



### Operating and Capital Budget

Tax and Rate Supported Programs



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### City of Ottawa Expenditures & Revenue Summary by Category - Tax and Rate Supported In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Category			
Salaries, Wages	1,215,952	1,236,935	20,983
Overtime	44,083	46,627	2,544
Benefits / Allowances			
Statutory	82,681	82,791	110
OMERS	118,336	119,952	1,616
Group Insurance	84,534	89,194	4,660
Compensation	1,545,586	1,575,499	29,913
Material & Services	514,516	527,064	12,548
Transfers/Grants/Financial Charges	1,154,142	1,205,674	51,532
Fleet Costs	73,587	66,884	-6,703
Program Facility Costs	115,388	118,346	2,958
Other Internal Costs	90,472	92,553	2,081
Gross Expenditures	3,493,691	3,586,020	92,329
Recoveries & Allocations	-313,624	-313,235	389
Net Expenditure	3,180,067	3,272,785	92,718
Revenues by Category			
Federal	-82,524	-82,024	500
Provincial	-497,915	-512,116	-14,201
Own Funds	-67,467	-57,090	10,377
Fees and Services	-763,885	-791,046	-27,161
Fines	-26,305	-27,330	-1,025
Other	-12,966	-14,426	-1,460
Property Taxes	-1,484,524	-1,539,372	-54,848
Investment Income	-43,791	-47,091	-3,300
Development Charges	-8,681	-8,681	0
Payment-in-lieu of taxation	-192,009	-193,609	-1,600
Total Revenue	-3,180,067	-3,272,785	-92,718
Net Requirement	0	0	0

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		2016			2017		\$ Change over 2016
		Budget		Adopted			Net Budget
	Expense	Revenue	Net	Expense	Revenue	Net	
Agriculture & Rural Affairs Committee							
Development Review Process Rural	3,288	0	3,288	2,971	0	2,971	-317
Total	3,288	0	3,288	2,971	0	2,971	-317
Audit Committee							
Auditor General	2,018	0	2,018	2,060	0	2,060	42
Total	2,018	0	2,018	2,060	0	2,060	42
Community & Protective Services Commit	too						
Emergency & Protective Services	271,456	-80,428	191,028	279,333	-82,335	196,998	5.070
Community & Social Services	589,959	-397,649	192,310	600,781	-62,335 -407,951	190,990	5,970 520
Recreation, Cultural and Facility Services	190,787	-65,577	125,210	196,038	-407,951	129,346	4,136
Parks	35,892	-431	35,461	36,082	-431	35,651	190
Total	1,088,094	-544,085	544,009	1,112,234	-557,409	<b>554,825</b>	10,816
- Otta	1,000,000	,	,	-,,			,
Environment and Climate Protection Com	mittee						
Infrastructure Services	10,096	-731	9,365	9,552	-731	8,821	-544
Environmental Policy and Programs	546	0	546	432	0	432	-114
Solid Waste Services	67,392	-46,310	21,082	68,325	-48,180	20,145	-937
Forestry Services	18,412	-45	18,367	18,606	-45	18,561	194
Total	96,446	-47,086	49,360	96,915	-48,956	47,959	-1,401
Finance & Economic Development Comm	ittee						
Elected Officials	11,522	0	11,522	11,742	0	11,742	220
City Clerk & Solicitor	32,341	-521	31,820	33,219	-907	32,312	492
City Manager's Office	1,468	0	1,468	1,379	0	1,379	-89
O-Train Construction	4,542	-4,542	0	4,513	-4,513	0	0
O-Train Planning	0	0	0	0	0	0	0
GM, Planning, Infrastructure & Economic I	3,462	0	3,462	1,945	0	1,945	-1,517
Economic Development	12,381	-3,580	8,801	12,498	-3,220	9,278	477
GM, Service Innovation & Performance	748	0	748	338	0	338	-410
Corporate Communications	4,641	0	4,641	4,756	0	4,756	115
Corporate Programs & Business Services	2,042	0	2,042	2,092	0	2,092	50
Human Resources	15,307	0	15,307	15,167	0	15,167	-140
Service Ottawa	11,856	-1,234	10,622	12,016	-1,259	10,757	135
GM Corporate Services & City Treasurer	372	0	372	382	0	382	10
Finance	37,547	-5,852	31,695	37,709	-6,217	31,492	-203
Information Technology	57,458	0	57,458	57,576	0	57,576	118
Real Estate Partnerships & Development	9,862	-284	9,578	9,716	-289	9,427	-151
Non Departmental	329,285	-1,874,166	-1,544,881	353,381	-1,923,471	-1,570,090	-25,209
Total	534,834	-1,890,179	-1,355,345	558,429	-1,939,876	-1,381,447	-26,102

City of Ottawa Operating Summary by Committee In Thousands (\$000)

		2016			2017		\$ Change
	Budget Adopted				over 2016 Net Budget		
	Expense	Revenue	Net	Expense	Revenue	Net	
Planning Committee							
Planning & Growth Management	22,049	-20,112	1,937	20,798	-20,512	286	-1,651
Building Code Services - OBC	23,587	-23,587	0	24,025	-24,025	0	C
Housing Services	356	0	356	366	0	366	10
Total	45,992	-43,699	2,293	45,189	-44,537	652	-1,641
Transportation Committee							
General Manager's Office	441	0	441	456	0	456	15
Business Services	6,810	-34	6,776	3,140	-34	3,106	-3,670
Roads Services	102,345	-1,022	101,323	101,967	-1,022	100,945	-378
Parking Services	16,077	-16,077	0	16,077	-16,077	0	C
Traffic Services	43,641	-1,143	42,498	46,001	-1,893	44,108	1,610
Transportation Planning	3,204	-55	3,149	3,207	-55	3,152	(3
Fleet Services	3,542	-609	2,933	3,743	-549	3,194	261
Total	176,060	-18,940	157,120	174,591	-19,630	154,961	-2,159
Total City Operations	1,946,732	-2,543,989	-597,257	1,992,389	-2,610,408	-618,019	-20,762
Boards, Agencies and Commissions							
Committee of Adjustment	1,409	-1,409	0	1,364	-1,364	0	(
Crime Prevention	989	0	989	1,009	0	1,009	20
Ottawa Public Health	56,488	-43,878	12,610	57,319	-44,334	12,985	375
Ottawa Public Library	49,019	-3,663	45,356	50,419	-3,714	46,705	1,349
Ottawa Police Service	304,526	-27,529	276,997	316,789	-30,930	285,859	8,862
Transit Commission	490,274	-228,969	261,305	503,389	-231,928	271,461	10,156
Total Boards, Agencies and Commissions	902,705	-305,448	597,257	930,289	-312,270	618,019	20,762
Total Tax Supported Program	2,849,437	-2,849,437	0	2,922,678	-2,922,678	0	C
Poto Supported Program							
Rate Supported Program  Drinking Water Services	159,501	-159,501	0	169,239	-169,239	0	(
Wastewater Services	128,844	-159,501	-41,825	137,038	-180,403	-43,365	-1,540
Stormwater Services	42,285	-170,669	41,825	43,830	-160,403 -465	43,365	1,540
Total Rate Supported Program	330,630	-330,630	41,625	350,107	-350,107	43,365	1,540
Total Tax and Rate Supported Program	3,180,067	-3,180,067	0	3,272,785	-3,272,785	0	0

#### City of Ottawa Operating Budget Changes In Thousands (\$000)

	2016 Bas	eline		20	017 Adjustm	ents		2017	
		Adj. to				Service	User Fees		\$ Change
	Budget	Base	Maintain	Growth	Council		& Revenues	Adopted	over 2016
		Budget	Services		Priorities	Savings			Budget
Agriculture & Rural Affairs Committee									
Development Review Process Rural	3,288	0	55	0	0	-372	0	2,971	-317
Total	3,288	0	55	0	0	-372	0	2,971	-317
Audit Committee									
	0.040	0	40	0	0	0	0	0.000	45
Auditor General	2,018	0	42 <b>42</b>	0 <b>0</b>		0		2,060	
Total	2,018	0	42	0	U	0	0	2,060	42
Community & Protective Services Committee									
Emergency & Protective Services	191,028	3,325	5,690	1,650	-75	-3,190	-1,430	196,998	5,970
Community & Social Services	192,310	-910	6,466	240	-2,195	-2,386		192,830	
Recreation, Cultural and Facility Services	125,210	0	5,326	225	960	-1,310		129,346	
Parks	35,461	0	1,408	395	0	-1,613		35,651	190
Total	544,009	2,415	18,890	2,510	-1,310	-8,499		554,825	
	011,000	_,	10,000	_,010	1,010	5,100	,,,,,,	55 1,525	10,010
Environment and Climate Protection Committee									
Infrastructure Services	9,365	0	229	0	0	-773	0	8,821	-544
Environment Policy and Programs	546	0	20	0	0	-134	0	432	-114
Solid Waste Services	21,082	-500	1,105	65	0	-647	-960	20,145	
Forestry Services	18,367	0	269	0	345	-420	0	18,561	194
Total	49,360	-500	1,623	65	345	-1,974	-960	47,959	
Finance & Economic Development Committee									
Elected Officials	11,522	0	220	0		0		11,742	
City Clerk & Solicitor	31,820	0	640	90	0	-238		32,312	
City Manager's Office	1,468	0	30	0		-119	0	1,379	
O-Train Construction	0	-166	132	0		0	34	0	C
O-Train Planning	0	0	0	0	0	0	0	0	C
GM, Planning, Infrastructure & Economic Developmen	3,462	0	60	0	-500	-1,077	0	1,945	
Economic Development	8,801	0	715	135	0	-373	0	9,278	
GM, Service Innovation & Performance	748	0	15	0	0	-425	0	338	
Corporate Communications	4,641	0	115	0	0	0	0	4,756	
Corporate Programs & Business Services	2,042	0	50	0	0	0	0	2,092	50
Human Resources	15,307	0	270	0	0	-410	0	15,167	-140
Service Ottawa	10,622	0	285	0	0	-125	-25	10,757	135
GM Corporate Services & City Treasurer	372	0	10	0	0	0		382	
Finance	31,695	0	1,225	0	0	-1,243	-185		
Information Technology	57,458	0	1,900		0	-1,782		57,576	
Real Estate Partnerships & Development	9,578	0	136			-282	-5	9,427	
Non Departmental	-1,544,881	5,326			16,800	0	-3,000		
Total	-1,355,345	5,160			16,300	-6,074		-1,381,447	

	2016 Bas	seline		20	017 Adjustm	ents		2017	
	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Adopted	\$ Change over 2016 Budget
Planning Committee									
Planning and Growth Management	1,937	0	545	0	50	-1,846	-400	286	-1,651
Building Code Services - OBC	0	0	40	0	0	-40	0	0	(
Housing Services	356	0	. •	0	0		0	366	10
Total	2,293	0	595	0	50	-1,886	-400	652	-1,641
Transportation Committee									
General Manager's Office	441	0	15	0	0	0	0	456	15
Business Services	6,776	0		0	0		0	3,106	-3,670
Roads Services	101,323	4,500	946	0	0	-5,824	0	100,945	-378
Parking Operations	0	0	0	0	0		0	0	(
Traffic Services	42,498	0	2,118	-240	800	-1,068	0	44,108	1,610
Transportation Planning	3,149	0	70	0	0	-67	0	3,152	
Fleet Services	2,933	60	-211	0	0	412	0	3,194	26′
Total	157,120	4,560	3,133	-240	800	-10,412		154,961	-2,159
Total City Operations	-597,257	11,635	-442	-11,192	16,185	-29,217	-7,731	-618,019	-20,762
Boards, Agencies and Commissions									
Committee of Adjustment	0	0	0	0	0	0	0	0	(
Crime Prevention	989	0	20	0	0	0	0	1,009	20
Ottawa Public Health	12,610	352	-11	155	0	-116	-5	12,985	375
Ottawa Public Library	45,356	-271	1,455	115	0	0	50	46,705	1,349
Ottawa Police Service	276,997	0	7,102	2,060	2,000	-2,000	-300	285,859	8,862
Transit Commission	261,305	886	11,415	220	0	0	-2,365	271,461	10,156
Total Boards, Agencies and Commissions	597,257	967	19,981	2,550	2,000	-2,116	-2,620	618,019	20,762
Total Tax Supported Program	0	12,602	19,539	-8,642	18,185	-31,333	-10,351	0	(
Rate Supported Program									
Drinking Water Services	0	323	8,402	50	0		-8,775	0	(
Wastewater Services	-41,825	0	7,935	0	0	0	-9,475	-43,365	-1,540
Stormwater Services	41,825	0	1,545	0	0		_	43,365	1,540
Total Rate Supported Program	0	323	17,882	50	0	0	-18,255	0	(
Total Tax and Rate Supported Program	0	12,925	37,421	-8,592	18,185	-31,333	-28,606	0	(

**Full Time Equivalents Summary by Committee** 

	2016	2017	2017	2017
		Service Initiatives /		
	Budget	Savings	Adjustments	Adopted
Agriculture & Rural Affairs Committee				
Development Review Process Rural	19.00	-1.00	0.00	18.00
Total	19.00	-1.00	0.00	18.00
Audit Committee				
Auditor General	8.00	0.00	1.00	9.00
Total	8.00	0.00	1.00	
Community & Protective Services Committee				
Emergency & Protective Services	1,806.78	-5.00	15.00	1,816.78
Community & Social Services	1,348.11	-32.24	0.00	1,315.87
Recreation, Cultural and Facility Services	1,727.59	0.00	1.00	1,728.59
Parks	272.22	-1.00	4.32	275.54
Total	5,154.70	-38.24	20.32	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	33.2.1		3,100
Environment and Climate Protection Committee				
Infrastructure Services	285.67	-4.00	0.00	281.67
Environmental Policy and Programs	3.00	-1.00	0.00	
Solid Waste Services	63.58	-1.00	0.00	62.58
Forestry Services	83.32	-1.00	0.00	
Total	435.57	-7.00	0.00	
	10010.	1100	0.00	120101
Finance & Economic Development Committee				
Elected Officials	0.00	0.00	0.00	0.00
City Clerk & Solicitor	264.09	-2.00	1.00	
City Manager's Office	9.00	-1.00	0.00	
O-Train Construction	23.00	0.00	0.00	
O-Train Planning	0.00	0.00	0.00	
GM, Planning, Infrastructure & Economic Development	14.49	-6.00	0.00	8.49
Economic Development	24.57	-3.00	0.00	21.57
GM, Service Innovation & Performance	4.00	-2.00	0.00	2.00
Corporate Communications	41.00	0.00	0.00	41.00
Corporate Programs & Business Services	16.00	0.00	0.00	
Human Resources	122.00	-3.00	0.00	
Service Ottawa	106.73	-1.00	0.00	
GM Corporate Services & City Treasurer	2.00	0.00	0.00	
Finance	449.37	-10.00	0.00	
Information Technology	301.00	-9.00	0.00	
Real Estate Partnerships & Development	46.50	-2.00	0.00	
Non Departmental	0.00	0.00	0.00	0.00
Total	1,423.75	-39.00	1.00	1,385.7

**Full Time Equivalents Summary by Committee** 

Tan Timo Equivalente Sammary Sy Sommittee	2016	2017	2017	2017
		Service Initiatives /		
	Budget	Savings	Adjustments	Adopted
Planning Committee				
Planning & Growth Management	217.15	-10.00	0.00	207.15
Building Code Services - OBC	184.62	0.00	0.00	184.62
Housing Services	3.00	0.00	0.00	3.00
Total	404.77	-10.00	0.00	394.77
Transportation Committee				
General Manager's Office	5.00	0.00	0.00	5.00
Business Services	65.65	-26.00	0.00	39.65
Roads Services	514.65	-3.00	0.00	511.65
Parking Operations	16.00	0.00	0.00	16.00
Traffic Services	252.05	-5.00	4.00	251.05
Transportation Planning	29.00	-1.00	0.00	28.00
Fleet Services	189.00	-2.00	0.00	187.00
Total	1,071.35	-37.00	4.00	1,038.35
Total City Operations	8,517.14	-132.24	26.32	8,411.22
Boards, Agencies and Commissions				
Committee of Adjustment	12.00	0.00	0.00	12.00
Crime Prevention	3.00	0.00	0.00	3.00
Ottawa Public Health	506.41	0.00	0.00	506.41
Ottawa Public Library	457.50	0.00	0.00	457.50
Ottawa Public Library Ottawa Police Service	457.50 1,956.60			
		0.00	0.00	457.50
Ottawa Police Service	1,956.60	0.00 0.00	0.00 28.00	457.50 1,984.60
Ottawa Police Service Transit Commission	1,956.60 2,981.30	0.00 0.00 0.00	0.00 28.00 0.00	457.50 1,984.60 2,981.30
Ottawa Police Service Transit Commission  Total Boards, Agencies and Commissions  Total Tax Supported Full Time Equivalents (FTE's)  Rate Supported Program	1,956.60 2,981.30 5,916.81 14,433.95	0.00 0.00 0.00 <b>0.00</b>	0.00 28.00 0.00 <b>28.00</b> <b>54.32</b>	457.50 1,984.60 2,981.30 <b>5,944.81</b> 14,356.03
Ottawa Police Service Transit Commission  Total Boards, Agencies and Commissions  Total Tax Supported Full Time Equivalents (FTE's)  Rate Supported Program  Drinking Water Services	1,956.60 2,981.30 5,916.81 14,433.95	0.00 0.00 0.00 0.00 -132.24	0.00 28.00 0.00 <b>28.00</b> <b>54.32</b>	457.50 1,984.60 2,981.30 <b>5,944.81</b> <b>14,356.03</b>
Ottawa Police Service Transit Commission  Total Boards, Agencies and Commissions  Total Tax Supported Full Time Equivalents (FTE's)  Rate Supported Program  Drinking Water Services Wastewater Services	1,956.60 2,981.30 5,916.81 14,433.95 368.11 215.95	0.00 0.00 0.00 0.00 -132.24 0.00 0.00	0.00 28.00 0.00 28.00 54.32 0.00 0.00	457.50 1,984.60 2,981.30 5,944.81 14,356.03 368.11 215.95
Ottawa Police Service Transit Commission  Total Boards, Agencies and Commissions  Total Tax Supported Full Time Equivalents (FTE's)  Rate Supported Program  Drinking Water Services Wastewater Services Stormwater Services	1,956.60 2,981.30 5,916.81 14,433.95 368.11 215.95 51.02	0.00 0.00 0.00 0.00 -132.24 0.00 0.00 0.00	0.00 28.00 0.00 28.00 54.32 0.00 0.00	457.50 1,984.60 2,981.30 <b>5,944.81</b> <b>14,356.03</b> 368.11 215.95 51.02
Ottawa Police Service Transit Commission  Total Boards, Agencies and Commissions  Total Tax Supported Full Time Equivalents (FTE's)  Rate Supported Program Drinking Water Services Wastewater Services	1,956.60 2,981.30 5,916.81 14,433.95 368.11 215.95	0.00 0.00 0.00 0.00 -132.24 0.00 0.00	0.00 28.00 0.00 28.00 54.32 0.00 0.00	457.50 1,984.60 2,981.30 5,944.81 14,356.03 368.11 215.95

**Full Time Equivalent Budget Changes** 

Full Time Equivalent Budget Changes	2016 B	aseline		20	17 Adjustmer	its		2017	
	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Adopted	\$ Change over 2016 Budget
Agriculture & Rural Affairs Committee									
Development Review Process Rural	19.00	0.00	0.00	0.00	0.00	-1.00	0.00	18.00	-1.00
Total	19.00	0.00	0.00	0.00	0.00	-1.00	0.00	18.00	-1.00
Audit Committee									
Auditor General	8.00		1.00	0.00		0.00	0.00		1.00
Total	8.00	0.00	1.00	0.00	0.00	0.00	0.00	9.00	1.00
Community & Protective Services Committee									
Emergency & Protective Services	1,806.78	0.00	-9.00	24.00	0.00	-5.00	0.00	1,816.78	10.00
Community & Social Services	1,348.11	0.00	0.00	0.00	0.00	-32.24	0.00	1,315.87	-32.24
Recreation, Cultural and Facility Services	1,727.59	0.00	0.00	1.00	0.00	0.00	0.00	1,728.59	1.00
Parks	272.22	0.00	0.00	4.32	0.00	-1.00	0.00	275.54	3.32
Total	5,154.70	0.00	-9.00	29.32	0.00	-38.24	0.00	5,136.78	-17.92
Environment and Climate Protection Committee									
Infrastructure Services	285.67	0.00	0.00	0.00	0.00	-4.00	0.00	281.67	-4.00
Environmental Policy and Programs	3.00	0.00	0.00	0.00	0.00	-1.00	0.00	2.00	-1.00
Solid Waste Services	63.58	0.00	0.00	0.00	0.00	-1.00	0.00	62.58	-1.00
Forestry Services	83.32	0.00	0.00	0.00	0.00	-1.00	0.00	82.32	-1.00
Total	435.57	0.00	0.00	0.00	0.00	-7.00	0.00	428.57	-7.00
Finance & Economic Development Committee									
Elected Officials	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
City Clerk & Solicitor	264.09	0.00	0.00	1.00	0.00	-2.00	0.00	263.09	-1.00
City Manager's Office	9.00	0.00	0.00	0.00	0.00	-1.00	0.00	8.00	-1.00
O-Train Construction	23.00	0.00	0.00	0.00	0.00	0.00	0.00	23.00	0.00
O-Train Planning	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
GM, Planning, Infrastructure & Economic Developme	14.49	0.00	0.00	0.00	0.00	-6.00	0.00	8.49	-6.00
Economic Development	24.57	0.00	0.00	0.00	0.00	-3.00	0.00	21.57	-3.00
GM, Service Innovation & Performance	4.00	0.00	0.00	0.00	0.00	-2.00	0.00	2.00	-2.00
Corporate Communications	41.00	0.00	0.00	0.00	0.00	0.00	0.00	41.00	0.00
Corporate Programs & Business Services	16.00	0.00	0.00	0.00	0.00	0.00	0.00	16.00	0.00
Human Resources	122.00	0.00	0.00	0.00		-3.00	0.00	119.00	
Service Ottawa	106.73	0.00	0.00	0.00	0.00		0.00	105.73	-1.00
GM Corporate Services & City Treasurer	2.00		0.00	0.00	0.00		0.00	2.00	0.00
Finance	449.37	0.00	0.00	0.00	0.00		0.00		-10.00
Information Technology	301.00		0.00	0.00		-9.00	0.00		-9.00
Real Estate Partnerships & Development	46.50		0.00	0.00			0.00	44.50	
Non Departmental	0.00		0.00	0.00					
Total	1,423.75	0.00	0.00	1.00	0.00	-39.00	0.00	1,385.75	-38.00

City of Ottawa Full Time Equivalent Budget Changes

	2016 B	aseline		20	17 Adjustmer	its		2017	
	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Adopted	\$ Change over 2016 Budget
Planning Committee									<u></u>
Planning & Growth Management	217.15		0.00	0.00	0.00	-10.00	0.00	207.15	-10.00
Building Code Services - OBC	184.62	0.00	0.00	0.00	0.00	0.00	0.00	184.62	0.00
Housing Services	3.00	0.00	0.00	0.00	0.00	0.00	0.00	3.00	0.00
Total	404.77	0.00	0.00	0.00	0.00	-10.00	0.00	394.77	-10.00
Transportation Committee									
General Manager's Office	5.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00	0.00
Business Services	65.65	0.00	0.00	0.00	0.00	-26.00	0.00	39.65	-26.00
Roads Services	514.65	0.00	0.00	0.00	0.00	-3.00	0.00	511.65	-3.00
Parking Operations	16.00	0.00	0.00	0.00	0.00	0.00	0.00	16.00	0.00
Traffic Services	252.05	0.00	0.00	4.00	0.00	-5.00	0.00	251.05	-1.00
Transportation Planning	29.00	0.00	0.00	0.00	0.00	-1.00	0.00	28.00	-1.00
Fleet Services	189.00	0.00	0.00	0.00	0.00	-2.00	0.00	187.00	-2.00
Total	1,071.35		0.00	4.00	0.00	-37.00	0.00	1,038.35	-33.00
	0.545.44	2.22		2122		100.01		0.444.00	405.00
Total City Operations	8,517.14	0.00	-8.00	34.32	0.00	-132.24	0.00	8,411.22	-105.92
Boards, Agencies and Commissions									
Committee of Adjustment	12.00	0.00	0.00	0.00	0.00	0.00	0.00	12.00	0.00
Crime Prevention	3.00	0.00	0.00	0.00	0.00	0.00	0.00	3.00	0.00
Ottawa Public Health	506.41	0.00	0.00	0.00	0.00	0.00	0.00	506.41	0.00
Ottawa Public Library	457.50	0.00	0.00	0.00	0.00	0.00	0.00	457.50	0.00
Ottawa Police Service	1,956.60	0.00	0.00	25.00	3.00	0.00	0.00	1,984.60	28.00
Transit Commission	2,981.30		0.00	0.00	0.00	0.00	0.00	2,981.30	0.00
Total Boards, Agencies and Commissions	5,916.81	0.00	0.00	25.00	3.00	0.00	0.00	5,944.81	28.00
Total Tax Supported Full Time Equivalents (FTE's	14,433.95	0.00	-8.00	59.32	3.00	-132.24	0.00	14,356.03	-77.92
Percent of 2016 FTEs	1 1,100100	0.0%	-0.1%	0.4%	0.0%	-0.9%	0.0%	-0.5%	
Rate Supported Program									
Drinking Water Services	368.11	0.00	0.00	0.00	0.00	0.00	0.00	368.11	0.00
Wastewater Services	215.95	0.00	0.00	0.00	0.00	0.00	0.00	215.95	0.00
Stormwater Services	51.02	0.00	0.00	0.00	0.00	0.00	0.00	51.02	0.00
Total Rate Supported Program	635.08	0.00	0.00	0.00	0.00	0.00	0.00	635.08	0.00
Grand Total City Full Time Equivalents (FTE's)	15,069.03	0.00	-8.00	59.32	3.00	-132.24	0.00	14,991.11	-77.92

City of Ottawa 2017 Capital Budget - Summary of New Authority & Forecast In Thousands (\$000)

In Thousands (\$000)									
				2017				Forecast	
						Strategic			
	2016	Total		Regulato	Growth	Initiative	2018	2019	2020
			of City	ry		s/	2010	2019	2020
			Assets			Regulato			
Agriculture & Rural Affairs Committee									
Parks, Recreation, & Culture	0	0	0	0	0	0	0	1,354	6,365
Transportation Services	8,300	12,460	12,460	0	0	0	9,220	3,000	3,300
Agriculture & Rural Affairs Committee Tota	8,300	12,460	12,460	0	0	0	9,220	4,354	9,665
Community & Protective Services Committee	ee								
By-Law & Regulatory Services	581	610	610	0	0	0	557	629	560
Child Care	250	315	235		0		150	150	150
Community & Social Services	595	520	460		0		250	250	250
Fire Services	11,930	7,080	5,480	0	0	1,600	4,141	7,700	7,400
Long Term Care	1,300	2,050	1,960		0	· ·	1,350	1,350	1,350
Paramedic Services	1,200	4,773	4,313	0	460	0	3,781	3,800	3,920
Parks, Buildings & Grounds	0	550	550		0	0	850	750	0
Parks, Recreation & Culture	27,289	33,104	21,280	0	5,884	5,940	31,360	26,021	27,987
Security & Emergency Management	350	350	350	0	0	0	350	359	350
Community & Protective Services Commit	43,495	49,352	35,238	0	6,344	7,770	42,789	41,009	41,967
Environment-Rate Committee									
Drinking Water Services	68,320	55,180	45,694	0	9,486	0	82,168	109,017	59,758
Wastewater Services	98,573	105,303	77,847		26,256		101,046	86,515	76,584
Stormwater Services	,	29,011	23,956	· ·	•	4,085	44,373	24,619	19,810
Integrated Water & Wastewater	12,400	15,330	15,330		0	· ·	30,700	17,500	19,000
Environment-Rate Committee Total	179,293	204,824	162,827	1,970	35,742	4,285	258,287	237,651	175,152
Environment-Tax Committee	4.000	0.000				0.000	0.000	4.540	4.044
Environment	1,860	2,300	0 405	- 1	0	,	2,009	1,518	1,211
Solid Waste	3,484	2,685	2,435		0		23,568	1,911	6,295
Environment-Tax Committee Total	5,344	4,985	2,435	250	0	2,300	25,577	3,429	7,506

City of Ottawa 2017 Capital Budget - Summary of New Authority & Forecast In Thousands (\$000)

In Thousands (\$000)									
				2017				Forecast	
	2016	Total	Renewal of City Assets	Regulato ry	Growth	Strategic Initiative s/ Regulato	2018	2019	2020
Finance & Economic Development Commi	ttee								
Fleet Services	0	40	40	_	0		0	0	0
General Government	0	1,720	1,370		0	350	1,000	1,000	1,000
Information Technology	4,825	8,483	8,483	0	0	0	11,122	4,030	4,139
Parks, Buildings, & Grounds	1,590	0	0	0	0	0	0	0	0
Service Ottawa	0	1,200	0	0	0	1,200	1,200	0	0
Transit Services	43,000	67,000	0	0	67,000	0	90,000	120,000	140,000
Public Transit Infrastructure Funding	0	53,500	8,000	0	45,500	0	0	0	0
Finance & Economic Development Commi	49,415	131,943	17,893	0	112,500	1,550	103,322	125,030	145,139
Planning Committee									
Housing	11,432	17,784	0	0	0	17,784	9,652	4,601	0
Planning & Development	150	1,750	0	0	350	1,400	1,553	155	158
Planning Committee Total	11,582	19,534	0	0	350	19,184	11,205	4,756	158
Transit Commission									
Transit Commission  Transit Services	37,181	30,585	23,130	0	3,005	4,450	84,266	89,230	191,716
Public Transit Infrastructure Funding	0	83,650	81,650		3,005	· ·	04,200	09,230	191,710
Transit Commission Total	37,181	114,235	104,780		3,005		84,266	<b>89,230</b>	191,716
Transit Commission Fotal	01,101	114,200	104,100		0,000	0,400	04,200	00,200	101,110
Transportation Committee									
Fleet Services	0	363	363	0	0	0	8,100	230	275
Integrated Roads, Water & Wastewater* No	65,625	87,980	87,930	0	0	50	77,120	150,470	113,430
Transit Services	6,180	18,220	3,700	0	14,520	0	35,354	126,636	10,048
Transportation Services	102,683	125,435	87,016	0	17,444	20,975	145,866	130,040	136,449
Public Transit Infrastructure Funding	0	90,100	30,700	0	29,250	30,150	0	0	0
Transportation Committee Total	174,488	322,098	209,709	0	61,214	51,175	266,440	407,376	260,202

City of Ottawa 2017 Capital Budget - Summary of New Authority & Forecast In Thousands (\$000)

III Tilousalius (#000)				2017				Forecast			
	2016	Total	Renewal of City Assets	Regulato ry	Growth	Strategic Initiative s/ Regulato	2018	2019	2020		
Ottown Bakilia Likaama Baand											
Ottawa Public Library Board	7.045	0.700	450		205	0.005	47.040	5 445	44.005		
Library	7,315	3,700	450		985	2,265	17,910	5,415	11,695		
Ottawa Public Library Board Total	7,315	3,700	450	0	985	2,265	17,910	5,415	11,695		
Police Services Board											
Police Services	16,376	20,340	14,553	0	0	5,787	70,873	21,428	45,965		
Police Services Board Total	16,376	20,340	14,553	0	0	5,787	70,873	21,428	45,965		
Grand Total	532,789	883,471	560,345	2,220	220,140	100,766	889,889	939,678	889,165		
Financing											
Revenues	43,644	272,753	130,973	970	96,292	44,518	71,244	86,097	94,829		
Tax Supported/ Dedicated Reserves	146,035	187,637	139,137	250	12,533	35,717	218,222	195,388	239,432		
Rate Supported Reserves	98,345	136,495	128,081		5,642	1,772	145,881	154,186	158,257		
Gas Tax	10,800	14,000	11,000		3,000	0	37,500	58,000	57,000		
Development Charges	62,248	69,003	5,725		58,596	4,682	121,606	151,336	64,287		
Debt:			·						·		
Tax Supported/ Dedicated	61,500	138,410	96,134	0	31,009	11,267	124,364	131,235	168,422		
Rate Supported	102,058	54,120	49,295	0	2,015	2,810	157,100	147,200	86,950		
Gas Tax	0	0	0	0	0	0	0	0	0		
Development Charges	8,159	11,053	0	0	11,053	0	13,972	16,236	19,988		
Grand Total	532,789	883,471	560,345	2,220	220,140	100,766	889,889	939,678	889,165		

<sup>\*</sup>Includes the tax and rate supported portions.

#### City of Ottawa Transfers and Reserves

In Thousands (\$000)

		2016	Actuals						2017 Forecast	
	Opening Cash Balance	Contributions	Transfers (to) from Operating/ Capital	Closing Cash Balance	2016 Surplus/ (Deficit)	Prior Year (Commitments)/ Transfers	2017 Uncommitted Opening Balance	Contributions	Transfers (to) from Operating/ Capital/ Other	Projected Closing Balance
Tax Supported										
City Wide	11,534	109,699	-113,147	8,085	-6,444	-6,260	-4,619	117,035	-107,530	4,886
Child Care**	14,167	0	-590	13,577	0	0	13,577	0	-2,350	
Social Housing	2,494	202	-1,750	946	0	0	946	0	0	
Corporate Fleet	9,366	12,992	-846	21,512	0	0	21,512	16,492	-25,701	12,303
Transit*	45,806	65,726	-60,097	51,435	-1,881	0	49,554	66,555	-60,185	
Para Transpo Fleet	3,550	1,875	0	5,425	0	0	5,425	1,856	0	
Library	1,157	3,305	-949	3,513	108	0	3,621	2,350		
Environmental	1,530	23	0	1,553	0	0	1,553	200		1,753
Tax Rate Stabilization	6,877	1,600	-1,800		-1,992	0	4,685	2,135	-1,800	5,020
	96,481	195,422	-179,179	112,724	-10,209	-6,260	96,254	206,623	-198,990	103,887
Rate Supported										
Solid Waste	-7,260	3,803	-2,496	-5,953	3,759	0	-2,194	4,228		
Water*	13,713	61,587	-55,320		6,496	0	26,476	64,263	-59,704	
Wastewater*	859	71,381	-69,590		7,179	0	9,829	74,996	-72,584	12,241
Water Fleet	5,873	88	0	5,961	0	0	5,961	1,205		.,
Wastewater Fleet	2,419	37	0	2,456	0	0	2,456	516	0	2,972
	15,604	136,896	-127,406	25,094	17,434	0	42,528	145,209	-134,538	53,199
Gas Taxes										
Provincial*	47,354	34,348	-54,774	26,928	0	-12,406	14,522	34,364	-24,687	
Federal*	-28,210	53,716	-18,798	6,708	0	-41,664	-34,956	53,716	-21,449	-2,689
	19,144	88,064	-73,572	33,636	0	-54,070	-20,434	88,080	-46,136	21,510
Ottawa Police Services										
Police Capital	8,006	9,737	-14,601	3,142	0	0	3,142	10,948	-12,187	1,903
Police Fleet	515	2,802	-3,305	12	0	0	12	3,023		
Police Facilities Strategic	2,150	4,273	0,000	6,422	0	•	6,422	5,011	-987	
	10,671	16,812	-17,906	9,577	0		9,577	18,982		
Other	10,071	10,612	-17,900	9,577	<u>U</u>	0	9,511	10,902	-10,134	12,404
Cash-in-Lieu of Parking	3,817	296	-12	4,100	0	-226	3,874	0	-80	3,794
Cash-in-Lieu of Parkland	12,030	10,906	4,549		0	-15,237	12,248	5,200		
Winter Maintenance	4,194	63	0	4,257	0	0	4,257	0	0	
Parking	20,742	3,884	-5,342	19,285	0	0	19,285	3,015	-3,795	
Solid Waste Compensation	3,541	40	-950	2,631	0	0	2,631	0	0	
Centrepointe Theatre	77	74	-60		0	0	91	0	-60	
Shenkman Arts Centre	4,746	93	-79		0	0	4,760	0	-114	4,646
Self Insurance	. 0	1,530	0	1,530	0	0	1,530	0		
Vested Employee Benefits	0	0	0	0	0	0	0	0	0	0
Election Expenses	494	2,176	-833	1,837	0	0	1,837	2,206	-898	3,145
Ottawa Public Health	0	0	200		0	0	200			400
Building Code Capital	5,673	0	3,885		0				-64	
Building Code Stabailization	33,000	297	-4,500		0	-4,500	24,297	0	-5,438	18,859
Building Code Insurance Fund	8,448	0	-279	8,169	0	0	8,169	0	0	8,169
	96,762	19,359	-3,421	112,700	0	-23,847	88,852	10,621	-11,020	88,453
Grand Total	238,662	456,553	-401,484	293,728	7,225	-84,178	216,775	469,516	-406,839	279,453

#### Development Charge Continuity 2017 Forecast In Thousands (\$000)

						2017 C	apital Expend	litures	
Deferred Revenue Account	Actual Year- End 2016 Cash Balance	Prior Year Commitments	2017 Uncommitted Opening Balance	Development Charges	Debt Service Charges*/ Other Transfers	Renewal of City Asset	Growth	Strategic	Projected Uncommitted Balance
Affordable Housing	3,486	-1,925	1,561	568	0	0	0	0	2,129
Child Care Services	4,058	-3,849	209	0	0	0	0	0	209
Emergency Medical Services	1,554	-210	1,344	364	0	0	0	0	1,708
Library Services	16,640	-2,965	13,675	1,662	0	0	-820	0	14,518
Parks Development	24,253	-9,425	14,828	601	0	0	-1,815	0	13,614
Protection Services	11,930	-6,539	5,391	3,218	-1,828	0	-393	0	6,388
Public Transit**	88,741	-54,645	34,096	26,596	-1,427	-2,392	-11,645	0	45,228
Recreation	52,506	-10,542	41,964	8,228	-2,310		-1,822	0	46,060
Roads & Related Services	150,788	-207,699	-56,911	32,764	-4,681	-844	-15,700	-3,979	-49,351
Sanitary Wastewater Services	43,445	-59,614	-16,169	13,653	-3,731	-512	-2,018	0	-8,777
Storm Sewers (Stormwater Drainage)	-1,518	-866	-2,384	181	0	0	0	-703	-2,906
Stormwater Management (Ponds)	8,713	-106,478	-97,765	0	0	0	-10,070	0	-107,835
Studies	3,688	-1,525	2,163	692	-22	-27	-793	0	2,013
Water Services	4,585	-36,186	-31,601	6,374	-1,995	-605	-4,954	0	-32,781
Total	412,869	-502,468	-89,599			-4,380	-50,030	-4,682	-69,785
						Total 2016 E	xpenditures	-59,092	

<sup>\*</sup>Debt Service Charges includes both Long-term Debt Service Charges and Estimated Debt Service Charges for new issues.

<sup>\*\*</sup>Projected uncommitted closing balances reflect the commitments on Council approved capital projects however, for the Confederation Line which span a number of years only the forecasted cashflow have been applied.

