Definitions

BAC = Budget at Completion

EAC = Estimate at Completion

ETC = Estimate to Complete

TCPI = To Complete Performance Index

CPI = Cost Performance Index

SPI = Schedule Performance Index

EV = actual work completed at a specific time(i.e. work completed at the end of week 4 in the schedule in \$ or units)

PA = Planned Value

AC = Actual Costs

COR = Cost of risk. Includes Administration costs, Mitigation Costs, Risk Control Costs, Transfer Costs and Lossess It can also include gains. As risk is both + and - .

RR = Realized Risk. Risk costs incurred or gains incurred in a specific time.

Equations

EAC1 = BAC / CPI, [7, p. 4]: If the project is expected to perform as it has performed prior to the data date

EAC2 = AC + (BAC - EV),[7, p. 4]: There may have been some major error in the work or performance prior to the data date; however, the project is expected to be performed within approved budget

EAC3 = AC + (BAC - EV) / CPI, [7, p. 5]: Future performance would be the same as previous performance

EAC4 = AC + (BAC - EV) / (CPI * SPI), [7, p. 5]: If the project has been affected by both the cost and schedule under performance, use this formula

EAC5 = AC + Bottom up estimate to complete: If the original estimate was wrong and cannot be relied upon to forecast accurately

ETC = EAC - AC = (Bottom up estimate to complete)

CPI = hours earned / hours expended CPI2 = EV / AC

SPI = hours earned / hours planned SPI = AC / EV

```
In [ ]: # Import the libraries
   import numpy as np
   import matplotlib.pyplot as plt
   import pandas as pd
   import seaborn as sns
   %matplotlib inline
```

```
In [ ]: #Convert excel to csv file
    df = pd.read_excel('Concrete_TakeOffs.xlsx') # parameter (sheetname='sheet_name
    ') is optional
    df.to_csv('Concrete_TakeOffs.csv', index=False) # index=True to write row index
```

```
In [3]: #Take a look at imported file
df.head()
```

Out[3]:

	Sub Tasks Concrete	Total Quantity	To-Date Quantity	Earned
0	Continous Footings	50	35	0.700000
1	Spot Footings	200	125	0.625000
2	Building Foundation Walls	350	175	0.625000
3	Building Slabs	725	346	0.477241
4	Stairs & Landings	6	0	0.000000

```
In [4]: class Summary(object):
            # Class object attributes
            # cy = cubic yards
            # Cubic yard estimated costs installed
            est_cy = 212
            # Cubic yard actual costs installed
            act_cy = 217
            def __init__(self, quantity_installed = 1, quantity_estimated = 1):
                self.quantity_installed = quantity_installed
                self.quantity_estimated = quantity_estimated
            def SPI(self):
                return round((self.quantity installed * Summary.est cy) / (self.quantity
        installed * Summary.act_cy), 2)
            def CPI(self):
                return round((self.quantity installed * Summary.act cy) / (self.quantity
        installed * Summary.est_cy),2)
            def account_budget(self):
                return self.quantity_estimated * Summary.est_cy
            def forecast_budget(self):
                return self.quantity_estimated * Summary.act_cy
```

```
In [5]: #Create continous footings summary dataframe
    cfqi = Summary(quantity_installed = df.iloc[0,2])
    cfqe = Summary(quantity_estimated = df.iloc[0,1])
    percent_complete = ((cfqi.quantity_installed/cfqe.quantity_estimated) * 100)
    Continous_Footings_Summary = pd.DataFrame({
        'SPI' : [cfqi.SPI()],
        'CPI' : [cfqi.CPI()],
        'Budget' : [cfqe.account_budget()],
        'Realized Risk' : [(cfqe.forecast_budget() - cfqe.account_budget())],
        'Forecasted Budget': [cfqe.forecast_budget()] ,
        'Percent Complete': [(percent_complete)],
    })
    Continous_Footings_Summary.rename(index={0:'Continous Footings Summary'}, inplace e=True)
    Continous_Footings_Summary
```

Out[5]:

	SPI	CPI	Budget	Realized Risk	Forecasted Budget	Percent Complete
Continous Footings Summary	0.98	1.02	10600	250	10850	70.0

```
In [6]: #Continous Footing Summary Findings
        #Access data (update for each Summary)
        SPI = Continous_Footings_Summary.iloc[0,0]
        CPI = Continous_Footings_Summary.iloc[0,1]
        BAC = Continous_Footings_Summary.iloc[0,2]
        Realized_Risk = Continous_Footings_Summary.iloc[0,3]
        EAC = Continous_Footings_Summary.iloc[0,4]
        percent complete = Continous Footings Summary.iloc[0,5]
        AC = (percent complete * EAC) / 100
        ETC = EAC - AC
        #Calculations
        EV = (BAC * percent complete) / 100
        EAC1 = round(BAC / CPI, 2)
        EAC2 = (AC + (BAC - EV))
        EAC3 = round((AC + (BAC - EV) / CPI), 2)
        EAC4 = round((AC + (BAC - EV) / (CPI * SPI)),)
        EAC5 = (AC + ETC)
        SPI2 = round(EV / AC, 2)
        CPI2 = round(AC / EV, 2)
        #Print to check calc and inputs
        print(SPI,CPI,BAC,Realized_Risk,EAC,ETC,EV,EAC1,EAC2,EAC3,EAC4,EAC5,SPI2,CPI2)
        #Risk impact add in future
        material_delay_risk = (materials * (7 * schedule_delay_cost))
        labour_delay_risk = (labour * (7 * schedule_delay_cost))
        equipment_delay_risk = (equipment_delay * (7 * schedule_delay_cost))
        average = ( material delay risk + labour delay risk + equipment delay risk)/3
        impact contingency minimum = (communication risk/communication channels) * averag
        #Change from object float into a new dataframe
        df1 = [{
            'SPI' : Continous_Footings_Summary.iloc[0,0],
            'CPI' : Continous Footings Summary.iloc[0,1],
            'BAC' : Continous Footings Summary.iloc[0,2],
            'Realized Risk': Continous Footings Summary.iloc[0,3],
            'EAC' : Continous Footings Summary.iloc[0,4],
            'Actual Costs' : AC,
            'ETC' : ETC,
            'EV' : EV,
            'EAC1' : EAC1,
            'EAC2' : EAC2,
            'EAC3' : EAC3,
            'EAC4' : EAC4,
            'EAC5' : EAC5,
            'SPI2' : SPI2,
            'CPI2' : CPI2}]
        Continous_Footings_Summary_Output = pd.DataFrame(df1)
        Continous_Footings_Summary_Output.rename(index={0:'Continous Footings Summary Out
        put'}, inplace=True)
        Continous_Footings_Summary_Output
```

EAC5

ETC

EV R

0.98 1.02 10600 250 10850 3255.0 7420.0 10392.16 10775.0 10712.65 10776.0 10850.0 0.98 1.02

EAC

Out[6]:

Actual

BAC CPI CPI2

Continous
Footings
Summary
Output

EAC2

EAC3

EAC4

EAC1

Out[7]:

	SPI	CPI	Budget	Realized Risk	Forecasted Budget	Percent Complete
Spot Footings Summary	0.98	1.02	42400	1000	43400	62.5

```
In [8]: #Spot Footing Summary Findings
        #Access data (update for each Summary)
        SPI = Spot_Footings_Summary.iloc[0,0]
        CPI = Spot_Footings_Summary.iloc[0,1]
        BAC = Spot_Footings_Summary.iloc[0,2]
        Realized_Risk = Continous_Footings_Summary.iloc[0,3]
        EAC = Spot_Footings_Summary.iloc[0,4]
        percent complete = Spot Footings Summary.iloc[0,5]
        AC = (percent complete * EAC) / 100
        ETC = EAC - AC
        #Calculations
        EV = (BAC * percent complete) / 100
        EAC1 = round(BAC / CPI, 2)
        EAC2 = (AC + (BAC - EV))
        EAC3 = round((AC + (BAC - EV) / CPI), 2)
        EAC4 = round((AC + (BAC - EV) / (CPI * SPI)),)
        EAC5 = (AC + ETC)
        SPI2 = round(EV / AC, 2)
        CPI2 = round(AC / EV, 2)
        #Print to check calc and inputs
        print(SPI,CPI,BAC,Realized_Risk,EAC,ETC,EV,EAC1,EAC2,EAC3,EAC4,EAC5,SPI2,CPI2)
        #Risk impact add in future
        material_delay_risk = (materials * (7 * schedule_delay_cost))
        labour_delay_risk = (labour * (7 * schedule_delay_cost))
        equipment_delay_risk = (equipment_delay * (7 * schedule_delay_cost))
        average = ( material delay risk + labour delay risk + equipment delay risk)/3
        impact_contingency_minimum = (communication_risk/communication_channels) * averag
        #Change from object float into a new dataframe
        df2 = [{}
            'SPI' : Spot_Footings_Summary.iloc[0,0],
            'CPI' : Spot Footings Summary.iloc[0,1],
            'BAC' : Spot Footings Summary.iloc[0,2],
            'Realized Risk': Spot Footings Summary.iloc[0,3],
            'EAC' : Spot Footings Summary.iloc[0,4],
            'Actual Costs' : AC,
            'ETC' : ETC,
            'EV' : EV,
            'EAC1' : EAC1,
            'EAC2' : EAC2,
            'EAC3' : EAC3,
            'EAC4' : EAC4,
            'EAC5' : EAC5,
            'SPI2' : SPI2,
            'CPI2' : CPI2}]
        Spot_Footings_Summary_Output = pd.DataFrame(df2)
        Spot_Footings_Summary_Output.rename(index={0:'Spot Footings Summary Output'}, inp
        lace=True)
        Spot_Footings_Summary_Output
```

EAC5

ETC

ΕV

0.98 1.02 42400 250 43400 16275.0 26500.0 41568.63 43025.0 42713.24 43031.0 43400.0 0.98 1.02

EAC1

EAC

Out[8]:

Actual

Costs

BAC CPI CPI2

Spot Footings 27125.0 42400 1.02 1.02 43400 41568.63 43025.0 42713.24 43031.0 43400.0 16275.0 26500.0 Output

EAC2

EAC3

EAC4

Out[9]:

	SPI	CPI	Budget	Realized Risk	Forecasted Budget	Percent Complete
Building Foundation Walls Summary	0.98	1.02	74200	1750	75950	50.0

```
In [10]: #Building Foundation Wall Summary Findings
         #Access data (update for each Summary)
         SPI = Building_Foundation_Walls_Summary.iloc[0,0]
         CPI = Building_Foundation_Walls_Summary.iloc[0,1]
         BAC = Building_Foundation_Walls_Summary.iloc[0,2]
         Realized_Risk = Building_Foundation_Walls_Summary.iloc[0,3]
         EAC = Building Foundation Walls Summary.iloc[0,4]
         percent complete = Building Foundation Walls Summary.iloc[0,5]
         AC = (percent complete * EAC) / 100
         ETC = EAC - AC
         #Calculations
         EV = (BAC * percent complete) / 100
         EAC1 = round(BAC / CPI, 2)
         EAC2 = (AC + (BAC - EV))
         EAC3 = round((AC + (BAC - EV) / CPI), 2)
         EAC4 = round((AC + (BAC - EV) / (CPI * SPI)),)
         EAC5 = (AC + ETC)
         SPI2 = round(EV / AC, 2)
         CPI2 = round(AC / EV, 2)
         #Print to check calc and inputs
         print(SPI,CPI,BAC,Realized_Risk,EAC,ETC,EV,EAC1,EAC2,EAC3,EAC4,EAC5,SPI2,CPI2)
         #Risk impact add in future
         material_delay_risk = (materials * (7 * schedule_delay_cost))
         labour_delay_risk = (labour * (7 * schedule_delay_cost))
         equipment delay risk = (equipment delay * (7 * schedule delay cost))
         average = ( material delay risk + labour delay risk + equipment delay risk)/3
         impact contingency minimum = (communication risk/communication channels) * averag
         #Change from object float into a new dataframe
         df3 = [{}
             'SPI' : Building_Foundation_Walls_Summary.iloc[0,0],
             'CPI': Building Foundation Walls Summary.iloc[0,1],
             'BAC': Building Foundation Walls Summary.iloc[0,2],
             'Realized Risk': Building Foundation Walls Summary.iloc[0,3],
             'EAC' : Building Foundation Walls Summary.iloc[0,4],
             'Actual Costs' : AC,
             'ETC' : ETC,
             'EV' : EV,
             'EAC1' : EAC1,
             'EAC2' : EAC2,
             'EAC3' : EAC3,
             'EAC4' : EAC4,
             'EAC5' : EAC5,
             'SPI2' : SPI2,
              'CPI2' : CPI2}]
         Building_Foundation_Walls_Summary_Output = pd.DataFrame(df3)
         Building_Foundation_Walls_Summary_Output.rename(index={0:'Building Foundation Wal
         ls Summary Output'}, inplace=True)
         Building_Foundation_Walls_Summary_Output
```

