, a smaller reporting company g company," and "emerging growth company" in	
La filer	rge accelerated			Accelerated filer	
	on-accelerated filer			Smaller reporting company	
				Emerging growth company	
	nn emerging growth company, indicat inancial accounting standards provid			the extended transition period for complying wit	th any new or
Inc	licate by check mark whether the reg	istrant is a shell compar	ny (as defined in Rule 12b-2 of th	ne Exchange Act). Yes 🗆 No 🔽	
A -	of February 1, 2025 there were 495.9	76,483 shares of commo	n stock of the registrant, \$0.162	/3 par value per share, outstanding.	

ITEM 1. **Financial Statements**

ANALOG DEVICES, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (in thousands, except per share amounts)

	Three Month	s Ended
	February 1, 2025	February 3, 2024
	\$ 2,4\$3,174	2,512,704
ıles	992,871	1,038,763
margin e e e e e e e e e e e e e e e e e e e	1,430,303	1,473,941
; expenses:		
esearch and development	402,892	391,427
lling, marketing, general and administrative	284,796	290,078
mortization of intangibles	187,415	190,332
pecial charges, net	63,887	16,140
rating expenses	938,990	887,977
; income:	491,313	585,964
iting expense (income):		
terest expense	75,264	77,141
terest income	(23,487)	(9,169
ther, net	3,960	4,574
operating expense (income)	55,737	72,546
efore income taxes	435,576	513,418
for income taxes	44,260	50,691
æ	\$ 391,316	462,727
ed to compute earnings per common share – basic	496,116	495,765
ed to compute earnings per common share – diluted	498,668	498,741
nings per common share	\$ \$ 0.79	0.93
irnings per common share	\$ \$ 0.78	0.93

ANALOG DEVICES, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited) (in thousands)

	Three Months Ended			
	Febr	February 1, 2025		ruary 3, 2024
Net income	\$	391,316	\$	462,727
Foreign currency translation adjustments		(159)		385
Change in fair value of derivative instruments designated as cash flow hedges, net		(77)		8,020
Changes in pension plans, net		523		(1,388)
Other comprehensive income		287		7,017
Comprehensive income	\$	391,603	\$	469,744

ANALOG DEVICES, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (in thousands, except share and per share amounts)

	Fe	bruary 1, 2025	November 2, 2024	
ASSETS				
Current Assets				
Cash and cash equivalents	\$	2,349,994	\$	1,991,342
Short-term investments		371,460		371,822
Accounts receivable		1,192,442		1,336,331
Inventories		1,474,656		1,447,687
Prepaid expenses and other current assets		344,524		337,472
Total current assets		5,733,076		5,484,654
Non-current Assets				
Net property, plant and equipment		3,355,240		3,415,550
Goodwill		26,945,180		26,909,775
Intangible assets, net		9,183,038		9,585,464
Deferred tax assets		2,032,676		2,083,752
Other assets		718,336		749,082
Total non-current assets		42,234,470		42,743,623
TOTALASSEIS	\$	47,967,546	\$	48,228,277
LIABILITIES AND SHAREHOLDERS' EQUITY	-		_	
Current Liabilities				
Accounts payable	\$	368,939	\$	487,457
Income taxes payable		487,456		447,379
Debt, current		399,855		399,636
Commercial paper notes		548,403		547,738
Accrued liabilities		1,166,343		1,106,070
Total current liabilities		2,970,996		2,988,280
Non-current Liabilities		_,,,,,,,,,		_,, ,
Long-term debt		6,618,556		6,634,313
Deferred income taxes		2,514,866		2,624,392
Income taxes payable		261,564		260,486
Other non-current liabilities		531.029		544,489
Total non-current liabilities	_	9,926,015		10.063,680
Shareholders' Equity		-,-=-,	_	20,000,000
Preferred stock, \$1.00 par value, 471,934 shares authorized, none outstanding		_		_
Common stock, \$0.16 2/3 par value, 1,200,000,000 shares authorized, 495,976,483 shares outstanding (496,296,854 on				
November 2, 2024)		82,664		82,718
Capital in excess of par value		25,041,250		25,082,243
Retained earnings		10,131,590		10,196,612
Accumulated other comprehensive loss		(184,969)		(185,256)
Total shareholders' equity		35,070,535		35,176,317
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	\$	47,967,546	\$	48,228,277

ANALOG DEVICES, INC. CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (Unaudited)

(in thousands)

	Three Months Ended February 1, 2025										
	Common Stock				Capital in Excess of Retained				Accumulated Other Comprehensive		
	Shares		Amount	Par Value		Earnings			Loss		
BALANCE, NOVEMBER 2, 2024	496,297	\$	82,718	\$	25,082,243	\$	10,196,612	\$	(185,256)		
Net income							391,316				
Dividends declared and paid - \$0.92 per share							(456,338)				
Issuance of stock under stock plans and other	411		68		41,679						
Stock-based compensation expense					77,574						
Other comprehensive income									287		
Common stock repurchased	(732)		(122)		(160,246)						
BALANCE, FEBRUARY 1, 2025	495,976	\$	82,664	\$	25,041,250	\$	10,131,590	\$	(184,969)		

Three Months Ended February 3, 2024 Accumulated Other Capital in Excess of Retained ComprehensiveCommon Stock Par Value Shares Amount **Earnings** Loss **BALANCE, OCTOBER 28, 2023** 496,262 \$ 82,712 \$ 25,313,914 \$ 10,356,798 \$ (188,302) Net income 462,727 (426,076) Dividends declared and paid - \$0.86 per share Issuance of stock under stock plans and other 676 113 49,706 Stock-based compensation expense 69,815 7,017 Other comprehensive income Common stock repurchased (1,030)(172)(180,179) 25,253,256 BALANCE, FEBRUARY 3, 2024 495,908 82,653 10,393,449 (181,285)

ANALOG DEVICES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (in thous ands)

