**Student Name: Priyadarshine Kumar** 

Course: Software Project Management [SOEN 6841]

Journal URL: URL

Date Ranges of Activities: Jan 30, 2025 – Feb 06, 2025

Date of the journal: Feb 08, 2025

# **Key Concepts Learned**

## **Effort & Cost Estimation (Chapter 3)**

A major challenge in software estimation is that outcomes are intangible, and the actual effort required may change over time due to evolving requirements.

Several estimation techniques:

- Experience-based Estimation: This relies on historical data from previous projects. The Delphi method is another approach where multiple experts provide independent estimates, and a consensus is reached after discussion.
- Algorithmic Cost Modeling: This method uses mathematical models to estimate
  effort based on software characteristics. The COCOMO model is widely used and
  calculates effort based on the estimated lines of code (LOC) and complexity
  factors like team experience and project constraints.
- Function Point Analysis (FPA): Instead of measuring lines of code, this approach estimates effort based on functional requirements, such as the number of user inputs, outputs, and database interactions.

# Risk Management (Chapter 4)

Risks in software projects can arise from various factors, including technical complexity, changing requirements, budget constraints, and resource availability. Understanding how to identify, assess, and control risks is crucial for preventing project failures. Key risk management steps include:

- Risk Identification: This involves listing potential risks, such as technological risks (new tools not working as expected), scheduling risks (delays in dependencies), and financial risks (budget overruns).
- Risk Analysis & Prioritization: Risks are assessed using qualitative (low, medium, high) or quantitative (probability × impact score) methods.
- Risk Response Strategies: Once risks are identified, different strategies can be used to reduce or handle them:
  - Avoidance: Changing the project plan to eliminate the risk (e.g., using proven technology instead of an experimental one).
  - Mitigation: Reducing the probability or impact of the risk (e.g., adding extra testing for a high-risk feature).
  - Transference: Shifting responsibility to a third party (e.g., buying insurance or outsourcing work).
  - Acceptance: Acknowledging the risk but not taking immediate action (e.g., preparing contingency plans if the risk materializes).

## **Application in Real Projects**

These concepts are directly applicable to software and project management. In effort estimation, techniques like analogy-based estimation and Delphi method can be used to predict workload and costs in real-world projects. For example, in software development, estimating the effort required for new features can help allocate resources efficiently and avoid project delays. Similarly, risk management is crucial in large-scale projects, such as software implementation for an enterprise. If a project relies on new technology, the risk of failure increases. By identifying potential risks early and developing contingency plans, companies can minimize unexpected disruptions.

#### **Peer Interactions**

Collaborating with peers helped in clarifying estimation techniques and risk assessment methods. By discussing different estimation approaches, I understood their practical applicability in different project scenarios. For risk management, brainstorming real-world project risks with peers helped in recognizing hidden risks that are often overlooked.

## Challenges Faced

One of the key challenges was the accuracy of effort estimation. Since software projects involve intangible deliverables, predicting exact effort requirements is difficult. Another challenge was subjective risk assessment—estimating likelihood and impact required judgment and experience, making it harder to assign numerical values to risks.

Additionally, understanding how different risk response strategies fit into different project environments was tricky. Some risks require avoidance, while others need mitigation—deciding the best strategy was often context-dependent.

## **Personal Development Activities**

Practicing effort estimation on sample projects using COCOMO and analogy-based estimation. Exploring case studies on project risks to understand real-world risk mitigation strategies. Reviewing historical project failures due to poor estimation and risk management.

## **Goals for the Next Week**

Refine my estimation skills by applying different techniques to a realistic case study. Perform a risk analysis on a project scenario, identifying high-priority risks and mitigation strategies. Analyze how estimation errors impact project budgets and schedules. Explore industry best practices for risk management in software development.