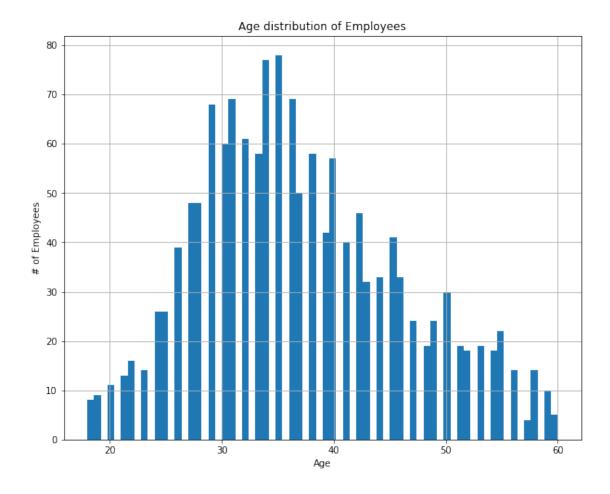
IBM_Employee_Attrition_Prediction

September 19, 2022

```
[1]: import numpy as np
     import pandas as pd
     import tensorflow as tf
     import matplotlib.pyplot as plt
     %matplotlib inline
     from patsy import dmatrices
     import sklearn
     import seaborn as sns
     dataframe=pd.read_csv("Attrition Data.csv")
[3]:
     dataframe.head()
[3]:
        Age Attrition
                           BusinessTravel DailyRate
                                                                    Department
     0
         41
                  Yes
                            Travel_Rarely
                                                 1102
                                                                         Sales
         49
                   No
                        Travel_Frequently
                                                  279
     1
                                                       Research & Development
     2
                            Travel_Rarely
         37
                  Yes
                                                 1373
                                                       Research & Development
     3
         33
                        Travel_Frequently
                                                 1392
                                                       Research & Development
                   No
                            Travel_Rarely
     4
         27
                                                  591
                                                       Research & Development
        DistanceFromHome
                           Education EducationField
                                                      EmployeeCount
                                                                      EmployeeNumber
     0
                                   2 Life Sciences
                                                                                    1
     1
                        8
                                      Life Sciences
                                                                   1
                                                                                    2
     2
                        2
                                               Other
                                                                   1
                                                                                    4
     3
                        3
                                                                                    5
                                      Life Sciences
                        2
     4
                                                                                    7
                                             Medical
                                                                   1
           RelationshipSatisfaction StandardHours
                                                     StockOptionLevel
     0
                                                                     0
                                   1
                                                 80
                                   4
     1
                                                 80
                                                                     1
                                   2
     2
                                                 80
                                                                     0
     3
                                   3
                                                 80
                                                                     0
                                   4
     4
                                                 80
                            TrainingTimesLastYear WorkLifeBalance
                                                                     YearsAtCompany
        TotalWorkingYears
     0
                         8
                                                 0
     1
                        10
                                                 3
                                                                  3
                                                                                  10
```

```
2
                                                                                 0
                        7
                                                3
                                                                3
     3
                        8
                                                3
                                                                3
                                                                                 8
     4
                        6
                                                3
                                                                3
                                                                                 2
       YearsInCurrentRole YearsSinceLastPromotion
                                                    YearsWithCurrManager
     0
                        4
                                                  0
                                                                        5
     1
                        7
                                                  1
                                                                        7
     2
                        0
                                                  0
                                                                        0
     3
                        7
                                                                        0
                                                  3
     4
                        2
                                                  2
                                                                        2
     [5 rows x 35 columns]
[4]: names = dataframe.columns.values
     print(names)
    ['Age' 'Attrition' 'BusinessTravel' 'DailyRate' 'Department'
     'DistanceFromHome' 'Education' 'EducationField' 'EmployeeCount'
     'EmployeeNumber' 'EnvironmentSatisfaction' 'Gender' 'HourlyRate'
     'JobInvolvement' 'JobLevel' 'JobRole' 'JobSatisfaction' 'MaritalStatus'
     'MonthlyIncome' 'MonthlyRate' 'NumCompaniesWorked' 'Over18' 'OverTime'
     'PercentSalaryHike' 'PerformanceRating' 'RelationshipSatisfaction'
     'StandardHours' 'StockOptionLevel' 'TotalWorkingYears'
     'TrainingTimesLastYear' 'WorkLifeBalance' 'YearsAtCompany'
     'YearsInCurrentRole' 'YearsSinceLastPromotion' 'YearsWithCurrManager']
[5]: # histogram for age
     plt.figure(figsize=(10,8))
     dataframe['Age'].hist(bins=70)
     plt.title("Age distribution of Employees")
     plt.xlabel("Age")
     plt.ylabel("# of Employees")
     plt.show()
```