	П	Three Months Ended		
	February 1, 2	025	February 3, 2024	
Cash flows from operating activities:				
Net income	\$ 3	91,316	\$ 462,727	
Adjustments to reconcile net income to net cash provided by operations:				
Depreciation		98,447	84,348	
Amortization of intangibles	4	17,156	440,903	
Stock-based compensation expense		77,574	69,815	
Deferred income taxes	(59,454)	(102,149	
Other		(799)	4,684	
Changes in operating assets and liabilities	2	02,569	178,504	
Total adjustments	7	35,493	676,103	
Net cash provided by operating activities	1,1	26,809	1,138,832	
Cash flows from investing activities:			· · ·	
Additions to property, plant and equipment	(1	48,978)	(222,978	
Payments for acquisitions, net of cash acquired	(45,652)	_	
Other		329	3,877	
Net cash used for investing activities	(1	94,301)	(219,101	
Cash flows from financing activities:			, ,	
Proceeds from commercial paper notes	1,9	69,276	2,779,494	
Payments of commercial paper notes	(1,9	68,611)	(2,782,274	
Repurchase of common stock	(1	60,368)	(180,351	
Dividend payments to shareholders	(4	56,338)	(426,076	
Proceeds from employee stock plans		41,747	49,819	
Other		438	(14,844	
Net cash used for financing activities	(5	73,856)	(574,232	
Net increase in cash and cash equivalents	3	58,652	345,499	
Cash and cash equivalents at beginning of period		91.342	958.06	
Cash and cash equivalents at end of period			\$ 1,303,560	

ANALOG DEVICES, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE MONTHS ENDED FEBRUARY 1, 2025 (UNAUDITED)

(all tabular amounts in thousands except per share amounts and percentages)

Note 1 - Basis of Presentation

In the opinion of management, the information furnished in the accompanying condensed consolidated financial statements reflects all normal recurring adjustments that are necessary to fairly state the results for these interimperiods and should be read in conjunction with Analog Devices, Inc.'s (the Company) Annual Report on Form 10-K for the fiscal year ended November 2, 2024 (fiscal 2024) and related notes. The results of operations for the interimperiods shown in this report are not necessarily indicative of the results that may be expected for the fiscal year ending November 1, 2025 (fiscal 2025) or any future period.

The Company has a 52-53 week fiscal year that ends on the Saturday closest to the last day in October. Fiscal 2025 is a 52-week fiscal year and fiscal 2024 was a 53-week fiscal year. The additional week in fiscal 2024 was included in the first quarter ended February 3, 2024. Therefore, the first three months of fiscal 2025 included one less week of operations as compared to the first three months of fiscal 2024.

Note 2 - Shareholders' Equity

As of February 1, 2025, the Company had repurchased a total of approximately 208.4 million shares of its common stock for approximately \$15.2 billion under the Company's share repurchase program. As of February 1, 2025, an additional \$1.5 billion remains available for repurchase of shares under the current authorized program.

Note 3 – Accumulated Other Comprehensive (Loss) Income

The following table provides the changes in accumulated other comprehensive (loss) income (AOCI) by component and the related tax effects during the first three months of fiscal 2025.

	currency t	Foreign currency translation adjustment		nrealized gains/losses rivatives	Pension plans		Total
November 2, 2024	\$	(71,511)	\$	(85,202)	\$	(28,543)	\$ (185,256)
Other comprehensive income before reclassifications		(159)		1,067		_	908
Amounts reclassified out of other comprehensive income		_		(779)		523	(256)
Taxeffects		_		(365)		_	(365)
Other comprehensive income		(159)		(77)		523	287
February 1, 2025	\$	(71,670)	\$	(85,279)	\$	(28,020)	\$ (184,969)

The amounts reclassified out of AOCI into the Condensed Consolidated Statements of Income and the Condensed Consolidated Statements of Shareholders' Equity with presentation location during each period were as follows:

Three Months Ended										
Comprehensive (Loss) Income Component	February 1, 2025		February 3, 2024	Location						
Unrealized holding gains/losses on derivatives:										
Currency forwards	\$	(1,579)	\$ (71)	Cost of sales						
		(847)	(69)	Research and development						
		(2,084)	(891)	Selling, marketing, general and administrative						
Interest rate derivatives		3,731	3,730	Interest expense						
		(779)	2,699	Total before tax						
		(158)	(848)	Tax						
	\$	(937)	\$ 1,851	Net of tax						
Amortization of pension components included in the computati	on of net	periodic p	ension cost:							
Actuarial losses	\$	523	\$ 516	Net of tax						
		· · · · · · · · · · · · · · · · · · ·								
Total amounts reclassified out of AOCI, net of tax	\$	(414)	\$ 2,367							

Note 4 - Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share:

	Three Months Ended			
	Febr	uary 1, 2025	Febr	uary 3, 2024
Net income	\$	391,316	\$	462,727
Basic shares:				
Weighted-average shares outstanding		496,116		495,765
Earnings per common share basic:	\$	0.79	\$	0.93
Diluted shares:				
Weighted-average shares outstanding		496,116		495,765
Assumed exercise of common stock equivalents		2,552		2,976
Weighted-average common and common equivalent shares		498,668		498,741
Earnings per common share diluted:	\$	0.78	\$	0.93
Anti-dilutive shares related to:	•			•
Outstanding stock-based awards		190		214

Note 5 – Special Charges, Net

Liabilities related to special charges, net are included in Accrued liabilities in the Condensed Consolidated Balance Sheets. The activity is detailed below:

Accrued Special Charges	Global F Actio	Repositioning ons
Balance at November 2, 2024	\$	13,855
Employee severance costs, net		56,334
Severance payments		(2,887)
Balance at February 1, 2025	\$	67,302

The Company recorded net special charges of \$63.9 million as part of its Global Repositioning Actions in the three months ended February 1, 2025. The Global Repositioning Actions were part of a transformation initiative aimed at aligning the Company's enterprise strategy, organizational design and streamlining its operations to achieve its long-term strategic plan. The special charges include severance costs, in accordance with the Company's ongoing benefit plan or statutory requirements at foreign locations, related to the termination of certain employees in manufacturing, engineering and selling, marketing, general and administrative roles.

Note 6 - Revenue

Revenue Trends by End Market

The following table summarizes revenue by end market. The categorization of revenue by end market is determined using a variety of data points including the technical characteristics of the product, the "sold to" customer information, the "ship to" customer information and the end customer product or application into which the Company's product will be incorporated. As data systems for capturing and tracking this data and the Company's methodology evolves and improves, the categorization of products by end market can vary over time. When this occurs, the Company reclassifies revenue by end market for prior periods. Such reclassifications typically do not materially change the sizing of, or the underlying trends of results within, each end market.