0.98 1.02 74200 1750 75950 37975.0 37100.0 72745.1 75075.0 74347.55 75090.0 75950.0 0.98 1.02

Out[10]:

Actual Costs BAC CPI CPI2 EAC EAC1 EAC2 EAC3 EAC4 EAC5 ETC EV

Building Foundation

Walls 37975.0 74200 1.02 1.02 75950 72745.1 75075.0 74347.55 75090.0 75950.0 37975.0 37100.0 Summary Output

```
In [11]: #Create building slabs summary dataframe
    bfqi = Summary(quantity_installed = df.iloc[3,2])
    bfqe = Summary(quantity_estimated = df.iloc[3,1])
    Building_Slabs_Summary = pd.DataFrame({
        'SPI' : [bfqi.SPI()],
        'CPI' : [bfqi.CPI()],
        'Budget' : [bfqe.account_budget()],
        'Realized Risk' : [(bfqe.forecast_budget() - bfqe.account_budget())],
        'Forecasted Budget': [bfqe.forecast_budget()] ,
        'Percent Complete': [round(((bfqi.quantity_installed/bfqe.quantity_estimated)
        * 100),2)]
    })
    Building_Slabs_Summary.rename(index={0:'Building Slabs Summary'}, inplace=True)
    Building_Slabs_Summary
```

Out[11]:

Building Slabs Summary 0.98 1.02 153700 Realized Risk Forecasted Budget Percent Complete

```
In [12]: #Building Foundation Wall Summary Findings
         #Access data (update for each Summary)
         SPI = Building_Slabs_Summary.iloc[0,0]
         CPI = Building_Slabs_Summary.iloc[0,1]
         BAC = Building_Slabs_Summary.iloc[0,2]
         Realized_Risk = Building_Slabs_Summary.iloc[0,3]
         EAC = Building_Slabs_Summary.iloc[0,4]
         percent complete = Building Slabs Summary.iloc[0,5]
         AC = (percent complete * EAC) / 100
         ETC = EAC - AC
         #Calculations
         EV = (BAC * percent complete) / 100
         EAC1 = round(BAC / CPI, 2)
         EAC2 = (AC + (BAC - EV))
         EAC3 = round((AC + (BAC - EV) / CPI), 2)
         EAC4 = round((AC + (BAC - EV) / (CPI * SPI)),)
         EAC5 = (AC + ETC)
         SPI2 = round(EV / AC, 2)
         CPI2 = round(AC / EV, 2)
         #Print to check calc and inputs
         print(SPI,CPI,BAC,Realized_Risk,EAC,ETC,EV,EAC1,EAC2,EAC3,EAC4,EAC5,SPI2,CPI2)
         #Risk impact add in future
         material_delay_risk = (materials * (7 * schedule_delay_cost))
         labour_delay_risk = (labour * (7 * schedule_delay_cost))
         equipment_delay_risk = (equipment_delay * (7 * schedule_delay_cost))
         average = ( material delay risk + labour delay risk + equipment delay risk)/3
         impact contingency minimum = (communication risk/communication channels) * averag
         #Change from object float into a new dataframe
         df4 = [{}
             'SPI' : Building_Slabs_Summary.iloc[0,0],
             'CPI' : Building Slabs Summary.iloc[0,1],
             'BAC' : Building Slabs Summary.iloc[0,2],
             'Realized Risk': Building Slabs Summary.iloc[0,3],
             'EAC' : Building Slabs Summary.iloc[0,4],
             'Actual Costs' : AC,
             'ETC' : ETC,
             'EV' : EV,
             'EAC1' : EAC1,
             'EAC2' : EAC2,
             'EAC3' : EAC3,
             'EAC4' : EAC4,
             'EAC5' : EAC5,
             'SPI2' : SPI2,
              'CPI2' : CPI2}]
         Building_Slabs_Summary_Output = pd.DataFrame(df4)
         Building_Slabs_Summary_Output.rename(index={0:'Building Slabs Summary Output'}, i
         nplace=True)
         Building Slabs Summary Output
```

