

A consulting project has an actual cost of Rs. 35,000, scheduled cost Rs. 27,000 & completed work is Rs. 31,000.

- i) Find the scheduled & Cost Variance.
- ii) Also find SPI & CPI.

Given Data:-

- Actual Cost (AC) = Rs. 35,000
- Scheduled Cost (SC) / Planned Value (PV) = Rs. 27,000
- Earned Value (EV) or Completed Work = Rs. 31,000

i) Variances:-

$$\begin{aligned}
 a) \quad SV &= EV - PV \\
 &= 31,000 - 27,000 \\
 &= 4,000
 \end{aligned}$$

As, $SV > 0$, or positive, project is ahead of schedule.

b) Cost Variance:-

$$\begin{aligned}
 CV &= EV - AC \\
 &= 31,000 - 35,000 \\
 &= -4,000
 \end{aligned}$$

As $CV < 0$ or -negative, project is over budget.

ii) Compute Performance Indexes:-

$$a) \quad SPI = \frac{EV}{PV}$$

$$SPI = \frac{31,000}{27,000} = 1.148$$

As $CPI > 1$ project is performing ahead of

$$b) CPI = \frac{EV}{AC}$$
$$= \frac{31,000}{35,000}$$

$$CPI = 0.8857$$

As, $CPI < 1$, project is over budget.

* Using Milestones for measurement