				Three Mont	hs Ended				
			February	3, 2024					
	Revenue	% of Reve	% of Revenue* Y/Y%		Revenue		% of Rever		
Industrial	\$ 1,077,900	44	%	(10)	%	\$	1,191,713	47	%
Automotive	732,513	30	%	(2)	%		748,781	30	%
Consumer	322,900	13	%	19	%		270,211	11	%
Communications	289,861	12	%	(4)	%		301,999	12	%
Total revenue	\$ 2,423,174	100	%	(4)	%	\$	2,512,704	100	%

^{*} The sum of the individual percentages may not equal the total due to rounding.

Revenue by Sales Channel

The following table summarizes revenue by channel. The Company sells its products globally through a direct sales force, third-party distributors, independent sales representatives and via its website. Distributors are customers that buy products with the intention of reselling them. Direct customers are non-distributor customers and consist primarily of original equipment manufacturers. Other customers include the U.S. government, government prime contractors and certain commercial customers for which revenue is recorded over time.

	 Inree Months Ended											
	 February	y 1, 2025	February 3, 2024									
<u>Channel</u>	 Revenue %		ıe*		Revenue	% of Revenue*						
Distributors	\$ 1,375,464	57	%	\$	1,535,210	61	%					
Direct customers	1,019,872	42	%		939,975	37	%					
Other	27,838	1	%		37,519	1	%					
Total revenue	\$ 2,423,174	100	%	\$	2,512,704	100	%					

^{*} The sum of the individual percentages may not equal the total due to rounding.

Note 7 - Fair Value

Assets and Liabilities Recorded at Fair Value on a Recurring Basis

The tables below, set forth by level, present the Company's financial assets and liabilities, excluding accrued interest components that were accounted for at fair value on a recurring basis as of February 1, 2025 and November 2, 2024. The tables exclude cash on hand and assets and liabilities that are measured at historical cost or any basis other than fair value. As of February 1, 2025 and November 2, 2024, the Company held \$1.5 billion and \$1.4 billion, respectively, of cash that is excluded

	February 1, 2025							
	Fair Value Measurement at Reporting Date Using:							
	Quoted Prices in Active Markets for Identical Assets (Level 1)			Significant Other Observable Inputs (Level 2)	_	Total		
Assets								
Cash equivalents:								
Available-for-sale:								
Government and institutional money market funds	\$	636,075	\$	_	\$	636,075		
Corporate obligations (1)		_		199,308		199,308		
Short-term investments:								
Available-for-sale:								
Securities with one year or less to maturity:								
Corporate obligations (1)		_		71,178		71,178		
Bank obligations (1)		_		300,282		300,282		
Other assets:								
Forward foreign currency exchange contracts (2)		_		3,277		3,277		
Deferred compensation plan investments		99,750		_		99,750		
Total assets measured at fair value	\$	735,825	\$	574,045	\$	1,309,870		
Liabilities								
Forward foreign currency exchange contracts (2)	\$	_	\$	10,140	\$	10,140		
Interest rate derivatives (3)		_		52,152		52,152		
Total liabilities measured at fair value	\$	_	\$	62,292	\$	62,292		

- (1) The amortized cost of the Company's investments classified as available-for-sale as of February 1, 2025 was \$576.0 million.
- (2) The Company has master netting arrangements by counterparty with respect to derivative contracts. See Note 8, Derivatives, in these Notes to Condensed
- Consolidated Financial Statements for more information related to the Company's master netting arrangements.

 The carrying value of the related debt was adjusted by an equal and offsetting amount. The fair value of interest rate derivatives is estimated using a discounted cash flow analysis based on the contractual terms of the derivatives. See Note 8, *Derivatives*, in these Notes to Condensed Consolidated Financial Statements.

	November 2, 2024						
	_	Fair Value M Reporting					
		noted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)		Total		
Assets	_						
Cash equivalents:							
Available-for-sale:							
Government and institutional money market funds	\$	592,560	\$ —	\$	592,560		
Short-term investments:							
Available-for-sale:							
Securities with one year or less to maturity:							
Corporate obligations (1)		_	71,246		71,246		
Bank obligations (1)		_	300,576		300,576		
Other assets:							
Forward foreign currency exchange contracts (2)		_	7,318		7,318		
Deferred compensation plan investments		92,698	_		92,698		
Total assets measured at fair value	\$	685,258	\$ 379,140	\$	1,064,398		
Liabilities	=						
Forward foreign currency exchange contracts (2)	\$	_	\$ 16,279	\$	16,279		
Interest rate derivatives (3)		_	36,855		36,855		
Total liabilities measured at fair value	\$	_	\$ 53,134	\$	53,134		

- (1) The amortized cost of the Company's investments classified as available-for-sale as of November 2, 2024 was \$382.9 million.
- (2) The Company has master netting arrangements by counterparty with respect to derivative contracts. See Note 8, *Derivatives*, in these Notes to Condensed Consolidated Financial Statements for more information related to the Company's master netting arrangements.
- (3) The carrying value of the related debt was adjusted by an equal and offsetting amount. The fair value of interest rate derivatives is estimated using a discounted cash flow analysis based on the contractual terms of the derivatives. See Note 8, *Derivatives*, in these Notes to Condensed Consolidated Financial Statements.

Assets and Liabilities Not Recorded at Fair Value on a Recurring Basis

The table below presents the estimated fair values of certain financial instruments not recorded at fair value on a recurring basis. Given the short tenure of the Company's commercial paper notes, the carrying value of the outstanding commercial paper notes approximates the fair values, and therefore, are excluded from the table below (\$548.4 million and \$547.7 million as of February 1, 2025 and November 2, 2024, respectively). The fair values of the senior unsecured notes are obtained from broker prices and are classified as Level 1 measurements according to the fair value hierarchy.