EAC4

EAC5

ET(

0.98 1.02 153700 3625 157325 82249.51 73345.64 150686.27 155429.85 153854.27 155462.0 157325.0 0.98 1.02

EAC

Out[12]:

Actual

BAC CPI CPI2

Building Slabs Summary Output

EAC1

EAC2

EAC3

Out[13]:

	SPI	CPI	Budget	Realized Risk	Forecasted Budget	Percent Complete
Stairs & Landings Summary	1.0	1.0	1272	30	1302	0.0

```
In [14]: #Building Foundation Wall Summary Findings
         #Access data (update for each Summary)
         SPI = Stairs_Landings_Summary.iloc[0,0]
         CPI = Stairs_Landings_Summary.iloc[0,1]
         BAC = Stairs_Landings_Summary.iloc[0,2]
         Realized_Risk = Stairs_Landings_Summary.iloc[0,3]
         EAC = Stairs_Landings_Summary.iloc[0,4]
         percent complete = Stairs Landings Summary.iloc[0,5]
         AC = (percent complete * EAC) / 100
         ETC = EAC - AC
         #Calculations
         EV = (BAC * percent complete) / 100
         EAC1 = round(BAC / CPI, 2)
         EAC2 = (AC + (BAC - EV))
         EAC3 = round((AC + (BAC - EV) / CPI), 2)
         EAC4 = round((AC + (BAC - EV) / (CPI * SPI)),)
         EAC5 = (AC + ETC)
         SPI2 = 1 \# round(EV / AC, 2)
         CPI2 = 1 \# round(AC / EV, 2)
         #Print to check calc and inputs
         print(SPI,CPI,BAC,Realized_Risk,EAC,ETC,EV,EAC1,EAC2,EAC3,EAC4,EAC5,SPI2,CPI2)
         #Risk impact add in future
         material_delay_risk = (materials * (7 * schedule_delay_cost))
         labour_delay_risk = (labour * (7 * schedule_delay_cost))
         equipment_delay_risk = (equipment_delay * (7 * schedule_delay_cost))
         average = ( material delay risk + labour delay risk + equipment delay risk)/3
         impact contingency minimum = (communication risk/communication channels) * averag
         #Change from object float into a new dataframe
         df5 = [{}
             'SPI' : Stairs_Landings_Summary.iloc[0,0],
             'CPI' : Stairs Landings Summary.iloc[0,1],
             'BAC' : Stairs Landings Summary.iloc[0,2],
             'Realized Risk': Stairs Landings Summary.iloc[0,3],
             'EAC' : Stairs Landings Summary.iloc[0,4],
             'Actual Costs' : AC,
             'ETC' : ETC,
             'EV' : EV,
             'EAC1' : EAC1,
             'EAC2' : EAC2,
             'EAC3' : EAC3,
             'EAC4' : EAC4,
             'EAC5' : EAC5,
             'SPI2' : 1,
              'CPI2' : 1}]
         Stairs_Landings_Summary_Output = pd.DataFrame(df5)
         Stairs_Landings_Summary_Output.rename(index={0:'Stairs_Landings_Summary_Output'},
         inplace=True)
         Stairs_Landings_Summary_Output
```