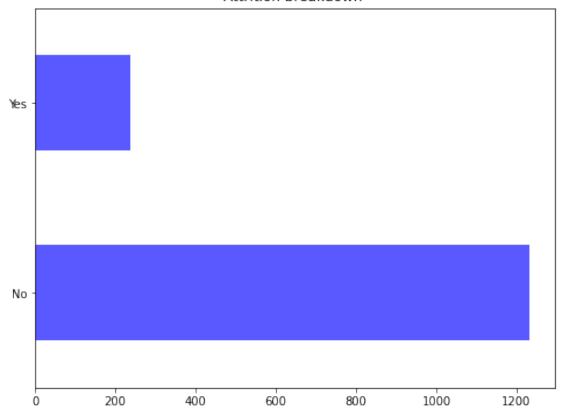
```
[6]: # explore data for Attrition by Age
plt.figure(figsize=(14,10))
plt.scatter(dataframe.Attrition,dataframe.Age, alpha=.55)
plt.title("Attrition by Age ")
plt.ylabel("Age")
plt.grid(b=True, which='major',axis='y')
plt.show()
```

/usr/local/lib/python3.7/site-packages/ipykernel_launcher.py:6: MatplotlibDeprecationWarning: The 'b' parameter of grid() has been renamed 'visible' since Matplotlib 3.5; support for the old name will be dropped two minor releases later.

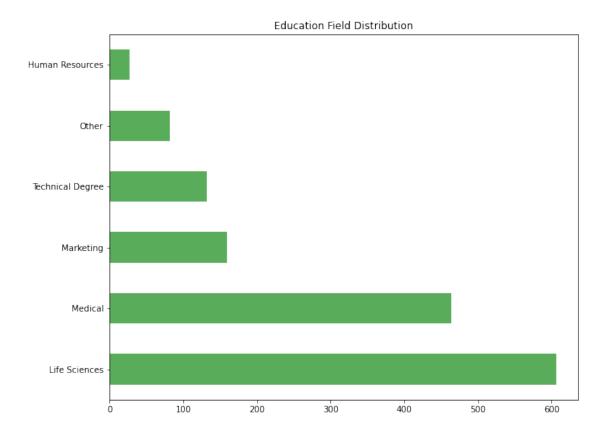


```
[7]: # explore data for Left employees breakdown
plt.figure(figsize=(8,6))
dataframe.Attrition.value_counts().plot(kind='barh',color='blue',alpha=.65)
plt.title("Attrition breakdown")
plt.show()
```

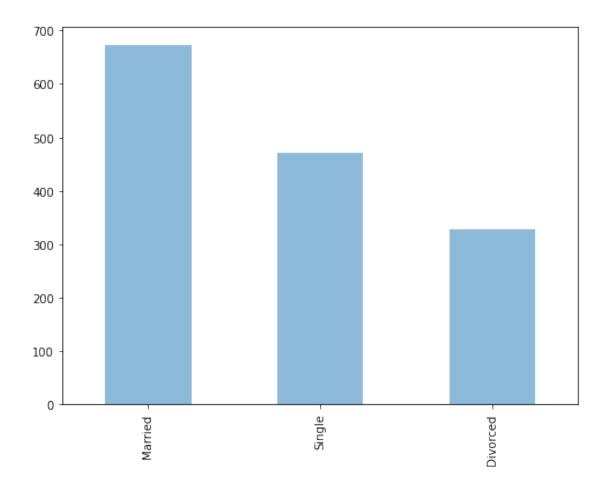
Attrition breakdown



```
[8]: # explore data for Education Field distribution
plt.figure(figsize=(10,8))
dataframe.EducationField.value_counts().plot(kind='barh',color='g',alpha=.65)
plt.title("Education Field Distribution")
plt.show()
```



```
[9]: # explore data for Marital Status
plt.figure(figsize=(8,6))
dataframe.MaritalStatus.value_counts().plot(kind='bar',alpha=.5)
plt.show()
```



