

Target

From company’s perspective:

- Target is a globally renowned brand and a prominent retailer in the United States. Target makes itself a preferred shopping destination by offering outstanding value, inspiration, innovation and an exceptional guest experience that no other retailer can deliver.
- This particular business case focuses on the operations of Target in Brazil and provides insightful information about 100,000 orders placed between 2016 and 2018. The dataset offers a comprehensive view of various dimensions including the order status, price, payment and freight performance, customer location, product attributes, and customer reviews.
- By analyzing this extensive dataset, it becomes possible to gain valuable insights into Target's operations in Brazil. The information can shed light on various aspects of the business, such as order processing, pricing strategies, payment and shipping efficiency, customer demographics, product characteristics, and customer satisfaction levels.

The data is available in 8 different csv files:

1. customers.csv
2. geolocation.csv
3. order_items.csv
4. payments.csv
5. reviews.csv
6. orders.csv
7. products.csv
8. sellers.csv

The column description for these csv files is given below.

The **customers.csv** contain following features:

Features	Description
customer_id	ID of the consumer who made the purchase
customer_unique_id	Unique ID of the consumer
customer_zip_code_prefix	Zip Code of consumer’s location
customer_city	Name of the City from where order is made
customer_state	State Code from where order is made (Eg. são paulo - SP)

The **sellers.csv** contains following features:

Features	Description
seller_id	Unique ID of the seller registered
seller_zip_code_prefix	Zip Code of the seller’s location
seller_city	Name of the City of the seller
seller_state	State Code (Eg. são paulo - SP)

The **order_items.csv** contain following features:

Features	Description
order_id	A Unique ID of order made by the consumers
order_item_id	A Unique ID given to each item ordered in the order

product_id	A Unique ID given to each product available on the site
seller_id	Unique ID of the seller registered in Target
shipping_limit_date	The date before which the ordered product must be shipped
price	Actual price of the products ordered
freight_value	Price rate at which a product is delivered from one point to another

The **geolocations.csv** contain following features:

Features	Description
geolocation_zip_code_prefix	First 5 digits of Zip Code
geolocation_lat	Latitude
geolocation_lng	Longitude
geolocation_city	City
geolocation_state	State

The **payments.csv** contain following features:

Features	Description
order_id	A Unique ID of order made by the consumers
payment_sequential	Sequences of the payments made in case of EMI
payment_type	Mode of payment used (Eg. Credit Card)
payment_installments	Number of installments in case of EMI purchase
payment_value	Total amount paid for the purchase order

The **orders.csv** contain following features:

Features	Description
order_id	A Unique ID of order made by the consumers
customer_id	ID of the consumer who made the purchase
order_status	Status of the order made i.e. delivered, shipped, etc.
order_purchase_timestamp	Timestamp of the purchase
order_delivered_carrier_date	Delivery date at which carrier made the delivery
order_delivered_customer_date	Date at which customer got the product
order_estimated_delivery_date	Estimated delivery date of the products

The **reviews.csv** contain following features:

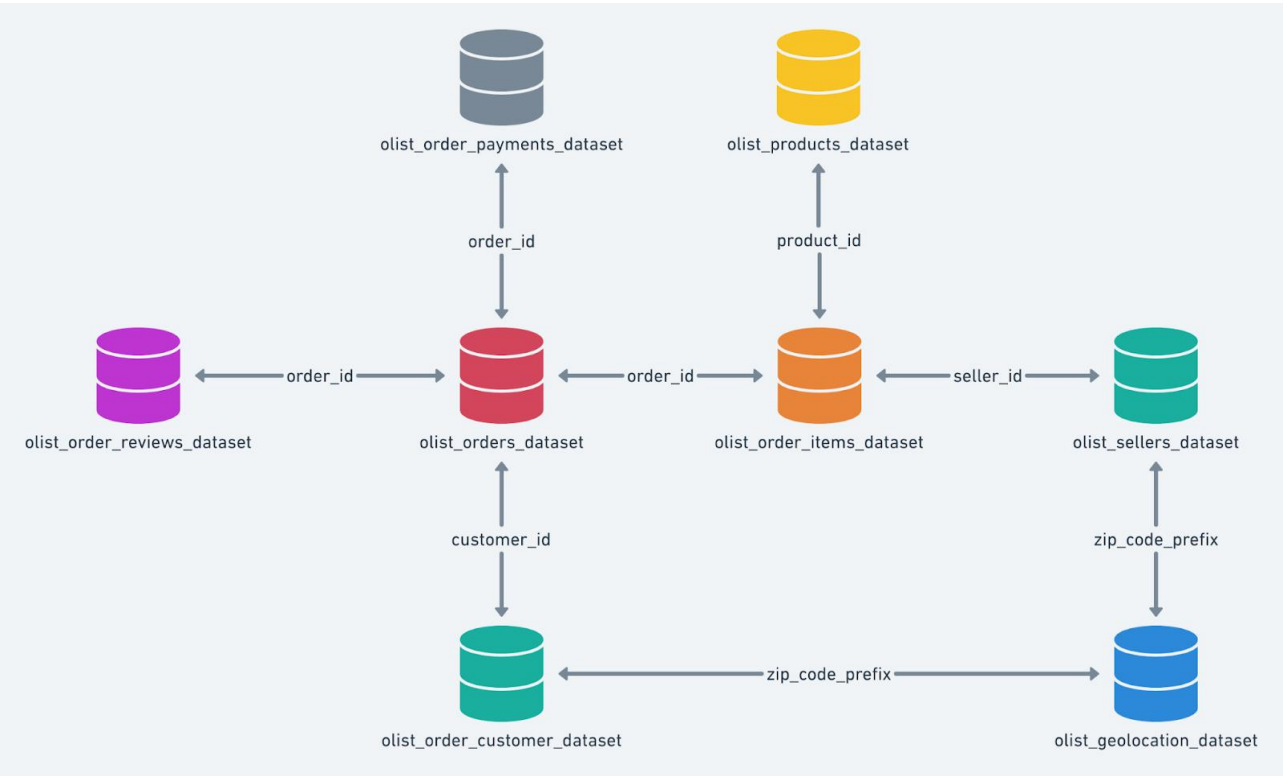
Features	Description
review_id	ID of the review given on the product ordered by the order id
order_id	A Unique ID of order made by the consumers
review_score	Review score given by the customer for each order on a scale of 1-5
review_comment_title	Title of the review

review_comment_message	Review comments posted by the consumer for each order
review_creation_date	Timestamp of the review when it is created
review_answer_timestamp	Timestamp of the review answered

The **products.csv** contain following features:

Features	Description
product_id	A Unique identifier for the proposed project.
product_category_name	Name of the product category
product_name_lenght	Length of the string which specifies the name given to the products ordered
product_description_lenght	Length of the description written for each product ordered on the site
product_photos_qty	Number of photos of each product ordered available on the shopping portal
product_weight_g	Weight of the products ordered in grams
product_length_cm	Length of the products ordered in centimeters
product_height_cm	Height of the products ordered in centimeters
product_width_cm	Width of the product ordered in centimeters

Dataset schema:



I. Import the dataset and do usual exploratory analysis steps like checking the structure & characteristics of the dataset.

A. Data type of all columns in the “customers” table.

```
SELECT
  column_name,
  data_type
FROM
  `Target`. INFORMATION_SCHEMA.COLUMNS
WHERE
  table_name = 'customers';
```

Row	column_name	data_type
1	customer_id	STRING
2	customer_unique_id	STRING
3	customer_zip_code_prefix	INT64
4	customer_city	STRING
5	customer_state	STRING

Insights:- There are 5 columns in the customer table and what data type we can enter in the table is known to us.