1.0 1.0 1272 30 1302 1302.0 0.0 1272.0 1272.0 1272.0 1272.0 1302.0 1 1

Out[14]:

	Actual Costs	BAC	СРІ	CPI2	EAC	EAC1	EAC2	EAC3	EAC4	EAC5	ETC	EV	Realized Risk	SPI	;
Stairs Landings Summary Output	0.0	1272	1.0	1	1302	1272.0	1272.0	1272.0	1272.0	1302.0	1302.0	0.0	30	1.0	

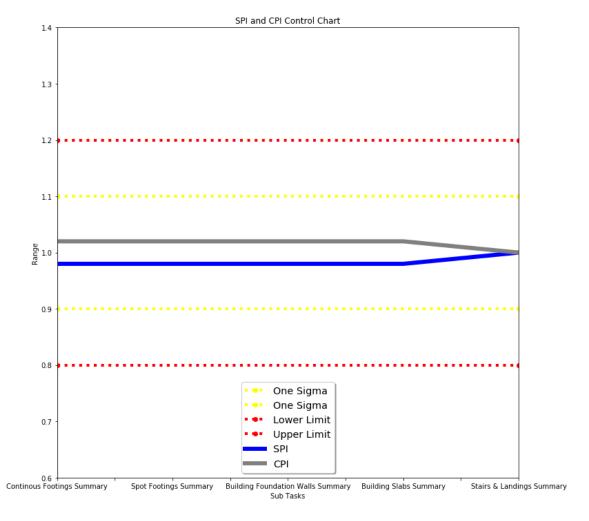
Out[15]:

	SPI	CPI	Budget	Realized Risk	Forecasted Budget	Percent Complete
Continous Footings Summary	0.98	1.02	10600	250	10850	70.00
Spot Footings Summary	0.98	1.02	42400	1000	43400	62.50
Building Foundation Walls Summary	0.98	1.02	74200	1750	75950	50.00
Building Slabs Summary	0.98	1.02	153700	3625	157325	47.72
Stairs & Landings Summary	1.00	1.00	1272	30	1302	0.00

```
In [23]: title = "SPI and CPI Control Chart"
    xlabel = 'Sub Tasks'
    ylabel = 'Range'
```

```
In [24]: x1, y1 = [0, 4], [0.9, .9]
x2, y2 = [0, 4], [1.1, 1.1]
plt.plot(x1, y1, x2, y2, marker = 'o',c='yellow',ls=':',lw='4')
x3, y3 = [0, 4], [0.8, .8]
x4, y4 = [0, 4], [1.2, 1.2]
plt.plot(x3, y3, x4, y4, marker = 'o',c='red',ls=':',lw='4')
plt.xlim([0, 4])
plt.ylim([.6, 1.4])
p2 = sub_task_summary['SPI'].plot(figsize=(12,12),ls='-',c='Blue',lw='6')
p3 = sub_task_summary['CPI'].plot(figsize=(12,12),ls='-',c='grey',lw='6')
p2.set(title=title,xlabel=xlabel,ylabel=ylabel)
p2.legend(['One Sigma','One Sigma','Lower Limit','Upper Limit','SPI','CPI'],loc='lower center', shadow=True, fontsize='x-large')
```