	 Februar	y 1, 2	2025	November 2, 2024			
	Principal Amount Outstanding		Fair Value	Principal Amount Outstanding		Fair Value	
2025 Notes, due April 2025	\$ 400,000	\$	398,932	400,000		397,027	
2026 Notes, due December 2026	900,000		885,154	900,000		882,795	
2027 Notes, due June 2027	440,212		422,252	440,212		421,077	
2028 Notes, due October 2028	750,000		676,441	750,000		673,316	
2031 Notes, due October 2031	1,000,000		843,581	1,000,000		843,766	
2032 Notes, due October 2032	300,000		285,964	300,000		287,172	
2034 Notes, due April 2034	550,000		549,282	550,000		553,375	
2036 Notes, due December 2036	144,278		136,865	144,278		136,718	
2041 Notes, due October 2041	750,000		533,268	750,000		534,435	
2045 Notes, due December 2045	332,587		320,610	332,587		322,942	
2051 Notes, due October 2051	1,000,000		636,853	1,000,000		655,668	
2054 Notes, due April 2054	550,000		527,518	550,000		541,912	
Total senior unsecured notes	\$ 7,117,077	\$	6,216,720	\$ 7,117,077	\$	6,250,203	

Note 8 - Derivatives

Foreign Exchange Exposure Management — The total notional amounts of forward foreign currency derivative instruments designated as hedging instruments of cash flow hedges as of February 1, 2025 and November 2, 2024 were \$261.6 million and \$257.0 million, respectively, and the fair values of these instruments in the Company's Condensed Consolidated Balance Sheets were as follows:

			Fair V	alue At	
	Balance Sheet Location	Februa	ry 1, 2025	November 2, 2024	
Forward foreign currency exchange contracts	Prepaid expenses and other current assets	\$	534	\$	780
Forward foreign currency exchange contracts	Accrued liabilities	\$	8,125	\$	4,235

As of February 1, 2025 and November 2, 2024, the total notional amounts of undesignated hedges related to forward foreign currency exchange contracts were \$174.8 million and \$176.8 million, respectively, and the fair values of undesignated hedges in the Company's Condensed Consolidated Balance Sheets were as follows:

	_	Fair Value At							
	Balance Sheet Location	Febru	ary 1, 2025	November 2, 2024					
Undesignated hedges related to forward foreign currency exchange contracts	Prepaid expenses and other current assets	\$	2,743	\$	6,538				
Undesignated hedges related to forward foreign currency exchange contracts	Accrued liabilities	\$	2,015	\$	12,044				

Interest Rate Exposure Management — The Company does not consider the risk of counterparty default to be significant. The gain or loss on the Company's interest rate swap transactions attributable to the hedged benchmark interest rate risk and the offsetting gain or loss on the related interest rate swaps were recorded as follows:

		repruary 1, 2025					
Balance Sheet Location	_	Loss on Swaps	Gain on Note				
Accrued liabilities	\$	52,152	\$				
Long-term debt	\$	_	\$	52,152			

For information on the unrealized holding gains (losses) on derivatives included in and reclassified out of AOCI into the Condensed Consolidated Statements of Income related to forward foreign currency exchange contracts, see Note 3, *Accumulated Other Comprehensive (Loss) Income*, in these Notes to Condensed Consolidated Financial Statements for further information.

Note 9 - Inventories

Inventories at February 1, 2025 and November 2, 2024 were as follows:

	Fel	bruary 1, 2025	November 2, 2024		
Raw materials	\$	81,485	\$	93,608	
Work in process		1,107,325		1,047,022	
Finished goods		285,846		307,057	
Total inventories	\$	1,474,656	\$	1,447,687	

Note 10 - Income Taxes

The Company's effective tax rates for the three-month periods ended February 1, 2025 and February 3, 2024 were below the U.S. statutory tax rate of 21.0%, due to lower statutory tax rates applicable to the Company's operations in the foreign jurisdictions in which it earns income.

The Company has numerous audits ongoing throughout the world including: an IRS income tax audit for the fiscal years ended October 30, 2021, November 2, 2019 and November 3, 2018; a pre-acquisition IRS income tax audit for Maxim Integrated Products, Inc.'s (Maxim) fiscal years ended June 27, 2015 through August 26, 2021; and various U.S. state and local audits and international audits, including an Irish corporate tax audit for the fiscal year ended November 2, 2019. The Company's U.S. federal income tax returns prior to the fiscal year ended November 3, 2018 are no longer subject to examination, except for the applicable Maxim preacquisition fiscal years noted above.

Note 11 - New Accounting Pronouncements

Standards to Be Implemented

Segment Reporting

In November 2023, the FASB issued ASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures, which enhances the disclosure requirements for reportable segments. ASU 2023-07 requires segment disclosure to include significant segment expense categories and amounts, and qualitative detail of other segment items. Disclosure of multiple measures of segment profit and loss may also be reported. ASU 2023-07 is effective for fiscal years beginning after December 15, 2023, and interimperiods within fiscal years beginning after December 15, 2024, with early adoption permitted. The Company is currently evaluating the impact, if any, adoption will have on its financial statement disclosures.

Income Taxes

In December 2023, the FASB issued ASU 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures.* ASU 2023-09 requires the disaggregation of information in existing income tax disclosures related to the effective tax rate reconciliation and income taxes paid. ASU 2023-09 is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The Company is currently evaluating the impact, if any, adoption will have on its financial statement disclosures.

Disaggregation of Income Statement Expenses

In November 2024, the FASB issued ASU 2024-03, *Disaggregation of Income Statement Expenses*, requiring public companies to disaggregate key expense categories such as inventory purchases, employee compensation and depreciation in their financial statements. This aims to improve investor insights into company performance. ASU 2024-03 is effective for fiscal years beginning after December 15, 2026, and interim periods within fiscal years beginning after December 15, 2027, with early adoption permitted. The Company is currently evaluating the impact, if any, adoption will have on its financial statement disclosures.

Note 12 - Subsequent Events

On February 18, 2025, the Board of Directors of the Company declared a cash dividend of \$0.99 per outstanding share of common stock. The dividend will be paid on March 17, 2025 to all shareholders of record at the close of business on March 4, 2025 and is expected to total approximately \$491.0 million.

