

(1)

Financial Management  
University Elective

Credit Management

Numerical 1

The effect of relaxing credit policy on the residual income would be:

$$\begin{aligned}\Delta RI &= [\Delta S(1-v) - \Delta S b_n](1-t) - K \Delta I \\ &= [50,00,000 \times 0.10 - 50,00,000 \times 0.04](1-0.4) - 0.12(500000) \\ &= 1,20,000\end{aligned}$$

$$\frac{\text{WNA}}{\Delta I} = \frac{\Delta S}{360} \times ACP \times v = \frac{50,00,000}{360} \times 40 \times 0.9 = 500,000$$

Answer: Since the impact of relaxing credit policy on net profit is positive, the proposed change is desirable.

## Numerical 2

(2)

The effect of relaxing credit policy on the residual income would be :

$$\begin{aligned}\Delta RI &= [\Delta S(1-v) - \Delta S b_n](1-t) - k \Delta I \\ &= [12000000(0.18) - 12000000(0.08)](1-0.4) - 0.18(1968000) \\ &= (2160000 - 960000)(0.6) - 354240 \\ &= 3,65,760\end{aligned}$$

⇒ WN 1

$$\Delta I = \frac{\Delta S}{360} \times ACP \times v = \frac{12000000}{360} \times 72 \times 0.82 = 1968000$$

Answer: Since the impact of relaxing credit policy on net profit is positive, the proposed change is desirable.

### Numerical 3

The effect of lengthening the credit period on the residual income would be:

$$\begin{aligned}\Delta RI &= [\Delta S(1-v) - \Delta Sbn](1-t) - K \Delta I \\ &= [1500000(1-0.6) - 1500000(0.05)](1-0.3) - 0.15(1361111) \\ &= (600000 - 75000)(0.7) - 204167 \\ &= 163,333\end{aligned}$$

$$\begin{aligned}\Delta I &= (ACP_N - ACP_0) \left[ \frac{S_0}{360} \right] + v(ACP_N) \frac{\Delta S}{360} \\ &= (100-90) \left[ \frac{400000000}{360} \right] + 0.6 \times 100 \times \frac{1500000}{360} \\ &= 1111111 + 250,000 = 1361111\end{aligned}$$

Answer: Since the impact of lengthening the credit period on the net profit is positive, the proposed alternative is desirable.

## Numerical 4

(4)

The effect of lengthening the credit period on the residual income would be:

$$\begin{aligned}\Delta RI &= [\Delta S(1-v) - \Delta S b_n](1-t) - K \Delta I \\ &= [2500000(1-0.80) - 2500000(0.02)](1-0.35) - 0.10(1388889) \\ &= (500000 - 50,000)(0.65) - 1388889 \\ &= 153611\end{aligned}$$

⇒ WNI

$$\begin{aligned}\Delta I &= (ACP_N - ACP_0) \left[ \frac{S_0}{360} \right] + v(ACP_N) \frac{\Delta S}{360} \\ &= (50 - 30) \left[ \frac{20000000}{360} \right] + 0.80 \times 50 \times \frac{2500000}{360} \\ &= 1111111 + 277778 = 1388889\end{aligned}$$

Answer: Since the impact of lengthening the credit period on the net profit is positive, the proposed alternative is desirable.

### \* Numerical 5

The effect of relaxing discount policy on the residual income would be:

$$\begin{aligned}\Delta RI &= [\Delta S(1-v) - \Delta DIS](1-t) + K\Delta I \\ &= [600000(1-0.8) - 59200](1-0.4) + 0.15(100444) \\ &= 36480 + 15066.6 \\ &= 51546.6\end{aligned}$$

$$\begin{aligned}\Delta DIS &= P_n(S_0 + \Delta S)dn - P_0 S_0 d_0 \\ &= 0.35(10000000 + 600000)0.02 - 0.15(10000000)(0.01) \\ &= 74200 - 15000 \\ &= 59200\end{aligned}$$

$$\begin{aligned}\Delta I &= \frac{S_0}{360}(ACP_0 - ACP_N) - v \frac{\Delta S}{360} ACP_N \\ &= \frac{10000000}{360}(12-8) - 0.8 \times \frac{600000}{360} \times 8 \\ &= 111111 - 10667 = 100444\end{aligned}$$

Answer: Since the impact of relaxing the discount policy on residual income is positive, the proposed alternative is desirable.