B. Get the time range between which the orders were placed.

```
select
  min(order_purchase_timestamp) as first_order_timestamp,
  max(order_purchase_timestamp) as last_order_timestamp,
from `Target.orders`;
```

Row	first_order_timestamp	last_order_timestamp
1	2016-09-04 21:15:19 UTC	2018-10-17 17:30:18 UTC

Insights:- The first order was placed on 2016 – 09 – 04 and the last order was placed on 2018 – 10 – 17.

C. Count the number of Cities and States in our dataset.

```
select
  count(distinct(customer_city)) as num_city,
  count(distinct(customer_state)) as num_state
from `Target.customers`;
```

Row	num_city	num_state
1	4119	27

Insights:- We received orders from all the states in Brazil (i.e. 26 states (estados) and one federal district (distrito federal)) and received orders from around 74% of the total cities (i.e. 5,570 municipalities (source google)) in Brazil.

II. In-depth Exploration:

Note:- Solved II part by creating the view month_year_time.

```
create view `Target.month_year_time` as (
  select order_purchase_timestamp, extract(year from order_purchase_timestamp) as year,
  extract(month from order_purchase_timestamp) as month,
  extract(time from order_purchase_timestamp) as time
from `Target.orders`);
```

A. Is there a growing trend in the no. of orders placed over the past years?

Assumption:- The data depicts the monthly orders placed across different years.

```
select year,month, count(*) as orders_placed_over_diff_months
from `Target.month_year_time`
group by year, month
order by year asc, month asc;
```

Row	year	month	orders_placed_over_diff_months
1	2016	9	4
2	2016	10	324
3	2016	12	1
4	2017	1	800
5	2017	2	1780
6	2017	3	2682
7	2017	4	2404
8	2017	5	3700
9	2017	6	3245
10	2017	7	4026

Insights:- The trend from the data is pretty clear that the number of orders that are placed are mostly increasing every month. But it is surprising to see that there are no orders in November 2016 (i.e. 2016 – 11) also number of orders decreased significantly in the months- December 2016 (2016 – 12), September 2018 (2018 – 9) and October 2018 (2018 – 10).

B. Can we see some kind of monthly seasonality in terms of the no. of orders being placed?

Assumption:- The data represents orders placed for each month, regardless of the year.

```
select month, count(*) as orders_placed_over_diff_months
from `Target.month_year_time`
group by month
order by month asc;
```

Row	month	orders_placed_over_diff_months
1	1	8069
2	2	8508
3	3	9893
4	4	9343
5	5	10573
6	6	9412
7	7	10318
8	8	10843
9	9	4305
10	10	4959
11	11	7544
12	12	5674

Insight:- During 5th, 7th and 8th months (i.e. May, July and August) most of the orders are placed.

C. During what time of the day, do the Brazilian customers mostly place their orders? (Dawn, Morning, Afternoon or Night)

- 0-6 hrs : Dawn
- 7-12 hrs : Mornings
- 13-18 hrs : Afternoon
- 19-23 hrs : Night

Assumption:- Just to make time continuous, I have considered

- 0-6:30 hrs : Dawn
- 6:30-12 hrs : Mornings
- 12-18:30 hrs : Afternoon
- 18:30-24 hrs : Night

```
with cte as (select time,
case
when time between '00:00:00' and '06:30:00' then 'Dawn'
when time between '06:30:01' and '12:00:00' then 'Mornings'
when time between '12:00:01' and '18:30:00' then 'Afternoon'
else 'Night'
end as time_of_day
```

```
from `Target.month_year_time`)  
  
select time_of_day, count(*) as num_orders_placed  
from cte  
group by time_of_day
```

Row	time_of_day	num_orders_placed
1	Mornings	22042
2	Dawn	4938
3	Afternoon	41228
4	Night	31233

Insight:- Most of the orders are placed during Afternoon and least number of orders are placed during Dawn.