City of Ottawa 2017 Budget - Capital Debt Model Summary (Tax, Rate, and Police) In Thousands (\$000)

In Thousands (\$000)				
	2017	2018	2019	2020
Total Debt Summary				
Opening Issued Net Debt	1,710,951	1,777,308	2,142,882	2,317,748
Estimated New Issues	175,000	485,000	300,000	160,000
Principal Payments and Sinking Fund Increases	-108,643	-119,426	-125,134	-122,252
Closing Issued Net Debt	1,777,308	2,142,882	2,317,748	2,355,496
Opening Unissued Net Debt	1,137,967	1,089,272	900,208	895,379
New Authority	126,305	295,936	295,171	275,560
New Issues	-175,000	-485,000	-300,000	-160,000
Closing Unissued Net Debt	1,089,272	900,208	895,379	1,010,939
Total Debt Issued and Unissued	2,866,580	3,043,090	3,213,127	3,366,435
Debt Service Charges				
Principal	105,321	115,641	121,561	120,397
Interest	72,742	86,449	99,918	106,726
	178,063	202,090	221,479	227,123
Tax Supported				
Opening Issued Net Debt	929,380	891,396	880,317	961,887
Estimated New Issues	30,000	60,000	155,000	52,000
Principal Payments and Sinking Fund Increases	-67,984	-71,079	-73,430	-71,341
Closing Issued Net Debt	891,396	880,317	961,887	942,546
Opening Unissued Net Debt	433,399	465,556	530,420	507,155
New Authority	62,157	124,864	131,735	168,622
New Issues	-30,000	-60,000	-155,000	-52,000
Closing Unissued Net Debt	465,556	530,420	507,155	623,777
Total Debt Issued and Unissued	1,356,952	1,410,737	1,469,042	1,566,323
Debt Service Charges				
Principal	64,926	67,700	70,408	70,187
Interest	40,962	40,191	39,764	41,129
	105,888	107,891	110,172	111,316

City of Ottawa 2017 Budget - Capital Debt Model Summary (Tax, Rate, and Police) In Thousands (\$000)

in mousands (\$000)	2047	2040	2040	2020
	2017	2018	2019	2020
Rate Supported				
Opening Issued Net Debt	506,260	606,744	694,318	769,481
Estimated New Issues	120,000	110,000	100,000	65,000
Principal Payments and Sinking Fund Increases	-19,516	-22,426	-24,837	-25,822
Closing Issued Net Debt	606,744	694,318	769,481	808,659
Opening Unissued Net Debt	242,540	175,635	222,735	269,935
New Authority	53,095	157,100	147,200	86,950
New Issues	-120,000	-110,000	-100,000	-65,000
Closing Unissued Net Debt	175,635	222,735	269,935	291,885
Total Debt Issued and Unissued	782,379	917,053	1,039,416	1,100,544
Debt Service Charges				
Principal	19,160	21,984	24,307	25,200
Interest	19,587	23,946	28,335	32,659
	38,747	45,930	52,642	57,859
Development Charge Supported	100.005	400 700	000 000	225 425
Opening Issued Net Debt	183,835	199,703	332,229	325,105
Estimated New Issues	25,000	144,000	5,000	43,000
Principal Payments and Sinking Fund Increases	-9,132	-11,474	-12,124	-12,420
Closing Issued Net Debt	199,703	332,229	325,105	355,685
Opening Unissued Net Debt	241,272	227,325	97,297	108,533
New Authority	11,053	13,972	16,236	19,988
New Issues	-25,000	-144,000	-5,000	-43,000
Closing Unissued Net Debt	227,325	97,297	108,533	85,521
Total Debt Issued and Unissued	427,028	429,526	433,638	441,206
Debt Service Charges				
•	0.000	11 515	12 100	12.240
Principal Interest	9,228	11,515	12,109 17,753	12,349
Interest	8,214	13,204	17,753	17,563
	17,442	24,719	29,862	29,912

City of Ottawa 2017 Budget - Capital Debt Model Summary (Tax, Rate, and Police) In Thousands (\$000)

	2017	2018	2019	2020
Gas Tax Supported				
Opening Issued Net Debt	91,476	79,465	236,018	261,275
Estimated New Issues	0	171,000	40,000	0
Principal Payments and Sinking Fund Increases	-12,011	-14,447	-14,743	-12,669
Closing Issued Net Debt	79,465	236,018	261,275	248,606
Opening Unissued Net Debt	220,757	220,757	49,757	9,757
New Authority	0	0	0	. 0
New Issues	0	-171,000	-40,000	0
Closing Unissued Net Debt	220,757	49,757	9,757	9,757
Total Debt Issued and Unissued	300,222	285,775	271,032	258,363
Debt Service Charges				
Principal	12,007	14,442	14,737	12,661
Interest	3,979	9,108	14,066	15,375
	15,986	23,550	28,803	28,036

# City of Ottawa Planning, Infrastructure & Economic Development Department Development Review Process Rural - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Development Review Process Rural	3,526	3,214	-312
Gross Expenditure	3,526	3,214	-312
Recoveries & Allocations	-238	-243	-5
Revenue	0	0	0
Net Requirement	3,288	2,971	-317
Expenditures by Type			
Salaries, Wages & Benefits	2,210	2,155	-55
Overtime	22	22	0
Material & Services	1,053	796	-257
Transfers/Grants/Financial Charges	160	160	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	81	81	0
Gross Expenditures	3,526	3,214	-312
Recoveries & Allocations	-238	-243	-5
Net Expenditure	3,288	2,971	-317
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	3,288	2,971	-317
Full Time Equivalents	19.00	18.00	-1.00

City of Ottawa 2017 Adopted Capital Budget Agriculture & Rural Affairs Committee Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Transportation Services						
Renewal of City Assets						
907028 Monaghan Bridge Richmond Rd SN117320	0	25	0	0	75	100
907033 Richmond Bridge [McBean St] SN753070	0	650	0	0	4000	4650
907037 Sarsfield Rd Bridge SN897710	0	170	0	0	200	370
908157 McLean Bridge [SN112110]	0	1600	0	0	200	1800
908158 Hall Rd Bridge [SN223180]	0	330	0	0	500	830
908159 Mitch Owens Rd Twin Culvert	0	100	0	0	0	100
908160 Peter Robinson Rd Bridge [547540]	0	25	0	0	75	100
908488 2017 Guiderail Renewal/Repl/Install	0	2000	0	0	0	2000
908489 2017 Rural Road Upgrades & Op Impro	0	1860	0	0	0	1860
908586 Ashton Bridge/Jock River [Ashton Stn Rd]	0	0	0	0	100	100
908590 Castor Road Bridge [882750]	0	0	0	0	40	40
908595 Kilmaurs Road Bridge SN 337080	0	0	0	0	50	50
908599 N Mississippi Bridge Mohrs Rd over River	0	0	0	0	100	100
908601 OR 174 Bculvert over Cardinal Creek	0	50	0	0	100	150
908602 O'Toole Rd Bculver over Drain [897080]	0	10	0	0	100	110
908605 South Mississippi Bridge Mohrs Rd 432030	0	0	0	0	50	50
908637 Peter Robinson Rd Bridge [547470]	0	0	0	0	50	50
Renewal of City Assets Total	0	6,820	0	0	5,640	12,460
Transportation Services Total	0	6,820	0	0	5,640	12,460
Grand Total	0	6,820	0	0	5,640	12,460

### City of Ottawa Audit Committee - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Office of the Auditor General	1,790	1,832	42
External Audit Fees	405	405	0
Gross Expenditure	2,195	2,237	42
Recoveries & Allocations	-177	-177	0
Revenue	0	0	0
Net Requirement	2,018	2,060	42
Expenditures by Type			
Salaries, Wages & Benefits	1,122	1,216	94
Overtime	0	0	0
Material & Services	1,068	1,016	-52
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	5	5	0
Gross Expenditures	2,195	2,237	42
Recoveries & Allocations	-177	-177	0
Net Expenditure	2,018	2,060	42
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0		0
Total Revenue	0	0	0
Net Requirement	2,018	2,060	42
Full Time Equivalents	8.00	9.00	1.00

### City of Ottawa Community & Protective Services Committee - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Emergency & Protective Services	274,642	283,650	9,008
Community & Social Services	608,829	619,651	10,822
Recreation, Culture and Facility Services	234,390	242,031	7,641
Parks	36,340	36,530	190
Gross Expenditure	1,154,201	1,181,862	27,661
Recoveries & Allocations	-66,107	-69,628	-3,521
Revenue	-544,085	-557,409	-13,324
Net Requirement	544,009	554,825	10,816
Expenditures by Type			
Salaries, Wages & Benefits	479,868	493,709	13,841
Overtime	6,966	7,026	60
Material & Services	72,352	74,917	2,565
Transfers/Grants/Financial Charges	475,537	487,137	11,600
Fleet Costs	23,701	21,597	-2,104
Program Facility Costs	80,435	82,497	2,062
Other Internal Costs	15,342	14,979	-363
Gross Expenditures	1,154,201	1,181,862	27,661
Recoveries & Allocations	-66,107	-69,628	-3,521
Net Expenditure	1,088,094	1,112,234	24,140
Revenues By Type			
Federal	-26,698	-26,198	500
Provincial	-397,391	-409,768	-12,377
Municipal	0	0	0
Own Funds	-2,364	-2,464	-100
Fees and Services	-117,632	-118,979	-1,347
Fines	0	0	0
Other	0	0	0
Total Revenue	-544,085	-557,409	-13,324
Net Requirement	544,009	554,825	10,816
Full Time Equivalents	5,154.70	5,136.78	-17.92

City of Ottawa Emergency & Protective Services - Operating Resource Requirement In Thousands (\$000)

III Tilousanus (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager's Office	939	669	-270
Security and Emergency Management	11,701	12,462	761
Fire Services	155,955	159,079	3,124
Paramedic Service	86,128	91,348	5,220
By-Law and Regulatory Services	19,314	19,462	148
2017 Operations	605	630	25
Gross Expenditure	274,642	283,650	9,008
Recoveries & Allocations	-3,186	-4,317	-1,131
Revenue	-80,428	-82,335	-1,907
Net Requirement	191,028	196,998	5,970
Expenditures by Type			
Salaries, Wages & Benefits	223,564	232,415	8,851
Overtime	5,078	5,113	35
Material & Services	20,949	22,214	1,265
Transfers/Grants/Financial Charges	1	1	0
Fleet Costs	15,786	14,263	-1,523
Program Facility Costs	5,278	5,499	221
Other Internal Costs	3,986	4,145	159
Gross Expenditures	274,642	283,650	9,008
Recoveries & Allocations	-3,186	-4,317	-1,131
Net Expenditure	271,456	279,333	7,877
Revenues By Type			
Federal	0	0	0
Provincial	-52,183	-53,883	-1,700
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-28,245	-28,452	-207
Fines	0	0	0
Other	0	0	0
Total Revenue	-80,428	-82,335	-1,907
Net Requirement	191,028	196,998	5,970
Full Time Equivalents	1,806.78	1,816.78	10.00

### City of Ottawa Emergency & Protective Services General Manager's Office - Operating Resource Requirement In Thousands (\$000)

in Thousands (\$000)			
	2016	2016 2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager's Office	939	669	-270
Gross Expenditure	939	669	-270
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	939	669	-270
Expenditures by Type			
Salaries, Wages & Benefits	923	653	-270
Overtime	1	1	0
Material & Services	14	14	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	1	1	0
Gross Expenditures	939	669	-270
Recoveries & Allocations	0	0	0
Net Expenditure	939	669	-270
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	939	669	-270
Full Time Equivalents	8.00	7.00	-1.00

## City of Ottawa Emergency & Protective Services Security and Emergency Management - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Security and Emergency Management	9,891	10,652	761
9.1.1	1,810	1,810	0
Gross Expenditure	11,701	12,462	761
Recoveries & Allocations	-2,725	-3,856	-1,131
Revenue	-208	-270	-62
Net Requirement	8,768	8,336	-432
Expenditures by Type			
Salaries, Wages & Benefits	3,136	2,952	-184
Overtime	7	7	0
Material & Services	6,725	7,641	916
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	1,833	1,862	29
Gross Expenditures	11,701	12,462	761
Recoveries & Allocations	-2,725	-3,856	-1,131
Net Expenditure	8,976	8,606	-370
Revenues By Type			
Federal	O	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-208	-270	-62
Fines	0	0	0
Other	0	0	0
Total Revenue	-208	-270	-62
Net Requirement	8,768	8,336	-432
Full Time Equivalents	30.00	29.00	-1.00

### City of Ottawa Emergency & Protective Services Fire Services - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2017 Budget
Expenditures by Program			
Chief's Office	585	589	4
Operations	137,821	140,522	2,701
Prevention	6,275	6,214	-61
Communications	5,352	5,704	352
Operational Support	5,922	6,050	128
Gross Expenditure	155,955	159,079	3,124
Recoveries & Allocations	0	0	0
Revenue	-1,148	-1,163	-15
Net Requirement	154,807	157,916	3,109
Expenditures by Type			
Salaries, Wages & Benefits	137,271	141,482	4,211
Overtime	3,030	3,065	35
Material & Services	3,239	3,239	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	8,468	7,089	-1,379
Program Facility Costs	2,948	3,075	127
Other Internal Costs	999	1,129	130
Gross Expenditures	155,955	159,079	3,124
Recoveries & Allocations	0	0	0
Net Expenditure	155,955	159,079	3,124
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-1,148	-1,163	-15
Fines	0	0	0
Other	0	0	0
Total Revenue	-1,148	-1,163	-15
Net Requirement	154,807	157,916	3,109
Full Time Equivalents	1,001.00	990.00	-11.00

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Hazmat Fees and Charges (minimum charge of 1 hour)							
Hazmat Vehicle & Techs	665.00	678.00	692.00	2.1%	4.1%	01-Apr-17	
Pump & Crew	848.00	865.00	882.00	2.0%	4.0%	01-Apr-17	
Ladder, Aerial, Platform & Crew	628.00	641.00	654.00	2.0%	4.1%	01-Apr-17	
Incident Commander & Vehicle	422.00	430.00	439.00	2.1%	4.0%	01-Apr-17	
Safety Officer & Vehicle	381.00	389.00	397.00	2.1%	4.2%	01-Apr-17	
Water Rescue & Vehicle	328.00	335.00	342.00	2.1%	4.3%	01-Apr-17	
Hose Tender	527.00	538.00	549.00	2.0%	4.2%	01-Apr-17	
Supply Tender	312.00	318.00	324.00	1.9%	3.8%	01-Apr-17	
Foam Tender	312.00	318.00	324.00	1.9%	3.8%	01-Apr-17	
Heavy Rescue	628.00	641.00	654.00	2.0%	4.1%	01-Apr-17	
Tanker	312.00	318.00	324.00	1.9%	3.8%	01-Apr-17	
Command RV Vehicle	312.00	318.00	324.00	1.9%	3.8%	01-Apr-17	
Service Vehicle	158.00	161.00	164.00	1.9%	3.8%	01-Apr-17	
Maintenance Vehicle	158.00	161.00	164.00	1.9%	3.8%	01-Apr-17	
Hazmat Support Vehicle	158.00	161.00	164.00	1.9%	3.8%	01-Apr-17	
Rehab Vehicle	158.00	161.00	164.00	1.9%	3.8%	01-Apr-17	
Heavy Equipment	150.00	153.00	156.00	2.0%	4.0%	01-Apr-17	
Fire Prevention							
1) File Search (only) Fees							-7
Residential	98.00	100.00	102.00	2.0%	4.1%	01-Apr-17	
Non-Residential	198.00	202.00	206.00	2.0%	4.0%	01-Apr-17	
Replacement Documentation	79.00	81.00	83.00	2.5%	5.1%	01-Apr-17	
2) General Fire Inspections Fees							
Inspections: less than 3 storeys, warehouses and other industrial							
buildings under 5,000 sq. ft.	392.00	400.00	408.00	2.0%	4.1%	01-Apr-17	
Inspections: for 4-6 storeys, warehouses and other industrial	627.00	640.00	652.00	2.00/	4 40/	01 Apr 17	
buildings between 5,000 - 15,000 sq. ft.	627.00	640.00	653.00	2.0%	4.1%	01-Apr-17	

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Fire Prevention fees cont'd	•	•					(4000)
Inspections: for 7-12 storeys, warehouses and other industrial							
buildings over 15,000 sq. ft.	784.00	800.00	816.00	2.0%	4.1%	01-Apr-17	
Inspections: for 13 storeys or higher, or an especially large						•	
complex.	1,020.00	1,040.00	1,061.00	2.0%	4.0%	01-Apr-17	
Group Homes/Daycares/Nurseries Inspections	104.00	106.00	108.00	1.9%	3.8%	01-Apr-17	-8
Fire Summary Reports	79.00	81.00	83.00	2.5%	5.1%	01-Apr-17	
Fire Safety Plan - Includes application, document review and							
site inspection.	156.00	159.00	162.00	1.9%	3.8%	01-Apr-17	
Fire Safety Plan - Includes application, document review and							
site inspection - Multiple building ( 3 or more) property.	450.00	459.00	468.00	2.0%	4.0%	01-Apr-17	
Risk Safety Management Plan Review:							
Level 1	520.00	530.00	541.00	2.1%	4.0%	01-Apr-17	
Level 2	1,040.00	1,061.00	1,082.00	2.0%	4.0%		
Re-Inspection Fee - Applicable to the third visit to any property		,	,				
for non-compliance.	104.00	106.00	108.00	1.9%	3.8%	01-Apr-17	
Marijuana Grow-Op Inspections (MGO) - Investigation and							
compliance.	520.00	530.00	541.00	2.1%	4.0%	01-Apr-17	
Fire Drill and Safety Planning Review - On-Site drill assessment							
and safety plan review (vulnerable occupancies are excluded).	228.00	233.00	238.00	2.1%			
Open Air Fire Permits	13.00	13.00	13.00	0.0%	0.0%	01-Jan-17	
Special Events Fee:							
Fire Apparatus Unit (4 Firefighters plus Truck)-Base Rate*	1,261.00	1,286.00	1,312.00	2.0%	4.0%	01-Apr-17	,
Fire Apparatus Unit (4 Firefighters plus Truck)-Hourly Rate**	420.00	428.00	437.00	2.1%	4.0%	01-Apr-17	
Additional Firefighter(s)-Base Rate*	223.00	227.00	232.00	2.1%			
Additional Firefighter(s)-Hourly Rate**	74.50	76.00	78.00	2.6%			
Fire Prevention Officer-Base Rate*	292.00	298.00	304.00	2.0%			
Fire Prevention Officer-Hourly Rate**	97.50	99.50	101.50	2.0%			
Chief Officer-Base Rate*	329.50	336.50	343.50	2.1%			
Chief Officer-Hourly Rate**	110.00	112.00	114.00	1.8%			
Total Departmental							-15

#### Notes:

<sup>\*</sup> Base rate includes the minimum requirement of three hours of on-site event coverage.

<sup>\*\*</sup> The hourly rate is charged in addition to the Base Rate for events that exceed three hours.

### City of Ottawa Emergency & Protective Services Paramedic Service - Operating Resource Requirement In Thousands (\$000)

III Tilousalius (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Paramedic Service (excl. CACC)	77,104	82,328	5,224
CACC (Dispatch) Contract	9,024	9,020	-4
Gross Expenditure	86,128	91,348	5,220
Recoveries & Allocations	-166	-166	0
Revenue	-53,093	-54,793	-1,700
Net Requirement	32,869	36,389	3,520
Expenditures by Type			
Salaries, Wages & Benefits	67,944	72,633	4,689
Overtime	1,795	1,795	0
Material & Services	7,079	7,523	444
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	6,257	6,256	-1
Program Facility Costs	2,255	2,343	88
Other Internal Costs	798	798	0
Gross Expenditures	86,128	91,348	5,220
Recoveries & Allocations	-166	-166	0
Net Expenditure	85,962	91,182	5,220
Revenues By Type			
Federal	0	0	0
Provincial	-52,183	-53,883	-1,700
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-910	-910	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-53,093	-54,793	-1,700
Net Requirement	32,869	36,389	3,520
Full Time Equivalents	611.00	634.00	23.00

#### City of Ottawa Emergency & Protective Services Paramedic Service - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Program Fees							
First Aid, Cardiopulmonary Resuscitation (CPR) and Automated							
External Defibrillator (AED) Training Registrations	40.00-156.25	47.00-165.25	47.00-165.25	0.0%	0.0%	01-Apr-17	
Training off-site fee (one day course)	50.00	50.00	50.00	0.0%	0.0%	01-Apr-17	
Training off-site fee (two day course)	75.00	75.00	75.00	0.0%	0.0%	01-Apr-17	
Special Events Fees <sup>1</sup>							
Two Person Paramedic Resource - Hourly Rate	221.00	246.00	250.00	1.6%	13.1%	01-Apr-17	
Single Paramedic Resource - Hourly Rate <sup>2</sup>	110.50	123.00	125.00	1.6%	13.1%	01-Apr-17	
Total Departmental				_			0

#### Notes:

<sup>&</sup>lt;sup>1</sup> A minimum charge of 4.5 hours will be applied, which includes 3 hours on-site + 1.5 hours for preparation and travel.

<sup>&</sup>lt;sup>2</sup> The hourly rate is divided in half in the event that only a single resource is required.

# City of Ottawa Emergency & Protective Services By-Law and Regulatory Services - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Operations	17,725	17,837	112
Spay Neuter Clinic	452	488	36
Municipal Animal Shelter Services	1,137	1,137	0
Gross Expenditure	19,314	19,462	148
Recoveries & Allocations	-295	-295	0
Revenue	-25,979	-26,109	-130
Net Requirement	-6,960	-6,942	18
Expenditures by Type			
Salaries, Wages & Benefits	13,724	14,084	360
Overtime	245	245	0
Material & Services	3,854	3,779	-75
Transfers/Grants/Financial Charges	1	1	0
Fleet Costs	1,061	918	-143
Program Facility Costs	75	81	6
Other Internal Costs	354	354	0
Gross Expenditures	19,314	19,462	148
Recoveries & Allocations	-295	-295	0
Net Expenditure	19,019	19,167	148
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-25,979	-26,109	-130
Fines	0	0	0
Other	0	0	0
Total Revenue	-25,979	-26,109	-130
Net Requirement	-6,960	-6,942	18
Full Time Equivalents	152.78	152.78	0.00

#### **Emergency & Protective Services**

By-Law and Regulatory Services - User Fees

	2015	2016	2017	% Change	% Change		2017
	Rate \$	Rate \$	Rate \$	Over 2016	Over 2015	Effective Date	Revenue (\$000)
Business Licensing	· ·	<b>V</b>					(\$555)
Application Processing Fee	50.00	55.00	55.00	0.0%	10.0%	01-Jan-17	
Renewal late fee	50.00	50.00	55.00	10.0%	10.0%	01-Jan-17	
Adult Entertainment Parlour (Owner) 1	3,285.00	6,570.00	6,701.00	2.0%	104.0%	01-Jan-17	
Adult Entertainment Parlour (Operator) 1	623.00	1,246.00	1,271.00	2.0%	104.0%	01-Jan-17	
Adult Entertainment Stores A 1	623.00	635.00	648.00	2.0%	4.0%	01-Jan-17	
Adult Entertainment Stores B 1	62.00	63.00	64.00	1.6%	3.2%	01-Jan-17	
All Night Dance Events <sup>1</sup>	249.00	254.00	259.00	2.0%	4.0%	01-Jan-17	
Amusement Places <sup>1</sup>	172.00	175.00	179.00	2.3%	4.1%	01-Jan-17	
Auctioneer A (Annual) 1	421.00	429.00	438.00	2.1%	4.0%	01-Jan-17	
Auctioneer B (Per Event) 1	142.00	145.00	148.00	2.1%	4.2%	01-Jan-17	
Body Rub Parlour <sup>1</sup>	623.00	1,246.00	1,271.00	2.0%	104.0%	01-Jan-17	
Driving School (Owner/Operator) 1	414.00	422.00	430.00	1.9%	3.9%		
Driving School (Instructor) <sup>1</sup>	150.00	153.00	156.00	2.0%	4.0%		
Driving School (Initial vehicle inspection) <sup>1</sup>	50.00	50.00	50.00	0.0%	0.0%		
Exhibitions (per event) <sup>1</sup>	254.00	259.00	264.00	1.9%	3.9%		
Exhibitions (each additional day)	50.00	50.00	50.00	0.0%	0.0%		
Exotic Animal Entertainment <sup>1</sup>	254.00	259.00	264.00	1.9%	3.9%		
Exotic Animal Rescue Establishments <sup>1</sup>	126.00	129.00	132.00	2.3%	4.8%		
Flea Markets (C-Annual) 1:2	3,706.00	3,780.00	1,928.00	-49.0%	-48.0%		
Flea Markets (A-day) 1	254.00	259.00	264.00	1.9%	3.9%		
Food Premises <sup>1</sup>	186.00	190.00	194.00	2.1%	4.3%		
Group Home Old Nepean and Old Gloucester <sup>1</sup>	121.00	123.00	125.00	1.6%	3.3%		
Group Home Cumberland (New) 1	113.00	115.00	117.00	1.7%	3.5%		
Group Home Cumberland (Renewal)	30.00	31.00	32.00	3.2%	6.7%		
Kennel - Boarding <sup>1</sup>	104.00	106.00	108.00	1.9%	3.8%		
Kennel - In-Home Breeding	75.00	75.00	77.00	2.7%	2.7%		
Kennel - Recreational	75.00	75.00	77.00	2.7%	2.7%		
Pet Shop <sup>1</sup>	107.00	109.00	111.00	1.8%	3.7%	01-Jan-17	
Public Garage <sup>1</sup>	185.00	189.00	193.00	2.1%	4.3%	01-Jan-17	
Rickshaw Operators	46.00	47.00	48.00	2.1%	4.3%		
Rickshaw Owners	87.00	89.00	91.00	2.2%	4.6%		
Rooming House Owner 4-10 rooming units <sup>1</sup>	177.00	181.00	185.00	2.2%	4.5%		
Rooming House Owner 11-20 rooming units 1	236.00	241.00	246.00	2.1%	4.2%	01-Jan-17	
Rooming House Owner 21-30 rooming units 1	301.00	307.00	313.00	2.0%	4.0%	01-Jan-17	
Rooming House Owner 31-40 rooming units <sup>1</sup>	357.00	364.00	371.00	1.9%	3.9%		
Rooming House Owner 41-50 rooming units <sup>1</sup>	421.00	429.00	438.00	2.1%	4.0%	01-Jan-17	
Rooming House Owner 51-60 rooming units <sup>1</sup>	478.00	488.00	498.00	2.0%	4.2%	01-Jan-17	
Rooming House Owner over 60 rooming units <sup>1</sup>	505.00	515.00	525.00	1.9%	4.0%	01-Jan-17	
Salvage Yards <sup>1</sup>	157.00	160.00	163.00	1.9%	3.8%	01-Jan-17	

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Business Licensing cont'd							
Second-hand Goods Shops 1	157.00	160.00	163.00	1.9%	3.8%	01-Jan-17	
Snow Plow Contractors 1	177.00	265.00	270.00	1.9%	52.5%	01-Jan-17	
Snow Plow Vehicles	22.00	25.00	26.00	4.0%	18.2%	01-Jan-17	
Temporary Sign Lessors <sup>1</sup>	369.00	376.00	384.00	2.1%	4.1%	01-Jan-17	
Tobacco Vendors <sup>1</sup>	403.00	806.00	822.00	2.0%	104.0%	01-Jan-17	
Private Parking Enforcement Agency 1:3	300.00	300.00	312.00	4.0%	4.0%	01-Jan-17	
Refreshment Vendors							
Mobile Refreshment Vehicle - Urban							
Licence "A" Annual 1	3,050.00	3,111.00	3,173.00	2.0%	4.0%	01-Jan-17	
Licence"B" six months 1	1,972.00	2,011.00	2,051.00	2.0%	4.0%	01-Jan-17	
Licence "C" monthly 1	301.00	307.00	313.00	2.0%	4.0%	01-Jan-17	
Licence "D" special event (1-21 days) 1	237.00	242.00	247.00	2.1%	4.2%	01-Jan-17	
Licence "E" special event per day (1-4 days) 1	179.00	183.00	187.00	2.2%	4.5%	01-Jan-17	
Licence "F" roadway annual 1	3,050.00	3,111.00	3,173.00	2.0%	4.0%	01-Jan-17	
Licence "G" roadway six months 1	1,972.00	2,011.00	2,051.00	2.0%	4.0%	01-Jan-17	
Licence "H" roadway monthly <sup>1</sup>	301.00	307.00	313.00	2.0%	4.0%	01-Jan-17	
Licence "I" Canada Day <sup>1</sup>	154.00	157.00	160.00	1.9%	3.9%	01-Jan-17	
Mobile Canteen - Urban							
Licence "A" Annual 1	658.00	671.00	684.00	1.9%	4.0%	01-Jan-17	
Licence"B" six months 1	478.00	488.00	498.00	2.0%	4.2%	01-Jan-17	
Licence "C" monthly 1	237.00	242.00	247.00	2.1%	4.2%		
Licence "D" special event (1-21 days) 1	208.00	212.00	216.00	1.9%	3.8%		
Licence "E" special event per day (1-4 days) 1	177.00	181.00	185.00	2.2%	4.5%	01-Jan-17	
Mobile Refreshment Cart - Urban							
Licence "A" Annual 1	534.00	545.00	556.00	2.0%	4.1%	01-Jan-17	
Licence"B" six months <sup>1</sup>	357.00	364.00	371.00	1.9%	3.9%		
Licence "C" monthly <sup>1</sup>	237.00	242.00	247.00	2.1%	4.2%		
Licence "D" special event (1-21 days) 1	208.00	212.00	216.00	1.9%	3.8%		
Licence "E" special event per day (1-4 days) 1	177.00	181.00	185.00	2.2%	4.5%		
Licence "F" sidewalk annual <sup>1</sup>	534.00	545.00	556.00	2.0%	4.1%		
Licence "G" sidewalk six months <sup>1</sup>	357.00	364.00	371.00	1.9%	3.9%		
Licence "H" sidewalk monthly <sup>1</sup>	237.00	242.00	247.00	2.1%	4.2%		

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Business Licensing cont'd							(, ,
Refreshment Stand - Urban							
Licence "A" Annual 1	715.00	729.00	744.00	2.1%	4.1%	01-Jan-17	
Licence"B" Six Months 1	478.00	488.00	498.00	2.0%	4.2%	01-Jan-17	
Licence "C" Monthly 1	237.00	242.00	247.00	2.1%	4.2%	01-Jan-17	
Licence "D" Special Event (1-21 days) <sup>1</sup>	208.00	212.00	216.00	1.9%	3.8%	01-Jan-17	
Licence "E" Special Event per day (1-4 days) 1	156.00	159.00	162.00	1.9%	3.8%	01-Jan-17	
Itinerant Seller - Urban							
Licence "A" Annual 1	478.00	488.00	498.00	2.0%	4.2%	01-Jan-17	
Licence"B" Six Months 1	301.00	307.00	313.00	2.0%	4.0%	01-Jan-17	
Licence "C" Monthly 1	265.00	270.00	275.00	1.9%	3.8%	01-Jan-17	
Licence "D" special event (1-21 days) 1	237.00	242.00	247.00	2.1%	4.2%	01-Jan-17	
Licence "E" Special Event per day (1-4 days) 1	156.00	159.00	162.00	1.9%	3.8%	01-Jan-17	
Licence "F" Sidewalk Annual <sup>1</sup>	478.00	488.00	498.00	2.0%	4.2%	01-Jan-17	
Licence "G" Sidewalk Six Months 1	301.00	307.00	313.00	2.0%	4.0%	01-Jan-17	
Licence "H" Sidewalk Monthly 1	265.00	270.00	275.00	1.9%	3.8%	01-Jan-17	
Licence "I" Canada Day <sup>1</sup>	154.00	157.00	160.00	1.9%	3.9%	01-Jan-17	
Mobile Refreshment Vehicle - Rural							
Licence "A" Annual 1	448.00	457.00	466.00	2.0%	4.0%	01-Jan-17	
Licence"B" Monthly <sup>1</sup>	281.00	287.00	293.00	2.1%	4.3%	01-Jan-17	
Licence "C" Special Event (30 days) 1	113.00	115.00	117.00	1.7%	3.5%	01-Jan-17	
Itinerant Seller - Rural							
Licence "A" Annual 1	336.00	343.00	350.00	2.0%	4.2%	01-Jan-17	
Licence"B" Monthly <sup>1</sup>	223.00	227.00	232.00	2.2%	4.0%	01-Jan-17	
Licence "C" Special Event (30 days) <sup>1</sup>	113.00	115.00	117.00	1.7%	3.5%	01-Jan-17	
Annual Designated Space							
Roadway - Removal Zone 1 (Schedule B) 1	3,919.00	3,997.00	4,077.00	2.0%	4.0%	01-Jan-17	
Roadway - Removal Zone 2 (Schedule F) 1	1,791.00	1,827.00	1,864.00	2.0%	4.1%	01-Jan-17	
Roadway - Removal Zone 3 (Schedule I) 1	1,791.00	1,827.00	1,864.00	2.0%	4.1%	01-Jan-17	
Sidewalk - Removal Zone 1 (Schedule C) 1	1,679.00	1,713.00	1,747.00	2.0%	4.1%	01-Jan-17	
Sidewalk - Removal Zone 2 (Schedule G) 1	840.00	857.00	874.00	2.0%	4.0%	01-Jan-17	
Sidewalk - Removal Zone 3 (Schedule J) 1	840.00	857.00	874.00	2.0%	4.0%		

	2015 Rate	2016 Rate	2017 Rate	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue
	\$	\$	\$		• 101 ± 010		(\$000)
Portable Signs							
Temporary Sign (30 day)	118.00	120.00	122.00	1.7%	3.4%		
Temporary Sign Inflatable (7 days)	73.00	74.00	75.00	1.4%	2.7%	01-Jan-17	
Fireworks Permit Processing Fee	50.00	51.00	52.00	2.0%	4.0%	01-Jan-17	
Pet Registration and Pound Redemption							
Kitten/puppy (under 6 months)	20.00	20.00	20.00	0.0%	0.0%	01-Jan-17	
Dog/cat (over 6 months) - sterilized	20.00	20.00	20.00	0.0%	0.0%		
Dog/cat (over 6 months) - unsterilized	40.00	40.00	40.00	0.0%	0.0%	01-Jan-17	
Vicious dog	100.00	100.00	100.00	0.0%	0.0%	01-Jan-17	
Service Animal	-	-	-	0.0%	0.0%		
Tag Replacement (after first re-issue)	10.00	10.00	10.00	0.0%	0.0%	01-Jan-17	
Dog redeemed per day for each day	50.00	50.00	50.00	0.0%	0.0%	01-Jan-17	
Cat redeemed per day for each day	40.00	40.00	40.00	0.0%	0.0%		
Spay Neuter Clinic							
Female Dogs							
Small - under 10kg.	265.00	280.00	285.00	1.8%	7.5%	01-Jan-17	
Medium - 10 - 20 kg.	280.00	290.00	295.00	1.7%	5.4%	01-Jan-17	
Large - 21 - 40 kg.	305.00	320.00	325.00	1.6%	6.6%	01-Jan-17	
X-large - over 40 kg.	345.00	360.00	370.00	2.8%	7.2%	01-Jan-17	
Male Dogs							
Small - under 10kg.	240.00	250.00	255.00	2.0%	6.3%	01-Jan-17	
Medium - 10 - 20 kg.	250.00	260.00		1.9%	6.0%		
Large - over 20 kg.	260.00	270.00		1.9%	5.8%		
Inguinal cryptorchid	65.00	75.00		0.0%	15.4%		
Abdominal cryptorchid	65.00	75.00		0.0%	15.4%		
	400.00	105.00	470.00	0.00/	0.00/	04.1.47	
Female Cats	160.00	165.00	170.00	3.0%	6.3%	01-Jan-17	
Male Cats	120.00	125.00	130.00	4.0%	8.3%	01-Jan-17	
Inguinal cryptorchid	65.00	70.00	75.00	7.1%	15.4%	01-Jan-17	
Abdominal cryptorchid	65.00	70.00	75.00	7.1%	15.4%	01-Jan-17	
Special Events Fees <sup>4</sup>							
By-Law Enforcement Officer	55.00	60.00	61.00	1.7%	10.9%	01-Jan-17	
Parking Control Officer	55.00	60.00		1.7%	10.9%		
Property Standards Officer	-	65.00		1.5%	N/A		
Supervisor	-	70.00		1.4%	N/A		
Total Departmental	-						-105

#### Notes:

<sup>&</sup>lt;sup>1</sup> Fee subject to Application processing and Renewal late fee, as applicable.
<sup>2</sup> The complexity and size of the businesses in this category have decreased as a result of significant industry change, and a 50% rate reduction is proposed.

<sup>&</sup>lt;sup>3</sup> Fee has not increased since it was established in 2011.

<sup>&</sup>lt;sup>4</sup> Fee per hour; a minimun charge of 3 hours will be applied, which includes on-site time, preparation and travel.

