## RECRUITMENT



## Definition

- ➤ Recruitment is defined as, "the process of finding and attracting capable applicants for employment. The process begins when new recruits are sought and ends when their applications are submitted. The result is a pool of applicants from which new employees are selected."
- ➤ Recruitment is the process of searching for prospective employees and stimulating them to apply for the jobs in the organization. Recruitment refers to the attempt of getting interested applicants and providing a pool of prospective employees so that management can select the right person-for the right job from this pool.

#### **Objectives**

- ➤ To attract the person with skills and experience to match present and future organizational strategies
- > Fresh blood at all levels
- To develop an **organizational culture** that attracts competent person to the organization
- To search persons whose skills and attitude fit Organizational values
- > To seek out non conventional grounds of talent
- > To search for talent globally
- > To design entry pay that competes on quality and not on quantum

#### **Importance**

- Provide a pool of potentially qualified job candidates at minimum cost.
- ➤ Increase the success rate of the selection process by reducing the number of visibly under-qualified or overqualified job applicants.
- ➤ Determine the present and future requirements of the organisation in conjunction with its personnel planning and job-analysis activities.
- Begin identifying and preparing potential job applicants who will be appropriate candidates.
- ➤ Increase organizational and individual effectiveness in the short term and long term.
- Evaluate the effectiveness of various recruiting techniques and sources for all types of job applicants.

# ROLE PLAY BY THE STUDENTS.....

4 volunteers are required.

#### Situation: -

In a book shop, one customer is searching for one book from more than 15 minutes and looking frustrated and dissatisfied.

Now, he has come to you and is asking whether your shop has that particular book.

After checking on your computer, you have to inform him that it is currently 'out of stock'.

How you will do that?

#### Recruitment Process

Company's Strategy

**Human Resource Planning** 

#### Recruitment

- Formulation of Policy
- Search for Candidates Internal and External Sources
- Stimulate Applicants to Apply
- Create Applicants Pool
- Screen and Short list potential Hires
- Evaluation and Control

Selection

Induction and Placement

### **Recruitment Policy**

- Recruitment Policy is a framework for recruitment programme - linked with recruitment objectives, with well defined procedures
- Some Factors to be taken into consideration for formulating Recruitment Policy: -
  - ✓ Organization's Personnel Policies
  - ✓ Competitors Personnel Policies
  - ✓ Government Policies
  - ✓ Recruitment Sources
  - ✓ Recruitment Needs
  - ✓ Recruitment Costs
  - ✓ Selection Criteria and Preference

| ractors innuencing Recruitment |                  |  |
|--------------------------------|------------------|--|
| Internal Factors               | External Factors |  |

Pay Package,

Company Size,

Spread, Goodwill

Role of Trade Unions

Plans

Quality of Work Life,

**Organisation Culture** 

Product and services,

**Growth Rate and Expansion** 

Company's Geographical

Career Planning and Growth

| Factors influen | cing Recruitment |
|-----------------|------------------|
| nternal Factors | External Factor  |

Socio-Economic Environment

Supply and Demand

**Employment Rate** 

**Labour Market Conditions** 

Political, Legal and Govt. Factors

| Sources of Recruitment         |                        |
|--------------------------------|------------------------|
| Internal                       | Externa                |
| Draggert Dormon on the English | Company Doorwittee and |

Present Temporary/ Part-time

Retrenched/ Retired Employees

Deceased/ Disabled Employees

Dependents of Present/

**Employee Referrals** 

**Employees** 

al

**Employment Agencies/** 

Mergers & Acquisitions

Employment Exchange/ Data

Consultants

Banks

Walk-ins

Head Hunting

E-Recruitment

Campus Recruitment Present Permanent Employees

Study & Prepare the Recruitment and Selection Policy of companies in 5 different industries.