[10]:	datair	datairame.describe()									
[10]:		Age]	DailyRate	DistanceFromHo	me	Education	on	EmployeeCoun	t	\
	count	1470.000000	14	70.000000	1470.0000	00	1470.00000	00	1470.	0	
	mean	36.923810	80	02.485714	9.1925	17	2.91292	25	1.	0	
	std	9.135373	40	03.509100	8.1068	864	1.02416	65	0.	0	
	min	18.000000	10	02.000000	1.0000	000	1.00000	00	1.	0	
	25%	30.000000	4	65.000000	2.0000	000	2.00000	00	1.	0	
	50%	36.000000	80	02.000000	7.0000	000	3.00000	00	1.	0	
	75%	43.000000	11	57.000000	14.0000	00	4.00000	00	1.	0	
	max	60.000000	149	99.000000	29.0000	000	5.00000	00	1.	0	
		EmployeeNumb	er	Environme	ntSatisfaction	Н	ourlyRate	Job	Involvement	\	
	count	1470.0000	00		1470.000000	14	70.000000		1470.000000		
	mean	1024.8653	06		2.721769		65.891156		2.729932		
	std	602.0243	35		1.093082		20.329428		0.711561		
	min	1.0000	00		1.000000		30.000000		1.000000		
	25%	491.2500	00		2.000000		48.000000		2.000000		
	50%	1020.5000	00		3.000000		66.000000		3.000000		

```
75%
           1555.750000
                                         4.000000
                                                      83.750000
                                                                        3.000000
           2068.000000
                                                                        4.000000
                                         4.000000
                                                     100.000000
max
           JobLevel
                        RelationshipSatisfaction
                                                    StandardHours
       1470.000000
                                       1470.000000
                                                            1470.0
count
           2.063946
                                          2.712245
                                                              80.0
mean
std
                                          1.081209
                                                               0.0
           1.106940
min
           1.000000
                                          1.000000
                                                              80.0
25%
                                                              80.0
           1.000000
                                          2.000000
50%
           2.000000
                                          3.000000
                                                              80.0
75%
           3.000000
                                          4.000000
                                                              80.0
           5.000000
                                          4.000000
                                                              80.0
max
       StockOptionLevel
                           TotalWorkingYears
                                               {\tt Training Times Last Year}
             1470.000000
                                 1470.000000
                                                          1470.000000
count
mean
                0.793878
                                   11.279592
                                                             2.799320
std
                0.852077
                                    7.780782
                                                             1.289271
min
                0.000000
                                    0.000000
                                                             0.000000
25%
                0.00000
                                    6.000000
                                                             2.000000
50%
                1.000000
                                   10.000000
                                                             3.000000
75%
                                                             3.000000
                1.000000
                                   15.000000
                3.000000
                                   40.000000
                                                             6.000000
max
       WorkLifeBalance
                         YearsAtCompany
                                           YearsInCurrentRole
           1470.000000
                             1470.000000
                                                  1470.000000
count
mean
               2.761224
                                7.008163
                                                      4.229252
               0.706476
std
                                6.126525
                                                      3.623137
min
               1.000000
                                0.000000
                                                      0.00000
25%
               2.000000
                                3.000000
                                                      2.000000
50%
               3.000000
                                5.000000
                                                      3.000000
75%
               3.000000
                                9.000000
                                                      7.000000
               4.000000
                               40.000000
                                                     18.000000
max
       YearsSinceLastPromotion
                                  YearsWithCurrManager
                    1470.000000
                                            1470.000000
count
mean
                       2.187755
                                               4.123129
                       3.222430
                                               3.568136
std
min
                       0.00000
                                               0.00000
25%
                       0.000000
                                               2.000000
50%
                                               3.000000
                       1.000000
75%
                       3.000000
                                               7.000000
max
                       15.000000
                                              17.000000
```