III. Evolution of E-commerce orders in the Brazil region:

A. Get the month on month no. of orders placed in each state.

Assumption:- The data depicts the monthly orders placed across different years in different states.

```
with cte as (  
  select *,  
  extract(year from order_purchase_timestamp) as year,  
  extract(month from order_purchase_timestamp) as month  
  from `Target.orders` o  
  join `Target.customers` c  
  on o.customer_id = c.customer_id)  
  
select customer_state, year, month, count (*) as num_orders  
from cte  
group by customer_state, year,month  
order by year asc, month asc
```

Row	customer_state	year	month	num_orders
1	RR	2016	9	1
2	RS	2016	9	1
3	SP	2016	9	2
4	SP	2016	10	113
5	RS	2016	10	24
6	RJ	2016	10	56
7	MT	2016	10	3
8	GO	2016	10	9
9	MG	2016	10	40
10	CE	2016	10	8

B. How are the customers distributed across all the states?

```
select  
customer_state,  
count(distinct(customer_unique_id)) as num_cust,  
case  
  when count(distinct(customer_unique_id)) > 10000 then 'high'  
  when count(distinct(customer_unique_id)) between 1000 and 10000 then 'medium'  
  else 'low'  
end as cust_in_state  
from `Target.customers`  
group by customer_state  
order by num_cust desc
```

Row	customer_state	num_cust	cust_in_state
1	SP	40302	high
2	RJ	12384	high
3	MG	11259	high
4	RS	5277	medium
5	PR	4882	medium
6	SC	3534	medium

Row	customer_state	num_cust	cust_in_state
7	BA	3277	medium
8	DF	2075	medium
9	ES	1964	medium
10	GO	1952	medium

Insights:- The data clearly shows that the states SP, RJ, and MG have the highest number of customers. To test the product's market potential, we could consider initiating experiments in these states initially.

IV. Impact on Economy: Analyze the money movement by e-commerce by looking at order prices, freight and others.

A. Get the % increase in the cost of orders from year 2017 to 2018 (include months between Jan to Aug only).

Assumption:- Considered total payment value over the years for the required months.

```
with cte as (
  select *, extract(year from o.order_purchase_timestamp) year,
  extract(month from o.order_purchase_timestamp) as month
from `Target.payments` p
join `Target.orders` o
on p.order_id = o.order_id
where
  extract(year from o.order_purchase_timestamp) in (2017, 2018) and
  extract(month from o.order_purchase_timestamp) in (1, 2, 3, 4, 5, 6, 7, 8))

select year, total, next_year_total, (next_year_total - total)*100/total as percentage_change
from (
  select *, lead(total) over(order by total) as next_year_total,
  from (
    select year, sum(payment_value) as total,
    from cte
    group by year)) tbl2
order by year
```

Row	year	total	next_year_total	percentage_change
1	2017	3669022.1200000118	8694733.839999979	136.97687164665447
2	2018	8694733.839999979	null	null

Insights:- The total payment value witnessed a substantial growth of approximately 137% between 2017 and 2018.

B. Calculate the Total & Average value of order price for each state.

```
select
customer_state, round(sum(oi.price),2)as total_value,count(*) no_of_orders, round(avg(oi.price),2) as average_value
from `Target.orders` o
join `Target.customers` c
on o.customer_id = c.customer_id
join `Target.order_items` oi
on o.order_id = oi.order_id
group by c.customer_state
order by no_of_orders desc
```

Row	customer_state	total_value	no_of_orders	average_value
1	SP	5202955.05	47449	109.65
2	RJ	1824092.67	14579	125.12
3	MG	1585308.03	13129	120.75
4	RS	750304.02	6235	120.34
5	PR	683083.76	5740	119.0
6	SC	520553.34	4176	124.65
7	BA	511349.99	3799	134.6
8	DF	302603.94	2406	125.77
9	GO	294591.95	2333	126.27
10	ES	275037.31	2256	121.91

Insights:- We can emulate the successful strategies from SP, RJ, and MG to boost order numbers in other states. Additionally, focusing on MG, where the order count is lower than RJ but the average value is less than MG, could offer valuable insights.