### City of Ottawa Emergency & Protective Services 2017 Operations - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2017	
	2010	2011	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Events Central	605	630	25
Gross Expenditure	605	630	25
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	605	630	25
Expenditures by Type			
Salaries, Wages & Benefits	566	611	45
Overtime	0	0	0
Material & Services	38	18	-20
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	1	1	0
Gross Expenditures	605	630	25
Recoveries & Allocations	0	0	0
Net Expenditure	605	630	25
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	605	630	25
Full Time Equivalents	4.00	4.00	0.00

### City of Ottawa Community & Social Services - Operating Resource Requirement In Thousands (\$000)

in Thousands (\$000)	2016	2016 2017	
	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager's Office	2,588	2,643	55
Social Services	230,086	237,941	7,855
Child Care Services	121,053	120,541	-512
Housing Services	167,339	168,737	1,398
Long Term Care	62,368	64,098	1,730
Strategic Community Initiatives	2,461	2,011	-450
Community Funding	22,934	23,680	746
Gross Expenditure	608,829	619,651	10,822
Recoveries & Allocations	-18,870	-18,870	0
Revenue	-397,649	-407,951	-10,302
Net Requirement	192,310	192,830	520
Expenditures by Type			
Salaries, Wages & Benefits	122,236	122,429	193
Overtime	160	165	5
Material & Services	11,679	11,724	45
Transfers/Grants/Financial Charges	460,970	471,440	10,470
Fleet Costs	7	5	-2
Program Facility Costs	9,812	9,923	111
Other Internal Costs	3,965	3,965	0
Gross Expenditures	608,829	619,651	10,822
Recoveries & Allocations	-18,870	-18,870	0
Net Expenditure	589,959	600,781	10,822
Revenues By Type			
Federal	-26,673	-26,173	500
Provincial	-344,064	-354,741	-10,677
Municipal	0	004,741	10,077
Own Funds	-2,250	-2,350	-100
Fees and Services	-24,662	-24,687	-25
Fines	0	24,007	- <u>25</u>
Other	0	0	<u>0</u>
Total Revenue	-397,649	-407,951	-10,302
Net Requirement	192,310	192,830	520
Full Time Equivalents	1,348.11	1,315.87	-32.24
ruii riille Equivalents	1,348.11	1,315.87	-32.24

# City of Ottawa Community & Social Services General Manager's Office - Operating Resource Requirement In Thousands (\$000)

III Modsands (\$000)	2016	2017	
	Budget	Budget Adopted	
Expenditures by Program			
General Manager's Office	2,240	2,295	55
Direct Operations Manager's Office	338	338	0
Operational Support	0	0	0
CSC Departmental Initiatives	10	10	0
Gross Expenditure	2,588	2,643	55
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	2,588	2,643	55
Expenditures by Type			
Salaries, Wages & Benefits	2,512	2,567	55
Overtime	0	0	0
Material & Services	70	70	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	6	6	0
Gross Expenditures	2,588	2,643	55
Recoveries & Allocations	0	0	0
Net Expenditure	2,588	2,643	55
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	2,588	2,643	55
Full Time Equivalents	23.00	23.00	0.00

### City of Ottawa Community & Social Services Social Services - Operating Resource Requirement In Thousands (\$000)

III Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Ontario Works Program	216,101	221,191	5,090
Municipal Low Income Benefits	1,976	4,676	2,700
Home Support Program	3,005	3,005	0
Provincial Employment Programs	1,313	1,348	35
Addiction Services Initiative	1,869	1,899	30
ODSP Community Bus Passes	5,822	5,822	0
Gross Expenditure	230,086	237,941	7,855
Recoveries & Allocations	-17,398	-17,398	0
Revenue	-178,529	-189,059	-10,530
Net Requirement	34,159	31,484	-2,675
Expenditures by Type			
Salaries, Wages & Benefits	46,300	46,295	-5
Overtime	0	0	0
Material & Services	1,550	1,550	0
Transfers/Grants/Financial Charges	174,888	182,958	8,070
Fleet Costs	0	0	0
Program Facility Costs	4,682	4,472	-210
Other Internal Costs	2,666	2,666	0
Gross Expenditures	230,086	237,941	7,855
Recoveries & Allocations	-17,398	-17,398	0
Net Expenditure	212,688	220,543	7,855
Revenues By Type			
Federal	0	0	0
Provincial	-178,529	-189,059	-10,530
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-178,529	-189,059	-10,530
Net Requirement	34,159	31,484	-2,675
Full Time Equivalents	495.17	487.17	-8.00

## City of Ottawa Community & Social Services Child Care Services - Operating Resource Requirement In Thousands (\$000)

III Tilousanus (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Legislated Programs			
Core Services			
Fee Subsidy	68,469	68,517	48
General Operating Grants	15,000	15,000	0
Program Delivery	3,598	3,674	76
Pay Equity Union Settlement	2,503	2,503	0
Special Needs	3,067	3,067	0
Special Purpose	1,069	1,069	0
Family Support Programs	762	762	0
Wage Enhancement	17,962	17,962	0
Municipal Investments			
Fee Subsidy	3,590	3,090	-500
Special Needs	1,786	1,786	0
Program Delivery	821	85	-736
Family Support Programs	676	676	0
Health & Safety	750	750	0
Stabilization Initiative	1,000	1,600	600
Gross Expenditure	121,053	120,541	-512
Recoveries & Allocations	0	0	0
Revenue	-103,183	-103,005	178
Net Requirement	17,870	17,536	-334
Expenditures by Type			
Salaries, Wages & Benefits	13,423	12,807	-616
Overtime	0	0	0
Material & Services	1,056	1,011	-45
Transfers/Grants/Financial Charges	105,685	105,785	100
Fleet Costs	0	0	0
Program Facility Costs	820	869	49
Other Internal Costs	69	69	0
Gross Expenditures	121,053	120,541	-512
Recoveries & Allocations	0	0	0
Net Expenditure	121,053	120,541	-512

# City of Ottawa Community & Social Services Child Care Services - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Revenues By Type			
Federal	0	0	0
Provincial	-93,532	-93,229	303
Municipal	0	0	0
Own Funds	-2,250	-2,350	-100
Fees and Services	-7,401	-7,426	-25
Fines	0	0	0
Other	0	0	0
Total Revenue	-103,183	-103,005	178
Net Requirement	17,870	17,536	-334
Full Time Equivalents	168.73	151.49	-17.24

#### City of Ottawa Community & Social Services Child Care Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Child Care							
Toddler	57.55	58.70	59.85	2.0%	4.0%	01-Apr-17	-8
Preschool	41.40	42.25	43.10	2.0%	4.1%	01-Apr-17	-17
Total Departmental						-25	

# City of Ottawa Community & Social Services Housing Services - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Manager's Office	460	270	-190
Housing Programs	100,514	101,484	970
Community Homelessness Prevention Initiative	47,710	48,098	388
Housing & Poverty Reduction Initiative	12,970	13,200	230
National Homelessness Initiative	5,685	5,685	0
Gross Expenditure	167,339	168,737	1,398
Recoveries & Allocations	-698	-698	0
Revenue	-65,209	-64,489	720
Net Requirement	101,432	103,550	2,118
Expenditures by Type			
Salaries, Wages & Benefits	6,958	6,934	-24
Overtime	60	60	0
Material & Services	405	405	0
Transfers/Grants/Financial Charges	157,979	159,344	1,365
Fleet Costs	7	5	-2
Program Facility Costs	804	863	59
Other Internal Costs	1,126	1,126	0
Gross Expenditures	167,339	168,737	1,398
Recoveries & Allocations	-698	-698	0
Net Expenditure	166,641	168,039	1,398
Revenues By Type			
Federal	-26,673	-26,173	500
Provincial	-38,536	-38,316	220
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-65,209	-64,489	720
Net Requirement	101,432	103,550	2,118
Full Time Equivalents	61.40	61.40	0.00

# City of Ottawa Community & Social Services Long Term Care - Operating Resource Requirement In Thousands (\$000)

III Triousanus (\$000)	2016	2016 2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Nursing & Personal Care	37,378	38,504	1,126
Program & Support Services	3,340	3,387	47
Food Purchases	2,230	2,230	0
Accomodation	18,936	19,469	533
Daycentre Programs	484	508	24
Gross Expenditure	62,368	64,098	1,730
Recoveries & Allocations	-474	-474	0
Revenue	-50,684	-51,354	-670
Net Requirement	11,210	12,270	1,060
Expenditures by Type			
Salaries, Wages & Benefits	50,806	52,228	1,422
Overtime	100	105	5
Material & Services	7,865	7,955	90
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	3,506	3,719	213
Other Internal Costs	91	91	0
Gross Expenditures	62,368	64,098	1,730
Recoveries & Allocations	-474	-474	0
Net Expenditure	61,894	63,624	1,730
Revenues By Type			
Federal	0	0	0
Provincial	-33,423	-34,093	-670
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-17,261	-17,261	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-50,684	-51,354	-670
Net Requirement	11,210	12,270	1,060
Full Time Equivalents	579.81	578.81	-1.00

# City of Ottawa Community & Social Services Strategic Community Initiatives - Operating Resource Requirement In Thousands (\$000)

Triousanus (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Manager's Office	532	387	-145
Client Service Strategies	1,706	1,401	-305
Legislature & Policy Unit	223	223	0
Gross Expenditure	2,461	2,011	-450
Recoveries & Allocations	-300	-300	0
Revenue	-44	-44	0
Net Requirement	2,117	1,667	-450
Expenditures by Type			
Salaries, Wages & Benefits	1,399	949	-450
Overtime	0	0	0
Material & Services	657	657	0
Transfers/Grants/Financial Charges	400	400	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	5	5	0
Gross Expenditures	2,461	2,011	-450
Recoveries & Allocations	-300	-300	0
Net Expenditure	2,161	1,711	-450
Revenues By Type			
Federal	0	0	0
Provincial	-44	-44	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-44	-44	0
Net Requirement	2,117	1,667	-450
Full Time Equivalents	12.00	8.00	-4.00

# City of Ottawa Community & Social Services Community Funding - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Community Funding Program Delivery	916	727	-189
Renewable Funding	21,654	22,089	435
Non-Renewable Funding	300	800	500
Emergency Funding	64	64	0
Gross Expenditure	22,934	23,680	746
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	22,934	23,680	746
Expenditures by Type			
Salaries, Wages & Benefits	838	649	-189
Overtime	0	0	0
Material & Services	76	76	0
Transfers/Grants/Financial Charges	22,018	22,953	935
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	2	2	0
Gross Expenditures	22,934	23,680	746
Recoveries & Allocations	0	0	0
Net Expenditure	22,934	23,680	746
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	22,934	23,680	746
Full Time Equivalents	8.00	6.00	-2.00

City of Ottawa Recreation, Cultural and Facility Services - Operating Resource Requirement In Thousands (\$000)

	2016	2016 2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager's Office	1,275	1,198	-77
Cultural Services	29,687	31,188	1,501
Community / CW Programs & Aquatics	115,073	117,863	2,790
Strategic / Business / Planning	13,294	13,515	221
Facility Operations	75,061	78,267	3,206
Gross Expenditure	234,390	242,031	7,641
Recoveries & Allocations	-43,603	-45,993	-2,390
Revenue	-65,577	-66,692	-1,115
Net Requirement	125,210	129,346	4,136
Expenditures by Type			
Salaries, Wages & Benefits	114,874	119,090	4,216
Overtime	1,179	1,199	20
Material & Services	31,178	32,588	1,410
Transfers/Grants/Financial Charges	14,566	15,696	1,130
Fleet Costs	901	558	-343
Program Facility Costs	65,345	67,075	1,730
Other Internal Costs	6,347	5,825	-522
Gross Expenditures	234,390	242,031	7,641
Recoveries & Allocations	-43,603	-45,993	-2,390
Net Expenditure	190,787	196,038	5,251
Revenues By Type			
Federal	-25	-25	0
Provincial	-1,144	-1,144	0
Municipal	0	0	0
Own Funds	-114	-114	0
Fees and Services	-64,294	-65,409	-1,115
Fines	0	0	0
Other	0	0	0
Total Revenue	-65,577	-66,692	-1,115
Net Requirement	125,210	129,346	4,136
Full Time Equivalents	1,727.59	1,728.59	1.00

#### Recreation, Cultural and Facility Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date 2017	2017 Revenue (\$000)
Arena Rentals	·	·	<u> </u>				0
Minor	144.04	152.13	160.65	5.6%	11.5%	01-Jan-17	
Adult	240.33	253.76	267.97	5.6%	11.5%	01-Jan-17	
Non-Prime Time	112.07	118.33	124.96	5.6%	11.5%	01-Jan-17	
Commercial	247.40	261.23	275.86	5.6%	11.5%	01-Jan-17	
Arena Slab Rentals							-5
Minor	29.48	30.07	30.67	2.0%	4.0%	01-Jan-17	
Adult	47.39	48.34	49.30	2.0%	4.0%	01-Jan-17	
Commercial	55.10	56.20	57.33	2.0%	4.0%	01-Jan-17	
Sports fields and Ball Diamonds							-45
Minor	6.22	6.35	6.47	2.0%	4.5%	01-Jan-17	
Adult	30.29	30.90	31.52	2.0%	4.5%	01-Jan-17	
Commercial	31.81	32.45	33.10	2.0%	4.5%	01-Jan-17	
Artificial Turf Facilities							0
Minor	89.76	91.56	68.72	-25%	-23%	01-Jan-17	
Adult	112.20	114.44	116.73	2.0%	4.0%	01-Jan-17	
Non-Prime Time	54.06	55.14	56.24	2.0%	4.0%	01-Jan-17	
Commercial	121.18	123.60	126.08	2.0%	4.0%	01-Jan-17	
Short-Term Rentals							0
Hall Rentals & Extra Fees	5.97-160.62	6.09-163.83	6.09-167.11	0-2%	0-4%	01-Jan-17	
Pool Rentals & Extra Fees	5.73-1765.20	5.85-1800.50	5.85-1836.51	0-2%	2-4%	01-Jan-17	
Outdoor Slab Rentals	3.32-23.76	3.38-24.24	3.38-24.73	0-2%	0.0%	01-Jan-17	
Public Tennis Court Rentals	2.92-16.92	2.97-17.26	6.77-17.60	2.0%	4.0%	01-Jan-17	
Outdoor Lighting Fee	11.22-22.50	11.44-22.95	12.17-24.38	6.3%	8.4%	01-Jan-17	
Park Rentals	23.38-373.67	23.84-381.15	24.44-388.77	2.0%	2-4%	01-Jan-17	
Alcohol Extra Fee	-	-	10.00-270.00	New		01-Jan-17	
Arts Centres, Theatres, Studios, Atrium, Chamber, Cultural Tenant Office Space, Meeting Room Rentals, Rental Extra							
Fees & Storage	0.09-7650.00	0.09-7803.00	0.09-7959.06	0-2%	2-4%	01-Jan-17	
Lansdowne Indoor & Outdoor Rentals & Rental Extra Fees	11.64-6731.99	11.87-6866.63	11.87-7003.97	0-2%	2-4%	01-Jan-17	
Ottawa Stadium	33.95-3539.82	34.62-3610.62	34.62-3682.84	0-2%	2-4%	01-Jan-17	
Other Fees	20.00 0000.02	5 1102 00 10102	3 1.02 3332.01	3 2 70	2 170	3. 00 17	0
Exclusive Use Recreation Rentals	10/sq ft	10/sq ft	10/sq ft	0.0%	0.0%		
Refund Administration Fee	25.00	15.00	15.00	0.0%		01-Jan-17	
Wi-Fi Usage Fee	38.00-144.00	38.00-144.00	38.00-146.88	0-2%		01-Jan-17	

	2015 Rate	2016 Rate	2017 Rate	% Change Over 2016	% Change Over 2015	Effective Date 2017	2017 Revenue
	\$	\$	\$	0.0.2010	0.0. =0.0		(\$000)
Ottawa 2017 Urban Camping (Available for purchase							
between Mar 1, 2017 and Jun 28, 2017)							0
Tent Site – 3 Night Package (Max 6 people per site)	-	-	\$65/Night	0.0%	0.0%	01-Jan-17	
Tent Site - 5 Night Package (Max 6 people per site)	-	-	\$60/Night	0.0%	0.0%	01-Jan-17	
CLASS B/C RV Site - 3 Night Package (Max 6 people per							
site)	-	-	\$160/Night	0.0%	0.0%	01-Jan-17	
CLASS B/C RV Site - 5 Night Package (Max 6 people per			<b>0.450</b> (N.11. 1.4	2.22/	0.00/	04 1 47	
site)	-	-	\$150/Night	0.0%	0.0%	01-Jan-17	
CLASS A RV Site - 3 Night Package (Max 6 people per			Φ04.0 /N !:!- (	0.00/	0.00/	04 1 47	
site)	-	-	\$210/Night	0.0%	0.0%	01-Jan-17	
CLASS A RV Site - 5 Night Package (Max 6 people per			₾200/NI; ab±	0.00/	0.00/	04 lon 47	
site) Additional Person Fee - RV Sites Only*	-	-	\$200/Night \$25/Night	0.0% 0.0%	0.0% 0.0%	01-Jan-17 01-Jan-17	
Additional Person Fee - RV Sites Only	-	-	\$25/MgHt	0.0%	0.0%	01-Jan-17	
Ottawa 2017 Urban Camping - Early Bird Packages							
(Available for purchase between Jan 16, 2017 and Feb							
28, 2017)							0
Tent Site - 5 Night Package (Max 6 people per site)	_	_	\$50/Night	0.0%	0.0%	01-Jan-17	U
CLASS B/C RV Site - 5 Night Package (Max 6 people per	-	-	φου/ivignt	0.0%	0.0%	01-Jan-17	
site)	_		\$125/Night	0.0%	0.0%	01-Jan-17	
CLASS A RV Site - 5 Night Package (Max 6 people per	-	-	\$125/MgH	0.076	0.0%	01-Jan-17	
site)	_		\$175/Night	0.0%	0.0%	01-Jan-17	
Site)			φ175/Nigit	0.076	0.076	01-Jan-17	
Admissions & Memberships							
Memberships	19.03-830.09	19.41-847.69	19.41-863.84	0-2%	2-4%	01-Jan-17	
General Program Admissions/Drop in Fees Adult	0.90-9.98	0.92-10.18	1.11-10.40	2-20%	4-23%	01-Jan-17	-30
Public Skating	1.37-6.11	1.55-6.42	1.55-6.42	0.0%	5-13%	01 <b>0</b> 411 17	
Public Swim	1.50-7.04	1.81-7.46	1.99-7.74	3-10%	10-33%	01-Jan-17	-30
1 dolle Gwilli	1.00 7.04	1.01 7.40	1.00 7.74	0 1070	10 00 / 0	01 0411 17	00
Program Registrations							
Aquatic Instructional & Certification Program Registrations	28.54-230.53	29.11-246.90	29.11-251.84	0-2%	2-7%	01-Mar-17	-150
General & Instructional Program Registrations	7.08-255.53	7.22-260.64	7.22-265.85	0-2%	2-4%	01-Mar-17	-250
Before/After School Activity Club	3.25/hr	3.32/hr	3.38/hr	0-2%	4.0%	01-May-17	230
Late Pick-up Fee (15 minuntes)	10.00	10.00	10.00	0.0%	0.0%	5 :ay 11	
Camp Registrations	32.00-595.00	32.64-606.90	32.64-619.04	0-2%	2-4%	01-Mar-17	-555
Special Needs - Integration Fee (per week of Camp)	02.00 000.00	40.00	40.00	0.0%	2 7/0	01-Mar-17	
Private Programs and Services	35.00-102.85	35.70-104.91	35.70-107.00	0.0%	2-4%	01-Mar-17	
Fee Assistance	170.00	170.00	170.00	0.0%	0.0%	JI WIGHT	

#### **City of Ottawa**

### Recreation, Cultural and Facility Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date 2017	2017 Revenue (\$000)
Cultural Services, Rentals, Programs & Related Fees							0
Museum Indoor & Outdoor Rentals & Rental Extra Fees	4.75-150.00	4.85-153.00	4.85-156.06	0-2%	2-4%	01-Jan-17	
Centrepointe Theatre capital renewal surcharge - Main		\$2.00/ticket	\$2.00/ticket				
Stage		\$200 flat rate on	\$200 flat rate on				
	\$1.25/ticket	rentals	rentals	0.0%	60.0%		
Centrepointe Theatre capital renewal surcharge - Studio							
		\$0.75/ticket	\$0.75/ticket				
		\$50 flat rate on	\$50 flat rate on				
		rentals > one day	rentals > one day	0.0%	0.0%		
Shenkman Arts Centre capital renewal ticket surcharge -			\$1.25/ticket				0
Harold Shenkman Hall			\$100 flat rate on				
			rentals	0.0%	0.0%	01-Jan-17	
Shenkman Arts Centre capital renewal surcharge -							0
Richcraft Theatre			\$0.75/ticket				
			\$50 flat rate on				
			rentals > one day	0.0%	0.0%	01-Jan-17	
Pinhey's Point Admissions - Children, Youth, Adult, Senior,							
Family	By Donation	By Donation	By Donation	0.0%	0.0%		
Museum Admissions - Children, Youth, Adult, Senior,							
Family, Season Pass	3.50-35.75	3.60-36.50	3.76-37.39	0-2%	4.0%	01-Jan-17	
Museum School & Visiting Summer Program Admissions							
	4.00	4.10	4.20	0-2%	5.0%	01-Jan-17	
Museum & Heritage Programs & Events - Children, Adult,							
Family	4.00-51.00	4.10-51.00	4.10-52.02	0-2%	0-2%	01-Jan-17	

### Recreation, Cultural and Facility Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date 2017	2017 Revenue (\$000)
City Hall Services							
A.S. Haydon Hall	500.00	510.00	520.00	2.0%	4.0%	01-Jan-17	
Jean Pigott Place	1,386.00	1,414.00	1,442.00	2.0%	4.0%	01-Jan-17	
Champlain Room	285.00	291.00	297.00	2.1%	4.2%	01-Jan-17	
Keefer Room	221.00	225.00	229.00	1.8%	3.6%	01-Jan-17	
Councillor Lounge	334.00	341.00	348.00	2.1%	4.2%	01-Jan-17	
Festival Plaza	1,441.00	1,470.00	1,500.00	2.0%	4.1%	01-Jan-17	
Festival Control	279.00	285.00	291.00	2.1%	4.3%	01-Jan-17	
Festival Boardroom	167.00	170.00	173.00	1.8%	3.6%	01-Jan-17	
Colonel By Room	221.00	225.00	229.00	1.8%	3.6%	01-Jan-17	
Richmond Room	167.00	170.00	173.00	1.8%	3.6%	01-Jan-17	
Honeywell Room	167.00	170.00	173.00	1.8%	3.6%	01-Jan-17	
Billing Room	167.00	170.00	173.00	1.8%	3.6%	01-Jan-17	
Caucus Room	56.00	57.00	58.00	1.8%	3.6%	01-Jan-17	
Lisgar Field	322.00	328.00	335.00	2.1%	4.0%	01-Jan-17	
Room Booking - For Non-Profit Organizations							
A.S. Haydon Hall	167.00	170.00	173.00	1.8%	3.6%	01-Jan-17	
Jean Pigott Place	167.00	170.00	173.00	1.8%	3.6%	01-Jan-17	
Champlain Room	167.00	170.00	173.00	1.8%	3.6%	01-Jan-17	
Keefer Room	167.00	170.00	173.00	1.8%	3.6%	01-Jan-17	
Councillor Lounge	221.00	225.00	230.00	2.2%	4.1%	01-Jan-17	
Festival Plaza	752.00	767.00	782.00	2.0%	4.0%	01-Jan-17	
Festival Control	221.00	225.00	230.00	2.2%	4.1%	01-Jan-17	
Festival Boardroom	56.00	57.00	58.00	1.8%	3.6%	01-Jan-17	
Colonel By Room	56.00	57.00	58.00	1.8%	3.6%	01-Jan-17	
Richmond Room	56.00	57.00	58.00	1.8%	3.6%	01-Jan-17	
Honeywell Room	56.00	57.00	58.00	1.8%	3.6%	01-Jan-17	
Billing Room	56.00	57.00	58.00	1.8%	3.6%	01-Jan-17	
Caucus Room	34.00	35.00	36.00	2.9%	5.9%	01-Jan-17	
Lisgar Field	161.00	164.00	167.00	1.8%	3.7%	01-Jan-17	
Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by PBG on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general persons/parties and developers.	15%	15%	15%	n/a	n/a	01-Jan-17	
Total Departmental					I	ı	-1,065

# City of Ottawa Public Works and Environmental Services Department Parks - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Parks	36,340	36,530	190
Gross Expenditure	36,340	36,530	190
Recoveries & Allocations	-448	-448	0
Revenue	-431	-431	0
Net Requirement	35,461	35,651	190
Expenditures by Type			
Salaries, Wages & Benefits	19,194	19,775	581
Overtime	549	549	0
Material & Services	8,546	8,391	-155
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	7,007	6,771	-236
Program Facility Costs	0	0	0
Other Internal Costs	1,044	1,044	0
Gross Expenditures	36,340	36,530	190
Recoveries & Allocations	-448	-448	0
Net Expenditure	35,892	36,082	190
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-431	-431	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-431	-431	0
Net Requirement	35,461	35,651	190
Full Time Equivalents	272.22	275.54	3.32

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
By-Law & Regulatory Services						
Renewal of City Assets						
907698 Lifecycle Renewal Fleet - By-Law Service	0	435	0	0	0	435
908462 2017 Buildings-By-Law Services	0	120	0	0	0	120
908525 Bylaw Equipment Replacement (2017)	0	55	0	0	0	55
Renewal of City Assets Total	0	610	0	0	0	610
By-Law & Regulatory Services Total	0	610	0	0	0	610
Child Care						
Renewal of City Assets						
908463 2017 Buildings-Child Care Services	0	235	0	0	0	235
Renewal of City Assets Total	0	235	0	0	0	235
Strategic Initiatives						
908456 2017 Accessibility - Child Care	0	80	0	0	0	80
Strategic Initiatives Total	0	80	0	0	0	80
Child Care Total	0	315	0	0	0	315
Fire Services						
Renewal of City Assets						
908057 Lifecycle Renewal Fleet - Fire Services	0	3,580	0	0	0	3,580
908417 Fire Tech. Development & Equipment-2017	0	100	0	0	0	100
908418 Fire Equipment Replacement Prog2017	0	325	0	0	0	325
908419 Fire Facility Equipment Replacement-2017	0	200	0	0	0	200
908420 Fire Safety Equipment Replacement-2017	0	350	0	0	0	350
908421 Specialty Fire Equip. Replacement-2017	0	150	0	0	0	150
908465 2017 Buildings-Fire Services	0	775	0	0	0	775
Renewal of City Assets Total	0	5,480	0	0	0	5,480

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Strategic Initiatives						
908030 Cyrville Fire Station	0	500	0	0	1,000	1,500
908422 CBRN Grant-2017	100	0	0	0	0	100
Strategic Initiatives Total	100	500	0	0	1,000	1,600
Fire Services Total	100	5,980	0	0	1,000	7,080
Long Term Care						
Renewal of City Assets						
908416 2017 Furniture & Equipment LTC	350	0	0	0	0	350
908468 2017 Buildings-Long Term Care	0	1,610	0	0	0	1,610
Renewal of City Assets Total	350	1,610	0	0	0	1,960
Strategic Initiatives						
908566 Accessibility - Long Term Care	0	90	0	0	0	90
Strategic Initiatives Total	0	90	0	0	0	90
Long Term Care Total	350	1,700	0	0	0	2,050
Paramedic Services						
Renewal of City Assets						
906161 Paramedic Defibrillator Replacement	0	250	0	0	0	250
908059 Lifecycle Renewal Fleet - Paramedic Svcs	0	3,320	0	0	0	3,320
908630 Paramedic Equipment Replacement (2017)	0	650	0	0	0	650
908631 Paramedic Technology & Equipment (2017)	0	93	0	0	0	93
Renewal of City Assets Total	0	4,313	0	0	0	4,313
Growth						
908632 Paramedic Vehicles & Equipment (2017)	0	67	0	393	0	460
Growth Total	0	67	0	393	0	460
Paramedic Services Total	0	4,380	0	393	0	4,773

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Parks, Buildings, & Grounds						
Renewal of City Assets						
908423 Backflow Prevention Project	0	550	0	0	0	550
Renewal of City Assets Total	0	550	0	0	0	550
Parks, Buildings, & Grounds Total	0	550	0	0	0	550
Parks, Recreation & Culture						
Renewal of City Assets						
907003 Mooney's Bay Upgrade/Renewal	0	100	0	0	0	100
908464 2017 Buildings-Cultural Services	0	1,720	0	0	0	1,720
908469 2017 Buildings-Parks & Rec	0	13,710	0	0	0	13,710
908475 2017 Parks - Parks & Rec	0	5,000	0	0	0	5,000
908537 Hill Side Vista Park	0	30	0	0	0	30
908636 Minor Park Improvement 2017	0	230	0	0	0	230
908638 Park Redevelopment 2017	0	355	0	0	0	355
908641 Centrepointe Theatre Cap Renewal Fund	0	60	0	0	0	60
908642 Cultural Services Building & Equip. 2017	0	75	0	0	0	75
Renewal of City Assets Total	0	21,280	0	0	0	21,280
Growth						
903622 Riverside South Recreation Complex Land	0	355	0	1,822	2,323	4,500
907413 Cardinal Creek Park (18A)	0	152	0	896	0	1,048
907906 Emerald Links Phase 1-3	0	14	0	126	0	140
908534 Cobble Hill Park Strandherd Meadows	0	20	0	176	0	196
Growth Total	0	541	0	3,020	2,323	5,884
Strategic Initiatives						
908389 Booking & Registration System Replace.	0	570	0	0	0	570

In Thousands (\$000)						
Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908457 2017 Accessibility - Cultural Services	0	415	0	0	0	415
908460 2017 Accessibility - Parks & Rec	0	1,925	0	0	0	1,925
908635 PRCS Facility Upgrades 2017	0	2,000	0	0	0	2,000
908639 Major Capital Partnership 2017	0	730	0	0	0	730
908640 Minor Capital Partnership 2017	0	300	0	0	0	300
Strategic Initiatives Total	0	5,940	0	0	0	5,940
Parks, Recreation & Culture Total	0	27,761	0	3,020	2,323	33,104
Security & Emergency Management Renewal of City Assets 907913 SEM-Closed Circuit TV (CCTV) Equip.	0	350	0	0	0	350
Renewal of City Assets Total	0	350	0	0	0	350
Security & Emergency Management Total	0	350	0	0	0	350
Social Services Renewal of City Assets 908472 2017 Buildings-Social Services Renewal of City Assets Total	0	460 <b>460</b>	0	0	0	460 <b>460</b>
Strategic Initiatives		00		0		
908461 2017 Accessibility - Social Services	0	60	0	0	0	60
Strategic Initiatives Total	0	60	0	0	0	60
Social Services Total	0	520	0	0	0	520
Grand Total	450	42,166	0	3,413	3,323	49,352

City of Ottawa Environment and Climate Protection Committee - Rate Supported - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2017 Budget
Expenditures by Program			
Drinking Water Services	164,192	172,857	8,665
Wastewater Services	143,449	151,843	8,394
Stormwater Services	45,628	47,173	1,545
Gross Expenditure	353,269	371,873	18,604
Recoveries & Allocations	-22,639	-21,766	873
Revenue	-330,630	-350,107	-19,477
Net Requirement	0	0	0
Expenditures by Type			
Salaries, Wages & Benefits	61,295	63,744	2,449
Overtime	2,490	2,541	51
Material & Services	47,250	48,835	1,585
Transfers/Grants/Financial Charges	171,158	185,027	13,869
Fleet Costs	5,424	5,284	-140
Program Facility Costs	0	0	0
Other Internal Costs	65,652	66,442	790
Gross Expenditures	353,269	371,873	18,604
Recoveries & Allocations	-22,639	-21,766	873
Net Expenditure	330,630	350,107	19,477
Revenues By Type			
Federal	0	0	0
Provincial	-145	-145	0
Municipal	0	0	0
Own Funds	-5,254	-5,726	-472
Fees and Services	-325,231	-344,236	-19,005
Fines	0	0	0
Other	0	0	0
Total Revenue	-330,630	-350,107	-19,477
Net Requirement	0	0	0
Full Time Equivalents	635.08	635.08	0.00

City of Ottawa
Public Works & Environmental Services Department
Drinking Water Services - Operating Resource Requirement
In Thousands (\$000)

in Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager/Manager's Office	1,942	1,940	-2
Water Production	28,867	30,183	1,316
Water Distribution	24,836	25,881	1,045
Water Quality	1,989	2,123	134
Environmental Engineering - Water	5,668	5,748	80
Environmental Business Services - Water	5,636	5,697	61
Non Departmental	95,254	101,285	6,031
Gross Expenditure	164,192	172,857	8,665
Recoveries & Allocations	-4,691	-3,618	1,073
Revenue	-159,501	-169,239	-9,738
Net Requirement	0	0	0
Expenditures by Type			
Salaries, Wages & Benefits	34,381	35,923	1,542
Overtime	1,658	1,691	33
Material & Services	18,719	19,659	940
Transfers/Grants/Financial Charges	79,280	85,019	5,739
Fleet Costs	3,813	3,732	-81
Program Facility Costs	0	0	0
Other Internal Costs	26,341	26,833	492
Gross Expenditures	164,192	172,857	8,665
Recoveries & Allocations	-4,691	-3,618	1,073
Net Expenditure	159,501	169,239	9,738
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-1,782	-1,995	-213
Fees and Services	-157,719	-167,244	-9,525
Fines	0	0	0
Other	0	0	0
Total Revenue	-159,501	-169,239	-9,738
Net Requirement	0	0	0
Full Time Equivalents	368.11	368.11	0.00

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2016 Revenue (\$000)
Water Services Connection							
Size of Service Pipe							
20 mm on Ductile Iron or Cast Iron	626.00	639.00	652.00	2.0%	4.2%	01-Mar-17	
20 mm on PVC	704.00	718.00	732.00	1.9%	4.0%	01-Mar-17	
20 mm others - Cost plus 15%, hourly	132.00	135.00	138.00	2.2%	4.5%	01-Mar-17	
20 to 50mm on concrete	1,872.00	1,909.00	1,947.00	2.0%	4.0%	01-Mar-17	
25 mm on Ductile Iron or Cast Iron	697.00	711.00	725.00	2.0%	4.0%	01-Mar-17	
25 mm on PVC	779.00	795.00	811.00	2.0%	4.1%	01-Mar-17	
25 mm others - Cost plus 15%, hourly	132.00	135.00	138.00	2.2%	4.5%	01-Mar-17	
40 mm on Ductile Iron or Cast Iron	928.00	947.00	966.00	2.0%	4.1%	01-Mar-17	
40 mm on PVC	1,026.00	1,047.00	1,068.00	2.0%	4.1%	01-Mar-17	
40 mm others - Cost plus 15%, hourly	132.00	135.00	138.00	2.2%	4.5%	01-Mar-17	
50 mm on Ductile Iron or Cast Iron	1,476.00	1,506.00	1,536.00	2.0%	4.1%	01-Mar-17	
50 mm on PVC	1,573.00	1,604.00	1,636.00	2.0%	4.0%	01-Mar-17	
50 mm others - Cost plus 15%, hourly	132.00	135.00	138.00	2.2%	4.5%	01-Mar-17	
100 mm	3,876.00	3,954.00	4,033.00	2.0%	4.1%	01-Mar-17	
150 mm	4,272.00	4,357.00	4,444.00	2.0%	4.0%	01-Mar-17	
200 mm	5,299.00	5,405.00	5,513.00	2.0%	4.0%	01-Mar-17	
100 to 200mm on concrete - Cost plus 15%, hourly	132.00	135.00	138.00	2.2%	4.5%	01-Mar-17	
Larger than 200 mm - Cost plus 15%, hourly	132.00	135.00	138.00	2.2%	4.5%	01-Mar-17	
Services Thawing of Services							
- 20 mm and 25 mm (per thaw)	310.00	316.00	322.00	1.9%	3.9%	01-Mar-17	
- Other than 20mm, 25 mm - Cost plus 15%, hourly	155.00	158.00	161.00	1.9%	3.9%	01-Mar-17	
Hot Water Thawing of Services on private property (Hourly rate)	107.00	109.00	130.00	19.3%	21.5%	01-Mar-17	
- Materials	55.00	56.00	57.00	1.8%	3.6%	01-Mar-17	
Fire Flow Test	241.00	246.00	251.00	2.0%	4.1%	01-Mar-17	

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2016 Revenue (\$000)
Service Charges							
Turn off water services for non payment or turn on following receipt							
of payment (per operation)	86.00	88.00	90.00	2.3%	4.7%	01-Mar-17	
Turn off or on of water services (per operation)	86.00	88.00	90.00	2.3%	4.7%	01-Mar-17	
Permit for Flusher Hydrant Usage	256.00	261.00	266.00	1.9%	3.9%	01-Mar-17	
Inspection for New Water Meters (<= 20 mm meter)	90.00	92.00	94.00	2.2%	4.4%	01-Mar-17	
Meter Maintenance Service Call	154.00	157.00	160.00	1.9%		01-Mar-17	
Call for Plumbing Repairs (New fee)	24.00	24.00	25.00	4.2%		01-Mar-17	
Water Meter Accuracy Test (<= 25 mm meter) (New fee)	125.00	128.00	131.00	2.3%		01-Mar-17	
Additional visits (<= 25 mm meter)	60.00	61.00	62.00	1.6%		01-Mar-17	
Additional visits (large meters greater than 25 mm)	76.00	78.00	80.00	2.6%	5.3%	01-Mar-17	
Additional visits (fire line meters)	184.00	188.00	192.00	2.1%	4.3%	01-Mar-17	
Manual Meter Reading Fee	20.00	20.00	21.00	5.0%	5.0%	01-Mar-17	
Blanking of Water Services							
	Cost plus 15%	Cost plus 15%	Cost plus 15%				
	\$3,000.00	\$3,000.00	\$3,000.00				
All sizes	deposit	deposit	deposit			01-Mar-17	
Inspection Fees (Inspection of activities connected to the water distribution system)							
All new watermains and services that don't require full disinfection	188.00	192.00	196.00	2.1%	4.3%	01-Mar-17	
All new watermains and services up to 50m long that require full disinfection	560.00	571.00	582.00	1.9%	3.9%	01-Mar-17	
All new watermains and services over 50m long that require full disinfection	Cost plus 15%	Cost plus 15%	Cost plus 15%			01-Mar-17	

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2016 Revenue (\$000)
New Water Meters (installation cost included)							
Size of Service Pipe							
15 x 20 mm Pos. Disp.	339.00	346.00	353.00	2.0%	4.1%	01-Mar-17	
15 x 20 mm Pos. Disp.(Carlsbad only)	517.00	527.00	538.00	2.1%	4.1%	01-Mar-17	
20 mm Pos. Disp.	379.00	387.00	395.00	2.1%	4.2%	01-Mar-17	
25 mm Pos. Disp.	446.00	455.00	464.00	2.0%	4.0%	01-Mar-17	
40 mm Pos. Disp.	832.00	849.00	866.00	2.0%	4.1%	01-Mar-17	
50 mm Pos. Disp.	928.00	947.00	966.00	2.0%	4.1%	01-Mar-17	
50 mm Compound	2,652.00	2,705.00	2,759.00	2.0%	4.0%	01-Mar-17	
75 mm Turbine	2,278.00	2,324.00	2,370.00	2.0%	4.0%	01-Mar-17	
75 mm Compound	3,336.00	3,403.00	3,471.00	2.0%	4.0%	01-Mar-17	
100 mm Turbine	2,785.00	2,841.00	2,898.00	2.0%	4.1%	01-Mar-17	
100 mm Compound	4,381.00	4,469.00	4,558.00	2.0%	4.0%	01-Mar-17	
150 mm Turbine	4,752.00	4,847.00	4,944.00	2.0%	4.0%	01-Mar-17	
150 mm Compound	7,463.00	7,612.00	7,764.00	2.0%	4.0%	01-Mar-17	
100 x 50 mm Fire Assembly - Cost plus 15%, hourly	190.00	194.00	198.00	2.1%	4.2%	01-Mar-17	
150 x 50 mm Fire Assembly - Cost plus 15%, hourly	190.00	194.00	198.00	2.1%	4.2%	01-Mar-17	
200 x 50 mm Fire Assembly - Cost plus 15%, hourly	190.00	194.00	198.00	2.1%	4.2%	01-Mar-17	
Replacement Water Meters (installation cost included) Size of Service Pipe							
15 x 20 mm Pos. Disp.	246.00	251.00	256.00	2.0%		01-Mar-17	
20 mm Pos. Disp.	286.00	292.00	298.00	2.1%		01-Mar-17	
25 mm Pos. Disp.	353.00	360.00	367.00	1.9%		01-Mar-17	
40 mm Pos. Disp.	708.00	722.00	736.00	1.9%		01-Mar-17	
50 mm Pos. Disp.	805.00	821.00	837.00	1.9%		01-Mar-17	
50 mm Compound	2,463.00	2,512.00	2,562.00	2.0%		01-Mar-17	
75 mm Turbine	2,155.00	2,198.00	2,242.00	2.0%		01-Mar-17	
75 mm Compound	3,146.00	3,209.00	3,273.00	2.0%		01-Mar-17	
100 mm Turbine	2,662.00	2,715.00	2,769.00	2.0%	4.0%	01-Mar-17	
100 mm Compound	4,191.00	4,275.00	4,361.00	2.0%		01-Mar-17	
150 mm Turbine	4,603.00	4,695.00	4,789.00	2.0%		01-Mar-17	
150 mm Compound	7,247.00	7,392.00	7,540.00	2.0%	4.0%	01-Mar-17	
Temporary removal and installation of meter	126.00	129.00	132.00	2.3%	4.8%	01-Mar-17	
City water meter reading device (new or damaged) replacement	194.00	198.00	202.00	2.0%		01-Mar-17	
City water meter reading device and/or water meter reader wire re-				2.570	,6		
location	153.00	156.00	159.00	1.9%	3.9%	01-Mar-17	
Additional Revenues from increase to rates in sections above							-50

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2016 Revenue (\$000)
Non Departmental							
Distribution of Drinking Water							
Per cubic metre rate of drinking water on water bill (based on							
approx. 81M m3 of water billed)	1.699	1.801	1.891	5.0%	11.3%	01-May-17	-8,125
Fire Supply Charge							
Annual cost per meter size							
15 mm meter	39.98	42.38	44.50	5.0%	11.3%	01-May-17	-600
20 mm meter	71.09	75.36	79.12	5.0%	11.3%	01-May-17	
25 mm meter	111.07	117.74	123.63	5.0%	11.3%	01-May-17	
40 mm meter	284.35	301.41	316.48	5.0%	11.3%	01-May-17	
50 mm meter	444.30	470.96	494.51	5.0%	11.3%	01-May-17	
75 mm meter	999.67	1,059.65	1,112.64	5.0%	11.3%	01-May-17	
100 mm meter	1,777.20	1,883.83	1,978.02	5.0%	11.3%	01-May-17	
150 mm meter	3,998.69	4,238.61	4,450.55	5.0%	11.3%	01-May-17	
200 mm meter	7,108.80	7,535.33	7,912.09	5.0%	11.3%	01-May-17	
250 mm meter	11,107.49	11,773.94	12,362.64	5.0%	11.3%	01-May-17	
Total Departmental							-8,775

### City of Ottawa Public Works and Environmental Services Wastewater Services - Operating Resource Requirement In Thousands (\$000)

in Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Manager's Office	1,230	1,237	7
Wastewater Collection	18,834	19,503	669
Wastewater Treatment	18,472	18,942	470
Sewer Use and Biosolids	6,792	6,831	39
Environmental Engineering - Wastewater	5,344	5,589	245
Environmental Business Services - Wastewater	2,614	2,627	13
Non Departmental	90,163	97,114	6,951
Gross Expenditure	143,449	151,843	8,394
Recoveries & Allocations	-14,605	-14,805	-200
Revenue	-170,669	-180,403	-9,734
Net Requirement	-41,825	-43,365	-1,540
Expenditures by Type			
Salaries, Wages & Benefits	22,042	22,831	789
Overtime	778	794	16
Material & Services	26,282	26,927	645
Transfers/Grants/Financial Charges	72,870	79,598	6,728
Fleet Costs	1,329	1,322	-7
Program Facility Costs	0	0	0
Other Internal Costs	20,148	20,371	223
Gross Expenditures	143,449	151,843	8,394
Recoveries & Allocations	-14,605	-14,805	-200
Net Expenditure	128,844	137,038	8,194
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-3,472	-3,731	-259
Fees and Services	-167,197	-176,672	-9,475
Fines	0	0	0, 1.0
Other	0	0	0
Total Revenue	-170,669	-180,403	-9,734
Net Requirement	-41,825	-43,365	-1,540
Full Time Equivalents	215.95	215.95	0.00

