

Operation Management HW1

Shawn Cheng

September 14, 2024

Problem 1.

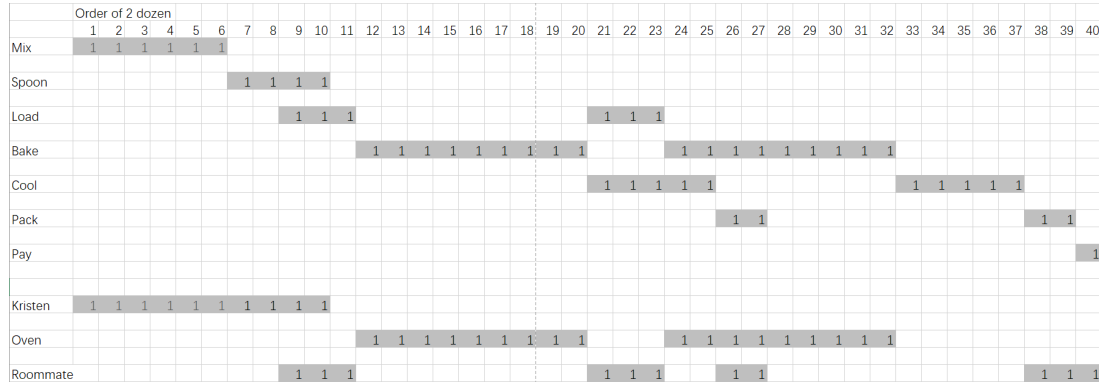


Figure 1: Gantt Chart

From the Gantt Chart, the minimum amount of time to complete a rush order of 2 is **40 minutes**.

Problem 2.

(a)

Resources	Number available	Activities where needed	Time required per bike	Capacity
Jeff	1	Handlebars	2 min	30 bikes/hour
Anna	1	Frames & Kickstand	6+2=8 min	7.5 bikes/hour
Paul	1	Wheels	3 min	20 bikes/hour

Table 1: Capacity Analysis

(b)

Anna is the bottleneck. The capacity of the process is **7.5 bikes/hour**

(c)

$$\text{Utilization of resource} = \frac{\text{Throughput rate of resource}}{\text{Capacity of the resource}}$$

Jeff:

$$U_{Jeff} = \frac{7.5}{30} = 0.25$$

Anna:

$$U_{Anna} = 1$$

Paul:

$$U_{Paul} = \frac{7.5}{20} = 0.375$$

(d) Ignoring production of the first bike, 7.5 bikes are produced in an hour. Jeff's average working time per hour is $0.25 \times 1\text{hour} = 0.25\text{hour}$. Anna's average working time per hour is $1 \times 1\text{hour} = 1\text{hour}$. Paul's average working time per hour is $0.375 \times 1\text{hour} = 0.375\text{hour}$

$$\text{Total cost per hour} = 60\$ \times 7.5 + 20\$ \times 0.25 + 30\$ \times 1 + 16\$ \times 0.375 = 491\$$$

$$\text{Profit per hour} = 1500\$ - 491\$ = 1009\$$$