C. Calculate the Total & Average value of order freight for each state.

```
select
customer_state, round(sum(oi.freight_value),2)as total_value,count(*) no_of_orders, round(avg(oi.freight_value),2) as average_value
from `Target.orders` o
join `Target.customers` c
on o.customer_id = c.customer_id
join `Target.order_items` oi
on o.order_id = oi.order_id
group by c.customer_state
order by average_value desc
```

Row	customer_state	total_value	no_of_orders	average_value
1	RR	2235.19	52	42.98
2	PB	25719.73	602	42.72
3	RO	11417.38	278	41.07
4	AC	3686.75	92	40.07
5	PI	21218.2	542	39.15
6	MA	31523.77	824	38.26
7	TO	11732.68	315	37.25
8	SE	14111.47	385	36.65
9	AL	15914.59	444	35.84
10	PA	38699.3	1080	35.83

Insights:- Reasons for higher average value of freight can be explored in the states having high average value. Geographical factors, market opportunities and other things can be explored in these states.

V. Analysis based on sales, freight and delivery time.

A. Find the no. of days taken to deliver each order from the order’s purchase date as delivery time. Also, calculate the difference (in days) between the estimated & actual delivery date of an order. Do this in a single query.

Calculate the delivery time and the difference between the estimated & actual delivery date using the given formula:

- time_to_deliver = order_delivered_customer_date - order_purchase_timestamp
- diff_estimated_delivery = order_estimated_delivery_date - order_delivered_customer_date

```
SELECT
order_id,
customer_id,
#order_purchase_timestamp,
#order_delivered_customer_date,
#order_estimated_delivery_date,
DATE_DIFF(order_delivered_customer_date, order_purchase_timestamp, DAY) AS time_to_deliver_in_days,
DATE_DIFF(order_estimated_delivery_date, order_delivered_customer_date, DAY) AS diff_estimated_delivery_in_days
FROM
`Target.orders`
WHERE
order_status = 'delivered'
AND order_delivered_customer_date IS NOT NULL
ORDER BY
diff_estimated_delivery_in_days ASC
```

Note:- Didn’t display order_purchase_timestamp, order_delivered_customer_date and order_estimated_delivery_date.

Row	order_id	customer_id	time_to_deliver_in_days	diff_estimated_delivery_in_days
1	1b3190b2dfa9d789e1f14c05b647a14a	d306426abe5fca15e54b645e4462dc7b	208	-188
2	ca07593549f1816d26a572e06dc1eab6	75683a92331068e2d281b11a7866ba44	209	-181
3	47b40429ed8cce3aee9199792275433f	cb2caaaead400c97350c37a3fc536867	191	-175
4	2fe324feb907e3ea3f2aa9650869fa5	65b14237885b3972ebec28c0f7dd2220	189	-167
5	285ab9426d6982034523a855f55a885e	9cf2c3fa2632cee748e1a59ca9d09b21	194	-166
6	440d0d17af552815d15a9e41abe49359	7815125148cfa1e8c7fee1ff7974f16c	195	-165
7	c27815f7e3dd0b926b58552628481575	f85e9ec0719b16dc4dd0edd438793553	187	-162
8	0f4519c5f1c541ddec9f21b3bddd533a	1a8a4a30dc296976717f44e7801fdeef	194	-161

Row	order_id	customer_id	time_to_deliver_in_days	diff_estimated_delivery_in_days
9	d24e8541128cea179a11a65176e0a96f	beeda72b31be3b8a38b5c2b77d7705c4	175	-161
10	2d7561026d542c8dbd8f0daeadf67a43	8199345f57c6d1cbe9701f92481beb8d	188	-159

Insights:- Here positive Value (diff_estimated_delivery_in_days > 0) indicates that the order was delivered later than the estimated delivery date. While Negative Value (diff_estimated_delivery_in_days < 0) indicates that the order was delivered earlier than the estimated delivery date. To delve deeper into the analysis, it could be valuable to concentrate on orders that have experienced significant delays beyond the estimated delivery date. Addressing these instances of delay can contribute to enhancing the overall customer experience.