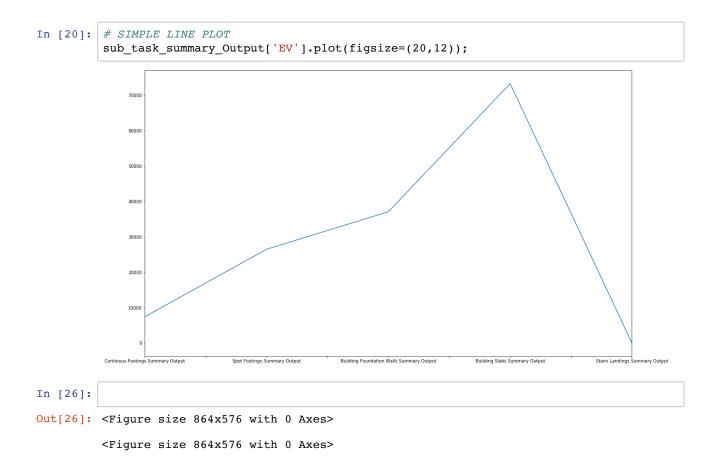
Out[24]: <matplotlib.legend.Legend at 0x1a3a06df60>



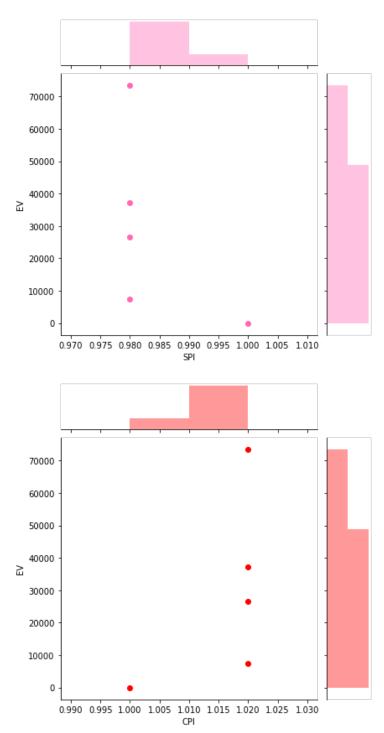
Out[16]:

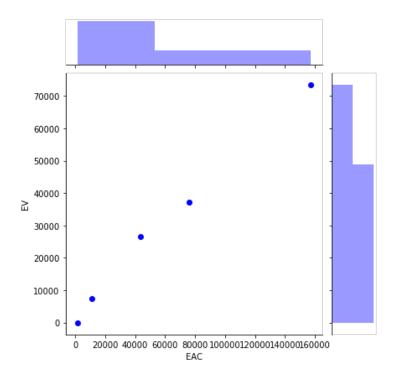
	Actual Costs	BAC	СРІ	CPI2	EAC	EAC1	EAC2	EAC3	EAC4	EAC5	E
Continous Footings Summary Output	7595.00	10600	1.02	1.02	10850	10392.16	10775.00	10712.65	10776.0	10850.0	3255
Spot Footings Summary Output	27125.00	42400	1.02	1.02	43400	41568.63	43025.00	42713.24	43031.0	43400.0	16275
Building Foundation Walls Summary Output	37975.00	74200	1.02	1.02	75950	72745.10	75075.00	74347.55	75090.0	75950.0	37975
Building Slabs Summary Output	75075.49	153700	1.02	1.02	157325	150686.27	155429.85	153854.27	155462.0	157325.0	82249
Stairs Landings Summary Output	0.00	1272	1.00	1.00	1302	1272.00	1272.00	1272.00	1272.0	1302.0	1302

In [18]: sns.pairplot(sub_task_summary_Output,hue='EV',palette='Set1') Out[18]: <seaborn.axisgrid.PairGrid at 0x1a2a3378d0> EV 8.0 N20.8 N500.0 37100.0 73343.64 X000 - 000 -1.000 1, 1.0



```
In [65]: plt.figure(figsize=(12,8))
    sns.jointplot(x='SPI',y='EV',data=sub_task_summary_Output,color='hotpink')
    sns.jointplot(x='CPI',y='EV',data=sub_task_summary_Output,color='red')
    sns.jointplot(x='EAC',y='EV',data=sub_task_summary_Output,color='blue')
```





In [41]:	
In [55]:	
In [56]:	
In [66]:	
In [67]:	
In []:	
In []:	