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Sanitary and Storm Sewer Systems							
Sewer Use Program - Disposal Fees							
Septic Tank Strength Liquid Material (per cubic meter)	15.49	15.80	16.12	2.0%	4.0%	01-May-17	
Holding Tank Strength Liquid Material (per cubic metre)	3.32	3.39	3.46	2.0%	4.0%	01-May-17	
Liquid Material Generated Outside the City of Ottawa (per cubic							
metre)	27.00	27.54	28.09	2.0%	4.0%	01-May-17	
Sewer Use Program - Permit Fees						·	
Annual Permit Fee	258.00	263.16	268.42	2.0%	4.0%	01-May-17	
Annual Permit Revision Fee	145.00	147.90	150.86	2.0%	4.0%	01-May-17	
Sewer Use Program - Discharge Fees						•	
Conveyance Fee	1.22	1.30	1.36	5.0%	11.3%	01-May-17	
Treatment Fee	0.76	0.81	0.85	5.0%	11.3%	01-May-17	
Sewer Use Program - Discharge Fees - Parameters in							
Sewage							
Biochemical Oxygen Demand (per kg)	1.53	1.56	1.59	2.0%	4.0%	01-May-17	
Suspended Solids (per kg)	0.81	0.83	0.85	2.0%	4.0%	01-May-17	
Phenolic Compounds (per kg)	1.53	1.56	1.59	2.0%	4.0%	01-May-17	
Kjeldahl Nitrogen (per kg)	6.10	6.22	6.34	2.0%	4.0%	01-May-17	
Phosphorus (per kg)	2.45	2.50	2.55	2.0%	4.0%	01-May-17	
Sewer Use Program - Administrative Fees							
Special Discharge Agreement Fee	1,003.00	1,023.00	1,043.00	2.0%	4.0%	01-May-17	
Sanitary Sewer Agreement Fee	714.00	728.00	743.00	2.1%	4.1%	01-May-17	
Compliance Program Fee	1,003.00	1,023.00	1,043.00	2.0%	4.0%	01-May-17	
Combined Agreement Fee	1,003.00	1,023.00	1,043.00	2.0%	4.0%	01-May-17	
Sanitary Discharge Agreement Revision Fee	216.00	220.00	224.00	1.8%	3.7%	01-May-17	
Combined Agreement Revision Fee	216.00	220.00	224.00	1.8%	3.7%	01-May-17	
Sanitary Sewer Agreement Revision Fee (per revision)	108.00	110.00	112.00	1.8%		01-May-17	
Compliance Program Revision Fee (per revision)	216.00	220.00	224.00	1.8%	3.7%	01-May-17	
CPI increase to Permit, Discharge & Admin Fees							-45
Non Departmental							
Sewer Surcharge for Sanitary and Storm Sewer Systems							
For each owner or occupant receiving water supply service:	117%	117%	117%	0.0%	0.0%	No Change	-9,430
Total Departmental							-9,475

### City of Ottawa Public Works and Environmental Services Stormwater Services - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Manager's Office	751	767	16
Water Environment Protection	1,994	1,978	-16
Stormwater & Municipal Drainage	2,658	2,689	31
Laboratory Services	2,566	2,603	37
Stormwater Collection	5,293	5,293	0
Environmental Engineering - Storm	409	409	0
Environmental Business Services - Storm	354	354	0
Non Departmental	31,603	33,080	1,477
Gross Expenditure	45,628	47,173	1,545
Recoveries & Allocations	-3,343	-3,343	0
Revenue	-460	-465	-5
Net Requirement	41,825	43,365	1,540
Expenditures by Type			
Salaries, Wages & Benefits	4,872	4,989	117
Overtime	54	57	3
Material & Services	2,249	2,249	0
Transfers/Grants/Financial Charges	19,008	20,410	1,402
Fleet Costs	282	230	-52
Program Facility Costs	0	0	0
Other Internal Costs	19,163	19,238	75
Gross Expenditures	45,628	47,173	1,545
Recoveries & Allocations	-3,343	-3,343	0
Net Expenditure	42,285	43,830	1,545
Revenues By Type			
Federal	0	0	0
Provincial	-145	-145	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-315	-320	-5
Fines	0	0	0
Other	0	0	0
Total Revenue	-460	-465	-5
Net Requirement	41,825	43,365	1,540
Full Time Equivalents	51.02	51.02	0.00

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Laboratory Services (Tests)							-5
Alkalinity, PH, Conductivity	9.99	10.18	10.39	2.0%	4.0%	01-Mar-17	
Alkalinity Brinkman (wastewater)	15.03	15.33	15.64	2.0%	4.0%	01-Mar-17	
Biochemical Oxygen Demand	16.44	16.76	17.10	2.0%	4.0%	01-Mar-17	
Carbonaceous Biochemical Demand	16.44	16.76	17.10	2.0%	4.0%	01-Mar-17	
Chloride	16.12	11.44	11.67	2.0%	-27.6%	01-Mar-17	
Chemical Oxygen Demand	10.68	10.90	11.11	2.0%	4.0%	01-Mar-17	
Conductivity	9.99	10.18	10.39	2.0%	4.0%	01-Mar-17	
Dissolved Organic Carbon	14.11	14.39	14.68	2.0%	4.0%	01-Mar-17	
E. coli (wastewater)	11.25	11.47	11.70	2.0%	4.0%	01-Mar-17	
Fluoride (SIE)	16.12	16.44	16.77	2.0%	4.0%	01-Mar-17	
Heterotrophic Plate	11.94	12.18	12.43	2.0%	4.0%	01-Mar-17	
Halo Acetic Acid	128.37	130.93	133.55	2.0%	4.0%	01-Mar-17	
ICP Industrial Waste - 28 elements	25.40	25.90	26.42	2.0%	4.0%	01-Mar-17	
ICP Metals Scan - 5 elements	13.16	13.42	13.69	2.0%	4.0%	01-Mar-17	
ICP Metal Scan - 28 elements	22.01	22.45	22.90	2.0%	4.0%	01-Mar-17	
Ammonia - Surface/Waste Water	10.91	10.13	10.33	2.0%	-5.3%	01-Mar-17	
Ion Chromatography	16.12	16.44	16.77	2.0%	4.0%	01-Mar-17	
Mercury	32.67	33.32	33.99	2.0%	4.0%	01-Mar-17	
Nitrates	16.12	16.44	16.77	2.0%	4.0%	01-Mar-17	
PH	9.99	10.18	10.39	2.0%	4.0%	01-Mar-17	
Reactive Phosphorus	10.91	10.13	10.33	2.0%	-5.3%	01-Mar-17	
Soluble Biochemical Oxygan Demand	17.54	17.89	18.25	2.0%	4.0%	01-Mar-17	
Soluble Carbonaceous Biochemical Oxygan Demand	17.54	17.89	18.25	2.0%	4.0%	01-Mar-17	
Soluble Chemical Oxygen Demand	10.68	10.90	11.11	2.0%	4.0%	01-Mar-17	
Specific gravity	20.79	21.21	21.63	2.0%	4.0%	01-Mar-17	
Sulphate	16.12	11.44	11.67	2.0%	-27.6%	01-Mar-17	
Soluble Phosphorus	14.67	14.96	15.26	2.0%	4.0%	01-Mar-17	
Soluble Kjeldahl Nitrogen	14.67	14.96	15.26	2.0%	4.0%	01-Mar-17	
Total Coliforms - E-Coli (DC)	10.36	10.56	10.78	2.0%	4.0%	01-Mar-17	
Total Coliforms - E-Coli (PA)	19.50	19.89	20.29	2.0%	4.0%	01-Mar-17	
Total Coliforms - E-Coli (MPN)	20.33	20.74	21.15	2.0%	4.0%	01-Mar-17	
Total Kjeldahl Nitrogen	14.52	13.81	14.09	2.0%	-3.0%	01-Mar-17	

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Laboratory Services (Tests) cont'd							
Total Phosphorus	14.52	13.81	14.09	2.0%	-3.0%	01-Mar-17	
Total Solid - Waste Water	10.51	10.72	10.94	2.0%	4.0%	01-Mar-17	
Total Solid - Solid	10.51	10.72	10.94	2.0%	4.0%	01-Mar-17	
Total Suspended Solid	9.82	10.01	10.21	2.0%	4.0%	01-Mar-17	
Trihalomethane/VOC Full Scan	59.40	60.59	61.80	2.0%	4.0%	01-Mar-17	
Volatile Acids	36.57	37.31	38.05	2.0%	4.0%	01-Mar-17	
Volatile Solids - Waste Water	11.19	11.41	11.64	2.0%	4.0%	01-Mar-17	
Volatile Solids - Solids	11.39	11.62	11.85	2.0%	4.0%	01-Mar-17	
Volatile Suspended Solid (Water)	11.34	11.56	11.79	2.0%	4.0%	01-Mar-17	
Drinking Water Anion (Chloride, fluoride, nitrite and nitrate,							
sulphate)	16.12	16.44	16.77	2.0%	4.0%	01-Mar-17	
Standard Chemistry (Alkalinity, Conductivity, pH)	9.99	10.18	10.39	2.0%	4.0%	01-Mar-17	
Total Nutrients (Ammonia + Ammonia, Reactive Phosphorus)							
	10.91	11.13	11.35	2.0%	4.0%	01-Mar-17	
TKN/TP (Total Kjeldahl Nitrogen, Total Phosphorus)	14.52	14.81	15.11	2.0%	4.0%	01-Mar-17	
ICP/MS DW/SW Scan	36.21	36.93	37.67	2.0%	4.0%	01-Mar-17	
Increase to rates for various lab tests listed above							

City of Ottawa
2017 Adopted Capital Budget
Environment and Climate Protection Committee-Rate
Capital Funding Summary
In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Drinking Water Services						
Growth						
902206 Ottawa South Pumping Station Upgrade	0	3,136	0	3,264	0	6,400
905429 DCA-Mer Bleue Rd Reliability Links	0	100	0	0	0	100
907455 Hurdman Bridge/Billings BridgePS Upgrade	0	53	0	53	0	106
907456 Manotick North Island Link	0	75	0	900	25	1,000
907467 SUC Greenbank	0	88	0	1,017	25	1,130
908257 O/S Kanata West Transmission Mains	0	30	0	270	0	300
908622 2017 Rural Servicing Strategy	0	100	0	100	0	200
908623 2017 Water & Wastewater EA Studies	0	50	0	200	0	250
Growth Total	0	3,632	0	5,804	50	9,486
Renewal of City Assets						
900631 Carlington Heights Pumping Stn Expansion	0	2,211	0	829	0	3,040
906662 CWWF Village/Carp Water Quality TreatFac	2,325	1,075	0	0	0	3,400
906665 Lemieux WPP Intake Ice Mgmt	0	9,075	0	0	25	,
907640 Water Storage Tanks & Reservoir 2017	0	1,245	0	0	25	1,270
907656 Communal Well System Rehab 2017	0	2,350	0	0	0	2,350
907792 CWWF Maplehurst Ave-Carling intersection	770	10	0	0	0	780
908062 Lifecycle Renewal Fleet - Water Services	0	465	0	0	0	465
908073 Water Pumping Station Facility Rehab2017	0	1,212	0	0	25	1,237
908077 Ops Condition Assess-Critical Sys Links	0	250	0	0	0	250
908078 Proactive Lead Service Replace Prog 2017	225	1,000	0	0	25	1,250
908175 Crichton St (Keefer-Dufferin)	0	125	0	0	25	150
908179 CWWF Glynn Ave (Edith-Lola)	710	265	0	0	25	1,000
908180 CWWF Helena St (Clarendon-Mayfair)	1,160	1,015	0	0	25	2,200

2017 Adopted Capital Budget Environment and Climate Protection Committee-Rate Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908432 Water Sys SCADA & Instrument Rehab 2017	0	1,166	0	0	0	1,166
908433 Water Treatment Rehab 2017	0	875	0	0	25	900
908435 Water Facilities Roofing 2017	0	150	0	0	0	150
908474 2017 Buildings-Water Services	0	50	0	0	0	50
908509 2017 Transmission Main Rehab	0	975	0	0	25	1,000
908511 2017 Watermain Improvements	0	3,611	0	0	25	3,636
908613 Bank St (Rideau Rd-Mitch Owens)	0	975	0	0	25	1,000
908615 Leitrim Rd (Bank-550m East)	0	975	0	0	25	1,000
908616 Redenda Cres (Higgins)	0	125	0	0	25	150
908617 Sherbourne Rd (Knightsbridge-Dovercourt)	0	75	0	0	25	100
908620 2017 Groundwater Studies	0	133	0	17	0	150
908621 2017 Infrastructure Master Plan (Water)	0	223	0	27	0	250
908643 Fleet Growth 2017	0	250	0	0	0	250
908743 CWWF Drinking Water Plants Lighting Upgr	540	260	0	0	0	800
908744 CWWF Lemieux Island High Lift Stn HVAC	675	325	0	0	0	1,000
908745 CWWF [Design] Lemieux Island WPP Intake	1,313	587	0	0	0	1,900
908746 CWWF Drinking Water Pumping Stn Lighting	202	98	0	0	0	300
908747 CWWF Billings Bridge PS Diesel System Up	540	260	0	0	0	800
908748 CWWF [Construct] Munster PS Generator Up	1,013	487	0	0	0	1,500
908376 Montreal Road PS Lifecycle Replacement	0	3,100	0	0	0	3,100
Renewal of City Assets Total	9,473	34,998	0	873	350	45,694
Drinking Water Services Total	9,473	38,630	0	6,677	400	55,180
Integrated Water & Wastewater						
Renewal of City Assets						
908424 Environmental Time Series Database	0	300	0	0	0	300
908484 2017 Sewer & Water Repairs/Improvements	0	1,895	0	0	1,025	2,920

#### 2017 Adopted Capital Budget Environment and Climate Protection Committee-Rate Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908485 2017 Sewer Access & Outfalls	0	500	0	0	2,000	2,500
908486 2017 Trenchless Rehab - Sanitary & Storm	0	2,610	0	0	0	2,610
908576 Larkin-Larose-Lepage	0	200	0	0	500	700
908580 CWWF Queensway Terrace North Sewer	540	260	0	0	0	800
908581 Valley Dr Storm Sewer	0	1,000	0	0	2,000	3,000
908720 CWWF 2017 Trenchless Sewer Rehabilitate	340	160	0	0	0	500
908721 CWWF 2017 Sewer Access Structure Upgrade	340	160	0	0	0	500
908722 CWWF 2017 Buried Infrastruct-Bld & Parks	1,010	490	0	0	0	1,500
Renewal of City Assets Total	2,230	7,575	0	0	5,525	
Integrated Water & Wastewater Total	2,230	7,575	0	0	5,525	15,330
Stormwater Services						
Regulatory						
908443 Municipal Drain Improvements - 2017	970	0	0	0	0	970
Regulatory Total	970	0	0	0	0	970
Renewal of City Assets						
908252 Stormwater Mgmt Retrofit Master Plan	0	450	0	0	0	450
908441 Stormwater Mgmt: Rehab&Enviro Compliance	0	250	0	0	0	250
908497 2017 Drn Culverts - Site-Specific	0	100	0	0	500	600
908498 2017 Drn Culverts (<=1m)	0	1,666	0	0	1,290	2,956
908499 2017 Drn Culverts (<=1m) Resurfacing	0	500	0	0	760	1,260
908500 2017 Drn Culverts (1m-3m)	0	800	0	0	1,700	2,500
908501 2017 Drn Culverts-Scoping Pre/Post Eng	0	600	0	0	0	600
908512 2017 Joint CA/City Renewal Activities	0	100	0	0	100	200
908618 CWWF Convent Glen North Storm Sewer	1,180	820	0	0	0	2,000
908619 Graham Creek Storm Sewer	0	500	0	0	1,500	2,000
908723 CWWF 2017 Drainage Culvert Renewal	5,570	2,680	0	0	0	8,250

2017 Adopted Capital Budget Environment and Climate Protection Committee-Rate Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908724 CWWF 2017 Drainage Culvert Renew-Design	1,010	490	0	0	0	1,500
908725 CWWF Stillwater Creek Storm Sewer Upgrad	200	100	0	0	0	300
908726 CWWF Vanier Parkway Storm Sewer Renewal	270	130	0	0	0	400
908733 CWWF SW Retrofit - Hemmingwood Way	24	94	0	0	0	118
908734 CWWF SW Retrofit - Navaho Drive	17	55	0	0	0	72
908736 CWWF Didsbury Stormwater Facility Rehab.	67	33	0	0	0	100
908737 CWWF Graham Creek Slope Stabilization	169	81	0	0	0	250
908738 CWWF Mud Creek Bank Stabilization	67	33	0	0	0	100
908739 CWWF Shields Creek/Findlay Creek Rehab	34	16	0	0	0	50
Renewal of City Assets Total	8,608	9,498	0	0	5,850	23,956
Strategic Initiatives						
906632 Flood Plain Mapping	0	275	0	0	0	275
908440 ORAP-Water Environment Strategy (WES)PH2	0	1,000	0	0	0	1,000
908625 2017 Stormwater Management Retrofit	0	297	0	703	1,810	2,810
Strategic Initiatives Total	0	1,572	0	703	1,810	
Stormwater Services Total	9,578	11,070	0	703	7,660	29,011
Wastewater Services						
Growth						
904986 Tri-Township/March Ridge Replacement	0	1,407	0	1,968	1,425	4,800
905964 DCA-O/S Jackson Trails Sewer	0	10	0	50	40	100
907114 Stittsville/Fernbank Intercept-Diversion	0	450	0	0	9,050	9,500
907529 DCA-Leitrim SW Pond 2	0	0	0	7,156	0	7,156
907535 DCA-Leitrim Pond 2 Trunk Storm Sewer	0	0	0	2,914	0	2,914
907809 Richmond PS & Forcemain Expansion Phase1	0	0	0	1,500	0	1,500
908624 2017 Infrastructure Master Plan (Sewer)	0	143	0	143	0	286
Growth Total	0	2,010	0	13,731	10,515	26,256

2017 Adopted Capital Budget Environment and Climate Protection Committee-Rate Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Regulatory						
908444 Protective Plumbing Program 2017	0	1,000	0	0	0	1,000
Regulatory Total	0	1,000	0	0	0	1,000
Renewal of City Assets						
903940 Carp River Restoration	0	900	0	0	0	900
905421 DCA-O/S Orleans S Business Park SanSewer	0	0	0	45	0	45
905423 DCA-O/S - Riverside S Community Sanitary	0	50	0	48	200	298
907617 Critical Manholes- Electrical / Mechanic	0	240	0	0	0	240
907623 West End Remote Facility Corrosion/Odour	0	250	0	0	0	250
907716 ROPEC Rehab of Digester	0	2,000	0	0	10,000	12,000
908061 Lifecycle Renewal Fleet - Wastewater	0	205	0	0	0	205
908102 Wastewater Facilities Upgrade 2017	0	500	0	0	0	500
908250 Infrastructure Planning Information Mgmt	0	435	0	0	0	435
908446 Collection System Condition Assess. 2017	0	1,000	0	0	0	1,000
908447 Linear Sewage System Improve. Prog. 2017	0	800	0	0	0	800
908448 SCADA Rehab & Upgrades-Remote Sewer 2017	0	2,250	0	0	0	2,250
908450 Sewage Pumping Station Rehab Prog 2017	0	18,045	0	0	0	18,045
908452 ROPEC - SCADA Rehab. & Upgrades 2017	0	3,444	0	0	0	3,444
908453 ROPEC - Sewage Treatment Rehab Prog 2017	0	2,225	0	0	0	2,225
908454 ROPEC Ops & Technical Bldg Space Upgrade	0	500	0	0	0	500
908513 CWWF Inlet Control - Bilberry/Chatelaine	340	160	0	0	0	500
908514 2017 ORAP Wet Weather IMP - Flow Reduct.	0	1,740	0	260	0	2,000
908558 O/S N5 Trunk Sewer Oversizing	0	56	0	4	0	60
908727 CWWF Inlet Control Devices -Bridlewood N	340	160	0	0	0	500
908728 CWWF Inlet Control Devices - Craig Henry	1,030	570	0	0	0	1,600
908729 CWWF Inlet Control Device -Flood Protect	170	80	0	0	0	250
908730 CWWF Flood Protection - Bilberry/Chatela	1,760	840	0	0	0	2,600

#### 2017 Adopted Capital Budget Environment and Climate Protection Committee-Rate Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908731 CWWF Flood Protection - Bridlewood North	1,180	570	0	0	0	1,750
908732 CWWF Flood Protection - Craig Henry	2,160	1,040	0	0	0	3,200
908740 CWWF Wastewater Pumping Stations Light	675	325	0	0	0	1,000
908741 CWWF ROPEC Lighting Upgrades	844	406	0	0	0	1,250
908742 CWWF [Construct] ROPEC Thicken & Dewater	13,500	6,500	0	0	0	20,000
Renewal of City Assets Total	21,999	45,291	0	357	10,200	77,847
Strategic Initiatives						
908660 Sewer Use Prog-Short Term Initiatives	0	200	0	0	0	200
Strategic Initiatives Total	0	200	0	0	0	200
Wastewater Services Total	21,999	48,501	0	14,088	20,715	105,303
Grand Total	43,280	105,776	0	21,468	34,300	204,824

#### City of Ottawa Environment and Climate Protection Committee - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Infrastructure Services	35,782	35,808	26
Environmental Policy and Programs	643	529	-114
Solid Waste Services	71,140	72,073	933
Forestry Services	18,412	18,606	194
Gross Expenditure	125,977	127,016	1,039
Recoveries & Allocations	-29,531	-30,101	-570
Revenue	-47,086	-48,956	-1,870
Net Requirement	49,360	47,959	-1,401
Expenditures by Type			
Salaries, Wages & Benefits	50,802	50,996	194
Overtime	1,147	1,159	12
Material & Services	57,983	59,148	1,165
Transfers/Grants/Financial Charges	4,951	5,376	425
Fleet Costs	9,202	8,445	-757
Program Facility Costs	0	0	0
Other Internal Costs	1,892	1,892	0
Gross Expenditures	125,977	127,016	1,039
Recoveries & Allocations	-29,531	-30,101	-570
Net Expenditure	96,446	96,915	469
Revenues By Type			
Federal	0	0	0
Provincial	-5,699	-6,129	-430
Municipal	0	0	0
Own Funds	-58	-58	0
Fees and Services	-41,329	-42,769	-1,440
Fines	0	0	0
Other	0	0	0
Total Revenue	-47,086	-48,956	-1,870
Net Requirement	49,360	47,959	-1,401
Full Time Equivalents	435.57	428.57	-7.00

### City of Ottawa Planning, Infrastructure & Economic Development Department Infrastructure Services - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2212	2015	
	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Design & Construction - Municipal East	6,125	6,244	119
Design & Construction - Municipal West	5,965	6,042	77
Design & Construction - Buildings & Parks	4,439	4,387	-52
Asset Management	10,692	10,951	259
Business & Technical Services	8,561	8,184	-377
Gross Expenditure	35,782	35,808	26
Recoveries & Allocations	-25,686	-26,256	-570
Revenue	-731	-731	0
Net Requirement	9,365	8,821	-544
Expenditures by Type			
Salaries, Wages & Benefits	30,778	30,827	49
Overtime	374	374	0
Material & Services	4,336	4,336	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	258	235	-23
Program Facility Costs	0	0	0
Other Internal Costs	36	36	0
Gross Expenditures	35,782	35,808	26
Recoveries & Allocations	-25,686	-26,256	-570
Net Expenditure	10,096	9,552	-544
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-58	-58	0
Fees and Services	-673	-673	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-731	-731	0
Net Requirement	9,365	8,821	-544
Full Time Equivalents	285.67	281.67	-4.00

City of Ottawa
Planning, Infrastructure & Economic Development Department
Infrastructure Services - User Fees

Intrastructure Services - User Fees	2245	0040	0047				0047
	2015 Rate	2016 Rate	2017 Rate	% Change	% Change	Effective	2017 Revenue
	\$	\$	\$	Over 2016	Over 2015	Date	(\$000)
Road Cut Degradation Fees							
Road Cut Pavement Degradation fees (per square meter)							
2 years or less	34.10	34.80	35.50	2.0%	4.1%	01-Jan-17	
2 to 4 years	28.30	28.90	29.50	2.1%	4.2%	01-Jan-17	
4 to 7 years	22.70	23.20	23.70	2.2%	4.4%	01-Jan-17	
7 to 10 years	14.20	14.50	14.80	2.1%	4.2%	01-Jan-17	
10 years or more	5.70	5.80	5.90	1.7%	3.5%	01-Jan-17	
Administration / Research Fee (per street segment)	69.50	70.90	72.30	2.0%	4.0%	01-Jan-17	
Engineering Plans - Hardcopy / Image / CAD							
Electronic Image filepdf, .tif	14.20	14.50	14.80	2.1%	4.2%	01-Jan-17	
MicroStation .dgn or ACAD .dwg	28.10	28.70	29.30	2.1%	4.3%	01-Jan-17	
Standard Paper Print ( up to 3 m length)	18.70	19.10	19.50	2.1%	4.3%	01-Jan-17	
Standard Mylar Print ( up to 3 m length)	31.30	31.90	32.50	1.9%	3.8%	01-Jan-17	
Microfilm paper prints	6.00	6.10	6.20	1.6%	3.3%	01-Jan-17	
Ottawa UCC Central Registry Plans							
MicroStation .dgn (187m x 125m)	121.80	124.20	126.70	2.0%	4.0%	01-Jan-17	
Utility Plan Image filepdf, .tif	28.10	28.70	29.30	2.1%	4.3%	01-Jan-17	
Water /Sewer Distribution Plans							
1:2000 scalepdf	31.30	31.90	32.50	1.9%	3.8%	01-Jan-17	
ArcGIS Sewer and Water Data (\$100.00/km of mapping) Plus							
Customization Fee (\$97.50/Hr.)	106.10	108.20	110.40	2.0%	4.1%	01-Jan-17	
Engineering / Geotechnical Reports/Studies							
Administrative / Research Fee	31.30	31.90	32.50	1.9%	3.8%	01-Jan-17	
Copies - B&W per page	0.20	0.20	0.20	0.0%	0.0%	01-Jan-17	
Legal Letters	185.00	189.00	192.80	2.0%	4.2%	01-Jan-17	
Contract Manual							
Contract Manual (CD only)	73.70	75.20	76.70	2.0%	4.1%	01-Jan-17	
Guideline Publications							
Guideline Publications (hard copy)	295.10	301.00	307.00	2.0%	4.0%	01-Jan-17	
Guideline Publications (CD only)	73.70	75.20	76.70	2.0%	4.1%	01-Jan-17	

City of Ottawa
Planning, Infrastructure & Economic Development Department
Infrastructure Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Survey Control Book	200.00	204.00	208.10	2.0%	4.1%	01-Jan-17	
Electronic Media/Materials fees							
CD-ROM	34.60	35.30	36.00	2.0%	4.0%	01-Jan-17	
Internet File Transfer (FPT)	34.60	35.30	36.00	2.0%	4.0%	01-Jan-17	
Internet Email (up to 1 megabyte per email)	34.60	35.30	36.00	2.0%	4.0%	01-Jan-17	
Customization Fees/Electronic File Translation							
Production of Customized Map or Data (hourly rate)	103.50	105.60	107.70	2.0%	4.1%	01-Jan-17	
CAD or GIS file	34.60	35.30	36.00	2.0%	4.0%	01-Jan-17	
Renewal of Existing License for a New Project	103.50	105.60	107.70	2.0%	4.1%	01-Jan-17	
One-Time Digital Data Fee, Theme Set:							
Topographic 1:10,000 1:2,000 or 1:5,000 scale electronic Data	34.60	35.30	36.00	2.0%	4.0%	01-Jan-17	
Aerial Ortho-photo, jpg format (6mb maximum)	103.50	105.60	107.70	2.0%	4.1%	01-Jan-17	
Annual Utility Duct Usage Fee (per cable)							
per 30m of Conduit	21.12	21.50	21.90	1.9%	3.7%	01-Jan-17	
Accident Inspections							
3 hour minimum (hourly rate)	150.00	153.00	156.10	2.0%	4.1%	01-Jan-17	
Any third party charges (cost recovery)	100%	100%	100%	0.0%	0.0%	01-Jan-17	
License of Occupation Legal Agreement Preparation	489.00	499.00	509.00	2.0%	4.1%	01-Jan-17	
Administration and Overhead Charge							
Applied to the overall cost recovery for any works undertaken for third parties not covered under other agreements, such as							
developers, school boards, universities or general parties	15%	15%	15%	0.0%	0.0%	01-Jan-17	
Total Departmental							0

# City of Ottawa Public Works & Environmental Services Department Environmental Policy and Programs - Operating Resource Requirement In Thousands (\$000)

III Modsands (4000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Environmental Policy and Programs	643	529	-114
Gross Expenditure	643	529	-114
Recoveries & Allocations	-97	-97	0
Revenue	0	0	0
Net Requirement	546	432	-114
Expenditures by Type			
Salaries, Wages & Benefits	457	343	-114
Overtime	5	5	0
Material & Services	131	131	0
Transfers/Grants/Financial Charges	50	50	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	0	0	0
Gross Expenditures	643	529	-114
Recoveries & Allocations	-97	-97	0
Net Expenditure	546	432	-114
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	546	432	-114
Full Time Equivalents	3.00	2.00	-1.00

### City of Ottawa Public Works and Environmental Services Department Solid Waste Services - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Manager's Office	458	469	11
Diversion / Recycling	41,710	42,119	409
Landfill & Disposal	8,318	8,101	-217
Garbage Collection	15,049	15,341	292
Other Solid Waste	283	296	13
Non Departmental	5,322	5,747	425
Gross Expenditure	71,140	72,073	933
Recoveries & Allocations	-3,748	-3,748	0
Revenue	-46,310	-48,180	-1,870
Net Requirement	21,082	20,145	-937
Expenditures by Type			
Salaries, Wages & Benefits	11,925	12,056	131
Overtime	603	615	12
Material & Services	44,790	45,610	820
Transfers/Grants/Financial Charges	4,901	5,326	425
Fleet Costs	7,550	7,095	-455
Program Facility Costs	0	0	0
Other Internal Costs	1,371	1,371	0
Gross Expenditures	71,140	72,073	933
Recoveries & Allocations	-3,748	-3,748	0
Net Expenditure	67,392	68,325	933
Revenues By Type			
Federal	0	0	0
Provincial	-5,699	-6,129	-430
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-40,611	-42,051	-1,440
Fines	0	0	0
Other	0	0	0
Total Revenue	-46,310	-48,180	-1,870
Net Requirement	21,082	20,145	-937
Full Time Equivalents	63.58	62.58	-1.00

City of Ottawa
Public Works and Environmental Services Department
Solid Waste Services - User Fees

	0045	0040	0047				0047
	2015 Rate	2016 Rate	2017 Rate	% Change	% Change	Effective	2017 Revenue
	\$	\$	\$	Over 2016	Over 2015	Date	(\$000)
Solid Waste - User Fees	·	· ·					-490
Single Family Household	82.00	82.00	84.00	2.4%	2.4%	01-Jan-17	
Multi Residential Household	40.00	40.00	41.00	2.5%	2.5%	01-Jan-17	
Yellow Bag per bag fee	3.65	3.65	3.75	2.7%	2.7%	01-Jan-17	
Landfill Operations - Tipping Fees							
Waste Materials							-35
Garbage <=100 kg (minimum)	10.40	10.60	10.80	1.9%	3.8%	01-Mar-17	
Garbage >100 kg (per tonne)	104.00	106.00	108.00	1.9%	3.8%	01-Mar-17	
Mixed garbage & recyclable material <=100 kg (minimum)							
(previously 250 kg)	52.00	53.00	21.60	-59.2%	-58.5%	01-Mar-17	
Mixed garbage & recyclable material >100 kg (per tonne)	208.00	212.00	216.00	1.9%	3.8%	01-Mar-17	
Asbestos <=250 kg per load flat rate (minimum)	114.50	116.75	119.00	1.9%	3.9%	01-Mar-17	
Asbestos >250 kg (per tonne)	458.00	467.00	476.00	1.9%	3.9%	01-Mar-17	
Diversion Program - Clean Loads							
Metal /Tires	Free	Free	Free	N/A	N/A		
E-waste	Free	Free	Free	N/A	N/A		
Blue Box Material	Free	Free	Free	N/A	N/A		
Cardboard <=100 kg (minimum) (new fee)	Free	Free	5.20	N/A	N/A	01-Mar-17	
Cardboard >100 kg (per tonne) (new fee)	Free	Free	52.00	N/A	N/A	01-Mar-17	
Residential Leaf & Yard Waste under 10 cm in diameter (per							
load) (new fee)	Free	Free	5.20	N/A	N/A	01-Mar-17	
Commercial Leaf and Yard Waste under 10 cm in diameter							
<=100 kg (minimum) (previously 250 kg)	12.50	12.75	5.20	-59.2%	-58.4%	01-Mar-17	
Commercial Leaf and Yard Waste >100 kg (per tonne)							
(previously 250kg)	50.00	51.00	52.00	2.0%	4.0%	01-Mar-17	
Soil/Fill - required <=200 kg (minimum) (Top soil, sand, sod,							
asphalt, masonry, concrete without rebar) (previously 240							
kg)	6.20	6.35	5.40	-15.0%	-12.9%	01-Mar-17	
Soil/Fill - required >200 kg (per tonne) (Top soil, sand, sod,							
asphalt, masonry, concrete without rebar) (previously 240							
kg)	26.00	26.50	27.00	1.9%	3.8%	01-Mar-17	
Woodchips <=200 kg (minimum) (new fee) (previously per							
tonne)			5.40	N/A	N/A	01-Mar-17	
Woodchips >200 kg (per tonne)	26.00	26.50	27.00	1.9%	3.8%	01-Mar-17	

### City of Ottawa Public Works and Environmental Services Department Solid Waste Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Retail Materials Program							-5
Municipal Compost <=200 kg (minimum) (previously 250 kg)	11.25	11.50	7.80	-32.2%	-30.7%	01-Mar-17	
Municipal Compost >200 kg (per tonne)	28.00	28.50	39.00	36.8%	39.3%	01-Mar-17	
Blue/Black boxes (sold to public through retailer, each)*	9.99	9.99	9.99	0.0%	0.0%		
Organics Green Bin 80 L (sold to public through retailer,							
each, except for service growth)*	39.99	39.99	39.99	0.0%	0.0%		
Organics Green Bin 46 L (sold to public through retailer,							
each, except for service growth)*	29.99	29.99	29.99	0.0%	0.0%		
Organics Kitchen Container (sold to public through retailer,							
each, except for service growth)*	8.99	8.99	8.99	0.0%	0.0%		
Total Departmental							-530

#### Note:

<sup>\*</sup> These prices are set until June 30, 2017 at which time a new agreement with new prices, yet to be negotiated and determined, will come into effect.

# City of Ottawa Public Works & Environmental Services Department Forestry Services - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Forestry Services	18,412	18,606	194
Gross Expenditure	18,412	18,606	194
Recoveries & Allocations	0	0	0
Revenue	-45	-45	0
Net Requirement	18,367	18,561	194
Expenditures by Type			
Salaries, Wages & Benefits	7,642	7,770	128
Overtime	165	165	0
Material & Services	8,726	9,071	345
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	1,394	1,115	-279
Program Facility Costs	0	0	0
Other Internal Costs	485		0
Gross Expenditures	18,412	18,606	194
Recoveries & Allocations	0	0	0
Net Expenditure	18,412	18,606	194
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-45	-45	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-45	-45	0
Net Requirement	18,367	18,561	194
Full Time Equivalents	83.32	82.32	-1.00

#### City of Ottawa Public Works & Environmental Services Department Forestry Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Tree Planting Deposit - Low Rise Housing	700.00	700.00	700.00	0.0%	0.0%		
Establish a permit fee for Distinctive Tree Bylaw 2009-200 part 3 - Small Property Component For properties one hectare or less in size, and condominium and multi-residential properties of all sizes, if a landowner wants to remove a tree that is greater than 50 centimetres (20 inches) in diameter, they must obtain a Distinctive Tree Permit from the City.	N/A	100.00	100.00	0.0%	N/A		
Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Forestry Services on behalf of Federal/Provincial governments, Hydro Ottawa, school boards, universities/colleges, municipalities, general persons/parties and developers.	15%	15%	N/A	N/A	N/A		
Total Departmental						(	

City of Ottawa
2017 Adopted Capital Budget
Environment and Climate Protection Committee - Tax
Capital Funding Summary
In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Environment						
Strategic Initiatives						
905937 2016 Natural Area Acquisition	0	300	0	0	500	800
907985 Energy Management & Invest. Strategy SI	0	1,000	0	0	0	1,000
908017 Green Fleet - 2016	0	500	0	0	0	500
Strategic Initiatives Total	0	1,800	0	0	500	2,300
Environment Total	0	1,800	0	0	500	2,300
Solid Waste						
Regulatory						
907815 Trail Road Landfill - Exp & Development	0	250	0	0	0	250
Regulatory Total	0	250	0	0	0	250
Renewal of City Assets						
907353 Trail Rd Gas Collection System Expansion	0	1,500	0	0	0	1,500
908013 Trail Road Scalehouse Rehabilitation	0	500	0	0	0	500
908060 Lifecycle Renewal Fleet - Solid Waste	0	435	0	0	0	435
Renewal of City Assets Total	0	2,435	0	0	0	2,435
Solid Waste Total	0	2,685	0	0	0	2,685
Grand Total	0	4,485	0	0	500	4,985

City of Ottawa
Finance & Economic Development Committee - Operating Resource Requirement
In Thousands (\$000)

in Thousands (\$000)	2016 2017		
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Elected Officials	11,522	11,742	220
City Clerk & Solicitor	37,344	38,202	858
City Manager's Office	1,468	1,379	-89
O-Train Construction	5,591	5,242	-349
O-Train Planning	1,075	1,970	895
GM, Planning, Infrastructure & Economic Development	4,031	2,531	-1,500
Economic Development	13,443	13,560	117
GM, Service Innovation & Performance	748	338	-410
Corporate Communications	4,641	4,756	115
Corporate Programs & Business Services	2,042	2,092	50
Human Resources	16,047	15,907	-140
Service Ottawa	12,288	12,448	160
City Treasurer & GM, Corporate Services	372	382	10
Finance	44,754	45,166	412
Information Technology	61,619	61,737	118
Real Estate Partnerships & Development	14,617	14,421	-196
Non Departmental	348,062	372,231	24,169
Gross Expenditure	579,664	604,104	24,440
Recoveries & Allocations	-44,830	-45,675	-845
Revenue	-1,890,179	-1,939,876	-49,697
Net Requirement	-1,355,345	-1,381,447	-26,102
Expenditures by Type			
Salaries, Wages & Benefits	169,744	167,290	-2,454
Overtime	719	719	0
Material & Services	77,419	77,553	134
Transfers/Grants/Financial Charges	346,919	373,676	26,757
Fleet Costs	99	87	-12
Program Facility Costs	1,261	1,276	15
Other Internal Costs	-16,497	-16,497	0
Gross Expenditures	579,664	604,104	24,440
Recoveries & Allocations	-44,830	-45,675	-845
Net Expenditure	534,834	558,429	23,595

### City of Ottawa Finance & Economic Development Committee - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Revenues By Type			
Federal	-53,716	-53,716	0
Provincial	-42,425	-42,441	-16
Municipal	0	0	0
Own Funds	-18,714	-7,206	11,508
Fees and Services	-12,992	-13,237	-245
Fines	-26,305	-27,380	-1,075
Other	-1,736,027	-1,795,896	-59,869
Total Revenue	-1,890,179	-1,939,876	-49,697
Net Requirement	-1,355,345	-1,381,447	-26,102
Full Time Equivalents	1,423.75	1,385.75	-38.00

#### City of Ottawa Elected Officials - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Mayor's Office	827	838	11
Constituency Services & Administration	11,195	11,404	209
Provision for Surplus	-500	-500	0
Gross Expenditure	11,522	11,742	220
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	11,522	11,742	220
Expenditures by Type			
Salaries, Wages & Benefits	9,925	10,145	220
Overtime	0	0	0
Material & Services	1,410	1,410	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	187	187	0
Gross Expenditures	11,522	11,742	220
Recoveries & Allocations	0	0	0
Net Expenditure	11,522	11,742	220
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	11,522	11,742	220
Full Time Equivalents	0.00	0.00	0.00

### City of Ottawa City Manager's Office - Operating Resource Requirement In Thousands (\$000)

III Tilousalius (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
City Manager's Office	1,468	1,379	-89
Gross Expenditure	1,468	1,379	-89
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	1,468	1,379	-89
Expenditures by Type			
Salaries, Wages & Benefits	1,452	1,363	-89
Overtime	0	0	0
Material & Services	6	6	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	10	10	0
Gross Expenditures	1,468	1,379	-89
Recoveries & Allocations	0	0	0
Net Expenditure	1,468	1,379	-89
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	1,468	1,379	-89
Full Time Equivalents	9.00	8.00	-1.00

# City of Ottawa Service Innovation & Performance Department Corporate Programs & Business Services - Operating Resource Requirement In Thousands (\$000)

in Thousands (\$000)	****		
	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Corporate Business Services	2,042	2,092	50
Gross Expenditure	2,042	2,092	50
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	2,042	2,092	50
Expenditures by Type			
Salaries, Wages & Benefits	1,817	1,867	50
Overtime	2	2	0
Material & Services	211	211	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	12	12	0
Gross Expenditures	2,042	2,092	50
Recoveries & Allocations	0	0	0
Net Expenditure	2,042	2,092	50
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	2,042	2,092	50
Full Time Equivalents	16.00	16.00	0.00