[8 rows x 26 columns]

[11]: dataframe.info()

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 35 columns):

#	Column	Non-Null Count	Dtype
0	Age	1470 non-null	int64
1	Attrition	1470 non-null	object
2	BusinessTravel	1470 non-null	object
3	DailyRate	1470 non-null	int64
4	Department	1470 non-null	object
5	DistanceFromHome	1470 non-null	int64
6	Education	1470 non-null	int64
7	EducationField	1470 non-null	object
8	EmployeeCount	1470 non-null	int64
9	EmployeeNumber	1470 non-null	int64
10	EnvironmentSatisfaction	1470 non-null	int64
11	Gender	1470 non-null	object
12	HourlyRate	1470 non-null	int64
13	JobInvolvement	1470 non-null	int64
14	JobLevel	1470 non-null	int64
15	JobRole	1470 non-null	object
16	JobSatisfaction	1470 non-null	int64
17	MaritalStatus	1470 non-null	object
18	MonthlyIncome	1470 non-null	int64
19	MonthlyRate	1470 non-null	int64
20	NumCompaniesWorked	1470 non-null	int64
21	Over18	1470 non-null	object
22	OverTime	1470 non-null	object
23	PercentSalaryHike	1470 non-null	int64
24	PerformanceRating	1470 non-null	int64
25	RelationshipSatisfaction	1470 non-null	int64
26	StandardHours	1470 non-null	int64
27	StockOptionLevel	1470 non-null	int64
28	TotalWorkingYears	1470 non-null	int64
29	TrainingTimesLastYear	1470 non-null	int64
30	WorkLifeBalance	1470 non-null	int64
31	YearsAtCompany	1470 non-null	int64
32	YearsInCurrentRole	1470 non-null	int64
33	YearsSinceLastPromotion	1470 non-null	int64
34	YearsWithCurrManager	1470 non-null	int64
dtyp	es: int64(26), object(9)		
memo	ry usage: 402.1+ KB		

[12]: dataframe.columns

[12]: Index(['Age', 'Attrition', 'BusinessTravel', 'DailyRate', 'Department', 'DistanceFromHome', 'Education', 'EducationField', 'EmployeeCount',

```
'JobInvolvement', 'JobLevel', 'JobRole', 'JobSatisfaction',
             'MaritalStatus', 'MonthlyIncome', 'MonthlyRate', 'NumCompaniesWorked',
             'Over18', 'OverTime', 'PercentSalaryHike', 'PerformanceRating',
             'RelationshipSatisfaction', 'StandardHours', 'StockOptionLevel',
             'TotalWorkingYears', 'TrainingTimesLastYear', 'WorkLifeBalance',
             'YearsAtCompany', 'YearsInCurrentRole', 'YearsSinceLastPromotion',
             'YearsWithCurrManager'],
            dtype='object')
[13]: dataframe.std()
[13]: Age
                                      9.135373
      DailyRate
                                    403.509100
      DistanceFromHome
                                      8.106864
      Education
                                      1.024165
      EmployeeCount
                                      0.000000
      EmployeeNumber
                                    602.024335
      EnvironmentSatisfaction
                                      1.093082
      HourlyRate
                                     20.329428
      JobInvolvement
                                      0.711561
      JobLevel
                                      1.106940
      JobSatisfaction
                                      1.102846
      MonthlyIncome
                                   4707.956783
      MonthlyRate
                                   7117.786044
      NumCompaniesWorked
                                      2.498009
      PercentSalaryHike
                                      3.659938
      PerformanceRating
                                      0.360824
      RelationshipSatisfaction
                                      1.081209
      StandardHours
                                      0.000000
      StockOptionLevel
                                      0.852077
      TotalWorkingYears
                                      7.780782
      TrainingTimesLastYear
                                      1.289271
      WorkLifeBalance
                                      0.706476
      YearsAtCompany
                                      6.126525
      YearsInCurrentRole
                                      3.623137
      YearsSinceLastPromotion
                                      3.222430
      YearsWithCurrManager
                                      3.568136
      dtype: float64
[14]: dataframe['Attrition'].value_counts()
[14]: No
             1233
      Yes
              237
      Name: Attrition, dtype: int64
[15]: dataframe['Attrition'].dtypes
```