Also on February 18, 2025, the Company's Board of Directors authorized the Company to repurchase an additional \$10.0 billion of its common stock, bringing the total remaining share repurchase authorization to approximately \$11.5 billion. Under the share repurchase program, the Company may repurchase outstanding shares of its common stock from time to time on the open market or through privately negotiated transactions.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This information should be read in conjunction with the unaudited condensed consolidated financial statements and related notes included in Part I, Item 1 of this Quarterly Report on Form 10-Q and the audited consolidated financial statements and related notes and Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended November 2, 2024 (fiscal 2024).

This Quarterly Report on Form 10-Q, including the following discussion, contains forward-looking statements regarding future events and our future results that are subject to the safe harbor created under the Private Securities Litigation Reform Act of 1995 and other safe harbors under the Securities Act of 1933 and the Securities Exchange Act of 1934. All statements other than statements of historical fact are statements that could be deemed forward-looking statements. These statements are based on current expectations, estimates, forecasts and projections about the industries in which we operate and the beliefs and assumptions of our management. Words such as "expects," "anticipates," "goals," "projects," "intends," "plans," "believes," "seeks," "estimates," "continues," "potential," "may," "could" and "will," and variations of such words and similar expressions are intended to identify such forward-looking statements. Our actual results could differ materially from those anticipated in these forward-looking statements as a result of various factors.

The following important factors and uncertainties, among others, could cause actual results to differ materially from those described in the forward-looking statements: economic, political, legal and regulatory uncertainty or conflicts, including actions taken or which may be taken by the presidential administration, executive offices of the U.S. government, or U.S. Congress, monetary policy, political, geopolitical, trade, or other issues in the United States or internationally, including increased tariffs or trade wars, and the ongoing conflicts between Russia and Ukraine and in Israel and the Middle East; changes in demand for semiconductor products; manufacturing delays, product and raw materials availability and supply chain disruptions; diversion of products from our authorized distribution channels; changes in export classifications, import and export regulations or duties and tariffs; our development of technologies and research and development investments; our future liquidity, capital needs and capital expenditures; our ability to compete successfully in the markets in which we operate; our ability to recruit and retain key personnel; risks related to acquisitions or other strategic transactions; security breaches or other cyber incidents; adverse results in litigation matters; reputational damage; changes in our estimates of our expected tax rates based on current tax law; risks related to our indebtedness; the discretion of our Board of Directors to declare dividends and our ability to pay dividends in the future; factors impacting our ability to repurchase shares; and uncertainty as to the long-term value of our common stock. Additional factors that could cause actual results to differ materially from those described in these forward-looking statements include the risk factors included in Part I, Item 1A, "Risk Factors" of our Annual Report on Form 10-K for fiscal 2024. Forward-looking statements represent management's current expectations and are inherently uncertain. We undertake no obligation to

Results of Operations

Overview

Amounts in the table below are reflected in thousands except per share amounts and percentages.

	 Inree Months Ended									
	February 1, 2025		February 3, 2024		\$ Change	%Change				
Revenue	\$ 2,423,174	\$	2,512,704	\$	(89,530)	(4) %				
Gross margin %	59.0 %		58.7 %							
Net income	\$ 391,316	\$	462,727	\$	(71,411)	(15) %				
Net income as a % of revenue	16.1 %		18.4 %							
Diluted EPS	\$ 0.78	\$	0.93	\$	(0.15)	(16) %				

We have a 52-53 week fiscal year that ends on the Saturday closest to the last day in October. The fiscal year ending November 1, 2025 (fiscal 2025) is a 52-week fiscal year and fiscal 2024 was a 53-week fiscal year. The additional week in fiscal 2024 was included in the first quarter ended February 3, 2024. Therefore, the first three months of fiscal 2025 included one less week of operations as compared to the first three months of fiscal 2024.

Revenue Trends by End Market

The following table summarizes revenue by end market. The categorization of revenue by end market is determined using a variety of data points including the technical characteristics of the product, the "sold to" customer information, the "ship to" customer information and the end customer product or application into which our product will be incorporated. As data systems

for capturing and tracking this data and our methodology evolves and improves, the categorization of products by end market can vary over time. When this occurs, we reclassify revenue by end market for prior periods. Such reclassifications typically do not materially change the sizing of, or the underlying trends of results within, each end market.

	 Three Months Ended									
		February 1, 2025	Febru	1ary 3, 2024						
	Revenue	% of Revenue*	Y/Y%	Revenue	% of Revenue*					
Industrial	\$ 1,077,900	44	(10)%	\$ 1,191,713	47 %					
Automotive	732,513	30	% (2)%	748,781	30 %					
Consumer	322,900	13	% 19 %	270,211	11 %					
Communications	289,861	12	% (4)%	301,999	12 %					
Total revenue	\$ 2,423,174	100	<u>%</u> (4)%	\$ 2,512,704	100 %					

^{*} The sum of the individual percentages may not equal the total due to rounding.

Revenue decreased 4% in the three-month period ended February 1, 2025 as compared to the same period of the prior fiscal year, primarily as a result of the impact of an additional week of operations in the first quarter of fiscal 2024 as compared to the first quarter of fiscal 2025. The Industrial end market decline is also due to the continued reduction in customers' inventory balances. The decline in the Communications end market was also driven by weak demand in the wireless submarket, partially offset by growth in the wireline sub-market driven by data center infrastructure build outs primarily to support growth in artificial intelligence applications. The Consumer increase was driven by greater share gains.

Revenue by Sales Channel

The following table summarizes revenue by sales channel. We sell our products globally through a direct sales force, third-party distributors, independent sales representatives and via our website. Distributors are customers that buy products with the intention of reselling them. Direct customers are non-distributor customers and consist primarily of original equipment manufacturers. Other customers include the U.S. government, government prime contractors and certain commercial customers for which revenue is recorded over time.

	Three Months Ended									
		Februa	ary 1, 2025	February 3, 2024						
		Revenue	% of Revenue	e*		Revenue	% of Revenue*			
Channel										
Distributors	\$	1,375,464	57	%	\$	1,535,210	61	%		
Direct customers		1,019,872	42	%		939,975	37	%		
Other		27,838	1	%		37,519	1	%		
Total revenue	\$	2,423,174	100	%	\$	2,512,704	100	%		

^{*} The sum of the individual percentages may not equal the total due to rounding.

