

Literature Review The Evolution of Business

Intelligence and the Rise of Agentic Analytics A review of the

transition from traditional data analysis to automated, insight-driven systems.

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1 Abstract

This literature review charts the evolution of business intelligence (BI) and data analytics in response to the growing problem of "data overload, insight famine" prevalent in modern organizations. It examines the limitations of traditional BI systems, the impact of the data science revolution, and the subsequent move towards automation through AutoML. The review culminates in an analysis of the latest paradigm shift: the integration of Large Language Models (LLMs) to create "agentic" analytics systems. We identify a critical gap in existing solutions—the lack of end-to-end automation that includes the final, crucial step of insight interpretation and narrative reporting. This review establishes the academic and technological foundation for developing a tool that bridges this gap, directly addressing the need for accessible, timely, and cost-effective data-driven decision-making.

2 Introduction

The assertion that businesses are "drowning in data but starving for wisdom" has become a defining challenge of the 21st-century commercial landscape. While advancements in technology have enabled the collection and storage of vast datasets, the frameworks for converting this data into actionable intelligence have struggled to keep pace. This review examines the literature on the historical and contemporary approaches to data analysis to contextualize the challenges outlined in the Problem Statement: the prohibitive time, cost, and complexity of traditional analytics. We will trace the lineage from legacy BI systems to the emergence of agentic AI, arguing that a new generation of tools is required to fully democratize data insights.

3 The Paradigm of Traditional Business Intelligence

Traditional Business Intelligence (BI) emerged in the late 20th century, focused on providing retrospective insights into business performance. These systems, characterized by data warehouses, ETL (Extract, Transform, Load) processes, and dashboarding tools (e.g., Tableau, Qlik), were a significant step forward from manual spreadsheet analysis.

However, the literature widely acknowledges their limitations. As noted by Chen, Chiang, & Storey (2012), traditional BI is primarily descriptive, answering "what happened?" but offering little insight into "why it happened?" or "what will happen next?". The development life-cycle for these systems is notoriously long and resource-intensive, requiring specialized data engineers and analysts. This directly reflects the problems of analysis being "prohibitively time-consuming" and requiring "specialized skill."

4 The Data Science and Predictive Analytics Revolution

The 2010s saw the rise of data science as a discipline that promised to move beyond descriptive analytics into the predictive and prescriptive realms. Leveraging machine learning (ML) algorithms, data scientists could build models to forecast trends, identify causal factors, and optimize business processes.

While powerful, this approach exacerbated the problems of cost and accessibility. The demand for skilled data scientists far outstripped supply, making them a scarce and expensive resource. Furthermore, the outputs of machine learning models—such as feature importance scores, coefficients, and statistical metrics—are often opaque to non-technical business leaders. This "complexity and lack of accessibility" created a significant communication barrier, where

valuable model findings failed to be translated into effective business strategy. The process remained largely manual, requiring expert intervention at every stage.

5 The Emergence of Automated Machine Learning (AutoML)

In response to the data science bottleneck, the field of Automated Machine Learning (AutoML) emerged. AutoML platforms aim to automate the repetitive and time-consuming tasks of model building, such as data preprocessing, feature engineering, algorithm selection, and hyperparameter tuning.

Research by He, Zhao, & Chu (2021) demonstrates that AutoML can significantly reduce the time and expertise required to develop high-performing ML models. These platforms began to address the “high cost and specialized skill requirements” by empowering business analysts with less formal data science training. However, AutoML primarily focuses on the modeling process itself. The output is still a trained model and its associated metrics, which requires human interpretation to derive business value, leaving the crucial “last mile” of analytics unresolved.

6 Synthesis and the Agentic AI Gap

The latest technological shift, driven by the power of Large Language Models (LLMs), offers a solution to this final “last mile” problem. “Agentic” AI systems are workflows that can reason, plan, and execute multi-step tasks. In the context of analytics, an LLM-powered agent can take the output from an AutoML pipeline and perform the interpretation step that previously required a human analyst. It can analyze model metrics, identify the most significant features, and generate a narrative summary in plain, business-friendly language.

While the components exist, the literature reveals a gap in their integration into a single, seamless, end-to-end platform. Current tools may offer AutoML or natural language querying, but few provide a zero-touch experience that takes a raw CSV file and produces a complete, narrative-driven business report. This is the precise gap the “Agentic Business Profit Intelligence” project is positioned to fill—by combining a robust automated pipeline with an AI-driven interpretation layer, it directly addresses all four key challenges identified in the Problem Statement.

7 Conclusion

The journey from traditional BI to agentic analytics reflects a continuous effort to make data-driven insights faster, cheaper, and more accessible. Each technological wave has solved a piece of the puzzle, but a final barrier has remained: the interpretation and communication of complex findings. The advent of powerful LLMs now makes it possible to automate this final step. The development of a fully integrated agentic analytics tool is therefore not merely an incremental improvement, but a necessary evolution to finally close the gap between data and decision.