'EmployeeNumber', 'EnvironmentSatisfaction', 'Gender', 'HourlyRate',

```
[15]: dtype('0')
[16]: dataframe['Attrition'].replace('Yes',1, inplace=True)
      dataframe['Attrition'].replace('No',0, inplace=True)
[17]:
      dataframe.head(10)
                                                                          Department \
[17]:
          Age
               Attrition
                              BusinessTravel
                                               DailyRate
      0
           41
                                Travel_Rarely
                                                      1102
                                                                               Sales
                        1
      1
           49
                        0
                           Travel_Frequently
                                                       279
                                                            Research & Development
      2
           37
                        1
                                Travel_Rarely
                                                      1373
                                                            Research & Development
      3
                        0
                           Travel_Frequently
                                                      1392
                                                            Research & Development
           33
                               Travel_Rarely
      4
           27
                        0
                                                            Research & Development
                                                       591
      5
           32
                        0
                           Travel_Frequently
                                                      1005
                                                            Research & Development
                        0
                                Travel_Rarely
      6
           59
                                                      1324
                                                            Research & Development
      7
                        0
           30
                                Travel_Rarely
                                                      1358
                                                            Research & Development
      8
           38
                        0
                           Travel_Frequently
                                                       216
                                                            Research & Development
                        0
      9
           36
                                Travel_Rarely
                                                      1299
                                                            Research & Development
         DistanceFromHome
                             Education EducationField
                                                          EmployeeCount
                                                                           EmployeeNumber
                                         Life Sciences
      0
                                      2
      1
                          8
                                         Life Sciences
                                                                                         2
                          2
      2
                                      2
                                                  Other
                                                                       1
                                                                                         4
      3
                          3
                                      4
                                         Life Sciences
                                                                                         5
                                                                       1
      4
                          2
                                      1
                                                Medical
                                                                       1
                                                                                         7
                                         Life Sciences
      5
                          2
                                                                       1
                                                                                         8
      6
                          3
                                      3
                                                Medical
                                                                                        10
                                                                       1
      7
                         24
                                         Life Sciences
                                                                       1
                                                                                        11
                                      3
      8
                         23
                                         Life Sciences
                                                                                        12
                                                                       1
      9
                         27
                                      3
                                                Medical
                                                                                        13
             RelationshipSatisfaction StandardHours
                                                         StockOptionLevel
      0
                                                     80
                                                                          0
                                      4
      1
                                                     80
                                                                          1
      2
                                      2
                                                     80
                                                                          0
                                      3
      3
                                                     80
                                                                          0
                                      4
      4
                                                     80
                                                                          1
      5
                                      3
                                                     80
                                                                          0
      6
                                      1
                                                     80
                                                                          3
                                      2
      7
                                                     80
                                                                          1
                                      2
                                                                          0
      8
                                                     80
                                      2
                                                     80
                                                                          2
      9
                              {\tt Training Times Last Year\ Work Life Balance}
                                                                         YearsAtCompany
         TotalWorkingYears
      0
                           8
                                                     0
                                                                                        6