B. Find out the top 5 states with the highest & lowest average freight value.

Assumption:- Shown average freight of the top 5 & the bottom 5 states arranged in increasing order of the average freight having top 5 and bottom 5 values (i.e rank) in the same column.

```
with cte as (
    select
        c.customer_state,
        round(avg(oi.freight_value), 2) as average_freight,
        dense_rank() over (order BY avg(oi.freight_value) desc) as rnk_high,
        dense_rank() over (order BY avg(oi.freight_value) asc) as rnk_low
    from `Target.orders` o
    join `Target.customers` c on o.customer_id = c.customer_id
    join `Target.order_items` oi on o.order_id = oi.order_id
    group by c.customer_state)
select
    customer_state,
    average_freight,
    case
        when rnk_low between 1 and 5 then rnk_low
        else rnk_high
    end as rank
from cte
where rnk_low between 1 and 5 or rnk_high between 1 and 5
order by average_freight;
```

Row	customer_state	average_freight	rank
1	SP	15.15	1
2	PR	20.53	2
3	MG	20.63	3
4	RJ	20.96	4
5	DF	21.04	5
6	PI	39.15	5
7	AC	40.07	4
8	RO	41.07	3
9	PB	42.72	2
10	RR	42.98	1

Alternate Solution:- Shown average freight of the top 5 & the bottom 5 states arranged in increasing order of the average freight having top 5 and bottom 5 values (i.e rank) in different columns.

Note:- Can also represent the same where both top 5 and bottom 5 states can be arranged together like done in the next part (i.e V(C)).

```
with cte as
(select c.customer_state, round(avg(oi.freight_value),2) as average_freight,
dense_rank() over(order by avg(oi.freight_value) desc) as rnk_high,
dense_rank() over(order by avg(oi.freight_value) asc) as rnk_low
from `Target.orders` o
join `Target.customers` c
on o.customer_id = c.customer_id
join `Target.order_items` oi
on o.order_id = oi.order_id
group by c.customer_state)

select customer_state, average_freight, rnk_high, rnk_low
from cte
where rnk_high in (1, 2, 3, 4, 5) or rnk_low in (1, 2, 3, 4, 5)
order by average_freight
```

Row	customer_state	average_freight	rnk_high	rnk_low
1	SP	15.15	27	1
2	PR	20.53	26	2

Row	customer_state	average_freight	rnk_high	rnk_low
3	MG	20.63	25	3
4	RJ	20.96	24	4
5	DF	21.04	23	5
6	PI	39.15	5	23
7	AC	40.07	4	24
8	RO	41.07	3	25
9	PB	42.72	2	26
10	RR	42.98	1	27

Insight:- Top 5 states with the highest freight value are RR, PB, RO, AC and PI & top 5 states with lowest average freight value are SP, PR, MG, RJ and DF.

C. Find out the top 5 states with the highest & lowest average delivery time.

Assumption:- Displayed top 5 & the bottom 5 states arranged in increasing order of the average delivery time for states with faster delivery and decreasing order of the average delivery time for states with slower delivery.

```
with cte as (
select customer_state, avg(time_to_deliver_in_days) as avg_time_to_deliver_in_days
from
(select
        order_id,
        customer_id,
        order_purchase_timestamp,
        order_delivered_customer_date, order_estimated_delivery_date,
        date_diff(order_delivered_customer_date, order_purchase_timestamp, day) as time_to_deliver_in_days,
        from `Target.orders`
        where order_status = 'delivered' and order_delivered_customer_date is not null) tbl
join `Target.customers` c
on tbl.customer_id = c.customer_id
group by c.customer_state)

select *
from(
select customer_state as fastest_delivery_state,
row_number() over(order by cte.avg_time_to_deliver_in_days) as least_avg_time_taken
from cte) l
join(
select customer_state as slowest_delivery_state,
row_number() over(order by cte.avg_time_to_deliver_in_days desc) as max_avg_time_taken
from cte)m
on l.least_avg_time_taken = m.max_avg_time_taken
limit 5
```

