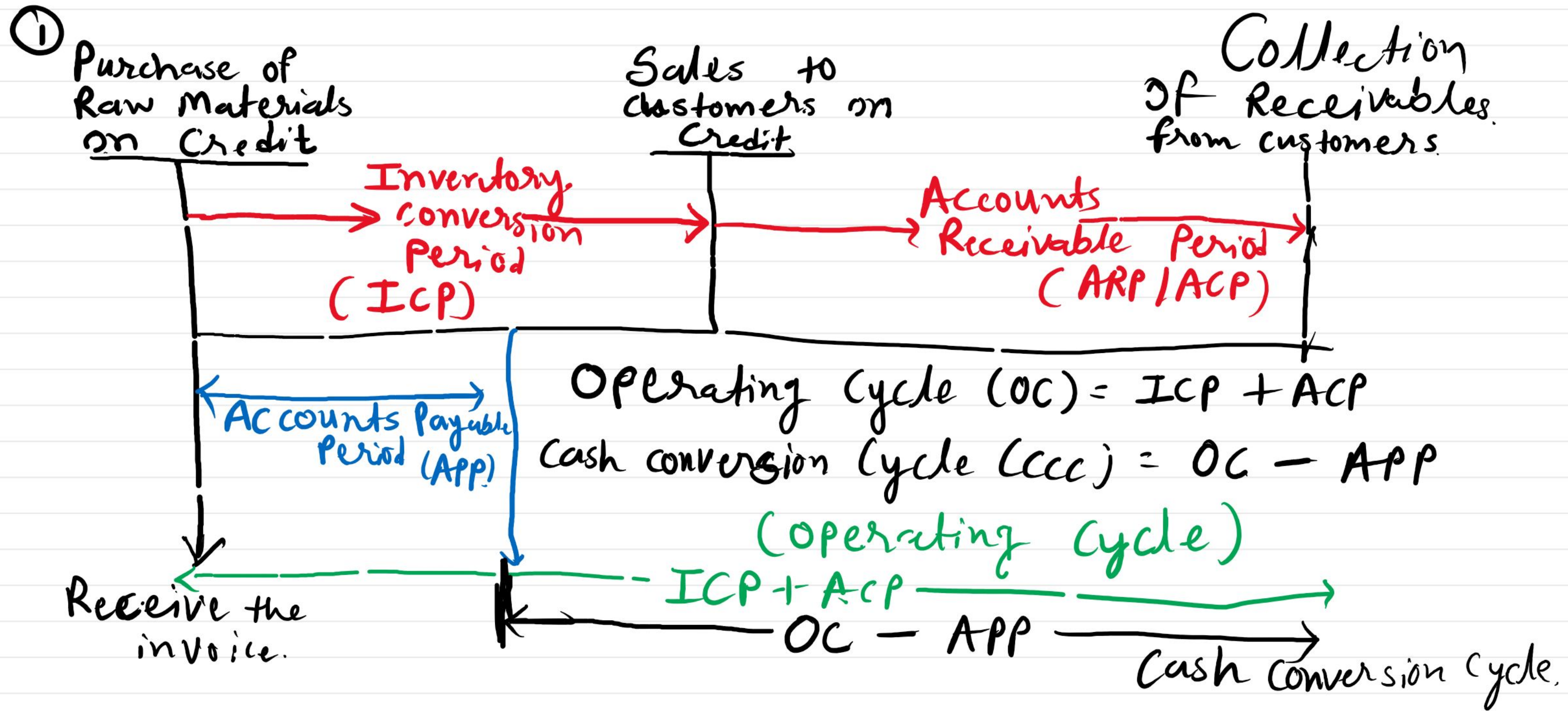


## \* Principles of Working Capital Management.

- Capital management in order to fulfill the day to day requirements of a company.
- It is a management of Current Assets and Current Liabilities.
- Gross Working Capital = Current Assets
- $\text{Current Assets (C.A.)} - \text{Current Liabilities (C.L.)} = \text{Net working cap.}$
- If  $CA > CL \rightarrow$  NWC will be positive.
- If  $CA < CL \rightarrow$  NWC will be negative.