# City of Ottawa Corporate Services Department Real Estate Partnerships & Development - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Director's Office	310	312	2
Realty Services	8,334	8,201	-133
Realty Initiatives & Development	5,973	5,908	-65
Gross Expenditure	14,617	14,421	-196
Recoveries & Allocations	-4,755	-4,705	50
Revenue	-284	-289	-5
Net Requirement	9,578	9,427	-151
Expenditures by Type		·	
Salaries, Wages & Benefits	5,315	5,217	-98
Overtime	27	27	0
Material & Services	4,767	4,767	0
Transfers/Grants/Financial Charges	4,264	4,166	-98
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	244	244	0
Gross Expenditures	14,617	14,421	-196
Recoveries & Allocations	-4,755	-4,705	50
Net Expenditure	9,862	9,716	-146
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-284	-289	-5
Fines	0	0	0
Other	0	0	0
Total Revenue	-284	-289	-5
Net Requirement	9,578	9,427	-151
Full Time Equivalents	46.50	44.50	-2.00

City of Ottawa
Corporate Services Department
Real Estate Partnerships & Development - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Real Estate Agreements							
Lease agreements	1,020.00	1,040.00	1,061.00	2%	4%	01-Jan-17	
Lease Assignment Amendment	510.00	520.00	530.00	2%	4%	01-Jan-17	
Lease Renewal Agreements	510.00	520.00	530.00	2%	4%	01-Jan-17	
Licence of Occupation Agreements	1,020.00	1,040.00	1,061.00	2%	4%	01-Jan-17	
Licence Assignment	510.00	520.00	530.00	2%	4%	01-Jan-17	
Licence Renewal	510.00	520.00	530.00	2%	4%	01-Jan-17	
Consent to Enter Agreements	255.00	260.00	265.00	2%	4%	01-Jan-17	
Reconveyance of Dedicated Road Widening							
requirements	510.00	520.00	530.00	2%	4%	01-Jan-17	
Cost of Negotiation of off-site management							
agreement	1,530.00	1,560.00	1,591.00	2%	4%	01-Jan-17	
Cost of Negotiation fee	1,530.00	1,560.00	1,591.00	2%	4%	01-Jan-17	
Cost of appraisal	actual cost	actual cost	actual cost	n/a	n/a	01-Jan-17	
Cost of appraisal admin fee	1,530.00	1,560.00	1,591.00	2%	4%	01-Jan-17	
Cost of survey	actual cost	actual cost	actual cost	n/a	n/a	01-Jan-17	
Cost of survey admin fee	1,530.00	1,560.00	1,591.00	2%	4%	01-Jan-17	
Recovery of actual costs relating to real							
estate operations	actual cost	actual cost	actual cost	n/a	n/a	01-Jan-17	
Administration and overhead charge for third							
party requests wherein the benefit is for the							
party's sole interest.	15%	15%	15%	n/a	n/a	01-Jan-17	
Total Departmental							-5

# City of Ottawa Corporate Services Department General Manager & City Treasurer - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager's Office	372	382	10
Gross Expenditure	372	382	10
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	372	382	10
Expenditures by Type			
Salaries, Wages & Benefits	340	350	10
Overtime	4	4	0
Material & Services	27	27	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	1	1	0
Gross Expenditures	372	382	10
Recoveries & Allocations	0	0	0
Net Expenditure	372	382	10
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	372	382	10
Full Time Equivalents	2.00	2.00	0.00

## City of Ottawa Corporate Services Department Finance - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Revenue	17,327	17,470	143
Corporate Finance	14,947	15,149	202
Policy and Planning	606	524	-82
Supply	6,405	6,508	103
Payroll	5,469	5,515	46
Gross Expenditure	44,754	45,166	412
Recoveries & Allocations	-7,207	-7,457	-250
Revenue	-5,852	-6,217	-365
Net Requirement	31,695	31,492	-203
Expenditures by Type			
Salaries, Wages & Benefits	40,127	40,289	162
Overtime	101	101	0
Material & Services	4,099	4,349	250
Transfers/Grants/Financial Charges	130	130	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	297	297	0
Gross Expenditures	44,754	45,166	412
Recoveries & Allocations	-7,207	-7,457	-250
Net Expenditure	37,547	37,709	162
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-5,557	-5,767	-210
Fines	0	0	0
Other	-295	-450	-155
Total Revenue	-5,852	-6,217	-365
Net Requirement	31,695	31,492	-203
Full Time Equivalents	449.37	439.37	-10.00

#### City of Ottawa Corporate Services Department Finance - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Finance - User Fees							
Tax Certificates	67.00	68.00	69.00	1.5%	3.0%	01-Jan-17	-10
Water Certificates	67.00	68.00	69.00	1.5%	3.0%	01-Jan-17	
Reminder Notice: Tax	6.50	6.60	7.50	13.6%	15.4%	01-Jan-17	
Reminder Notice: Water	6.50	6.60	7.50	13.6%	15.4%	01-Jan-17	-20
New Account Fee: Tax	67.00	68.00	69.00	1.5%	3.0%	01-Jan-17	
New Account Fee: Water	67.00	68.00	69.00	1.5%	3.0%	01-Jan-17	
Tax Change of Ownership/Name	42.00	43.00	43.00	0.0%	2.4%	01-Jan-17	
Water Change of Ownership/Occupancy	42.00	43.00	43.00	0.0%	2.4%	01-Jan-17	
Bill Reprint/Statement of Account History: Tax	35.00	36.00	37.00	2.8%	5.7%	01-Jan-17	
Bill Reprint/Statement of Account History: Water							
	35.00	36.00	37.00	2.8%	5.7%	01-Jan-17	
Return Cheque Fee: Tax	42.00	43.00	44.00	2.3%	4.8%	01-Jan-17	
Return Cheque Fee : Water	42.00	43.00	44.00	2.3%	4.8%	01-Jan-17	
Return Cheque Fee : Accounts Receivable	42.00	43.00	44.00	2.3%	4.8%	01-Jan-17	
Return Cheque Fee : Overpayment Recovery	42.00	43.00	44.00	2.3%	4.8%	01-Jan-17	
Tax Deferral Program: New Application	117.00	119.00	121.00	1.7%	3.4%	01-Jan-17	
Tax Deferral Program: Renewal	40.00	41.00	42.00	2.4%	5.0%	01-Jan-17	
Tax/Water Payment Redistribution	42.00	43.00	43.00	0.0%	2.4%	01-Jan-17	
Refund Processing Fee	25.00	26.00	27.00	3.8%	8.0%	01-Jan-17	
Mortgage List and Bulk Maintenance: Tax	7.30	7.45	9.00	20.8%	23.3%	01-Jan-17	-50
Arrears list research for mortgage companies	35.00	36.00	37.00	2.8%	5.7%	01-Jan-17	-5
Water Termination Notice	35.00	36.00	37.00	2.8%	5.7%	01-Jan-17	
Water Consumption Report	35.00	36.00	37.00	2.8%	5.7%	01-Jan-17	
Frozen Assessment Listing	35.00	36.00	37.00	2.8%	5.7%	01-Jan-17	

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Tax Sales Fees							
Municipal Tax Sale: Step 1	1,296.00	1,315.00	1,340.00	1.9%	3.4%	01-Jan-17	-5
Municipal Tax Sale: Step 2	391.00	397.00	405.00	2.0%	3.6%	01-Jan-17	
Extension Agreement	782.00	794.00	810.00	2.0%	3.6%	01-Jan-17	
Survey	Actual cost	Actual cost	Actual cost	0.0%	0.0%	01-Jan-17	
Sale of Land by Tender Process							
Expenses for Tax Sale Proceedings	782.00	794.00	850.00	7.1%	8.7%	01-Jan-17	
After Tender Opening: Mailing Costs	272.00	276.00	281.00	1.8%	3.3%	01-Jan-17	
After Tender Opening: Registration	391.00	397.00	405.00	2.0%	3.6%	01-Jan-17	
After Tender Opening: Distribution of Sale	391.00	397.00	405.00	2.0%	3.6%	01-Jan-17	
Tender Package Purchase	39.00	40.00	41.00	2.5%	5.1%	01-Jan-17	
Advertising Costs	Actual Cost	Actual cost	Actual cost	0.0%	0.0%	01-Jan-17	
Legal Cost	Actual Cost	Actual cost	Actual cost	0.0%	0.0%	01-Jan-17	
Collection Fees							
Collection Handling Fee	35.00	36.00	40.00	11.1%	14.3%	01-Jan-17	-10
Private Collection Agency Fee Recovery	Actual %	Actual %	Actual %	0.0%	0.0%	01-Jan-17	
Account Statement Fee: Accounts Receivable							
	-	-	37.00	0.0 %	0.0 %	01-Jan-17	
Additions to Tax Roll	35.00	36.00	42.00	16.7 %	20.0 %	01-Jan-17	
Registered Letter for Arrears on Tax Account	35.00	36.00	40.00	11.1%	14.3%	01-Jan-17	
Corporate Accounts Receivable Interest	1.25%	1.25%	1.25%				
	Compounded per	Compounded per	Compounded per				
	month	month	month	0.0%	0.0%	01-Jan-17	
Total Departmental							-100

In Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
City Clerk & Solicitor's Office	1,052	1,167	115
Legal Services	10,702	10,767	65
Protocol	1,033	1,035	2
City Clerk	3,135	3,191	56
Municipal Elections	1,084	1,529	445
Courthouse & Provincial Offences Services Division	14,068	14,165	97
Archives	2,597	2,637	40
French Language Services	3,025	3,063	38
Policy Coordination & Outreach	648	648	0
Gross Expenditure	37,344	38,202	858
Recoveries & Allocations	-5,003	-4,983	20
Revenue	-521	-907	-386
Net Requirement	31,820	32,312	492
Expenditures by Type			
Salaries, Wages & Benefits	24,756	25,480	724
Overtime	125	125	0
Material & Services	10,728	10,872	144
Transfers/Grants/Financial Charges	13	0	-13
Fleet Costs	99	87	-12
Program Facility Costs	1,261	1,276	15
Other Internal Costs	362	362	0
Gross Expenditures	37,344	38,202	858
Recoveries & Allocations	-5,003	-4,983	20
Net Expenditure	32,341	33,219	878
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-512	-898	-386
Fees and Services	-9	-9	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-521	-907	-386
Net Requirement	31,820	32,312	492
Full Time Equivalents	264.09	263.09	-1.00

#### **City of Ottawa**

#### City Clerk & Solicitor - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Archives – Research, Prints, & Publications	0.25-75.00	0.25-75.60	0.25-78.00	2.0%	4.0%	01-Jan-17	0
Total Departmental	_						0

# City of Ottawa Service Innovation & Performance Department General Manager's Office - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2016 2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager's Office	748	338	-410
Gross Expenditure	748	338	-410
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	748	338	-410
Expenditures by Type			
Salaries, Wages & Benefits	728	318	-410
Overtime	1	1	0
Material & Services	12	12	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	7	7	0
Gross Expenditures	748	338	-410
Recoveries & Allocations	0	0	0
Net Expenditure	748	338	-410
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	748	338	-410
Full Time Equivalents	4.00	2.00	-2.00

## City of Ottawa Service Innovation & Performance Development Service Ottawa - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2017		
	Budget	Adopted	\$ Change over 2016 Budget	
Expenditures by Program				
Director's Office	1,101	1,106	5	
Quality Assurance and Standards	1,127	1,162	35	
Organizational Development	1,117	1,163	46	
Knowledge & Web Services	2,003	1,933	-70	
Gov Service Centre - Cost Recovery	235	235	0	
Client Services	6,705	6,849	144	
Gross Expenditure	12,288	12,448	160	
Recoveries & Allocations	-432	-432	0	
Revenue	-1,234	-1,259	-25	
Net Requirement	10,622	10,757	135	
Expenditures by Type				
Salaries, Wages & Benefits	10,580	10,740	160	
Overtime	48	48	0	
Material & Services	1,270	1,270	0	
Transfers/Grants/Financial Charges	0	0	0	
Fleet Costs	0	0	0	
Program Facility Costs	0	0	0	
Other Internal Costs	390	390	0	
Gross Expenditures	12,288	12,448	160	
Recoveries & Allocations	-432	-432	0	
Net Expenditure	11,856	12,016	160	
Revenues By Type				
Federal	0	0	0	
Provincial	0	0	0	
Municipal	0	0	0	
Own Funds	0	0	0	
Fees and Services	-1,234	-1,259	-25	
Fines	0	0	0	
Other	0	0	0	
Total Revenue	-1,234	-1,259	-25	
Net Requirement	10,622	10,757	135	
Full Time Equivalents	106.73	105.73	-1.00	

City of Ottawa Service Innovation & Performance Development Service Ottawa - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Vital Stats Program							
Marriage License	166.50	155.30	158.40	2.0%	-4.9%	01-Jan-17	-14
Death Registration	67.50	43.65	44.50	2.0%	-34.1%	01-Jan-17	-6
Commission of Oaths (Affidavits)	40.00	13.60	13.90	2.2%	-65.2%	01-Jan-17	-1
Express Processing (Xpresspost)	35.75	36.50	37.25	2.1%	4.2%	01-Jan-17	
Civil Marriages							
Option A: M-F (business hours)	166.50	135.80	138.50	2.0%	-16.8%	01-Jan-17	-3
Option B: Friday evening & Saturday afternoons	295.00	203.70	207.75	2.0%	-29.6%	01-Jan-17	-1
Community and Customer Service							
Photocopies							
First Page	1.15	1.20	1.20	0.0%	4.3%	01-Jan-17	
Each additional page	0.32	0.35	0.35	0.0%	9.4%	01-Jan-17	
Promotional Merchandise							
Badge Holder	1.58	1.60	0.00	0.0%	0.0%	01-Jan-17	
Baseball Cap	10.61	10.80	0.00	0.0%	0.0%	01-Jan-17	
Flag Large 9x5	145.00	189.00	189.00	0.0%	30.3%	01-Jan-17	
Flag Small 6x3	79.65	82.55	82.55	0.0%	3.6%	01-Jan-17	
Fleece Blanket	16.27	16.70	0.00	0.0%	0.0%	01-Jan-17	
Fleece Scarf	15.86	16.15	0.00	0.0%	0.0%	01-Jan-17	
Fleece Toque	12.83	13.10	0.00	0.0%	0.0%	01-Jan-17	
Keylight Key Chain	3.16	3.20	0.00	0.0%	0.0%	01-Jan-17	
Lanyard	2.14	2.20	0.00	0.0%	0.0%	01-Jan-17	
Lapel Pins	0.80	0.85	0.69	-18.8%	-13.8%	01-Jan-17	
Short Sleeved T-Shirt	10.10	10.30	0.00	0.0%	0.0%	01-Jan-17	
Stainless Steel Water Bottle	11.10	11.30	0.00	0.0%	0.0%	01-Jan-17	
Total Departmental							-25

### City of Ottawa Service Innovation & Performance Department Human Resources - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Director's Office	327	341	14
Diversity & Inclusion Branch	381	256	-125
HR Client & Business Solutions	3,179	3,216	37
Resourcing & Talent Management	5,283	5,233	-50
Compensation & Benefits	3,124	3,162	38
Occupational Health & Safety	3,753	3,699	-54
Gross Expenditure	16,047	15,907	-140
Recoveries & Allocations	-740	-740	0
Revenue	0	0	0
Net Requirement	15,307	15,167	-140
Expenditures by Type			
Salaries, Wages & Benefits	12,454	12,314	-140
Overtime	3	3	0
Material & Services	3,441	3,441	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	149	149	0
Gross Expenditures	16,047	15,907	-140
Recoveries & Allocations	-740	-740	0
Net Expenditure	15,307	15,167	-140
Revenues By Type			
Federal	o	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	15,307	15,167	-140
Full Time Equivalents	122.00	119.00	-3.00

### City of Ottawa Corporate Services Department Information Technology Services - Operating Resource Requirement In Thousands (\$000)

in Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Office of the CIO	857	862	5
IT Planning & Governance	5,797	5,387	-410
Cyber Security	1,934	2,051	117
IT Infrastructure & Support	28,489	28,805	316
IT Application Solutions	24,542	24,632	90
Gross Expenditure	61,619	61,737	118
Recoveries & Allocations	-4,161	-4,161	0
Revenue	0	0	0
Net Requirement	57,458	57,576	118
Expenditures by Type			
Salaries, Wages & Benefits	32,834	32,357	-477
Overtime	309	309	0
Material & Services	28,416	29,011	595
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	60	60	0
Gross Expenditures	61,619	61,737	118
Recoveries & Allocations	-4,161	-4,161	0
Net Expenditure	57,458	57,576	118
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	57,458	57,576	118
Full Time Equivalents	301.00	292.00	-9.00

### City of Ottawa Service Innovation & Performance Department Corporate Communications - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Director's Office	1,415	1,455	40
Planning & Implementation	3,226	3,301	75
Gross Expenditure	4,641	4,756	115
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	4,641	4,756	115
Expenditures by Type			
Salaries, Wages & Benefits	4,456	4,571	115
Overtime	23	23	0
Material & Services	144	144	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	18	18	0
Gross Expenditures	4,641	4,756	115
Recoveries & Allocations	0	0	0
Net Expenditure	4,641	4,756	115
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	4,641	4,756	115
Full Time Equivalents	41.00	41.00	0.00

# City of Ottawa Planning, Infrastructure & Economic Development Department General Manager's Office - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager's Office	4,031	2,531	-1,500
Gross Expenditure	4,031	2,531	-1,500
Recoveries & Allocations	-569	-586	-17
Revenue	0	0	0
Net Requirement	3,462	1,945	-1,517
Expenditures by Type			
Salaries, Wages & Benefits	2,660	1,660	-1,000
Overtime	7	7	0
Material & Services	1,096	596	-500
Transfers/Grants/Financial Charges	200	200	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	68	68	0
Gross Expenditures	4,031	2,531	-1,500
Recoveries & Allocations	-569	-586	-17
Net Expenditure	3,462	1,945	-1,517
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	3,462	1,945	-1,517
Full Time Equivalents	14.49	8.49	-6.00

### City of Ottawa Planning, Infrastructure & Economic Development Department Economic Development - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Economic Development	11,314	11,524	210
Markets Management	1,462	1,462	0
Sponsorship and Advertising	667	574	-93
Gross Expenditure	13,443	13,560	117
Recoveries & Allocations	-1,062	-1,062	0
Revenue	-3,580	-3,220	360
Net Requirement	8,801	9,278	477
Expenditures by Type	0.470	0.005	0.40
Salaries, Wages & Benefits	2,473	2,225	-248
Overtime	29	29	0
Material & Services	2,602	2,357	-245
Transfers/Grants/Financial Charges	8,305	8,915	610
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	34	34	0
Gross Expenditures	13,443	13,560	117
Recoveries & Allocations	-1,062	-1,062	0
Net Expenditure	12,381	12,498	117
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-360	0	360
Fees and Services	-3,220	-3,220	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-3,580	-3,220	360
Net Requirement	8,801	9,278	477
Full Time Equivalents	24.57	21.57	-3.00

City of Ottawa

### Planning, Infrastructure & Economic Development Department Economic Development - User Fees

Economic Development - Oser i ces	2015	2016	2017	% Change	% Change	Effective Date	2017
	Rate \$	Rate \$	Rate \$	Over 2016	Over 2015	Effective Date	Revenue (\$000)
ByWard Market Application and License Renewal fees by Category of							
Vending Activity							
Selection Committee Reviews Application fee: all categories except							
SP,SPA & RS	75.00	75.00	75.00	0.0%	0.0%	01-Jan-17	
Annual License renewal: all categories except SP,SPA & RS	75.00	75.00	75.00	0.0%	0.0%	01-Jan-17	
ByWard Market Permit Fees by Category of Vending Activity							
ByWard Market Season & Monthly Permit Fee per square foot per month							
AF-1, AC-1, FS	2.62	2.62	2.62	0.0%	0.0%	01-Jan-17	
AF-2, AC-2, AC-3	3.94	3.94	3.94	0.0%			
AF-3, AC-4, RK, RP, RS, RV, TS	5.24	5.24	5.24	0.0%	0.0%	01-Jan-17	
Market Season Daily Permit							
AF-1, AC-1, FS Monday - Thursday	13.00	13.00	13.00	0.0%	0.0%	01-Jan-17	
AF-1, AC-1, FS Friday, Saturday, Sunday & Statutory Holidays	26.00	26.00	26.00	0.0%	0.0%	01-Jan-17	
AF-2, AC-2, AC-3 Monday - Thursday	19.00	19.00	19.00	0.0%	0.0%	01-Jan-17	
AF-2, AC-2, AC-3 Friday, Saturday, Sunday & Statutory Holidays	38.00	38.00	38.00	0.0%	0.0%	01-Jan-17	
AF-3, AC-4 Monday - Thursday	26.00	26.00	26.00	0.0%	0.0%	01-Jan-17	
AF-3, AC-4 Friday, Saturday, Sunday & Statutory Holidays	51.00	51.00	51.00	0.0%	0.0%	01-Jan-17	
Holiday Season, Market Off-Season & Monthly Permit Fee per month							
AF-1, AC-1, FS, XT, XD	205.00	205.00	205.00	0.0%	0.0%	01-Jan-17	
AF-2, AC-2, AC-3	308.00	308.00	308.00	0.0%	0.0%	01-Jan-17	
AF-3, AC-4, RK, RP, RS, RV, TS	410.00	410.00	410.00	0.0%	0.0%	01-Jan-17	
Market Off-Season Daily Permit							
AF-1, AC-1, FS Monday - Thursday	10.00	10.00	10.00	0.0%		01-Jan-17	
AF-1, AC-1, FS Friday, Saturday, Sunday & Statutory Holidays	21.00	21.00	21.00	0.0%			
AF-2, AC-2, AC-3 Monday - Thursday	15.00	15.00	15.00	0.0%	0.0%	01-Jan-17	
AF-2, AC-2, AC-3 Friday, Saturday, Sunday & Statutory Holidays	31.00	31.00	31.00	0.0%	0.0%		
AF-3, AC-4 Monday - Thursday	21.00	21.00	21.00	0.0%		01-Jan-17	
AF-3, AC-4 Friday, Saturday, Sunday & Statutory Holidays	41.00	41.00	41.00	0.0%	0.0%	01-Jan-17	
Additional Charge Stand Permit Fees (listed above)							
In addition to the permit fees listed above a \$3.00 charge will be added							
to all daily permit fees and a \$25.00 charge will be added to all							
categories & seasons of monthly permits, and the revenue from these							
charges will be granted by the City to the ByWard Market Standholders							
Association.							

**City of Ottawa** 

### Planning, Infrastructure & Economic Development Department Economic Development - User Fees

Economic Development - User Fees	2015	0040	0047				0047
	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Economic Development - User Fees continued							
Annual Permit - SP, SPA (50% of rate after August 1st)	150.00	150.00	150.00	0.0%	0.0%	01-Jan-17	
Daily Permit - SP, SPA	10.00	10.00	10.00	0.0%	0.0%	01-Jan-17	
Parkdale Market Application and License Renewal fees by Category of							
Vending Activity							
Selection Committee Reviews Application fee: all categories	75.00	75.00	75.00	0.0%	0.0%	01-Jan-17	
Annual License renewal: all categories	75.00	75.00	75.00	0.0%	0.0%	01-Jan-17	
Parkdale Market Permit Fees by Category of Vending Activity							
Parkdale Market Season & Monthly Permit Fee per square foot per month		4 0=	4.0=	0.00/	0.00/	04 1 47	
AF-1, AC-1, FS AF-2	1.97	1.97	1.97	0.0%			
AF-2 AF-3	2.95 3.95	2.95 3.95	2.95 3.95	0.0% 0.0%	0.0% 0.0%		
Market Season Daily Permit	3.93	3.93	3.93	0.076	0.0%	01-Jan-17	
AF-1, AC-1, FS Monday - Thursday	13.00	13.00	13.00	0.0%	0.0%	01-Jan-17	
AF-1, AC-1, FS Friday, Saturday, Sunday & Statutory Holidays	26.00	26.00	26.00	0.0%			
AF-2 Monday - Thursday	19.00	19.00	19.00	0.0%			
AF-2 Friday, Saturday, Sunday & Statutory Holidays	38.00	38.00	38.00	0.0%			
AF-3 Monday - Thursday	26.00	26.00	26.00	0.0%			
AF-3 Friday, Saturday, Sunday & Statutory Holidays	51.00	51.00	51.00	0.0%			
Market Off-Season & Monthly Permit Fee per month							
AF-1, AC-1, FS	205.00	205.00	205.00	0.0%	0.0%	01-Jan-17	
AF-2	308.00	308.00	308.00	0.0%	0.0%	01-Jan-17	
Market Off-Season Daily Permit							
AF-1, AC-1, FS Monday - Thursday	10.00	10.00	10.00	0.0%			
AF-1, AC-1, FS Friday, Saturday, Sunday & Statutory Holidays	21.00	21.00	21.00	0.0%			
AF-2 Monday - Thursday	15.00	15.00	15.00	0.0%			
AF-2 Friday, Saturday, Sunday & Statutory Holidays	31.00	31.00	31.00	0.0%			
AF-3 Monday - Thursday	21.00	21.00	21.00	0.0%			
AF-3 Friday, Saturday, Sunday & Statutory Holidays	41.00	41.00	41.00	0.0%	0.0%	01-Jan-17	
Total Departmental							

## City of Ottawa Transportation Services Department O-Train Construction - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
O-Train Construction	5,591	5,242	-349
Gross Expenditure	5,591	5,242	-349
Recoveries & Allocations	-1,049	-729	320
Revenue	-4,542	-4,513	29
Net Requirement	0	0	0
Expenditures by Type			
Salaries, Wages & Benefits	5,056	4,702	-354
Overtime	40	40	0
Material & Services	463	468	5
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	32	32	0
Gross Expenditures	5,591	5,242	-349
Recoveries & Allocations	-1,049	-729	320
Net Expenditure	4,542	4,513	-29
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-4,542	-4,508	34
Fees and Services	0	-5	-5
Fines	0	0	C
Other	0	0	C
Total Revenue	-4,542	-4,513	29
Net Requirement	0	0	0
Full Time Equivalents	23.00	23.00	0.00

O-Train Construction - Oser Fees	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	Effective Date	2017 Revenue (\$000)
Proximity Fees	Ť	·	·			(4000)
Shoring – Design & Monitoring Plan						
Level 1 Fee		500	500	0%		
Level 2 Fee		2,000	2,000	0%		
Level 3 Fee		4,000	4,000	0%		
Excavation Support System		.,000	.,,	<b>_</b>		
Level 2 Fee		500	500	0%		
Level 3 Fee		1,500	1,500	0%		
Geotechnical Hydrogeological Analysis		1,000	1,000			
Level 2 Fee		1,000	1,000	0%		
Level 3 Fee		1,000	1,000	0%		
Groundwater Control Plan		1,000	1,000			
Level 1 Fee		500	500	0%		
Level 2 Fee		2,000	2,000	0%		
Level 3 Fee		2,000	2,000	0%		
Waterproofing System		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Level 2 Fee		500	500	0%		
Level 3 Fee		1,000	1,000	0%		
Structural Analysis –Loading		,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Level 2 Fee		2,000	2,000	0%		
Level 3 Fee		2,000	2,000	0%		
Fire Ventilation		,				
Level 2 Fee		500	500	0%		
Level 3 Fee		1,000	1,000	0%		
Station Ventilation			,			
Level 2 Fee		500	500	0%		
Level 3 Fee		1,000	1,000	0%		
Access Requirements (including AODA)		,	,			
Level 1 Fee		500	500	0%		
Level 2 Fee		500	500	0%		
Level 3 Fee		750	750	0%		
Noise and Vibration Study						
Level 1 Fee		500	500	0%		
Level 2 Fee		1,000	1,000	0%		
Level 3 Fee		2,000	2,000	0%		

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	Effective Date	2017 Revenue (\$000)
EMI/Stray Current						
Level 2 Fee		500	500	0%		
Level 3 Fee		500	500	0%		
Construction Coordination Protocols						
Level 1 Fee		500	500	0%		
Level 2 Fee		1,500	1,500	0%		
Level 3 Fee		3,000	3,000	0%		
Pre-Post Construction Surveys						
Level 1 Fee		500	500	0%		
Level 2 Fee		500	500	0%		
Level 3 Fee		1,500	1,500	0%		
Set-Back Requirements from Structures in the Zone of Influence						
Level 1 Fee		500	500	0%		
Level 2 Fee		1,000	1,000	0%		
Level 3 Fee		1,500	1,500	0%		
Fire/Smoke Dispersion Analysis						
Level 2 Fee		1,500	1,500	0%		
Level 3 Fee		2,000	2,000	0%		
Crane Swing and Lifting Loads						
Level 1 Fee		500	500	0%		
Level 2 Fee		1,000	1,000	0%		
Level 3 Fee		1,500	1,500	0%		
Insurance Requirements						
Level 2 Fee		500	500	0%		
Level 3 Fee		500	500	0%		
Property – M&L Requirements						
Level 2 Fee		500	500	0%		
Level 3 Fee		1,000	1,000	0%		

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	Effective Date	2017 Revenue (\$000)
Utility relocations and Installations						
Level 1 Fee		500	500	0%		
Level 2 Fee		1,000	1,000	0%		
Level 3 Fee		1,500	1,500	0%		
Entrance Connection Agreement						
Level 2 Fee		4,000	4,000	0%		
Level 3 Fee		5,000	5,000	0%		
Security Plan						
Level 2 Fee		1,500	1,500	0%		
Level 3 Fee		1,500	1,500	0%		
Construction As-Built Drawings						
Level 2 Fee		500	500	0%		
Level 3 Fee		1,500	1,500	0%		
Total Departmental						

## City of Ottawa Transportation Services Department O-Train Planning - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
O-Train Planning	1,075	1,970	895
Gross Expenditure	1,075	1,970	895
Recoveries & Allocations	-1,075	-1,970	-895
Revenue	0	0	0
Net Requirement	0	0	0
Expenditures by Type			
Salaries, Wages & Benefits	1,075	1,970	895
Overtime	0	0	0
Material & Services	0	0	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	0	0	0
Gross Expenditures	1,075	1,970	895
Recoveries & Allocations	-1,075	-1,970	-895
Net Expenditure	0	0	0
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	0	0	0
Full Time Equivalents	0.00	0.00	0.00

### City of Ottawa Non Departmental - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Corporate Human Resource Provision			
Expenditure			
Corporate Accounts General	1,974	0	-1,974
Sick Leave Banks	4,920	4,920	0
Retiree Costs	5,353	5,353	0
Employee Benefits	1,128	1,128	0
Benefit Adjustments	75	75	0
Net Corp HR Provision Requirement	13,450	11,476	-1,974
Capital Formation Costs			
Expenditure			
Contribution to City Wide Capital Reserves	83,034	105,290	22,256
Contribution to Gas Tax Reserve Fund	88,064	88,080	16
Transfer to CW Capital from Endowment Earnings	13,000	13,000	0
Transfer to CW Capital from OLDC	5,000	5,000	0
Transfer to CW Capital from Sale of Surplus Land	1,500	1,500	0
Transfer to Environmental Lands Reserve	0	200	200
City Wide Debt Charges	87,631	89,347	1,716
100 Constellation Lease	6,528	6,413	-115
Net Expenditure	284,757	308,830	24,073
Revenue			
Contribution from City Wide Capital Reserves	-13,300	-1,800	11,500
One time contribution from Child Care Reserve	0	0	0
Gas Tax Receipts	-88,064	-88,080	-16
Endowment Fund Earnings	-13,000	-13,000	0
Ottawa Lands Development Corp (OLDC)	-5,000	-5,000	0
Sale of Surplus Land	-1,500	-1,500	0
City Wide Debt Charge Funding	-10,798	-10,764	34
Total Revenue	-131,662	-120,144	11,518
Net Capital Formation Costs Requirement	153,095	188,686	35,591

City of Ottawa Non Departmental - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Corporate Common Expenditures			
Expenditure			
Contribution to Election Expense Reserve	2,176	2,206	30
One-Time & Unforeseen Provision	2,800	1,425	-1,375
Financial Charges & Other	7,871	4,538	-3,333
Gross Expenditure	12,847	8,169	-4,678
Recoveries & Allocations - Water/Sewer	-18,777	-18,777	0
Net Expenditure	-5,930	-10,608	-4,678
Net Corporate Common Expenditures Requirement	-5,930	-10,608	-4,678
Corporate Common Revenues			
Expenditure			
Penalty & Interest	0	0	0
Investment Income	326	326	0
Provincial Offences Act	137	137	0
Sale of Surplus Land	0	0	0
Net Expenditure	463	463	0
Revenue			
Penalty & Interest	-13,784	-14,059	-275
Investment Income	-13,716	-14,016	-300
Hydro Ottawa Dividends	-17,000	-20,000	-3,000
Provincial Offences Act	-12,107	-12,907	-800
Rideau Carleton Raceway	-5,600	-5,600	0
Lottery Fees	-1,004	-1,004	0
Other Miscellaneous Revenue	-2,761	-2,761	0
Total Revenue	-65,972	-70,347	-4,375
Net Corporate Common Revenues Requirement	-65,509	-69,884	-4,375

### City of Ottawa Non Departmental - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Tax Related Expenditures and Revenues			
Expenditure			
Tax Rebates & Remissions	23,070	29,470	6,400
Municipal Property Assessment Corp	13,475	13,750	275
Net Expenditure	36,545	43,220	6,675
Revenue			
Supplemental Assessment	-20,434	-20,434	0
Payments-in-Lieu Taxation	-185,648	-187,248	-1,600
Public Institutions	-6,361	-6,361	0
Property Tax Revenue	-1,464,089	-1,518,937	-54,848
Total Revenue	-1,676,532	-1,732,980	-56,448
Net Tax Related Expenditures and Revenues	-1,639,987	-1,689,760	-49,773
Total Net Requirement	-1,544,881	-1,570,090	-25,209
Full Time Equivalents (FTE's)	0.00	0.00	0.00

### City of Ottawa 2017 Adopted Capital Budget Finance & Economic Development Committee Capital Funding Summary

In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Fleet Services						
Renewal of City Assets						
908634 Fleet Growth - Mail Delivery - 2017	0	40	0	0	0	40
Renewal of City Assets Total	0	40	0	0	0	40
Fleet Services Total	0	40	0	0	0	40
General Government						
Renewal of City Assets						
908466 2017 Buildings-General Government	0	1,370	0	0	0	1,370
Renewal of City Assets Total	0	1,370	0	0	0	1,370
Strategic Initiatives						
908458 2017 Accessibility - General Government	0	350	0	0	0	350
Strategic Initiatives Total	0	350	0	0	0	350
General Government Total	0	1,720	0	0	0	1,720
Information Technology						
Renewal of City Assets						
908522 Technology Infrastructure - 2017	0	3,485	0	0	0	3,485
908655 Microsoft Upgrade	64	4,934	0	0	0	4,998
Renewal of City Assets Total	64	8,419	0	0	0	8,483
Information Technology Total	64	8,419	0	0	0	8,483
Service Ottawa						
Strategic Initiatives						
908388 Digital Service Strategy & Implementation	0	1,200	0	0	0	1,200
Strategic Initiatives Total	0	1,200	0	0	0	1,200

### City of Ottawa 2017 Adopted Capital Budget Finance & Economic Development Committee Capital Funding Summary

In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Service Ottawa Total	0	1,200	0	0	0	1,200
Transit Services						
Growth 907926 Stage 2 LRT-Preliminary Plan-Procuremer	44,667	3,048	0	8,438	·	67,000
Growth Total	44,667	3,048	0	8,438	•	67,000
Transit Services Total	44,667	3,048	0	8,438	10,847	67,000
Public Transit Infrastructure Funding						
Renewal of City Assets						
908648 PTIF 006 Customer waiting area Confed S	1,000	0	0	0	1,000	2,000
908682 PTIF-008 Elevator Tremblay Station	500	0	0	0	500	1,000
908752 PTIF 001 Mann Ave Transit Structure Rep	2,500	0	0	0	2,500	5,000
Renewal of City Assets Total	4,000	0	0	0	4,000	8,000
Growth						
908667 PTIF-Kanata LRT Extension - Env Assess	2,400	0	0	229	371	3,000
908709 PTIF 026 Acquisition of 2 train sets	32,000	0	0	0	8,000	40,000
908771 PTIF 028 LRT Stage2 - Bridge VIA/O-Trair	2,000	0	0	0	500	2,500
Growth Total	36,400	0	0	229	8,871	45,500
Public Transit Infrastructure Funding Total	40,400	0	0	229	12,871	53,500
Grand Total	85,131	14,427	0	8,667	23,718	131,943

### City of Ottawa Planning Committee - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Planning & Growth Management	26,291	25,140	-1,151
Building Code Services - Ontario Building Code	23,907	24,345	438
Housing Services	356	366	10
Gross Expenditure	50,554	49,851	-703
Recoveries & Allocations	-4,562	-4,662	-100
Revenue	-43,699	-44,537	-838
Net Requirement	2,293	652	-1,641
Expenditures by Type			
Salaries, Wages & Benefits	40,511	39,875	-636
Overtime	735	735	0
Material & Services	2,489	2,419	-70
Transfers/Grants/Financial Charges	150	150	0
Fleet Costs	543	473	-70
Program Facility Costs	0	0	0
Other Internal Costs	6,126	6,199	73
Gross Expenditures	50,554	49,851	-703
Recoveries & Allocations	-4,562	-4,662	-100
Net Expenditure	45,992	45,189	-803
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-4,641	-5,579	-938
Fees and Services	-39,058	-38,958	100
Fines	, 0	0	0
Other	0	0	0
Total Revenue	-43,699	-44,537	-838
Net Requirement	2,293	652	-1,641
Full Time Equivalents	404.77	394.77	-10.00

### City of Ottawa Planning, Infrastructure & Economic Development Department Planning & Growth Management - Operating Resource Requirement In Thousands (\$000)

III Triodsands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Business Services	3,544	2,497	-1,047
Development Review Process	14,813	14,485	-328
Policy Development & Urban Design	7,242	7,448	206
Building Code Services	692	710	18
Gross Expenditure	26,291	25,140	-1,151
Recoveries & Allocations	-4,242	-4,342	-100
Revenue	-20,112	-20,512	-400
Net Requirement	1,937	286	-1,651
Expenditures by Type			
Salaries, Wages & Benefits	23,646	22,590	-1,056
Overtime	215	215	0
Material & Services	1,924	1,854	-70
Transfers/Grants/Financial Charges	150	150	0
Fleet Costs	246	221	-25
Program Facility Costs	0	0	0
Other Internal Costs	110	110	0
Gross Expenditures	26,291	25,140	-1,151
Recoveries & Allocations	-4,242	-4,342	-100
Net Expenditure	22,049	20,798	-1,251
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-141	-141	0
Fees and Services	-19,971	-20,371	-400
Fines	0	0	0
Other	0	0	0
Total Revenue	-20,112	-20,512	-400
Net Requirement	1,937	286	-1,651
Full Time Equivalents	217.15	207.15	-10.00