                                                                      1
                                                                      3
                                                     3
      1
                          10
                                                                                       10
      2
                           7
                                                     3
                                                                      3
                                                                                        0
```

```
4
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      5
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      6
                         12
                                                                                   1
      7
                         1
                                                  2
                                                                   3
                                                                                   1
                         10
                                                  2
                                                                   3
                                                                                   9
      8
      9
                         17
                                                  3
                                                                   2
                                                                                   7
        YearsInCurrentRole
                             YearsSinceLastPromotion
                                                      YearsWithCurrManager
      0
                          7
                                                                           7
      1
                                                    1
      2
                          0
                                                    0
                                                                           0
                          7
      3
                                                    3
                                                                           0
      4
                          2
                                                    2
                                                                           2
      5
                          7
                                                    3
                                                                           6
      6
                          0
                                                    0
                                                                           0
      7
                                                                           0
                          0
                                                    0
      8
                          7
                                                                           8
      9
      [10 rows x 35 columns]
[18]: # building up a logistic regression model
      X = dataframe.drop(['Attrition'],axis=1)
      X.head()
      Y = dataframe['Attrition']
      Y.head()
[18]: 0
      1
      2
           1
      3
           0
      4
      Name: Attrition, dtype: int64
[19]: dataframe['EducationField'].replace('Life Sciences',1, inplace=True)
      dataframe['EducationField'].replace('Medical',2, inplace=True)
      dataframe['EducationField'].replace('Marketing', 3, inplace=True)
      dataframe['EducationField'].replace('Other',4, inplace=True)
      dataframe['EducationField'].replace('Technical Degree',5, inplace=True)
      dataframe['EducationField'].replace('Human Resources', 6, inplace=True)
[20]: dataframe['EducationField'].value_counts()
[20]: 1
           606
      2
           464
      3
           159
```

```
5
           132
      4
            82
            27
      Name: EducationField, dtype: int64
[21]: dataframe['Department'].value_counts()
[21]: Research & Development
                                 961
                                 446
      Sales
      Human Resources
                                 63
      Name: Department, dtype: int64
[22]: dataframe['Department'].replace('Research & Development',1, inplace=True)
      dataframe['Department'].replace('Sales',2, inplace=True)
      dataframe['Department'].replace('Human Resources', 3, inplace=True)
[23]: dataframe['Department'].value_counts()
[23]: 1
           961
           446
      3
            63
      Name: Department, dtype: int64
[24]: dataframe['MaritalStatus'].value_counts()
[24]: Married
                  673
                  470
      Single
      Divorced
                  327
      Name: MaritalStatus, dtype: int64
[25]: dataframe['MaritalStatus'].replace('Married',1, inplace=True)
      dataframe['MaritalStatus'].replace('Single',2, inplace=True)
      dataframe['MaritalStatus'].replace('Divorced',3, inplace=True)
[26]: dataframe['MaritalStatus'].value_counts()
[26]: 1
           673
           470
      3
           327
      Name: MaritalStatus, dtype: int64
[27]: x=dataframe.select_dtypes(include=['int64'])
      x.dtypes
[27]: Age
                                   int64
      Attrition
                                  int64
      DailyRate
                                   int64
```

```
int64
      DistanceFromHome
      Education
                                   int64
      EducationField
                                   int64
      EmployeeCount
                                   int64
      EmployeeNumber
                                   int64
      EnvironmentSatisfaction
                                   int64
      HourlyRate
                                   int64
      JobInvolvement
                                   int64
      JobLevel
                                   int64
      JobSatisfaction
                                   int64
      MaritalStatus
                                   int64
      MonthlyIncome
                                   int64
      MonthlyRate
                                   int64
      NumCompaniesWorked
                                   int64
      PercentSalaryHike
                                   int64
      PerformanceRating
                                   int64
      RelationshipSatisfaction
                                   int64
      StandardHours
                                   int64
      StockOptionLevel
                                   int64
                                   int64
      TotalWorkingYears
      TrainingTimesLastYear
                                   int64
      WorkLifeBalance
                                   int64
      YearsAtCompany
                                   int64
      YearsInCurrentRole
                                   int64
      YearsSinceLastPromotion
                                   int64
      YearsWithCurrManager
                                   int64
      dtype: object
[28]: x.columns
[28]: Index(['Age', 'Attrition', 'DailyRate', 'Department', 'DistanceFromHome',
             'Education', 'EducationField', 'EmployeeCount', 'EmployeeNumber',
             'EnvironmentSatisfaction', 'HourlyRate', 'JobInvolvement', 'JobLevel',
             'JobSatisfaction', 'MaritalStatus', 'MonthlyIncome', 'MonthlyRate',
             'NumCompaniesWorked', 'PercentSalaryHike', 'PerformanceRating',
             'RelationshipSatisfaction', 'StandardHours', 'StockOptionLevel',
             'TotalWorkingYears', 'TrainingTimesLastYear', 'WorkLifeBalance',
             'YearsAtCompany', 'YearsInCurrentRole', 'YearsSinceLastPromotion',
             'YearsWithCurrManager'],
            dtype='object')
[29]: y=dataframe['Attrition']
[30]: y.head()
```