As indicated in the table above, the percentage of total revenue sold via each channel has remained relatively consistent in the periods presented, but can fluctuate from time to time based on end market revenue trends. As a percentage of total revenue, the decrease in the distributor channel is primarily due to the decrease in revenue in our Industrial end market.

Gross Margin

		Inree Months Ended								
	F	February 1, 2025		February 3, 2024		\$ Change	% Change			
Gross margin	\$	1,430,303	\$	1,473,941	\$	(43,638)	(3) %			
Gross margin %		59.0 %		58.7 %						

Gross margin percentage increased by 30 basis points in the three-month period ended February 1, 2025 as compared to the same period of the prior fiscal year, primarily due to a decrease in amortization expense related to acquired intangible assets.

	Three Months Ended							
	Fe bi	ruary 1, 2025	Feb	ruary 3, 2024		\$ Change	% Change	
R&D expenses	\$	402,892	\$	391,427	\$	11,465	3	%
R&D expenses as a % of revenue		17 %		16 %				

R&D expenses increased in the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, primarily as a result of increased discretionary spending and higher benefit expenses, partially offset by the impact of an additional week of operations in the first quarter of fiscal 2024 as compared to the first quarter of fiscal 2025.

R&D expenses as a percentage of revenue will fluctuate from year-to-year depending on the amount of revenue and the success of new product development efforts, which we view as critical to our future growth. We expect to continue the development of innovative technologies and processes for new products. We believe that a continued commitment to R&D is essential to maintain product leadership with our existing products as well as to provide innovative new product offerings.

Selling, Marketing, General and Administrative (SMG&A)

				Three Mont	ths E	nded	
	Febr	uary 1, 2025	Fe b	ruary 3, 2024		\$ Change	%Change
SMG&A expenses	\$	284,796	\$	290,078	\$	(5,282)	(2) %
SMG&A expenses as a % of revenue		12 %		12 %			

SMG&A expenses decreased in the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, primarily as a result of the impact of an additional week of operations in the first quarter of fiscal 2024 as compared to the first quarter of fiscal 2025 and lower SMG&A employee-related variable compensation expenses, partially offset by higher benefit payments.

Amortization of Intangibles

		Three Month					ths Ended		
	1	Februa	ary 1, 2025	Feb	ruary 3, 2024		\$ Change	%Change	
Amortization expenses	\$		187,415	\$	190,332	\$	(2,917)	(2) %	
Amortization expenses as a % of revenue			8%		8%				

Amortization expenses decreased in the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, primarily as a result of a portion of our acquired intangible assets becoming fully amortized during fiscal 2024.

Special Charges, Net

	Three Months Ended					
February 1, 2025	February 3, 2024	\$ Change	%Change			
\$ 63,887	\$ 16,140	\$ 47,747	296 %			

Special charges, net increased in the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, primarily due to increased charges related to our Global Repositioning Actions. See Note 5, *Special Charges, Net*, in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Quarterly Report on Form 10-Q for further discussion.

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	Februar	y 1, 2025	Febru	1ary 3, 2024		\$ Change
Total nonoperating expense (income)	\$	55,737	\$	72,546	\$	(16,809)

The year-over-year decrease in nonoperating expense (income) in the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, was primarily the result of higher interest income on our cash, cash equivalents and short-term investments.

Provision for Income Taxes

		Three Months Ended					
	1	February 1, 2025	February 3, 2024			\$ Change	
Provision for income taxes	\$	44,260	\$	50,691	\$	(6,431)	
Effective income tax rate		10.2 %		9.9 %			

The effective tax rates for the three-month periods ended February 1, 2025 and February 3, 2024 were below the U.S. statutory tax rate of 21% due to lower statutory tax rates applicable to our operations in the foreign jurisdictions in which we earn income, primarily in Ireland.

Net Income

	Three Months Ended							
		ruary 1, 2025	Feb	ruary 3, 2024		\$ Change	%Change	
Net income	\$	391,316	\$	462,727	\$	(71,411)	(15) %	
Net income as a % of revenue		16.1 %		18.4 %				
Diluted EPS	\$	0.78	\$	0.93				

Net income decreased in the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, as the result of a \$94.7 million decrease in operating income partially offset by a \$16.8 million decrease in nonoperating expense (income) and a \$6.4 million decrease in provision for income taxes.

Liquidity and Capital Resources

At February 1, 2025, our principal source of liquidity was \$2.7 billion of cash, cash equivalents and short-term investments, of which approximately \$1.4 billion was held in the United States, and the balance of which was held outside the United States in various foreign subsidiaries. We manage our worldwide cash requirements by, among other things, reviewing available funds held by our foreign subsidiaries and the cost effectiveness by which those funds can be accessed in the United States. We do not expect current regulatory restrictions or taxes on repatriation to have a material adverse effect on our overall liquidity, financial condition or results of operations. Our cash, cash equivalents and short-term investments consist of highly liquid investments, including money market funds and corporate and bank obligations. We maintain these balances with counterparties with high credit ratings, and continually monitor the amount of credit exposure to any one issuer and diversify our investments in order to minimize our credit risk.

We believe that our existing sources of liquidity and cash expected to be generated from future operations, together with existing and anticipated available short- and long-term financing, will be sufficient to fund operations, capital expenditures, research and development efforts and dividend payments (if any) in the immediate future and for at least the next twelve months.

	Three Months Ended							
	February 1, 2025			February 3, 2024				
Net cash provided by operating activities	\$ 1,126,809		\$	1,138,832				
Net cash provided by operations as a % of revenue	47	%		45	%			
Net cash used for investing activities	\$ (194,301)		\$	(219,101)				
Net cash used for financing activities	\$ (573,856)		\$	(574,232)				

The following changes contributed to the net change in cash and cash equivalents in the three-month period ended February 1, 2025 as compared to the same period in fiscal 2024.

Operating Activities

Cash provided by operating activities is net income adjusted for certain non-cash items and changes in operating assets and liabilities. The decrease in cash provided by operating activities during the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, was mainly the result of lower net income adjusted for noncash items that was primarily offset by a decrease in working capital.