Planning & Growth Management - User Fees	2015	2016	2017	% Change	% Change		2017
	Rate \$	Rate \$	Rate \$	Over 2016	Over 2015	Effective Date	Revenue (\$000)
Development Review Process							
Official Plan Amendment							
Official Plan Amendment**	18,541.00	18,912.00	19,290.00	2.0%	4.0%	01-Jan-17	
Zoning By-Law Amendments							
Zoning By-Law Amendment Major**	15,048.00	15,349.00	15,656.00	2.0%	4.0%	01-Jan-17	
Zoning By-Law Amendment Minor**	7,728.00	7,883.00	8,041.00	2.0%	4.1%	01-Jan-17	
Lifting Holding By-law**	5,324.00	5,430.00	5,539.00	2.0%	4.0%	01-Jan-17	
Zoning By-law Amendment-Extension of Temporary Use for Garden						-	
Suite***	3,204.00	3,269.00	3,334.00	2.0%	4.1%	01-Jan-17	
Zoning By-law Amendment-Severance of Surplus Farm Dwelling***	3,204.00	3,269.00	3,334.00	2.0%	4.1%	01-Jan-17	
Subdivision Draft Approval							
Subdivision Draft Approval 1 to 40 units*	31,962.00	32,601.00	33,253.00	2.0%	4.0%	01-Jan-17	
Subdivision Draft Approval 41 to 250 units*	57,141.00	58,283.00	59,449.00	2.0%	4.0%	01-Jan-17	
Subdivision Draft Approval 250+ units*	69,557.00	70,948.00	72,367.00	2.0%	4.0%	01-Jan-17	
Subdivision Draft Approval Non-residential Uses*	26,632.00	27,165.00	27,708.00	2.0%	4.0%	01-Jan-17	
Subdivision Draft Approval Residential and Non-residential Uses*	7,001.00	7,141.00	7,284.00	2.0%	4.0%	01-Jan-17	
Subdivision Final Approval							
Subdivision Planning Agreement 1 to 40 units	7,001.00	7,141.00	7,284.00	2.0%	4.0%	01-Jan-17	
Subdivision Planning Agreement 41 to 250 units	8,263.00	8,428.00	8,597.00	2.0%	4.0%	01-Jan-17	
Subdivision Planning Agreement 250+units	10,253.00	10,458.00	10,667.00	2.0%	4.0%	01-Jan-17	
Subdivision Planning Agreement Non-residential Uses*	3,470.00	3,539.00	3,610.00	2.0%	4.0%	01-Jan-17	
Subdivision Planning Agreement Residential and Non-residential Uses*	4,596.00	4,668.00	4,761.00	2.0%	3.6%	01-Jan-17	
Subdivision Revisions Requiring Circulation	3,470.00	3,539.00	3,610.00	2.0%	4.0%	01-Jan-17	
Subdivision Extension of Draft Plan Approval	3,204.00	3,269.00	3,334.00	2.0%	4.1%	01-Jan-17	
Plan of Condominium							
Condominium-New Vacant Land/Common Elements							
-No Concurrent Site Plan*	28,862.00	29,439.00	30,028.00	2.0%	4.0%	01-Jan-17	
Condominium-New Vacant Land/Common Elements							
-With Concurrent Site Plan*	11,720.00	11,955.00	12,194.00	2.0%	4.0%	01-Jan-17	
Condominium - New Standard, Phased or Leasehold	11,720.00	11,955.00	12,194.00	2.0%	4.0%	01-Jan-17	
Condominium - Revision or Extension-Manager Approval - No Public							
Consultation	2,137.00	2,180.00	2,224.00	2.0%	4.1%	01-Jan-17	
Site Plan Control							
Site Plan Control-New-Manager Delegated With Public Consultation**	17,413.00	17,761.00	18,116.00	2.0%	4.0%	01-Jan-17	
Site Plan Control-New-Manager Delegated Without Public Consultation**	3,993.00	4,073.00	4,154.00	2.0%	4.0%	01-Jan-17	
Site Plan Control-New-Sandy Hill Special Site Plan Control Area Without Public Consultation - Alteration			500.00	n/a	n/a	01-Jan-17	

Planning & Growth Management - User Fees	2015	2016	2017	% Change	% Change		2017
	Rate \$	Rate \$	Rate \$	Over 2016	Over 2015	Effective Date	Revenue (\$000)
Site Plan Control continued		·					(,
			500.00 for each				
			additional dwelling				
			unit to a				
Site Plan Control-New-Sandy Hill Special Site Plan Control Area Without			maximium of three				
Public Consultation - New Dwelling Unit(s)			dwelling units	n/a	n/a	01-Jan-17	
			500.00 per two				
			additional rooming				
			units to a				
Site Plan Control-New-Sandy Hill Special Site Plan Control Area Without			maximium of six				
Public Consultation - New Rooming Unit(s)			dwelling units	n/a	n/a	01-Jan-17	
Site Plan Control-New-Sandy Hill Special Site Plan Control Area Without							
Public Consultation - Addition/New > 275 square meters			-	n/a	n/a	01-Jan-17	
Site Plan Control-New-Sandy Hill Special Site Plan Control Area Without							
Public Consultation - Addition/New < 275 square meters to 350 square							
metres			500.00	n/a	n/a	01-Jan-17	
Site Plan Control-New-Sandy Hill Special Site Plan Control Area Without				,			
Public Consultation- Addition/New < 350 square metres			2,500.00	n/a	n/a	01-Jan-17	
Site Plan Control-Revision-Manager Delegated With Public	47 440 00	47 704 00	40.440.00	0.00/	4.00/	04 1 47	
Consultation**	17,413.00	17,761.00	18,116.00	2.0%	4.0%	01-Jan-17	
Site Plan Control-Revision/Extension-Manager Delegated Without Public	0.004.00	0.000.00	0.047.00	0.00/	4.00/	04 1 47	
Consultation**	2,804.00	2,860.00	2,917.00	2.0%	4.0%	01-Jan-17	
Site Plan Control-Revision/Extension-Staff Delegated	3,063.00	3,124.00	3,186.00	2.0%	4.0%	01-Jan-17	
Site Plan for Street Townhouse not Previously Approved through Subdivision							
Process	3,063.00	3,124.00	3,186.00	2.0%		01-Jan-17	
Site Plan Control-New/Revision/Extension Rural-based	665.00	678.00	692.00	2.1%		01-Jan-17	
Site Plan Control-Two-Stage-Draft Approval**	12,261.00	12,506.00	12,756.00	2.0%	4.0%	01-Jan-17	
Site Plan Control-Two-Stage-Final Approval	5,152.00	5,255.00	5,360.00	2.0%	4.0%	01-Jan-17	
Lifting Part Lot Control							
Lifting Part Lot Control-No Public Consultation	5,201.00	5,305.00	5,411.00	2.0%		01-Jan-17	
Lifting Part Lot Control-With Public Consultation**	15,978.00	16,298.00	16,624.00	2.0%		01-Jan-17	
Lifting Part Lot Control-Extension	665.00	678.00	692.00	2.1%	4.1%	01-Jan-17	
Lifting 30 Cm Reserve							
Lifting 30 Cm Reserve	1,067.00	1,089.00	1,111.00	2.0%	4.1%	01-Jan-17	
Demolition Control							
Demolition Control**	1,671.00	1,704.00	1,738.00	2.0%	4.0%	01-Jan-17	

Planning & Growth Management - User Fees							
	2015	2016	2017	% Change	% Change		2017
	Rate	Rate	Rate	Over 2016	Over 2015	Effective Date	Revenue
	\$	\$	\$				(\$000)
Street/Lane Opening & Closing							
Street/Lane Opening	11,720.00	11,955.00	12,194.00	2.0%			
Street/Lane Closing Travelled Arterial**	8,630.00	8,803.00	8,979.00	2.0%			
Street/Lane Closing Untraveled Arterial	8,630.00	8,803.00	8,979.00	2.0%	4.0%	01-Jan-17	
Street/Lane Closing Travelled Road Lane**	3,948.00	4,027.00	4,108.00	2.0%	4.1%	01-Jan-17	
Street/Lane Closing Untraveled Road Lane	3,948.00	4,027.00	4,108.00	2.0%	4.1%	01-Jan-17	
Other Planning Applications							
Municipal Review and Concurrence of an Antenna System (ACS2012-							
ICS-PGM-0045):							
Residential Use Antenna System	312.00	318.00	324.00	1.9%	3.8%	01-Jan-17	
Antenna System	2,777.00	2,832.00	2,889.00	2.0%	4.0%	01-Jan-17	
Heritage Applications							
Heritage Applications	2,889.00	2,947.00	3,006.00	2.0%	4.0%	01-Jan-17	
Heritage Confirmation Letter			180.00	n/a	n/a	01-Jan-17	
Gateway Features							
Development Application Gateway Feature - Lump sum per gateway	25,500.00	26,010.00	26,530.00	2.0%	4.0%	01-Jan-17	
Gateway Feature Maintenance Fund (value above \$100,000)		15%	15%	0.0%	n/a	01-Jan-17	
Engineering Design Review and Inspection Fees							
- value of hard servicing	4.0%	4.0%	4.0%	0.0%	0.0%	01-Jan-17	
- value of soft servicing	2.0%	2.0%	2.0%	0.0%	0.0%	01-Jan-17	
Review of Fourth and Subsequent Engineering Submissions (per day).	926.00	944.00	963.00	2.0%	4.0%	01-Jan-17	
Sewer							
Sewer Permit Fees	182.00	186.00	190.00	2.2%	4.4%	01-Jan-17	
Park Review and Inspection Fee							
Estimated value of work		4.0%	4.0%	0.0%	n/a	01-Jan-17	

Flamming & Growth Management - Oser Fees	2015 Rate	2016 Rate	2017 Rate	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue
Planning Review of Committee of Adjustment Applications	\$	\$	\$				(\$000)
Minor Variance Planning Review	350.00	357.00	364.00	2.0%	4.0%	01-Jan-17	
Consent application Planning Review	584.00	596.00	608.00	2.0%	4.0%	01-Jan-17 01-Jan-17	
Combined Consent/Minor Variance Planning Review	673.00	687.00	701.00	2.0%	4.1%	01-Jan-17 01-Jan-17	
FIT Applications	073.00	007.00	701.00	2.076	4.270	01-3411-17	
Request for a council support resolution for FIT			350.00	n/a	n/a	01-Jan-17	
Request for prescribed FIT form			200.00	n/a	n/a		
Historical Land Use Inventory (HLUI)			200.00	11/a	II/a	UT-Jan-17	
Historical Land Use Inventory (HLUI)			100.00	n/a	n/a	01-Jan-17	
Front Ending Agreements (FEA)			100.00	11/a	II/a	UT-Jan-17	
• • • • •			0.446.00	2/2	2/2	04 lon 17	
Front Ending Agreements (FEA)  Pre-application Consultations			8,146.00	n/a	n/a	01-Jan-17	
* *			F00.00	2/0	2/2	04 lon 17	
Pre-application Consultations (Pre-con)			500.00	n/a	n/a	01-Jan-17	
Legal Non-Conforming Rights	000.00	500.00	F40.00	0.00/	00.00/	04 lan 47	
Legal Non-Conforming Rights  Rural Park Development Fee	260.00	500.00	510.00	2.0%	96.2%	01-Jan-17	
•			4.040.00	- 1-	- 1-	04 1- 47	
Park Development Contribution (Rural)			1,818.00 per lot	n/a	n/a	01-Jan-17	
Revision Fee (All Applications)			0.400.00	- 1-	- 1-	04 1- 47	
Application Revisions Requiring Circulation			3,186.00	n/a	n/a	01-Jan-17	
Notes							
Note: *On-site sign fee of \$600+HST applicable above							
**On-site sign fee of \$500+HST applicable above							
***On-site sign fee of \$250+HST applicable above							
****Small On-site sign, when required in Urban context fee of \$100+HST							
Note: Joint Applications – Where two or more planning applications are submitted at the same time for the same property, the planning fee imposed for such applications shall be reduced by 10%. Applicable applications are: 30cm Reserve, Demolition Control, Lifting of Holding Zone, Official Plan Amendment, Part Lot Control, Plan of Condominium, Plan of Subdivision, Site Plan Control, Street/Lane Closure, Street/Lane Opening, and Zoning By-Law Amendment.							

Training & Growth Management - Oser Fees	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Legal Fees Related to Planning Applications							
Subdivision Legal Agreement 1 to 40 units	3,308.00	3,374.00	3,441.00	2.0%	4.0%	01-Jan-17	
Subdivision Legal Agreement 41 to 250 units	5,087.00	5,189.00	5,293.00	2.0%	4.0%		
Subdivision Legal Agreement 250+ units	6,987.00	7,127.00	7,270.00	2.0%	4.1%	01-Jan-17	
Subdivision Legal Agreement Non-residential	1,273.00	1,299.00	1,325.00	2.0%	4.1%	01-Jan-17	
Subdivision Revision	762.00	777.00	793.00	2.1%	4.1%	01-Jan-17	
Site Plan Control-New-Manager Delegated With Public Consultation	2,046.00	2,087.00	2,129.00	2.0%	4.1%	01-Jan-17	
Site Plan Control-New-Manager Delegated Without Public Consultation	2,046.00	2,087.00	2,129.00	2.0%	4.1%	01-Jan-17	
Site Plan Control-Revision-Manager Delegated With Public Consultation	1,029.00	1,049.00	1,070.00	2.0%	4.0%	01-Jan-17	
Site Plan Control-Revision/Extension-Manager Delegated Without Public							
Consultation	1,029.00	1,049.00	1,070.00	2.0%	4.0%	01-Jan-17	
Site Plan Control-Two-Stage-Final Approval	2,046.00	2,087.00	2,129.00	2.0%	4.1%	01-Jan-17	
Condominium Approval	1,778.00	1,814.00	1,850.00	2.0%	4.0%	01-Jan-17	
Condominium Revision/Extension	762.00	777.00	793.00	2.1%	4.1%	01-Jan-17	
Lifting Part Lot Control	512.00	522.00	532.00	1.9%	3.9%	01-Jan-17	
Lifting Part Lot Control Extension	377.00	385.00	393.00	2.1%	4.2%	01-Jan-17	
Lifting 30 cm Reserve	278.00	284.00	290.00	2.1%	4.3%	01-Jan-17	
Street/Lane Opening	1,200.00	1,224.00	1,248.00	2.0%	4.0%	01-Jan-17	
Street/Lane Closing	200.00	204.00	208.00	2.0%	4.0%	01-Jan-17	
Miscellaneous Legal Fees Related to Planning and Growth Management Applications							
Easement	489.00	489.00	499.00	2.0%	2.0%	01-Jan-17	
Encroachment Secretary Company of the Company of th	489.00	489.00	499.00	2.0%	2.0%	01-Jan-17	
Encroachment, simple and/or assignment Conveyance as a Condition of Development Approval	200.00 200.00	200.00	204.00 204.00	2.0% 2.0%	2.0% 2.0%	01-Jan-17 01-Jan-17	
Postponement Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Partial Discharge of Mortgage	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Maintenance & Liability Agreement	423.00	423.00	431.00	1.9%	1.9%	01-Jan-17	
Amending Maintenance and Liability	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Do-It-Yourself Construction Agreement	973.00	973.00	992.00	2.0%	2.0%	01-Jan-17	
Watermain Agreements	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Inhibiting Orders (Routine)	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Inhibiting Orders (Complex) Release of Inhibiting Orders (Routine)	606.00 134.00	606.00 134.00	618.00 137.00	2.0% 2.2%	2.0% 2.2%	01-Jan-17 01-Jan-17	
Release of Inhibiting Orders (Routine)  Release of Inhibiting Orders (Complex)	606.00	606.00	618.00	2.2%	2.2%		
Early Servicing Agreements - Subdivision	3,931.00	3,931.00	4,010.00	2.0%	2.0%	01-Jan-17	
Deferral Agreement for RDCS	401.00	401.00	4,010.00	2.0%	2.0%		

Planning & Growth Management - User Fees	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Miscellaneous Legal Fees Related to Planning and Growth							
Management Applications continued							
Release of Deferral Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Communal Water and Wastewater Agreements	3,931.00	3,931.00	4,010.00	2.0%	2.0%	01-Jan-17	
Private Roadway Agreement	489.00	489.00	499.00	2.0%	2.0%	01-Jan-17	
Release of Site Plan Agreement/Easement	328.00	328.00	335.00	2.1%	2.1%	01-Jan-17	
Pre-servicing Agreement - Site Plan	510.00	510.00	520.00	2.0%	2.0%	01-Jan-17	
Demolition Agreement	362.00	362.00	369.00	1.9%	1.9%	01-Jan-17	
Agreements arising from Consent Applications	1,245.00	1,245.00	1,270.00	2.0%	2.0%	01-Jan-17	
Agreements arising from Minor Variance	489.00	489.00	499.00	2.0%	2.0%	01-Jan-17	
Well Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Front Ending Agreement	5,358.00	5,358.00	5,465.00	2.0%	2.0%	01-Jan-17	
Other Agreements arising from Committee of Adjustment Applications	328.00	328.00	335.00	2.1%	2.1%	01-Jan-17	
Amending Site Plan Agreement Not Covered by Development Application							
Fee	922.00	922.00	940.00	2.0%	2.0%	01-Jan-17	
	1/2 Primary	1/2 Primary	1/2 Primary				
Amending Subdivision Agreement Not Covered by Development	Agreement Legal	•	Agreement Legal				
Application Fee	Fee	Fee	Fee			01-Jan-17	
Miscellaneous Agreement Arising from Development Applications	536.00	536.00	547.00	2.1%	2.1%	01-Jan-17	
Release of Miscellaneous Agreement Arising from Development							
Applications	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Traffic Signal Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Municipal Covenant Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Consolidation Agreement and other simple Agreements	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Community Improvement Plan (Development Assistance) Grant							
Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Road Modification Agreement	536.00	536.00	547.00	2.1%	2.1%	01-Jan-17	
Other Agreements - Complex	606.00	606.00	618.00	2.0%	2.0%	01-Jan-17	
Other Agreements - Simple	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Limiting Distance Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Section 37 Bonusing Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Brownfield Agreement	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Municipal Responsibility Agreement	1,200.00	1,200.00	1,224.00	2.0%	2.0%	01-Jan-17	
Cost Sharing Agreement	1,200.00	1,200.00	1,224.00	2.0%	2.0%	01-Jan-17	

Training & Growth Management Good Fees	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Miscellaneous Fees Related to Planning and Growth Management Applications							
Fence Viewer Fee	350.00	357.00	364.00	2.0%	4.0%	01-Jan-17	
Downtown Ottawa Urban Design Strategy (CD Rom)	5.00	5.00	5.10	2.0%	2.0%	01-Jan-17	
Online Sale of Maps	10.00	10.00	10.20	2.0%	2.0%	01-Jan-17	
CADD Plans - Hardcopy/Image/CAD							
Electronic Image File - pdf., tif.	14.20	14.48	14.80	2.2%	4.2%	01-Jan-17	
MicroStation .dgn or ACAD .dwg	28.10	28.66	29.20	1.9%	3.9%	01-Jan-17	
Standard Paper Print (up to 3 m length)	18.70	19.07	19.50	2.3%	4.3%	01-Jan-17	
Microfilm paper prints	6.00	6.12	6.20	1.3%	3.3%	01-Jan-17	
Electronic Media/Materials Fee							
CD-ROM	34.60	35.29	36.00	2.0%	4.0%	01-Jan-17	
Internet File Transfer (FPT)	34.60	35.29	36.00	2.0%	4.0%	01-Jan-17	
Internet Email (up to 1 megabyte per email)	34.60	35.29	36.00	2.0%	4.0%	01-Jan-17	
Customization Fees/Electronic File Translation							
Production of Customized Map or Data (hourly rate)	103.50	105.57	107.70	2.0%	4.1%	01-Jan-17	
CAD or GIS file	34.60	35.29	36.00	2.0%	4.0%	01-Jan-17	
Renewal of Existing License for a New Project	103.50	105.57	107.70	2.0%	4.1%	01-Jan-17	
One-Time Digital Data Fee, Theme Set:							
Topographic 1:10,000 1:2,000 or 1:5,000 scale electronic Data	34.60	35.29	36.00	2.0%	4.0%	01-Jan-17	
Aerial Ortho-photo, jpg. Format (6mb maximum)	103.50	105.57	107.70	2.0%	4.1%	01-Jan-17	

\$ \$	% Change		2017 Revenu
- processing and technical review	Over 2015	) Lincollive Bate	(\$000)
- processing and technical review			
- processing and technical review			
- per annum/sign	3.7%	% 01-Jan-17	
- annual renewal fee			
Directional Farm Sign Fees:	4.0%		
- application fee per sign Banner Sign Fees: - processing and technical review fee /group - processing fee span/day - processing fee processi			
Banner Sign Fees:   - processing and technical review fee /group   55.00   56.00   58.00   3.6%     - inspection fee/group   55.00   56.00   58.00   3.6%     Surface Encroachment/Construction	4.5%	% 01-Jan-17	
- inspection fee/group			
- inspection fee/group	5.5%	% 01-Jan-17	
Surface Encroachment/Construction   Rental on Sidewalk per sqm/day   1.43   1.45   1.48   2.1%     Rental on Boulevard per sqm/day   0.60   0.62   0.63   1.6%     Rental on Boulevard per sqm/day   0.60   0.62   0.63   1.6%     Minimum Rental Charge daily   28.00   28.50   29.10   2.1%     Permit processing fee   56.00   57.12   58.00   1.5%     Outdoor Patio	5.5%	% 01-Jan-17	
Rental on Boulevard per sqm/day   0.60   0.62   0.63   1.6%			
- Minimum Rental Charge daily 28.00 28.50 29.10 2.1% - Permit processing fee 56.00 57.12 58.00 1.5%    Outdoor Patio	3.5%	% 01-Jan-17	
- Minimum Rental Charge daily - Permit processing fee	5.0%	% 01-Jan-17	
- Permit processing fee	3.9%	% 01-Jan-17	
Outdoor Patio         305.00         311.00         317.20         2.0%           - Public Circulation         510.00         520.20         530.00         1.9%           - Permit processing fee         56.00         57.12         58.00         1.5%           - Daily Rental -per sqm/day         1.18         1.18         1.18         0.0%           Café Seating         - Permit processing fee         55.00         57.00         58.00         1.8%           - Per annum fee         156.00         159.00         162.20         2.0%           Streetside Spot:         Vending and Patios           - First time review fee         311.00         317.20         2.0%           - Permit processing fee         57.12         58.00         1.5%           - Daily Rental -per sqm/day         1.20         1.20         0.0%           Parklets:         - Permit processing fee         57.00         58.00         1.8%           - Per annum fee         57.00         58.00         1.8%           - Permit processing fee         57.00         58.00         1.8%           - Permit processing fee         57.00         58.00         1.8%           - Permit processing fee         57.00         58.00	3.6%	% 01-Jan-17	
- Public Circulation       510.00       520.20       530.00       1.9%         - Permit processing fee       56.00       57.12       58.00       1.5%         - Daily Rental -per sqm/day       1.18       1.18       1.18       0.0%         Café Seating       - Permit processing fee       55.00       57.00       58.00       1.8%         - Permit processing fee       156.00       159.00       162.20       2.0%         Streetside Spot:       - Vending and Patios       - First time review fee       311.00       317.20       2.0%         - Permit processing fee       57.12       58.00       1.5%         - Daily Rental -per sqm/day       1.20       1.20       0.0%         Parklets:       - Permit processing fee       57.00       58.00       1.8%         - Per annum fee       57.00       58.00       1.8%         - Per annum fee       159.00       162.00       1.9%         Tourist Information Kiosk       - Rental on Roadway or Sidewalk per sqm/day       1.43       1.45       1.48       2.1%         - Rental on unimproved Boulevard per sqm/day       0.60       0.62       0.63       1.6%			
- Public Circulation         510.00         520.20         530.00         1.9%           - Permit processing fee         56.00         57.12         58.00         1.5%           - Daily Rental -per sqm/day         1.18         1.18         1.18         0.0%           Café Seating         - Permit processing fee         55.00         57.00         58.00         1.8%           - Per annum fee         156.00         159.00         162.20         2.0%           Streetside Spot:         - Vending and Patios         - First time review fee         311.00         317.20         2.0%           - Permit processing fee         57.12         58.00         1.5%           - Daily Rental -per sqm/day         1.20         1.20         0.0%           Parklets:         - Permit processing fee         57.00         58.00         1.8%           - Per annum fee         57.00         58.00         1.8%           - Per annum fee         159.00         162.00         1.9%           Tourist Information Kiosk         - Rental on Roadway or Sidewalk per sqm/day         1.43         1.45         1.48         2.1%           - Rental on unimproved Boulevard per sqm/day         0.60         0.62         0.63         1.6%	4.0%	% 01-Jan-17	
- Permit processing fee       56.00       57.12       58.00       1.5%         - Daily Rental -per sqm/day       1.18       1.18       1.18       0.0%         Café Seating       - Permit processing fee       55.00       57.00       58.00       1.8%         - Per annum fee       156.00       159.00       162.20       2.0%         Streetside Spot:       Vending and Patios         - First time review fee       311.00       317.20       2.0%         - Permit processing fee       57.12       58.00       1.5%         - Daily Rental -per sqm/day       1.20       1.20       0.0%         Parklets:       - Permit processing fee       57.00       58.00       1.8%         - Per annum fee       57.00       58.00       1.8%         - Per annum fee       159.00       162.00       1.9%         Tourist Information Kiosk       - Rental on Roadway or Sidewalk per sqm/day       1.43       1.45       1.48       2.1%         - Rental on unimproved Boulevard per sqm/day       0.60       0.62       0.63       1.6%			
Daily Rental -per sqm/day			
Café Seating       55.00       57.00       58.00       1.8%         - Per annum fee       156.00       159.00       162.20       2.0%         Streetside Spot:         Vending and Patios       -       -       311.00       317.20       2.0%         - Permit processing fee       57.12       58.00       1.5%         - Daily Rental -per sqm/day       1.20       1.20       0.0%         Parklets:       -       57.00       58.00       1.8%         - Per annum fee       57.00       58.00       1.8%         - Per annum fee       159.00       162.00       1.9%         Tourist Information Kiosk       -       -       1.43       1.45       1.48       2.1%         - Rental on Roadway or Sidewalk per sqm/day       1.43       1.45       1.48       2.1%         - Rental on unimproved Boulevard per sqm/day       0.60       0.62       0.63       1.6%	0.0%		
- Permit processing fee 55.00 57.00 58.00 1.8% - Per annum fee 156.00 159.00 162.20 2.0%  Streetside Spot:  Vending and Patios - First time review fee 311.00 317.20 2.0% - Permit processing fee 57.12 58.00 1.5% - Daily Rental -per sqm/day 1.20 1.20 0.0%  Parklets: - Permit processing fee 57.00 58.00 1.8% - Per annum fee 57.00 58.00 1.8% - Per annum fee 159.00 162.00 1.9%  Tourist Information Kiosk - Rental on Roadway or Sidewalk per sqm/day 1.43 1.45 1.48 2.1% - Rental on unimproved Boulevard per sqm/day 0.60 0.62 0.63 1.6%			
- Per annum fee 156.00 159.00 162.20 2.0% Streetside Spot:  Vending and Patios - First time review fee 311.00 317.20 2.0% - Permit processing fee 57.12 58.00 1.5% - Daily Rental -per sqm/day 1.20 1.20 0.0% Parklets: - Permit processing fee 57.00 58.00 1.8% - Per annum fee 57.00 58.00 1.9% Tourist Information Kiosk - Rental on Roadway or Sidewalk per sqm/day 1.43 1.45 1.48 2.1% - Rental on unimproved Boulevard per sqm/day 0.60 0.62 0.63 1.6%	5.5%	% 01-Jan-17	
Streetside Spot:         Vending and Patios           - First time review fee         311.00         317.20         2.0%           - Permit processing fee         57.12         58.00         1.5%           - Daily Rental -per sqm/day         1.20         1.20         0.0%           Parklets:         - Permit processing fee         57.00         58.00         1.8%           - Per annum fee         159.00         162.00         1.9%           Tourist Information Kiosk         - Rental on Roadway or Sidewalk per sqm/day         1.43         1.45         1.48         2.1%           - Rental on unimproved Boulevard per sqm/day         0.60         0.62         0.63         1.6%	4.0%		
Vending and Patios         311.00         317.20         2.0%           - First time review fee         311.00         317.20         2.0%           - Permit processing fee         57.12         58.00         1.5%           - Daily Rental -per sqm/day         1.20         1.20         0.0%           Parklets:         - Permit processing fee         57.00         58.00         1.8%           - Per annum fee         159.00         162.00         1.9%           Tourist Information Kiosk         - Rental on Roadway or Sidewalk per sqm/day         1.43         1.45         1.48         2.1%           - Rental on unimproved Boulevard per sqm/day         0.60         0.62         0.63         1.6%			
- First time review fee       311.00       317.20       2.0%         - Permit processing fee       57.12       58.00       1.5%         - Daily Rental -per sqm/day       1.20       1.20       0.0%         Parklets:       - Permit processing fee       57.00       58.00       1.8%         - Per annum fee       159.00       162.00       1.9%         Tourist Information Kiosk       - Rental on Roadway or Sidewalk per sqm/day       1.43       1.45       1.48       2.1%         - Rental on unimproved Boulevard per sqm/day       0.60       0.62       0.63       1.6%			
- Permit processing fee       57.12       58.00       1.5%         - Daily Rental -per sqm/day       1.20       1.20       0.0%         Parklets:       - Permit processing fee       57.00       58.00       1.8%         - Per annum fee       159.00       162.00       1.9%         Tourist Information Kiosk       - Rental on Roadway or Sidewalk per sqm/day       1.43       1.45       1.48       2.1%         - Rental on unimproved Boulevard per sqm/day       0.60       0.62       0.63       1.6%	n/a	/a 01-Jan-17	
- Daily Rental -per sqm/day  Parklets: - Permit processing fee - Per annum fee - Per annum fee - Rental on Roadway or Sidewalk per sqm/day - Rental on unimproved Boulevard per sqm/day			
Parklets:         57.00         58.00         1.8%           - Per annum fee         159.00         162.00         1.9%           Tourist Information Kiosk         - Rental on Roadway or Sidewalk per sqm/day         1.43         1.45         1.48         2.1%           - Rental on unimproved Boulevard per sqm/day         0.60         0.62         0.63         1.6%	n/a		
- Permit processing fee       57.00       58.00       1.8%         - Per annum fee       159.00       162.00       1.9%         Tourist Information Kiosk         - Rental on Roadway or Sidewalk per sqm/day       1.43       1.45       1.48       2.1%         - Rental on unimproved Boulevard per sqm/day       0.60       0.62       0.63       1.6%	, ~	0.00	
- Per annum fee       159.00       162.00       1.9%         Tourist Information Kiosk       - Rental on Roadway or Sidewalk per sqm/day       1.43       1.45       1.48       2.1%         - Rental on unimproved Boulevard per sqm/day       0.60       0.62       0.63       1.6%	n/a	/a 01-Jan-17	
Tourist Information Kiosk         1.43         1.45         1.48         2.1%           - Rental on Roadway or Sidewalk per sqm/day         1.43         1.45         1.48         2.1%           - Rental on unimproved Boulevard per sqm/day         0.60         0.62         0.63         1.6%			
- Rental on Roadway or Sidewalk per sqm/day       1.43       1.45       1.48       2.1%         - Rental on unimproved Boulevard per sqm/day       0.60       0.62       0.63       1.6%	. 1, 0	3. 00 17	
- Rental on unimproved Boulevard per sqm/day 0.60 0.62 0.63 1.6%	3.5%	% 01-Jan-17	
	5.0%		
	2.070	3. 54.11	
Newspaper Vending/Courier/Drop/Publication Distribution 85.00 87.00 89.00 2.3%	4.7%	% 01-Jan-17	
Removal Cost 85.00 87.00 89.00 2.3%			
Aerial COLOG	1.70	31 Juli 17	
Residential and Commercial Permit processing fee 56.00 57.00 58.00 1.8%	3.6%	% 01-Jan-17	

Planning & Growth Management - User Fees	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Annual Permanent Encroachment Fees							
3 stories or less charge per sqm	8.00	8.00	8.00	0.0%	0.0%	01-Jan-17	
Minimum charge	34.00	35.00	36.00	2.9%	5.9%	01-Jan-17	
More than 3 stories - encroachment less than 0.279 m2	68.00	69.00	70.00	1.4%	2.9%	01-Jan-17	
More than 3 stories - encroachment equal to or greater than 0.279 m2	133.00	136.00	139.00	2.2%	4.5%	01-Jan-17	ĺ
Permit Processing Fee	345.00	352.00	359.00	2.0%	4.1%	01-Jan-17	
Surface-Commercial							
Encroachment less than 0.279 m2	68.00	69.00	70.00	1.4%	2.9%	01-Jan-17	
Encroachment equal to or greater than 0.279 m2	133.00	136.00	139.00	2.2%	4.5%	01-Jan-17	
Permit Processing Fee	345.00	352.00	359.00	2.0%	4.1%	01-Jan-17	
Surface-Residential							
More than 3 stories - encroachment less than 1m2	56.00	57.00	58.00	1.8%	3.6%	01-Jan-17	
More than 3 stories - encroachment equal to or greater than 1m2	111.00	114.00	116.00	1.8%	4.5%	01-Jan-17	
Permit Processing Fee	345.00	352.00	359.00	2.0%	4.1%	01-Jan-17	
Subsurface-Commercial							
Encroachment less than 0.279 m2	79.00	81.00	83.00	2.5%	5.1%	01-Jan-17	
Encroachment equal to or greater than 0.279 m2	133.00	136.00	139.00	2.2%	4.5%	01-Jan-17	
Permit Processing Fee	345.00	352.00	359.00	2.0%	4.1%	01-Jan-17	
Subsurface-Residential							
Encroachment Fee charge per sqm	8.00	8.00	8.00	0.0%	0.0%	01-Jan-17	
Minimum charge	34.00	35.00	36.00	2.9%	5.9%	01-Jan-17	
Special Vehicle Permits							
- Annual	288.00	294.00	300.00	2.0%	4.2%	01-Jan-17	
- Project	217.00	222.00	226.00	1.8%	4.1%	01-Jan-17	
- Single Trip	88.00	90.00	92.00	2.2%	4.5%	01-Jan-17	
- Single Trip – Super Load	698.00	712.00	726.00	2.0%	4.0%	01-Jan-17	
Private Approach Permit Fees							
- Single Detached Dwellings	146.00	149.00	152.00	2.0%	4.1%	01-Jan-17	
- Commercial, Industrial & Multi-residential							
(i) up to 49 parking spaces	253.00	258.00	263.00	1.9%	4.0%	01-Jan-17	
(ii) 50-99 parking spaces	506.00	516.00	526.00	1.9%	4.0%	01-Jan-17	
(iii) more than 100 parking spaces	648.00	661.00	674.00	2.0%	4.0%	01-Jan-17	
- Inspect fee for culvert installation	85.00	87.00	89.00	2.3%	4.7%		
- Temporary Access	146.00	149.00	152.00	2.0%	4.1%		
- Removal of Redundant Access	146.00	149.00	152.00	2.0%	4.1%		
Road Cut Fees			.02.00	2.070	,0	0.00	
- Road cut permit fee	417.00	426.00	435.00	2.1%	4.3%	01-Jan-17	
- Road cut permit renewal fee	147.00	150.00	153.00	2.0%	4.1%		
Winter Inspection Fees:		100.00	100.00	2.070	11.170	31 0411 17	
- Winter Inspection Charges: November 15 to April 15	220.00	224.00	228.00	1.8%	3.6%	01-Jan-17	
- Winter Inspection Charges: December 15 to April 15	176.00	180.00	184.00	2.2%			
- Winter Inspection Charges: January 15 to April 15	133.00	136.00	139.00	2.2%	4.5%		
- Winter Inspection Charges: February 15 to April 15	88.00	90.00	92.00	2.2%	4.5%		
- Winter Inspection Charges: March 15 to April 15	44.00	45.00	46.00	2.2%	4.5%		

Planning & Growth Management - Oser Fees	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Building Code Services (Non-OBC)							
Other Permits and Compliance Reporting							1
Agency Letters*	377.00	385.00	393.00	2.1%	4.2%	01-Jan-17	
Pool Enclosures	200.00	200.00	200.00	0.0%	0.0%	01-Jan-17	
Permanent signs on private property	350.00	360.00	367.00	1.9%	4.9%	01-Jan-17	
Permanent signs on private property - eportal	315.00	320.00	326.00	1.9%	3.5%	01-Jan-17	
Directional Development Sign	350.00	360.00	367.00	1.9%	4.9%	01-Jan-17	
Development Sign - Development area ≤ 1,000 m2	350.00	360.00	367.00	1.9%	4.9%	01-Jan-17	
Development Sign - Development area 1,000 to 5,000 m2	640.00	655.00	668.00	2.0%	4.4%	01-Jan-17	
Development Sign - Development area > 5,000 m2	1,240.00	1,265.00	1,290.00	2.0%	4.0%	01-Jan-17	
Static Billboard Sign Permit	1,940.00	2,000.00	2,040.00	2.0%	5.2%	01-Jan-17	
Digital Billboard Sign Permit	2,600.00	2,650.00	2,703.00	2.0%	4.0%	01-Jan-17	
Sign Impound and Storage Fees (per Month)	160.00	165.00	168.00	1.8%	5.0%	01-Jan-17	ĺ
Sign Encroachment (Initial) (per sign)	295.00	300.00	306.00	2.0%	3.7%	01-Jan-17	
Sign Encroachment (Renewal)	115.00	120.00	122.00	1.7%	6.1%	01-Jan-17	
Signs Minor Variance	1,830.00	1,865.00	1,902.00	2.0%	3.9%	01-Jan-17	
Digital Billboard Sign Minor Variance	2,600.00	2,650.00	2,703.00	2.0%	4.0%	01-Jan-17	
Message Centre Sign Permit	500.00	510.00	520.00	2.0%	4.0%	01-Jan-17	
Digital menu Board with Changing Messages		425.00	425.00	0.0%	0.0%	01-Jan-17	
Home Based Business and Bed and Breakfast Sign Permit	200.00	200.00	204.00	2.0%	2.0%	01-Jan-17	
Application for Access to Sign/Pool Enclosure Permit Records (excluding							ĺ
reproduction costs)		66.00	66.00	0.0%	n/a	01-Jan-17	<u>[</u>
Copies- Paper (per page)*		0.30	0.30	0.0%	n/a	01-Jan-17	
Copies- DVD (per DVD)*		10.00	10.00	0.0%		01-Jan-17	
Copies- USB (per USB)*		15.00	15.00	0.0%	n/a	01-Jan-17	
Copies- drawings (per drawing)*		10.00	10.00	0.0%	n/a	01-Jan-17	
Note: * HST applicable above							

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Zoning and Building Code Compliance Reports							
Zoning Information letter - Dev Info Officer	175.00	180.00	184.00	2.2%		01-Jan-17	
Zoning Designation and List of Permitted Uses	175.00	180.00	184.00	2.2%	5.1%	01-Jan-17	
Residential - 4 suites or less per Building							
- Summary	105.00	105.00	107.00	1.9%		01-Jan-17	
- Zoning (plus mobile home, vacant land)	220.00	225.00	230.00	2.2%	4.5%	01-Jan-17	
- Update	105.00	105.00	107.00	1.9%	1.9%	01-Jan-17	
Residential - more than 4 suites per Building . Commercial / Industrial / Institutional / Mixed Use - 10 suites and under per Building							
- Summary	220.00	225.00	230.00	2.2%	4.5%	01-Jan-17	
- Zoning	580.00	580.00		2.1%		01-Jan-17	
- Update (includes over 10 suites)	220.00	225.00	230.00	2.2%		01-Jan-17	
Commercial /Industrial / Institutional/Mixed use -over 10 suites per Building and/or up to 3 Buildings					119.1	<b>V</b> · · · · · · · · · · · · · · · · · · ·	
- Summary	610.00 + 200.00 for each additional		632.00 + 200.00 for each additional				
	building			1.9%	3.6%	01-Jan-17	
- Zoning (plus shopping centre up to 3 buildings - mobile home park over	3	ن	J	****		<b>0</b>	
10 suites)	1,680.00 +	1,680.00 +	1,714.00 +				
	550.00 for each	'					
		additional building		2.0%	2.0%	01-Jan-17	
- Update	380.00		398.00	2.0%		01-Jan-17	
Compliance Reports with Agreements	000.00	000.00	000.00	2.170	7.1 /0	OT Gail 17	
- Report							
- кероп	345.00 + 110.00		357.00 + 110.00 for each amending				
	agreement	_	_	2.0%	3.5%	01-Jan-17	
- Rooming House compliance report	50.00	52.00		1.9%		01-Jan-17	
- Release of Agreement	00.00	02.00	00.00	1.070	0.070	OT Gail 17	
- Nelease of Agreement	470.00 + 110.00	480.00 + 110.00	490.00 + 110.00				
			for each amending				
	agreement	_		2.1%	4.3%	01-Jan-17	
- Pool Enclosure	175.00			2.1%			
Total Departmental	170.00	170.00	170.00	2.070	2.070	O i dan i i	-40

### City of Ottawa Planning, Infrastructure & Economic Development Department Building Code Services - Ontario Building Code - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Building Code Service - Ontario Building Code	23,907	24,345	438
Gross Expenditure	23,907	24,345	438
Recoveries & Allocations	-320	-320	0
Revenue	-23,587	-24,025	-438
Net Requirement	0	0	0
Expenditures by Type			
Salaries, Wages & Benefits	16,509	16,919	410
Overtime	520	520	0
Material & Services	565	565	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	297	252	-45
Program Facility Costs	0	0	0
Other Internal Costs	6,016	6,089	73
Gross Expenditures	23,907	24,345	438
Recoveries & Allocations	-320	-320	0
Net Expenditure	23,587	24,025	438
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-4,500	-5,438	-938
Fees and Services	-19,087	-18,587	500
Fines	0	0	0
Other	0	0	0
Total Revenue	-23,587	-24,025	-438
Net Requirement	0	0	0
Full Time Equivalents	184.62	184.62	0.00