Row	fastest_delivery_state	least_avg_time_taken	slowest_delivery_state	max_avg_time_taken
1	SP	1	RR	1
2	PR	2	AP	2
3	MG	3	AM	3
4	DF	4	AL	4
5	SC	5	PA	5

Insight:- We can attract more customers in the states where average delivery time is more and can adapt best practices that are being followed by the top 5 states with least delivery time.

D. Find out the top 5 states where the order delivery is really fast as compared to the estimated date of delivery. You can use the difference between the averages of actual & estimated delivery date to figure out how fast the delivery was for each state.

```
with cte as(
select order_id, customer_id, order_purchase_timestamp, order_delivered_customer_date, order_estimated_delivery_date,
date_diff(order_estimated_delivery_date, order_delivered_customer_date, day) as diff_estimated_delivery_in_days
from `Target.orders`
where order_status = 'delivered' and order_delivered_customer_date is not null)

select *
from
(select c.customer_state, round(avg(diff_estimated_delivery_in_days),2) avg_time_diff,
dense_rank() over(order by avg(diff_estimated_delivery_in_days)) as rnk
from cte
join `Target.customers` c
on cte.customer_id = c.customer_id
group by c.customer_state) tbl
```

```
where rnk between 1 and 5
order by rnk asc
```

Row	customer_state	avg_time_diff	rnk
1	AL	7.95	1
2	MA	8.77	2
3	SE	9.17	3
4	ES	9.62	4
5	BA	9.93	5

Insight:- We can study these five states and implement the best practices that they are using to decrease average time to deliver.

VI. Analysis based on the payments:

A. Find the month on month no. of orders placed using different payment types.

Assumption:- The data represents orders placed for each month, regardless of the year using different payment types.

```
select month, payment_type, count(*) as orders_placed
from (
  select *,EXTRACT(year FROM o.order_purchase_timestamp ) as year,
  EXTRACT(month FROM o.order_purchase_timestamp ) as month
  from `Target.orders` o
  join `Target.payments` p
  on o.order_id = p.order_id
  join `Target.customers` c
  on o.customer_id = c.customer_id) tbl
group by month, payment_type
order by month, orders_placed desc
```

Row	month	payment_type	orders_placed
1	1	credit_card	6103
2	1	UPI	1715
3	1	voucher	477
4	1	debit_card	118
5	2	credit_card	6609
6	2	UPI	1723
7	2	voucher	424
8	2	debit_card	82
9	3	credit_card	7707
10	3	UPI	1942

Insight:- Credit cards are the go-to payment method for most customers.

B. Find the no. of orders placed on the basis of the payment installments that have been paid.

Assumption:- Considering payment_sequential greater than 0 and payment_installments greater than 0 and payment_value greater than 0 will give us the orders where at least one installment has been successfully paid. Also considering that we have to find orders placed based on the no. of payment_installments.

```
select payment_installments,
count(distinct order_id) as num_orders
from `Target.payments`
where payment_sequential > 0 and payment_installments > 0 and payment_value > 0
group by payment_installments
```

Row	payment_installments	num_orders
1	1	49057
2	2	12389
3	3	10443
4	4	7088
5	5	5234
6	6	3916

Row	payment_installments	num_orders
7	7	1623
8	8	4253
9	9	644
10	10	5315

Insight:- The majority of orders consist of a single payment installment.