Investing Activities

Investing cash flows generally consist of capital expenditures and cash used for acquisitions. The change in cash used for investing activities during the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, was primarily the result of a decrease in cash used for capital expenditures as the rate of spending on our global resiliency and hybrid manufacturing footprint moderated, partially offset by cash paid for an acquisition in the first quarter of fiscal 2025.

Financing Activities

Financing cash flows generally consist of payments of dividends to stockholders, repurchases of common stock, issuance and repayment of debt and proceeds from the sale of shares of common stock pursuant to employee equity incentive plans. The change in cash used for financing activities during the three-month period ended February 1, 2025, as compared to the same period of the prior fiscal year, was primarily the result of higher dividend payments to shareholders partially offset by lower common stock repurchases.

Working Capital

	Febru	February 1, 2025		vember 2, 2024	 \$ Change	% Change	
Accounts receivable	\$	1,192,442	\$	1,336,331	\$ (143,889)	(11) %	
Days sales outstanding*		47		46			
Inventory	\$	1,474,656	\$	1,447,687	\$ 26,969	2 %	
Days cost of sales in inventory*		134		127			

^{*} We use the average of the current quarter and prior quarter ending net accounts receivable and ending inventory balance in our calculation of days sales outstanding and days cost of sales in inventory, respectively.

The decrease in accounts receivable in dollars was primarily the result of variations in the timing of collections and billings and decreased revenue levels in the first quarter of fiscal 2025 as compared to the fourth quarter of fiscal 2024.

Inventory increased primarily as a result of our efforts to balance manufacturing production, demand and inventory levels. Our inventory levels are impacted by our need to support forecasted sales demand and variations between those forecasts and actual demand.

Current liabilities decreased to \$2,971.0 million at February 1, 2025 as compared to \$2,988.3 million at the end of fiscal 2024 due to lower accounts payable partially offset by increased accrued liabilities and income taxes payable.

As of February 1, 2025, our debt obligations consisted of the following:

Commercial paper notes \$ 2025 Notes, due April 2025	548,403
, 1	
2026 N. J. D. J. 2026	400,000
2026 Notes, due December 2026	900,000
2027 Notes, due June 2027	440,212
2028 Notes, due October 2028	750,000
2031 Notes, due October 2031	1,000,000
2032 Notes, due October 2032	300,000
2034 Notes, due April 2034	550,000
2036 Notes, due December 2036	144,278
2041 Notes, due October 2041	750,000
2045 Notes, due December 2045	332,587
2051 Notes, due October 2051	1,000,000
2054 Notes, due April 2054	550,000
Total debt \$	7,665,480

The indentures governing our outstanding notes contain covenants that may limit our ability to: incur, create, assume or guarantee any debt for borrowed money secured by a lien upon a principal property; enter into sale and lease-back transactions with respect to a principal property; and consolidate with or merge into, or transfer or lease all or substantially all of our assets to, any other party. As of February 1, 2025, we were in compliance with these covenants.

Commercial Paper Program

Under our commercial paper program, we may issue short-term, unsecured commercial paper notes in amounts up to a maximum aggregate face amount of \$2.5 billion outstanding at any time, with maturities of up to 397 days from the date of issuance. As of February 1, 2025, we had \$548.4 million of outstanding borrowings under the commercial paper program recorded in the Condensed Consolidated Balance Sheet. We use the net proceeds of the commercial paper program for general corporate purposes, including without limitation, repayment of indebtedness, stock repurchases, acquisitions, capital expenditures and working capital.

Revolving Credit Facility

Our Third Amended and Restated Revolving Credit Agreement, dated as of June 23, 2021 and as amended (Revolving Credit Agreement), provides for a five year unsecured revolving credit facility in an aggregate principal amount not to exceed \$2.5 billion (subject to certain terms and conditions).

We may borrow under this revolving credit facility in the future and use the proceeds for repayment of existing indebtedness, stock repurchases, acquisitions, capital expenditures, working capital and other lawful corporate purposes. The terms of the Revolving Credit Agreement impose restrictions on our ability to undertake certain transactions, to create certain liens on assets and to incur certain subsidiary indebtedness. In addition, the Revolving Credit Agreement contains a consolidated leverage ratio covenant of total consolidated funded debt to consolidated earnings before interest, taxes, depreciation, and amortization (EBITDA) of not greater than 3.5 to 1.0. As of February 1, 2025, we were in compliance with these covenants.

Stock Repurchase Program

As of February 1, 2025, our Board of Directors authorized us to repurchase \$16.7 billion of our common stock under our common stock repurchase program and \$1.5 billion remained available for repurchases under the program. The repurchased shares are held as authorized but unissued shares of common stock.

On February 18, 2025, our Board of Directors authorized us to repurchase an additional \$10.0 billion of our common stock, bringing the total remaining share repurchase authorization to approximately \$11.5 billion. Under the share repurchase program, we may repurchase outstanding shares of our common stock from time to time on the open market or through privately negotiated transactions. Unless terminated earlier by resolution of our Board of Directors, the repurchase program will terminate when we have utilized the entire amount under the program.

Capital Expenditures

Net additions to property, plant and equipment were \$149.0 million in the first three months of fiscal 2025. We expect capital expenditures for fiscal 2025 to be between approximately 4% and 6% of fiscal 2025 revenue as spending returns to our long-term operating model. These capital expenditures will be funded with a combination of cash on hand and cash expected to be generated from future operations, together with existing and anticipated available short- and long-term financing.

Dividends

On February 18, 2025, our Board of Directors declared a cash dividend of \$0.99 per outstanding share of common stock. The dividend will be paid on March 17, 2025 to all shareholders of record at the close of business on March 4, 2025 and is expected to total approximately \$491.0 million. We currently expect quarterly dividends to continue in future periods. The payment of any future quarterly dividends, or a future increase in the quarterly dividend amount, will be at the discretion of the Board of Directors and will be dependent upon our financial position, results of operations, outlook, liquidity and other factors deemed relevant by the Board of Directors.

New Accounting Pronouncements

From time to time, new accounting pronouncements are issued by the Financial Accounting Standards Board that are adopted by us as of the specified effective date. Unless otherwise discussed, management believes that the impact of recently issued standards will not have a material impact on our future financial condition, results of operations, and disclosures. See Note 11, New Accounting Pronouncements, in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Quarterly Report on Form 10-Q for a description of recently issued and adopted accounting pronouncements, including the dates of adoption and impact on our historical financial condition, results of operations, and disclosures.