### Planning, Infrastructure & Economic Development Department

**Building Code Services - Ontario Building Code - User Fees** 

Building Code Services - Ontario Building Code - Oser Fee			2212							
	2015 Rate \$ per square foot	2015 Rate \$ per square meter	2016 Rate \$ per square foot	2016 Rate \$ per square meter	2017 Rate \$ per square foot	2017 Rate \$ per square meter	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Building Classification by Major Occupancy	1001	meter	1001	meter	1001	meter				
Group A (Assembly occupancies) with a minimum fee of										
\$80										
All (except as noted below)	1.58	17.01	1.42	15.31	1.14	12.25	-20.0%	-28.1%	01-Jan-17	
School, College, University	1.89	20.34	1.70	18.31	1.36	14.65	-20.0%	-28.0%	01-Jan-17	
Goriooi, Conege, Oniversity	1.00	20.04	1.70	10.01					01 0411 17	
Community Centre, Theatre Arena, Recreational Facility	2.14	23.03	1.93	20.73	1.54	16.58	-20.0%	-27.9%	01-Jan-17	
Group B (Institutional Occupancies) with a fee of \$80										
Hospital and Detention facility	2.52	27.13	2.27	24.42	1.82	19.54	-20.0%	-27.9%	01-Jan-17	
All other B occupancies	1.58	17.01	1.42	15.31	1.14	12.25	-20.0%	-28.1%	01-Jan-17	
Group C (Residential Occupancies) with a minimum fee of \$80										
Single Detached Unit, Semi-Detached, Row house, Stacked Townhouse and Duplex	1.07	11.52	0.96	10.37	0.77	8.30	-20.0%	-28.2%	01-Jan-17	
Master Plan Permits for Single Detached Unit, Semi-										
Detached, Row house and Stacked Townhouse	0.92	9.90	0.83	8.91	0.66	7.13	-20.0%	-27.8%	01-Jan-17	
Finished basement for above residential	0.26	2.80	0.23	2.52	0.18	2.02	-20.0%	-29.2%	01-Jan-17	
Apartment Building (Part 9)	1.13	12.16	1.02	10.94	0.82	8.75	-20.0%	-27.8%	01-Jan-17	
Other Apartment Buildings, Motel, and all Hotels (Part 3)	1.39	14.96	1.25	13.46	1.00	10.77	-20.0%	-28.1%	01-Jan-17	
Group D (Business and Personal Service Occupancies) with a minimum of \$80										
Office Building less or equal to 10 Storeys	1.33	14.32	1.20	12.89	0.96	10.31	-20.0%	-27.8%	01-Jan-17	
Office Buildings more than 10 Storeys	1.64	17.65	1.48	15.89	1.18	12.71	-20.0%	-27.8%	01-Jan-17	
Bank, Medical Office, Police and Fire Station	1.51	16.25	1.36	14.63	1.09	11.70	-20.0%	-27.9%	01-Jan-17	
Group E (Mercantile Occupancies) with a minimum fee of \$80										
All	1.13	12.16	1.02	10.94	0.82	8.75	-20.0%	-27.8%	01-Jan-17	
Group F (Industrial Occupancies) with a minimum fee of \$80										
Industrial building, Warehouse	0.89	9.58	0.80	8.62	0.64	6.90	-20.0%	-28.1%	01-Jan-17	
Office area in any industrial building (car dealership)	1.13	12.16	1.02	10.94	0.82	8.75	-20.0%	-27.8%	01-Jan-17	
Parking Garage (below or above grade) and lightly serviced warehouse	0.44	4.74	0.40	4.27	0.32	3.42	-20.0%	-27.3%	01-Jan-17	
Multi level underground parking garage	0.57	6.14	0.51	5.53	0.41	4.42	-20.0%	-28.4%	01-Jan-17	
Single storey Self-Storage building	0.44	4.74	0.40	4.27	0.32	3.42	-20.0%	-27.3%	01-Jan-17	
Miscellaneous with a minimum fee of \$80							_			
Shell Building for any classification above - Fee reduce by:	0.32	3.44	0.29	3.10	0.23	2.48	-20.0%	-27.5%	01-Jan-17	
First time fit-up for any classification above (full floor area)	0.32	3.44	0.29	3.10	0.23	2.48	-20.0%	-27.5%	01-Jan-17	

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Other							
Other - rate based on a per \$1000 or part thereof of the estimated valuation of the work, with a minimum fee of \$80							
Tenant fit-up	11.00/80.00	9.90/80.00	7.92/80.00	-20.0%	-28.0%	01-Jan-17	
Homeowner projects (interior alterations, decks, etc)	11.00/80.00	9.90/80.00	7.92/80.00	-20.0%	-28.0%	01-Jan-17	
Farm building	7.70/80.00	6.93/80.00	5.54/80.00	-20.1%	-28.1%	01-Jan-17	
Any construction where the Gross Floor Area (GFA) cannot be applied	11.00/80.00	9.90/80.00	7.92/80.00	-20.0%	-28.0%	01-Jan-17	
Construct - Limited Authorization	11.00/80.00	9.90/80.00	7.92/80.00	-20.0%	-28.0%	01-Jan-17	
Permit to demolish - \$ for the first 5000 sq. ft of floor area, plus \$ for each add 1000 sq. ft (92.9 sq. m) of GFA or part thereof	100.00/11.00	90.00/11.00	72.00/11.00	-20.0%	-28.0%	01-Jan-17	
Other - Flat Fees							
Certification of Master Plan, \$	80.00	80.00	80.00	0.0%	0.0%	01-Jan-17	
Plumbing work only	80.00	80.00	80.00	0.0%	0.0%	01-Jan-17	
inspections to ensure separate plumbing services can be provided	80.00	80.00	80.00	0.0%	0.0%	01-Jan-17	
Application for access to Building Permits Records (excluding reproduction costs) - per application	66.00	66.00	66.00	0.0%	0.0%	01-Jan-17	
Copies - Paper (per page) *		0.30	0.30	0.0%	n/a	01-Jan-17	
Copies - DVD (per DVD) *		10.00	10.00	0.0%	n/a	01-Jan-17	
Copies - USB (per USB) *		15.00	15.00	0.0%	n/a	01-Jan-17	
Copies - Plan Sheet (per Plan Sheet) *		10.00	10.00	0.0%	n/a	01-Jan-17	

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Fees in Addition to Regular Permit Fees							
Conditional Permit - \$300 for single detached unit, semi detached and row house unit and \$900 for all other							
buildings/construction projects	300.00/900.00	300.00/900.00	300.00/900.00	0.0%	0.0%	01-Jan-17	
Change of use	80.00	80.00	80.00	0.0%	0.0%	01-Jan-17	
Partial Permit	200.00	200.00	200.00	0.0%	0.0%	01-Jan-17	
Transfer of application or permit	80.00	80.00	80.00	0.0%	0.0%	01-Jan-17	
Re-examination (application with certified master plan) - Change of one certified master plan for another	250.00	250.00	250.00	0.0%	0.0%	01-Jan-17	
Re-examination fee - all other applications where substantial change - Additional 10% of fee rate based on same building classification by major occupancy of the original permit	10.0%	10.0%	10.0%	0.0%	0.0%	01-Jan-17	
Revision to permit- Master Plan - Change of one certified master plan for another	250.00	250.00	250.00	0.0%		01-Jan-17	
Revision to permit- other \$ fee per \$1000 construction value, minimum \$	11.00/80.00	11.00/80.00	11.00/80.00	0.0%	0.0%	01-Jan-17	
Revision to permit for farm building \$ fee per \$1000 construction value, minimum \$ (OFA Registration required)	7.70/80.00	7.70/80.00	7.70/80.00	0.0%	0.0%	01-Jan-17	

Dulluling Code Services - Officino Building Code - Oser Fees							
	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Administrative Surcharge: Permit to Demolish where the							
building was located on property subject to the Demolition							
Control By-law 2012-377	1,000.00	1,000.00	1,000.00	0.0%	0.0%	01-Jan-17	
Administrative Surcharge: Permit to Demolish where the	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,	,		0.070		
building was located on property subject to the Heritage Act	3,000.00	3,000.00	3,000.00	0.0%	0.0%	01-Jan-17	
Administrative Surcharge: Partial Permit to Construct: 50%	,	·	<u> </u>				
of permit fees calculated for the complete building for the							
Partial Permit to Construct up to a maximum of \$5000 for							
each stage of construction, %, \$ maximum	50%/5,000.00	50%/5,000.00	50%/5,000.00	0.0%	0.0%	01-Jan-17	
J , , , , , ,	,			2.270	2.276		
Administrative Surcharge: Regular Permit to Construct: 50%							
of permit fees calculated for a regular Permit to Construct up							
to a maximum of \$10,000, %, \$ maximum	50%/10,000.00	50%/10,000.00	50%/10,000.00	0.0%	0.0%	01-Jan-17	
Deferral of revocation fee	300.00	300.00	300.00	0.0%	0.0%	01-Jan-17	
Alternative Solution fee - Tier 1 Review Process \$750, Tier II							
Review Process - \$300 per application	750.00/300.00	750.00/300	750.00/300	0.0%	0.0%	01-Jan-17	
Limiting Distance Agreements	300.00	300.00	300.00	0.0%	0.0%	01-Jan-17	
Refundable inspection fee for single detached, semi-							
detached, row house or townhouse dwelling units	300.00	300.00	300.00	0.0%	0.0%	01-Jan-17	
Re-inspection fee for single, semi-detached, row house or							
townhouse dwelling units - per inspection	100.00	100.00	100.00	0.0%	0.0%	01-Jan-17	
Remediation Type 1	918.00	935.00	935.00	0.0%	1.9%	01-Jan-17	
Remediation Type 2	1,632.00	1,665.00	1,665.00	0.0%	2.0%	01-Jan-17	
Remediation Type 3	408.00	415.00	415.00	0.0%	1.7%	01-Jan-17	
Remediation Type 4	1,020.00	1,040.00	1,040.00	0.0%	2.0%	01-Jan-17	
Remediation Type 5(a)	204.00	210.00	210.00	0.0%	2.9%	01-Jan-17	
Private Roadway Naming	1,800.00	1,835.00	1,835.00	0.0%	1.9%	01-Jan-17	
Private Roadway Naming (submitted on same day as Site							
Plan Control application for the same lands)	1,290.00	1,315.00	1,315.00	0.0%	1.9%	01-Jan-17	
Highway Name Change (Street Name Change)	2,600.00	2,650.00	2,650.00	0.0%	1.9%	01-Jan-17	
Highway Name Dedication (Street Name Dedication)	1,560.00	1,590.00	1,590.00	0.0%	1.9%	01-Jan-17	
Civic Number Change	215.00	218.00	218.00	0.0%	1.4%	01-Jan-17	
911 Blade Sign and Post (Installed by City)	90.00	90.00	90.00	0.0%	0.0%	01-Jan-17	
911 Replacement Blade Sign and Post (Installed by the City)	90.00	90.00	90.00	0.0%	0.0%	01-Jan-17	
911 Replacement Blade Sign and Post (Installed by Owner)	55.00	55.00	55.00	0.0%	0.0%	01-Jan-17	
911 Replacement Blade Only	30.00	30.00	30.00	0.0%	0.0%	01-Jan-17	
Total Departmental	00.00	00.00	- 00.00	0.070	0.070	5. Juli 17	0

Note:

<sup>\*</sup>Copies fee + HST applicable above

# City of Ottawa Community & Social Services Department Affordable Housing - Operating Resource Requirement In Thousands (\$000)

III Triodsands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Affordable Housing	356	366	10
Gross Expenditure	356	366	10
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	356	366	10
Expenditures by Type			
Salaries, Wages & Benefits	356	366	10
Overtime	0	0	0
Material & Services	0	0	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	0	0	0
Gross Expenditures	356	366	10
Recoveries & Allocations	0	0	0
Net Expenditure	356	366	10
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	356	366	10
Full Time Equivalents	3.00	3.00	0.00

### City of Ottawa 2017 Adopted Capital Budget Planning Committee Capital Funding Summary

In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Housing						
Strategic Initiatives						
906565 IAH Rental Housing	16,443	1,341	0	0	0	17,784
Strategic Initiatives Total	16,443	1,341	0	0	0	17,784
Housing Total	16,443	1,341	0	0	0	17,784
Planning & Development						
Growth						
905384 DC By-Law - 2014 Study Update	0	0	0	350	0	350
Growth Total	0	0	0	350	0	350
Strategic Initiatives						
906930 Legacy System Replacement - LMS	0	1,400	0	0	0	1,400
Strategic Initiatives Total	0	1,400	0	0	0	1,400
Planning & Development Total	0	1,400	0	350	0	1,750
Grand Total	16,443	2,741	0	350	0	19,534

### City of Ottawa Transportation Committee - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2017 Budget
Expenditures by Program			
General Manager's Office	661	676	15
Business Services	6,873	3,203	-3,670
Roads Services	113,183	113,255	72
Parking Services	16,123	16,123	0
Traffic Services	49,280	51,640	2,360
Transportation Planning	3,687	3,690	3
Fleet Services	78,304	71,802	-6,502
Gross Expenditure	268,111	260,389	-7,722
Recoveries & Allocations	-92,051	-85,798	6,253
Revenue	-18,940	-19,630	-690
Net Requirement	157,120	154,961	-2,159
Expenditures by Type			
Salaries, Wages & Benefits	96,244	94,350	-1,894
Overtime	6,105	6,037	-68
Material & Services	97,463	99,949	2,486
Transfers/Grants/Financial Charges	27,379	22,117	-5,262
Fleet Costs	31,129	27,578	-3,551
Program Facility Costs	587	704	117
Other Internal Costs	9,204	9,654	450
Gross Expenditures	268,111	260,389	-7,722
Recoveries & Allocations	-92,051	-85,798	6,253
Net Expenditure	176,060	174,591	-1,469
Revenues By Type			
Federal	-40	-40	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-71	-11	60
Fees and Services	-18,829	-19,579	-750
Fines	0	0	0
Other	0	0	0
Total Revenue	-18,940	-19,630	-690
Net Requirement	157,120	154,961	-2,159
Full Time Equivalents	1,071.35	1,038.35	-33.00

# City of Ottawa Public Works & Environmental Services Department General Manager's Office - Operating Resource Requirement In Thousands (\$000)

in mousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
General Manager's Office	661	676	15
Gross Expenditure	661	676	15
Recoveries & Allocations	-220	-220	0
Revenue	0	0	0
Net Requirement	441	456	15
Expenditures by Type			
Salaries, Wages & Benefits	616	631	15
Overtime	8	8	0
Material & Services	25	25	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	12	12	0
Gross Expenditures	661	676	15
Recoveries & Allocations	-220	-220	0
Net Expenditure	441	456	15
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	441	456	15
Full Time Equivalents	5.00	5.00	0.00

### City of Ottawa Public Works & Environmental Services Department Business Services - Operating Resource Requirement In Thousands (\$000)

in Thousands (\$000)			
	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Business Services	6,873	3,203	-3,670
Gross Expenditure	6,873	3,203	-3,670
Recoveries & Allocations	-63	-63	0
Revenue	-34	-34	0
Net Requirement	6,776	3,106	-3,670
Expenditures by Type			
Salaries, Wages & Benefits	6,600	2,930	-3,670
Overtime	24	24	0
Material & Services	149	149	0
Transfers/Grants/Financial Charges	50	50	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	50	50	0
Gross Expenditures	6,873	3,203	-3,670
Recoveries & Allocations	-63	-63	0
Net Expenditure	6,810	3,140	-3,670
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-34	-34	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-34	-34	0
Net Requirement	6,776	3,106	-3,670
Full Time Equivalents	65.65	39.65	-26.00

# City of Ottawa Transportation Services Department Traffic Services - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	22/2	2215	
	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Traffic Services	49,280	51,640	2,360
Gross Expenditure	49,280	51,640	2,360
Recoveries & Allocations	-5,639	-5,639	0
Revenue	-1,143	-1,893	-750
Net Requirement	42,498	44,108	1,610
Expenditures by Type			
Salaries, Wages & Benefits	23,648	24,208	560
Overtime	900	810	-90
Material & Services	21,396	24,001	2,605
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	3,166	2,451	-715
Program Facility Costs	0	0	0
Other Internal Costs	170		0
Gross Expenditures	49,280	51,640	2,360
Recoveries & Allocations	-5,639	-5,639	0
Net Expenditure	43,641	46,001	2,360
Revenues By Type			
Federal	-40	-40	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-1,103	-1,853	-750
Fines	0	0	0
Other	0	0	0
Total Revenue	-1,143	-1,893	-750
Net Requirement	42,498	44,108	1,610
Full Time Equivalents	252.05	251.05	-1.00

Traffic Services - User Fees							
	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Traffic Management and Operational Support - User Fed	es						
Traffic Count Information Fee – file copies	104.00	106.00	108.00	1.9%	3.8%	1-Jan-2017	
Variable Message Board							
- per sign per day equipment rental charge	100.00	100.00	100.00	0.0%	0.0%	1-Jan-2017	
- per sign per day equipment rental charge	100.00	100.00	100.00	0.076	0.078	1-3411-2017	
- set up/takedown fee (actual hourly cost of staff time)	actual cost	actual cost	actual cost			1-Jan-2017	
ATR - Numetric Plate Data Collection							
- per plate per hour equipment rental charge	0.50	0.50	0.50	0.0%	0.0%	1-Jan-2017	
- equipment maintenance fee – per plate		5.50	5.50	0.0%	N/A	1-Jan-2017	
- set up/takedown fee (actual hourly cost of staff time)	actual cost	actual cost	actual cost			1-Jan-2017	
ATR – Pneumatic Tube Data collection							
- per hour equipment rental charge		0.50	0.50	0.0%	N/A	1-Jan-2017	
- equipment maintenance fee - per data collection device							
deployed		10.00	10.00	0.0%	N/A	1-Jan-2017	
- set up/takedown fee (actual hourly cost of staff time)		actual cost	actual cost			1-Jan-2017	
Miovison Data Collection							
- device rental charge per hour per camera		6.00	6.00	0.0%	N/A	1-Jan-2017	
- processing charges – \$19.68/hr intersection, small							
roundabout count \$27.88/hr, large roundabout count							
\$65.07/hr, midblock volume (vehicles only)							
\$3.00/lane/hour, pathway volume \$6.00/hr		_					
		see text for rates	actual cost			1-Jan-2017	
- video storage - per study \$4.10		4.10	actual cost			1-Jan-2017	
- set up/takedown fee (actual hourly cost of staff time)		actual cost	actual cost			1-Jan-2017	
Collision Data Request							
- detail collision summary report 1 to 5 locations		104.00	108.00	3.8%	N/A	1-Jan-2017	
and the second s		104.00 + hourly	108.00 + hourly		13/11		
- detail collision summary report >5 location		staff time	staff time		N/A	1-Jan-2017	
,		104.00 + hourly					
- custom collision data (non-detailed summary data)		staff time	staff time	N/A	N/A	1-Jan-2017	
Signal Timing Requests fee per signalized intersection							
-	50.00	50.00	50.00	0.0%		1-Jan-2017	
Signal drawing file copies fee per intersection	25.00	25.00	25.00	0.0%	0.0%	1-Jan-2017	
Pre-Development Traffic Control Devices Review fee							
	4,000.00	4,000.00	4,000.00	0.0%	0.0%	1-Jan-2017	

intersection. 23.00 23.00 17.00 -26.1% -26.1% 1-Jan-2017  Bell Communication Fee monthly charge per signalized intersection. Fee structure changing to a flat fee in 2015  City Owned Cable Communication Fee monthly charge per signalized intersection 116.00 116.00 122.00 5.2% 5.2% 1-Jan-2017  Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Traffic Operations and Maintenance on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general		2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Bell Communication Fee monthly charge per signalized intersection. Fee structure changing to a flat fee in 2015  167.00  167.00  167.00  174.00  4.2%  4.2%  1-Jan-2017  City Owned Cable Communication Fee monthly charge per signalized intersection  116.00  116.00  116.00  122.00  5.2%  5.2%  1-Jan-2017  Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Traffic Operations and Maintenance on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general	GPRS Communication Fee monthly charge per signalized							
intersection. Fee structure changing to a flat fee in 2015  167.00  167.00  167.00  174.00  4.2%  4.2%  1-Jan-2017  City Owned Cable Communication Fee monthly charge per signalized intersection  116.00  116.00  122.00  5.2%  1-Jan-2017  Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Traffic Operations and Maintenance on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general		23.00	23.00	17.00	-26.1%	-26.1%	1-Jan-2017	
City Owned Cable Communication Fee monthly charge per signalized intersection  116.00  116.00  122.00  5.2%  5.2%  1-Jan-2017  Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Traffic Operations and Maintenance on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general	Bell Communication Fee monthly charge per signalized intersection. Fee structure changing to a flat fee in 2015							
per signalized intersection 116.00 116.00 122.00 5.2% 5.2% 1-Jan-2017  Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Traffic Operations and Maintenance on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general 15% 15% 0.0% 0.0% 1-Jan-2017		167.00	167.00	174.00	4.2%	4.2%	1-Jan-2017	
overall cost recovery for any works or accident recoveries undertaken by Traffic Operations and Maintenance on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general  15% 15% 0.0% 0.0% 1-Jan-2017	City Owned Cable Communication Fee monthly charge per signalized intersection	116.00	116.00	122.00	5.2%	5.2%	1-Jan-2017	
overall cost recovery for any works or accident recoveries undertaken by Traffic Operations and Maintenance on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general  15% 15% 0.0% 0.0% 1-Jan-2017								
	Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Traffic Operations and Maintenance on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general persons/parties and developers.	15%	15%	15%	0.0%	0.0%	1-Jan-2017	

City of Ottawa
Public Works & Environmental Services Department
Roads Services - Operating Resource Requirement
In Thousands (\$000)

in Thousands (\$000)	-		
	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Roads Operations	113,183	113,255	72
Gross Expenditure	113,183	113,255	72
Recoveries & Allocations	-10,838	-11,288	-450
Revenue	-1,022	-1,022	0
Net Requirement	101,323	100,945	-378
Expenditures by Type			
Salaries, Wages & Benefits	43,113	43,569	456
Overtime	4,504	4,504	0
Material & Services	33,957	36,272	2,315
Transfers/Grants/Financial Charges	180	180	0
Fleet Costs	26,990	24,291	-2,699
Program Facility Costs	0	0	0
Other Internal Costs	4,439	4,439	0
Gross Expenditures	113,183	113,255	72
Recoveries & Allocations	-10,838	-11,288	-450
Net Expenditure	102,345	101,967	-378
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-1,022	-1,022	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-1,022	-1,022	0
Net Requirement	101,323	100,945	-378
Full Time Equivalents	514.65	511.65	-3.00

## City of Ottawa Public Works & Environmental Services Department Roads Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Storage fee per shopping cart (includes removal of cart from							
highway and City Property, impounding and storage,							
administration and management of notices and retrievals and							
enforcement)							
	52.00	52.00	52.00	0.0%	0.0%		
Administration and Overhead charge will be applied to the overall							
cost recovery for any works or accident recoveries undertaken by							
Roads on behalf of Federal Gov't and any agencies, provincial							
government and any agencies, Hydro Ottawa, school boards,							
universities/colleges, municipalities, general persons/parties and							
developers.	15%	15%	15%	0.0%	0.0%		
Total Departmental							0

# City of Ottawa Public Works & Environmental Services Department Parking Services - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Parking Operations Maintenance & Development	1,454	1,473	19
On & Off Street Operations	14,669	14,650	-19
Gross Expenditure	16,123	16,123	0
Recoveries & Allocations	-46	-46	0
Revenue	-16,077	-16,077	0
Net Requirement	0	0	0
Expenditures by Type			
Salaries, Wages & Benefits	1,630	1,675	45
Overtime	21	21	0
Material & Services	5,168	5,168	0
Transfers/Grants/Financial Charges	4,285	3,673	-612
Fleet Costs	41	41	0
Program Facility Costs	587	704	117
Other Internal Costs	4,391	4,841	450
Gross Expenditures	16,123	16,123	0
Recoveries & Allocations	-46	-46	0
Net Expenditure	16,077	16,077	0
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-16,077	-16,077	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-16,077	-16,077	0
Net Requirement	0	0	0
Full Time Equivalents	16.00	16.00	0.00

Parking Services - User Fees	_						
	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
On-Street Parking Rates							
Authority to vary the on-street parking rates and hours of							
parking by location to reflect parking demand and utilization							
provided that the variation of rates is within the range							
approved by Council as part of the annual operating budget							
and the local Ward Councillor, Business Improvement Area							
and Community Association concur with the variation.							
Maximum on-street rate per increment	\$0.25 for 5 min	\$0.25 for 5 min	\$0.25 for 5 min	0.0%	0.0%	1-Jan-2017	
Maximum on-street rate per hour	3.00	3.00	3.00	0.0%	0.0%	1-Jan-2017	
Maximum on-street motorcycle rate	Half of above	Half of above	Half of above	0.0%	0.0%	1-Jan-2017	
On-Street Parking Permits - plus HST as applicable							
Residential parking permit annual	648.00	648.00	648.00	0.0%	0.0%	1-Jan-2017	
Residential parking permit monthly	59.00	N/A	N/A	N/A	N/A	1-Jan-2017	
Residential parking permit monthly - Summer (Apr - Nov)							
	N/A	30.00	30.00	0.0%	N/A	1-Jan-2017	
Residential parking permit monthly - Winter (Dec - Mar)							
	N/A	140.00	140.00	0.0%	N/A	1-Jan-2017	
Residential parking permit - minimum processing fee retained							
on refunds	29.50	30.00	30.00	0.0%	1.7%	1-Jan-2017	
Residential Visitor Parking (no refunds) per week or less							
	14.75	15.00	N/A	N/A	N/A	1-Jan-2017	
Residential Visitor Parking (no refunds) per week or less -							
Summer (Apr - Nov)	N/A	N/A	7.50	N/A	N/A	1-Jan-2017	
Residential Visitor Parking (no refunds) per week or less -							
Winter (Dec - Mar)	N/A	N/A	35.00	N/A	N/A	1-Jan-2017	
Residential Visitor Parking (no refunds) up to 2 weeks	29.50	30.00	N/A	N/A	N/A	1-Jan-2017	
Residential Visitor Parking (no refunds) up to 2 weeks -	NI/A	NI/A	45.00	N1/A	N1/A	4 1 0047	
Summer (Apr - Nov) Residential Visitor Parking (no refunds) up to 2 weeks -	N/A	N/A	15.00	N/A	N/A	1-Jan-2017	
Winter (Dec - Mar)	N/A	N/A	70.00	N/A	N/A	1-Jan-2017	
Guest Parking per annum	24.50	25.00	25.50	2.0%	4.1%	1-Jan-2017	
Day Care Permit Parking per annum	257.00	260.00	263.00	1.2%	2.3%	1-Jan-2017	
Temporary Consideration Parking Permit per month	59.00	60.00	N/A	N/A	N/A	1-Jan-2017	
Temporary Consideration Parking Permit per month - Summer	00.00	00.00	11/7	14/74	14/73	1 0011 2017	
(Apr - Nov)	N/A	N/A	30.00	N/A	N/A	1-Jan-2017	
Temporary Consideration Parking Permit per month - Winter	. 4/1	. 4/7 (	00.00	,,, (	14/1		
(Dec - Mar)	N/A	N/A	140.00	N/A	N/A	1-Jan-2017	
Special Events Parking Permit per event per area	24.50	25.00	25.50	2.0%		1-Jan-2017	
Business Identity Card per vehicle	116.00	118.00	120.00	1.7%	3.4%	1-Jan-2017	
Replacement permit	10.00	10.00	10.00	0.0%	0.0%	1-Jan-2017	
Tour Bus Parking Permit	25.00	25.00	25.00	0.0%		1-Jan-2017	

Parking Services - User Fees	2015	2010	0045				2015
	2015 Rate	2016 Rate	2017 Rate	% Change	% Change	Effective	2017 Revenue
	s Kale	\$	Kale \$	Over 2016	Over 2015	Date	(\$000)
Off-Street Parking Rates							
Authority to adjust the parking rates in City-owned parking							
facilities at any time throughout the year to reflect seasonal							
and market adjustment provided that the rate does not exceed							
the upper limit as approved by Council in the annual operating							
budget.							
Authority to vary the parking rates in City-owned parking							
facilities from those for a standard vehicle for alternative							
modes of transportation such as motorcycles, scooters and							
auto-share vehicles provided that the variation in rates is							
consistent with the Municipal Parking Management Strategy							
and is with the range approved by Council as part of the							
annual operating budget.							
Lots 23 and 30 (Mooney's Bay & Petrie Island), parking rates							
and hours of operation are established by the Parks and							
Recreation Department.							
Maximum hourly off-street rate - all lots (in increments of no							
greater than 30 minutes)	5.00	6.00	6.00	0.0%	20.0%	1-Jan-2017	
Maximum <u>daily</u> off-street rate - all lots	22.00	22.00	22.00	0.0%	0.0%	1-Jan-2017	
Maximum monthly off-street rate - all lots except lots 23 & 30							
Maximum monthly off-street rate - lot 23	209.62 60.00	220.10 60.00	220.10 60.00	0.0% 0.0%	5.0% 0.0%	1-Jan-2017 1-Jan-2017	
Maximum monthly off-street rate - lot 30	30.00	30.00	30.00	0.0%	0.0%	1-Jan-2017 1-Jan-2017	
Lost ticket charge - all lots	24.00	24.00	28.00	16.7%	16.7%	1-Jan-2017	
Maximum replacement fee for access card or hang tag (all	24.00	24.00	20.00	10.770	10.770	1 0011 2017	
lots)	N/A	N/A	25.00	N/A	N/A	1-Jan-2017	
Off-Street Lots							
The maximum off-street rates listed above apply to the							
following parking lots:							
Lot 3 - 210 Gloucester Street	see above max	see above max					
	rate	rate		0.0%	0.0%		
Lot 4 - 70 Clarence Street (ByWard Market parking garage)	see above max	see above max		0.007	0.00/		
Let E 1/1/ Clarence Street (Dalhausia newling gaves)	rate	rate		0.0%	0.0%		
Lot 5 - 141 Clarence Street (Dalhousie parking garage)	see above max	see above max		0.0%	0.0%		
	rate	rate		0.0%	0.0%		

t 6 - 110 Laurier Avenue W. (City Hall parking garage) t 8 - 170 Second Avenue (Glebe parking garage)	see above max rate see above max	see above max					(\$000)
t 8 - 170 Second Avenue (Glebe parking garage)	see above max	roto					1
t 8 - 170 Second Avenue (Glebe parking garage)				0.0%	0.0%		<b> </b>
		see above max					İ
	rate	rate		0.0%	0.0%		ļ
t 9 - 234-250 Slater	see above max	see above max					İ
	rate	rate		0.0%	0.0%		<b> </b>
t 10 - 574 Bank Street	see above max	see above max					1
	rate	rate		0.0%	0.0%		<del> </del>
t 11 - 687 Somerset Street	see above max	see above max					İ
	rate	rate		0.0%	0.0%		ļ
t 12 - 760 Somerset Street	see above max	see above max					1
	rate	rate		0.0%	0.0%		ļ
t 13 - Parkdale Market	see above max	see above max					1
	rate	rate		0.0%	0.0%		<u> </u>
t 14 - 301 Preston Street	see above max	see above max					1
	rate	rate		0.0%	0.0%		<u>l</u>
t 18 - 422 Slater Street	see above max	see above max					1
	rate	rate		0.0%	0.0%		1
t 20 - 400 River Road	see above max	see above max					1
	rate	rate		0.0%	0.0%		1
t 22 - 200 Montreal Road	see above max	see above max					
	rate	rate		0.0%	0.0%		1
t 23 - 3000 Riverside Drive (managed on behalf of Parks &	see above max	see above max					 [
ecreation)	rate	rate		0.0%	0.0%		1
t 27 - 300 Queen Street	see above max	see above max					
	rate	rate		0.0%	0.0%		1
t 28 - 160 Lyon Street	see above max	see above max					
•	rate	rate		0.0%	0.0%		İ
t 30 - 795 Trim Road (managed on behalf of Parks &	see above max	see above max					
ecreation)	rate	rate		0.0%	0.0%		1
Iministration and Overhead Charges							I
Iministration and overhead charge will be applied to the							Ì
erall cost recovery for any works or accident recoveries							I
dertaken by Parking Services on behalf of Federal Gov't							İ
d any agencies, provincial government and any agencies,	15%	15%	15%	0.0%	0.0%	1-Jan-2017	I
d any agencies, provincial government and any agencies, ordro Ottawa, school boards, universities/colleges,							Ì
unicipalities, general persons/parties and developers.							Ì
otal Departmental							(

# City of Ottawa Corporate Services Department Fleet Services - Operating Resource Requirement In Thousands (\$000)

III Triousarius (\$000)	2016	2017		
	Budget	Adopted	\$ Change over 2016 Budget	
Expenditures by Program				
Fleet Sr. Manager	242	250	8	
Maintenance	22,566	22,181	-385	
Life Cycle Management & Safety	34,770	29,554	-5,216	
Fleet Supply Chain and Training	17,733	16,623	-1,110	
Fleet & General Stores	2,993	3,194	201	
Quality Management & Improvement	0	0	0	
Gross Expenditure	78,304	71,802	-6,502	
Recoveries & Allocations	-74,762	-68,059	6,703	
Revenue	-609	-549	60	
Net Requirement	2,933	3,194	261	
Expenditures by Type				
Salaries, Wages & Benefits	17,204	17,901	697	
Overtime	641	663	22	
Material & Services	36,612	34,178	-2,434	
Transfers/Grants/Financial Charges	22,864	18,214	-4,650	
Fleet Costs	932	795	-137	
Program Facility Costs	0	0	0	
Other Internal Costs	51	51	0	
Gross Expenditures	78,304	71,802	-6,502	
Recoveries & Allocations	-74,762	-68,059	6,703	
Net Expenditure	3,542	3,743	201	
Revenues By Type				
Federal	0	0	0	
Provincial	0	0	0	
Municipal	0	0	0	
Own Funds	-60	0	60	
Fees and Services	-549	-549	0	
Fines	0	0	0	
Other	0	0	0	
Total Revenue	-609	-549	60	
Net Requirement	2,933	3,194	261	
Full Time Equivalents	189.00	187.00	-2.00	

# City of Ottawa Corporate Services Department Fleet Services - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2015	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Administration and Overhead charge will be applied to the overall							
cost recovery for any works undertaken by Fleet on behalf of							
BellSensplex Group for fleet maintenance							
- fuel	2%	2%	2%	0.0%	0.0%	01-Jan-17	
- parts	22%	22%	22%	0.0%	0.0%	01-Jan-17	
- labour and commercial repairs	15%	15%	15%	0.0%	0.0%	01-Jan-17	
Total Departmental							0

# City of Ottawa Transportation Services Department Transportation Planning - Operating Resource Requirement In Thousands (\$000)

III Triodsands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Transportation Planning	3,687	3,690	3
Gross Expenditure	3,687	3,690	3
Recoveries & Allocations	-483	-483	0
Revenue	-55	-55	0
Net Requirement	3,149	3,152	3
Expenditures by Type			
Salaries, Wages & Benefits	3,433	3,436	3
Overtime	7	7	0
Material & Services	156	156	0
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	91	91	0
Gross Expenditures	3,687	3,690	3
Recoveries & Allocations	-483	-483	0
Net Expenditure	3,204	3,207	3
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	-11	-11	0
Fees and Services	-44	-44	0
Fines	0	0	0
Other	0	0	0
Total Revenue	-55	-55	0
Net Requirement	3,149	3,152	3
Full Time Equivalents	29.00	28.00	-1.00

City of Ottawa 2017 Adopted Capital Budget **Transportation Committee** Capital Funding Summary
In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Fleet Services						
Renewal of City Assets						
908058 Lifecycle Renewal Fleet - General	0	263	0	0	0	263
908063 Municipal Fleet UpFits, Facilities&Tools	0	100	0	0	0	100
Renewal of City Assets Total	0	363	0	0	0	363
Fleet Services Total	0	363	0	0	0	363
Integrated Roads, Water & Wastewater						
Renewal of City Assets						
906735 Bank St (Riverside-Belanger)	0	1,358	0	17	1,825	3,200
906882 Elgin (Lisgar - Isabella)	0	1,638	0	37	1,525	3,200
906890 CWWF Lavergne-Joliet-Ste Cecile	7,090	7,385	0	0	5,725	20,200
906901 CWWF ORAP - Loretta Ave N & S	3,380	2,906	0	69	3,145	9,500
907784 CWWF Cody-Mance-Levis-Cyr-Kendall-Sava	6,170	1,875	0	0	555	8,600
907787 Prince of Wales - Dynes	0	10,975	0	0	10,225	21,200
908133 Crystal Beach Drive	0	240	0	0	200	440
908134 Iona - Broadhead	0	2,075	0	0	2,025	4,100
908137 CWWF Hillard-Millbrk-Deerpk-Farlane-Wall	980	305	0	0	165	1,450
908138 CWWF Avenue P-Q-R-S-T-U	840	365	0	0	45	1,250
908139 Montreal Rd (N River Rd-St Laurent)	0	972	0	3	425	1,400
908141 ORAP Albert St-Slater-Bronson	0	1,261	0	14	725	2,000
908142 CWWF McLeod - Florence	510	255	0	5	0	770
908143 Range-Mann-Russell	0	498	0	7	425	930
908370 Project Information Management Systems	0	255	0	0	425	680
908480 2017 Infrastructure Assess & Data Coll	0	775	0	0	1,725	2,500
908481 2017 R-O-W / Easement Adjustments	0	300	0	0	100	400

City of Ottawa 2017 Adopted Capital Budget **Transportation Committee** Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908482 2017 Scoping Pre/Post Engineering	0	475	0	0	525	1,000
908483 2017 Surveys & Mapping	0	260	0	0	100	360
908568 Ashburn-Hogan-Wigan	0	575	0	0	625	1,200
908569 Borthwick-Quebec-Gardenvale	0	375	0	0	225	600
908572 Fairbairn-Bellwood-Willard-Belmont	0	305	0	0	425	730
908573 Gibson-Denver-Tampa-Orlando	0	325	0	0	225	550
908577 Mailes Ave (Patricia-Oakdale)	0	175	0	0	125	300
908582 N River Rd (Montreal-Dead EndNof Coupal)	0	332	0	3	125	460
908645 St Denis - Lavergne	0	410	0	0	500	910
Renewal of City Assets Total	18,970	36,670	0	155	32,135	87,930
Strategic Initiatives						
908258 Comprehensive Asset Management	0	50	0	0	0	50
Strategic Initiatives Total	0	50	0	0	0	50
Integrated Roads, Water & Wastewater Total	18,970	36,720	0	155	32,135	87,980
Transit Services						
Renewal of City Assets						
907478 Tunney's Pasture Bus Staging Area	0	0	2,000	0	1,000	3,000
908551 2017 Transportation Master Plan	0	700	0	0	0	700
Renewal of City Assets Total	0	700	2,000	0	1,000	3,700
Growth						
906936 2017 to 2022 TRANS Projects	0	80	0	383	757	1,220
907436 Baseline Transit Corr(Baseline-HeronStn)	0	206	3,000	2,294	500	6,000
908549 2017 Park and Ride Facilities	0	488	0	612	500	1,600
908550 2017 Transit Corridor Protection	0	550	0	650	500	1,700
908554 2017 Rapid Transit EA Studies	0	1,544	0	956	0	2,500

City of Ottawa 2017 Adopted Capital Budget **Transportation Committee** Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908564 2017 TMP Transit Priority Network	0	927	0	573	0	1,500
Growth Total	0	3,795	3,000	5,468	2,257	14,520
Transit Services Total	0	4,495	5,000	5,468	3,257	18,220
Transportation Services						
Renewal of City Assets						
905931 2017 Area Traffic Management	0	59	0	111	500	670
906128 Lifecycle Renewal - Salt Storage	0	170	0	0	0	170
907031 Porters Island Bridge SN013250	0	200	0	0	2,000	2,200
908064 Lifecycle Renewal Fleet - Transportation	0	16,498	0	0	0	16,498
908154 2017 Minor Structural Rehab	0	100	0	0	0	100
908156 2017 Noise Barriers	0	100	0	0	0	100
908400 2017 LifeCyle Renewal Parking Facilities	0	1,730	0	0	0	1,730
908401 2017 On Street Facility Modification	0	275	0	0	0	275
908402 2017 Parking Studies DC	0	80	0	20	0	100
908403 On & Off Street Parking Sys P3 Cap Pymt	0	1,783	0	0	0	1,783
908404 2017 Street Lighting Major Replacements	0	2,144	0	536	0	2,680
908405 2017 New Street Lighting	0	400	0	100	0	500
908406 2017 LCR Traffic Control Signals	0	1,498	0	0	0	1,498
908407 2017 LCR Traffic Monitoring System	0	280	0	70	0	350
908412 2017 Ice & Snow Control Technologies	0	140	0	0	0	140
908431 2017 Sidewalk & Curb Rehabilitation	0	2,400	0	0	200	2,600
908470 2017 Buildings-Road Services	0	1,410	0	0	0	1,410
908477 Roads Asset Management System	0	825	0	0	0	825
908490 2017 Preservation Treatments	0	812	0	0	3,880	4,692
908491 2017 Resurfacing - Site Specific	0	200	0	0	0	200