int64

Department

```
[30]: 0
       1
    1
    2
       1
    3
       0
    4
       0
    Name: Attrition, dtype: int64
[31]: y, x = dmatrices('Attrition ~ Age + Department + \
                DistanceFromHome + Education + EducationField + LL
    dataframe, return_type="dataframe")
    print (x.columns)
   Index(['Intercept', 'Age', 'Department', 'DistanceFromHome', 'Education',
         'EducationField', 'YearsAtCompany'],
        dtype='object')
[32]: y = np.ravel(y)
[33]: from sklearn.linear_model import LogisticRegression
    model = LogisticRegression()
    model = model.fit(x, y)
    # check the accuracy on the training set
    model.score(x, y)
[33]: 0.8408163265306122
[34]: y.mean()
[34]: 0.16122448979591836
[35]: X_train, X_test, y_train, y_test=sklearn.model_selection.train_test_split(x,y,_
    →test_size=0.3, random_state=0)
    model2=LogisticRegression()
    model2.fit(X_train, y_train)
[35]: LogisticRegression()
[36]: predicted= model2.predict(X_test)
    print (predicted)
```

```
        0.
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        0.
        0.
        0.
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        0.
        0.
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        0.
        0.
        0.
        0.
        0.
        0.
        0.
        0.
        0.
        0.
        0.<
```

[37]: probs = model2.predict_proba(X_test) print (probs)

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24

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      [0.89999984 0.10000016]]
[38]: from sklearn import metrics
      print (metrics.accuracy_score(y_test, predicted))
      print (metrics.roc_auc_score(y_test, probs[:, 1]))
     0.8435374149659864
     0.6502502887947632
[39]: print (metrics.confusion_matrix(y_test, predicted))
      print (metrics.classification_report(y_test, predicted))
     [[371
             0]
      [ 69
             1]]
                   precision
                                 recall f1-score
                                                     support
                         0.84
                                   1.00
                                             0.91
              0.0
                                                         371
              1.0
                         1.00
                                   0.01
                                             0.03
                                                          70
                                             0.84
                                                         441
         accuracy
                         0.92
                                   0.51
                                             0.47
                                                         441
        macro avg
```

[0.69399543 0.30600457]

[40]: print (X_train) Intercept Department DistanceFromHome Education \ Age 338 1.0 30.0 2.0 5.0 3.0 363 1.0 33.0 2.0 5.0 3.0 759 1.0 45.0 3.0 24.0 4.0 793 1.0 28.0 1.0 15.0 2.0 581 1.0 30.0 1.0 1.0 3.0 ••• 763 1.0 34.0 2.0 10.0 4.0 3.0 8.0 4.0 835 1.0 35.0 1.0 43.0 2.0 3.0 1216 2.0 559 1.0 38.0 1.0 2.0 5.0 684 1.0 40.0 10.0 4.0 2.0 EducationField YearsAtCompany 10.0 338 3.0 3.0 1.0 363 759 2.0 6.0 793 1.0 4.0 581 1.0 2.0 763 1.0 1.0 5.0 835 5.0 1216 2.0 10.0 559 2.0 1.0 684 3.0 1.0 [1029 rows x 7 columns] [41]: #add random values to KK according to the parameters mentioned above to check → the proabily of attrition of the employee kk=[[1.0, 23.0, 1.0, 500.0, 3.0, 24.0, 1.0]] print(model.predict_proba(kk)) [[6.25572040e-07 9.99999374e-01]] /usr/local/lib/python3.7/site-packages/sklearn/base.py:451: UserWarning: X does not have valid feature names, but LogisticRegression was fitted with feature names "X does not have valid feature names, but" []: []:

[]:	
[]:	
[]:	