## Numerical 6

(6)

The effect of relaxing discount policy on the residual income would be:

$$\begin{aligned}\Delta RI &= [\Delta S(1-V) - \Delta DIS](1-t) + K\Delta I \\ &= [2400000(1-0.80) - 168000](1-0.4) + 0.10(608000) \\ &= 312000(0.6) + 60800 \\ &= 248000\end{aligned}$$

⇒ WN1

$$\begin{aligned}\Delta DIS &= P_n(S_0 + \Delta S)d_n - P_0 S_0 d_0 \\ &= 0.5(24000000 + 24,00,000)0.02 - 0.4(24000000)(0.01) \\ &= 264000 - 96000 = 168000\end{aligned}$$

⇒ WN2

$$\begin{aligned}\Delta I &= \frac{S_0}{360} (ACP_0 - ACP_N) - V \frac{\Delta S}{360} ACP_N \\ &= \frac{24000000}{360} (48 - 36) - \frac{0.80}{360} \times 2400000 \times 36 \\ &= 800000 - 192000 = 608000\end{aligned}$$

Answer: Since the impact of relaxing discount policy on the residual income is positive, the proposed alternative is desirable.

## \* Numerical 7

The effect of relaxing the collection effort on the residual income would be:

$$\begin{aligned}\Delta RI &= [\Delta S(1-v) - \Delta BD](1-t) - K\Delta I \\ &= [2000000(1-0.7) - 620000](1-0.4) - 0.15(1791111) \\ &= -12000 - 268667 \\ &= -280667\end{aligned}$$

$$\begin{aligned}\Delta BD &= b_n(S_0 + \Delta S) - b_0S_0 \\ &= 0.06(50000000 + 2000000) - 0.05(50000000) \\ &= 3120000 - 2500000 \\ &= 620000\end{aligned}$$

$$\begin{aligned}\Delta I &= \frac{S_0}{360} (ACP_N - ACP_0) + \frac{\Delta S}{360} ACP_N \times V \\ &= \frac{50000000}{360} (32 - 20) + \frac{2000000}{360} \times 32 \times 0.7 \\ &= 1666667 + 124444 \\ &= 1791111\end{aligned}$$

Answer: Since the impact of relaxing collection effort on the residual income is negative, the proposed alternative is not desirable.

## Numerical 8

The effect of relaxing collection effort on the residual income would be:

$$\Delta RI = [\Delta S(1-v) - \Delta BD](1-t) - K_{OI}$$

$$= [3000000(1-0.8) - 950000](1-0.3) - 0.12(2044445)$$

$$= -490333$$

$$\Delta BD = b_n(S_0 + \Delta S) - b_0 S_0$$

$$= 0.05(80000000 + 3000000) - 0.04(80000000)$$

$$= 950000$$

$$\Delta I = \frac{S_0}{360} (ACP_n - ACP_0) + \frac{\Delta S}{360} ACP_n v$$

$$= \frac{80000000}{360} (40 - 32) + \frac{3000000}{360} \times 40 \times 0.80$$

$$= 2044445$$

Answer: Since the impact of relaxing collection effort on the residual income is negative, the proposed alternative is not desirable.



## \* Numerical 9

20% of the sales will be collected on the 10<sup>th</sup> day  
80% of the sales will be collected on the 40<sup>th</sup> day

$$ACP = 0.20 \times 10 + 0.8 \times 40 = 34 \text{ days}$$

$$\text{Value of receivables} = \frac{\text{Sales}}{360} \times ACP$$

$$= \frac{10000000}{360} \times 34$$

$$= 9444444$$

Assuming  $v$  is the proportion of variable cost to sales, the investment in receivables is:

$$Rs\ 9444444 \times v$$

## Numerical 10

(10)

40% of the sales will be collected on the 15<sup>th</sup> day

60% of the sales will be collected on the 25<sup>th</sup> day

$$ACP = 0.4 \times 15 + 0.6 \times 25 = 21 \text{ days}$$

$$\begin{aligned} \text{value of receivables} &= \frac{\text{Sales}}{360} \times ACP \\ &= \frac{20000000}{360} \times 21 \\ &= 1166667 \end{aligned}$$

$$\text{variable cost ratio} = \frac{15000000 (\text{COGS})}{20000000 (\text{Sales})} = 0.75$$

$$\begin{aligned} \text{Investment in Receivables} &= 1166667 \times 0.75 \\ &= 875000 \end{aligned}$$