# \* Operating cycle (OC) and Cash Conversion cycles (CCC)





$$\text{* Inventory Conversion Period (ICP)} = \frac{\text{Avg. Inventory}}{\text{COGS}} \times 360$$

$$\text{Avg. Inventory} = \frac{\text{Op. Inventory} + \text{Closing Inventory}}{2}$$

COGS = Cost of Goods Sold.

$$\text{* Accounts Receivables Period} = \frac{\text{Avg. Debtors} \text{ (Avg. Receivables)}}{\text{Credit Sales}} \times 360$$

$$\text{Avg. Debtors} = \frac{\text{Op Debtors} + \text{Cl. Debtors}}{2}$$

$$\text{Credit Sales} = \text{Total Sales} - \text{Cash Sales}$$

$$\text{* Accounts Payable Period} = \frac{\text{Avg. Creditors} \text{ (Avg. Payables)}}{\text{COGS}} \times 360$$

$$\text{Avg. Creditors} = \frac{\text{Op. Bal.} + \text{Cl. Bal.}}{2}$$



Ques 1 WCP.

$$\begin{aligned} 1. \text{ Avg. Inventory} &= \frac{\text{Op. Bal.} + \text{Cl. Bal.}}{2} \\ &= \frac{168000 + 600000}{2} \\ &= \boxed{384,000} \end{aligned}$$

$$\begin{aligned} \text{Inventory Conversion Period} &= \frac{\text{Avg. Inventory}}{\text{COGS}} \times 360 \\ &= \frac{3,84,000}{24,00,000} \times 360 \\ &= 57.6 \text{ Days} \end{aligned}$$

ICP.  $\approx$  58 Days Approx.

$$\begin{aligned} 2. \text{ A/c Receivables Period} \\ \text{Avg. Receivable} &= \frac{\text{Op.} + \text{Cl.}}{2} \\ &= \frac{6,00,000 + 5,00,000}{2} \\ &= \boxed{5,50,000} \end{aligned}$$

$$\begin{aligned} \text{A/c Rec. Period} &= \frac{5,50,000}{80,00,000} \times 360 \\ &= 24.75 \approx \boxed{25 \text{ days}} \end{aligned}$$

$$\begin{aligned} \text{A/c Payable Period} \\ \text{Avg. Payables} &= \frac{\text{Op.} + \text{Cl.}}{2} \\ &= \frac{4,80,000 + 2,40,000}{2} = 3,60,000 \end{aligned}$$

$$\begin{aligned} \text{A/c Payable Period} &= \frac{3,60,000}{24,00,000} \times 360 \\ &= \boxed{54 \text{ Days}} \end{aligned}$$

$$\begin{aligned} \text{Operating Cycle} &= \text{ICP} + \text{ARP} \\ &= 58 + 25 \\ &= \boxed{83 \text{ Days}} \end{aligned}$$

$$\begin{aligned} \text{Cash Conversion Cycle} &= \text{OC} - \text{APP} \\ &= 83 - 54 \\ &= \boxed{29 \text{ Days}} \end{aligned}$$



# \* Estimation of Working Capital Requirement.

Particulars	Amount.
<b>A) Current Assets</b>	
Raw Materials ( $\frac{\text{Prod. Units} \times \text{R.M./unit} \times \text{Time}}$ )	✓
WIP ( $\text{Units} \times \text{WIP/unit} \times \text{Time}$ )	✓
Finished Goods ( $\text{Units} \times \frac{\text{Cash Mfg. Cost}}{\text{unit}} \times \text{Time}$ )	✓
Debtors ( $\text{Units} \times \frac{\text{Cash Cost}}{\text{unit}} \times \text{Time}$ )	✓
Cash Bal.	✓
Prepaid Exps.	✓
Outstanding Incomes	✓
<b>(A) Total Current Assets</b>	✓
<b>B Current Liabilities</b>	
creditors/suppliers ( $\text{Units} \times \text{R.M./unit} \times \text{Time}$ )	✓
O/S Exps. ( $\text{Units} \times \text{Exps./unit} \times \text{Time}$ )	✓
<b>(B) Total Current Lia.</b>	✓
Net Working Capital ( $A - B$ )	✓
+ Safety Margin (2% of NWC)	✓
<b>Working cap. Requirement.</b>	✓

## \* Calculation of Cash Cost

Sales	✓
(-) Gross Profit	(✓)
Total Mfg. Cost	✓
- Materials	(✓)
- Wages	(✓)
Mfg. Exps. Total	✓
(-) Cash Mfg. Exps.	(✓)
Depreciation	✓
Total Mfg. Cost	✓
- Dep.	(✓)
Cash Mfg. Cost	✓
+ Admin Exps.	✓
+ Selling & Dist. Exps.	✓
Total Cash Cost	✓

(Finished goods)

(Debtors)