ITEM 3. Quantitative and Qualitative Disclosures About Market Risk

We are subject to market risks related to our financial instruments, including those identified in Part II, Item 7A, "Quantitative and Qualitative Disclosures about Market Risk" of our Annual Report on Form 10-K for the fiscal year ended November 2, 2024, which was filed with the Securities and Exchange Commission on November 26, 2024. There were no material changes in the three-month period ended February 1, 2025 to the information identified in the Annual Report on Form 10-K for the fiscal year ended November 2, 2024.

ITEM 4. Controls and Procedures

(a) Evaluation of Disclosure Controls and Procedures. Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of February 1, 2025. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (Exchange Act), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of February 1, 2025, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

(b) Changes in Internal Control over Financial Reporting. No change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) occurred during the quarter ended February 1, 2025 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II — OTHER INFORMATION

ITEM 1A. Risk Factors

We are subject to a number of risks that could adversely affect our business, results of operations, financial condition and future prospects, including those identified in Part I, Item 1A, "Risk Factors" of our Annual Report on Form 10-K for the fiscal year ended November 2, 2024, which was filed with the Securities and Exchange Commission on November 26, 2024.

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

Issuer Purchases of Equity Securities

Period	Total Number of Shares Purchased (a)	Average Price aid Per Share (b)	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (c)	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs
November 3, 2024 through November 30, 2024	352,051	\$ 215.95	326,537	\$ 1,581,626,882
December 1, 2024 through December 28, 2024	162,518	\$ 216.10	157,847	\$ 1,547,517,684
December 29, 2024 through February 1, 2025	217,386	\$ 215.30	213,340	\$ 1,501,577,470
Total	731,955	\$ 215.79	697,724	\$ 1,501,577,470

- (a) Includes 34,231 shares withheld by us from employees to satisfy employee tax obligations upon vesting of restricted stock units/awards granted to our employees under our equity compensation plans.
- (b) The average price paid for shares in connection with vesting of restricted stock units/awards are averages of the closing stock price at the vesting date which is used to calculate the number of shares to be withheld.
- (c) Shares repurchased pursuant to the stock repurchase program publicly announced on August 12, 2004 and updated thereafter. Under the repurchase program, we may repurchase outstanding shares of our common stock from time to time in the open market and through privately negotiated transactions.

ITEM 5. Other Information

The following table describes contracts, instructions or written plans for the sale or purchase of our securities adopted by our directors or officers during the first quarter of fiscal 2025 that are intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) under the Exchange Act (Rule 10b5-1 trading arrangement).

Name and Title	Date of Adoption	Duration of Rule 10b5-1 Trading Arrangement	Aggregate Number of Securities to Be Purchased or Sold
Mercedes Johnson Director	December 3, 2024	Until June 2, 2025, or such earlier date upon which all transactions are completed or expire without execution	Sale of up to 6,000 shares
Ray Stata Director	January 9, 2025	Until March 11, 2026, or until such earlier date upon which all transactions are completed or expire without execution	Sale of up to 75,000 shares

In addition, during the first quarter of fiscal 2025 Gregory Bryant, our former Executive Vice President and President of Business Units, terminated a Rule 10b5-1 trading arrangement, which was adopted on June 25, 2024. None of our other officers or directors terminated a Rule 10b5-1 trading arrangement or adopted or terminated a non-Rule 10b5-1 trading arrangement (as defined in Item 408(c) of Regulation S-K) during the first quarter of fiscal 2025.

ITEM 6.	Exhibits
Exhibit No.	Description
3.1	Second Amended and Restated Bylaws of Analog Devices, Inc., as amended January 9, 2025, filed as Exhibit 3.1 to the Company's Current Report on Form 8-K as filed with the Commission on January 13, 2025.
10.1†	Form of Global Non-Qualified Stock Option Agreement for Employees for usage under the Company's 2020 Equity Incentive Plan adopted December 10, 2024.
10.2†	Form of Global Restricted Stock Unit Agreement for Employees for usage under the Company's 2020 Equity Incentive Plan adopted December 10, 2024.
10.3†	Form of Restricted Stock Unit Agreement for Non-Employee Directors for usage under the Company's 2020 Equity Incentive Plan adopted December 10, 2024.
10.4†	Form of Financial Metric Performance Restricted Stock Unit Agreement for Employees for usage under the Company's 2020 Equity Incentive Plan adopted December 10, 2024.
10.5†	Form of Relative Total Shareholder Return Performance Restricted Stock Unit Agreement for Employees for usage under the Company's 2020 Equity Incentive Plan adopted December 10, 2024.
31.1†	Certification Pursuant to Rule 13a-14(a) and 15d-14(a) of the Securities Exchange Act, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (Chief Executive Officer).
31.2†	Certification Pursuant to Rule 13a-14(a) and 15d-14(a) of the Securities Exchange Act, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (Chief Financial Officer).
32.1*	Certification Pursuant to 18 U.S.C. Section 1350 (Chief Executive Officer).
32.2*	Certification Pursuant to 18 U.S.C. Section 1350 (Chief Financial Officer).
101.INS†	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the inline XBRL document.
101.SCH†	Inline XBRL Schema Document.
101.CAL†	Inline XBRL Calculation Linkbase Document.
101.LAB†	Inline XBRL Labels Linkbase Document.
101.PRE†	Inline XBRL Presentation Linkbase Document.
101.DEF†	Inline XBRL Definition Linkbase Document.
104†	Cover page Interactive Data File (formatted as inline XBRL with applicable taxonomy extension information contained in Exhibits 101).
†	Filed herewith.
*	Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ANALOG DEVICES, INC.

Date: February 19, 2025 By: /s/ Vincent Roche

Vincent Roche

Chief Executive Officer and Chair of the Board of Directors

(Principal Executive Officer)

Date: February 19, 2025 By: /s/ Richard C. Puccio, Jr.

Richard C. Puccio, Jr.

Executive Vice President and Chief Financial Officer

(Principal Financial Officer)