City of Ottawa 2017 Adopted Capital Budget Transportation Committee
Capital Funding Summary
In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908492 2017 Road Resurfacing - CW	0	13,630	0	0	20,000	33,630
908493 2017 Retaining Walls	0	200	0	0	0	200
908494 2017 Structures - Site-Specific	0	500	0	0	1,000	1,500
908495 2017 Structures-Scoping Pre/Post Eng	0	830	0	0	0	830
908529 Vanguard Dr Ext EA & Functional Design	0	250	0	0	500	750
908560 2017 Pedestrian Access-Intersect & Ramp.	0	75	0	0	0	75
908584 AirportPkwy NB WalkleyRamp Twin Bculvert	0	30	0	0	100	130
908596 Lemieux island Pipe Bridge SN017160	0	50	0	0	100	150
908610 Costello Ave Sidewalk	0	0	0	0	100	100
908644 2017 Pedestrian Missing Links Studies	0	180	0	0	0	180
908735 CWWF Carp Snow Disposal Facility	8,213	2,737	0	0	0	10,950
Renewal of City Assets Total	8,213	49,586	0	837	28,380	87,016
Growth						
906920 Kanata South Link (Hope Side to Hwy 416)	0	250	0	4,750	0	5,000
907132 Brian Cobourn (Navan to Mer Bleue)	0	77	0	0	723	800
908237 2017 Development Sidewalks	0	8	0	142	0	150
908408 2017 Advanced Traffic management Program	0	80	0	320	0	400
908413 2017 New Traffic Control Devices	0	475	0	1,900	0	2,375
908414 2017 Safety Improvement Program	0	500	0	500	0	1,000
908415 2017 Traffic Incident Management	0	80	0	320	0	400
908527 2017 EA Studies Arterial Rds	0	40	0	760	0	800
908528 2017 Intersection Control Measures	0	180	0	3,420	0	3,600
908561 2017 Transportation Demand Management	0	190	0	190	0	380
908562 2017 Network Modification Program	0	32	0	2,107	400	2,539
Growth Total	0	1,912	0	14,409	1,123	17,444

### City of Ottawa 2017 Adopted Capital Budget Transportation Committee Capital Funding Summary

In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Strategic Initiatives						
907398 2015-2018 Cycling Facilities Program SI	0	2,040	0	1,960	0	4,000
907399 2015-2018 Pedestrian Facilities Program	0	1,125	0	375	0	1,500
907847 2015-2018 Community Connectivity SI	0	4,140	0	0	0	4,140
907982 Cycling Safety Program SI	0	105	0	0	0	105
907983 Pedestrian Safety Enhancement Prog.SI	0	380	0	0	0	380
907984 Traffic&Ped. Safety Enh Prog-Ward Ini.SI	0	1,400	0	0	0	1,400
908050 Safer Roads Ottawa - SI	0	420	0	0	0	420
908249 Centrum Boulevard Ext. Land Acquisition	0	430	0	0	0	430
908409 2017 Audible Signal Program-SI	0	240	0	60	0	300
908410 2017 Pedestrian Countdown Signals-SI	0	300	0	0	0	300
908526 Downtown Traffic Tunnel - Planning	5,000	2,500	0	0	0	7,500
908563 2017 TMIP Richmond Rd/Westboro	0	500	0	0	0	500
Strategic Initiatives Total	5,000	13,580	0	2,395	0	20,975
Transportation Services Total	13,213	65,078	0	17,641	29,503	125,435
Public Transit Infrastructure Funding						
Renewal of City Assets						
908649 PTIF-Advanced Renewal Proj-LRT Stage2-32		0	0	0	620	3,100
908652 PTIF-Park & Ride Lot Improvements (013)	1,250	0	0	0	1,250	2,500
908653 PTIF 003 Tunney's Pasture Bus Loop	1,500	0	0	0	1,500	3,000
908672 PTIF-Richmond Rd-Sidewalk Reconstruct-43	550	618	0	7	575	1,750
908712 PTIF-Manotick Pathway (Main St-River Rd)	600	0	0	0	600	1,200
908713 PTIF-Multi-Use Pathway Renewal (057)	2,150	0	0	0	2,150	4,300
908714 PTIF-Sidewalk Renewal (058)	1,750	0	0	0	1,750	3,500
908750 PTIF 011 Bicycle Shelter Tway Stations	75	0	0	0	75	150

City of Ottawa 2017 Adopted Capital Budget Transportation Committee
Capital Funding Summary
In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908751 PTIF 012 Enclosed Bicycle parking areas	250	0	0	0	250	500
908760 PTIF 034 Transit Priority Projects	4,350	0	0	0	4,350	8,700
Renewal of City Assets Total	14,955	618	0	7	13,120	28,700
Growth						
908665 PTIF-Baseline Trt Corr-Bayshore-Billings	6,000	0	0	2,294	3,706	12,000
908666 PTIF-Chapman Mills Beatrice-Longfields36	1,500	0	0	573	927	3,000
908668 PTIF-Cycle&Ped Links at MTO o/p (031)	1,600	0	0	0	400	2,000
908669 PTIF-Public Transit s'walk connection 51	775	0	0	194	581	1,550
908670 PTIF-Rideau R Cross-Confed-Carleton U	775	0	0	333	442	1,550
908673 PTIF-Heron Rd Bike Trk Colbert-Jefferson	275	0	0	135	140	550
908674 PTIF-Heron Rd Bike Trk HeronStn-Bank 41	325	0	0	159	166	650
908675 PTIF-Hunt Club Cycl Riverside-PaulBenoit	275	0	0	135	140	550
908676 PTIF-Kanata N cycle link Carling/MarchRd	400	0	0	196	204	800
908677 PTIF-Kanata N CycleLink Herzberg/MarchRd	525	0	0	257	268	1,050
908678 PTIF-Multi-Use PathW Michael-St-Laurent	100	0	0	49	51	200
908679 PTIF-Rural cycling routes (040)	2,025	0	0	992	1,033	4,050
908780 PTIF Cardinal Creek Park 18A MUP	650	0	0	617	33	1,300
Growth Total	15,225	0	0	5,934	8,091	29,250
Strategic Initiatives						
907067 PTIF-Rideau Canal Crossing-Fifth - Clegg	17,400	1,849	0	751	1,000	21,000
908627 PTIF-CC5 QED Crossing CommPark/QEPI(04	375	375	0	0	0	750
908628 PTIF-Trans Orleans Pathway align Mod-53	500	0	0	0	500	1,000
908629 PTIF-Trillium PathPh3(Carling-Dows Lake)	275	0	0	0	275	550
908650 PTIF-Booth St Bike JohnAMacDonald-Albert	1,000	0	0	0	1,000	2,000
908671 PTIF-AODA Enhancements of Intersections	1,500	0	0	441	1,059	3,000
908680 PTIF-McArthur Street Bike Lane (052)	175	0	0	86	89	350

## City of Ottawa 2017 Adopted Capital Budget **Transportation Committee** Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908681 PTIF-Rideau R Path light&link thru park	625	0	0	306	319	1,250
908772 PTIF 030 Aboriginal Consultation	100	0	0	0	100	200
908774 PTIF 039 - Rideau River Crossing	1,025	0	0	0	1,025	2,050
Strategic Initiatives Total	22,975	2,224	0	1,584	5,367	32,150
Public Transit Infrastructure Funding Total	53,155	2,842	0	7,525	26,578	90,100
Grand Total	85,338	109,498	5,000	30,789	91,473	322,098

### City of Ottawa Crime Prevention - Operating Resource Requirement In Thousands (\$000)

	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Crime Prevention	989	1,009	20
Gross Expenditure	989	1,009	20
Recoveries & Allocations	0	0	0
Revenue	0	0	0
Net Requirement	989	1,009	20
Expenditures by Type			
Salaries, Wages & Benefits	329	336	7
Overtime	0	0	0
Material & Services	86	86	0
Transfers/Grants/Financial Charges	270	283	13
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	304	304	0
Gross Expenditures	989	1,009	20
Recoveries & Allocations	0	0	0
Net Expenditure	989	1,009	20
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	0	0	0
Fines	0	0	0
Other	0	0	0
Total Revenue	0	0	0
Net Requirement	989	1,009	20
Full Time Equivalents	3.00	3.00	0.00

### City of Ottawa Committee of Adjustment - Operating Resource Requirement In Thousands (\$000)

III Triododinas (ф000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Committee of Adjustment	1,409	1,364	-45
Gross Expenditure	1,409	1,364	-45
Recoveries & Allocations	0	0	0
Revenue	-1,409	-1,364	45
Net Requirement	0	0	0
Expenditures by Type			
Salaries, Wages & Benefits	1,099	1,079	-20
Overtime	20	20	0
Material & Services	236	211	-25
Transfers/Grants/Financial Charges	0	0	0
Fleet Costs	0	0	0
Program Facility Costs	0	0	0
Other Internal Costs	54	54	0
Gross Expenditures	1,409	1,364	-45
Recoveries & Allocations	0	0	0
Net Expenditure	1,409	1,364	-45
Revenues By Type			
Federal	0	0	0
Provincial	0	0	0
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-1,409	-1,364	45
Fines	0	0	0
Other	0	0	0
Total Revenue	-1,409	-1,364	45
Net Requirement	0	0	0
Full Time Equivalents	12.00	12.00	0.00

#### **City of Ottawa**

#### **Committee of Adjustment - User Fees**

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Application Fee for Primary Consent	1,718.00	1,773.00	1,799.00	1.5%	4.7%	01-Jan-17	
Application Fee for Secondary Consent	1,076.00	1,112.00	1,129.00	1.5%	4.9%	01-Jan-17	
Application Fee for Validation of Title/Power of Sale	1,663.00	1,718.00	1,744.00	1.5%	4.9%	01-Jan-17	
Application Fee for Minor Variance/Permission	1,718.00	1,773.00	1,799.00	1.5%	4.7%	01-Jan-17	
Application Fee for Secondary Minor Variance/Permission	1,076.00	1,112.00	1,129.00	1.5%	4.9%	01-Jan-17	
Application Fee for Combined Consent & Minor							
Variance/Permission	2,849.00	2,940.00	2,983.00	1.5%	4.7%	01-Jan-17	
Application Fee for Secondary Combined Consent & Minor							
Variance/Permission	2,152.00	2,224.00	2,258.00	1.5%	4.9%	01-Jan-17	
Fee for Re-circulation of Consent or Minor Variance/Permission	622.00	634.00	644.00	1.6%	3.5%	01-Jan-17	
Fee for Re-circulation of Combined Consent & Minor							
Variance/Permission	903.00	921.00	935.00	1.5%	3.5%	01-Jan-17	
Fee for Change of Condition Request	847.00	863.00	876.00	1.5%	3.4%	01-Jan-17	
Fee for Records Retrieval / Decision Search	80.00	81.60	82.80	1.5%	3.5%	01-Jan-17	
Photocopies:							
	\$2.00 base +	\$2.00 base +	\$2.00 base +				
Base fee: \$2.00 plus 30¢ per page	\$0.30/page	\$0.30/page	\$0.30/page	0.0%	0.0%		
(An additional \$4.00 charge will be applied after each 5 minute							
increment of processing time.)	\$4.00/5min	\$4.00/5min	\$4.00/5min	0.0%	0.0%		
Total Departmental							0

#### City of Ottawa Ottawa Public Library - Operating Resource Requirement In Thousands (\$000)

In Thousands (\$000)	2016	2017	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Chief Executive Office	1,923	2,068	145
Deputy CEO	1,922	2,756	834
Programs & Services	14,029	14,750	721
Branch Operations	28,070	28,725	655
Non Departmental	3,305	2,350	-955
Gross Expenditure	49,249	50,649	1,400
Recoveries & Allocations	-230	-230	0
Revenue	-3,663	-3,714	-51
Net Requirement	45,356	46,705	1,349
Expenditures by Type			
Salaries, Wages & Benefits	33,708	34,295	587
Overtime	96	98	2
Material & Services	7,596	9,151	1,555
Transfers/Grants/Financial Charges	3,308	2,353	-955
Fleet Costs	155	155	0
Program Facility Costs	4,192	4,403	211
Other Internal Costs	194	194	0
Gross Expenditures	49,249	50,649	1,400
Recoveries & Allocations	-230	-230	0
Net Expenditure	49,019	50,419	1,400
Revenues By Type			
Federal	-70	-70	0
Provincial	-1,380	-1,380	0
Municipal	0	0	0
Own Funds	-227	-328	-101
Fees and Services	-1,986	-1,986	0
Fines	0	50	50
Other	0	0	0
Total Revenue	-3,663	-3,714	-51
Net Requirement	45,356	46,705	1,349
Full Time Equivalents	457.50	457.50	0.00

	2015 Rate	2016 Rate	2017 Rate	% Change	% Change	Effective Date	2017 Revenue
	\$	\$	\$	Over 2016	Over 2015	Lilective Date	(\$000)
Library Fees		·					50
Adult books, Audio books	\$0.50 per day; \$25 max	\$0.50 per day; \$25 max	\$0.40 per day; \$20 max	-20.0%	-20.0%	31-Jul-17	0
Adult paperbacks	\$0.50 per day; \$10 max	\$0.50 per day; \$10 max	\$0.40 per day; \$20 max		-20.0%	31-Jul-17	0
Adult periodicals	\$0.50 per day; \$3 max	\$0.50 per day; \$3 max	\$0.40 per day; \$20 max	-20.0%	-20.0%	31-Jul-17	0
Adult CDs, DVDs, Video Games	\$1.00 per day; \$20 max	\$1.00 per day; \$20 max	\$0.40 per day; \$20 max	-20.0%	-20.0%	31-Jul-17	0
Children/Teen books, Audio Books	\$0.25 per day; \$5 max	\$0.25 per day; \$5 max	\$0.10 per day; \$5 max	-60.0%	-60.0%	31-Jul-17	0
Children/Teen paperbacks, periodicals	\$0.25 per day; \$3 max	\$0.25 per day; \$3 max	\$0.10 per day; \$5 max	-60.0%	-60.0%	31-Jul-17	0
Children/Teen CDs, DVDs, Video Games	\$0.50 per day; \$10 max	\$0.50 per day; \$10 max	\$0.10 per day; \$5 max	-60.0%	-60.0%	31-Jul-17	0
Express : Adult DVD, Adult Music CDs, Teen							
Fiction, Children's Fiction	\$2.00 per day; \$35 max	\$2.00 per day; \$35 max	\$2.00 per day; \$20 max	0.0%	0.0%	31-Jul-17	0
Restocking Fee - Expired Holds			\$1.00 per item hold	100.0%	100.0%	31-Jul-17	0
Museum pass/Ski Pass (Express)	\$2.00 per day; \$35 max	\$2.00 per day; \$35 max	\$2.00 per day; \$20 max	0.0%	0.0%	31-Jul-17	0
Pedometer	\$0.50 per day; \$25 max	\$0.50 per day; \$25 max	\$0.40 per day; \$20 max	-20.0%	-20.0%	31-Jul-17	0
Kill-A-Watt Meter	\$1.00 per day; \$20 max	\$1.00 per day; \$20 max	\$0.40 per day; \$20 max	-60.0%	-60.0%	31-Jul-17	0
Ready-to-read Backpack	\$0.25 per day; \$5 max	\$0.25 per day; \$5 max	\$0.10 per day; \$5 max	-60.0%	-60.0%	31-Jul-17	0
Interlibrary Loan	\$1.00 per day; \$35 max	\$1.00 per day; \$35 max	\$1.00 per day; \$35 max	0.0%	0.0%		
Lost or damaged beyond repair items	cost + processing chg	cost + processing chg	cost + processing chg	0.0%	0.0%		
Repairable damage (bindery)	\$8.00 per item	\$8.00 per item	\$0	-100.0%	-100.0%	31-Jul-17	0
Lost Media Cases (AV/cassette/CD cases,							
hanging bags)	\$2.00 per item	\$2.00 per item	\$0	-100.0%	-100.0%	31-Jul-17	0
	\$5 per hour / \$30 max; not	\$5 per hour / \$30 max; not	\$5 per hour / \$20 max; not				
Assistive Listening Devices	returned \$1200	returned \$1200	returned \$1200	0.0%	0.0%		
	\$5 per hour / \$30 max; not	\$5 per hour / \$30 max; not	\$5 per hour / \$20 max; not				
	returned \$500 (ipad), \$200	returned \$500 (ipad), \$200	returned \$500 (ipad), \$500				
iPad / Chromebook	(Chromebook)	(Chromebook)	(Chromebook)	0.0%	0.0%		
	\$5 per hour / max \$30 per	\$5 per hour / max \$30 per	\$5 per hour / max \$20 per				
	day; not returned \$50-\$3000	day; not returned \$50-\$3000	day; not returned \$50-\$3000				
Imagine Space Tools	depending	depending	depending	0.0%	0.0%		
Imagine Space - resin for ProJet 3D printer	\$0.30 per gram	\$0.30 per gram	\$0.30 per gram	0.0%	0.0%		
Imagine Space - plastic filament for Makerbot							
3D printer	\$0.10 per gram	\$0.10 per gram			0.0%		
Imagine Space - material for laser cutter	\$2 to \$5 per sheet	\$2 to \$5 per sheet	\$2 to \$5 per sheet	0.0%	0.0%		
			\$2.00 for CDN Lender;				
ILL Postage Rates			\$5.00 for US Lender	100.0%	100.0%	31-Jul-17	0

## City of Ottawa Ottawa Public Library - User Fees

	2015 Rate	2016 Rate	2017 Rate	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue
	\$	\$	\$	Over 2010	Over 2013		(\$000)
Library Fees cont'd							
	\$50 each/\$100 family paid	\$50 each/\$100 family paid					
	immediately; \$60 payable in	immediately; \$60 payable in	\$80 each/\$160 family paid				
Non-Resident fee (4 months +)	two installments	two installments	immediately	0.0%	0.0%		
Visitor Fee (3 months or less)	\$5.00 per mth	\$5.00 per mth	\$5.00 per mth	0.0%	0.0%		
Adult Library Card replacement	\$5.00 per card	\$5.00 per card	\$5.00 per card	0.0%	0.0%		
Children/Teen Card replacement	\$1.00 per card	\$1.00 per card	\$1.00 per card	0.0%	0.0%		
Thumb Drives (USB Sticks)	\$6.00 per key	\$6.00 per key	\$6.00 per key	0.0%	0.0%		
Earbuds			TBA	0.0%	0.0%		
NSF cheque	\$39.00 per draft	\$39.00 per draft	\$40.00 per draft	2.5%	2.5%	31-Jul-17	0
Printing/Copying	\$0.10 per page	\$0.10 per page	\$0.10 per page	0.0%	0.0%		
Room Rentals							
Main Library Auditorium							
Commercial	\$57.52/hour	\$57.52/hour	\$57.52/hour	0.0%	0.0%		
Non-profit	\$30.97/hour	\$30.97/hour	\$30.97/hour	0.0%	0.0%		
Nepean Centrepointe							
Commercial	\$66.28/4 hrs	\$16.57/hr or less	\$21.25/hr or less	28.0%	28.0%		
Non-profit	\$53.03/4 hrs	\$13.25/hr or less	\$17.25/hr or less	31.1%	31.1%		
Other Library Branches							
Commercial	\$66.38/4 hrs	\$16.60/hr or less	\$16.60/hr or less	0.0%	0.0%		
Non-profit	\$22.12/4 hrs	\$5.53/hr or less	\$5.53/hr or less	0.0%	0.0%		
Beaverbrook							
Small Meeting Room							
Commercial	\$45.22/hour or less	\$45.22/hour or less	\$45.22/hour or less	0.0%	0.0%		
Private	\$28.76/hour or less	\$28.76/hour or less	\$28.76/hour or less	0.0%	0.0%		
Non-Profit	\$9.87/hour or less	\$9.87/hour or less	\$9.87/hour or less	0.0%	0.0%		
Medium Meeting Room							
Commercial	\$56.46/hour or less	\$56.46/hour or less	\$56.46/hour or less	0.0%	0.0%		
Private	\$35.93/hour or less	\$35.93/hour or less	\$35.93/hour or less	0.0%	0.0%		
Non-Profit	\$12.35/hour or less	\$12.35/hour or less	\$12.35/hour or less	0.0%	0.0%		
Total Departmental							50

### City of Ottawa 2017 Adopted Capital Budget Ottawa Public Library Board Capital Program Summary and Funding

In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Development Charges	Debt Funding	Grand Total
Renewal of City Assets					
908467 2017 Buildings-Library	0	450	0	0	450
Renewal of City Assets Total	0	450	0	0	450
Growth					
904629 South Urban Library	0	95	405	0	500
907464 Collections - 2017	0	70	415	0	485
Growth Total	0	165	820	0	985
Strategic Initiatives					
905105 Central Library Development	0	500	0	1,500	2,000
907351 Rosemount - Planning/Retrofits	0	100	0	0	100
908265 Accessibility Technology	0	85	0	0	85
908459 2017 Accessibility - Library	0	80	0	0	80
Strategic Initiatives Total	0	765	0	1,500	2,265
Grand Total	0	1,380	820	1,500	3,700

In Thousands (\$000)	2016	2016	
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Police Service Board	836	836	0
Executive Services	10,410	10,642	232
Corporate Support Directorate	46,233	48,699	2,466
Resourcing & Development Directorate	13,274	13,516	242
Support Services Directorate	31,026	32,122	1,096
Emergency Operations Directorate	22,126	24,124	1,998
Criminal Investigative Directorate	35,997	37,056	1,059
District Directorate	36,468	37,543	1,075
Patrol Directorate	62,531	64,420	1,889
Corporate Accounts	37,288	39,679	2,391
Financial Accounts	11,508	11,552	44
Gross Expenditure	307,697	320,189	12,492
Recoveries & Allocations	-3,171	-3,400	-229
Revenue	-27,529	-30,930	-3,401
Net Requirement	276,997	285,859	8,862
Expenditures by Type			
Salaries, Wages & Benefits	244,095	249,889	5,794
Overtime	6,582	8,061	1,479
Material & Services	24,606	26,254	1,648
Transfers/Grants/Financial Charges	21,623	24,063	2,440
Fleet Costs	2,118	2,118	0
Program Facility Costs	6,450	6,450	0
Other Internal Costs	2,223	3,354	1,131
Gross Expenditures	307,697	320,189	12,492
Recoveries & Allocations	-3,171	-3,400	-229
Net Expenditure	304,526	316,789	12,263
Revenues By Type			
Federal	-2,000	-2,000	0
Provincial	-7,877	-8,849	-972
Municipal	0	0	0
Own Funds	-2,629	-2,154	475
Fees and Services	-9,079	-10,644	-1,565
Fines	0	0	0
Other	-5,944	-7,283	-1,339
Total Revenue	-27,529	-30,930	-3,401
Net Requirement	276,997	285,859	8,862
Full Time Equivalents	1,956.60	1,984.60	28.00

#### City of Ottawa Ottawa Police Service - User Fees

	2015	2016	2017	0/ Change	0/ <b>Cl</b> - an ara	Effective	2017
	Rate	Rate	Rate	% Change	% Change Over 2015	Effective	Revenue
	\$	\$	\$	Over 2016	Over 2015	Date	(\$000)
Police Records Check*						_	
Police Records Check - Vulnerable Sector Employment	15.00	15.00	15.00	0.0%	0.0%	01-Jan-17	
Police Records Check - Non-resident	54.00	55.00	56.00	1.8%	3.7%	01-Jan-17	
Police Records Check - Vulnerable Sector Volunteer	No Charge	No Charge	No Charge	N/A	N/A		
Police Records Check - Vulnerable Sector Employment							
Express	54.00	55.00	56.00	1.8%	3.7%	01-Jan-17	I
Police Records Check - Vulnerable Sector Volunteer							
Express	39.00	40.00	41.00	2.5%	5.1%	01-Jan-17	
Police Records Check - Adoption (records check & list of							
occurrences)	62.00	63.00	65.00	3.2%	4.8%	01-Jan-17	
Police Records Check - Pardon Applicants	58.00	59.00	61.00	3.4%	5.2%	01-Jan-17	
Police Records Check - Out of Country	54.00	-	-			01-Jan-17	
Fingerprinting Services	45.00	45.00	46.00	2.2%	2.2%	01-Jan-17	
Criminal Records Check	47.00	48.00	49.00	2.1%	4.3%	01-Jan-17	
Criminal Records Check - Non-resident	86.00	88.00	90.00	2.3%	4.7%	01-Jan-17	
Crime Free Multi-Housing Records Check	34.00	35.00	36.00	2.9%	5.9%	01-Jan-17	
Motor Vehicle Collision Reports**							
MVC Report - Single Report Purchases	174.34	178.76	183.19	2.5%	5.1%	01-Jan-17	
MVC Report - Automated Purchase Program	57.79	59.22	60.70	2.5%	5.0%	01-Jan-17	
Collision Reconstruction Report	2,000.00	2,000.00	2,050.00	2.5%	2.5%	01-Jan-17	
Collision Reconstruction Summary	1,592.92	1,592.92	1,633.00	2.5%	2.5%	01-Jan-17	
Scale Diagram and Measurements	1,000.00	1,000.00	1,025.00	2.5%	2.5%	01-Jan-17	
Scene Measurements	442.48	442.48	454.00	2.6%	2.6%	01-Jan-17	
Field Sketch and Field Notes	243.36	243.36	250.00	2.7%	2.7%	01-Jan-17	
Vehicle Examination	243.36	243.36	250.00	2.7%	2.7%	01-Jan-17	
Mechanical Examination	176.99	176.99	182.00	2.8%	2.8%	01-Jan-17	
Crash Data Retrieval Download	442.48	442.48	454.00	2.6%	2.6%	01-Jan-17	

#### City of Ottawa Ottawa Police Service - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Other Reports							
Occurrence Report	52.00	53.00	54.00	1.9%	3.8%	01-Jan-17	
911 Call Transcripts	25.00	25.00	26.00	4.0%	4.0%	01-Jan-17	
Impound Recovery Fee	-	160.00	164.00	2.5%	N/A	01-Jan-17	
False Alarm Fee	140.00	145.00	149.00	2.8%	6.4%	01-Apr-17	
Off Duty Policing Assignments - Hourly Rates including Admin Fee***							
Constable	79.78	81.77	83.50	2.1%	4.7%	01-Jan-17	
Sergeant	90.46	92.72	94.60	2.0%	4.6%	01-Jan-17	
Staff Sergeant	98.93	101.40	103.50	2.1%	4.6%	01-Jan-17	
Snow Removal	63.88	65.47	66.80	2.0%	4.6%	01-Jan-17	
Fleet	67.59	69.28	70.70	2.0%	4.6%	01-Jan-17	
Special Constable	72.68	74.49	76.00	2.0%	4.6%	01-Jan-17	
Communication Dispatch	77.11	79.03	80.70	2.1%	4.7%	01-Jan-17	
Vehicle	45.00	45.00	46.10	2.4%	2.4%	01-Jan-17	
Vessels/ATV	24.00	24.00	24.60	2.5%	2.5%	01-Jan-17	
Canine per assignment	50.00	50.00	51.20	2.4%	2.4%	01-Jan-17	
Total Departmental							-191

#### Notes:

<sup>\*</sup>The rates for Police Records Checks will be reviewed and adjusted in 2017 in conjunction with the new Online Background Clearance Check Project that is underway.

\*\*These reports are HST applicable.

<sup>\*\*\*</sup> Off Duty Policing Hourly Rates will be adjusted when contract settlement are made.

City of Ottawa 2017 Adopted Capital Budget Ottawa Police Services Board Capital Funding Summary In Thousands (\$000)

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Police Services						
Renewal of City Assets						
908687 Infrastructure Support 2017	0	1657	0	0	0	1657
908688 Telecommunications 2017	0	600	0	0	0	600
908689 IM/IT Roadmap 2017	0	6830	0	0	0	6830
908690 Fleet Replacement Program 2017	286	2980	0	0	0	3266
908705 Facility Lifecycle 2017	0	2200	0	0	0	2200
Renewal of City Assets Total	286	14267	0	0	0	14553
Strategic Initiatives						
907491 Elgin Refit - 2014	0	847	0	0	0	847
907919 Courts	0	140	0	0	0	140
908706 Facility Initiatives 2017	0	200	0	0	0	200
908707 Queensview 2	0	0	0	0	4400	4400
908708 Facility Security Initiatives 2017	0	200	0	0	0	200
Strategic Initiatives Total	0	1387	0	0	4400	5787
Police Services Total	286	15654	0	0	4400	20340
Grand Total	286	15,654	0	0	4,400	20,340

# City of Ottawa Ottawa Public Health - Operating Resource Requirement In Thousands (\$000)

in mousands (\$000)	2016 2017		
	Budget	Adopted	\$ Change over 2016 Budget
Expenditures by Program			
Mandatory Programs	46,842	47,190	348
One-Time Cost Shared	410	200	-210
100% City Funded Programs	1,220	1,031	-189
Provincial / Federal Funded Programs (100%)	10,433	11,315	882
Gross Expenditure	58,905	59,736	831
Recoveries & Allocations	-2,417	-2,417	0
Revenue	-43,878	-44,334	-456
Net Requirement	12,610	12,985	375
Expenditures by Type			
Salaries, Wages & Benefits	50,664	51,806	1,142
Overtime	231	231	0
Material & Services	5,907	5,552	-355
Transfers/Grants/Financial Charges	680	680	0
Fleet Costs	29	25	-4
Program Facility Costs	538	586	48
Other Internal Costs	856	856	0
Gross Expenditures	58,905	59,736	831
Recoveries & Allocations	-2,417	-2,417	0
Net Expenditure	56,488	57,319	831
Revenues By Type			
Federal	0	0	0
Provincial	-42,998	-43,404	-406
Municipal	0	0	0
Own Funds	0	0	0
Fees and Services	-880	-930	-50
Fines	0	0	0
Other	0	0	0
Total Revenue	-43,878	-44,334	-456
Net Requirement	12,610	12,985	375
Full Time Equivalents	506.41	506.41	0.00

#### City of Ottawa Ottawa Public Health - User Fees

	2015 Rate \$	2016 Rate \$	2017 Rate \$	% Change Over 2016	% Change Over 2015	Effective Date	2017 Revenue (\$000)
Health Inspection Searches	57.00	58.15	59.30	2.0%	4.0%	01-Jan-17	
Radon Kits	46.00 - 62.00	46.90 - 65.30	47.85 - 66.60	2.0%	4.0%	01-Jan-17	
Thermometers	52.00	53.05	54.10	2.0%	4.0%	01-Jan-17	
Food Handler Course	12.00 - 57.00	12.25 - 58.15	12.50 - 59.30	2.0%	4.0%	01-Jan-17	-5
Sale of contraceptives - various prices	0 -80.00	0 -81.60	0 - 83.25	2.0%	4.0%	01-Jan-17	
Total Departmental							

# City of Ottawa Transportation Services Department Transit Services - Operating Resource Requirement In Thousands (\$000)

III Thousands (\$000)	2016	2016 2017		
	Budget	Adopted	\$ Change over 2016 Budget	
Expenditures by Program				
General Manager's Office	561	578	17	
Customer Systems & Planning	24,227	25,711	1,484	
Transit Operations	407,818	417,705	9,887	
Safety, Compliance, Training & Development	3,585	3,927	342	
Strategic Initiatives and Business Planning	1,404	1,656	252	
Non Departmental	100,350	102,950	2,600	
Gross Expenditure	537,945	552,527	14,582	
Recoveries & Allocations	-47,671	-49,138	-1,467	
Revenue	-228,969	-231,928	-2,959	
Net Requirement	261,305	271,461	10,156	
Expenditures by Type				
Salaries, Wages & Benefits	269,812	278,132	8,320	
Overtime	18,970	19,978	1,008	
Material & Services	119,008	121,177	2,169	
Transfers/Grants/Financial Charges	102,007	104,652	2,645	
Fleet Costs	1,187	1,122	-65	
Program Facility Costs	21,925	22,430	505	
Other Internal Costs	5,036	5,036	0	
Gross Expenditures	537,945	552,527	14,582	
Recoveries & Allocations	-47,671	-49,138	-1,467	
Net Expenditure	490,274	503,389	13,115	
Revenues By Type				
Federal	0	0	0	
Provincial	0	0	0	
Municipal	0	0	0	
Own Funds	-33,509	-33,564	-55	
Fees and Services	-195,460	-198,364	-2,904	
Fines	0	0	, O	
Other	0	0	0	
Total Revenue	-228,969	-231,928	-2,959	
Net Requirement	261,305	271,461	10,156	
Full Time Equivalents	2,981.30	2,981.30	0.00	

	Policy Far	e Structure					
	Multiplier or Discount	Rounded up to nearest	Equivalent in 2016 \$ [1]	2017 Rate \$	% Change Over 2016	Effective Date	2017 Revenue (\$000)
OC Transpo - Customers' Fares							
Base fare recommended for approval			3.3000	3.3413	1.25%	1-Jan-2017	
Passes (set by policy from base fare)							
Adult monthly pass	34 x base	quarter	112.25	113.75		1-Jan-2017	
Youth (6-19) monthly pass	23% discount	quarter	86.50	87.75		1-Jan-2017	
Equipass [2]	50% discount	quarter		57.00		1-Apr-2017	
Senior (65+) monthly pass	62% discount	quarter	42.75	43.25		1-Jan-2017	
Community monthly pass	63% discount	quarter	41.75	42.25		1-Jan-2017	
Access monthly pass	63% discount	quarter	41.75	42.25		1-Jan-2017	
DayPass	3 x base	quarter	10.00	10.25		1-Jan-2017	
U-Pass (per semester)			197.52	202.46	2.5%	1-Sep-2017	
Single-ride fares (set by policy from base fare)							
Adult single-ride fare (paid by e-purse) [3]	1 x base	nickel	3.30	3.35		1-Jan-2017	
Adult single-ride fare (paid by cash/credit/debit) [4]	+ 5 cents	nickel	3.35	3.40		1-Jan-2017	
Adult single-ride fare (paid by ticket)	2 x ticket		3.30	3.40		1-Jan-2017	
Senior (65+) single-ride fare (paid by e-purse) [3]	25% discount	nickel	2.50	2.55		1-Jan-2017	
Senior (65+) single-ride fare (paid by cash/credit/debit) [4]	+ 5 cents	nickel	2.55	2.60		1-Jan-2017	
Child (6-12) single-ride fare (paid by e-purse) [3]	50% discount	nickel	1.65	1.70		1-Jan-2017	
Child (6-12) single-ride fare (paid by cash/credit/debit) [4]	+ 5 cents	nickel	1.70	1.75		1-Jan-2017	
Child (6-12) single-ride fare (paid by ticket)	1 x ticket		1.65	1.70		1-Jan-2017	
Para Transpo discounted fare with Access Pass	33% discount	nickel	2.20	2.25		1-Jan-2017	
Para Transpo rural fare	2.7 x base	quarter	9.00	9.25		1-Jan-2017	
Total fare revenue							
Conventional service (bus and O-Train)							\$ 191,909
Para Transpo							\$ 1,997
Other fees recommended for approval							
Presto smartcard			6.00	6.00	0.0%		
Photo identification card			8.50	8.75	2.9%	1-Jan-2017	
Regular park and ride permit			24.50	25.00	2.0%	1-Jan-2017	
Gold Pass park and ride permit			56.25	57.00	1.3%	1-Jan-2017	
Charter bus - first hour			516.00	529.00	2.5%	1-Jan-2017	
Charter bus - each additional hour			258.00	264.50	2.5%	1-Jan-2017	

Policy Foro Structure

#### Notes:

- [1] 2016 price based on fare structure approved June 22, 2016
- [2] New discounted fare proposed for 2017
- [3] Also applies to cash fares on Para Transpo
- [4] Credit/debit can be used at ticket machines at O-Train stations

City of Ottawa 2017 Adopted Capital Budget Transit Commission Capital Funding Summary

Funding Summary						
Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Transit Services						
Renewal of City Assets						
908473 2017 Buildings-Transit Services	0	3,600	0	0	0	3,600
908502 2017 Transit Structures - Drainage	0	780	0	0	0	780
908503 2017 Transitway Roads	0	200	0	0	800	1,000
908504 2017 Transitway Structures	0	0	0	0	100	100
908505 2017 Transitway Structures-site specific	0	300	0	0	0	300
908506 2017 Twy Roads-Scoping Pre/Post Eng	0	100	0	0	0	100
908507 2017 Twy Struc-Scoping Pre/Post Eng	0	200	0	0	0	200
908508 2017 Trillium Line Struc-Scoping Pre/Pos	0	150	0	0	0	150
908661 Rapid Transit Syst Cust Improvemts 2017	0	250	3,000	0	0	3,250
908662 Renewal of Operational Assets - 2017	0	4,000	0	0	0	4,000
908663 Station Accessiblity Improvements	0	500	0	0	0	500
908664 Transitway Yearly Rehab - 2017	0	1,000	0	0	0	1,000
908695 Unplanned Infrastructure Response - 2017	0	250	0	0	0	250
908702 Trillium Line & Rail Lifecycle - 2017	0	400	6,000	0	0	6,400
908704 Non Revenue Vehicle Replacement - 2017	0	1,500	0	0	0	1,500
Renewal of City Assets Total	0	13,230	9,000	0	900	23,130
Growth						
906169 OLRT Transition	0	3,005	0	0	0	3,005
Growth Total	0	3,005	0	0	0	3,005
Strategic Initiatives						
908696 IT Corporate Support Platform - 2017	0	1,450	0	0	0	1,450
908698 IT Operations & Control Centre Platform	0	700	0	0	0	700
908699 IT Scheduling Platform	0	1,000	0	0	0	1,000
908700 IT Transit Infrastructure Lifecycle 2017	0	1,300	0	0	0	1,300
Strategic Initiatives Total	0	4,450	0	0	0	4,450
Transit Services Total	0	20,685	9,000	0	900	30,585

City of Ottawa 2017 Adopted Capital Budget Transit Commission Capital Funding Summary

Project Description	Revenue	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Public Transit Infrastructure Funding						
Renewal of City Assets						
908565 PTIF 004 Carleton Siding - Spring switch	1,250	0	0	0	1,250	2,500
908647 PTIF-Pinecrest Garage-sewer line replace	750	0	0	0	750	1,500
908651 PTIF 002 Transit Op Crew room Bayview	750	0	0	0	750	1,500
908654 PTIF-Transitway Resurfacing (022)	1,500	0	0	0	1,500	3,000
908753 PTIF 014 Rural Bus Stop Improvements	200	0	0	0	200	400
908754 PTIF 015 Bus Shelters	375	0	0	0	375	750
908755 PTIF 016 Concrete Bus Pads	175	0	0	0	175	350
908756 PTIF 017 Emergency Phone Upgr at Twy S	1,000	0	0	0	1,000	2,000
908757 PTIF 020 Merivale Driver facil& Elevator	750	0	0	0	750	1,500
908758 PTIF 023 Fare Gate Entrances Transitway	875	0	0	0	875	1,750
908759 PTIF 024 Transit Operator room Hawthorne	250	0	0	0	250	500
908762 PTIF 019Smartbus Infrastructure on board	2,250	0	0	0	2,250	4,500
908763 PTIF 025 Transport Demand Mgmt - detou	15,000	0	0	0	15,000	30,000
908764 PTIF 005 Walkley Interlock Refurb & Repl	5,500	0	0	0	5,500	11,000
908765 PTIF 007 Modern Signal &Control Trillium	1,000	0	0	0	1,000	2,000
908766 PTIF 035 Acquisition of (17) new buses	9,200	0	0	3,496	5,704	18,400
Renewal of City Assets Total	40,825	0	0	3,496	37,329	81,650
Strategic Initiatives	·			·		<u> </u>
908761 PTIF 018 Passenger Information Display	1,000	0	0	0	1,000	2,000
Strategic Initiatives Total	1,000	0	0	0	1,000	2,000
Public Transit Infrastructure Funding Total	41,825	0	0	3,496	38,329	83,650
Grand Total	41,825	20,685	9,000	3,496	39,229	114,235